

K1.1

**GREATER SUDBURY HYDRO PLUS INC.**  
**Curriculum Vitae of**  
**Nancy Whissell, CA**

**EDUCATION**

1981 Honours Bachelor of Commerce  
Laurentian University

**BUSINESS EXPERIENCE**

Thorne Riddell  
Auditor  
1981-1984

Greater Sudbury Hydro Plus Inc.  
Supervisor - Accounting & Admin. Services  
1984 - present

**PROFESSIONAL REGISTRATIONS**

Chartered Accountant since 1983

Ontario Energy Board	
FILE No.	<u>K8-2008-0230</u>
EXHIBIT No.	<u>K1.1</u>
DATE	<u>July 23, 2009</u>
08/99	

**GREATER SUDBURY HYDRO PLUS INC.**  
**Curriculum Vitae of**  
**Jodie Koski, CGA**

**EDUCATION**

1996 Honours Bachelor of Commerce - Accounting  
Lakehead University

**BUSINESS EXPERIENCE**

Greater Sudbury Hydro Plus Inc.  
Budgeting & Regulatory Affairs  
2001-present

Sudbury Hydro Electric Commission  
Secretary – Finance  
1996-2001

**PROFESSIONAL REGISTRATIONS**

Certified General Accountant, since 2000

BORDEN LADNER GERVIAS

**BRUCE BACON**

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**PROFILE**

- A Senior Consultant with over twenty-nine years experience in the electricity and natural gas industries evaluating the short and long term financial and pricing impacts of business alternatives.
- Proven record of success in managing the development of cost of service and cost allocation models, delivering presentations to senior management, preparing submission to the Ontario Energy Board (OEB), National Energy Board (NEB) and the Régie de l'énergie (Régie) as well as testifying before the NEB, the OEB and the Régie.
- Highly skilled in training, motivating and influencing staff as well as setting priorities and coaching teams.
- A strong team player, an excellent analyst and an effective communicator with strong interpersonal skills.

**Experience**

**BORDEN LADNER GERVAIS: SENIOR UTILITY RATE CONSULTANT  
November 2007 - Present**

- Assisted 40 electric local distribution companies ("LDCs") in the preparation of their 2008, 2009 and 2010 rebased rate applications

**ELENCHUS RESEARCH ASSOCIATES: SENIOR CONSULTANT  
May 2003 – November 2007**

- Assisted 25 LDCs in completing their cost allocation studies.
- Consultant to the OEB in preparing the OEB paper and cost allocation model used by LDCs in their recent cost allocation studies.
- Member of OEB Cost Allocation Working Group.
- Assisted in the preparation of numerous Distribution Rate Applications for over 15 LDCs
- Testified before the OEB supporting LDC Distribution Rate Applications.
- Member of four working groups for OEB 2006 Distribution Rate process.
- Provide ongoing regulatory advice to LDCs in Ontario

**ECONALYSIS CONSULTING SERVICES: SENIOR CONSULTANT  
1999 to 2003**

- Conducted power pricing studies for generation clients in Ontario.
- Supported the preparation of unbundled Distribution Rate Applications and Retail Transmission Rate Applications for over 30 electric local distribution companies within Ontario.

- Conducted distribution cost allocation studies for Hydro One, Oakville Hydro and St. Catharines Hydro.
- Conducted a cost efficiency study for Festival Hydro, St Thomas Energy and Woodstock Hydro Services.
- Participated on the OEB PBR Distribution Rate Task Force; the OEB Retail Settlement Code Task Force and the OEB Distribution System Code Task Force
- Testified at the OEB Generic Hearing on changes to the implementation of market-based rate of return.
- Prepared evidence and testified at the Régie on transmission rate design for Hydro Quebec.

**ONTARIO HYDRO: MANAGER, MARKETING SERVICES, CONSUMER & SMALL BUSINESS MARKETS, OHSC  
1996 to 1998**

- As a member of the Power Purchasing project, developed working knowledge of power trading and risk management techniques in order to risk manage the purchase of power from the power pool.
- Prepared various position papers for the Market Design Committee (MDC) to address retail market design issues and supported the OHSC representative at the MDC.

**ONTARIO HYDRO: SENIOR ADVISOR - STRATEGIC MARKETING, ONTARIO HYDRO RETAIL  
1995 - 1996**

- Directed a province wide team to develop a service charge and energy rate structure for 960,000 Ontario Hydro Retail customers.
- Assisted in the review of cost efficiency gains by rationalizing the operations of over 48 individual local Rural Area office structures.

**ONTARIO HYDRO: STRATEGIC ADVISOR - RETAIL RATES AND FORECASTS, RETAIL SYSTEM  
1990 - 1995**

- Responsible for setting and gaining approval of retail rates for 960,000 residential and small business customers.
- Provided analytical support to the 1994 Joint Study into Retail Electricity Service in Ontario.
- Lead the preparation of a minimum system study for the Ontario Hydro Rural system.

**TRANSCANADA PIPELINES LTD: SUPERVISOR, PIPELINE COST ANALYSIS  
1988 - 1990**

- Directed the preparation of long-term financial/rate impact studies submitted to the NEB for a \$1.2 billion and a \$2.5 billion pipeline

- expansion program.
- Testified before the NEB supporting the impact studies.
- Gained extensive knowledge of the supply and transmission business in the regulated natural gas industry.

**TRANSCANADA PIPELINES LTD: ASSISTANT SUPERVISOR, PIPELINE COST ANALYSIS  
1986 - 1988**

- Supervised the system development of TransCanada's financial and rate forecasting model.

**EDUCATION**

**Marketing Management Program**  
Ivey Business School, London, 1997

**B.Sc. Mathematics**  
York University, Toronto, 1979