



Ontario Energy Board
Commission de l'Énergie de l'Ontario

**Application for Electricity
Transmission Licence**

Ontario Energy Board
2300 Yonge Street
P.O. Box 2319
Toronto, ON M4P 1E4
Telephone: 1-888-632-6273
Facsimile: (416) 440-7656

Commission de l'Énergie de l'Ontario
2300 rue Yonge
C.P. 2319
Toronto, ON M4P 1E4
Téléphone: 1-888-632-6273
Télécopieur: (416) 440-7656

For Office Use Only	
Application Number	
Date Received	

A. General information

1. Type of Application

New licence	<input checked="" type="checkbox"/>
Renewal	<input type="checkbox"/>
Amendment to an existing Licence	<input type="checkbox"/>

2. Applicant

Please provide the following information about the Applicant			
Full Legal Name of Applicant AltaLink Ontario, L.P., by its general partner AltaLink Ontario Management Ltd.		Ontario Corporation Number, Canadian Corporation Number or Business Registration Number 1846244	Date of Formation or Incorporation March 25, 2011
Business Address: First Canadian Place, 100 King Street West, Suite 5700			
City Toronto	Prov. Ontario	Country Canada	Postal/Zip Code M5X1C7
Phone Number 416-915-4249	FAX Number 416-915-3177	E-Mail Address (if applicable)	

3. Primary Contact for this Application

Please provide the following information about the Primary Contact for this Application:				
Mr. <input checked="" type="checkbox"/>	Mrs. <input type="checkbox"/>	Last Name: Lyons	Full First Name: Duane	Initial: G.
Miss <input type="checkbox"/>	Ms. <input type="checkbox"/>	Position Held: Senior Vice-President, Business Development, AltaLink Management Ltd.		
Other: _____				
Contact Address (if R.R., give Lot, Concession No. and Township) 2611-3 rd Avenue SE				
City: Calgary		Prov.: Alberta	Country: Canada	Postal/Zip Code: T2A 7W7
Phone Number: 403-267-3416		FAX Number: 403-267-3494	E-Mail Address (if applicable): duane.lyons@altalink.ca	

Primary Contact for this Application

Please provide the following information about the Primary Contact for this Application:				
Mr. <input checked="" type="checkbox"/>	Mrs. <input type="checkbox"/>	Last Name: Hodgkinson	Full First Name: Stephen	Initial: E.
Miss <input type="checkbox"/>	Ms. <input type="checkbox"/>	Position Held: Vice-President, Corporate Development & Business Partnerships, AltaLink Management Ltd.		
Other: _____				
Contact Address (if R.R., give Lot, Concession No. and Township): 2611-3 rd Avenue SE				
City: Calgary		Prov.: Alberta	Country: Canada	Postal/Zip Code: T2A 7W7
Phone Number: 403-267-4273		FAX Number: 403-267-3494	E-Mail Address (if applicable): steve.hodgkinson@altalink.ca	

4. Transmission Facilities

Please provide a description of the transmission facilities involved in this Application:
To be determined (please refer to cover letter).

B. Corporate Information**Organizational****1. Business Classification**

Please indicate the Applicant's Business Classification (check appropriate type below):

- ☐ Sole Proprietor
- ☒ Partnership
- ☐ Corporation
- ☐ Other (describe) _____

2. Business Activities

Please provide a description of the Applicant's business activities:

AltaLink Ontario, L.P., through its general partner AltaLink Ontario Management Ltd., will plan, develop, construct, own, operate and maintain transmission facilities within Ontario.

3. Affiliates of the Applicant

Affiliates of Applicant

a) Please provide the following information for all Affiliates of the Applicant:

Full Legal Name of Affiliate Company:

AltaLink, L.P.

Business Address:

3700, 400 – 3rd Avenue S.W.

City
Calgary

Prov.
Alberta

Country
Canada

Postal/Zip Code
T2P 4H2

Phone Number
403-267-3400

FAX Number
403-267-3484

E-Mail Address (if applicable)

Description of Business Activities:

AltaLink, L.P. is an electricity Transmission Facility Owner (TFO) whose business is the ownership and operation of regulated electricity transmission facilities in Alberta. AltaLink, L.P. is the largest TFO in Alberta with a transmission system that serves approximately 212,000 square km in the southern half of the province and includes more than 12,000 km of high-voltage transmission lines and 270 substations, energized at voltages up to 500 kV. AltaLink, L.P.'s system supplies electricity to most major urban centres in Alberta and approximately 85% of Alberta's population. AltaLink, L.P. also owns and operates interconnection facilities which connect its system with the transmission network in British Columbia allowing electricity to flow into and out of Alberta.

b) Please attach a Corporate organization chart describing the relationships between the Applicant and its Affiliates and, if applicable, the respective ownership percentages by the Applicant in each Affiliate. Please see the attached organization charts and list of Affiliates (Attachment 1) marked as "CONFIDENTIAL".

Affiliates of Applicant

a) Please provide the following information for all Affiliates of the Applicant:

Full Legal Name of Affiliate Company:

SNC-Lavalin Inc.

Business Address:

455 Rene Levesque Blvd. West

City
Montreal

Prov.
Quebec

Country
Canada

Postal/Zip Code
H2Z 1Z3

Phone Number
514-393-1000

FAX Number
514-866-5057

E-Mail Address (if applicable)

Description of Business Activities:

SNC-Lavalin Inc. (SNC-Lavalin) is a multinational engineering and construction company, and participates in facilities and operations management and in the ownership, operation and maintenance of infrastructure. SNC-Lavalin has planned, designed and constructed over 90,000 km of transmission and distribution lines and some 1,500 substations. It provides a full range of services for transmission and distribution facilities and infrastructure including planning and feasibility studies, engineering, procurement, construction and project management on an EPC or EPCM basis.

SNC-Lavalin's Transmission and Distribution Division has experience working with voltages up to 800 kV AC and +/- 600 kV DC. Its expertise includes overhead and underground transmission lines, high-voltage substations, facility protection and control, telecommunication networks, customized control systems, remote terminal units, substation and distribution automation, and generation and industrial system interconnection.

SNC-Lavalin currently owns approximately 77% of AltaLink, L.P. and AltaLink Ontario, L.P. through its indirect ownership of AltaLink Holdings, L.P. On February 11, 2011, SNC-Lavalin announced that it had reached agreement to acquire the remaining indirect interest pursuant to an offer received from Macquarie. The transaction is subject to customary closing conditions and regulatory approvals, including approval from the Alberta Utilities Commission.

b) Please attach a Corporate organization chart describing the relationships between the Applicant and its Affiliates and, if applicable, the respective ownership percentages by the Applicant in each Affiliate. Please see the attached organization charts (Attachment 1) marked as "CONFIDENTIAL". A list of the subsidiaries and associated companies of SNC-Lavalin, as well as the principal infrastructure concession entities in which SNC-Lavalin participates, their jurisdiction of incorporation and the percentage of voting shares beneficially owned, or controlled, or directed, directly or indirectly by SNC-Lavalin, is available in the Annual Information Form for Groupe SNC-Lavalin Inc. which is published on www.sedar.com.

Affiliates of Applicant

a) Please provide the following information for all Affiliates of the Applicant:			
Full Legal Name of Affiliate Company: AltaLink Investments, L.P. and AltaLink Holdings, L.P., by their general partner, AltaLink Investment Management Ltd.			
Business Address: 3700, 400 – 3 rd Avenue S.W.			
City Calgary	Prov. Alberta	Country Canada	Postal/Zip Code T2P 4H2
Phone Number 403-267-3400	FAX Number 403-267-3484	E-Mail Address (if applicable)	
Description of Business Activities:			
<p>AltaLink Investment Management Ltd. (AIML) is the general partner of AltaLink Investments, L.P. (AILP) and the general partner of AltaLink Holdings, L.P. (AHLF), which is the sole limited partner of AILP. The business of AILP is limited to directly or indirectly participating in the transmission of electricity, the ownership or operation of electrical transmission lines and infrastructure. AILP's primary investment is its ownership of the entire limited partner interest (99.99%) of AltaLink, L.P., which is a regulated Transmission Facility Owner in Alberta.</p> <p>AILP is indirectly owned by SNC-Lavalin Inc., which holds a 76.92% limited partnership interest in AHLF through subsidiaries, and Macquarie Transmission Alberta Ltd., which owns a 23.08% limited partnership interest in AHLF. The outstanding voting shares of AIML are owned as to 76.92% by SNC-Lavalin Energy Alberta Ltd. and as to 23.0769% by Macquarie GP Holdings Ltd. On February 11, 2011, SNC-Lavalin announced that it had reached agreement to acquire Macquarie's interest in the AltaLink partnerships pursuant to an offer received from Macquarie. The transaction is subject to customary closing conditions and regulatory approvals, including approval from the Alberta Utilities Commission.</p>			
b) Please attach a Corporate organization chart describing the relationships between the Applicant and its Affiliates and, if applicable, the respective ownership percentages by the Applicant in each Affiliate. Please see the attached organization charts and list of Affiliates (Attachment 1) marked as "CONFIDENTIAL".			

4. Energy Sector Activities

Has the Applicant or an Affiliate undertaken any energy sector activities in Ontario or any other jurisdiction?	Yes <input checked="" type="checkbox"/>	No <input type="checkbox"/>
If yes, please provide the following information for each:		
Full Legal Name of Company: AltaLink, L.P.	Licence/Registration Number: N/A	
Jurisdiction: Alberta	Type of Business Activity (e.g. Generation, Transmission, Distribution): Transmission	
<p>AltaLink, L.P. is the largest Transmission Facility Owner (TFO) in Alberta. TFOs are regulated in Alberta by the Alberta Utilities Commission (AUC) as utilities, primarily under the <i>Electric Utilities Act</i> (Alberta) and the <i>Public Utilities Act</i> (Alberta). The AUC's jurisdiction includes the approval of transmission tariffs for TFOs and the terms and conditions on which electricity transmission service is to be made available to the Alberta Electric System Operator. The AUC also approves the required permit and license to construct and operate each specific transmission facility in Alberta under the <i>Hydro and Electric Energy Act</i> (Alberta).</p>		

Technical Capability and Experience

5. Technical Ability

- a) Please describe the applicant's technical ability to carry out the activities applied for including the Applicant's specific experience in Ontario and in other jurisdictions.

AltaLink Ontario, L.P. (AOLP) and its general partner, AltaLink Ontario Management Ltd. (AOML), are newly formed Ontario entities created to plan, develop, construct, own, operate and maintain electricity transmission facilities in Ontario. AOLP is a wholly-owned subsidiary of AltaLink Investments, L.P., which is the sole limited partner of AltaLink, L.P. (AltaLink).

AltaLink is the largest Transmission Facility Owner (TFO) in Alberta's electricity industry with a transmission system that serves approximately 212,000 square km in the southern half of Alberta and includes more than 12,000 km of high-voltage transmission lines and 270 substations, energized at voltages up to 500 kV. AltaLink's system is used to supply electricity to most major urban centres in Alberta and approximately 85% of Alberta's population. AltaLink also owns and operates the interconnection facilities which connect its system with the transmission network in British Columbia, allowing electricity to flow into and out of Alberta. AltaLink's transmission system operates synchronously (i.e., on the same phase and frequency) with the North American western interconnected system.

AltaLink employs over 600 people in management, technical, administrative and other positions in connection with its transmission business. AltaLink's technical expertise is founded on its ability to operate and maintain transmission facilities in a safe, reliable and economic manner so as to provide transmission services (the transportation of electricity and real-time data) to the Independent System Operator. AltaLink's operating experience includes sophisticated protection and control systems, supported by AltaLink owned telecommunication facilities, which ensure security against region wide disturbances. AltaLink monitors and controls its facilities through an AltaLink control centre which operates continuously on a real-time basis and coordinates with the Independent System Operator and other TFOs in Alberta.

AltaLink also has the technical experience of planning, managing and constructing interconnections to its system and new system facilities, including major capital projects which use both AC and DC technology. Among its projects, AltaLink has recently filed a facility application for 350 km of 500 kV direct current (DC) transmission lines and related facilities between the Edmonton and Calgary regions. AltaLink's experience also includes extensive regulatory experience in respect of general tariff applications, facility applications and other regulatory matters affecting TFOs, such as compliance with developing mandatory reliability standards.

The territory served by AltaLink includes 13 First Nations Reserves and is largely included in First Nations traditional territory. A recently completed project to construct 90 km of double circuit 240kV transmission line between Pincher Creek and Lethbridge crosses approximately 50 km of First Nation reserve lands. The balance of the route crosses traditional lands. AltaLink was able to obtain the required approvals to construct the transmission line across the First Nations reserve lands and complete this project and by securing the consent of both the Piikani and Blood First Nations with innovative arrangements. These arrangements included Facilities Operations Accords to outline how the parties will work together in respect of future projects and ongoing operations. These First Nations agreements are the result of a very strong working relationship that has been developed between AltaLink and the First Nations and should serve as a model for future cooperation with First Nations partners.

Through the affiliation with SNC-Lavalin (SNC), AltaLink Ontario, L.P. will combine AltaLink's experience and expertise in planning, project development, consultation, project management, ownership and operation of transmission infrastructure with the experience and expertise of SNC in the engineering, procurement and construction (EPC) of transmission facilities. SNC-Lavalin is a leading provider of EPC services for power facilities and infrastructure, with the combined resources of more than 1,000 employees in the field of power transmission and distribution across Canada. SNC-Lavalin has planned, designed and constructed over 90,000 kilometres of transmission and distribution lines and some 1,500 substations. It provides a full range of services including planning and feasibility studies, engineering, procurement, construction and project management. Its transmission and distribution division has experience working with voltages up to 800kV AC and +/- 600kV DC. Its expertise includes overhead and underground transmission lines, high-voltage substations, facility protection and control, telecommunication networks, customized control systems, remote terminal units, substation and distribution automation, and generation and industrial system interconnection. In addition to its close working relationship with AltaLink on high-voltage transmission projects in Alberta, SNC-Lavalin has also completed a several assignments covering planning, design, construction and project management for high-voltage transmission facilities in Ontario.

b) If the Applicant intends to utilize the capability of others by contracting transmission activities, please indicate below which activities and to whom they will be contracted:	
<input checked="" type="checkbox"/> Design	Contracted to: SNC-Lavalin Inc.
<input checked="" type="checkbox"/> Construction	Contracted to: SNC-Lavalin Inc.
<input type="checkbox"/> Customer Connection	Contracted to:
<input type="checkbox"/> Inspection & Maintenance	Contracted to:
<input type="checkbox"/> Operation	Contracted to:
<input checked="" type="checkbox"/> Other (describe)	Contracted to: Other project related activities will be carried out internally or in combination with contracted external resources, yet to be determined.

6. Information About Each Key Individual

Mr. <input checked="" type="checkbox"/>	Mrs. <input type="checkbox"/>	Last Name: Thon	Full First Name: Scott	Initial: W.
Miss <input type="checkbox"/>	Ms. <input type="checkbox"/>	Position Held: Director		
Other: _____				
Please explain the person's experience in the electrical transmission business and in the energy field in general.				
a) Has this person been a proprietor, partner, officer or director of a business that was granted a licence under Part IV or Part V of the <i>Ontario Energy Board Act</i> , 1998.			Yes <input type="checkbox"/>	No <input type="checkbox"/>
If yes, provide business names and licence number(s) and describe the individuals specific related experience.				
b) Has this person been a proprietor, partner, officer, or director of a business that was registered or licenced under this or any other acts or legislation?			Yes <input type="checkbox"/>	No <input type="checkbox"/>
If yes, identify the business name, the legislation, licence number(s), date of the licencing or registration and the individual's specific related experience.				
c) Has this person been a proprietor, partner, officer or director of a business that had a registration or licence of any kind refused, suspended, revoked or cancelled?			Yes <input type="checkbox"/>	No <input type="checkbox"/>
If yes, please provide company name and describe the situation, including the jurisdiction and type of licence.				

Mr. <input checked="" type="checkbox"/>	Mrs. <input type="checkbox"/>	Last Name: Lamarre	Full First Name: Patrick	Initial:
Miss <input type="checkbox"/>	Ms. <input type="checkbox"/>	Position Held: Director		
Other: _____				
Please explain the person's experience in the electrical transmission business and in the energy field in general.				
a) Has this person been a proprietor, partner, officer or director of a business that was granted a licence under Part IV or Part V of the <i>Ontario Energy Board Act</i> , 1998.				Yes <input type="checkbox"/> No <input type="checkbox"/>
If yes, provide business names and licence number(s) and describe the individuals specific related experience.				
b) Has this person been a proprietor, partner, officer, or director of a business that was registered or licenced under this or any other acts or legislation?				Yes <input type="checkbox"/> No <input type="checkbox"/>
If yes, identify the business name, the legislation, licence number(s), date of the licencing or registration and the individual's specific related experience.				
c) Has this person been a proprietor, partner, officer or director of a business that had a registration or licence of any kind refused, suspended, revoked or cancelled?				Yes <input type="checkbox"/> No <input type="checkbox"/>
If yes, please provide company name and describe the situation, including the jurisdiction and type of licence.				

Mr. <input checked="" type="checkbox"/>	Mrs. <input type="checkbox"/>	Last Name: Kaiser	Full First Name: Gordon	Initial: E.
Miss <input type="checkbox"/>	Ms. <input type="checkbox"/>	Position Held: Director		
Other: _____				
Please explain the person's experience in the electrical transmission business and in the energy field in general.				
a) Has this person been a proprietor, partner, officer or director of a business that was granted a licence under Part IV or Part V of the <i>Ontario Energy Board Act</i> , 1998.			Yes <input type="checkbox"/>	No <input type="checkbox"/>
If yes, provide business names and licence number(s) and describe the individuals specific related experience.				
b) Has this person been a proprietor, partner, officer, or director of a business that was registered or licenced under this or any other acts or legislation?			Yes <input type="checkbox"/>	No <input type="checkbox"/>
If yes, identify the business name, the legislation, licence number(s), date of the licencing or registration and the individual's specific related experience.				
c) Has this person been a proprietor, partner, officer or director of a business that had a registration or licence of any kind refused, suspended, revoked or cancelled?			Yes <input type="checkbox"/>	No <input type="checkbox"/>
If yes, please provide company name and describe the situation, including the jurisdiction and type of licence.				

7. Financial Information

Please attach financial statements of the Applicant for each of the past two fiscal years. This may include audited financial statements, annual reports, prospectuses or other such information.

As newly created entities there are no financial results available for AltaLink Ontario Management Ltd. and AltaLink Ontario, L.P. at this time. Financial statements of AltaLink Investments, L.P. are attached as Attachment 2 and marked as "CONFIDENTIAL".

Transmission Facilities Information

8. Facilities

Please indicate whether the Applicant's transmission facilities are:	
<input checked="" type="checkbox"/> New assets to be constructed?	Proposed In-service date: To be determined. Please refer to cover letter attached to this application. Please attach a statement explaining the financing arrangements.
<input type="checkbox"/> Existing assets presently owned by the Applicant?	
<input type="checkbox"/> Existing assets not presently owned by the applicant (i.e. to be purchased)?	Please indicate from whom assets will be purchased:
<input type="checkbox"/> Other (describe)	

9. Purpose of Facilities

Please indicate the intended purpose(s) of the Applicant's transmission facilities:	
<input type="checkbox"/> To provide a connection between a generator and a transmission system	
<input type="checkbox"/> To provide a connection between a transmission system and a load customer	
<input type="checkbox"/> To provide a connection between a generator and a load customer	
<input type="checkbox"/> To provide a connection between one transmission system and another	
<input type="checkbox"/> To import or export power	
<input checked="" type="checkbox"/> Other (please describe): To be determined. Please refer to cover letter attached to this application.	
If parties other than the Applicant are involved, please indicate the specific names of the participants (generator, load customer, transmission system(s):	

10. . Location of Facilities

Please indicate the location (township or other such description as appropriate) of the Applicant's transmission facilities and attach a single-line diagram indicating the length (km), capacity (MW) and operating voltage (kV) of each element.

Please refer to cover letter accompanying this application.

11. Licensing History

Has the Applicant obtained Ontario Energy Board, National Energy Board, Federal Energy Regulatory Commission or any other regulatory approvals required for the acquisition, construction, or operation of the transmission facilities?

Yes
☐

No
☒

If no, please indicate the status and plans for seeking these approvals.

12. Service to other parties

If the transmission facilities are to be used to deliver electricity to a party other than the Applicant please attach the following:

- a) a summary of business plans relating to the Applicant's proposed transmission business for the next five years. This should include the following:
 - a forecast of annual peak demand (MW) and energy (MWH) transmitted and/or transformed.
 - annual pro forma financial statements including forecasts of costs, revenues and project financing indicating the underlying assumptions on which the forecasts are based.
- b) estimates of net annual cash flows for subsequent periods to demonstrate financial feasibility and security.
- c) indication of the Applicant's plans to seek Ontario Energy Board approval for rates for transmission services.

13. Proposed business transactions impact

Please provide a brief summary of the expected impact of the proposed business transactions on the Ontario electricity market under the following headings:

- Facilitate competition and enhance access to transmission services
- Improve reliability and quality of supply
- Promote economic and efficient electrical energy supply

The OEB is guided by its objectives under the *Ontario Energy Board Act, 1998*. As outlined in Board Policy EB-2010-0059, particularly relevant to the development of new transmission infrastructure are "...the objectives of protecting the interests of consumers with respect to price, quality and reliability of electricity supply and facilitating economic efficiency in the development of the transmission system including the maintenance of a financially viable electricity industry." As stated in the policy document, "The Board believes that economic efficiency will be best pursued by introducing competition in transmission service to the extent possible within the current regulatory and market system."

The introduction of competition into the transmission business in Ontario is consistent with a growing trend. In addition to Ontario, similar initiatives – at varying stages of development – are underway in the United Kingdom, Texas and Alberta. The introduction of new entrants, like AltaLink, will promote timely development of new resources, bring additional resources to the transmission business and drive economic efficiency by introducing competition. With over \$2 billion in transmission assets, Ontario consumers can be assured AltaLink brings significant experience to enhance reliability and quality of supply. This experience will facilitate timely development through the introduction of new resources and promote economic efficiency by ensuring there is healthy competition.

Other Information**14. Ontario market activities**

Please indicate whether the Applicant intends to be involved with other electricity sector activities in the Ontario market?		
<input type="checkbox"/> Buy or Sell (Wholesale) electricity	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
<input type="checkbox"/> Distribute electricity	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
<input type="checkbox"/> Retail electricity	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
<input type="checkbox"/> Generate electricity	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>
If yes to any of the above:		
a) If affiliates have not yet been established, please indicate when this is planned _____		
b) Has Applicant or an affiliate applied for an Ontario Energy Board Licences? - If no, when planned? _____	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>

C. Notice and Consent

AS REQUIRED BY THE FREEDOM OF INFORMATION AND PROTECTION OF INDIVIDUAL PRIVACY ACT

In order to complete or verify the information provided on this form, it may be necessary for the Ontario Energy Board to collect additional information from some or all of the following sources: federal, provincial/state and municipal governments; licensing bodies; banks; professional and industry associations; and former and current employers. **Only information relevant to your application will be collected.**

The public official who can answer questions about the collection of information is:

Board Secretary
Ontario Energy Board
2300 Yonge Street, P.O. Box 2319
Toronto, Ontario M4P 1E4

Note: The issuance of an electricity transmitter licence does not guarantee accreditation by the IESO, or connection to a transmission or distribution system.

NOTE: This application must be signed by the proprietor or by at least one partner, officer or director of the organization.

WARNING: It is an offence to knowingly provide false information on this application.

I/We consent to the collection of this information as authorized under the *Ontario Energy Board Act, 1998*.

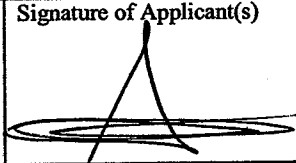
Yes



I/We understand that this information will be used to determine whether I am/we are and remain qualified for the licence for which I am/we are applying

Yes



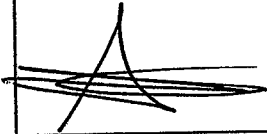
Print Name and Title Scott W. Thon, Director	Signature of Applicant(s) 	Date Signed April 27, 2011
-------------------------------------------------	------------------------------------------------------------------------------------------------------------------	-------------------------------

D. Acknowledgement

NOTE: This acknowledgement must be signed by the proprietor or by at least one partner, officer or director of the organization.

I understand and acknowledge that, as a licenced electricity transmitter, I will be required, unless otherwise exempted:

- To provide non-discriminatory access to all persons wishing to connect to the transmission system.
- To comply with all licence conditions including the provisions of:
 - The Ontario Energy Board Affiliate Relationships Code for Electricity Distributors and Transmitters
 - The Ontario Energy Board Transmission System Code
 - The Market Rules made under section 32 of the Electricity Act.

Print Name and Title	Signature of Applicant(s)	Date Signed
Scott W. Thon, Director		April 27, 2011

Attachment 1
Corporate Organization
CONFIDENTIAL

LIST OF AFFILIATES

GROUPE SNC-LAVALIN INC./SNC-LAVALIN GROUP INC.

A list of the subsidiaries and associated companies of SNC-Lavalin, as well as the principal infrastructure concession entities in which SNC-Lavalin participates, their jurisdiction of incorporation and the percentage of voting shares beneficially owned, or controlled, or directed, directly or indirectly by SNC-Lavalin, is available in the Annual Information Form for Groupe SNC-Lavalin Inc. which is published on www.sedar.com.

Attachment 2

AltaLink Investments, L.P.

Consolidated Financial Statements for Year Ended December 31, 2009 and 2008

CONFIDENTIAL