

**ONTARIO POWER AUTHORITY
2010 REVENUE REQUIREMENT SUBMISSION
TABLE OF CONTENTS**

Exhibit	Tab	Schedule	<u>Description</u>
A – ADMINISTRATION			
A	1	1	Submission
A	2	1	2010-2012 Business Plan
A	3	1	2008 Annual Report
A	4	1	Organizational Charts
A	5	1	List of Directives and Letters from the Minister of Energy & Infrastructure
A	5	2	Directives from the Minister of Energy & Infrastructure (January 23, 2009 to September 30, 2009)
A	5	3	List of Acronyms
B – STRATEGIC OBJECTIVES			
B	1	1	Strategic Objective 1 Plan for and facilitate the development of a cost-effective, reliable and sustainable electricity system.
B	2	1	Strategic Objective 2 Together with our partners, plan, procure and support the development of verified conservation/energy-efficiency resources as identified in the integrated plan and its subsequent iterations. Build capability and enable partners to achieve targets and contribute to a culture of conservation in Ontario.
B	3	1	Strategic Objective 3 Plan and design standardized tariff-based, competitive and bilateral procurement processes and enter into procurement contracts for generation resources. These procurements and contracts will meet the requirements identified in the integrated plan, ministerial directives and legislation, and incorporate world-class contracting and settlement practices that support investment in electricity.
B	4	1	Strategic Objective 4 Identify barriers and limitations; develop and/or define methods and solutions to deliver enhanced generation developments through innovation, analysis, assessment and benchmarking, with a view to efficiency and environmental sustainability.

Exhibit	Tab	Schedule	<u>Description</u>
B	5	1	Strategic Objective 5 Develop and maintain organizational capacity to achieve the strategic objectives and be recognized as a strategic partner.
B	6	1	Strategic Objective 6 Be a trusted and respected source of information in the electricity sector
C – SPECIAL REPORTS AND AGREEMENTS			
			This section reserved for later use if required
D – OPERATING COSTS AND REVENUE REQUIREMENT			
D	1	1	2010 Revenue Requirement and Usage Fee
D	2	1	2010 Registration Fees, Operating Costs and Capital Expenditures: Discussion of Variances on an Organizational Level
D	2	2	Variance Analyses by Strategic Objective
D	3	1	Deferral and Variance Accounts
D	3	2	Invoice(s) from the Ministry
D	3	3	2009 Forecast Variance Deferral Account
I – INTERROGATORY RESPONSES			
I	1	1-5	Board Staff
I	2	1-16	Association of Major Ontario Consumers in Ontario (AMPCO)
I	3	1-22	Energy Probe Research Foundation (Energy Probe)
I	4	1-6	Pollution Probe Foundation (Pollution Probe)
I	5	1-10	Vulnerable Energy Consumers Coalition (VECC)