## UNDERTAKING NO. J1.3

## REFERENCE

Hearing Day May 9, 2011 Tr. p. 100
UNDERTAKING NO. J1.3: TO PROVIDE NUMBER OF FTES IN EACH CATEGORY AND ASSOCIATED SALARY AND PENSION COSTS, AND COSTS OF THIRD-PARTY OUTSIDE CONSULTANTS.

## RESPONSE

The OPA has provided the requested information in Table 1 on page 2 of this exhibit. Please note that there are no employees in the category of "outside consultants" performing ongoing work within the organization, therefore this category has not been included. Temporary employees are employed to fulfill short term needs for the organization, such as temporary increases in activity or short term work that is not expected to be ongoing in nature. To protect confidentiality, vice presidents and administrative staff have been included in the category of "CEO and VP Office" to prevent disclosure of individual salaries.

As noted in the response to Board Staff Interrogatory 1 at Exhibit I-1-1, OPA staff are not assigned exclusively to one project, but move fluidly between multiple projects and across multiple divisions. The evidence in Exhibits B-1 through B-5 demonstrates that there are several initiatives within each strategic objective which do not directly correspond to the reporting relationships in the OPA's organizational chart. The reporting relationships as shown in the organizational chart remain relatively stable year-over-year, while the strategic initiatives undertaken by the divisions change annually. Strategic initiatives are modified based on Directives received from the Ministry or other organizational priorities as identified through the business planning process. The OPA does not consider the categorization in Table 1 to be illustrative of the costs of internal resources for its strategic initiatives.

Filed: May 12, 2011
EB-2010-0279
Exhibit J1.3
Page 2 of 2

Table 1

|  | 2011 Budget |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Regular | Temp | Student | Total FTE |  | Salary |  | Pension |  | Other Benefits |  | Total C\&B |
| CEO and VP Office | 19 | - | - | 19 | \$ | 3,792,073 | \$ | 332,446 | \$ | 221,100 | \$ | 4,345,619 |
| ER ER Generation Procurem ent <br> ER Contract Management <br> ER Policy \& Analysis | $\begin{array}{r} 13 \\ 25 \\ 7 \end{array}$ | 2 2 1 | 3 $-\quad 0$ | $\begin{array}{r} 17 \\ 27 \\ 8 \end{array}$ | \$ | $\begin{array}{r} \hline 1,457,427 \\ 2,418,931 \\ 760,405 \end{array}$ | $\begin{aligned} & \hline \$ \\ & \$ \\ & \$ \end{aligned}$ | $\begin{array}{r} \hline 98,009 \\ 178,423 \\ 54,774 \end{array}$ | \$ | $\begin{array}{r} \hline 139,494 \\ 246,236 \\ 72,781 \end{array}$ | \$ | $\begin{array}{r} \hline 1,694,930 \\ 2,843,590 \\ 887,959 \end{array}$ |
| PSP PSP Transmission Inte gration <br>  PSP Transmission Inte gration <br>  PSP Resource Integration <br> PSP Resource Integration  <br> PSP Conservation Inte gration  | $\begin{array}{r} \hline 11 \\ 6 \\ 9 \\ 4 \\ 7 \end{array}$ | 1 0 | 2 <br> 2 | $\begin{array}{r} \hline 12 \\ 6 \\ 9 \\ 4 \\ 9 \end{array}$ | \$ | 881,036 634,167 860,403 443,653 887,279 | $\begin{aligned} & \hline \$ \\ & \$ \\ & \$ \\ & \$ \\ & \$ \end{aligned}$ | $\begin{aligned} & 70,770 \\ & 51,467 \\ & 68,570 \\ & 36,294 \\ & 62,184 \end{aligned}$ | $\begin{aligned} & \hline \$ \\ & \$ \\ & \$ \\ & \$ \\ & \$ \end{aligned}$ | 100,235 58,745 86,346 39,570 79,515 | \$ | $\begin{array}{\|r\|} \hline 1,052,041 \\ 744,379 \\ 1,015,319 \\ 519,517 \\ 1,028,978 \end{array}$ |
| Conservation CONS Strategy and Reporting <br> CONS Marketing \& Evaluation <br> CONS Business Development <br>  CONS Market Transformation <br> CONS Operations | 5 15 17 7 21 | $1$ |  | $\begin{array}{r} 6 \\ 15 \\ 17 \\ 7 \\ 21 \end{array}$ | \$ | $\begin{array}{r} \hline 595,097 \\ 1,490,621 \\ 1,666,834 \\ 662,489 \\ 1,927,265 \end{array}$ | $\begin{aligned} & \hline \$ \\ & \$ \\ & \$ \\ & \$ \\ & \$ \end{aligned}$ | 42,404 119,661 133,475 52,694 152,363 | $\begin{aligned} & \hline \$ \\ & \$ \\ & \$ \\ & \$ \\ & \$ \end{aligned}$ | 53,164 145,014 163,910 67,027 199,426 | \$ | 690,665 $1,755,297$ $1,964,219$ 782,211 $2,279,054$ |
| LARA LARA Counsel <br> LARA Regulatory Affairs <br> LARA First Nations \& Métis Relations <br> Board of Directors |  | 1 |  | $\begin{aligned} & \hline 7 \\ & 5 \\ & 4 \end{aligned}$ | \$ | 837,406 478,258 408,698 420,000 | $\begin{aligned} & \$ \\ & \$ \\ & \$ \\ & \$ \end{aligned}$ | $\begin{aligned} & 69,345 \\ & 32,349 \\ & 32,974 \\ & 36,903 \end{aligned}$ | $\begin{aligned} & \hline \$ \\ & \$ \\ & \$ \\ & \$ \end{aligned}$ | $\begin{aligned} & \hline 69,233 \\ & 41,951 \\ & 37,684 \\ & 24,206 \end{aligned}$ | \$ | $\begin{aligned} & 975,984 \\ & 552,557 \\ & 479,356 \\ & 481,109 \end{aligned}$ |
| BS\&S BS\&S-Finance <br> BS\&S-HR  <br> BS\&S-IS  <br> BS\&S-FP\&A \& OFS  | $\begin{array}{r} 10 \\ 6 \\ 13 \\ 8 \end{array}$ | 1 <br> 3 |  | $\begin{array}{r} \hline 10 \\ 6 \\ 13 \\ 11 \end{array}$ | \$ | $\begin{array}{r} 945,277 \\ 668,793 \\ 1,200,016 \\ 994,815 \end{array}$ | $\begin{aligned} & \hline \$ \\ & \$ \\ & \$ \\ & \$ \end{aligned}$ | 69,630 53,293 94,980 62,821 | \$ | $\begin{array}{r} \hline 96,522 \\ 62,331 \\ 123,888 \\ 89,815 \end{array}$ | \$ | $\begin{array}{r} 1,111,430 \\ 784,416 \\ 1,418,884 \\ 1,147,451 \end{array}$ |
| Communication COMM Corporate Communications <br> COMM Corporate Marketing <br> COMM Stakeholder Relations | $\begin{aligned} & 9 \\ & 2 \\ & 8 \end{aligned}$ | 1 |  | $\begin{aligned} & 9 \\ & 3 \\ & 9 \end{aligned}$ | \$ | 831,810 403,431 833,960 | $\begin{aligned} & \$ \\ & \$ \\ & \$ \end{aligned}$ | $\begin{aligned} & \hline 62,407 \\ & 28,683 \\ & 62,258 \end{aligned}$ | \$ | $\begin{aligned} & 78,233 \\ & 26,237 \\ & 81,011 \end{aligned}$ | \$ | 972,450 458,351 977,229 |
| Total OPA | 235 | 11 | 7 | 253 | \$ | 26,500,145 | \$ | 2,059,177 | \$ | 2,403,674 | \$ | 30,962,996 |

