

## Low-Income Energy Network

June 28, 2010

Kirsten Walli Board Secretary Ontario Energy Board P.O. Box 2319 2300 Yonge Street, Suite 2700 Toronto, Ontario M4P 1E4

Re: EB-2010-0182 - Low-Income Energy Network's request for cost award for comment on Union Gas 2010 DSM Plan Input Assumptions

Dear Ms. Walli,

Concerning costs in respect of EB-2010-0182, LIEN has directed IndEco to submit a claim for an award of costs that IndEco incurred as a result of providing assistance to LIEN in this matter. Accompanying this letter is a claim from IndEco Strategic Consulting for LIEN in EB-2010-0182, together with supporting documentation.

Please consider this our request and your authority to issue payment to IndEco directly in respect of the award of costs.

Sincerely,

**Zee Bhanji** Coordinator

Low-Income Energy Network

Phone: 416-597-5855 ext. 5167 1-866-245-4182 Fax: 416-597-5821 Email: bhanjiz@lao.on.ca

## APPENDIX "B"

## FORM 3

## AFFIDAVIT IN SUPPORT OF COST CLAIM

EB-2010-0182	Low-Income Energy Network
Board File Number	Party Name
Items Claimed excluding GST	
Legal/Consultant Fees + Disbursemes \$_\$1,650.00	Net Sub-Total \$ 1, 650.00
Goods and Services Tax	
	Qualifying Non-Profit (GST at 2.5%) Tax Exempt (no GST)
Total Cost Claim	•
Net Sub-Total + Total GST Claimed = \$1,650.00 \$82.50	Total Cost Claim \$1,732.50
I, (name) Judy Simon, of the (City, (County, Regional Municipality, etc.) of _Proving SAY:	Town, etc.) City of Toronto in the ace of Ontario , MAKE OATH AND
I am a representative of the above noted party (t attested to herein.	he "party") and as such have knowledge of the matters
2. I have examined the above Cost Claim and all o	
of its intervention in the Ontario Energy Board p	arred directly and necessarily by the party for the purpose process (the file number of which is set out above).
	s incurred for work done, or time spent, by employees or of the Board's Practice Direction on Cost Awards.
SWORN (OR AFFIRMED) BEFORE ME at City of Toronto, in the (Co	the (City, Town, etc.) of unity, Regional Municipality, etc.) of
Province of Ontario on (c	
MR)	
COMMISSIONER for taking Affidavits	Signature of Deponent

#### **APPENDIX "B"**

## FORM 1

## SUMMARY STATEMENT OF HOURS -CONSULTANTS AND LEGAL COUNSEL

A separate form is required for each consultant or legal counsel

EB-2010-0182  Board File Number	_	Low-Income Energy Network Party Name			
Legal Counsel Name	Y	ear of Call		Law Firm	_
Consultant Name	Years of Relevant Experience (curriculum vitae must be attached)			IndEco Strategic Consulting Inc.  Consultant Firm	
	Hours	Hourly Rate	Sub-total	GST	Total
Preparation	3	\$330	\$990.00	\$49.50	\$1,039.50
<b>Attendance - Technical Conference</b>					
Attendance -Settlement Conference					
Attendance -Oral Hearing					
Argument	2	\$330	\$660.00	\$33.00	\$693.00
Case Management					
TOTALS	5	\$330	\$1,650.00	\$82.50	\$1,732.50
Note: All claims must be in Canadian dollars. If ap	plicable, state exchai	nge rate, and	l country of initial cur	rency	·



RE:	IndEco hours for LIEN on EB-2010-0182 for comment on Union Gas 2010 DSM Plan Input Assumptions
Date:	June 28, 2010
Project:	EB-2010-0182

## **Summary**

Breakdown of time spent by Judy Simon of IndEco Strategic Consulting Inc. on EB-2010-0182 for comment for LIEN on Union Gas 2010 DSM Plan Input Assumptions.

Task	Number of hours for Judy Simon
Preparation - review of input assumptions and related material, briefing with LIEN Steering Committee to develop approach to submission	3
Argument - preparation, review and approval of submission	2
Total hours	5













IndEco Strategic Consulting Inc.

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# JUDY SIMON Vice President

Judy Simon, Vice President, is an environmental scientist and strategic planner with over 25 years experience in energy efficiency, strategic energy planning, policy analysis, and project management. Judy is an expert in stakeholder consultation, having been involved in more than 250 municipal environmental assessments on energy, waste and water issues and as a part-time Ontario Energy Board (OEB) member for 10 years.

Judy has extensive experience working with government, regulatory agencies, non-governmental organizations and industry. She has been a member of the Toronto Atmospheric Fund (TAF) Grants Committee since April 2008 and served as a member of the TAF Grants and Loans Committee from 2002-2006.

#### **EXPERTISE**

- Strategic energy planning
- Energy conservation policy and programming
- Stakeholder engagement and consultation
- Program monitoring, evaluation and reporting
- Electricity and natural gas markets and energy regulation in Ontario
- Energy adjudication
- DSM/CDM, distributed energy, and renewable energy policy analysis, program development and implementation

## **EMPLOYMENT HISTORY**

- Vice President, IndEco (1994 present)
- President, Judy Simon + Associates (1989 present)
- Part-time Board Member, Ontario Energy Board (1992-2002)
- Manager, Technology Policy, Ontario Ministry of Industry, Trade and Technology (1987-1989)
- Manager, Environmental Assessment Branch, Ontario Ministry of Environment (MOE) (1982-1987)
- Environmental Planner, Environmental Assessment Branch, MOE (1981-1982)
- Energy Planner, Conservation and Renewable Energy Group, Ontario Ministry of Energy (1980-1981)
- Energy Researcher, Algas Resources, Trans Canada Pipelines (1978)



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## PROFESSIONAL QUALIFICATIONS

Master of Environmental Design (Environmental Science), University of Calgary (1980)

Bachelor of Science, University Scholar, Great Distinction, McGill University (1977)

#### **APPEARANCES**

2008	Ontario Energy Board, on behalf of GLOBE regarding the OEB low-income policy proceeding
2005	Ontario Energy Board, on behalf of Low- Income Energy Network (LIEN) regarding CDM policies and programs, regulated price plan and other matters
2004	Ontario Energy Board, on behalf of Milton Hydro regarding the approval of its 2005 CDM Plan
2004	Ontario Energy Board, on behalf of Brantford Power regarding the approval of its 2005 CDM Plan
2003	Ontario Energy Board, on behalf of Enbridge Gas Distribution Inc. regarding their DSM framework and incentive mechanisms
1985	Joint Board, Ontario Hydro Southwestern Ontario Transmission System Expansion Program. On behalf of the Ontario Ministry of the Environment regarding Ministry environmental policy and approvals

### ADVISORY COMMITTEES AND BOARDS

April 2009 to present	Chairman, Board of Directors, Clean Air Partnership
April 2008 to present	Member, Toronto Atmospheric Fund (TAF) Grants Committee
Jan. 2006 to present	Member, Board of Directors, Clean Air Partnership
Jan. 2005 to July 2006	Member, City of Toronto's Environment Roundtable



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Oct. 2002 to March 2006 Member, Grants and Loans Committee, Toronto Atmospheric Fund (TAF) Apr. 1999 to 2002 Vice President, Environment, Provincial Council of Women Dec.1996 to Mar. 2008 President of the Board of Directors, Canadian Environmental Law Association (CELA) Apr. 1994 to Mar. 2008 Member of the Board of Directors, CELA May 1992 to May 2002 Part-time Board member of the Ontario **Energy Board** Sept. 1990 – Dec. 2001 Member, Environmental Advisory Panel to the President, Ontario Hydro

#### **AWARDS**

Commendation from Mayor, City of Toronto, for work on Toronto Recycling Action Committee

Natural Sciences and Engineering Postgraduate Scholarship

McGill University Scholarship

Steinberg Canada Scholarship

#### **SELECTED PROJECTS**

#### Environmental and energy policy

- Association of Canadian Distillers. Research and analysis of a number of federal and provincial environmental regulations including NPRI, Ontario Regulation 419 (air quality), Ontario Regulation 450 (water use) and Ontario Regulation 127 (emissions reporting). Project manager.
- Canadian Gas Association. Prepared a policy paper on declining average use across gas utilities in Canada and recommendations on treatment in rates. Project manager.
- Canadian Electricity Association. Prepared a report on evaluation of conservation programming which formed the basis of proceedings on a joint CEA-NRCan workshop. Project manager.
- Canadian Environmental Law Association. Prepared a CDM policy paper on the appropriate framework for CDM in Ontario to best meet the needs of low-income consumers, which was



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- submitted to the OEB as part of the consultation related to the Minister's Directive to the OEB on CDM. Project manager.
- Canadian Gas Association. Conducted a research study to investigate the implications for traditional natural gas distribution franchises of increased competition from alternative energy services for their traditional load base (space and water heating) and best practices in rate design, including decoupling, for dealing with these implications. Project manager.
- Conference Board of Canada. Principle author of discussion paper on successful natural gas regulatory DSM frameworks in Canada, published in November 2005.
- Canadian Energy Efficiency Alliance. Senior advisor on Webinar on best practices with Enbridge Gas Distribution.
- Enbridge Gas Distribution. Surveyed and documented natural gas DSM in North American jurisdictions with Navigant. Project manager.
- Canadian Energy Efficiency Alliance. Co-author of paper, "The Consumer Benefits of Interval Metering, with Marion Fraser, Fraser & Company. Project manager.
- Ministry of Industry, Trade and Technology. Worked with the Cabinet Subcommittee on Free Trade and prepared the Cabinet Subcommittee on Free Trade report which was tabled in the Ontario legislature. Project manager.
- Canadian Energy Efficiency Alliance. Prepared strategy papers on CDM; these were submitted to the OEB and to the Minister of Energy. Project manager. Served as DSM expert to Alliance's DSM policy committee.

#### Strategic planning

- City of Toronto. Development of facilities energy plan. Senior advisor.
- University Health Network. Prepared a comprehensive energy management plan for each of the hospitals. The plan for Toronto Western and Toronto General Hospitals are complete. Work is ongoing for preparation of plan for Princess Margaret Hospital. Senior advisor.
- MaRS. Prepared an Energy Management Plan for the Toronto Discovery District. With Finn Projects. Senior advisor.
- MaRS. Prepared a District wide energy action plan (2009-2014) for the Toronto Discovery District. Senior advisor.



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- Energy Efficiency Office, City of Toronto. Developed a Sustainable Energy Business Plan for the Energy Efficiency Office for 2002. Project manager.
- City of Toronto. Developed the City of Toronto's Implementation Plan for the Environmental Plan. Project manager.
- Energy Efficiency Office, City of Toronto. Developed the Report on the Development of the Energy Plan for Toronto. Senior advisor.
- Ontario Power Authority. Assisted the OPA to design and launch the \$400M program for LDC CDM including establishing the rules for funding, the application process and the contract elements, and development of program templates and detailed program designs for the OPA's Standard LDC programs (Programs in a Box). With Navigant. Project manager.
- Guelph Hydro. Developed a CDM business plan using IndEco's strategic planning process to develop priorities for the plan, and strategies to realize the priorities. Project manager.
- Toronto Hydro and Milton Hydro. Developed business case that helped both utilities to decide to go forward to develop a DSM plan for 2003. Project manager.
- Brewers of Ontario. Developed and implemented a business strategy for enhancement and recognition of environmental performance in packaging. Project manager.
- Brewers of Ontario. Developed an environmental strategy including opportunities to reduce energy use and emissions in new facilities and vehicles. Project manager.

# DSM/CDM planning, program development, implementation, monitoring and evaluation

- Toronto Atmospheric Fund. Developed a municipal lighting program design for Toronto Atmospheric Fund. Work involved review of energy forecasts and needs in the GTA, survey of existing municipal and LDC lighting programs in the GTA, evaluation of measures (including TRC calculations), and preparation of written descriptions. Project manager.
- Toronto Atmospheric Fund and the Clean Air Partnership. Provided technical advice on the design of the Lighting Energy Efficiency Acceleration program. Project manger.
- University Health Network. Manage the 3-year (2007-2010) comprehensive energy management program including community based social marketing, employee engagement,



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- operator training, audit and retrofits. Work is ongoing. Senior advisor.
- Enbridge Gas Distribution. Advised on DSM policies, regulatory treatment of DSM, low-income programs and other matters in the 2006 generic gas DSM hearing and on Enbridge's 3-year DSM plan. Project manager.
- Ontario Energy Board. As Board member, a principal author of natural gas regulatory framework for DSM (E.B.O. 169-III); adjudicator in over 100 cases.

#### Facilitation, stakeholder consultation, and training

- Ontario Energy Board. Facilitated the development of the short-term 2010 regulatory framework for low-income natural gas demand-side management through the facilitation of a multi-stakeholder working group set up by the Board and prepared a report that documents the framework, consensus and non-consensus positions of working group participants. Senior advisor and facilitator.
- Ontario Energy Board. Facilitated the development of the framework for the Board's emergency low-income energy financial assistance program through the facilitation of a multistakeholder working group set up by the Board. The result of this work was documented in a final report to the Board. Senior advisor and facilitator.
- York Region. Design and delivery of social marketing approach to the delivery of York Region's water conservation rebate programs for the residential, multi-residential and ICI sectors. Work is ongoing. Part of a 3-year delivery program (2009-2011). Senior advisor and quality assurance officer.
- MEARIE Group, EDA. Design and delivery of a series of seven CDM courses for Ontario LDC staff. Work is ongoing. Project manager.
- Cities of Ottawa and Mississauga and Canadian Gas Association.
  Designed and delivered a workshop to local builders, architects,
  engineers, utilities, energy managers and consultants on
  conservation and renewable energy opportunities in Ottawa to
  improve air quality and reduce GHGs. Project manager.
- Independent Electricity System Operator. Through a series of interviews, developed a profile of the hospital and long-term care sector related to energy use and their educational needs related to energy management, with a focus on educational needs related to the switch from the regulated price plan to the



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- wholesale market. Sectoral reports that included recommendations to the IESO on tools, processes and materials the IESO could develop that would meet these educational needs were prepared. Senior advisor.
- Ontario Power Authority. Designed and delivered a stakeholder consultation process for the \$400M CDM program including the design and delivery of the Program Design Advisory Group and Program Operations Design Group activities. With Navigant Consulting. Project Manager.

#### **Best practices**

- Canadian Gas Association. Preparation of 2010 update to DSM best practices report (2009). Project manager.
- York Region. Identified and documented best practices related to municipal water conservation programs in North America for the residential, multi-residential and ICI sectors. Work is ongoing. Senior advisor.
- Canadian Gas Association and Canadian Electricity Association.
  Designed and facilitated a seminar session on best practices in
  DSM/CDM and preparation of a report which documented the
  results, issues and lessons learned from the series of 4
  workshops held across Canada over 2007-08. Project manager
  and lead facilitator.
- Association of Energy Service Professionals. With Mike Brophy of Enbridge, prepared a paper and delivered it at the AESP Conference in San Diego, Feb. 2009 on best practices in gas DSM monitoring and evaluation. Project manager.
- Electricity Distributors Association. Presented a comparison of CDM in US jurisdictions and in Ontario and Ontario at EnerCom 2007. Project manager.
- Association of Energy Service Professionals. Published a paper and delivered a presentation on DSM Best Practices at the Canadian Natural Industry conference, Winter 2007.
- Canadian Gas Association. Identified and documented natural gas DSM best practices among natural gas utilities across Canada with Bruce Vernon & Associates. Project Manager.