



June 9, 2009

VIA RESS & COURIER

Ms. Kirsten Walli
Board Secretary
Ontario Energy Board
P.O. Box 2319, 27th Floor
2300 Yonge Street
Toronto, ON M4P 1E4

Dear Ms. Walli:

**Re: Request for Cost Award Eligibility
Proposed Amendments to the Distribution System Code
(Renewable Generation Connection Cost Responsibility)
Board File No.: EB-2009-0077**

AMPCO requests cost eligibility for the preparation of comments on the proposed amendments to the Distribution System Code.

Participant's Interest:

AMPCO is a not-for-profit consumer interest advocacy organization. AMPCO's members represent a cross-section of Ontario's major industries: forestry, chemical, mining and minerals, steel, petroleum products, cement, automotive and manufacturing and business consumers in general. AMPCO members are major investors, major employers and a major part of communities in which we operate, across Ontario.

AMPCO, and its member companies, are well known to the Board. AMPCO participates in many proceedings, working groups, consultations and initiatives of the Ontario Energy Board (OEB). AMPCO works as far as possible with other industry and consumer interest organizations, both outside and within OEB proceedings.

While AMPCO is well known as an association representing the interests of large transmission connected customers, the majority of its membership is actually served by the distribution systems of the LDCs. Consequently, AMPCO has a keen interest in all issues affecting distribution system costs and reliability.

Association of Major Power Consumers in Ontario

www.ampco.org

372 Bay Street, Suite 1702
Toronto, Ontario M5H 2W9

P. 416-260-0280
F. 416-260-0442

AMPCO's Consultant:

AMPCO proposes to have its technical consultant, Mr. Wayne Clark prepare comments on the proposed amendments. Mr. Clark's CV is attached and he represented AMPCO in both the EB-2008-0003 and 2008-0031 processes.

Funding Access

Neither AMPCO nor its consultant has access to other funding for preparation of comments on the proposed amendments.

Sincerely yours,

A handwritten signature in blue ink, appearing to read 'Adam White', with a long horizontal stroke extending to the right.

Adam White

WAYNE CLARK

Name of Firm: SanZoe Consulting, Inc.
Profession: Consultant/ Electrical Engineer
Date of Birth: August 11, 1946
Years Experience: 33 years **Nationality:** Canadian

Membership in Professional Societies:

- Member, Professional Engineers of Ontario
-

Key Qualifications:

- Managed development of maintenance and capital programs for distribution, transmission and sub-transmission facilities.
 - Assisted a distribution utility in the development of an asset condition assessment and management program that is technically justified, properly programmed and documented for regulatory submission.
 - Provided project management and direction for the development and implementation of a Key Performance Indicator (KPI) reporting system.
 - Aided a regulatory authority in the development of distribution –specific utility safety standards.
 - Provided interim asset management services to a distribution utility.
 - Developed strategies for maintaining the value and service levels of a \$2.5B distribution system; initiated key programs to build foundations for ongoing asset sustainment and secured the regulatory support necessary.
 - Managed one million customers, 300-person/year CIS and Call Centre projects from process re-engineering and functions specifications through to “go-live.”
 - Restructured distribution system and customer operations in area serving 100,000 retail customers, with annual revenue of approximately \$140M; reduced operating, maintenance and administration costs by approximately 40% and working capital; double targets in first year and doubled net income in second year.
 - Managed the operation, development and delivery of retail information systems.
 - Assisted a distribution utility with project management support in the development and implementation of a large Enterprise Resource Planning (ERP) system.
 - Assisted a large utility in the procurement of specialized IT consulting services for a large assessment project.
 - Participated on client's behalf in regulatory development and rate application proceedings, as well as Wholesale Market Development.
-

Education:

- Bachelor of Applied Science, Electrical, University of Windsor, Canada, 1976
-

Employment Record:**2000 – Present Independent Consultant**

- Engagements cover a broad span of utility business areas including asset management, project management, information systems, utility R&D, demand response studies and

program development, regulatory development and intervention and wholesale market development.

- Clients include: Aquila Networks Canada, Electrical Safety Authority of Ontario, CEA Technologies, Association of Major Power Consumers in Ontario, Acres International, Hydro One and Toronto Hydro, City of Saskatoon, Independent Electricity System Operator (IESO), CVRD INCO, Algoma Steel, Wardrop International, Cap Gemini, Ontario Power Authority.

2000 Manager – Sustainment (Lines)
Hydro One (Ontario Hydro)

- Managed development of maintenance and capital programs for distribution and transmission lines.

2000 Manager – Distribution Development
Hydro One (Ontario Hydro)

- Managed development of maintenance and capital programs for distribution and subtransmission facilities (concurrent with above position).

1999 Manager – Distribution Network Asset Sustainment Strategies and Standards
Hydro One (Ontario Hydro)

- Developed strategies for maintaining the value and service levels of Hydro One's \$2.5B distribution system; initiated the key programs to build the foundations for ongoing asset sustainment and secure the regulatory support necessary for success.
- Led the main due diligence team on a major utility acquisition opportunity.

1995-1998 Director- Customer Information Technology
Hydro One (Ontario Hydro)

- Managed one million customer, 300 person-year CIS and Call Centre projects from process reengineering and functional specifications through to go-live.

1993-1995 Manager - Georgian Bay Hydro
Hydro One (Ontario Hydro)

- Restructured Ontario Hydro's distribution system and customer operations in an area of central Ontario serving 100,000 retail customers, with annual revenue of approximately \$140 million. Reduced operating, maintenance and administration costs by approximately 40%, and working capital by a similar amount. As a profit centre, doubled targets in the first year, and doubled net income again in the second year. Managed a full suite of business and operating functions comprising as high as 300 staff.

1990-1993 Manager -Materials Management
Ontario Hydro

- Developed and managed a corporate wide effort to improve logistics and reduce inventories across Ontario Hydro Regions Branch. By the time the project was suspended in a 1993 restructuring, inventories were down over a third, and component variety was reduced about 10%.



1993 Manager – Retail Projects
Ontario Hydro

- Concurrent with the position above, oversaw project management of all new distributing stations, development of a new station standard design, and planning for Hydro's subtransmission and station network. In concert with service providers, re-engineered the process of designing and managing distributing station projects in Hydro.

1988-1990 Manager - Retail Business Systems
Ontario Hydro

- Managed the operation, development and delivery of Hydro's retail information systems, including:
- Turnaround of a failing Work Management System (WMS) project
- Developed a PC strategy to complement mainframe systems, including version control, PC-mainframe links and common user interfaces.

1987 Manager – Distribution Planning and Design
Ontario Hydro

- Led a staff of approximately 50 engineering and technical personnel in the development of distribution planning, material and construction standards, as well as planning of the subtransmission and station network.

1984-1986 Area Manager Positions (Fenelon Falls, Bowmanville, Cobourg)
Ontario Hydro

- Managed customer service, billing, lines and forestry operations in local areas. Merged two area operations into one.

1981 – 1983 Lines Superintendent - Central Region
Ontario Hydro

- Directed a group of 50 trades and technical staff accountable for the distribution and transmission lines work in the region around Toronto. This included the planning and development of the distribution system in the area surrounding the GTA.

1976-1980 Progressive Engineering Positions
Ontario Hydro

- Developed expertise in a number of engineering areas, as well as supervisory skills. Developed technical knowledge of overcurrent and overvoltage protection, protection and control, overhead and underground distribution, maintenance programming and practices, live line work methods, transformers and stray voltage phenomena.

Languages:

Language	Speaking	Reading	Writing
English	Excellent	Excellent	Excellent

Countries of Experience:

- Canada



Certification:

I, the undersigned certify that to the best of my knowledge and belief, these data correctly describe my qualifications my experience and me.

C M Clark