



ONTARIO ENERGY BOARD

FILE NO.: EB-2011-0210

VOLUME: 13

DATE: August 13, 2012

BEFORE:	Marika Hare	Presiding Member
	Paul Sommerville	Member
	Karen Taylor	Member

THE ONTARIO ENERGY BOARD

IN THE MATTER OF the Ontario Energy Board Act
1998, S.O. 1998, c.15, (Schedule B);

AND IN THE MATTER OF an Application by Union Gas
Limited, pursuant to section 36(1) of the
Ontario Energy Board Act, 1998, for an order or
orders approving or fixing just and reasonable
rates and other charges for the sale,
distribution, transmission and storage of gas as
of January 1, 2013.

Hearing held at 2300 Yonge Street,
25th Floor, Toronto, Ontario,
on Monday, August 13th, 2012,
commencing at 9:37 a.m.

VOLUME 13

BEFORE:

MARIKA HARE	Presiding Member
PAUL SOMMERVILLE	Member and Vice-Chair
KAREN TAYLOR	Member

A P P E A R A N C E S

MICHAEL MILLAR KRISTI SEBALJ	Board Counsel
KHALIL VIRANEY LAWRIE GLUCK	Board Staff
CRAWFORD SMITH MARK KITCHEN CHRIS RIPLEY	Union Gas
JOHN WOLNIK	Association of Power Producers of Ontario (APPrO)
TOM BRETT	Building Owners and Managers Association (BOMA)
PETER THOMPSON	Canadian Manufacturers & Exporters (CME)
ROBERT WARREN	Consumers Council of Canada (CCC)
DAVID MacINTOSH	Energy Probe Research Foundation
DWAYNE QUINN	Federation of Rental-housing Providers of Ontario (FRPO)
IAN MONDROW	Industrial Gas Users' Association (IGUA)
JAMES A. GRUENBAUER	Corporation of the City of Kitchener (CCK)
RANDY AIKEN	London Property Management Association (LPMA)
JAY SHEPHERD	School Energy Coalition (SEC)
MICHAEL BUONAGURO	Vulnerable Energy Consumers' Coalition (VECC)

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NO UNDERTAKINGS WERE FILED IN THIS PROCEEDING.

1 Monday, August 13, 2012

2 --- On commencing at 9:37 a.m.

3 MS. HARE: Good morning. Please be seated.

4 Good morning, everyone. The Board is sitting today to
5 hear argument-in-chief in the matter of application EB-
6 2011-0210, submitted by Union Gas Limited, for an order or
7 orders approving rates for the distribution of gas to be
8 effective January 1st, 2013.

9 Are there any procedural matters before we hear the
10 submissions?

11 MR. SMITH: None, Madam Chair.

12 MS. HARE: Good. Just in terms of timing, Mr. Smith,
13 if you could find a suitable place for a break at around
14 11:00?

15 MR. SMITH: Yes.

16 MS. HARE: That would be good.

17 **FINAL ARGUMENT BY MR. SMITH:**

18 MR. SMITH: I will to that. Thank you.

19 Members of the Board, first let me say thank you for
20 moving the argument schedule as many times as you did and
21 accommodated the parties. It was particularly helpful to
22 me.

23 You will have in front of you our brief compendium and
24 I say that --

25 MR. SOMMERVILLE: Facetiously.

26 MR. SMITH: -- facetiously.

27 [Laughter]

28 MR. SMITH: There is an expression about writing a

1 short letter and a long letter. This is perhaps overly
2 inclusive. I will certainly be touching on a good number
3 of the materials in here, but it is not my plan to review
4 it exhaustively. It does give you an indication, however,
5 of the volume of material in this case, this being only
6 approximately a twelfth of the material that is actually in
7 evidence.

8 MR. MILLAR: Madam Chair, should we mark that as an
9 exhibit?

10 MS. HARE: Yes, please.

11 MR. MILLAR: I believe we are on day 13, so this is
12 Exhibit K13.1, the argument-in-chief compendium of Union.

13 **EXHIBIT NO. K13.1: ARGUMENT-IN-CHIEF COMPENDIUM OF**
14 **UNION.**

15 MR. SMITH: Members of the Panel, by way of overview
16 before we dive in, I should give you an introduction to the
17 material and an overview of my submissions.

18 The compendium is organized by key topic area. I
19 intend to address what we say are the principal issues for
20 you to wrestle with, with the exception of Parkway West,
21 which I will come to in my submissions, behind -- so there
22 are major tabs labelled "Overview", "In-Franchise", "Ex-
23 Franchise", et cetera, and then tabs behind that. And I
24 intend to largely follow the order in the compendium.

25 Now, by way of overview, this is Union's first cost of
26 service proceeding since 2006. Union is seeking to
27 recover, after considering the settlement agreement
28 approved by the Board, a revenue deficiency and delivery

1 rates of \$54.524 million. The deficiency calculation can
2 be found at H1, tab 1, page 3, and you needn't turn it up,
3 but that can also be found in our compendium under the
4 "Rate Design" heading at tab 1.

5 The main drivers of that deficiency and which have not
6 been settled, the matters which should be at issue in this
7 proceeding are set out at A2, tab 1, schedule 1. And, in
8 brief, they are the change in capital structure, the change
9 in weather method applicable to general service in-
10 franchise rates, and, to a much lesser extent, a shortfall
11 in contract market revenues.

12 In terms of bill impacts arising from Union's
13 application, they are, in my submission, on a total bill
14 basis, modest.

15 In Union south, the delivery rate changes proposed by
16 the application will result in an approximately 1.7 percent
17 increase on a typical residential customer's total bill, a
18 change of approximately \$1.05 per month. And I will come
19 to this, but the reference for that is Exhibit J11.10,
20 which can be found at our compendium, again, under rate
21 design and cost allocation at tab 8.

22 In the north, the bill increases are somewhat higher,
23 but still less than 10 percent at 7.5 percent for your
24 average residential customer. This increase of 7.5 percent
25 translates to roughly \$5.00 per month.

26 In Union's submission, alone the increases are just
27 and reasonable. When against the backdrop of the past five
28 years, they are even more so. Relative to 2007, delivery

1 rates over the past five years have increased by one-tenth
2 of 1 percent per year, and you can see that at our
3 compendium, tab 3 of the overview section, which is A2, tab
4 1, schedule 1, at page 5.

5 You will see on page 5 at line 10:

6 "Customers have enjoyed the benefits associated
7 with flat delivery rates for the extended five-
8 year period with rates increasing by only
9 0.6 percent net of pass-through items relative to
10 2007 Board-approved rates."

11 So rates have remained flat, and that, of course, does
12 not take into account inflationary increases over the time
13 period, which would see, in real rates, rates decline.

14 All of this has happened, in my submission, while the
15 long-term premium previously built in revenues has been
16 phased out.

17 Now, there was no discussion of this in cross-
18 examination, but, in my submission, it should matter to the
19 Board. The Board should have regard to the fact that Union
20 ratepayers have enjoyed flat rates for five years straight
21 years, and this is exclusive of the millions of dollars --
22 the tens of millions of dollars shared with ratepayers
23 through earnings sharing.

24 It is safe to say, in my submission, that the rate of
25 increase, essentially zero, compares favourably to any
26 other major utility in Ontario over the time period, and
27 Union is justifiably proud of that accomplishment. In my
28 submission, respectfully submitted, the Board should be,

1 as well.

2 Now, the external context for the application is set
3 out at Exhibit A2, tab 1, schedule 1 beginning at page 7
4 and following, and I haven't extracted that in its
5 entirety, but you will see, at page 7 through 8, the main
6 factors influencing the application.

7 As you will see beginning on page 7, and as you heard
8 during the case, the natural gas market in North America is
9 changing. This has impacts on Union's Dawn-Parkway
10 transmission system, specifically significant amounts of
11 turn-back on that system, with potentially much, much more
12 in 2014 through 2018, something that you can see and that I
13 will deal with in greater detail later.

14 But if you look at page 11, members of the Board, and
15 over at page 12, you will see there the considerable volume
16 of turn-back, particularly at the chart on page 12, that
17 Union has experienced on the Dawn-Kirkwall system and Dawn-
18 Parkway system thus far at lines 1 and 2, and that is at
19 risk in 2014 through 2018.

20 And the Dawn-Kirkwall turn-back is one that I will
21 touch on, because that turn-back by TCPL and two other
22 parties for 2013 has significant impacts on Union's M12
23 revenue forecast. Indeed, it drives that forecast down by
24 a full \$18 million during the 2013 forecast period, and
25 Union has thus far been unable to sell that turn-back
26 capacity.

27 The other major effects on the application include the
28 lingering effects of the economy and the erosion of

1 Ontario's manufacturing base. You see this in particular
2 in the LCI and key market contract customer forecast, which
3 we will talk about, where revenues are down substantially
4 from 2007 Board-approved levels.

5 Indeed, there was a dramatic drop in 2009 actuals, and
6 that market has never come back and is not forecast to come
7 back, either.

8 Now, offsetting this somewhat is lower gas costs and
9 the phase-out of coal-fired generation.

10 Now, all of these factors, in my submission, were
11 considered by Union in preparing its application. They're
12 not new, in the sense that they were not new when these
13 factors -- particularly coal-fired generation -- were put
14 in cross-examination. They do not push the forecasts
15 either higher or lower, in my submission, a point that I
16 will take you to in further detail when we talk about the
17 contract market revenue forecast.

18 Now, as I said at the outset, this is Union's first
19 cost of service application since 2006, really, for 2007
20 rates. For the past five years, Union has operated under
21 IRM.

22 If you can please turn to tab 5 of the compendium, you
23 will see there an excerpt from the PEG report that was
24 filed by the Board in this proceeding. And I bring you to
25 this report for one reason only, to show you at page 121
26 the objectives that the Board itself set out for an
27 effective criteria -- the criteria the Board set out to
28 measure whether IRM has been effective.

1 And there are four of them.

2 In my submission, incentive regulation was an
3 unqualified success for Union, but also for ratepayers.
4 And you have the objectives there.

5 First:

6 "Did the incentive regulation plan encourage cost
7 control and generate productivity and efficiency
8 improvements?"

9 Second:

10 "Did both customers and shareholders share in the
11 benefits of any efficiency gains that were
12 achieved?"

13 And "share" is important there.

14 "Did the companies..."

15 Three:

16 "Did the companies provide appropriate service
17 quality to their customers?"

18 And four:

19 "Was the incentive regulation framework conducive
20 to capital investment?"

21 Just briefly, by way of review, looking at each of
22 those, first, "Did incentive regulation encourage cost
23 control and generate productivity and efficiency
24 improvements," in my submission the answer to that is yes.
25 And the best evidence of that is the parties' settlement,
26 and the parties agreed, as the Board will know, to an
27 approximately \$10 million reduction in Union's forecast
28 operating costs for 2013, and they did so obviously after

1 an extensive discovery process.

2 That reduction is very modest, a very modest reduction
3 in the forecast operating costs.

4 And when Member Taylor asked directly whether the
5 agreed-upon amount for O&M represented an appropriate
6 stepping-off point on which to set rates for a subsequent
7 IR period, counsel for School Energy answered unequivocally
8 and, in my submission, fairly: "Absolutely."

9 And the transcript reference for that is Volume 1,
10 pages 18 to 19.

11 Number two I will come back to in a minute.

12 Number three, "Did the companies provide appropriate
13 service quality," this is not an issue and I won't spend
14 any significant time on it. It is another settled issue.

15 The answer is yes, Union's service quality results are
16 all at or above the requirements set by the Board and have
17 been through IRM.

18 Four, "Was the incentive regulation framework
19 conducive to capital investment," and here again we have a
20 settlement, and in my submission, again, a relatively
21 modest reduction in rate base and an acknowledgement that
22 Union's capital budget, save and except in relation to
23 Parkway West -- which we will come to -- is not an issue --
24 is appropriate, and Parkway West -- as I will come to -- is
25 not something that requires Board determination in this
26 case.

27 Just briefly now, returning to item four, "Did
28 customers and shareholders share in the benefits of any

1 efficiency gains that were achieved," and the answer to
2 this question is also yes.

3 In the four full years of incentive regulation, Union
4 delivered through earnings sharing approximately
5 \$60 million of additional earnings to ratepayers,
6 effectively lowering costs even further.

7 And the reference for that is J.E-3-5-1.

8 And that amount -- and this is often overlooked, but
9 it ought not to be by the Board -- that amount does not
10 include the productivity adjustment ratepayers receive off
11 the top. If the Board will recall, there is a 1.82 percent
12 X-factor reduction.

13 That amount adds up to tens of millions of dollars in
14 savings over the period of IRM.

15 Now, obviously Union has benefited during IRM, as
16 well, and Union does not suggest otherwise. But to the
17 extent parties say there is context for this application,
18 that context is two-sided.

19 And there are substantial savings that were delivered
20 by Union to ratepayers through the period, in addition to
21 flat rates.

22 Now, ultimately, of course, this case cannot be in,
23 should not be about Union's earnings during the IR period
24 or even the success of the IR framework.

25 This case is about 2013, and it would be perverse, in
26 my submission, and effectively defeat the purpose of IRM if
27 we were to focus entirely on Union's earnings and whether
28 or not Union should be punished, as some may suggest, for

1 doing well during IRM.

2 In my submission, it would undermine the effectiveness
3 of incentive regulation going forward and would undermine
4 the objectives set out by the Board in the Natural Gas
5 Forum and as summarized in the PEG report I have just taken
6 you to.

7 It would also be contrary to the parties' agreement in
8 the 0606 case.

9 So what is this case about?

10 The main issues, the issues I intend to address today,
11 are as follows:

12 One, whether Union's forecast of general service and
13 contract market revenues for 2013 is reasonable. And I
14 include in this the proposed full adoption of the 20-year
15 declining trend weather methodology.

16 Two, whether Union's forecast of ex-franchise revenues
17 for 2013 is appropriate.

18 Three, the gas supply plan for 2013 and whether it is
19 appropriate.

20 Four, Union's proposed cost of capital and its
21 proposal to increase its common equity ratio to 40 percent.

22 Five, Parkway West, and what, if anything, the Board
23 should do with it in this application.

24 Six, deferral accounts. And specifically the issue I
25 intend to address is Union's proposed change to the S&T
26 storage, short-term storage deferral account.

27 And seven, cost allocation and rate design proposals
28 put forward by Union.

1 This brings me to the first issue, which is in-
2 franchise revenues. By way of introduction, Union's
3 forecast of in-franchise revenues falls into two broad
4 categories.

5 One, the general service market -- and just pausing
6 there, as this is sometimes a bit confusing, Union includes
7 in its general service market its residential customers and
8 non-contract commercial and industrial rate classes. You
9 will sometimes hear industrial customers spoken about in
10 various rate classes, and the difference is whether or not
11 they have a contract.

12 The general service market forecast is set out at
13 Exhibit C1, tab 1 and Exhibit C1, tab 5 as it relates to
14 weather. And I have included excerpts from both at tabs 1
15 and 3 of the compendium behind the in-franchise tab.

16 The second broad category for the in-franchise revenue
17 forecast is the contract customer market, and that is set
18 out at Exhibit C1, tab 2, and is located at -- or an
19 excerpt is located at tab 2 of the compendium.

20 Dealing first with the general service market, if you
21 turn up tab 1, members of the Board, you will see at page 2
22 of 25 of Exhibit C1, tab 1 that Union is forecasting a flat
23 to very moderately increasing volume forecast for the years
24 2011 through 2013, and you can see that at line 17.

25 In my submission, this compares favourably to a
26 decrease in volumes actually experienced by Union between
27 2007 actuals and 2010 actuals of 1.5 percent. Again, you
28 will see that at the bottom of page 2, and those numbers

1 are both adjusted according to the 2013 weather-normal, so
2 it is actually an apples-to-apples comparison.

3 On a weather-normalized basis using the 20-year
4 declining trend methodology, Union is forecasting an
5 increase of about 0.7 percent in throughput volume relative
6 to the Board-approved 2007 levels.

7 Now, in macro terms, Union is forecasting customer
8 growth of approximately 56,000 customers, which is offset
9 by continuing declines in normalized average consumption,
10 or NAC, and the effect of Union's Board-approved DSM
11 activities which also, by definition, reduce volume.

12 You can see this at the table on page 3, members of
13 the Board. This was discussed at some length -- on page 3,
14 table 1, at some length in the evidence, but you will see
15 in the bottom, nearly the bottom, right-hand corner, the
16 0.2 percent total change in anticipated throughput that
17 Union forecast for 2013, and you will see the various
18 offsetting effects of customer growth of 2.6 percent, DSM
19 reductions of 1.3 percent and a NAC decline of 1.4 percent.

20 If you compare that, as you can, over the page at
21 table 2, what you will see there is what actually took
22 place between 2007 and 2010. And that is, again, over on
23 the bottom right-hand side or near bottom right-hand side
24 of that table. You will see the 1.5 percent decline in
25 actual throughput that Union experienced.

26 A couple of observations. If you compare the DSM and
27 NAC declines that Union actually experienced versus what
28 Union is forecasting and has experienced through 2010 and

1 2013, they're extremely comparable. So the NAC decline of
2 1.3 percent compares well to the NAC decline of 1.4 percent
3 in table 1, and the DSM effects of 1.3 compares favourably
4 to the 1.5 percent.

5 Where the real difference is in customer growth, and
6 there was less customer growth between 2007 and 2010 than
7 Union has experienced from 2010 or as it has forecast end
8 of 2013 -- because they're always year end numbers, end of
9 2013 versus end of 2010.

10 Now, in terms of the forecast methodology itself, that
11 methodology is described at C1, tab 1, beginning at page 9.
12 I don't propose to read it. In a nutshell, the forecasting
13 methodology is based on multiple regression analysis. The
14 methodology itself is consistent with the methodology used
15 by Union in EB-2005-0520, its 2007 rate case, which was
16 reviewed at that time by an independent consultant, R.J.
17 Rudden.

18 I say that it is consistent, subject to two changes.
19 The first is the use of the 20-year declining trend
20 weather-normal, which I will deal with, and, two, the re-
21 specification of the commercial NAC regression model, which
22 we will also discuss briefly.

23 The four-step forecasting method is, again, set out at
24 pages 9 and 10. Step one estimates the total billed
25 customers for each rate and service. That evidence can be
26 found at Exhibit B1, tab 3. There was -- I believe this is
27 correct. There was no cross-examination in respect of
28 Union's attachment forecast.

1 Union is forecasting an increase, as I said, of
2 approximately 56,000 customers, about a -- about 4.2
3 percent from December 2010 to December 2013.

4 The next step in the estimation process is the
5 forecast of normalized average consumption. And you can
6 see, at page 12, the forecast from 2010 through to 2013
7 period. And what you have on table 4 is a summary of the
8 historic and forecast NACs using the 20-year declining
9 trend methodology.

10 In the residential market, southern residential
11 market, Union is forecasting a NAC decline slightly above
12 experience from 1991 through 2010, which has bounced around
13 a bit.

14 In the north, at -- exactly at most recent historical
15 levels. On the commercial side Union is actually
16 forecasting a reversal in the NAC trend, so from a decline
17 in normalized average consumption to an increase.

18 Now, in terms of the residential NAC, estimates are
19 prepared for both the north and the south and, again, the
20 methodology follows the method used in EB-2005-0520. The
21 NAC is the product of two equations, an average use
22 equation and a total volume equation, the product of which
23 is then adjusted to take account of forecast DSM effects.

24 And there was some cross-examination about this, but
25 you might recall that past DSM effects are captured in the
26 forecast NAC; its future DSM effects, which are separately
27 adjusted.

28 Now, the complete results of the regression analysis

1 were filed by Union with the Board, and they were referred
2 to a number of times. The regression models and the
3 resulting analysis were filed as Excel spreadsheets with
4 the Board, and, in my submission, the bottom line is that
5 the analysis exhibits robust statistically significant
6 results.

7 Now, there was a question during the hearing regarding
8 re-specification of the residential NAC forecast, and the
9 answer to that can be found at tab 10 of the compendium,
10 which is an excerpt from the transcript, volume 2, and
11 specifically pages 144 and 148. And just in brief, Mr.
12 Gardiner, who you might recall is responsible for the
13 energy demand forecast, was asked about this.

14 As he testified at the bottom of page 148 and over to
15 page 149, annually the model is checked. It is checked as
16 part of the budget process and a variance analysis is
17 conducted.

18 So the regression results were reviewed on the
19 residential, commercial and industrial side. On the
20 residential and industrial side, it was determined that re-
21 specification was unnecessary. The variance analysis
22 confirmed the accuracy of the model within 2 percent, as he
23 testified.

24 On the commercial side, it was determined that re-
25 specification was necessary and that, in fact, took place.
26 And so the commercial market was -- NAC equation was re-
27 specified.

28 And if you turn back to tab 1 of this portion of the

1 compendium, beginning at page 16, you will see there the
2 discussion of the commercial NAC and the new demand
3 equation. I have not excerpted it, but I will give you the
4 cites. It is referred to at page 16; the statistical
5 results are detailed at appendix A, table 6, and they are,
6 like the residential and industrial results, very strong
7 statistically, in my submission. They are equations, in my
8 submission, that parties and the Board can take comfort in.

9 Now, the industrial total throughput econometric
10 methodology is described at page 20, and as I mentioned a
11 minute ago, this is the same model as was filed in 2007 and
12 has been checked annually -- or in 2006 for 2007, and it
13 has been checked annually for accuracy. And without
14 belabouring the point, it continues to be, in my
15 submission, the evidence is, reliable.

16 This brings us to the main issue, which is the weather
17 and the weather-normal methodology.

18 And that's, of course, important for a number of
19 reasons. It is important because the number of monthly
20 heating degree-days below 18 degrees is a driver of the
21 residential, commercial and industrial service forecast,
22 but normal weather is also a feature of the gas supply
23 planning process.

24 So the weather-normal that is used is important.

25 Now, Union currently uses a blended weather-normal, as
26 the Board will know. It is 55 percent weighted towards a
27 30-year average and 45 percent weighted to the 20-year
28 declining trend.

1 And the blend, with weightings adjusted through the
2 period from 2004 through to 2008 and then consistently at
3 55/45, has been in effect since the EB-2003-0063 case.

4 Now, in this case, Union is seeking approval to move
5 entirely to the 20-year declining trend. And as I said at
6 the outset of my submissions on this point, the evidence is
7 set out at Exhibit C1, tab 5, and that can be actually
8 found at tab 3 of the compendium in this section.

9 Now, the rationale for the change can be found at
10 page 2 and 3 and was discussed at some length in cross-
11 examination by Mr. Gardiner, but in its simplest terms, the
12 existing weather method, the blended method, is biased
13 towards colder weather. The estimate is asymmetric in this
14 respect, and produces a result that is very likely to
15 overstate 2013 delivery revenue forecast and the amount of
16 gas that Union should procure by gas supply planning by a
17 total amount on the revenue forecast side of about
18 \$7 million, compared to the 20-year declining trend.

19 You can see that, in my submission, plainly by
20 figure 1. And they say that a picture means a thousand
21 words. I am not sure that that is always true. It
22 definitely isn't always true, I suppose. But in this case,
23 if you take a look at that figure, that tells the story.

24 You go back to 1985 and you look at the table, what
25 you have, the very dotted line moving up and down and up
26 and down all over the place, is the actual heating degree-
27 days. That's what's actually happened with weather going
28 back to 1985.

1 If you look at the very top line, that is the 30-year
2 average, and you can see it is obviously biased towards
3 colder weather and just really clips along, at best, the
4 tops of the spikes.

5 Below that is the blend, which does a better job than
6 the 30-year blend, but not as well as the 20-year declining
7 trend, which moves symmetrically through the actual heating
8 degree-days.

9 And it is for that reason that Union says that the
10 model is not biased, and in my submission, the Board-
11 approved weather method should be symmetrical. It should
12 not favour the utility; it should not favour ratepayers.

13 Now, the visual of figure 1, what our eyes tell us
14 about the superiority of the 20-year declining trend is
15 confirmed by statistical analysis, and that statistical
16 analysis is set out beginning at page 4 and continuing
17 through to page 7.

18 As Union has laid out in its evidence there and as
19 Mr. Gardiner testified to on several occasions, the key
20 measure from a statistical point of view is the root mean
21 squared, and you will see that over on page 6 where the
22 statistical results are summarized, looking at the root
23 mean squared and also the average variance and the mean
24 percent error.

25 But looking particularly at the root mean squared
26 confirms the superiority of the 20-year declining trend
27 method. And in my submission, that method should be
28 approved.

1 Now, it is hard to know -- we don't have pleadings in
2 these cases -- it is hard to know what intervenors will say
3 two weeks from now or a week and a half from now about the
4 weather method, but there are a few things that we can say
5 for sure.

6 The first is that the 20-year declining trend is a
7 method that is known to the parties and the Board, and of
8 course it has been used by Union, in part, since 2004.

9 We also know that it's statistically superior to the
10 other half of the existing blend, being the 30-year
11 average, by a wide margin, and it's statistically superior
12 to the blend as a whole.

13 The other thing we know for certain is that there is
14 no evidence that has been filed by intervenors in
15 opposition to the proposed change. There was none that was
16 filed as part of intervenors' prefiled case,
17 notwithstanding that they did file evidence on a number of
18 other issues.

19 There is, therefore, no competing analysis or better
20 method that has been put forward on the record by
21 intervenors, at least not as part of their prefiled case.

22 In my submission, Union's in-franchise general service
23 market revenue forecast should be approved by the Board, as
24 should the declining 20-year weather method.

25 Now, turning to tab 2 of the binder, we have there an
26 excerpt from C1, tab 2, and this is the contract market
27 forecast.

28 The result of that forecast is summarized at tables 1

1 and 2, which you can find on page 7, members of the Board.
2 And that deals with throughput as to table 1, volume as to
3 table 1, and revenue in table 2.

4 On the volume front, what you will see relative to
5 2007 Board-approved levels is an increase in the power
6 market, as you would expect, the steel chemical refinery
7 market, and the greenhouse market where the forecast has
8 more than doubled, and that's offset, in part, by a large
9 reduction, which I alluded to before, in the LCI key
10 market. And you can actually see that in 2009 at line 3,
11 where you see that market dropped off from Board-approved
12 levels by 600, 10^6 m⁶, or roughly a 20 to 25 percent
13 decline, and the actuals have never picked up.

14 That market is described later in the evidence, but
15 that market is made up, among others, of the pulp and paper
16 and auto parts industries served in Union's north and
17 southwest, respectively, and both of those were hit hard by
18 the recession; as I say, never recovered.

19 On the revenue side, in table 2, the results largely
20 followed the volume forecast relative to 2007. So, for
21 example, you see, relative to 2007, the forecast for the
22 power market up from 23-1/2 million to 29-1/2 million.

23 You also see the LCI and key market down by just over
24 \$10 million during that same period.

25 There is one exception to this, and it is explained in
26 the evidence, but the throughput increase in steel and
27 chemical has not been matched by a revenue increase, and
28 that's actually explained at page 9 and 10. In essence,

1 what happened or has happened there is that customers have
2 migrated from bundled M4 and M7 where they have higher
3 rates to the semi unbundled-T service, where their rates
4 and corresponding revenues are lower. There have also been
5 some changes that are discussed in their contract demand
6 and storage parameters, both of which drive or have driven
7 revenues down somewhat.

8 Now, as to the methodology itself, there was -- our
9 fault, but there was some confusion over this. There are
10 two methodologies used to forecast the throughput in this
11 model. First, there is the econometric model, and that is
12 used for the greenhouse market and the smaller LCI and key
13 market customers. And then there is the bottom-up model.

14 And the breakdown itself can be found at Exhibit J2.3,
15 and I've included J2.3 at the very back of tab 2 so you can
16 see the disaggregation and what's been done by bottom-up
17 and what's been done by econometric model.

18 I would say, with respect to the bottom-up method,
19 there was substantial cross-examination about this, but
20 Union obviously relies heavily, when it speaks to its
21 customers, on two things: one, past experience, but, two,
22 its discussions with its customers.

23 And, in my submission, that makes sense for two
24 reasons, both of which were discussed in the evidence. The
25 customers know their business better than Union does. And,
26 in my submission, that is true regardless of what
27 information Union may have about the energy market
28 generally.

1 What matters to a T1 customer is their business and
2 what they expect to do by way of manufacturing or whatever
3 it is that they do.

4 The second is, and perhaps this is a bit
5 counterintuitive, but customers actually have an incentive
6 to get their forecast right. They don't have an incentive
7 to low-ball their forecast, because low-balling their
8 forecast leads to greater charges down the road because it
9 leads to overrun.

10 So, in my submission, if you think about the bottom-up
11 forecast, it makes eminent sense for Union to place
12 considerable weight on the customer's own input into the
13 volume forecast.

14 Now, one area of growth that I did want to touch upon
15 in the forecast and which was the focus of some discussion
16 during the hearing is the power market, and that's
17 discussed at pages 12 to 14.

18 And to the extent the suggestion is made that Union
19 has not taken account of the power market and the
20 province's off-coal strategy, in my submission, that
21 suggestion would be flatly wrong.

22 As discussed in Union's evidence and in answers to
23 undertakings and IRs, Union has taken account of the
24 government's off-coal strategy and is forecasting
25 considerable growth in this area.

26 There are three gas-fired generation facilities in its
27 service. They're detailed at the bottom of page 12 and 13.
28 They are St. Clair generating station, East Windsor Cogen.

1 and Halton Hills generating station. And there is a
2 fourth, Thunder Bay, which is expected to come on stream in
3 November of 2013, and there is a modest amount included in
4 the forecast for those two months, but of course, as recent
5 experience has told us, nothing in this sector is certain.
6 But Union has, indeed, included an amount for Thunder Bay
7 in 2013.

8 Now, you can also see that at the compendium, tab 7,
9 which was an answer to an LPMA interrogatory J.C-3-2-2, and
10 this is where you see the disaggregation of the net growth
11 in the power market, and I thought it was worth taking the
12 Board to this.

13 So what you will see is actually an increase in gas-
14 fired generation of nearly ten-and-three-quarters million
15 dollars. That is the CES figure, the clean energy supply
16 figure there, the 10.74.

17 But what you also get there and what perhaps might
18 have been lost a bit in the shuffle is the impact of Lennox
19 and where Union sees a decrease in its Lennox forecast
20 relative to 2007 of \$4.38 million. The reasons for that
21 were touched on a little bit in cross-examination. Lennox
22 is lower down the dispatch list and is not expected to run.

23 In my submission, Union's contract customer --
24 contract customer revenue forecast, properly understood, is
25 reasonable and should be approved by the Board.

26 The second core issue I intend to deal with is the ex-
27 franchise revenue forecast, and the evidence, written
28 prefiled evidence, can be found at Exhibit C1, tab 3. And

1 an excerpt of that evidence can be found at compendium tab
2 1 behind the large ex-franchise revenue tab.

3 Just pausing there, members of the Board, obviously
4 maybe this should go without saying, but where I say we
5 have included an excerpt, obviously we rely on our evidence
6 in its entirety, but that wouldn't have been a useful
7 exercise in preparing a compendium.

8 MR. SOMMERVILLE: It came pretty close. Just teasing,
9 Mr. Smith.

10 MR. SMITH: Well, tease away. It was a thought I had
11 last night.

12 [Laughter]

13 MR. SMITH: Any criticism I am vulnerable to. What
14 you will see at Exhibit C1, tab 3 is the storage and
15 transportation revenue forecast for 2012 and 2013.

16 And the evidence is organized into three broad
17 groupings. First, the M12 long-term transportation
18 forecast and the other long-term transportation forecast is
19 grouping number one.

20 Grouping number two is the storage and -- sorry, the
21 short-term transportation and exchange revenue forecast.

22 And three is the short-term storage and balancing
23 revenue forecast.

24 Now, a few observations before reviewing the forecast.

25 First, ex-franchise is not synonymous with
26 unregulated. The transportation and short-term forecasts
27 are part of regulated revenues. In the case of
28 transportation, the services are sold pursuant to the M12

1 rate schedule, which includes M12, M12 X, which is a
2 bidirectional service, and M12 overrun, C1, M13, and M16
3 rate schedules.

4 And I apologize if this is stating the obvious to the
5 Board, but I couldn't help but think at times during the
6 hearing that people were equating ex-franchise with
7 unregulated, and that is not correct.

8 Second, "ex-franchise" is not a dirty word, at least
9 in this sense. And there was some flavour of this during
10 the hearing, and I don't say that, actually, in jest at
11 all.

12 Ex-franchise shippers such as Enbridge, GMI and TCPL
13 are the shippers who take primary M12 and C1 service. They
14 take regulated transportation service on Union's Dawn-to-
15 Parkway and Dawn-Kirkwall system, to move gas, among other
16 things, to their own system, and in the case of Enbridge
17 and Gaz Mét to serve their own in-franchise customers.

18 And the benefit of those volumes cannot, in my
19 submission, be underestimated.

20 M12 customers, for example, account for over half of
21 the throughput on the Dawn-to-Parkway system, and they pick
22 up nearly 85 percent of the Dawn-to-Parkway costs.

23 Were it not for these customers and were it not for
24 these volumes, then these customers' costs to all in-
25 franchise customers would rise. And it is a very simple
26 analogy, but if you only had an in-franchise and an ex-
27 franchise customer and they divided their volumes equally,
28 if the ex-franchise volumes go away, all of the in-

1 franchise, all of the costs of that transmission system
2 are, by definition, going to be picked up by the in-
3 franchise customer. And that is an undesirable result.

4 And that is why, in my submission, the change in
5 market dynamics that I touched on at A2, tab 1 is
6 important, and the concern regarding turnback is real.

7 I mean, to be blunt about it, TCPL wants to keep
8 volumes on its systems. So does Union. And, in my
9 submission, that is something that in-franchise customers
10 should care about a great deal.

11 Now, turning to the M12 long-term transportation and
12 other long-term transportation forecasts, they're set out
13 at page 2 behind tab 1, and the other long-term
14 transportation forecast at page 7.

15 If you look, members of the Board, at page 2, what you
16 will see there is a decline between 2013 forecast and 2010
17 actuals, taking account of all M12 services from 142.4
18 million to \$134.6 million.

19 The single biggest driver of that decline is what I
20 touched upon earlier, and that has been the turnback on the
21 Dawn-to-Kirkwall system and the turnback for 2013, which
22 Union has not been able to sell. And it accounts for
23 substantially all of the decline -- I think it is
24 \$18 million -- between 2010 M12 transportation of
25 141.9 million, and \$121.1 million.

26 There are a number of places you can see that, but
27 obviously the turnback is -- the volume numbers can be
28 found at A2, tab 1, page 12. That is the cost allocation

1 overview section, tab 3. You needn't turn it up, but I
2 will give you -- the dollar amounts can also be seen at C1,
3 tab 3, schedules 1 and 2. So you have the evidentiary
4 cites.

5 Now, the other long-term transportation forecast is
6 really set out at pages 7 and 8, and they're excerpted on
7 the next couple of pages of this tab of the compendium.
8 You will see there, again, a decline in transportation, C1
9 -- well, total transportation from 2010 actuals to 2013,
10 but the actual decline is really in the C1 long-term
11 transportation number, from 6.3 to 5.2.

12 And that is explained because the decline, calling it
13 a decline is actually incorrect in this respect, because a
14 good part of the decline is attributable to conversion of
15 C1 revenues to M12 X bidirectional revenues, and you can
16 see that those revenues increased substantially. They were
17 zero, because there was no approved service in 2010, but
18 they have since picked up for 2011, 2012 and 2013. And
19 there is some small amount of lost C1 revenue as a result
20 of turnback, but mostly the loss has actually been picked
21 up elsewhere.

22 Now, the second major component of the ex-franchise
23 revenue forecast is the short-term transportation and
24 exchange revenue forecast, and that's described beginning
25 at page 9 of this tab.

26 There are two main components. The first component is
27 transportation, and the second component is exchanges.

28 The transportation forecast at page 10 is

1 \$11.1 million, and it's driven largely by IT and ST firm
2 transportation on the Dawn-to-Parkway system. And I would
3 make one observation about this.

4 The 11.1 number can be adjusted for your thinking
5 upwards by \$2 million. And that's because you will recall
6 in the settlement agreement that the parties agreed to a
7 \$2 million adjustment to the St. Clair line forecast
8 revenue. So had that been a forecast item and included,
9 you would have seen it there, as it was, because it came
10 out of the settlement agreement. It's been described as a
11 phase 2 adjustment but it -- that's what it relates to.

12 And as referred to at page 10 of 17, what you will --
13 what you see in terms of the decline set out there relative
14 to 2010 actuals -- although with the inclusion of the St.
15 Clair line, it is actually greater than that, but the
16 impact of the insufficient take-away capacity downstream of
17 Parkway and the effects of the changing gas supply
18 dynamics, which I won't go over further, but which are
19 detailed at Exhibit A2, tab 1.

20 Now, the second component of the short-term
21 transportation exchange revenue forecast is the exchange
22 forecast. Let me just begin by setting out what, in
23 Union's submission, is at issue and what is not at issue in
24 this case.

25 At issue, given this case concerns 2013 rates, is
26 Union's forecast of exchange revenue for 2013. What is not
27 at issue, in my submission, is exchange revenue earned by
28 Union during the period of incentive rate-making.

1 Now, we will have to see what people say about that,
2 but it's apparent that a substantial part of this case was
3 dominated by FT RAM-related optimization activities
4 undertaken by Union through the IRM period, as I talked
5 about at some extent in my own overview to this case.

6 Let me make two broad responses at this time. The
7 first is no one disputes that TCPL, in its Mainline
8 application now before the NEB, is actively advocating the
9 discontinuance of the FT RAM program. That is not in
10 dispute.

11 Whether that happens on January 1, 2013 or up to May
12 2013, we don't know. But we do know that there is a great
13 deal of uncertainty around that, and TCPL's proposal, at
14 least, is to discontinue the FT RAM program.

15 And this drives inevitably, in my submission, to a
16 reduction, a considerable reduction, in the forecast
17 because, as the evidence was from both Ms. Cameron and Mr.
18 Isherwood, the exchange activity that took place during the
19 period of IRM was driven in large part - not entirely, but
20 driven in large part - by FT RAM.

21 And you will have seen in the evidence a discussion of
22 base exchanges and FT RAM exchanges, and this was done for
23 clarity, but it is interesting how sometimes things can get
24 more confusing.

25 The evidence is, from Mr. Isherwood -- and I will take
26 to you it, but the evidence is that they're not
27 substantively different, but they were disaggregated to
28 show how a substantial part of Union's past activity is at

1 risk in 2013 because of TCPL's proposal.

2 And it is important to bear in mind, as well, members
3 of the Board, that at the time this application was put
4 together it was anticipated that FT RAM would be
5 discontinued in 2012. And you see, therefore, a forecast
6 of zero for exchanges that have any connection to FT RAM.

7 Now, the second broad response, as I said at the
8 outset, is this case is not about revising the parameters
9 of incentive regulation agreed to by the parties in 2007,
10 and it would be inappropriate, in my submission, for the
11 Board to attempt to do that and for parties to suggest it.

12 Now, what is an exchange? At tab 13 is Exhibit K6.4.
13 I just wanted to take you to one portion of K6.4, which is
14 Exhibit J20.10, which was filed by Union in the 2003-0063
15 case.

16 That was an interrogatory that asked to explain the
17 nature and mechanics of an exchange, and you will see the
18 description under (a), that:

19 "An exchange is a contractual agreement between
20 party A and party B involving the exchange of
21 physical gas from one location to another. An
22 exchange can only happen between a point on
23 Union's system and a point..."

24 Sorry:

25 "...a point on Union's system and a point off of
26 Union's system. The exchange must also happen on
27 the same day at the same time."

28 And this was the subject of some cross-examination,

1 and I have included at tab 14 of the compendium an excerpt
2 from volume 6 of the hearing July 19.

3 If you turn to page 77 of the transcript, this is
4 evidence of Mr. Isherwood talking about exchanges, and he
5 adopts the definition that Union used in 2003-0063. And
6 you will see that on page 17 -- sorry, page 77. What you
7 will see at the bottom of page 77, line 26, he says:

8 "That is a pretty consistent definition going
9 back pretty far into our history, actually. It
10 is no different today than it was back in 2003.
11 We would talk today, and we will be talking
12 today, about exchanges, and some start in our
13 system and some end in our system, but it is
14 always with another party."

15 Then he talks about deferral account treatment
16 relating to exchanges, and what he observes there is that
17 at least as far as he was able to determine, there has been
18 a deferral account relating to upstream optimization and
19 exchange activity going back to 1993, and perhaps even
20 earlier.

21 So this has been a feature of the regulatory
22 arrangement, with the exception of the period of IRM, going
23 back at least to 2003.

24 Now, what you will see also described at tab 13 in
25 Exhibit K6.4 at page 3 of tab 13 - again, this is the
26 Exhibit EB-2003-0063, page 6 of 6, but what you will see
27 there from that excerpt, and what you heard in evidence in
28 this case, is that exchanges and optimization generally are

1 market-based opportunities which are not guaranteed to be
2 available on a future planned basis.

3 In other words, while Union may forecast a certain
4 level of exchange activity and has, indeed, forecast a
5 certain level of exchange activity which goes into its
6 forecast of regulated revenues, what those particular
7 exchanges will be in 2013 is unknown. Who the
8 counterparties will be, on what portion of Union's system
9 or off Union's system, and when those exchanges will take
10 place are all unknown. They are consequential and not
11 planned, even though Union does forecast a certain level of
12 activity.

13 Now, the optimization activities undertaken by Union
14 during IRM - and this goes back to my two broad responses I
15 indicated before - and forecast for 2013 are the very same
16 optimization activities Union has always undertaken, and
17 that's no different whether you include FT RAM or not.

18 And I have included at the compendium, tab 15, an
19 excerpt from volume 7 of the transcript. There are other
20 excerpts I may need to pull up at a later date, but you
21 will see at tab 15, at page -- all the way over at page 137
22 and continuing over all the way through 139 and 140, cross-
23 examination of Mr. Isherwood, and later, Ms. Elliott.

24 But as Mr. Isherwood testified, the activities,
25 exchange activities Union has engaged in since 2003 as it
26 relates to FT RAM are substantially the same as those that
27 it undertook before and those that it will undertake in
28 2013.

1 The only difference is in FT RAM, which is a
2 difference, perhaps, of degree, but not a difference in
3 kind.

4 And you will have the evidence over at page 139, but
5 when account 179-69 was effective, it would have captured
6 the exchange activity that took place during IRM, and that
7 exchange activity would have been shared 75/25. As it was,
8 that account was not in existence; I suspect some will
9 argue for its reinstitution.

10 You also have -- and I will just give you the cite
11 because I did not include it -- you also can see similar
12 evidence in this volume, at least, at pages 183 to 185, and
13 no doubt there are others.

14 I have included also on this point at Exhibit K7.4,
15 and you can see that at the very back of tab 13 -- and this
16 is actually -- K7.4 is an interrogatory that came out of
17 the EB-2009-0101 case. And I won't belabour this point,
18 but it is worth observing EB-2009-0101 was Union's 2008
19 earnings-sharing proceeding. It was the first earnings-
20 sharing proceeding after IRM came into effect, and Union's
21 S&T revenues at that point were substantially, very
22 substantially above Board-approved levels, which led to
23 overearnings.

24 And Board Staff asked, in part, about that. And I
25 won't read the interrogatory to you in its entirety, but
26 just focussing on the last paragraph, what Union advised
27 Board Staff and all parties at that time was that:

28 "Union had focussed on further optimizing its

1 upstream supply portfolio. Union was able to
2 extract value from new services introduced by
3 upstream transportation providers in excess of
4 what was achieved historically. An example of
5 these new services includes TCPL's Firm Transport
6 Risk Alleviation Mechanism (FT-RAM), Storage
7 Transportation Service Risk Alleviation Mechanism
8 (STS-RAM), and Dawn Overrun Service - Must
9 Nominate (DOS-MN). These new services provided
10 increased opportunities for transportation and
11 exchange transactions in the market. These
12 opportunities were also influenced by favourable
13 market conditions experienced in 2008."

14 Now, an analogy has recently opinion suggested to the
15 difference between various economy and executive class
16 airfare. In my submission -- I may have to deal with this
17 in reply -- but just briefly, two things.

18 One, it misses the history, that the optimization
19 activity is no different than the Board-approved
20 optimization activity Union has always engaged in, dating
21 back to the early 1990s.

22 And it implies -- wrongly, in my submission -- that
23 ratepayers are receiving a lesser service, and that is
24 manifestly not the case. And there was a good deal of
25 evidence in relation to this from both Mr. Isherwood and
26 Ms. Cameron, but ratepayers are receiving gas exactly as
27 they need it, and have done so in the past and are forecast
28 to do so going forward.

1 Now, one final anticipatory comment on this.

2 The argument may also be that ratepayers are to pay
3 the actual cost of transportation incurred by the utility;
4 i.e., that they should pay transportation costs net of
5 optimization activity.

6 And in my submission, to the extent that suggestion is
7 made, the suggestion is flatly incorrect. And you really
8 only need to think about it based on the history, but were
9 it otherwise, there would never have been any upstream
10 optimization activity and there certainly would not have
11 been upstream optimization exchange revenue deferral
12 accounts.

13 Indeed, there would have been no need for them. You
14 would simply have had the purchase gas variance account,
15 and the other gas supply-related or transport-related
16 deferral accounts, which have been in existence and have
17 existed in concert with the transportation exchange
18 deferral account.

19 The FT RAM or exchange revenue would have been
20 captured in the PGVA or, as I said, in the various other
21 cost gas deferral accounts. And that has never been the
22 case, going back to the early 1990s.

23 And that is different -- and this is an important
24 distinction -- it is different than what is actually a
25 flow-through.

26 And what it is actually a flow-through in the PGVA and
27 the gas commodity and transportation deferral accounts is
28 gas commodity changes and transportation toll changes, and

1 those have been rolled through to ratepayers through the
2 currency of IRM, and it is important not to mix apples and
3 oranges and to keep the two concepts separate.

4 Put simply, the 179-69 account captured optimization
5 activity and exchange activity. It was closed.

6 The PGVA and northern tolls transportation deferral
7 account and the other gas cost deferral accounts capture
8 commodity changes and toll changes, and those have been in
9 effect, again, back from the '90s all the way through the
10 currency of IRM.

11 Now, let's just return to what should actually be at
12 issue.

13 And what we have in this case is a forecast by Union
14 of exchange revenue for 2013 of \$9.1 million, attributable
15 entirely to non-FT RAM-related exchanges. And you can see
16 that figure in a few places, but where you will see it
17 easily is behind tab 1 of my compendium, which is an
18 excerpt of Exhibit C1, tab 3, at page 12.

19 You can also see it at J.C-4-7-9, attachment 2, which
20 is perhaps useful to turn up. That is at tab 8 of the
21 compendium.

22 You will see in J.C-4-7-9, attachment 2 the breakout
23 of the exchange revenue, so to disaggregate the RAM-related
24 exchanges.

25 And in line 1, you will see Union's forecast on the
26 far right-hand side of \$9.1 million, which compares to
27 actual experience from 2007, starting at a low of three
28 million and bouncing up as high as 9.7, but in my

1 submission, 9.1 is right in the ballpark.

2 And you don't need to turn this up, but there was
3 discussion of the \$9.1 million forecast at tab 15 of the
4 compendium, which is an excerpt of the transcript day 7 at
5 pages 18 to 22, Mr. Isherwood testifying to past experience
6 and what he foresees as being achievable in 2013.

7 Now, there is an open question, I suppose, as to what
8 to do with FT RAM and Union's forecast for 2013. It was
9 asked what its forecast would be for 2013 if the RAM
10 program were to be continued and its forecast was
11 \$11.6 million.

12 And that forecast can also be seen at Exhibit J.C-4-7-
13 9, which is at tab 8 of the compendium we were just at, and
14 you can see that at page 2 of 3 in answer to question c).
15 And what Union says -- and this is worth repeating, that
16 what Union says about its forecast of \$11.6 million, it:

17 "...assumes the structure and parameters of
18 TCPL's RAM program does not change materially,
19 and is based on actual 2011 activity. The 2013
20 revenue decreases compared to the 2012 forecast
21 are due to expected TCPL toll reductions, price
22 anomaly corrections, and turnback of some of
23 TCPL's (sic) capacity on TCPL."

24 I mean, there are a lot of moving parts there, not
25 least of which, of course, is what the NEB does with the FT
26 RAM program. I don't know. I mean, we're only looking at
27 book ends, continue/don't continue, but there could be
28 something in the middle. As Mr. Isherwood testified, and

1 as the Board may recall, FT RAM actually came in in 2004
2 and has changed a few times over time.

3 MR. SOMMERVILLE: Mr. Smith, just on that point, and I
4 am sort of surprised this hasn't surfaced before now, but
5 Union is an intervenor in the NEB process?

6 MR. SMITH: Yes.

7 MR. SOMMERVILLE: What position is Union taking with
8 respect to the continuation of the RAM program?

9 MR. SMITH: Well, it has come up. It is in evidence.
10 There was at least one question in cross-examination, but
11 Union is actively advocating for the continuation of the
12 RAM program.

13 MR. SOMMERVILLE: You will be giving argument to that
14 effect?

15 MR. SMITH: We will be giving argument to that effect
16 whenever that stage comes. Obviously I have no idea how it
17 is going to turn out.

18 MS. HARE: I had the same question, Mr. Smith, because
19 what you said was the FT RAM, whether the NEB discontinues
20 it on January 1st or May 1, but another option would be
21 that they decide that it continues.

22 MR. SMITH: Absolutely. It could be January 1. It
23 could be May 1. It could be not at all or it could be
24 different.

25 MS. HARE: Right.

26 MR. SMITH: And that is why there is substantial
27 uncertainty about this issue in 2013.

28 One of the reasons I raised the issue earlier, Madam

1 Chair, was simply to advise, of course, at the time this
2 application was prepared, Union only had TCPL's own filing,
3 which was advocating for the discontinuance of the program
4 I believe in November 2012.

5 What will actually happen is a very open question and,
6 for that reason, in answer to 4-7-9 and in cross-
7 examination, Mr. Isherwood talked about options that are
8 available to the Board, from Union's perspective, and it's
9 worth putting those out on the table.

10 You will see them in 4-7-9 and also you will see them
11 at tab 15 of this compendium. It's an excerpt, again, from
12 transcript volume 7, but Mr. Isherwood, at page 36, talked
13 about it. There is really two options, given the
14 considerable uncertainty, that Union would put forward.

15 The first -- they both involve deferral accounts. The
16 first is don't include any amount in 2013, and you would
17 have a deferral account that would start at dollar one and,
18 like old account 179-69, would be shared 75-25, which would
19 provide the appropriate incentive to Union and would
20 provide, if the program continues, potentially substantial
21 upside to ratepayers.

22 Option number 2 is similar, but involves a wrinkle;
23 that is, to include an amount in the forecast for 2013.
24 That would have the benefit of reducing -- because it is a
25 revenue item, of reducing rates. So it may be attractive
26 from that perspective, and you would have, in my
27 submission, the appropriate amount to include, if you were
28 minded to go that route, is the \$11.6 million.

1 And you would have a deferral account. But two
2 observations about the deferral account. One, it should
3 continue to have sharing of 75-25, but it should also have
4 100 percent downside protection for Union in the event that
5 the RAM program is discontinued, because if that happens,
6 you will find -- Union would find itself in the position
7 where there had been imputed revenues relating to a program
8 that the NEB has discontinued.

9 MS. HARE: In that case, it would be a variance
10 account and it would be 75 percent of 11.6 that would be
11 included; is that correct?

12 MR. SMITH: No. The way it was described in the
13 evidence and by Mr. Isherwood was 75-25 above
14 \$11.6 million.

15 MS. HARE: I see.

16 MR. SMITH: And then 100 percent downside protection
17 below \$11.6 million.

18 MS. HARE: Okay, thank you.

19 MR. SOMMERVILLE: And the resolution of that
20 difference would occur, according to your proposal, when,
21 Mr. Smith?

22 MR. SMITH: It would, in my submission, occur during
23 Union's annual earnings sharing and deferral account
24 proceedings, just as Union clears its other deferral
25 accounts and, in particular, its short-term storage
26 deferral account.

27 MS. HARE: Does Union have a preference as to which
28 way to go, whether it is a variance account or a deferral

1 account?

2 MR. SMITH: I suppose the simplest way. And, thus,
3 Union's preference is to have the deferral account from
4 dollar one. That would be the easiest to administer.

5 MS. HARE: Thank you. Mr. Smith -- sorry, Ms. Taylor
6 has a question, and then I was going to suggest, since we
7 have already interrupted you, it may be a suitable time for
8 a break, but Ms. Taylor has a question.

9 MS. TAYLOR: I wanted to clarify for the record. When
10 you read the response to part c) of J.C-4-7-9 on page 2
11 of 3, you read in "turnback of some of TCPL's capacity on
12 TCPL", and I think you should have read "turnback of some
13 of Union's capacity on TCPL."

14 MR. SMITH: Yes.

15 MS. TAYLOR: Also, earlier, it just related to the
16 line of questions from Mr. Sommerville and Ms. Hare with
17 respect to the RAM and the sharing, if the Board were to
18 find that a different sharing was appropriate, you stated
19 earlier that these activities might not otherwise occur.
20 Is that the position that we should consider going forward?

21 MR. SMITH: Well, this was a subject of cross-
22 examination by Mr. Thompson. He asked the appropriate
23 level of sharing. I mean, in my submission, there is
24 strong reason, both evidentiary and from a precedential
25 perspective, to be minded towards 75-25. That was
26 historically the sharing on the 179-69 account, which
27 captures exchange revenue prior to IRM.

28 And as Mr. Isherwood testified, 25 percent incentive

1 is a strong incentive for Union to continue to engage in
2 this activity. So, yes, that is Union's position.

3 MS. TAYLOR: I don't know if that answered my
4 question.

5 The question was: If the Board came up with a
6 different sharing number, would these activities continue?
7 And you suggested earlier that they might not.

8 MR. SMITH: Well, that question was not posed directly
9 to Mr. Isherwood, but the clear implication of his answer
10 that the appropriate incentive is 25 percent, in my
11 submission, the clear implication from that evidence is
12 that less than that will have an impact on the exchange
13 activity.

14 MS. TAYLOR: Thank you.

15 MR. SMITH: So why don't we take a break? My
16 apologies. Thank you. How much longer do you think you
17 will be?

18 MR. SMITH: I think we are a bit more than halfway in
19 my notes, and I think that it will speed up a little bit
20 once we get past cost of capital, and the rest should go
21 pretty quickly.

22 MS. HARE: Okay, thank you. So 11:30.

23 --- Recess taken at 11:09 a.m.

24 --- On resuming at 11:38 a.m.

25 MS. HARE: Please be seated.

26 Mr. Smith, can you proceed, please?

27 MR. SMITH: Yes. Thank you, members of the Board.

28 Just returning to tab 1 behind the ex-franchise tab, I

1 had wrapped up my submissions in relation to the exchange
2 forecast.

3 There is one final portion of the ex-franchise revenue
4 forecast that I should just touch on briefly, and this is
5 the short-term storage and balancing revenue forecast.

6 MS. TAYLOR: Sorry, we have lost our transcripts.

7 MR. SMITH: Oh.

8 MS. HARE: It is coming on now. No, it's not.

9 Sorry about that. Maybe we can take a two-minute
10 break.

11 MR. SMITH: That's totally fine.

12 MS. HARE: Our screens aren't working, but maybe we
13 should go off air.

14 --- Technical recess taken at 11:38 a.m.

15 --- On resuming at 11:45 a.m.

16 MS. HARE: Please be seated.

17 Okay. We are now all hooked up.

18 MR. SMITH: Just -- there was one final item to the
19 ex-franchise revenue forecast that I thought I should touch
20 on very briefly.

21 And if you have, members Of the Panel, my tab 1 behind
22 the ex-franchise tab, which is Exhibit C1, tab 3, there is,
23 beginning at page 13 and thereafter, the forecast for
24 short-term storage and balancing services offered by Union.

25 And just by way of refresher, this is the short-term -
26 this is the storage space that is less than 100 pJs and
27 more than the amount required to serve in-franchise needs,
28 referred to as the excess utility portion. And that

1 portion of the storage asset is sold by Union short-term.

2 I won't spend any real time on it, but you will see at
3 page 15 that the forecast for 2013 at -- page 15, sorry,
4 table 5, the forecast for 2013 is \$11.5 million, which is
5 down from 2010 actuals. And the explanation for that can
6 really be found by looking at the page over on table 6.

7 Obviously the price of storage has a substantial
8 impact on the revenues, and you will see what's happened
9 with the storage market between 2010 and 2013, and that
10 drives the lower forecasted figures.

11 So those are my submissions in relation to the ex-
12 franchise revenue forecast, which, in my submission, should
13 be approved by the Board, which brings us to the third core
14 issue, and that's the gas supply plan.

15 The gas supply plan evidence is set out at Exhibit D1,
16 tab 1, and I have included that behind tab 1 of the gas
17 supply portion of our compendium.

18 Union is seeking approval of its 2013 gas supply plan
19 and the related gas purchase expense, which is obviously
20 where the rubber hits the road and which can be found for
21 2013 at Exhibit D3, tab 2, schedule 1.

22 Now, as I say, Union's gas supply written prefiled
23 evidence is at Exhibit D1, tab 1.

24 The purpose of the gas supply plan, as you see over on
25 page 2 -- and which was the subject of evidence by Mr.
26 Shorts and Mr. Quigley -- is to ensure secure and reliable
27 gas supply to bundled customers from a diverse supply
28 range, all at a prudently incurred cost.

1 There are five principles that guide the gas supply
2 planning group. They are set out at page 2 and were
3 discussed by Mr. Shorts.

4 Now, I would say and submit that the principles and
5 the use -- or the purpose, the principles and the use of
6 the send-out model to derive the gas supply plan are all
7 consistent with the approach that Union has taken
8 historically and which it took most recently in the EB-
9 2005-0520 case.

10 Now, Union's upstream transportation portfolio is
11 described really in two places in the evidence. It is at
12 pages -- well, in the written evidence, at pages 4 and 5 of
13 Exhibit D1, tab 1, and again at pages 11 through 16. There
14 is also in the D binder the specific schedules detailing
15 each of the contracts held by Union.

16 Now, the capacity, as set out in the evidence, the
17 capacity that Union uses to meet its bundled contract
18 demands include transportation -- firm transportation
19 contracts, firm STS contracts, Dawn-sourced supply and,
20 importantly, storage capacity, all of which is used to meet
21 the full forecast of annual demands.

22 Now, this was not the subject of examination, but it
23 is worth pointing out. Union meets its obligations in the
24 north and in the south differently, because of the
25 differences in the options available to Union.

26 Now, as you will recall, at the hearing, substantially
27 all of the time on this topic was occupied by TCPL
28 transportation and Union north gas supply. And obviously I

1 will come to that, but the south and the portfolio held in
2 Union south -- for Union south is described beginning at
3 page 11 and continuing.

4 And what you will see there is that Union,
5 particularly on page 12, is that Union holds quite a
6 diverse portfolio of transportation contracts.

7 So you will see in table 1, the south sales service
8 transportation portfolio and relative percentages. And you
9 will see there a mixture of Alliance-Vector, Vector,
10 Trunkline/Panhandle, Panhandle, and TCPL capacity, all of
11 which is used to meet south needs, along, obviously, with
12 storage. And in the south, Union forecasts no unabsorbed
13 demand charges for 2013.

14 Now, in the north, the situation is quite a bit
15 different, and you will see that on page 15 of 16.

16 Union serves the vast majority of its customers
17 directly from TCPL interconnects. And therefore, the vast
18 majority of those customers are served off of TCPL FT long-
19 haul contracts and -- well, some short-haul, as well -- and
20 TCPL STS contracts.

21 And the detailed TCPL contract capacity can be found,
22 so you have the reference, at Exhibit D3, tab 2,
23 schedule 5.

24 Now, as described in the evidence -- this is back on
25 pages 4 and 5, but as described in the evidence, Union
26 makes extensive use of TCPL's STS service, and it does
27 so -- and we will see this when we look at Exhibit K3.1,
28 but it does so to make maximum use of Dawn storage.

1 What Union does is it uses approximately 15 pJs of STS
2 injection and diversions to move excess gas from Union
3 north in the summer into Dawn storage, a point I will
4 return to.

5 And in the winter, gas is withdrawn again using STS
6 from Dawn and transported into the north without the need
7 for Union to contract for any further upstream capacity.
8 And by doing that, Union is able to make the best use of
9 its transportation portfolio.

10 Nevertheless, there is still some forecast UDC
11 expected to occur; the amount is 10.4 pJs. And that, as
12 explained in the evidence, is the result of the fact that
13 Union has to hold capacity to meet its peak day demands,
14 and those are less than average day demands. And, in
15 particular, what has happened over the 2007 to now, to
16 forecast period, is that those demands in the north,
17 although not peak demands, the average demands have
18 declined somewhat, leading to an increase in planned UDC.

19 Now, why does Union use firm transportation? Well,
20 Union has firm long-term obligations in the north that it
21 takes very seriously to serve its customers, and the
22 consequences of not being able to serve its customers are
23 significant.

24 There was obviously extensive evidence given by the
25 gas supply panel on this point.

26 For this reason, Union meets its obligations with firm
27 long-term transportation contracts, and these contracts, as
28 you will have heard, along with the STS contracts, are the

1 only contracts which provide for automatic renewal rights.

2 It is known that they will be available and permit
3 Union -- and long-haul in particular permits Union to
4 contract for STS service and to use storage effectively.

5 In comparison, IT and STFT, which Union does not use,
6 are both biddable services without renewal rights. And
7 what do I mean by biddable services?

8 Obviously there is a market bidding process, and what
9 you heard evidence about from TCPL is that in their
10 Mainline application, in both instances they're looking to
11 increase the minimum bid.

12 In the case of STFT, the minimum bid would go to 140
13 percent of the long-haul toll with no maximum bid, and on
14 the IT side, the number is 160 percent of the long-haul
15 toll, again, with no minimum bid.

16 You will also see, interestingly, at volume 10, pages
17 21 to 22, TCPL's cross-examination is that there are in
18 fact days during the winter of 2010 and 2011 that STFT was
19 not available, if you were looking -- and IT were not
20 available if you were looking to go into the market then
21 and procure it. It was simply not available, and for that
22 reason Union is not prepared to take the risk, let alone
23 the fact that if you were looking for service at that time
24 you would be captive to the market and whatever the market
25 price would be.

26 Now, one thing that is perhaps or was perhaps
27 overlooked in the extensive cross-examination about Union's
28 north gas supply portfolio is the use of STS, and I thought

1 it would be useful to take a quick look at K3.1.

2 K3.1 is -- it's a snapshot for the period November 9
3 to March 2012, and it just relates to the eastern delivery
4 area, but it is instructive to see how Union makes use of
5 its various components of its transportation portfolio.

6 MS. HARE: Did you mean J3.1?

7 MR. SMITH: Sorry, J3.1. My apologies. It is behind
8 tab 3 of the compendium. I may not have mentioned that.

9 I hope you have it in colour, because it is very hard
10 to follow otherwise.

11 MS. HARE: Mm-hm.

12 MR. SMITH: And what you can -- what you might do, as
13 well, members of the Panel, is just turn up tab -- or put
14 your thumb at tab 7 of my compendium, page 89, or just put
15 a sticky there, because what's at page 89 of tab 7, which
16 is an excerpt from volume 6 of the transcript, is Mr.
17 Shorts walking through this particular exhibit.

18 What I think that this exhibit shows graphically is
19 why long haul is a good idea and why STFT, in comparison --
20 for among other reasons, but why STFT is not a good idea.

21 And so what you will see is the blue is the daily
22 utility activity, excluding T-service. The yellow line is
23 the long-haul contract, well below the utility line.

24 And then what you see is the green line is both the
25 long-haul and the short-haul line, but you still see days
26 throughout the winter when there is activity well above the
27 green line.

28 Then what is instructive is looking at the purple

1 line, because the purple line shows you the effect of using
2 STS, and what Mr. Shorts explained and what Mr. Isherwood
3 explained and what perhaps is lost in the discussion in
4 cross-examination is the entire time when you are in the
5 valleys, which is the summer months, gas is being injected
6 into Dawn, and it's that gas which is then used to meet the
7 winter demands at a later date.

8 So while it may appear in the summer that you are
9 holding too much capacity, you can't forget that what's
10 happening is gas is being injected into the ground for use
11 later.

12 This was discussed specifically at the transcript, if
13 you have again tab 7, at page 118, Mr. Isherwood saying at
14 line 20:

15 "Yes, the gas that is required in the EDA that
16 day. You can go back to the graph Mr. Shorts
17 talked about this morning."

18 It's the very one we just looked at:

19 "You see the kind of sine waves, the peaks and
20 the valleys. That whole valley period, you would
21 be expecting injections into the STS account."

22 And then over the next page at page 127, Mr.
23 Isherwood, again, comments at line 16 about the use of STS
24 and why it is so important for Union. Line 16:

25 "Actually the purpose of the service is to make
26 sure the FT contracts can flow on a hundred
27 percent load factor, or as close to that as
28 possible.

1 "So it not only helps you serve the winter peak,
2 but also helps you serve the summer valley and
3 provide a spot for that to go back to Dawn. So
4 it really is a very unique tool. It is a great
5 service TCPL offers that allows us to balance our
6 system, summer and winter.

7 "It is just as important in the summer as it is
8 in the winter. Otherwise gas would be very
9 expensive in Ontario."

10 There was some cross-examination about -- we'll have
11 to hear what people say, but about the possibility of using
12 STF to capture the winter period only. In my submission,
13 there are two observations to make about that. First, TCPL
14 acknowledged the only prudent thing to do would be to take
15 STFT for the entire winter season, which would be at
16 whatever the cost is. But, two, you would lose the entire
17 benefit of being able to inject during the summer, if that
18 was your strategy.

19 The second observation I would make about this point -
20 and this was touched on and we needn't turn it up, but I
21 will give you the cite - is it really wouldn't help you if
22 you were trying to deal with UDC, because you would be
23 turning back long-haul capacity for, let's say, eight
24 months and keeping four months of it.

25 So you wouldn't be dealing with the UDC issue. In
26 fact, you would be creating more, and you see that at tab 5
27 of the compendium, which is an excerpt from the transcript,
28 volume 3, pages 20 to 21, and I will just give you the

1 cite.

2 In my submission, Union's gas supply plan follows
3 prior Board approvals and approved methodology and is an
4 appropriate response for Union to meet its obligations to
5 its bundled customers, and is reasonable and prudent and
6 should be approved by the Board.

7 This brings me to what I've described as core issue
8 number four, and that is Union's cost of capital.

9 Union's cost of capital, capital structure and related
10 financing evidence is found at Exhibit E1, or principally
11 found at E1, tab 1. There was, of course, evidence also in
12 the F binder.

13 I have excerpted, again, portions of E1, tab 1 at
14 tab 2, behind the cost of capital tab.

15 If you look at table 1, it provides a summary of the
16 cost of capital parameters and their related costs, and you
17 will see there an increase in the forecast amount in 2013
18 over 2007.

19 And there were two primary drivers of that, one which
20 relates to the common equity ratio -- which we will
21 obviously discuss -- and the second relating to the Board
22 ROE formula, which is not in issue and has been settled.

23 Now, the primary increase, which is at issue, is
24 obviously Union's request to increase its equity ratio from
25 36 to 40 percent.

26 Union's evidence in relation to its requested change
27 in equity thickness is supported by evidence from Mr.
28 Fetter, which is at Exhibit E2 -- and he obviously

1 testified -- and Dr. James Vander Weide, whose evidence can
2 be found at F2. And their evidence -- he obviously
3 testified, as well. Their evidence is excerpted at tabs 3
4 and 4 of this compendium.

5 Now, the simple proposition put forward by Union is
6 that an increase in capital structure -- or an increase in
7 the equity ratio, rather, is warranted, having regard to
8 the capital structures of other utilities with whom Union
9 competes in the capital markets.

10 It is a question of comparability. Other similarly
11 situated utilities, similar as to business risk, have
12 equity ratios in line or, in many instances, greater than
13 the requested 40 percent. All are above -- at least in
14 Canada -- all are above Union's current 36 percent; in the
15 US there may be one or two, but the overwhelming,
16 overwhelming majority are well, well above that.

17 Union competes, the evidence is, with these utilities
18 for capital across North America and indisputably across
19 Canada, and should not, in my submission, be at a
20 disadvantage when it does so.

21 I say, respectfully, that there is nothing novel or
22 new in Union's approach in this case, or the approach of
23 comparing utilities one to another to arrive at an
24 appropriate capital structure.

25 This is exactly the approach that Dr. Booth has
26 advocated in, as far as I am aware, every case in which he
27 has filed evidence, and is obviously the approach taken by
28 Mr. Fetter and Dr. Vander Weide in this case, and in their

1 prefiled evidence and in cross-examination.

2 I have extracted or excerpted at tab 9, members of the
3 Board, cross-examination evidence from Dr. Booth.

4 And you will see at page 26, he and I talked about
5 comparability and the ability to compare.

6 So you will see at the bottom of page 26, line 25, he
7 confirmed that:

8 "It is possible to compare utilities one to
9 another?

10 "Answer: Broadly, yes.

11 "Question: That that is true both across
12 sectors, gas and electricity; correct?"

13 And that is an important, in my submission, concession
14 on his part, because there is, perhaps, a tendency to
15 overlook the electricity sector, but in my submission,
16 doing so would be an error, and that it is possible to
17 compare gas and electric utilities.

18 Continuing on page 27:

19 "That it is possible to compare across
20 jurisdictions?

21 "Answer: That's correct."

22 And that he's done so on a number of occasions. He
23 says:

24 "That's correct."

25 And then what continues is a description of evidence
26 he has filed in a number of proceedings, and you might
27 recall he did a relative assessment of various types of
28 utilities and their riskiness, and his suggested equity

1 ratios, beginning with transmission, which he found to be
2 the lowest risk.

3 And then over at page 29, at line 5, he was asked to
4 confirm, and he did, that gas and electric local
5 distribution companies face the same business risks. And
6 that was the judgment that he gave to the Alberta Utilities
7 Commission, a judgment they accepted.

8 And then what we did was we moved through a portion of
9 his report in the Alberta Utilities Commission dealing with
10 comparability, and he said there that the yardstick for
11 LDCs is Enbridge and Union Gas, and he specifically, in
12 that case, compared Enbridge and Union Gas.

13 And in my submission, this is significant to two other
14 utilities: ATCO -- ATCO Gas and Terasen.

15 And I can give you the reference for that portion of
16 his evidence. You needn't turn it up, but it is K6.1,
17 which was my cross-examination compendium on the cost of
18 capital issue, at page 44.

19 Now, the comparability assessment leaves, broadly
20 speaking, in my submission, the following relevant
21 comparator groups: number one, gas and electric
22 distribution companies in the United States; number two,
23 gas and electric utilities in Canada; and number three,
24 electric utilities in Ontario.

25 And in my submission, across all comparator groups,
26 Union's equity ratio is demonstrably low and should be
27 increased by this Board.

28 Dealing first with the US comparator groups, Dr.

1 Vander Weide and Mr. Fetter were the only experts who
2 testified before this Board with US experience. Both
3 testified directly and in cross-examination as to the
4 comparability of US gas and electric utilities.

5 Dr. Vander Weide, in particular, has extensive
6 experience, both in the United States and testifying in
7 Canada, including before this Board.

8 And you see at tab 5 of this portion of my compendium
9 an excerpt from Dr. Vander Weide's evidence where he was
10 asked about the comparability of the two utilities, tab 5,
11 pages 119 to 120. And we needn't go through it, but I will
12 give you the cite.

13 He testified, with respect to both Canadian and US
14 utilities, that he has examined both and that it is his
15 experience that the risks are similar in each jurisdiction.
16 As he says, the Canadian and US utilities face similar
17 risks, and he is asked why he says that.

18 He says:

19 "I have testified in both Canadian and US
20 jurisdictions and I feel I understand the risks
21 faced by utilities in both Canadian and US
22 jurisdictions. I also read analyst reports and
23 credit rating reports on a frequent basis. I
24 have examined -- I understand and examined the
25 various cost adjustment mechanisms that US
26 utilities have on average, and I understand their
27 capital structures, which are an element in their
28 financial risk and have evidence -- presented

1 evidence on their capital structures. So I
2 believe that the average risk of my comparable
3 companies is equal to -- is similar to the risk
4 of Union Gas." [As read]

5 Then he goes on and he disagrees with Dr. Booth,
6 something I will come back to in a minute. And to the same
7 effect is further testimony by Dr. Vander Weide, and I
8 would ask you to make a note of it, behind tab 6, and it is
9 the transcript at page 68.

10 There are similar comments by both Mr. Fetter and Dr.
11 Vander Weide in their evidence-in-chief in the portions
12 excerpted at tabs 3 and 4 of this compendium.

13 I would say, as well, that the Board itself, this
14 Board, has relied on US experience and did so in its cost
15 of capital report, and that has helpfully been excerpted by
16 Dr. Vander Weide in the portion of his report at tab 4, and
17 it's specifically page 11, paragraph 31 of his report where
18 he comments on a portion of the Board's cost of capital
19 report that talks about the comparability of US experience.

20 What the Board said at that time was:

21 "Second, there was a general presumption held by
22 participants representing ratepayer groups in the
23 consultation..."

24 And I would say that that is no different in this
25 case:

26 "... that Canadian and US utilities are not
27 comparators, due to differences in the 'time
28 value of money, the risk value of money and the

1 tax value of money'. In other words, because of
2 these differences Canadian and US utilities
3 cannot be comparators. The Board disagrees and
4 is of the view that they are indeed comparable
5 and that only an analytical framework in which to
6 apply judgment in the system of weighting are
7 needed..."

8 And then it goes on to comment about the US being a
9 relevant source for comparable data and that the Board
10 often looks to regulatory policies of state and federal
11 agencies.

12 Now, as I commented -- as I commented, Dr. Booth
13 disagrees, and he disagrees in his report, as to the
14 comparability of US guidance and he does so, in my
15 submission, for a number of reasons, but the one principal
16 reason he comments on is the different regulatory
17 environment in the US and Canada.

18 I make two observations in respect of that. The first
19 is, with respect to Dr. Booth, he is not qualified to
20 provide that opinion. He has never testified in the United
21 States. He's never been qualified as an expert in the
22 United States. And as he admitted at page 18 of volume 6,
23 he is not an expert in the regulation of US utilities.

24 Now, none of that is actually referenced in his
25 report, but it is his evidence. And, in my submission, it
26 would be wrong to accept his comments, given his lack of
27 expertise in the area, and the excerpt of his transcript --
28 I have given you the cite, but by way of further cite it is

1 at tab 9 of the compendium, and, in particular, his
2 comments about his lack of expertise at pages 17
3 through 19.

4 The second observation I would make in respect of Dr.
5 Booth's opinion is that his report, with respect, overlooks
6 the most recent analytical guidance issued by Standard &
7 Poor's relevant to this issue which was issued earlier this
8 year in February.

9 And we went over this at some length with Dr. Booth in
10 cross-examination, but you will recall that Standard &
11 Poor's includes regulatory risk as a component of its
12 business risk profile. And if you look at the business
13 risk profiles of US natural gas and electric utilities,
14 they are all or substantially all regarded as excellent.

15 And so you have the cite for that, it can be found,
16 again, in the transcript, volume 6, at pages 22 to 25, and
17 the materials that are discussed there -- and it is hard to
18 believe I missed anything in this voluminous compendium,
19 but one thing I did miss was K6.1, pages 23 to 31.

20 And just by way of summary, 23 to 31 is the S&P
21 reports from January of 2012 and February 2012, and it is
22 the report that can be found on page 34 of K6.1 which makes
23 it clear that S&P includes regulatory support as a feature
24 of the business risk profile. As they say:

25 "We categorize business risk profiles from
26 excellent to vulnerable. To determine a business
27 risk profile Standard & Poor's analyzes a
28 utility's regulatory support, commodity exposure,

1 operational performance..."

2 And then it continues. But the very first one that is
3 listed is regulatory support, and then what's back at pages
4 23 and forward is a summary of the business risk and
5 financial profiles of the electric utilities and gas
6 utilities.

7 And as I say, they all enjoy very favourable ratings
8 from S&P and an excellent risk -- business risk profile.

9 So, in my submission, Dr. Booth's basis for
10 distinguishing US experience does not withstand scrutiny
11 and should be rejected by the Board.

12 This takes us to the US comparators, and you can see
13 this summarized in two places: Mr. Fetter's evidence
14 behind tab 3 at page 17, and Dr. Vander Weide's evidence at
15 tab 4 at page 28. And suffice it to say that their opinion
16 is that Union's business risk is comparable to an average
17 US utility and that the average equity thickness in the
18 United States for a gas utility is in the neighbourhood of
19 48 to 52 percent and for an electric distribution utility
20 48 percent, in both cases well above obviously Union's 36.
21 And it is one of the reasons why both Mr. Fetter and Dr.
22 Vander Weide both conclude that Union's requested equity
23 ratio is conservative in the circumstances. That's the US
24 comparators.

25 On the Canadian side, you can see, again, lists both
26 set out in Mr. Fetter's evidence and Dr. Vander Weide's
27 evidence. And if you look at -- perhaps the easiest place
28 to see it is table 3 of Dr. Vander Weide's evidence, which

1 is at page 28.

2 Here, you see the mix of Canadian gas and electric
3 distribution utilities. It doesn't include all of the
4 Ontario electric distribution utilities, which would all be
5 at a deemed equity ratio of 40 percent, but you see the mix
6 of them and you will see, at the very bottom, Enbridge and
7 Union well below the equity ratios of all of the other
8 utilities.

9 Obviously as the Board will know, Enbridge has an
10 application pending before the Board, seeking an increase
11 in its own equity ratio, at least as I understand it, up to
12 42 percent.

13 Now, looking at this list at table 3, I want to focus
14 in on -- well, they're all important, but I want to focus
15 in on two of them, and the two I would like to focus in on
16 are Terasen and ATCO Gas.

17 They have equity ratios of 40 and 39 percent
18 respectively, and the reason I want to focus in on them is,
19 in my submission, if the Board is minded to look at
20 Canadian comparators and focus on Canadian comparators --
21 as I urge the Board -- they are, on the evidence in this
22 case, the best comparators.

23 And that is Dr. Booth's evidence.

24 And this goes back to an observation, or an admission,
25 more particularly, he made in answer to the Board's
26 question early in his examination.

27 And you will see that at tab 9 of the compendium. It
28 is volume 6, and the pinpoint cite is page 13, but it

1 really begins at page 12 and continues for a little bit.

2 But Dr. Booth was giving the back of the hand to ATCO
3 Gas, and was stopped in that, and what he says is -- he
4 goes on to talk about ATCO gas at page 9:

5 "ATCO Gas is, if I recollect, a little bit
6 smaller than Terasen, but it is one of the
7 premier gas distribution utilities in Canada, and
8 it, along with ATCO Pipelines, is part of
9 Canadian Utilities, which in turn is owned by
10 ATCO, which is traded on the Toronto Stock
11 Exchange. So the phrase 'ATCO,' sometimes we use
12 it, but we're not referring to either the
13 pipeline or gas or the holding company."

14 And then the discussion continues, again, about ATCO
15 Gas, and in my submission, this is an entirely fair
16 admission by Dr. Booth to have made in relation to ATCO
17 Gas, and in my submission, at least indirectly, to its
18 comparability as one of the premier gas distribution
19 companies in comparison to Union Gas.

20 And it is the very same judgment that he reached in
21 2003, when he was providing evidence directly to the
22 Alberta Utilities Commission and specifically compared ATCO
23 to Union Gas.

24 And try as you might, you will find nowhere in Dr.
25 Booth's testimony any basis on which to distinguish ATCO
26 Gas from Union Gas. It is simply not there.

27 It continues over at page 29, and this is just so you
28 have the cite, but this is the point I took you to about

1 the comparability of ATCO Gas.

2 And then over at page 32 is where you see the specific
3 comparison by the BCUC at line 18 of Terasen, Union and
4 Enbridge all being comparable in risk. And that ultimately
5 concludes over the page at page 61, with a question from
6 the Board about which of the utilities, in Dr. Booth's
7 submission, are the most comparable.

8 And he goes through the various utilities on table 3,
9 and I don't propose to go through it all, but I do make
10 this observation.

11 When you cut out all of the low-hanging fruit, you
12 are, again, left with ATCO Gas, which he doesn't even
13 attempt to differentiate, and Terasen, which he makes
14 passing observation about, but which, historically, at
15 least the BCUC and he had regarded as being comparable in
16 risk to Union Gas.

17 So in my submission, if the Board is looking at
18 Canadian natural gas comparators, there is no better
19 comparator than those two. And indeed, I think it is fair
20 to say that even Dr. Booth would say that it is of utility
21 for this Board to consider the judgments made by other
22 boards across Canada.

23 Now, finally, Ontario, I am not going to spend any
24 time on this, but obviously this Board is well aware that
25 the deemed equity ratio for electric distribution utilities
26 in this province is 40 percent. And to the extent you can
27 compare electric and gas utilities -- as the evidence in
28 this case suggests that you can -- and to the extent the

1 evidence is that they are comparable in risk -- and the
2 evidence is that they are -- in my submission, as night
3 follows day, they should have the same equity ratio.

4 Now, the main objection -- we'll have to, obviously,
5 see, but the main objection to Union's request appears to
6 be the Board's report and whether or not Union must
7 demonstrate a change in its business risk in order to
8 justify an increase in its equity ratio. And in my
9 submission, that would amount to a triumph of form over
10 substance ultimately.

11 But the implication of the argument is that the
12 36 percent equity ratio is the right number then and now --
13 or sorry, then, now and forever, absent a change in
14 business risk. And it is my submission that in this case
15 it is apparent that the market has moved on and has a
16 better appreciation of the risks of debt and the
17 attractiveness of equity, and that is exactly what Dr.
18 Vander Weide testified.

19 As he testified at volume 5 of the transcript, I
20 believe it was, perhaps volume 4, but it is at compendium
21 tab 6. It's volume 5. What he said there at page 15 and
22 16 -- and it's instructive, in my submission, to see where
23 he made his comment, but on page 15, this was cross-
24 examination by Mr. Warren, advancing the argument, again,
25 about whether or not Union must demonstrate a change in
26 business risk.

27 And Mr. Broeders candidly conceded that Union's
28 position in this case is not that its business risk has

1 increased relative to its last rate case, and I don't, in
2 this argument, suggest otherwise.

3 What he did say is that the equity structure is not
4 commensurate with Union's business risk; i.e., the
5 36 percent number isn't right, and doesn't reflect Union's
6 business risk, not that that business risk has changed.

7 And then Dr. Vander Weide, beginning at line 16, picks
8 up on that and he says -- and this was a refrain heard from
9 Mr. Janigan, as well, or a suggestion, about the benefits
10 to ratepayers of debt.

11 Dr. Vander Weide says:

12 "I would note, as well, that when one compares
13 the benefits to the ratepayers -- to the company
14 and the cost to the ratepayers, just by comparing
15 the interest rate on the debt to the cost of
16 equity, that this misstates what the benefit is.

17 "If one just compares the interest rate on the
18 debt to the cost of equity, one could easily
19 conclude that it would benefit the ratepayers, if
20 a company had 100 percent debt and no equity.

21 And everybody would agree that is ridiculous.

22 "What that comparison of the cost of debt to the
23 cost of equity misses is the risk to the company
24 on a going-forward basis and being able to deal
25 with the financial crises and being able to
26 reduce the uncertainty in the business and
27 financial environment.

28 "And it is undoubtedly clear that since the

1 financial crisis there has been a tremendous
2 shift in attitudes towards debt and the use of
3 leverage across both Canada and the US.

4 "US companies, US -- and Canadian individual
5 investors have reduced the amount of debt in
6 their capital structures and in their financing."

7 And he goes on:

8 "We learned that debt can have deleterious
9 consequences during that difficult period, and
10 across the board the attitude is that investors,
11 individuals, corporations and governments ought
12 to reduce their reliance on debt. That is pretty
13 much a universal change in the view of leverage
14 -- of the use of leverage for individual and
15 corporate and government entities."

16 And I apologize for reading that in its entirety, but
17 it is extremely important from Union's perspective, and
18 there are similar comments to be found at page 68 and 69.

19 There is in the circumstances, and based on the
20 evidence in this case, no good reason to, as intervenors
21 may suggest, slavishly follow the Board's guidance in the
22 report on capital -- in the report on capital.

23 And I say that -- well, not just because of the
24 evidence I have taken you to, but, first, it is important
25 to remember that it is a policy. It is a guideline. And
26 while important, that is different than the Board's
27 exercise of its rule-making power under Rule 44 and the
28 Board's -- sorry, the Board's statutory rule-making power.

1 It is, as the case with all policies and all
2 guidelines, subject to challenge based upon the evidence,
3 just as the DSM guidelines have been and other guidelines
4 are.

5 And were it otherwise, there would in fact never have
6 been an issue in this case relating to Union's adoption of
7 the ROE formula. But of course there was, because parties
8 could have challenged that, and there is precedent for
9 that, as well.

10 And I hope you have up there EB-2009-0096, which is a
11 decision -- yes. Perhaps we should mark this as an
12 exhibit. But this is a decision relating to Hydro One
13 Distribution Networks. It is a decision of the Board.

14 MR. MILLAR: We will mark that as K13.2.

15 **EXHIBIT NO. K13.2: BOARD DECISION IN EB-2009-0096.**

16 MR. SMITH: There is precedent for this issue.
17 Admittedly this dealt with ROE and not capital structure,
18 but that is a distinction without a difference, in my
19 submission.

20 If you look over at page 48 of that decision, the
21 Board says, "On December 15, 2009", third paragraph:

22 "...after hearing argument from all parties, the
23 Board issued its oral decision. In denying the
24 relief sought by the parties..."

25 Which was a request that Hydro One file additional
26 evidence:

27 "...the Board recognized that its report of
28 December 11, 2009..."

1 That's the cost of capital report:

2 "...specifically addressed the question of
3 challenges to the applicability of the guideline
4 or any part of the guideline in any given rate
5 case. Put simply, the Board found that its
6 report contemplated circumstances where
7 intervenors may want to challenge the application
8 of the revised guidelines to a particular
9 applicant in a particular case."

10 Then it goes on, and the Board ultimately finds, if
11 you want to do that, if you want to challenge the
12 application of the Board's cost of capital report, you
13 better do so with evidence. And it invited intervenors to
14 file evidence.

15 They didn't take the Board up on that invitation in
16 this case, but the principle holds, in my submission, and,
17 in this case, Union has filed evidence, and Union has filed
18 evidence and that evidence has withstood cross-examination.
19 And, in my submission, it is a basis to vary Union's equity
20 ratio and a basis to vary from the Board's report on the
21 cost of capital.

22 Now, this was also alluded to -- one other issue that
23 was alluded to in cross-examination at the page I took you
24 to back on page 7, which I will just touch on, tab 7, page
25 15 of the cross-examination, was the interest coverage
26 ratio.

27 At tab 7, page 15, you will see Mr. Broeder's
28 testimony at line 10:

1 "Also, when we take a look at our interest
2 coverage ratios, based on the regulated side of
3 the company, the regulated entity could not issue
4 debt, because we would be under the 2.0
5 requirement."

6 And I have included at tab 8 Exhibit J5.5, which was
7 an undertaking given by Mr. Broeders to Mr. Millar, who
8 wanted further explanation of this issue.

9 And the bottom line, when you review Exhibit J5.5,
10 that if you look at the utility side, based on the capital
11 structure and related return, the only instance where the
12 utility company would be in a position to issue debt on its
13 own merit is when the common equity component is
14 40 percent, since the interest coverage ratio is above the
15 required 2.0. Only by including the unregulated operations
16 to supplement the utility business would Union be able to
17 exceed the requirement.

18 And then you will see the detailed workings of that
19 can be found at attachment 1.

20 Now, I expect some people may argue -- and we will
21 see, but I expect some people will argue that the company-
22 wide ratio should be used, and admittedly on a company-wide
23 ratio I believe the number is forecast to be something in
24 the neighbourhood of 2.74 percent for 2013. Union would
25 meet the interest coverage ratio.

26 But, in my submission, that is a peculiar argument,
27 because when you strip it down, it is essentially an
28 argument that the regulated business should be subsidized

1 by the unregulated business, and when the shoe is on the
2 other foot and we're looking at cost allocation, great
3 pains are made to make sure that Union's unregulated
4 business is not subsidized by its regulated business.

5 Finally, I don't propose to address this, but I have
6 included it in the compendium. There was some confusion
7 about Union's capital structure or proposed capital
8 structure and its relationship to utility rate base and
9 what was being financed, and I have included at tab 7
10 Exhibit J5.4, which was the undertaking given by Mr.
11 Broeders to Member Taylor and was the subject of some
12 further comment by Ms. Elliott in her examination.

13 But the long and short of that is there is not a non-
14 utility rate base being funded by Union's proposed capital
15 structure, and I don't propose to dwell on it.

16 That concludes my submissions with respect to capital
17 structure, and, obviously, we ask for the Board's approval
18 with respect to the proposed capital structure, including
19 the increase in equity ratio, which brings me to Parkway
20 West.

21 It is not a core issue. That is my submission. It is
22 not a core issue, and Union -- I am prepared to fall on my
23 sword in relation to this issue in this respect. The
24 extent of the discussion relating to Parkway West likely
25 comes from the extent of the discussion in Union's prefiled
26 evidence, but the purpose of that evidence was to address
27 the Board's filing guidelines, which I have included in the
28 Parkway West component at tab 2, which was an undertaking

1 given to Mr. Redford by -- undertaking by Mr. Redford to
2 Mr. Thompson. That is tab 2 of the Parkway West component,
3 which specifically refers to the Board's minimum filing
4 requirements for natural gas distribution cost of service
5 applications.

6 And at page 7, it talks about the minimum requirement
7 to file in respect of capital projects where the
8 anticipated capital spend is greater than \$500,000.

9 Now, it may well have been that Union was more
10 descriptive than it needed to be, strictly speaking, to
11 meet the filing guidelines. I don't, frankly, know the
12 answer to that question, but the purpose was to be of
13 assistance.

14 In the final analysis, Union is not seeking any
15 approvals in this case relating to the planned Parkway West
16 project. You will see that at tab 3, which is an excerpt
17 from volume 8 of the transcript, pages 77 to 78, Mr.
18 Redford's examination.

19 And he indicated specifically that Union was not
20 seeking any approval from the Board, and he further talked
21 about the anticipated application and how Union proposes to
22 deal with this matter, first by leave-to-construct
23 application later this year, and then the cost consequences
24 to be dealt with in a 2014 rate application, whatever form
25 that might take.

26 I have included in the compendium, so the Board has
27 it, at tab 1, Exhibit B1, tab 9, which does talk about the
28 Parkway West project. And obviously there was some cross-

1 examination, considerable cross-examination about Parkway
2 West in both volumes 8 and 9 in the transcript. But in my
3 submission, ultimately that is something that the Board
4 does not need to deal with in this case.

5 I would say that I believe -- although we will have to
6 hear -- I believe parties join me in that view. At least,
7 I have included at tab 4 of this portion of my compendium
8 an excerpt from Mr. Cameron's -- or the TCPL panel, the
9 very outset of their evidence, and an opening statement by
10 Mr. Cameron to this effect, where there is an
11 acknowledgement that this will all be dealt with, and this
12 isn't the case.

13 And maybe we could have had a better dialogue at an
14 earlier point. We wouldn't have had a motion to fight
15 about this, and the whole nine yards, but here we are.

16 Now, there is one question that I suppose is left, and
17 that is whether or not the Board in this proceeding should
18 give any guidance in relation to the future proceedings.

19 In my submission, the answer to that is no, and it
20 would not be advisable, in my submission, for the Board to
21 do so for a number of reasons.

22 The first is you have an incomplete evidentiary record
23 by all parties' admissions on the topic.

24 Two, it is going to be the subject of one and -- two
25 applications, which may well, actually, get underway before
26 the Board can realistically issue a decision in this case,
27 given our argument schedule.

28 And three, there is no doubt now that all of the

1 relevant parties are engaged. Union's engaged. TCPL is
2 engaged; I am pleased to see them here. It is rare that I
3 have anybody with me. And Enbridge is obviously well
4 engaged and they're an interested party.

5 So in my submission, there is no need for guidance
6 from the Board and it would be not advisable for the Board
7 to give guidance in the circumstances.

8 So that is Parkway West.

9 Maybe we can just pause here for a minute. I know you
10 have an obligation at one o'clock.

11 MR. MILLAR: Madam Chair, I think that that proceeding
12 has been delayed until 1:30 on account that it wasn't sure
13 we would be finished here at one o'clock. So we have a
14 little bit of wiggle room at that end.

15 MR. SMITH: There's two issues I intend to deal with.
16 They're both very brief. One is deferral accounts, and two
17 is cost allocation and rate design.

18 I intend to be extremely brief with both of them, so I
19 am hopeful that I will be done -- subject to any questions
20 that you may have -- by one o'clock or shortly thereafter.

21 MS. HARE: That's very good. Please proceed.

22 MR. SMITH: Deferral and variance accounts, Union's
23 proposed changes to existing deferral accounts -- and there
24 are very, very few of them -- are detailed at Exhibit H1,
25 tab 4.

26 This is separate and apart from the discussion that we
27 had prior to the break about FT RAM, obviously, at Exhibit
28 H1, tab 4.

1 And in the case of the short-term storage account,
2 there is additional discussion of that deferral account
3 which can be found at C1, tab 7.

4 And the only change that I propose to deal with in
5 argument -- and obviously I rely on our prefiled evidence
6 in respect to the others, but the only change I propose to
7 deal with is the change in the short-term storage account.

8 And the change that Union is suggesting with respect
9 to that account is to allocate the total margins associated
10 with short-term peak storage transactions between its
11 utility and non-utility operations in proportion to the
12 utility and non-utility share of the total quantity of peak
13 short-term storage.

14 And if I can cut through all of that, in my
15 submission, Union's proposal is consistent with both --
16 well, with the NGEIR decision, it's consistent with the
17 recent 2011-0038 case, and it is consistent with Mr.
18 Rosenkranz's evidence, as well, subject to one comment that
19 I will make in a minute.

20 The result of Union's proposal is that ratepayers and
21 Union will receive the average price per transaction, and
22 the reason for Union's proposal, as specifically discussed
23 in its prefiled evidence, is that by using the average
24 price it is hoped that the complexity relating to this
25 account will be minimized.

26 There will be no suggestion as to gaming, and what has
27 been, recent history suggests, a controversial account will
28 become much less so.

1 That is the reason for the proposal. In other words,
2 there won't be any argument that the price obtained in
3 January on an ex-utility sale was more favourable than a
4 price obtained in December on a non-utility sale, or vice
5 versa, as the case may be.

6 If everyone gets the average price, everyone is in the
7 same boat and the clearance of the deferral account should
8 be relatively straightforward.

9 Mr. Rosenkranz objects to that, in that his evidence
10 says there should be some way to do it, but what's not in
11 his evidence is any suggestion as to how. That is not in
12 his prefiled evidence and he didn't talk about it at all.

13 So in my submission, the Board is left with no
14 evidence on the point, and for that reason the average
15 price is preferable, right off the bat.

16 The other, perhaps, distinction between Union's
17 position and Mr. Rosenkranz's position is Union's position
18 is that the short-term deferral account should continue as
19 a short-term account. I believe or I understand my friends
20 to be saying excess utility space should be sold either
21 short term or long term.

22 And this was dealt with by Mr. Isherwood in his
23 evidence as to why you wouldn't sell long term, and the
24 long and the short of it is that the short-term market is
25 more favourable. It produces higher margins, and that is
26 beneficial to ratepayers and that's why Union isn't seeking
27 a change of the deferral account to capture long-term
28 storage transactions.

1 Obviously, if you introduce an additional parameter,
2 there will be an additional concern, it is submitted, or
3 potential for concern in future deferral account
4 proceedings about whether or not you should have been
5 engaged in long-term or short-term transactions, and, to
6 the extent you engaged in long-term transactions and short-
7 term were more favourable, why you did that.

8 That is an unnecessary step, in my submission, based
9 on the evidence that you have before you and, in
10 particular, Mr. Isherwood's evidence.

11 Lastly, let me deal with cost allocation and rate
12 design. Union's cost allocation -- prefired cost
13 allocation evidence is dealt with at Exhibit G1, tab 1. I
14 rely on that evidence in its entirety. I don't propose to
15 address it in my argument-in-chief. Frankly, I don't know
16 what my friends are going to say, but there was very little
17 cross-examination, generally speaking, in relation to cost
18 allocation.

19 The few changes that have been proposed have all been
20 proposed to better align cost occurrence and recovery.

21 That brings us to rate design, and Union's specific
22 in-franchise rate design changes are detailed in Exhibit
23 H1, tab 1, appendix -- sorry, H1, tab 1, and in appendix
24 H1, tab 1, appendix A, and I have attached appendix A at
25 tab 2 of the rate design portion of the compendium.

26 So you will see that there are a number of them.
27 They're described further in H1, tab 1. And despite the
28 number of them, at the hearing the only proposal which

1 received any focussed cross-examination, in my submission,
2 is or was the proposal to lower the volume breakpoint for
3 the general service rate classes, rate 01 and M1, from the
4 existing 50,000 cubic metres down to 5,000 cubic metres.

5 And that proposal is described in the evidence at H1,
6 tab 1, beginning at line -- beginning at page 15. And what
7 you will see -- and this goes back to tab 1 of my
8 compendium under cost allocation and rate design.

9 And what you will see there is Union is seeking to
10 improve rate class composition and achieve more homogenous
11 rate classes in both the rate 01 and M1 categories. And,
12 in my submission, the evidence amply supports those
13 objectives.

14 You will see the discussion -- and I don't propose to
15 take you through it further, but you will see this point
16 made graphically at table 5 on page 17, and continuing from
17 pages 17 through to 19.

18 I have included at tab 4 an excerpt of volume 12, our
19 last day of the hearing, and you will see there at page 103
20 -- I haven't included page 103, but you will see at page
21 103 Mr. Tetreault's cross-examination and his statement
22 that the best way to manage rate class composition and
23 homogeneity is as Union proposed.

24 Then you will see at page 22, which I have included,
25 Mr. Tetreault's observation - which, in my submission, was
26 lost somewhat in cross-examination - that it is important
27 to bear in mind that rate design is all about averages and
28 it's all about serving average customers, and there are

1 always going to be outliers.

2 And that's not to minimize the outliers, but it is to
3 say that it needs to be put into context.

4 You will see at page 22 in cross-examination, in
5 answer to Mr. Aiken's question, what Mr. Tetreault says at
6 page 12 is that Union's:

7 "...rate design proposals in total are revenue
8 neutral, and the number of customers that are
9 impacted adversely in some way by our rate design
10 proposals in general service is a very small
11 percentage of the overall customer base. I
12 believe it is in the neighbourhood of 58 to
13 60,000 customers out of a general service
14 customer base of approximately 1.4 million, so
15 somewhere in the order of, I'll say, 4 percent of
16 the total customer base."

17 Not to minimize the numbers, but it is important to
18 bear in mind what rate design is all about and to keep
19 these figures in context.

20 I have also included in the compendium, and I just
21 want to take you to it briefly, an answer to an undertaking
22 given by Mr. Pankrac to Mr. Shepherd and that is Exhibit
23 J10.3. And, in my submission, this is another instance
24 where a diagram is helpful.

25 You will see that Exhibit J10.3 can be found at tab 14
26 of the compendium. It should be the last tab of this
27 portion.

28 And bearing in mind what we've talked about, and what

1 Mr. Tetreault talked about extensively and Mr. Pankrac
2 talked about extensively, about averages, what you see is
3 here a distribution of the cubic metres and the annual
4 volumes and showing exactly where the average volumes fall
5 at a breakpoint of 5,000 cubic metres on attachment 1 and
6 attachment 2, again, at the 50,000 cubic metre number where
7 the averages are, and then you see the same in attachment 3
8 and 4.

9 And, in my submission, these graphically show the
10 analysis that is described in Union's pre-filed evidence
11 and that Mr. Pankrac and Mr. Tetreault both testified to at
12 length about trying to design a rate class that has
13 sufficient numbers as to be sustainable and reflects
14 average customer size.

15 Now, I am going to leave it at that. I don't know
16 what my friends are going to say about any of this. They
17 were all very guarded during cross-examination, so I don't
18 really know. But obviously we rely on our evidence-in-
19 chief and the answers given in interrogatories.

20 As I wrap up, there is one issue that was discussed.
21 I touched on it at the outset and I want to finish with it,
22 because I think it is an important piece of context again
23 for the Board, and that can be found, again, in the rate
24 design and cost allocation piece at tab 8.

25 And tab 8 -- you should have at tab 8 of the cost
26 allocation and rate design compendium Exhibit J11.10, and
27 this was an undertaking on the issue of which is obviously
28 something the Board considers, and appropriately so, from

1 time to time.

2 The proposition was put to Union about mitigation, and
3 I started with this and I started in my submissions,
4 talking about the overall impact of Union's application and
5 keeping it in the appropriate context.

6 What you will see in this undertaking is a reflection
7 that the total bill impacts that Union is anticipating as a
8 result of its application are well below 10 percent. That
9 is the guidance, total bill impacts, that has been issued,
10 as I understand it, to electricity distribution companies.
11 There is, in fact, no comparable guidance that I am aware
12 of to gas distribution companies.

13 But if we're looking at guidance generally from the
14 Board, the guidance from the Board is on a total bill
15 impact.

16 And you will see at attachment 1 and attachment 2 the
17 total bill impacts arising from Union's application -- and
18 as I say, you will see at page 1, for example, of
19 attachment 1 in the upper right-hand corner, the small Rate
20 01, that is the 7.5 percent that I mentioned at the very
21 outset. And then on page 2 of 2 of attachment 1 at the
22 very top, you will see the 1.7 percent.

23 Now, Union didn't stop there. The mitigation
24 alternatives are laid out there. Union -- and in my
25 submission, mitigation -- having regard to the total bill
26 impacts, mitigation is not necessary.

27 However, if you were to consider mitigation, any one
28 of the mitigation measures that are outlined there would

1 keep, obviously, keep the total bill impact below the 10
2 percent. And they're each -- each discussed there, ending
3 with an adjustment to the revenue-to-cost ratio. You will
4 see Union's view that, generally speaking, that shouldn't
5 happen.

6 But they're each outlined there to be responsive, but
7 the overarching submission I wanted to make is that, in
8 Union's view, mitigation is unnecessary.

9 There is one final thing I just wanted to touch upon
10 very briefly. This was also not included in my compendium,
11 but in K12.1 -- which was Mr. Aiken's cross-examination
12 booklet -- he included H3, tab 10, schedule 1. That was at
13 page 7 of his compendium.

14 And you might recall that that schedule shows the
15 transactional margin included in in-franchise rates. Just
16 a couple of observations I want to make about that.

17 The margin that arises, and as reflected at Exhibit
18 H3, tab 10, schedule 1, arises because regulated revenues
19 for those services are greater than the allocated cost,
20 which leaves some margin that needs to be put somewhere.

21 The margin associated with those services has
22 historically -- and in my submission, appropriately -- been
23 used and was used by Union in this application as a rate
24 design tool to manage rate impacts, rate continuum.

25 And in my submission, that is -- there's nothing
26 particularly unusual about that. Union's done it that way
27 going back many, many, many years, and there's some
28 discussion of how Union uses it at volume 12, page 149.

1 And it is entirely appropriate that that margin be
2 streamed back to in-franchise rates in accordance with
3 those rate design principles, and as I say, to manage rate
4 design -- rate continuum between rate class.

5 Now, in this case, fully half of that revenue was or
6 has been streamed to Union north, and that is because there
7 are greater impacts in the north.

8 I would just make this observation about that. That
9 is a higher percentage than has ever been streamed, and you
10 will see that at volume 11, page 148. And that, in my
11 submission, was an entirely appropriate thing for Union to
12 have done.

13 So given the time, I will spare you the long wrap-up.

14 [Laughter]

15 MR. SMITH: But you have our submissions-in-chief.
16 Obviously, we rely on the submissions and the prefiled
17 evidence.

18 In Union's submission, the application and the
19 resulting rates are just and reasonable, and Union asks
20 that they be approved, subject to any questions.

21 MS. HARE: Thank you very much. We have no questions.

22 MR. SMITH: Thank you.

23 MS. HARE: So we will meet again on August 23rd, 9:30.
24 Thank you.

25 --- Whereupon the hearing adjourned at 1:11 p.m.

26

27

28