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September 14, 2009

BY EMAIL & BY COURIER

Ms. Kirsten Walli
Board Secretary
Ontario Energy Board
2300 Yonge St, Suite 2701
Toronto ON M4P 1E4

Dear Ms. Walli:

Board File No. EB-2009-0084
Consultation on Cost of Capital – Issues List
Energy Probe Presentation Materials

Pursuant to the letter from the Board, issued August 11, 2009, attached please find three hard copies of the presentation deck from Lawrence P. Schwartz Ph.D., on behalf of Energy Probe Research Foundation (Energy Probe), for the Cost of Capital Stakeholder Conference. An electronic copy of this communication in PDF format is being forwarded to your attention.

Should you require additional information, please contact me.

Yours truly,

David S. MacIntosh
Case Manager

cc. Lawrence Schwartz, Consulting Economist (By email)
Peter Faye, Counsel to Energy Probe (By email)
Interested Parties (By email)

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FAIR RETURN STANDARD and the

“MARKET:BOOK”

Controversy

Presentation by

Lawrence P. Schwartz, Ph.D.

Cost of Capital Consultation

EB-2009-0084

Outline

- Why is there a problem?
- The Opposing Positions
- Is there a role for Market:Book?

The Problem Illustrated

- Idealized basic conditions:
 - Utility all equity-financed
 - Traded shares
 - “Steady state”, no-growth
 - Depreciation allowances sufficient to maintain book value of rate base at original cost
 - All earnings distributed as dividends

Book value rate base (assets) = \$100/share
Current earnings (EPS)= \$16/share
Current share price (P_0) = \$200

Investors' required rate of return (R)

$$\begin{aligned} &= \text{EPS}/P_0 = \text{div}/P_0 \\ &= \$16/\$200 \\ &= 0.08 \text{ or } 8\% \end{aligned}$$

Approved EPS for next period

$$\begin{aligned} &= \text{Rate base} \times R \\ &= \$100 \times 0.08 = \$8/\text{share} \end{aligned}$$

$$\begin{aligned} \text{Revised share price } (P_0') &= \text{approved EPS}/R \\ &= \$8/0.08 = \$100 \end{aligned}$$

Consequences

Market: Book Ratio:

Initial = $\$200/\$100 = 2$

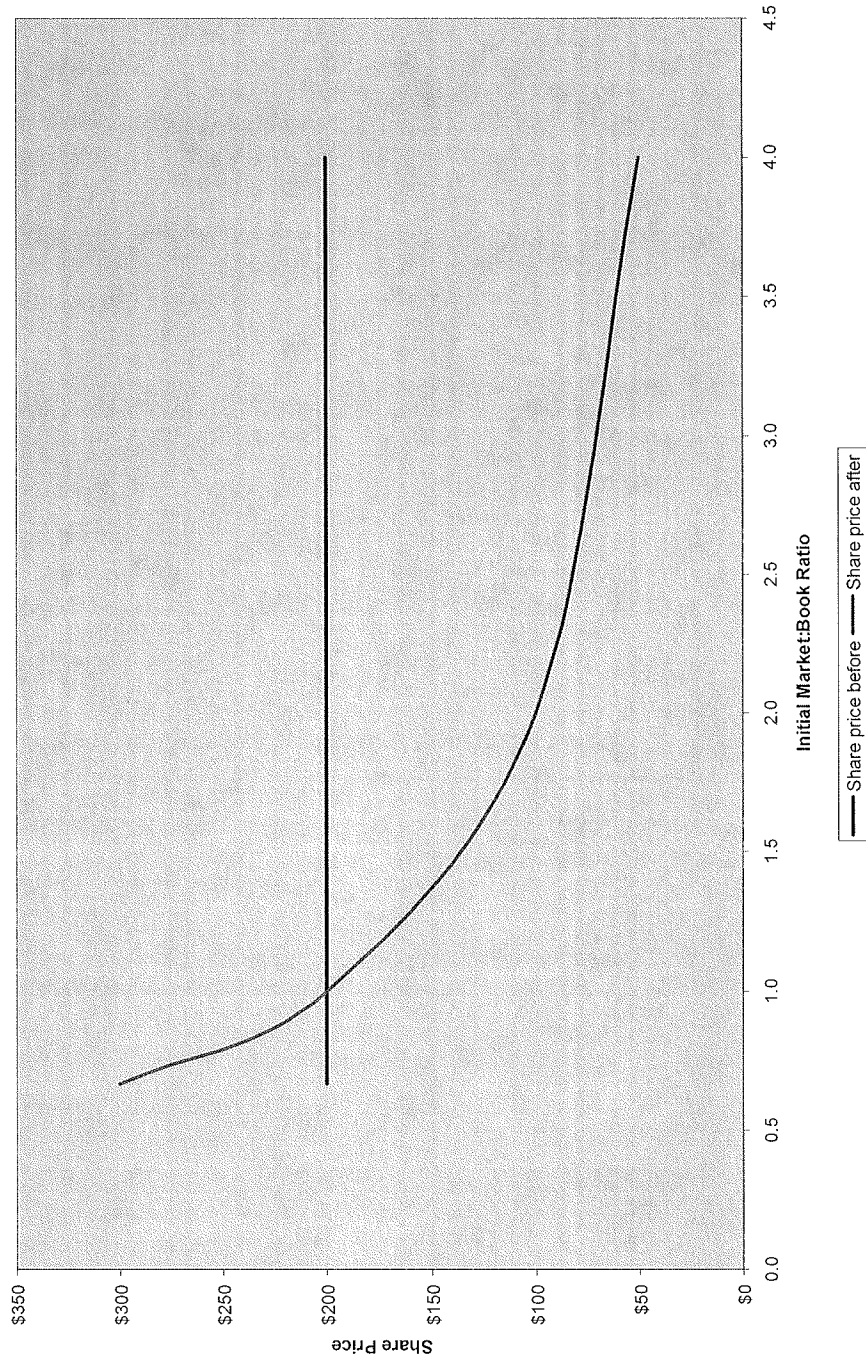
Post-decision = $\$100/\$100 = 1$

Applying market-based ROE to book value rate base when initial M:B > 1 (or < 1):

1. Reduces (increases) earnings
2. Reduces (increases) share price
3. Drives market value down (up) to book value if investors view regulator's decision as permanent

Utility's market value equals book value when regulator allows ROE equal to investors' required return

Share Price and Market:Book Ratio



Problems for FRS

Is it fair to investors that the regulator's decision reduces the value of their shares?

Is it the regulator's job to ensure that investors do not incur capital losses? (or capital gains when share price < book value?)

Can utility attract new equity if investors believe the regulator will reduce allowed earnings when market value rises above the book value of their investment?

“Section 12.5 critically evaluates the role of M/B ratios in regulation and concludes that *regulators should largely remain unconcerned with such ratios* because they are determined by exogenous market forces and are outside the direct control of regulators. M/B ratios are largely the end result of the regulatory process itself rather than its starting point.”

R. Morin, New Regulatory Finance, Public Utilities Reports, Inc.
2006 p. 359.

Finance Theory Perspective

Valuation of new issue of perpetual preferred shares of unregulated industrial issuer:

- Face value = \$25/share
- Investors’ required annual rate of return (“RROR”) of 8%, the “going rate” on sample of similar preferreds
- If issuer sets \$2.00 annual coupon, market will capitalize expected dividend stream at $\$2/0.08 = \25 and issuer will receive proceeds equal to face value

Principle for Capital Attraction

Preferred Share

- Coupon rate = $\$2.50/\$25 = 10\% > RROR$
 - Preferred share market value $\$31.25 >$ face value
 - Issuer receives \$25
 - Issue “oversold”: immediate capital gain
- Coupon rate = $\$1.50/\$25 = 6\% < RROR$
 - Preferred share market value $\$18.75 <$ face value
 - Issuer gets nothing

General rule: set coupon rate = $RROR$

$\Rightarrow$ Preferred share market value = face value

Principle for Capital Attraction

Regulated Utility

Set allowed ROE = RROR of equity investors
 $\Rightarrow$ Equity market/book = 1.0

Suppose utility earnings greater than allowed
ROE
 $\Rightarrow$ stockholders receive more than RROR
 $\Rightarrow$ Equity market/book > 1.0 in secondary market

Factors in High M:B ratios

- Transitory earnings changes have insignificant effect on M:B ratio
- “Permanent” earnings changes will be capitalized and could lead to high ratios
 - e.g. allowed returns greater than RORR

Concerns

- Must measure the rate base accurately
 - Rate base accounting not the same as GAAP
- Industrials M:B ratio not comparable to utility M:B ratio
 - e.g. TSE Index ratio = 1.6 - 2.1
- Inflation (?)
 - RORR is nominal return
 - includes expected inflation
 - Compensate investors for higher-than-expected experienced inflation AND penalize for lower?

Conclusions

1. Market:Book ratio of 1:1 deserves attention
2. Promotes “capital attraction” and “commensurate earnings” standards
3. Gives investors required return
4. Allow small premium e.g. 1.05 - 1.1