

## **COMPENDIUM OF REFERENCES**

### **INDEX**

1. Ex. F4-T3-S1, Section 6.3, pp. 20-27
2. Ex. H1-T3-S1
3. Ex. H1-T3-S1 Attachment 1
4. Ex. L-1-84 Attachment 2, p. 31
5. Ex. L-1-84 Attachment 3, p. 35
6. Ex. N-T1-S1
7. Transcript – Volume 10, p. 183
8. Transcript – Volume 15, pp. 100-106
9. OPG Reply Argument, p. 134-135
10. Decision, Section 4.3.1, p. 49
11. Decision, Section 6.2, pp. 88-91

**TAB 1**

**6.3 Pension and Benefits Costs**

OPG is seeking recovery of pension and benefits costs associated with the regulated operations based on the amount of pension and benefits costs determined in accordance with GAAP.

**6.3.1 Accounting Treatment of Pension and OPEB Plans**

In accordance with GAAP, pension and OPEB costs for the current year are based on the measurement of benefit obligations and RPP fund assets at the end of the previous year. The full impact of events arising during a year is not immediately charged to pension and OPEB costs. Certain amounts are accumulated and amortized over future periods and therefore generally affect pension and OPEB costs in future years.

The obligations for pension and other post retirement benefit costs are determined using the projected benefit method pro-rated on service. Under this method, an equal portion of the total estimated future benefit is attributed to each year of service until the date the plan participant would be entitled to the full benefit. The obligation at a particular date is the actuarial present value of the benefits attributed to service rendered up to that date.

The obligation for long-term disability benefits is determined using the projected benefit method on a terminal basis. Under this method, the total estimated future benefit is attributed to the year of service in which a disability actually occurs.

Pension and OPEB costs and obligations are determined annually by independent actuaries using management's best estimate assumptions, both economic (inflation, salary escalation, health care cost trends, etc.) and demographic (mortality, termination rates, retirement rates, etc). The discount rates used in determining projected benefit obligations and the costs for pension and OPEB are based on AA corporate bond yields for the appropriate duration of the benefit obligation in accordance with GAAP.

For purposes of determining pension costs, RPP fund assets are valued using a market-related value of assets. The market-related value used by OPG recognizes gains and losses on equity assets relative to a 6 per cent assumed real return over a five-year period.

1  
2 Pension and OPEB costs are made up of a number of components, including current service  
3 costs, interest costs on the obligations at the appropriate discount rate, the expected return  
4 on RPP fund assets using an estimated long-term rate of return, amortization of past service  
5 costs arising from plan amendments and amortization of actuarial gains or losses. Actuarial  
6 gains and losses consist of experience gains and losses, which arise because actual  
7 experience differs from that assumed (e.g., investment experience different than expected,  
8 fewer deaths or higher inflation), and adjustments for changes in assumptions (e.g., discount  
9 rate or a new mortality table).

10  
11 Actuarial gains and losses are generally amortized over future periods and, therefore, affect  
12 recognized costs and the recorded obligation over a period of time. In accordance with  
13 GAAP, OPG's policy for accounting for pension and OPEB is to amortize the net cumulative  
14 unamortized gain or loss in excess of 10 per cent of the greater of the benefit obligation and  
15 the market-related value of the plan assets over the expected remaining service life of the  
16 employees. This is known as the "corridor approach". Past service costs for pension and  
17 OPEB are amortized over the remaining service period to full eligibility, and therefore also  
18 affect recognized costs and the recorded obligation over a period of time.

19  
20 As a result of the use of a market-related asset value, the corridor approach, and the  
21 amortization of actuarial gains and losses and past service costs, certain components of the  
22 actuarial gains and losses and past service costs are not being immediately charged to  
23 pension and OPEB costs.

#### 24 25 6.3.2 Assumptions and Budget Setting for Pension and OPEB Costs

26 To project OPG's total pension and OPEB costs for business planning purposes, it is  
27 necessary to estimate the value of the obligations and the pension fund assets at the end of  
28 each year preceding each of the years in the forecast period. This requires making  
29 projections of the actual pension fund performance and of the assumptions that will be used  
30 to determine the costs.

31

1 The discount rates for projections are determined by the actuary based on the most recent  
2 AA corporate bond yields for the appropriate duration of the benefit obligation available at the  
3 time that the projection is being prepared. The discount rates used for projections may be  
4 adjusted by a maximum of 25 basis points if the AA corporate bond yields provided by the  
5 actuary are not indicative of historical trends or during a period of volatility in those yields.

6  
7 The long term inflation assumption used for projections is based on the Ontario consumer  
8 price index for the final year in the most recent forecast from a publicly available economic  
9 report, subject to an adjustment if the rate is outside of the Bank of Canada's target range for  
10 inflation. The salary schedule escalation rate is equal to the long term inflation assumption  
11 plus 1 per cent.

12  
13 The expected long term pension fund rate of return is calculated and updated as required by  
14 the actuary. It is based on the current and expected asset allocation and the long-term  
15 historical risks and returns associated with each of the asset classes, and includes a  
16 provision for additional return as a result of active fund management and a provision for  
17 administrative expenses.

18  
19 The projected actual return on pension fund assets in the current year is based on the actual  
20 return up to the end of the month prior to the date on which the projection is being prepared.  
21 If the assumptions for the projection are selected during the first half of the year, the return  
22 on assets in the current year is based on the actual return up to the end of the month prior to  
23 the date the assumptions are determined, and the assumed annualized return for the  
24 remainder of the year is equal to the expected long term rate of return on pension fund  
25 assets. The projected actual return on pension fund assets in subsequent years is equal to  
26 the expected long term rate of return on these assets. Chart 8 presents the projected  
27 assumptions used to determine the forecasted pension and OPEB costs for 2010 to 2012  
28 and the actual assumptions used for 2007 to 2009:

29

Chart 8

Pension and OPEB Cost Assumptions						
	2007 Actual	2008 Actual	2009 Actual	2010 Budget	2011 Plan	2012 Plan
Discount rate for pension	5.25% per annum	5.60% per annum	7.50% per annum	6.80% per annum	6.80% per annum	6.80% per annum
Discount rate for other post retirement benefits	5.25% per annum	5.60% per annum	7.50% per annum	7.00% per annum	7.00% per annum	7.00% per annum
Discount rate for long term disability	5.0% per annum	5.50% per annum	7.25% per annum	5.25% per annum	5.25% per annum	5.25% per annum
Inflation rate	2.0% per annum	2.25% per annum	2.0% per annum	2.0% per annum	2.0% per annum	2.0% per annum
Salary schedule escalation rate	3.0% per annum	3.25% per annum	3.0% per annum	3.0% per annum	3.0% per annum	3.0% per annum
Expected long-term rate of return on pension fund assets	7.0% per annum	7.0% per annum	7.0% per annum	7.0% per annum	7.0% per annum	7.0% per annum
Actual rate of return on pension fund assets in the prior year(s) <sup>1</sup>	N/A	N/A	N/A	9.0% per annum in 2009	9.0% per annum in 2009 and 7.0% per annum in 2010	9.0% per annum in 2009; 7.0% per annum in 2010; and 7.0% per annum in 2011

<sup>1</sup> No assumption for actual rate of return on pension fund assets in prior year(s) is required for the calculation of actual pension costs because the actual prior year-end pension fund asset values are known.

As a result of OPG being required to make assumptions in forecasting pension and OPEB costs, significant variances may occur between the forecast and the actual pension and OPEB costs to the extent that the forecast assumptions are not adjusted to reflect various changes, such as those in economic conditions and demographics, between the forecast date and the beginning of a forecast year. Similarly, significant variances may occur between the forecast and actual pension and OPEB costs to the extent that the forecast is not

1 adjusted to reflect the actual experience, such as the return on pension funds assets, to the  
2 beginning of the forecast year.

### 3 4 6.3.3 Pension and OPEB Cost Distribution

5 A portion of OPG's total pension and OPEB costs is charged directly to the business units via  
6 a payroll burden included as part of the standard labour rate (see section 7). The portion of  
7 pension and OPEB costs included in the standard labour rate is based on the budgeted  
8 current service cost. The remainder of pension and OPEB costs, which includes interest  
9 costs on the obligations, the expected return on pension plan assets, amortization of  
10 applicable past service costs, amortization of actuarial gains and losses, and any current  
11 service cost variance from budget, is recorded as a centrally-held cost (presented in Ex. F4-  
12 T4-S1 section 3).

13  
14 The payroll burden component that is reflected in the regulated business units' OM&A is  
15 largely presented as part of labour costs in Ex. F2-T2-S1 and Ex. F2-T4-S1 for Nuclear and  
16 Ex. F1-T2-S1 for Regulated Hydroelectric. The payroll burden for corporate support groups is  
17 embedded in the costs of those groups. Corporate support groups' OM&A costs are directly  
18 assigned and allocated to the regulated business units in accordance with OPG's cost  
19 allocation methodology, as described in Ex. F3-T1-S1.

20  
21 The centrally-held costs for pension and OPEB are directly assigned and allocated to the  
22 regulated business units in proportion to the pension and OPEB costs that are charged to the  
23 regulated business units based on direct charges via payroll burden plus the costs assigned  
24 and allocated from the corporate support groups. This methodology was reviewed as part of  
25 OPG's external cost allocation study presented in Ex. F5-T2-S1 and discussed in Ex. F3-T1-  
26 S1. The centrally-held costs for pension and OPEB attributed to the regulated businesses  
27 are recorded as OM&A costs.

### 28 29 6.3.4 Comparison of Pension and OPEB Costs

30 Chart 9 presents pension and OPEB costs attributed to regulated operations for the period  
31 2007 – 2012.

Chart 9

Pension and OPEB Costs <sup>1,2</sup> (\$M)												
	Nuclear						Regulated Hydroelectric					
	2007 Actual	2008 Actual	2009 Actual	2010 Budget	2011 Plan	2012 Plan	2007 Actual	2008 Actual	2009 Actual	2010 Budget	2011 Plan	2012 Plan
Pension – Burden Component	170.4	163.0	154.6 <sup>3</sup>	112.9	117.7	121.6	7.8	7.8	7.8	5.7	6.0	6.0
Pension – Centrally Held Component	13.3	(22.7)	(103.8)	(18.8)	(3.7)	41.2	0.6	(1.1)	(5.2)	(1.0)	(0.2)	2.1
Total Pension Cost	183.7	140.3	50.8 <sup>3</sup>	94.1	114.0	162.8	8.4	6.7	2.6	4.7	5.8	8.1
OPEB – Burden Component	62.2	59.5	50.9 <sup>3</sup>	45.2	47.5	49.6	2.8	2.9	2.5	2.2	2.4	2.4
OPEB – Centrally Held Component	121.5	110.1	83.3	106.8	111.8	117.1	5.6	5.3	4.2	5.4	5.6	5.9
Total OPEB Cost	183.7	169.6	134.2 <sup>3</sup>	152.0	159.3	166.7	8.4	8.2	6.7	7.6	8.0	8.3

<sup>1</sup> Pension and OPEB costs include allocations of costs related to corporate support functions

<sup>2</sup> Supplementary pension plans costs are included with OPEB costs

<sup>3</sup> Includes pension and OPEB costs totalling less than \$1M related to the Nuclear Waste Management Organization consolidated into OPG's financial statements effective January 1, 2009



1

2 Pension and OPEB costs charged directly to regulated business units via payroll burden  
3 decrease significantly over the 2007 to 2010 period. The decreases are due mainly to the net  
4 impact of: successive increases in the discount rate assumption from 5 per cent in 2007 for  
5 both pension and other post retirement benefits to 6.80 per cent for pension and 7 per cent  
6 for other post retirement benefits in 2010, updated membership and claims data, and a  
7 change in the demographic and health care cost trend assumptions in 2009. The payroll  
8 burden amounts are expected to remain relatively stable over the 2011 to 2012 period as  
9 compared to 2010.

10

11 Pension and OPEB costs recorded as centrally-held costs directly assigned and allocated to  
12 the regulated business units decreased significantly over the 2007 - 2009 period. The main  
13 drivers of the net decrease are: the change in assumptions in the discount rates and the  
14 expected net growth in the cost components during the period, as well as a change in the  
15 demographic and health care cost trend assumptions, the loss on the RPP fund assets in  
16 2008 and lower amounts of pension and OPEB costs being charged to the business units via  
17 payroll burden. The expected net growth in the cost components includes an increase in  
18 current service costs, higher interest costs on a higher benefit obligation, and a change in the  
19 expected return on the RPP fund assets due to the impact of certain gains and losses being  
20 reflected in the asset value as a result of using market-related values.

21

22 Centrally-held pension and OPEB costs are expected to increase in 2010 mainly due to the  
23 change in assumptions in the discount rates, the expected net growth in the cost  
24 components, and the lower amounts of pension and OPEB costs being charged to the  
25 business units via payroll burden. Centrally-held pension costs are expected to increase  
26 further in 2011 and 2012 mainly due to the expected net growth in the cost components.  
27 Centrally-held OPEB costs are expected to remain relatively stable over the 2010 to 2012  
28 period. Specific period-over-period and budget-to-actual comparison of the centrally-held  
29 pension and OPEB costs is presented as part of the analysis of centrally-held costs in Ex.  
30 F4-T4-S2.

31

1    **6.3.5    Accounting Treatment of Benefit Plans for Employees During Employment**

2    The discussion above considers cost of benefits for employees post-employment with OPG.  
3    This section considers cost of benefits for OPG employees during employment.

4  
5    Costs associated with plans that provide benefits, such as health and dental coverage, for  
6    current employees during employment are recorded for accounting purposes on the basis of  
7    actual benefit payments made by OPG to, or on behalf of, the employees. The costs are  
8    charged to regulated business units via the burden component of the standard labour rate  
9    (see section 7). The component of these costs reflected in the regulated business units'  
10    OM&A is largely presented as part of labour costs in Ex. F2-T2-S2 and Ex. F2-T4-S1 for  
11    Nuclear and F1-T2-S1 for Regulated Hydroelectric. Costs are also charged via payroll  
12    burden to corporate support groups and are embedded in the costs of these groups.  
13    Corporate support group's OM&A costs are directly assigned and allocated to the regulated  
14    business units in accordance with OPG's cost allocation methodology, as described in Ex.  
15    F3-T1-S1.

16  
17    **6.4    Pension and Benefits Summary**

18    OPG has taken a number of steps to control pension and benefits costs. A less generous  
19    benefits plan now exists for newly hired Management Group employees and some of the  
20    previous benefits enjoyed by existing Management band employees are no longer available.  
21    In bargaining with both the PWU and the Society, OPG has been successful in placing  
22    maximums on a variety of benefits items and in eliminating coverage for others.

23  
24    **7.0    STANDARD LABOUR RATE**

25    As part of its business planning process, OPG develops a standard hourly labour rate for  
26    each functional group within the company by job family (e.g., one labour rate is established  
27    for all nuclear operators). This rate is uploaded into the time reporting systems and is used to  
28    track and record costs for accounting and cost management purposes during the year.  
29    Separate standard labour rates are developed for job families within Nuclear, the Niagara  
30    Plant Group and R.H. Saunders. Separate labour rates are also developed for job families  
31    within each corporate support group.

**TAB 2**

## **ESTABLISHMENT OF NEW AND/OR CONTINUATION OF EXISTING DEFERRAL AND VARIANCE ACCOUNTS**

### **1.0 PURPOSE**

This evidence provides a summary of the deferral and variance accounts for which OPG is seeking approval to continue or establish for the test period.

### **2.0 OVERVIEW**

OPG's deferral and variance account proposals are presented under the following two categories:

- The continuation of certain existing deferral and variance accounts
- New accounts

Unless otherwise stated, OPG proposes to record in the approved variance and deferral accounts the difference between the amounts included in the approved payment amounts and the actual costs and revenues. In addition, OPG proposes to record interest on both existing and new deferral and variance accounts. Interest will be applied to the monthly opening balances of these accounts at the interest rate set by the OEB from time to time pursuant to the OEB's interest policy for variance and deferral accounts.

During the portion of the test period before the effective date of new payment amounts (proposed to be March 1, 2011), OPG will record entries to the existing accounts using the same methods used to derive 2010 entries, pursuant to the Accounting Order in EB-2009-0174.

### **3.0 CONTINUED ACCOUNTS**

The company requests approval to continue the following existing deferral and variance accounts:

**Accounts Common to Hydroelectric and Nuclear**

- Ancillary Service Net Revenue Variance Account – Hydroelectric and Nuclear Sub-Accounts
- Income and Other Taxes Variance Account
- Tax Loss Variance Account

#### **Hydroelectric Variance and Deferral Accounts**

- Hydroelectric Water Conditions Variance Account
- Hydroelectric Deferral and Variance Over/Under Recovery Variance Account

#### **Nuclear Variance and Deferral Accounts**

- Pickering A Return to Service Deferral Account
- Nuclear Liability Deferral Account
- Nuclear Development Variance Account
- Capacity Refurbishment Variance Account
- Nuclear Fuel Cost Variance Account
- Bruce Lease Net Revenues Variance Account
- Nuclear Deferral and Variance Over/Under Recovery Variance Account

The need for these accounts and their operation is described in further detail in the remainder of this section.

### **3.1 Accounts Common to Hydroelectric and Nuclear**

#### **3.1.1 Ancillary Services Net Revenue Variance Account – Hydroelectric and Nuclear Sub-Accounts**

The Ancillary Services Net Revenue Variance Account was established by O. Reg. 53/05 and approved by the OEB in EB-2007-0905. This account is required because ancillary services revenues are difficult to forecast accurately and the underlying circumstances leading to variances between forecast and actual revenues are beyond OPG's ability to manage or control since they are a function of changing demand and system/grid operating requirements. This account will record the difference between the forecast ancillary revenues included in the payment amounts and the actual ancillary revenues during the test period.

1 This account needs to continue in order to clear the 2010 year-end balance, and to record  
2 additions during the test period as a result of the forecast risks highlighted above.

3  
4 **3.1.2 Income and Other Taxes Variance Account**

5 The OEB approved the establishment of this account in EB-2007-0905. A similar account is  
6 also available to electricity distributors. This account will capture the financial impact on  
7 revenue requirement due to variations from those assumed in the approved payment  
8 amounts during the test period, in municipal property taxes, payments in lieu of capital taxes,  
9 property taxes, and income taxes due to changes in tax rates or rules, new assessing or  
10 administrative practices of tax authorities, tax re-assessments for past periods, and court  
11 decisions for other taxpayers that affect OPG's tax position. OPG continues to be subject to  
12 tax audits from prior years dating back to 2000, which could result in changes to tax  
13 treatments that may impact similar transactions during the test period. This account needs to  
14 continue in order to clear the 2010 year-end balance, and to record additions during the test  
15 period as noted above.

16  
17 **3.1.3 Tax Loss Variance Account**

18 The Tax Loss Variance Account was approved by the OEB in May 2009 in EB-2009-0038 as  
19 described in Ex. H1-T1-S1. This account needs to continue in order to clear the 2010 year-  
20 end balance, and to record additions during the test period before the effective date of new  
21 payment amounts (proposed to be March 1, 2011). Following the effective date of new  
22 payment amounts, the only entries in this account will be for interest and amortization.

23  
24 **3.2 Hydroelectric Variance and Deferral Accounts**

25 **3.2.1 Hydroelectric Water Conditions Variance Account**

26 The Hydroelectric Water Conditions Variance Account was established by O. Reg. 53/05 and  
27 approved by the OEB in recognition of the fact that water conditions are subject to a high  
28 degree of forecast risk due to factors that are beyond OPG's ability to manage or control,  
29 such as weather. This account will record the financial impact of differences between the  
30 water conditions underpinning the approved payment amounts and the actual water  
31 conditions experienced during the test period. This account needs to continue in order to

1 clear the 2010 year-end balance, and to record additions during the test period as a result of  
2 the risks indicated above.

3  
4 **3.2.2 Hydroelectric Deferral and Variance Over/Under Recovery Variance Account**

5 The Hydroelectric Deferral and Variance Over/Under Recovery Variance Account was  
6 approved by the OEB in October 2009 in EB-2009-0174 to record the over collection of  
7 hydroelectric variance account balances that were recovered through the hydroelectric  
8 payment amount to be effective as of January 1, 2010. The projected over collection as at  
9 December 31, 2010 will be cleared by the end of 2012, however, this account needs to  
10 continue as OPG recovers variance and deferral account balances through payment riders  
11 based on production. Because forecast production is used to determine the rider, and the  
12 actual recovery in a particular year is based on actual production, there will be differences  
13 that will need to be cleared in a future period.

14  
15 **3.3 Nuclear Variance and Deferral Accounts**

16 **3.3.1 Pickering A Return to Service ("PARTS") Deferral Account**

17 The PARTS Deferral Account was established pursuant to subsection 5 (4) of O. Reg. 53/05.  
18 This account needs to continue until the balance in it is cleared. In EB-2007-0905, the OEB  
19 established a 45-month clearance period which ends in December 2011. The only entries in  
20 this account during the test period will be for amortization and interest.

21  
22 **3.3.2 Nuclear Liability Deferral Account**

23 The Nuclear Liability Deferral Account (transition) was established pursuant to section 5.1 of  
24 the Regulation and was used to record the revenue requirement impact of any change in  
25 OPG's nuclear decommissioning liability arising from a reference plan approved between  
26 April 1, 2005 and the effective date of the OEB's first payment order, as reflected in the  
27 audited financial statements approved by OPG's Board of Directors. The OEB authorized the  
28 clearance of the balance in this account as at December 31, 2007 in EB-2007-0905. This  
29 account will continue until the balance in it is cleared over the OEB-approved period of April  
30 2008 to December 2010. OPG recorded additions to this account in the first quarter of 2008,

1 and has only recorded interest and amortization since the second quarter of 2008. The  
2 balance in this account will be cleared by December 2010.

3  
4 Section 5.2 of the Regulation also approved the establishment of a Nuclear Liability Deferral  
5 Account. This account will be used to record the revenue requirement impact of any change  
6 in OPG's nuclear decommissioning liability arising from an approved reference plan after the  
7 OEB's first payment order, which was in December 2008.

8  
9 The Regulation defines nuclear decommissioning liability as the liability of OPG for  
10 decommissioning its nuclear generation facilities and the management of its nuclear waste  
11 and used fuel. OPG's current obligations relate to Pickering and Darlington that are operated  
12 by OPG, as well as Bruce A and B that are leased by OPG to Bruce Power. This account  
13 needs to continue to capture the revenue requirement impacts of future reference plan  
14 changes between rate applications.

15  
16 3.3.3 Nuclear Development Variance Account

17 The Nuclear Development Deferral Account, Transition was established in accordance with  
18 section 5.3 of the Regulation. As provided in the Regulation, this account recorded  
19 development costs incurred and firm financial commitments made on or after June 13, 2006  
20 up to the effective date of the OEB's first payment order. The OEB approved recovery of the  
21 \$11.7M balance in this account as at December 31, 2007 in EB-2007-0905 and ordered that  
22 OPG transfer the balance in this account into the Nuclear Development Variance Account  
23 effective April 1, 2008. With the transfer of its balance this account ended.

24  
25 The Nuclear Development Variance Account was established in accordance with section 5.4  
26 of the Regulation and approved by the OEB in EB-2007-0905. This account ensures that  
27 OPG recovers the differences between the actual non-capital costs, and firm financial  
28 commitments incurred for planning and preparation for the development of proposed new  
29 nuclear generation facilities after the effective date of the OEB's December 2008 payment  
30 amounts order, and the amount included for these purposes in the payment amounts, along  
31 with the April 1, 2008 balance in the Nuclear Development Deferral Account, Transition that



1 was transferred into this account in accordance with the OEB's order. OPG's nuclear  
2 development activities are described in Ex. D2-T2-S1. This account is required to continue  
3 during the test period in order to clear the balance as at December 31, 2010 and to record  
4 potential additions during the test period related to ongoing nuclear development activities.  
5 These potential additions will capture the difference between the nuclear development  
6 expenditures included in the approved payment amounts and the actual expenditures during  
7 the test period.

#### 9 3.3.4 Capacity Refurbishment Variance Account

10 The OEB approved the establishment of the Capacity Refurbishment Variance Account in  
11 EB-2007-0905. This account needs to continue in order to clear the balance in it as at  
12 December 31, 2010. As discussed in Ex. D2-T2-S1 and Ex. F2-T2-S3, OPG intends to  
13 continue nuclear refurbishment activities over the next several years, and proceed with  
14 initiatives related to Pickering B continued operations. Potential variances in these projects  
15 will be recorded in the Capacity Refurbishment Variance Account.

16  
17 OPG has proposed to recover financing costs associated with its Darlington Refurbishment  
18 project starting in the test period. The financing costs consist of a rate of return on capital  
19 applied to the projected capital expenditures. To the extent that actual expenditures differ  
20 from the forecast amounts included in approved payment amounts, OPG will record the  
21 variance in the Capacity Refurbishment Variance Account.

22  
23 OPG is not currently planning to commence any refurbishment of its regulated hydroelectric  
24 facilities during the test period. Should OPG incur hydroelectric refurbishment costs for its  
25 regulated facilities, the costs will be recorded in a separate sub-account.

#### 27 3.3.5 Nuclear Fuel Cost Variance Account

28 The OEB approved the establishment of this account in EB-2007-0905 in recognition of the  
29 fact that the primary driver of nuclear fuel costs is the commodity price of uranium which  
30 fluctuates for reasons beyond OPG's control and is difficult to predict. Using the methodology  
31 approved in EB-2007-0905, this account will record the difference between the nuclear fuel

1 costs included in the approved payment amounts and the actual nuclear fuel costs during the  
2 test period. This account needs to continue in order to clear the 2010 year-end balance and  
3 to record additions during the test period. As described in Ex. F2-T5-S1, uncertainty in  
4 factors such as the schedules for new uranium production, liquidation of additional  
5 inventories, and the pace of worldwide nuclear expansion are expected to result in price  
6 volatility and a range of potential market prices.

7  
8 3.3.6 Bruce Lease Net Revenues Variance Account

9 The OEB ordered OPG to establish this account in EB-2007-0905 in order to ensure that  
10 OPG recovers its actual costs associated with the Bruce facilities and adjusts the regulated  
11 payment amounts by the actual revenues earned from the Bruce Lease. Certain components  
12 associated with the Bruce lease, such as earnings on nuclear segregated funds, are market  
13 driven and therefore difficult to predict. The earnings or losses on these funds can have a  
14 significant financial impact on OPG's operations. During the test period, this account would  
15 record the difference between the Bruce costs and revenues included in the approved  
16 payment amounts and the actual Bruce costs and Bruce lease revenues realized. This  
17 account needs to continue in order to clear the 2010 year-end balance and to record  
18 additions during the test period.

19  
20 3.3.7 Nuclear Deferral and Variance Over/Under Recovery Variance Account

21 The OEB approved establishment of this account, effective as of April 1, 2008, in EB-2009-  
22 0174 to capture any over or under recovery of approved nuclear deferral and variance  
23 account balances. Since these balances are recovered through payment riders (i.e., nuclear  
24 payment riders A and C) that are calculated on a per MWh basis, differences between  
25 forecast and actual production during the test period, including the portion of the test period  
26 before the effective date of new payment amounts (proposed to be March 1, 2011), will  
27 create a variance. Because OPG is proposing to recover the balances in its variance and  
28 deferral accounts through the use of payment riders, the Over/Under Recovery Variance  
29 Account needs to continue as explained above in section 3.2.2.

1 The OEB approved new payment amounts for OPG in December 2008, which were effective  
2 as of April 1, 2008. As a result, OPG had a revenue shortfall for the period April 1, 2008 to  
3 November 30, 2008. Rider C was established to allow OPG to recover nuclear payment rider  
4 A (for recovery of nuclear variance and deferral accounts) for this period. With the exception  
5 of interest and amortization, no additional amounts will be recorded in this account during the  
6 test period related to nuclear payment rider C.

#### 7 8 **4.0 NEW ACCOUNTS**

9 OPG requests approval to establish two new variance accounts:

- 10 • the IESO Non-Energy Charges Variance Account; and
- 11 • the Pension and Other Post Employment Benefits Cost Variance Account.

#### 12 13 **4.1 IESO Non-Energy Charges Variance Account**

14 IESO non-energy charges are applied to all load customers in the Ontario wholesale market.  
15 They are made up of a number of different components including; Uplift Charges, Debt  
16 Retirement Charges, Rural Rate Assistance, Transmission Charges, Global Adjustment, etc.  
17 For a detailed description of IESO non-energy charges, please refer to Ex. F4-T4-S1.

18  
19 These charges are incurred by OPG to operate the regulated facilities and cannot be avoided  
20 (while maintaining the ability to operate) nor can the energy to which the charges are  
21 attached be supplied cost-effectively by an alternate source. Further, they are beyond  
22 management's ability to control.

23  
24 These charges are difficult to forecast for two reasons. First, the charges fluctuate based on  
25 the changes in the wholesale market (Global Adjustment being the largest and most volatile  
26 of the components). Second, they are based on consumption which itself can fluctuate hour-  
27 to-hour, or month-to-month. As a result of these two factors, the total amount of IESO non-  
28 energy charges is very difficult to accurately forecast.

29  
30 As seen in Ex. F4-T4-S2 Tables 1 and 2, variances associated with both nuclear and  
31 regulated hydroelectric facilities have been material and have occurred in both directions in

1 recent years. For example, in 2008 actual non-energy charges were under budget by 74 per  
2 cent or \$7.9M for nuclear and 42 per cent or \$1.8M for regulated hydroelectric. Conversely,  
3 2009 saw actual charges exceed budget by 95 per cent or \$17.6M for nuclear and 108 per  
4 cent or \$6.6M for regulated hydroelectric. Further, the quantum of these charges has  
5 increased dramatically since 2007, largely driven by depressed market prices and a  
6 corresponding increase in Global Adjustment charges. A variance account for the total of  
7 IESO non-energy charges associated with both nuclear and regulated hydroelectric facilities  
8 will protect both OPG and ratepayers from over or under collection of these charges. Starting  
9 on the effective date of new payment amounts, proposed to be March 1, 2011, this account  
10 will record the difference between the IESO non-energy charges underpinning in the  
11 approved payment amounts and the actual IESO non-energy charges.

#### 12 13 **4.2 Pension and Other Post Employment Benefits Cost Variance Account**

14 OPG requests approval to establish a new variance account to be called the Pension and  
15 Other Post Employment Benefits Cost Variance Account. This account would record the  
16 difference between the pension and other post employment benefits ("OPEB") costs reflected  
17 in OPG's approved payment amounts and the actual pension and OPEB costs for the  
18 prescribed facilities and associated tax impacts.

19  
20 As discussed in EB-2007-0905, OPG's pension and OPEB costs are difficult to forecast and  
21 often result in variances that are material<sup>1</sup>. As indicated in the Impact Statement filed by OPG  
22 on September 30, 2010 (Ex. N-T1-S1, pages 2 to 4), the difference between the forecast  
23 included in this application for pension and OPEB costs and the updated projection of  
24 pension and OPEB costs is material (i.e., greater than \$250M). This updated projection of  
25 pension and OPEB costs for the prescribed facilities is based on a projected actuarial  
26 accounting assessment of OPG-wide costs for the test period provided by OPG's external  
27 actuaries, Mercer, using data as of August 2010. The letter from Mercer setting out its  
28 updated OPG-wide projection is presented in Attachment 1 to this exhibit. This OPG-wide  
29 projection is then assigned to the prescribed facilities using the same methodology as was

---

<sup>1</sup> EB-2007-0905, Ex. J1-T3-S1, Page 13. Forecast variances of between \$11M under-forecast and \$130M over-forecast on a company-wide basis.

1 used in EB-2007-0905 and in this application. This methodology is described in Ex. F4-T3-  
2 S1, page 24, lines 4 through 27.

3  
4 The main drivers of variance for pension and OPEB costs are discount rates and pension  
5 fund performance. These factors are both difficult to forecast and beyond OPG  
6 management's ability to control. As noted in pre-filed evidence at Ex. F4-T3-S1, pages 23  
7 and 24, significant variability can occur between forecast and actual pension and OPEB  
8 costs due to changes in economic conditions, demographics and other actuarial assumptions  
9 used in determining these costs, as well as differences in actual experience, such as the  
10 return on pension fund assets.

11  
12 In EB-2007-0905, OPG proposed a variance account to capture the financial impact of  
13 differences between forecast and actual discount rates used to determine pension and  
14 OPEB costs. The primary arguments against OPG's proposal in EB-2007-0905 were that  
15 "the Board should take the same approach for variances in OPG's pension and OPEB costs  
16 as it does for other entities regulated by the Board," and that OPG's focus on a single driver  
17 of pension and OPEB cost changes (i.e., the discount rate) without considering potential  
18 offsetting factors "amount[s] to single issue ratemaking."<sup>2</sup> Although it rejected OPG's  
19 proposal in EB-2007-0905, the OEB noted that, "In the event that OPG's actual pension and  
20 OPEB costs during the test period are materially in excess of the amounts included in the  
21 revenue requirement, OPG would have the ability to apply to the Board."<sup>3</sup> The currently  
22 forecast variance in these costs is in excess of \$250M, as presented in Ex. N-T1-S1; an  
23 amount which is material.

24  
25 In addition, on April 9, 2010 the OEB issued its Decision with Reasons in EB-2009-0096  
26 which included approval of a Pension Cost Differential Account for Hydro One Networks Inc.  
27 "to track the difference between the actual pension costs booked using the actuarial  
28 assessment provided by Mercer, and the estimated pension costs used in this filing."<sup>4</sup>

29  

---

<sup>2</sup> EB-2007-0905 Decision with Reasons, November 3, 2008, page 125.

<sup>3</sup> Ibid. page 127.

<sup>4</sup> EB-2009-0096 Decision with Reasons, April 9, 2010, page 56.

1 In light of the OEB's findings in EB-2007-0905 and EB-2009-0096, OPG is proposing to  
2 establish an account to track, for its prescribed facilities, the difference between the actual  
3 pension and OPEB costs booked using the actuarial accounting assessments provided by  
4 OPG's external actuaries, and the forecast of pension and OPEB costs included in the OEB-  
5 approved payment amounts.

6  
7 In addition to the differences between forecast and actual pension and OPEB costs, there is  
8 expected to be a difference between forecast and actual regulatory tax deductions for  
9 pension plan contributions and OPEB benefit payments. As OPG expects its pension plan  
10 contributions to be higher than those included in the application, capturing this difference in  
11 regulatory tax deductions in this account will partly offset the expected increase in pension  
12 and OPEB costs. (The portion of the forecast contributions and benefit payments attributable  
13 to the prescribed facilities per the May 26, 2010 filing is shown in response to interrogatory L-  
14 01-085.) Accordingly, OPG proposes that the proposed Pension and Other Post Employment  
15 Benefits Cost Variance Account also record the difference in the regulatory tax expense  
16 resulting from the difference in pension plan contributions and OPEB benefit payments  
17 included in determining the tax expense for the prescribed facilities in the OEB-approved  
18 payment amounts and the portion of actual pension plan contributions and OPEB benefit  
19 payments attributable to the prescribed facilities made by OPG.

20  
21 OPG proposes to apply interest to the monthly opening balances of the account at the  
22 interest rates set by the OEB from time to time pursuant to the OEB's interest rate policy for  
23 variance and deferral accounts.

24  
25 The proposed variance account is symmetrical and would apply equally to positive and  
26 negative variances and will result in payment amounts that are more accurate and fair to  
27 both OPG and ratepayers.

28

**LIST OF ATTACHMENTS**

1  
2  
3  
4  
5

Attachment 1: Letter from Mercer dated October 8, 2010 re: Projected Pension and  
Non-Pension Benefit Expense for Fiscal Years 2011 and 2012.

**TAB 3**



# MERCER



MARSH MERCER KROLL  
GUY CARPENTER OLIVER WYMAN

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+1 416 868 2000  
Fax +1 416 868 0322  
www.mercer.ca

## Private & Confidential

Nathan Reeve  
Vice President, Financial Services  
Ontario Power Generation Inc.  
700 University Avenue, H7 F25  
Toronto, Ontario M5G 1X6  
Canada

08 October 2010

**Subject:** Projected Pension and Non-Pension Benefit Expense for Fiscal Years 2011 and 2012

Dear Nathan:

The purpose of this letter is to provide updated projections of pension and non-pension benefit expense for 2011 and 2012 requested by Ontario Power Generation Inc. ("OPG").

The projected employee benefit expense for 2011 and 2012 for the registered pension plan (RPP) and the other plans (i.e. the supplementary pension plans (SPP), non-pension post retirement plans, and post employment (i.e., long term disability) benefit plans) sponsored by OPG are summarized below. Further details are provided in Appendices A1 through A4 respectively.

Projected Benefit Expense		
(\$millions)	2011	2012
Registered Pension Plan	\$284.7	\$331.9
Other Plans <sup>1</sup>	265.2	271.8
<b>Total</b>	<b>\$549.9</b>	<b>\$603.7</b>

As requested, for each plan we are providing projected benefit expense under Section 3461 of the Canadian Institute of Chartered Accountants Handbook ("CICA 3461") only, assuming CICA 3461 continues unchanged for fiscal 2011 and beyond. The projections do not take into account the transition to International Financial Reporting Standards in 2011 or 2012.

<sup>1</sup> The sum of the projected benefit expense for the SPP, the non-pension post retirement plans and post employment benefit plans. The breakdown by plan is shown in the enclosed appendices.

# MERCER



MARSH MERCER KROLL  
GUY CARPENTER OLIVER WYMAN

Page 2  
08 October 2010  
Nathan Reeve  
Ontario Power Generation Inc.

A summary of the assumptions and methods used in these projections is provided in Appendix B.

Projected benefit expense for 2011 and 2012 has increased substantially from the estimated 2010 benefit expense. This increase is largely as a result of the decrease in accounting discount rates since December 31, 2009, which results in a projected increase in employer service costs as well as projected actuarial losses at December 31, 2010 that would be amortized into expense over the projection period. Actual discount rates and market conditions as at January 1, 2011 and January 1, 2012 may result in the 2011 and 2012 benefit expense being different than projected.

Should you have any questions or concerns, please call us.

Sincerely,

Michael Reid, FSA, FCIA  
Principal  
(in respect of pension arrangements)

Darryl Leach, FSA, FCIA  
Partner  
(in respect of non-pension arrangements)

Copy:  
Ms Ann Edwards, Ontario Power Generation Inc.  
Ms Colleen Sidford, Ontario Power Generation Inc.  
Mr. Malcolm Hamilton, Mercer  
Mr. Hrvoje Lakota, Mercer  
Ms Cheryl Ibbotson, Mercer  
Ms Winnie Guo, Mercer

# MERCER



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## **Appendix A1:** **Ontario Power Generation Inc.** **Registered Pension Plan** **(\$millions)**

	2011	2012
<b>Summary of Accounting Position at end of Previous Year</b>		
Accrued benefit obligation	10,546.9	11,051.6
Market value of assets	8,345.3	9,083.7
Surplus (deficit)	(2,201.6)	(1,967.9)
Unamortized past service costs	9.6	-
Actuarial losses/(gains) not subject to amortization due to asset smoothing	1,047.6	521.3
Actuarial losses/(gains) not subject to amortization due to corridor	1,054.7	1,105.2
Actuarial losses/(gains) subject to amortization	1,226.9	1,673.9
Accrued benefit asset (liability)	1,137.2	1,332.5
<b>Components of Expense for the Year</b>		
Current service cost	230.7	237.6
Interest cost	604.9	633.9
Expected return on plan assets	(662.7)	(679.1)
Amortization of past service costs	9.6	-
Amortization of net actuarial loss (gain)	102.2	139.5
Total	284.7	331.9

Prepared by Mercer (Canada) Limited

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## Appendix A2:

### Ontario Power Generation Inc. Supplementary Pension Plans (\$millions)

#### Summary of Accounting Position at end of Previous Year

	2011	2012
Accrued benefit obligation	218.3	231.3
Market value of assets	-	-
Surplus (deficit)	(218.3)	(231.3)
Unamortized past service costs	0.5	-
Actuarial losses/(gains) not subject to amortization due to asset smoothing	-	-
Actuarial losses/(gains) not subject to amortization due to corridor	21.8	23.1
Actuarial losses/(gains) subject to amortization	31.4	27.5
Accrued benefit asset (liability)	(164.6)	(180.7)

#### Components of Expense for the Year

Current service cost	7.7	8.0
Interest cost	12.7	13.4
Expected return on plan assets	-	-
Amortization of past service costs	0.5	-
Amortization of net actuarial loss (gain)	2.6	2.3
Total	23.5	23.7

Prepared by Mercer (Canada) Limited

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GUY CARPENTER OLIVER WYMAN

## Appendix A3:

### Ontario Power Generation Inc. Non-Pension Post Retirement Plans (\$millions)

	2011	2012
<b>Summary of Accounting Position at end of Previous Year</b>		
Accrued benefit obligation	2,113.4	2,228.6
Market value of assets	-	-
Surplus (deficit)	(2,113.4)	(2,228.6)
Unamortized past service costs	13.7	12.0
Actuarial losses/(gains) not subject to amortization due to asset smoothing	-	-
Actuarial losses/(gains) not subject to amortization due to corridor	211.4	222.8
Actuarial losses/(gains) subject to amortization	287.5	249.9
Accrued benefit asset (liability)	(1,600.8)	(1,743.9)
<b>Components of Expense for the Year</b>		
Current service cost	57.3	59.9
Interest cost	121.9	128.5
Expected return on plan assets	-	-
Amortization of past service costs	1.8	1.8
Amortization of net actuarial loss (gain)	26.1	22.7
Total	207.1	212.9

Prepared by Mercer (Canada) Limited

# MERCER



MARSH MERCER KROLL  
GUY CARPENTER OLIVER WYMAN

## Appendix A4:

### Ontario Power Generation Inc. Post Employment Plans (\$millions)

	2011	2012
<b>Summary of Accounting Position at end of Previous Year</b>		
Accrued benefit obligation	278.9	284.4
Market value of assets	-	-
Surplus (deficit)	(278.9)	(284.4)
Unamortized past service costs	2.0	1.6
Actuarial losses/(gains) not subject to amortization due to asset smoothing	-	-
Actuarial losses/(gains) not subject to amortization due to corridor	27.9	28.5
Actuarial losses/(gains) subject to amortization	14.9	12.9
Accrued benefit asset (liability)	(234.1)	(241.4)
<b>Components of Expense for the Year</b>		
Current service cost	21.0	21.6
Interest cost	11.8	12.0
Expected return on plan assets	-	-
Amortization of past service costs	0.4	0.4
Amortization of net actuarial loss (gain)	1.4	1.2
Total	34.6	35.2

Prepared by Mercer (Canada) Limited

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GUY CARPENTER OLIVER WYMAN

## Appendix B: Assumptions and Methods

In our projection of the benefit expense for 2011 and 2012, we have assumed that the 2010 benefit expense for the supplementary pension plans, non-pension post retirement plans, and post employment plans, are the same as those provided in our Report on Pension Expense and Disclosure for the Fiscal Year Ending December 31, 2009 and in our Report on Non-Pension Post Retirement and Post Employment Benefit Expense and Disclosure for the Fiscal Year Ending December 31, 2009 respectively (both dated January 2010) (the "December 31, 2009 Disclosure Reports"). The 2010 benefit expense for the registered pension plan has been revised slightly from that shown in the December 31, 2009 Disclosure Reports to reflect that the employee contribution rate for members represented by PWU was increased part way through 2009.

With the exception of the changes outlined below, assumptions, data and methods for projecting the 2011 and 2012 expense are the same as those described in the December 31, 2009 Disclosure Reports.

In producing the projected benefit expense for 2011 and 2012 in respect of each of the benefit plans, we have made the following assumptions:

- The liability discount rate used in determining the estimated year-end liabilities for fiscal years ending December 31, 2010 and December 31, 2011 as well as the estimated benefit expense for fiscal years 2011 and 2012 will be 5.70% per annum for the pension and non-pension post retirement plans and 4.40% per annum for the post employment plan. The actual discount rates for the 2011 and 2012 expense will not be known until December 31, 2010 and December 31, 2011 respectively. These discount rates have been determined using the same model as was used to determine the discount rates at December 31, 2009. With respect to the discount rates, we note that the Canadian Institute of Actuaries ("CIA") is scheduled to release an educational note on methods for determining discount rates used for reporting under CICA 3461 in the latter part of 2010 which may result in a change to the method used to determine OPG's discount rates under CICA 3461. As instructed, we have not made any allowance for any possible changes to discount rates as a result of the CIA educational note.
- There will be no decontrol activities, plan changes, or any other significant events between January 1, 2010 and December 31, 2012 that would have an impact on pension and non-pension expense.
- The demographics of the plan population would remain stable and that the Expected Average Remaining Service Lifetime (EARSL) would remain at the current level of 12 years for the pension plans and 11 years for the non-pension plans as determined in the December 31, 2009 Disclosure Reports.

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The projected benefit expense in respect of the RPP also reflects the following:

- The projected market value of assets as at December 31, 2010 is based on the actual market value of assets at August 31, 2010 projected assuming that the fund will earn a rate of return, net of expenses, on a market value basis, of 0.0% during the last four months in 2010. From January 1, 2011 to December 31, 2012 the fund is assumed to earn, on a market value basis, 7.0% per annum net of expenses.
- In the calculation of the market-related value of assets at the end of 2010, we have taken into account the market conditions up to August 31, 2010 and assumed the market return on equities would be 0.0% during the last four months in 2010.
- The 2011 and 2012 employer contributions to the RPP were assumed to be \$480 million and \$530 million respectively. The increase from OPG's current funding level of approximately \$270 million per annum is largely a result of declines in discount rates on both a going concern and solvency bases relative to those in the Report on the Actuarial Valuation for Funding Purposes as at January 1, 2008, dated September 2008 (the "2008 Funding Report") and asset returns being lower than assumed in that report.
- The employer contributions for 2011 are based on a projected financial position at January 1, 2011 under both a going concern and a solvency basis (i.e. the bases on which OPG's minimum contribution requirements are determined). Actual experience to January 1, 2011 and market conditions as at January 1, 2011 may result in the 2011 minimum contribution requirements being more or less than the \$480 million assumed.
- Based on the estimated financial position of the RPP at January 1, 2011, it is likely that OPG will be required to file valuation reports for the RPP on an annual basis. Thus it is assumed that another valuation would be required as at January 1, 2012. Actual experience to, and market conditions at, that date may result in the 2012 minimum contribution requirements being more or less than the \$530 million assumed.
- Going concern and solvency liabilities have been projected based on membership as at January 1, 2009 as summarized in the December 31, 2009 Disclosure Reports.
- For purposes of determining the financial position on a going concern basis, the assumptions and methods are the same as those described in the 2008 Funding Report except it is assumed that the discount rate will be 5.30%. The going concern real discount rate reflects market conditions as at August 31, 2010 using an assumed future rate of inflation of 2.0% per annum. This discount rate has been determined using the same methodology as was used in determining the discount rate for the 2008 Funding Report including the determination of any margins for adverse experience. The basis used to determine the discount rate is reviewed at each funding valuation date, thus the methodology used in determining the discount rate for future valuations may change.



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- For purposes of determining the solvency liabilities, the same methods have been used as outlined in the 2008 Funding Report with assumptions updated to reflect market conditions and guidance from the CIA on the cost of purchasing annuities as at August 31, 2010. Comments with respect to estimating the cost of purchasing annuities outlined in the 2008 Funding Report continue to apply.
- For purposes of determining the financial position on a solvency basis, it has been assumed that OPG will elect to smooth assets and liabilities, as currently permitted under Ontario regulations. It is our understanding that OPG will evaluate this option when the January 1, 2011 funding valuation is being prepared and will decide at that time whether to make such an election.
- For purposes of determining the solvency liabilities, it has been assumed that OPG will continue to elect to exclude the value of future indexing, as currently permitted under Ontario regulations.
- For purposes of determining the minimum required contributions, it has been assumed that OPG will not utilize any funding relief options, as currently permitted under Ontario regulations, when determining the minimum required special payments.

The estimated 2010 expense and the projected 2011 and 2012 expense for the post employment plan is based on a valuation as at December 31, 2009. The change in liabilities due to a change in the economic basis is deferred and amortized and the balance of the change is accounted for immediately in the year, therefore the annual expense for the post employment plan can only be finalized when a valuation using the year-end data has been completed (e.g., at the end of 2010 for the 2010 expense). To develop the projection of the post employment benefits expense for 2011 and 2012, we assumed service cost and benefit payments would both increase with inflation. As noted, due to the nature of the terminal accounting approach and the sensitivity of results to changes in demographic data it is difficult to project the post employment benefits expense and actual results will likely vary from those presented.

**TAB 4**

January 2010

# **Ontario Power Generation Inc. Registered Pension Plan and Supplementary Pension Plan**

Report on Pension Expense and Disclosure for  
the Fiscal Year Ending December 31, 2009  
Under CICA Section 3461

## **MERCER**



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## D. Summary of Assumptions

The following assumptions were used in valuing the benefit obligations under the plan at December 31, 2009, the employer's 2009 net periodic pension cost, and the estimated employer's 2010 net periodic pension cost.

	2009 Expense	2009 Year-end Disclosure and estimated 2010 Expense
<i>Measurement date</i>	December 31	December 31
<i>Discount rate</i>	7.50% per annum	6.80% per annum
<i>Long-term rate of return on assets</i>	7.00% per annum	7.00% per annum
<i>Increases in pensionable earnings</i>	The sum of a flat rate (see below) and promotion, progression and merit scale (see the table of rates below) Flat rate: 3.00% per annum	The sum of a flat rate (see below) and promotion, progression and merit scale (see the table of rates below) Flat rate: 3.00% per annum
<i>YMPE increases</i>	3.00% per annum (projection basis: 2008 YMPE = \$44,900)	3.00% per annum (projection basis: 2009 YMPE = \$46,300)
<i>Increases in maximum pension permitted under the Income Tax Act</i>	\$2,333 in 2008, \$2,444 in 2009 then 3.00% per annum starting in 2010	\$2,444 in 2009 then 3.00% per annum starting in 2010
<i>Rate of Interest on Employee Contributions</i>	6.50% per annum	5.80% per annum
<i>Increases in Consumer Price Index</i>	2.00% per annum	2.00% per annum
<i>Indexation of pensions in payment</i>	2.00% per annum	2.00% per annum
<i>Mortality</i>	85% of the Uninsured Pensioner 94 Mortality table, with full generational mortality improvement	85% of the Uninsured Pensioner 94 Mortality table, with full generational mortality improvement
<i>Disability</i>	See table of rates below	See table of rates below
<i>Withdrawal</i>	See table of rates below	See table of rates below
<i>Retirement</i>	See table of rates below	See table of rates below
<i>Percentage with spouse</i>	90% married at commencement of pension	90% married at commencement of pension
<i>Age difference</i>	A male is assumed to be 4 years older than his spouse	A male is assumed to be 4 years older than his spouse

**TAB 5**

1 February 2010

## **Ontario Power Generation Inc.**

Report on Non-Pension Post Retirement  
and Post Employment Benefit Expense  
and Disclosure for the Fiscal Year  
Ending December 31, 2009 Under CICA  
Section 3461

## **MERCER**



MARSH MERCER KROLL  
GUY CARPENTER OLIVER WYMAN

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expected average remaining disabled lifetime is currently 11 years based on our valuation of the Plan as at December 31, 2009.

OPG's fiscal year-end is December 31 and the measurement date of the company's obligations is December 31.

The Company recognizes curtailments before settlements.

## Summary of Assumptions

The following assumptions were used in valuing the benefit obligations under the Plan.

<i>Measurement date</i>	December 31	
<i>Discount rate for non-pension post retirement</i>	▪	7.50% per annum for purposes of determining 2009 net periodic benefit cost
	▪	6.90% per annum for purposes of determining year end 2009 ABO
<i>Discount rate for post employment</i>	▪	7.25% per annum for purposes of determining 2009 net periodic benefit cost
	▪	5.40% per annum for purposes of determining year end 2009 ABO
<i>Salary increases – non-LTD members</i>	3.00% per annum plus PPM (promotion, progression and merit, age and service-related scale)	
<i>Salary increases – LTD members</i>	100% of CPI (assumed to be 2.00% per annum)	
<i>Post retirement health care cost trend rates for determining 2009 net periodic benefit cost</i>	Hospital	4.50% per annum
	Prescription drugs	7.80% per annum in 2009 grading down to 4.50% per annum in and after 2018
	Other medical	7.80% per annum in 2009 grading down to 4.50% per annum in and after 2018
	Vision care	2.00% per annum
	Dental	7.06% per annum in 2009 grading down to 5.50% per annum in and after 2014
<i>Post retirement health care cost trend rates for determining December 31, 2009 ABO</i>	Hospital	4.50% per annum
	Prescription drugs	7.43% per annum in 2010 grading down to 4.50% per annum in and after 2030
	Other medical	7.43% per annum in 2010 grading down to 4.50% per annum in and after 2030
	Vision care	2.00% per annum
	Dental	6.75% per annum in 2010 grading down to 5.50% per annum in and after 2030

**TAB 6**



## IMPACT STATEMENT

This exhibit has been prepared to show the impact of three changes since OPG filed its application in May 2010. The three changes are:

1. Increased fees for 2011 and 2012 from the Canadian Nuclear Safety Commission ("CNSC") which impact Nuclear Base OM&A;
2. Changes to Management compensation as a result of the *Public Sector Compensation Restraint to Protect Public Services Act, 2010* (the "Public Sector Compensation Restraint Act"); and
3. Changes to forecast pension and other post employment benefit ("OPEB") costs, primarily as a result of changes to forecasts of discount rates and actual pension fund performance.

Each of these matters is described separately below.

### **CNSC Fees**

As indicated in the response to interrogatory L-12-027, OPG has been informed by the CNSC of increased regulatory fees for the test period. Licensing costs include the cost of CNSC staff directly involved with OPG issues, as well as an allocation for the associated regulatory support effort, indirect regulatory activities and overheads. The drivers of the increased fees include: alignment of regulatory practices to International Atomic Energy Agency guidance documents; the demand for CNSC attention to planning for industry-wide refurbishment activities and new nuclear; and the CNSC need to recruit and train staff to meet the anticipated demands.

The estimated revenue requirement impact of the increase in CNSC fees is \$13M over the test period.

### **Management Compensation**

The Public Sector Compensation Restraint Act was introduced after OPG's business plan for

1 2010-2014 had been approved. The Act addresses restrictions to increases in compensation  
2 for employees that do not collectively bargain compensation. For OPG, the Public Sector  
3 Compensation Restraint Act will impact Management employees.

4  
5 As indicated in interrogatory L-01-075, OPG included an increase of 3 per cent in each of  
6 2011 and 2012 in its Management compensation levels. As a result of the *Public Sector*  
7 *Compensation Restraint Act*, OPG is removing Management wage escalation for the period  
8 to April 1, 2012 from its test period revenue requirement for the regulated facilities, reducing  
9 costs by \$12M.

10  
11 **Pension and OPEB Costs**

12 As discussed in section 6.3.2 of Ex. F4-T3-S1, the projection of pension and OPEB costs  
13 requires an estimate of the value of the benefit obligations and the pension fund assets.  
14 Pension and OPEB costs are subject to significant variability to the extent that forecast  
15 assumptions, such as the discount rates, and assumed pension fund performance are  
16 different from actual values as of the end of the year preceding the forecast year.

17  
18 The pension and OPEB costs forecasts in OPG's application for 2011 and 2012 were based  
19 on discount rates (presented in Chart 8 of Ex. F4-T3-S1) forecast during the 2010-2014  
20 business planning process. Since the beginning of 2010, these discount rates have declined  
21 significantly. This decline has caused an increase in the forecast pension and OPEB costs  
22 for the test period. Specifically, the discount rates used to project pension, other post  
23 retirement benefits and the long-term disability plan costs have decreased from 6.80%,  
24 7.00% and 5.25%, respectively, to 5.70%, 5.70% and 4.40%, respectively, as of the end of  
25 August 2010. The updated estimates of discount rates were provided by external actuaries.

26  
27 Chart 8 of Ex. F4-T3-S1 also shows that pension cost forecasts were based on assumed  
28 rates of return on the pension fund assets of 9.0% in 2009 and 7.0% in 2010. The actual  
29 return for 2009 was approximately 15%, and the 2010 actual return as of the end of August  
30 2010 is approximately 2.5%. The net effect of the updated returns for the two years is to  
31 offset, in part, the increase in pension costs due to changes in forecast discount rates.

OPG's updated total pension and OPEB costs for 2011 and 2012 have been projected by external actuaries as of the end of August 2010. The chart below shows the portion of these updated costs for 2011 and 2012 attributable to the prescribed facilities, as compared to the amounts included in the application per Ex. F4-T3-S1, Chart 9. The total projected increase over the two test years is \$251.5M for nuclear and \$12.7M for regulated hydroelectric.

#### Updated Pension and OPEB Costs (\$M)

	Nuclear		Regulated Hydroelectric	
	2011	2012	2011	2012
<b>Pension Cost</b>				
As per Chart 9, Ex. F4-T3-S1	114.0	162.8	5.8	8.1
Projection as of August 2010	210.2	245.9	10.6	12.3
Increase	96.2	83.1	4.8	4.2
<b>OPEB Cost<sup>1</sup></b>				
As per Chart 9, Ex. F4-T3-S1	159.3	166.7	8.0	8.3
Projection as of August 2010	196.5	201.7	9.9	10.1
Increase	37.2	35.0	1.9	1.8
<b>Total Test Period Increase</b>	251.5		12.7	

<sup>1</sup>Supplementary pension plans costs are included with OPEB costs.

#### Conclusion

The first two changes considered in this impact statement are effectively offsetting and OPG does not propose to revise its revenue requirement or payment amounts to reflect them.

Given the potential for significant variability between the updated forecast and actual pension and OPEB costs, OPG is not proposing to revise its proposed payment amounts or payments riders to address the projected increase in these costs. Instead, OPG proposes to address the forecast change to pension and OPEB costs by requesting that the OEB establish a variance account to record the revenue requirement impact of differences

1 between forecast and actual pension and OPEB costs. For the 2011-2012 test period, OPG  
2 would bring the balance in this account forward for disposition during its next payment  
3 amounts application. OPG will file additional evidence supporting this request when it files  
4 the update to its variance and deferral account evidence with updated forecasts of balances  
5 for December 31, 2010.

6

7

**TAB 7**

1 the year. So come December 31st, 2010, that will shape the  
2 actual costs for accounting that we will book for 2011 and  
3 2012.

4 MR. MILLAR: Right.

5 MR. REEVE: To your question in terms of how much  
6 subjectivity there is, we take the discount rates that we  
7 receive from the independent actuaries. Really what we do  
8 is we assess whether there has been any unusual market  
9 activity, and then we might make an adjustment for that  
10 activity. And that is described going into page 22 in  
11 lines 1 through 5. So that is F4-T3, schedule 1.

12 And you will see there in line 3:

13 "Discount rates used for projections may be  
14 adjusted by a maximum of 25 basis points..."

15 What I can tell you is that for purposes of the  
16 application, we did not deviate from what we received from  
17 our actuaries, and the same is true of the impact  
18 statement.

19 So we took the rates provided by actuaries. We deem  
20 there to be -- we didn't have better information, if you  
21 will, to deviate from that rate.

22 MR. MILLAR: Okay. So just to be clear, ultimately it  
23 is OPG's responsibility to --

24 MR. REEVE: Correct.

25 MR. MILLAR: -- set and determine the discount rate.  
26 You received independent advice from an actuary, and you  
27 went with the numbers they gave you?

28 MR. REEVE: That's correct.

**TAB 8**

1 MR. MILLAR: That would be the alternative, right? If  
2 these are expenses for 2011, 2012, the ordinary course  
3 would be to recover them at that time.

4 So I am presuming you had reason to push them to a  
5 variance account, and maybe you could tell me what that  
6 reason is.

7 MR. BARRETT: Sure. There were a couple of reasons,  
8 principally.

9 One, we were bringing this forward fairly late in the  
10 day, in some respects. It was well along in our  
11 application process, and we thought that it would -- there  
12 would be significant resistance to kind of incorporating  
13 this amount into the payment amounts at this stage.

14 Also, as we have described in the impact statement, I  
15 think, in the testimony, the actual costs are going to be a  
16 function of two things, which remain to be discovered at  
17 this point, which is the final December 31, 2010 and  
18 December 31, 2011 discount rates, which haven't been fixed  
19 yet. We have a forecast of them, but they haven't been  
20 fixed yet.

21 Also, the knock-on effects on increased contributions.

22 So if you look at the kind of standard criteria that  
23 the Board applies to assessing whether or not there should  
24 be a variance account, is it material? Is there a material  
25 difference? Certainly, we expect a material difference.

26 Is it something that is within the control of OPG?  
27 No, because it is driven principally by discount rates, but  
28 there are other effects.



1 Did OPG cause this? No. Again, it is a function  
2 largely of discount rates, which are exogenous to the  
3 company.

4 And is it easily forecastable? And it is not, given  
5 that it is a function both of discount rates which are yet  
6 to be determined, which can have a very significant impact,  
7 and also the knock-on effects on the contributions.

8 MR. MILLAR: Okay. That is interesting and helpful.

9 You stated that there is a chance for a material  
10 variance here, and I want to make sure I understand what  
11 you are talking about.

12 It is your view that the -- let's just call it  
13 \$260 million for the purposes of this discussion, that that  
14 amount, there may be a significant variance from that  
15 amount?

16 MR. BARRETT: For two possible reasons.

17 One, because the discount rates could change again  
18 between now and when they get fixed at December 31, 2010,  
19 and subsequently December 31, 2011.

20 And again, we haven't reflected, at this point, the  
21 impact on the contributions, because those have not been  
22 finally determined.

23 MR. MILLAR: Okay. So you will be updating the  
24 discount rates?

25 MR. KOGAN: We have to use the discount rates for  
26 accounting purposes at the end of the year.

27 MR. MILLAR: Okay. And to the extent those discount  
28 rates go back to where they had been previously, this

1 balance may disappear, I suppose? Or I guess it could get  
2 bigger, it could get smaller? We have to wait to see?

3 MR. BARRETT: It will change. We don't expect it will  
4 disappear. We are significantly off the forecast expense  
5 which underpins the rate proposal.

6 MR. KOGAN: The discount rates have significantly  
7 declined since the time that we had prepared the original  
8 forecast. So we expect that there is going to be still a  
9 material difference.

10 MR. MILLAR: Higher than \$260 million? Is that more  
11 likely than lower \$260 million?

12 MR. KOGAN: On that, I couldn't speculate.

13 MR. MILLAR: Okay. You would be investing in the  
14 stock market if you had that kind of information.

15 MR. KOGAN: Exactly.

16 MR. MILLAR: Okay. Could you turn to page 74 of the  
17 booklet, please?

18 This is a copy of a letter from two ministers dated  
19 December 17th, 2009. I think it was provided as part of an  
20 undertaking response. Are you familiar with this letter?

21 MR. BARRETT: Yes, we are.

22 MR. MILLAR: At the bottom paragraph, I guess it is  
23 the last -- well, I will read the whole paragraph:

24 "This letter constitutes our concurrence with the  
25 business plan. Concurrence is given subject to  
26 the realization that the plan, including the  
27 projected financial performance, may change from  
28 time to time and have to be adapted to reflect

1           changing circumstances, and that any such changes  
2           will be discussed in advance with staff at the  
3           Ministries of Energy and Infrastructure and  
4           Finance."

5       Do you see that?

6       MR. BARRETT: I do.

7       MR. MILLAR: Did you discuss this change with the  
8       Ministries?

9       MR. BARRETT: Sorry, which change, sir?

10       MR. MILLAR: The variance account for the  
11       \$260 million.

12       MR. BARRETT: I didn't.

13       MR. MILLAR: Did anyone at OPG?

14       MR. BARRETT: Not as far as I am aware.

15       MR. MILLAR: Would your reading of the letter require  
16       such a discussion?

17       MR. BARRETT: Not in the context of OPG's overall  
18       business operations.

19       MR. MILLAR: And why is that?

20       [Witness panel confers]

21       MR. BARRETT: Sorry, sir, if you could just restate  
22       your question?

23       MR. MILLAR: Well, the letter says that any changes  
24       will be discussed in advance with staff at the Ministries  
25       of Energy and Infrastructure and Finance. I understand  
26       that no such discussions took place, and I guess the answer  
27       is -- why not?

28       MR. BARRETT: I think the logical conclusion is we  
29

1 didn't think it gave -- it was raised to a level of  
2 significance that required those discussions. That must  
3 have been the business judgment.

4 MR. MILLAR: So it was not a -- I shouldn't say not  
5 material amount -- not material enough to raise with the  
6 ministries?

7 MR. BARRETT: Not to this level, no.

8 MR. MILLAR: Okay. If you could flip back to page 73,  
9 this is from transcript volume 12. It was a discussion I  
10 was having with Mr. Pugh. I was asking him about, for  
11 example, why -- just to provide you with the context, why  
12 there was going to be an update to the ROE number, but not  
13 the short-term debt numbers.

14 And Mr. Pugh responds at line 21:

15 "I think a lot of intervenors would accuse us of  
16 cherry-picking if we took selected things and  
17 updated them."

18 Do you see that?

19 MR. BARRETT: I see that, sir, yes.

20 MR. MILLAR: Mr. Pugh, I understand, was a former  
21 Board Staffer, so he is very prescient into the mind of  
22 Board counsel, but if I could...

23 [Laughter]

24 MR. MILLAR: What would you say if I suggested to you  
25 that your update for these pension costs is cherry picking?

26 MR. BARRETT: I would disagree with that.

27 MR. MILLAR: And why is that?

28 MR. BARRETT: Well, two things. When we prepared the  
29

1 impact statement, we cast our net broadly. We asked all of  
2 the business units and corporate groups to identify to us  
3 things that had materially changed, and only three things  
4 came out of that process.

5 So we didn't cherry pick. We cast our net broadly.  
6 Of the three things, two of which are essentially  
7 offsetting - that is, the CNSC fee increase and the  
8 reductions to management compensation pursuant to the  
9 government policy - this is the one that remains.

10 MR. MILLAR: So I don't know if you defined  
11 "material", but I think the CNSC and the management  
12 compensation were something around \$12 million, without  
13 having it in front of me?

14 MR. BARRETT: That's right.

15 MR. MILLAR: Did you give a threshold for materiality?

16 MR. BARRETT: I think when we talked to people, we  
17 were talking in the order of I think \$10 million, if memory  
18 serves.

19 MR. MILLAR: So throughout the entire application,  
20 there would be no other variances since filing that would  
21 lead to an impact of greater than \$10 million?

22 MR. BARRETT: That is what we were advised.

23 MR. MILLAR: When did you make this enquiry?

24 MR. BARRETT: It was in the period preceding the  
25 filing of the impact statement. So I don't know whether it  
26 was --

27 MR. MILLAR: When was that filed, if you could remind  
28 me?

1 MR. BARRETT: I think the discussions we had with the  
2 business units and corporate groups was in August. The  
3 impact statement was filed --

4 MR. SMITH: The update was filed on September 30th.

5 MR. MILLAR: And your enquiries would have been in  
6 August, perhaps early September?

7 MR. BARRETT: Yes, I think that is right.

8 MR. MILLAR: Okay. Thank you for that.

9 Madam Chair, I am actually moving along a bit more  
10 quickly than I had anticipated. I am on to my last area.  
11 As a final treat for the panel, just a few follow-up  
12 questions on incentive regulation mechanisms.

13 MR. BARRETT: Sure.

14 MR. MILLAR: Perhaps the best place to turn to would  
15 be page 84 of the booklet. This is a Staff interrogatory,  
16 No. 150, Exhibit L, tab 1, schedule 150.

17 And we asked you some questions, as you will recall,  
18 about your plans going forward for IRM, understanding of  
19 course that the IRM mechanism itself is not an issue in  
20 this proceeding, but next steps, if I can put it that way,  
21 are before the Board.

22 MR. BARRETT: Yes.

23 MR. MILLAR: You provided a very helpful response, so  
24 thank you for that.

25 Just to review some of the timelines that you are  
26 looking at, I understand that your proposed schedule, at  
27 least at this point, would be that OPG would file an  
28 application some time in 2011, and that application would

**TAB 9**

2007-0905 that: "In the event that OPG's actual pension and OPEB costs during the test period are materially in excess of the amounts included in the revenue requirement, OPG would have the ability to apply to the Board" (Decision with Reasons, EB-2007-0905, p. 127), OPG submits that its request for a Pension and Other Post-Employment Benefits Cost Variance Account should be approved.

If the OEB were to reject the requested variance account, OPG's revenue requirement for the test period should incorporate the most up to date estimates of its test period pension and OPEB costs, whether on an accrual or a cash basis. The Impact Statement provides an estimate of these costs for the prescribed assets as of August 31, 2010 (Ex. N-T1-S1, page 3). In the section above on the cash versus accrual method of recovery, OPG provided the amount of updated cash costs for the prescribed assets, based on the actuarial assessment underlying the Impact Statement.

**The impact of changes in the forecast pension expense on tax**

Board staff states that the forecast increase in accrual pension and OPEB costs for the test period "have not been identified by OPG to cause any income tax expense consequences." (Board staff argument, p. 96). This is not correct. The consequences are explicitly identified in the evidence for the Pension and Other Post Employment Benefits Variance Account (Ex. H1-T3-S1, p. 11):

In addition to the differences between forecast and actual pension and OPEB costs, there is expected to be a difference between forecast and actual regulatory tax deductions for pension plan contributions and OPEB benefit payments. As OPG expects its pension plan contributions to be higher than those included in the application, capturing this difference in regulatory tax deductions in this account will partly offset the expected increase in pension and OPEB costs. ...Accordingly, OPG proposes that the proposed Pension and Other Post Employment Benefits Cost Variance Account also record the difference in the regulatory tax expense resulting from the difference in pension plan contributions and OPEB benefit payments included in determining the tax expense for the prescribed facilities in the OEB-approved payment amounts and the portion of actual pension plan contributions and OPEB benefit payments attributable to the prescribed facilities made by OPG.

Contrary to Board staff's estimation (Board staff argument, pp. 96-97) that "the undisclosed (grossed-up) tax impact is approximately \$91.6M for the two test periods



1 (sic)," OPG has indicated that there will be a reduction in tax as a result of the increase  
2 in tax deductions associated with increased pension contributions (Tr. Vol. 15, p. 97).

3 Consistent with the argument above regarding the Pension and Other Post Employment  
4 Benefits Variance Account, OPG submits that it is appropriate to include the tax impacts  
5 associated with the variance in pension and OPEB costs in the entries in the variance  
6 account, as per OPG's proposal.

#### 7 **Selection of Discount Rates**

8 Board staff submits that OPG should provide evidence that discusses other alternatives  
9 to its methodology for selection of discount rates used in calculating accrual pension and  
10 OPEB costs in accordance with GAAP (Board staff argument, p. 101).<sup>44</sup> OPG uses  
11 representative AA corporate bonds to forecast the discount rates to determine the  
12 accrued benefit obligation. OPG's use of AA corporate bonds complies with the criteria  
13 stated in the CICA Handbook, paragraphs .050 to .054. Furthermore, the use of AA  
14 corporate bonds is cited in the Employee Future Benefits Implementation Guide,  
15 published by the CICA in 1999. This guide is identified as a primary source of GAAP in  
16 paragraph .21 within Section 1100 of the CICA Handbook.

17 In addition, as the criteria for determining the appropriate discount rate under Canadian  
18 GAAP is similar to the criteria under U.S. GAAP, OPG looked to U.S. guidance and  
19 noted that on November 16, 2006, the U.S. Securities and Exchange Commission Staff  
20 restated their view that the use of fixed-income security that receives a rating of Aa or  
21 higher from Moody's Investors Service, Inc. is an appropriate example of a high-quality  
22 fixed-income investment that may be used in determining the discount rate.

23 In summary, based on the evidence from the secondary sources of GAAP, OPG's use of  
24 AA corporate bonds to forecast the discount rate is appropriate.

---

<sup>44</sup> In its argument, Board staff cites Section 3461 of the CICA Handbook at paragraphs .063 to .065 as the source of the definition of the selection criteria for a discount rate. OPG believes that Board staff meant to refer to paragraphs .050 to .054.

**TAB 10**

aggressive business planning process, including aggressive targets for Pickering A operation and maintenance costs.

### **Board Findings**

Despite the disagreements amongst the parties as to the extent of OPG's claimed savings to date, the Board concludes that OPG has made progress in controlling costs and the growth of costs, but the benchmarking evidence and compensation evidence demonstrate that further progress is warranted. Rather than selecting specific cost per MWh targets for each of the stations, the Board has focused its attention on compensation costs. Compensation costs are one of the key drivers of OM&A expenditures and hence overall cost performance. That issue is addressed in Chapter 6. The Pickering B Continued Operations project is addressed separately below.

The Board will make no additional adjustments to the forecast Base, Project or Outage OM&A levels, with one exception. In its Impact Statement filed on September 30, 2010, OPG identified a \$13 million increase over the test period for Canadian Nuclear Safety Commission ("CNSC") fees. OPG did not request recognition of this increase because it is largely offset by a freeze on management salaries. However, the Board is adjusting the provision for compensation costs in Chapter 6 and is including the impact of the management wage freeze in that adjustment. The Board will therefore allow the increased cost associated with CNSC costs as well.

### **4.3.2 Pickering B Continued Operations**

OPG has proposed a continued operations program to extend the life of the four units at Pickering B from 2014-2016 to 2018-2020. OPG noted the program must be undertaken in the test period or the units will start to close and the potential benefits will be lost. There is also the consideration that OPG does not plan to operate the two units at Pickering A with Pickering B shut down due to significant technical and economic challenges. Therefore extending the service life at Pickering B until 2020 will allow the two Pickering A units to operate until at least 2020.

OPG stated that the project is covered by O. Reg. 53/05 section 6(2)4 as the program will increase output, and OPG has requested variance account treatment. The program includes maintenance to improve plant condition, inspections, some feeder replacement and the fuel channel life cycle management project.

**TAB 11**

of the company. For the nuclear business the evidence is clear that overall performance is poor in comparison to its peers and the staffing levels and compensation exceed the comparators. On this basis an adjustment is necessary to ensure the payment amounts are just and reasonable.

Lastly, the Board directs OPG to conduct an independent compensation study to be filed with the next application. As noted above, OPG's compensation benchmarking analysis to date has not been comprehensive. The Board remains concerned about compensation costs, in light of the company's overall poor nuclear performance, and would be assisted by a comprehensive benchmarking study comparing OPG's total compensation with broadly comparable organizations. The study should cover a significant proportion of its positions. Compensation costs are a significant proportion of the total revenue requirement; OPG's position that such a study would be too expensive and of little value is therefore not reasonable. Consultation with Board staff and stakeholders concerning the scope of the study, in advance of issuing a Terms of Reference, is advised. The costs of the study are to be absorbed within the overall revenue requirement allowed for in this Decision. This has been already accounted for in the Regulatory Affairs budget, which anticipates studies in support of the company's next application.

## **6.2 Pension and Other Post Employment Benefits**

Costs related to Pension and Other Post Employment Benefits ("OPEB") for the test period were forecast based on discount rates and assumptions in OPG's 2010-2014 business plan. The total amount requested for the test period is approximately \$633 million. On September 30, 2010, OPG filed an Impact Statement in which it identified a significant decline in discount rates causing an increase in forecast pension and OPEB costs for the test period. Rather than revising the proposed revenue requirement, OPG requested approval for a variance account, "to record the revenue requirement impact of differences between forecast and actual pension and OPEB costs." The total forecast increase as a result of the update is \$264.2 million, as summarized in the following table.

**Table 18: Updated Pension and OPEB Costs (\$ million)**

	Nuclear		Regulated Hydroelectric	
	2011	2012	2011	2012
<b>Pension Cost</b>				
As per Chart 9, Exh.F4-3-1	\$114.0	\$162.8	\$5.8	\$8.1
Projection as of August 2010	210.2	245.9	10.6	12.3
Increase	96.2	83.1	4.8	4.2
<b>OPEB Cost<sup>1</sup></b>				
As per Chart 9, Exh.F4-3-1	159.3	166.7	8.0	8.3
Projection as of August 2010	196.5	201.7	9.9	10.1
Increase	37.2	35.0	1.9	1.8
<b>Total Test Period Increase</b>	<b>\$251.5</b>		<b>\$12.7</b>	

Note 1: Supplementary pension plans costs are included with OPEB costs

Source: Exh. N-1-1

Board staff submitted that it would be more appropriate for OPG to determine pension and OPEB costs on a cash basis because costs determined on that basis are more stable for ratemaking purposes than those calculated on an accounting basis. In support of its position, Board staff provided a table in its submission that illustrated pension and OPEB payments on an accounting basis as well as a cash basis. On a cash basis, the table identified a total amount of \$568 million. This position was supported by CCC, CME, and SEC.

In reply, OPG noted that the Board had approved the accrual method in the previous case and argued that no evidence had been introduced on the cash method in the current proceeding. OPG pointed out that the Board staff tables did not reflect updated pension contributions for 2011 and 2012, as provided by Mercer. OPG maintained that including the updates demonstrates that the cash basis is no more stable than the accounting basis. As noted in OPG's reply submission, there are utilities regulated by the Board using the cash basis and others using the accounting basis.

Board staff further submitted that the variance account request should be denied, and its position was supported by CCC, CME, SEC and VECC. Board staff raised two materiality arguments in its submission. Staff noted that OPG had not informed its shareholder of the increased forecast cost as OPG suggested the increase was not material, and that balances in the Hydro One transmission pension variance account for

the last two proceedings have not been material. On the first point, OPG replied that seeking shareholder approval before applying for a variance account is not an established requirement. On the second point, OPG maintained that there is no evidence that OPG's variances will be similar to the immaterial balances recorded by Hydro One.

VECC submitted that the Hydro One pension and OPEB variance accounts for its distribution business and its transmission business were established under specific and unique circumstances and should not be accepted as precedents by the Board. VECC maintained that the accounts are "not the result of decisions wherein the Board actually turns its mind to the appropriateness of allowing HONI to be fully protected from the risk associated with its pension cost forecasts."<sup>42</sup> OPG challenged this view and argued that the Hydro One decision confirmed that balances in the variance account would be subject to a prudence review.

In the previous proceeding the Board denied OPG's request for a pension and OPEB variance account. Board staff submitted that had the account been approved, an estimated \$314 million credit to ratepayers would have been recorded for the period 2008 to 2010. This led staff to conclude that the request in the current proceeding should be denied because the pension and OPEB amounts included in the current application are lower than what OPG now believes it will incur in the test period. OPG responded that staff's conclusion amounts to retroactive ratemaking and further, that the staff analysis is not correct. Staff's analysis reflects a full year for 2008, but in OPG's view should reflect only 9 months. OPG also argued that staff has grossly overestimated the 2010 variance.

OPG also disagreed with the Board staff submission on pension and OPEB in three other areas:

- Board staff submitted that if the Board allows OPG to collect the forecast accounting OPEB costs, the variance should be placed in a segregated fund. OPG doubted whether the Board has jurisdiction to implement the proposal. SEC also disagreed with staff, expressing its concern with the precedent;
- Staff submitted that the undisclosed tax impact related to the amount to be tracked in the variance account is approximately \$91 million. OPG responded that Board staff is incorrect in submitting that the consequences of taxes

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<sup>42</sup> VECC Argument, para. 134.

regarding the update have not been identified, citing updates to the pre-filed evidence; and

- Board staff submitted that OPG should provide evidence that discusses alternatives to AA bond yields to forecast discount rates. In reply, OPG cited sections of the CICA handbook and asserted that the use of AA bond yields was appropriate.

### **Board Findings**

OPG correctly points out that there is currently no consistency amongst utilities in the use of either the cash or accrual method to setting pension and other post employment benefit expenses. Both methodologies have been approved by the Board. The Board in this case sees no compelling reason to change OPG's existing approach of using the accrual method. Consistency in accounting treatment, in order to compare results year to year, is advantageous for purposes of assessing the level of costs for reasonableness. A consistent approach over time also ensures a greater level of fairness for ratepayers and the company.

The request for a variance account is denied. Pension and OPEB costs should be included in the forecast of expenses in the same way as other OM&A expenses, and then managed by the company within its overall operations. The Board finds that the forecast included in the pre-filed evidence was more rigorous because it was based on a set of internally consistent assumptions, while the update is based on the AA bond yields which will change. Accordingly, the Board finds that the allowance for pension and OPEB expenses in the pre-filed evidence is appropriate, as it is the best evidence on this matter.

The Board is reluctant to make selective updates to the evidence. The bond yields have changed, and will continue to change, as noted by the actuary in the updated statement. Further, the Board notes that the financial market conditions are variable and have indeed improved since the impact statement was filed. The Board concludes that an adjustment to the allowance is not warranted.

The Board sees no reason to depart from the use of AA bond yields at this time, with the exception of using more current data. However, OPG is directed to provide a fuller range and discussion of alternatives to the use of AA bond yields to forecast discount rates in its next application.