

## **CV OF**

### **NAGENDRA SUBBAKRISHNA**

Associate Director- Energy, Navigant  
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## **Education**

- MS – Energy Management and Policy, University of Pennsylvania, 1990
- M Sc – Planning, University of British Columbia, Vancouver, Canada, 1988
- B.Sc. (Hons.) and M.Sc., Earth Sciences, Indian Institute of Technology, Kharagpur, India. 1984

## **Professional History**

- Associate Director, Managing Consultant, and Senior Consultant, Navigant, 1997- present
- Energy Efficiency/Associate Rates Analyst, New York Public Service Commission, 1992-1997
- Environmental Analyst, Synergic Resources Corporation, 1990-1991
- Research Fellow, The Wharton School, University of Pennsylvania, 1989-90
- Research Fellow, Faculty of Commerce and Business Administration, University of British Columbia, 1988

## **Experience**

- **Lead-Lag Studies and Working Capital Requirements:**
  - Prepared (or directed the preparation of) over 15-18 lead lag studies and working capital requirements for electric and gas utilities in the United States and Canada including Arkansas Oklahoma Gas Company, Central Illinois Lighting Company, Central Illinois Public Service, Commonwealth Edison Company, Great Lakes Power Transmission Ltd., Horizon Utilities, Hydro One Networks Inc., Illinois Power Company, Missouri Gas Energy, Peoples Energy and North Shore Gas Company, Toronto Hydro Electric System Limited ("THESL"), TW Phillips Gas Company and Union Electric Company.
  - Testified on behalf of Central Illinois Public Service Company, Union Electric Company, and Commonwealth Edison Company before the Illinois Commerce Commission.
  - Testified on behalf of Horizon Utilities before the Ontario Energy Board.
- **Cost of Service, Rates and General Regulatory Support**
  - Assisted with the preparation of evidence on behalf of governmental agencies and investor-owned utilities relating to cost of service and revenue requirements. The evidence was filed with the California Public Utilities Commission ("CPUC"), the Illinois Commerce Commission, and various Municipal Utility Boards.
  - Advised various clients with the regulatory and rate-making aspects of possible mergers, treatment of "found" revenues, and shareholder incentives for energy efficiency and Demand Side Management investment as well as their attendant rate impacts
- **Staff, New York Public Service Commission**
  - Assisted in implementing Commission policy on competition at Rochester Gas and Electric Corporation. Testified before the New York Public Service Commission in support of the restructuring settlement reached with the parties.
  - Contributed to a study on the environmental impacts of restructuring the electric power industry in New York pursuant to the requirements of New York State's Environmental Quality Review Act (SEQRA).
  - Provided recommendations to the Commission on issues relating to energy efficiency and demand side management and special rate programs such as business expansion, business retention, business incubation, gas market restructuring, and flexible rate contracts between utilities and large customers.
  - Testified before the New York Public Service Commission on the energy efficiency and demand side management programs of Long Island Lighting Company.