



ONTARIO ENERGY BOARD

FILE NO.: EB-2012-0136

VOLUME: Technical Conference

DATE: November 22, 2012

THE ONTARIO ENERGY BOARD

IN THE MATTER OF the Ontario Energy Board Act
1998, S.O. 1998, c.15, (Schedule B);

AND IN THE MATTER OF an application filed by
Hydro One Networks Inc. for an order or orders
approving just and reasonable rates and other
charges for electricity distribution effective
January 1, 2013.

Hearing held at 2300 Yonge Street,
25th Floor, Toronto, Ontario,
on Thursday, November 22nd, 2012,
commencing at 9:31 a.m.

TECHNICAL CONFERENCE

A P P E A R A N C E S

MICHAEL MILLAR	Board Counsel
HAROLD THIESSEN	Board Staff
EDIK ZWARENSTEIN	
FIONA O'CONNELL	
NEIL MATHER	
DON ROGERS	Hydro One Networks Inc.
IAN MALPASS	
NAI YU ZHANG	
DAVID CROCKER	Association of Major Power
SHELLEY GRICE	Consumers in Ontario (AMPCO)
ROBERT NIXON	Balsam Lake Coalition
KIM DULLET	Canadian Manufacturers & Exporters
	(CME) (via teleconference)
JULIE GIRVAN	Consumers Council of Canada (CCC)
ROGER HIGGIN	Energy Probe Research Foundation
TED COWAN	Ontario Federation of Agriculture
RICHARD STEPHENSON	Power Workers' Union (PWU)
MARK RUBENSTEIN	School Energy Coalition (SEC)
BILL HARPER	Vulnerable Energy Consumers'
	Coalition (VECC)

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1 Thursday, November 22, 2012

2 --- On commencing at 9:31 a.m.

3 MR. THIESSEN: Welcome to the Hydro One Distribution
4 2013 rates case EB-2012-0136 technical conference. It's a
5 conference that will be transcribed by the court reporter.

6 And my name is Harold Thiessen. I'm the case manager
7 on behalf of Board Staff for this case. And with me is
8 Michael Millar, our legal counsel, Edik Zwarenstein, Fiona
9 O'Connell, and in the back there is Neil Mather observing.

10 As per the Board's Procedural Order No. 3, it is
11 stated that:

12 "The purpose of the technical conference is to
13 increase the efficiency of the oral proceeding by
14 providing parties with an opportunity to clarify
15 the evidence, including an opportunity to address
16 any outstanding questions with regard to the
17 interrogatory responses."

18 And that's all I have to say in terms of an
19 introduction. Mike, do you have any comments?

20 MR. MILLAR: Given the number of people in the room,
21 we might take formal appearances, and then perhaps hand it
22 over to Hydro One.

23 MR. ROGERS: Good morning, everyone. My name is Don
24 Rogers and I am counsel to Hydro One in this case. With me
25 is Mr. Ian Malpass, who is director of regulatory with
26 Hydro One, and his colleague Ms. Nai Yu Zhang.

27 I'll have comments to make, but perhaps we can take
28 appearances first before we...

1 MR. CROCKER: I'm David Crocker with AMPCO, and
2 Shelley Grice is with me.

3 MR. HARPER: My name is Bill Harper. I'm the
4 consultant for the Vulnerable Energy Consumers Coalition.

5 MR. RUBENSTEIN: Mark Rubenstein, counsel to the
6 School Energy Coalition.

7 DR. HIGGIN: Roger Higgin, consultant to Energy Probe.

8 MS. GIRVAN: Julie Girvan, consultant to Consumers
9 Council of Canada.

10 MR. NIXON: I'm Bob Nixon, representing the Balsam
11 Lake Coalition.

12 MR. STEVENS: I'm Richard Stevens. I'm counsel for
13 the Power Workers Union.

14 MR. THIESSEN: I should mention also that Kim Dullet
15 from Ottawa, representing CME, will be calling in via
16 conference call, but I don't think has been connected yet.
17 I'll leave it over to Don.

18 MR. ROGERS: All right. Thank you very much.

19 I thought what I would do is -- well, first of all,
20 let me say that a number of questions, as you know, were
21 answered in writing yesterday, late yesterday afternoon.
22 And I understand that some people maybe didn't receive them
23 by e-mail. So we have hard copies here in the hearing room
24 for anybody that wasn't able to get access to those written
25 answers.

26 Let me explain how we propose to proceed this morning.
27 We thought the best way to deal with this was have two
28 groups of company officials to answer questions in some

1 organized fashion.

2 And what I'm proposing here is that we have our first
3 group, whom you can see before you, to answer questions
4 about IRM, ICM, escalated issue projects, and CIS matters
5 generally.

6 Then we'll have a second group, a second panel
7 composed of two gentlemen who can answer questions about
8 the density study and the rate proposals.

9 MS. GIRVAN: Don, can you just repeat the first one?
10 Sorry.

11 MR. ROGERS: I'll introduce each witness, and then
12 you'll know them, and I'll tell you what questions they'll
13 respond to. How about that? So the people before you now,
14 I think you'll know most of these people.

15 **HYDRO ONE NETWORKS INC. - PANEL 1**

16 **Myles D'Arcey**

17 **Brad Bowness**

18 **Susan Frank**

19 **Rick Steven**

20 Starting from my far right to the far end of the
21 panel, we have Mr. Myles D'Arcey. Mr. D'Arcey is senior
22 vice president, customer operations, and he can answer
23 questions about CIS operations issues.

24 Next to him we have Brad Bowness. He is the director
25 of IT service delivery, and he will answer questions about
26 CIS technical issues.

27 So the CIS questions should be addressed to this group
28 of people.

1 In the middle, you will recognize Ms. Susan Frank.
2 Ms. Frank is vice president and chief regulatory officer,
3 and she will be generally dealing with questions dealing
4 with IRM and ICM methodology, including the high-level
5 approach to typical capital.

6 Next to Ms. Frank is Mr. Rick Steven. Mr. Steven is
7 vice president, asset management for the company, and he
8 can deal with questions relating to escalated issue
9 projects such as poles and stations, and typical capital
10 projects and the smart grid.

11 So they will be dealing with those topics generally.

12 Now, one thing I would say, that Mr. Bowness has to
13 leave a little early today for commitments he has. He will
14 be dealing with CIS issues. I would be grateful if we could
15 start off with any questions dealing with CIS so that he
16 might be released fairly early today to attend to his other
17 affairs.

18 Otherwise, we are open to questions. And welcome a
19 dialogue about the technical issues in this case.

20 MR. MILLAR: I think following Don's suggestion, maybe
21 what we'll do is -- normally we go party by party by party.
22 It seems there is a conflict for later in the day. I
23 haven't canvassed the room, but perhaps what we can do is
24 have everyone who has CIS questions ask the CIS questions
25 off the top. And then we'll revert to our normal practice
26 of going through it party by party.

27 Can anyone advise if they do have CIS questions?

28 Roger did. Would you mind starting?

1 MR. CROCKER: Can I make a suggestion, Michael? Not
2 everybody, as was indicated, got copies of the written
3 responses. We did, and I think all of AMPCO's questions
4 were answered. I'm not sure we have anything more. I'm
5 going to confirm that, and then if we don't I'm not going
6 to stay.

7 I wonder whether it's worth pausing for a little bit
8 so that those who didn't get those responses last night can
9 look at them and see what questions were answered and how
10 thoroughly they were answered and whether they need to go
11 over them again, what's left over. I think it will shorten
12 things.

13 I understand the gentleman's time constraints. Just a
14 suggestion.

15 MR. MILLAR: I think we'll be willing to pause if
16 that's necessary. If we get to a spot where someone says:
17 I need a bit of time to find out if we these questions have
18 been answered, et cetera. We're perfectly prepared to do
19 that, I think.

20 Roger, I take it that's not the case for you? You are
21 prepared to proceed on at least the CIS questions? Why
22 don't we get through you and then we'll see who's left?

23 MR. RUBENSTEIN: Look, I mean, SEC, neither myself or
24 Jay were included on the distribution list for the
25 material, so I'm looking only through it in the last 40
26 minutes, thanks to Bill, who sent it to me.

27 And I understand you want to do CIS first, so I'm
28 reviewing the CIS material. The problem is I can't pay

1 attention to the answers to Roger's questions if I'm
2 frantically trying to make sure all our questions are
3 answered.

4 MR. MILLAR: If we need to break we'll take one.

5 MR. RUBENSTEIN: So can we take a break?

6 MR. MILLAR: I was going to suggest we start with
7 Roger and then take a break if we need one. If he has
8 answered all your questions, we won't need to take a break.

9 MR. RUBENSTEIN: I know they haven't. I need to make
10 sure they actually answered my questions.

11 MR. MILLAR: How long do you want?

12 MR. RUBENSTEIN: I don't know. If we can take 15
13 minutes?

14 MR. MILLAR: We can certainly take 15 minutes. Why
15 don't we come back for 10:00 o'clock, then? That give us
16 about 20 minutes. If more time is necessary we can do it,
17 but let's break till 10:00 o'clock.

18 --- Recess taken at 9:40 a.m.

19 --- On resuming at 10:02 a.m.

20 MR. MILLAR: Okay thank you everybody. It's just
21 after ten, so I think -- I have canvassed the room and it
22 looks like we're ready to proceed.

23 Roger, do you want to start us off with your CIS
24 questions?

25 **QUESTIONS BY DR. HIGGIN:**

26 DR. HIGGIN: Good morning, panel. I'm going to start
27 with Energy Probe TCQ No. 6 as a point of departure.

28 Just by way of background, the genesis of this is that

1 there has been request in the past for a template, I'll
2 call it, which sets out the multi-year CIS costs and
3 benefits.

4 That was provided in the first reference here in our
5 IRs. So we're now looking at that template, so that's the
6 genesis of everything. And trying to understand the
7 template, and how we could look at how that would be
8 reduced to a cost per customer, and also on a levelized
9 basis. That's what this IR's response -- question was
10 about.

11 So first of all, I would like to just understand the
12 response; I have a couple of questions. The first question
13 relates to the response to part (b) of our -- of the TCQ,
14 and there is a chart there that shows the benefits that
15 have been removed from the template, that is, the line 7 of
16 that template, and I think it's self-explanatory.

17 My question is: What is the difference between what
18 is included as being removed from line 7, as per the upper
19 chart, for example 215, 23.71 million, and what is in the
20 lower chart for -- in other words, which benefits did you
21 remove and which ones did you not from the claimed benefits
22 under the BRP, benefits realization plan, for the CIS?

23 Can you explain that? Thank you.

24 MR. BOWNESS: With respect to the EP6 question, around
25 the difference, as I understand it, in 2015 of total
26 benefits of 35 million versus the 2015 benefits of
27 23.7 million that is in the CIS template, the delta between
28 those two items are the avoided cost benefits, specifically

1 within the IT area, around cost to upgrade specific systems
2 that would no longer be required as we are replacing the
3 CIS system.

4 DR. HIGGIN: Just as a corollary, the delta, which in
5 this case is approximately \$12 million, where does that
6 appear? It's not attributed to the CIS? It is a reduction
7 to OM&A? How is that delta, that difference? Where does
8 that appear, and why isn't it attributed as a benefit to
9 CIS?

10 MR. BOWNESS: The delta in savings is not currently in
11 rate base, because we did not originally have the funding
12 associated with that implementation cost in our original
13 rate base submission per the prior file.

14 DR. HIGGIN: Okay, I understand. Thank you, I
15 understand.

16 So then the next question is just as a follow-up
17 clarification to this. When we look at the levelized cost
18 schedule that you've provided, I just -- which is to part
19 (e) of this response - if we could turn that up; that's on
20 page three of the response - I would just like to
21 understand, first of all, with the top line on the average
22 cost per customer comparison, just dealing with the total
23 there of 213 to 24, a total CIS cost of 40 percent equity
24 of 183.87 million, and then if you look down, the total
25 cost CIS at 40 percent equity, 213 to 224, 237.95 million.

26 Can you explain the difference as to how those amounts
27 are calculated, and the difference? Thank you.

28 MR. BOWNESS: Yes, I can. The table number 1 is

1 actually reflected in dollars, not millions of dollars.
2 Table 2 is in millions of dollars. So purely that 183.87
3 dollars is the sum of the dollar amount from 2013 to 20 --

4 DR. HIGGIN: And it is the average cost per customer
5 at 180 --

6 MR. BOWNESS: Yes.

7 DR. HIGGIN: Thank you, that explains that. If we
8 look at note 2, just a follow-up to understand note 2.
9 Note 2 says that this, which I think you can confirm,
10 relates to line four of the first chart, says that this is
11 the amount ratepayers would have been asked to pay, if the
12 project did not have any financial benefits.

13 Perhaps you could explain that note to me, just so I
14 understand.

15 MR. BOWNESS: So the note associated with table 1,
16 item I, is with respect to line 7 from our CIS template,
17 and purely dividing that number by our total customers
18 within that year.

19 DR. HIGGIN: That's not netting out benefits?

20 MR. BOWNESS: That's not netting out benefits from
21 2015 onward. The benefits from 2015 onward would be netted
22 out in the CIS template in row 8, which would be the line
23 two average cost per customer as filed.

24 DR. HIGGIN: Okay, that's helpful. That explains the
25 note. Thank you very much.

26 Now just as you know, in the thing we did ask - it
27 probably is rhetorical, but anyway we will ask - you in
28 parts (f) and (g) of the question: Is Hydro prepared to

1 commit to a 10-year levelized cost per customer for CIS
2 and, if not, why not.

3 So the question -- you didn't answer that question and
4 maybe it's not suitable for a technical conference. But
5 nonetheless, you can understand where ratepayers are going
6 with this one.

7 MS. FRANK: I understand the interest in the question.
8 I also assume you understand the technical difficulties
9 with trying to keep the benefits associated with the
10 project over a 10-year period because, in reality, many of
11 these benefits are in parts of our organization where six,
12 seven, eight years from now we'll actually be defending
13 what our customer service costs are, having deducted the
14 improvements that we can have by putting the system in.

15 And trying to, down the road, defend a level of
16 expenditures that is higher than we're actually expending
17 because we've got the benefits in the system, to me sounded
18 incredibly confusing.

19 So we thought trying to levelize this over ten years
20 and keeping the benefits with the project, and not actually
21 putting them into the parts of the organization that are to
22 achieve the benefits, would do two things: one, be
23 difficult to explain when we're here defending that rate
24 application in the future; and two, we really want to
25 assure that that party is achieving the benefits.

26 So we will -- as we do our business planning and
27 budgeting, we will take that amount of money out. They're
28 not going to have it.

1 So levelizing this for ten years would do a mis-match
2 in terms of where the benefits really are occurring.

3 DR. HIGGIN: We shouldn't debate this. As you know, a
4 deal was done with Enbridge regarding a levelized cost, and
5 that's where we're coming from. So we'll just leave it
6 there, thank you.

7 MS. FRANK: I would say we are -- we were looking at
8 the two years, Roger, when we were looking at the
9 treatment, particularly around treatment for tax. We tried
10 to keep it so we would deal with that on a more level
11 basis. We just didn't go --

12 DR. HIGGIN: That was my original IR -- it was over
13 the two year, and I extended it to --

14 MS. FRANK: I appreciate it, but it would be a
15 challenge.

16 DR. HIGGIN: Thank you very much for your responses.
17 I appreciate it.

18 MR. MILLAR: I would like to continue through the room
19 on CIS.

20 Mark, did you have anything for CIS left? Do you mind
21 going? Thanks.

22 **QUESTIONS BY MR. RUBENSTEIN:**

23 MR. RUBENSTEIN: SEC No. 23, we asked for a breakdown
24 of certain information. Actually, I think we gave the
25 wrong reference, but you seem to know what we were talking
26 about.

27 Breakdown of lines 4 through 7 was in the original
28 interrogatory, and talked about -- lines 4 through 6 --

1 that you couldn't provide the breakdown for some
2 commercially sensitive reasons. And then:

3 "If the Board deems production of this
4 information is necessary to determine the
5 prudence of the CIS project, then Hydro One would
6 be prepared to discuss filing this information in
7 confidence in accordance with the OEB
8 guidelines."

9 So it's clearly our position that this information is
10 relevant to determining the prudence, so we would ask that
11 you produce it. And I understand your reluctance, so I
12 would ask that you do what the guidelines would state. You
13 would file the information in confidence, and the Board
14 would handle it, seek submissions where it feels it needs
15 to seek submissions in the general course.

16 MS. FRANK: If we have that treatment where -- this is
17 contract information. That's why the in confidence, but
18 with the Board's agreement that we can treat it in that
19 way, we will provide the details.

20 MR. MILLAR: Obviously, Staff can't bind the Board in
21 that fashion. There is a process for filing documents on a
22 confidential basis, and then parties are entitled to make
23 submissions on whether or not they should be confidential
24 in light of the Board's practice direction.

25 So we're not in a position to make any guarantees.
26 You may get Schools to agree that they don't object to
27 confidential status. I'm not sure of anyone else does.

28 Ultimately, that's a call that the Board has to make.

1 MR. RUBENSTEIN: I can't make that guarantee, because
2 usually I see the documents in confidence. But I take your
3 point and I -- sort of on a broader principle, I don't
4 think that we would be disagreeing with that. I just can't
5 take that position here.

6 MS. FRANK: We'll have faith in the process. And
7 since this is contracting and we're about to enter these
8 contracts, we certainly would rather they weren't on the
9 public record. It wouldn't be in the customers' best
10 interest if we put them on the public record.

11 But we will file it in confidence.

12 MR. THIESSEN: Shall we call that a transcript
13 undertaking? TC1.

14 **UNDERTAKING NO. TC1: TO PROVIDE BREAKDOWN OF CIS-**
15 **RELATED INFORMATION.**

16 MR. RUBENSTEIN: Those are all my questions.

17 MR. MILLAR: Thank you very much.

18 Bill, you had a couple; is that right?

19 **QUESTIONS BY MR. HARPER:**

20 MR. HARPER: Just a couple as follow-ups to a couple
21 of the answers that you gave.

22 The first is if you go to VECC Technical Conference
23 No. 4, and it was part (e). I'm not sure if you have to
24 turn it up because your answer was pretty short and the
25 question is pretty simple, but the background of this is we
26 were trying to get at the non-discretion -- the issue of
27 CIS being non-discretionary spending.

28 And one of the positions that had been put forward was

1 the vendor had ceased to support the existing CIS system,
2 and the question was basically asking: When did the vendor
3 cease to support it?

4 I was expecting to see a date something like 2011,
5 2012, and therefore we have to act. And when I got a
6 response back, if I understand it correctly, you said the
7 vendor ceased support in 2001. And given that was, like,
8 13 years ago, I was wondering sort of what took us to, at
9 this point in time, this becomes the critical tipping point
10 that, you know -- it wasn't a problem in 2006 or 2009, but
11 it's now a problem in 2013.

12 If maybe you could address that for me, that would be
13 useful.

14 MR. BOWNESS: With respect to the question being --
15 2001 being the date the vendor stopped supporting, Anderson
16 Consulting Accenture was the vendor for the Customer 1
17 implementation.

18 From a product perspective, they ceased developing and
19 implementing that in the late '90s. There were
20 implementations in 1988 and 1989. And approximately in
21 2000, 2001 they changed their direction to start supporting
22 implementation of SAP Oracle-based solutions, and they
23 ceased developing and providing support for the Customer 1
24 platform.

25 Between that date and today, we have been supporting
26 this with our outsourcer, from a custom development
27 perspective. And as we have proceeded to make numerous
28 changes within that system, coupled with the demands of

1 additional requests for changes into that environment, we
2 have also seen some performance degradation within the
3 existing system. Bringing all of those elements together,
4 we've determined from our perspective that this system is
5 at the end of its useful life and needs to be replaced.

6 MR. HARPER: When you say "performance degradation,"
7 maybe you could give us a couple of examples of what
8 specifically you saw in terms of degradation of
9 performance?

10 MR. BOWNESS: Within our existing IT environment
11 there's two elements of performance that we look at. One
12 is the performance of the mainframe as we're executing the
13 batch runs at night from a billing perspective, as well as
14 the availability of the system during the peak volume call
15 times, and having our agents being able to respond to
16 customers in a timely fashion with getting adequate
17 response from the system.

18 MR. HARPER: So it was problems with both of those
19 areas that -- when you refer to degradation of service?

20 MR. BOWNESS: Those are one of the contributing
21 elements as to why we have determined and deemed this
22 system at its end of its useful life.

23 MR. HARPER: Fine. Thank you.

24 The second and last one I had was your response -- and
25 actually there's two things, probably, to look at
26 concurrently. One is the response to VECC Technical
27 Conference No. 19, and the second would be the table this
28 was really referring to, which I believe is found in

1 Exhibit B, tab 3, schedule 1, and it's table 3 there.

2 And maybe if we look at -- and maybe we just look at
3 Exhibit B and we can refer back to the IR if we have to.

4 As I understand it from the response to the IR, that
5 lines 1 through 6 are all OM&A costs?

6 MR. BOWNESS: Yes, these are the OM&A costs.

7 MR. HARPER: Right. In response to VECC 19, the post-
8 2013 costs don't include that \$13.6 million in OM&A that
9 was referenced in one of the Energy Probe IRs, and I think
10 was also part of the topic of Dr. Higgin was just talking
11 with you a minute ago?

12 MR. BOWNESS: Yes. Sorry, from a point of
13 clarification, these are the OM&A operational costs of
14 running the system. These don't include the OM&A project
15 implementation costs of 24.4 million.

16 MR. HARPER: Actually, that is where I was going in
17 the question, was trying to understand what the distinction
18 was, why some costs were in there and why some costs
19 weren't.

20 So the other was the OM&A implementation costs, and is
21 there any particular reason why they were characterized as
22 OM&A, as opposed to being capitalized as part of the
23 overall cost of the project, if they're related with
24 implementation of the project?

25 MR. BOWNESS: Yes, from a project implementation
26 perspective, according to our accounting rules, there are
27 certain elements of the project that can't be capitalized,
28 such as change management and training. Those would be a

1 couple specific examples of things that can't be
2 capitalized, according to accounting policies.

3 MR. HARPER: I know you aren't even looking at MIFRS,
4 so that's existing CGAAP-type or US GAAP accounting
5 policies, is what you'd be referring to?

6 MR. BOWNESS: Yes, that's correct.

7 MR. HARPER: Fine. Thank you. Those are all the
8 clarification questions I had. Thanks.

9 MR. MILLAR: Thank you. I think only Staff has
10 questions on this; am I correct? I think both Mr.
11 Zwarenstein and Ms. O'Connell have some questions.

12 **QUESTIONS BY MR. ZWARENSTEIN:**

13 MR. ZWARENSTEIN: I just have one question and that
14 is: Is Hydro subject to any contractual costs for early
15 conversion to the new system, and therefore not making use
16 of the contracted services with Inergi? That is Technical
17 Conference Question 3(c).

18 MR. BOWNESS: Hydro One is not subject to any
19 contractual costs based on the early conversion to CIS. We
20 have provisions within our existing agreement for support
21 of like-for-like system replacements.

22 **QUESTIONS BY MS. O'CONNELL:**

23 MS. O'CONNELL: Hello, hi. I don't know if my
24 questions lie here or not, but it's the response to Staff
25 Technical Question No. 13 regarding the line loss variance.
26 It's to do with CIS.

27 UNIDENTIFIED MALE SPEAKER: Let's try it.

28 MS. O'CONNELL: Okay, sure. Thank you for responding

1 to the question. I just have some follow-up questions, and
2 that is -- I guess you're still undertaking the study to
3 assess the line loss variance from the date of decision,
4 April 2010?

5 MS. FRANK: Yes, we are.

6 MS. O'CONNELL: Okay. And when is the estimated date
7 of completion of this study?

8 MS. FRANK: We intend to have it ready for our next
9 cost of service filing.

10 MS. O'CONNELL: Which will be?

11 MS. FRANK: That's a more challenging question. A lot
12 of that depends on what's happening with the renewed
13 regulatory framework, and also really this proceeding.
14 Under any circumstance, we are very capital intensive in
15 this period, and we want to find the most efficient way of
16 getting recovery of that capital.

17 If this is the most efficient way, then we will have
18 another IRM for 2014. If this isn't efficient, we'll look
19 at the custom IR.

20 MS. O'CONNELL: The reason I ask that is because I
21 understand from the decision in the last cost of service
22 that the Board directed you to track the variances for the
23 line losses, and I'm just wondering at what point you're
24 actually going to record these in a GL.

25 When you do make this final assessment and study is
26 complete, will you go back to January 1, 2010 and record
27 that variance in account 1588 for regulatory purposes? I'm
28 not talking about your audited financial statements.

1 MS. FRANK: And I can't answer that question at this
2 time, because the study is not complete and I don't know
3 what would be required to be able to go back in time, and
4 if we'd have the information or not. So I don't know.

5 MS. O'CONNELL: Okay. In another part of your answer,
6 you said you're seeking Board's approval for your -- for
7 your eventual final outcome of the study, whichever is the
8 most appealing or attractive method to track the line
9 losses; you're seeking Board's approval for that in the
10 next cost of service.

11 My question is: Have you sought approval from the
12 Board for your methodology to establish other estimates,
13 such as unbilled revenue?

14 MS. FRANK: I think the line loss issue is more
15 complex than the other line loss -- line loss is quite
16 difficult. The other RSVA accounts are really just a
17 difference between what we have to pay the ISO, and what we
18 collect from our customers; they're relatively mechanical.

19 So I think the line loss has special needs and special
20 considerations, and that's why we need to have the Board's
21 endorsement of our approach.

22 MS. O'CONNELL: Okay. So it's -- from what I
23 understand from reading your answers, Hydro One does not
24 want to put a proxy in the account for an estimate for
25 these line losses, until the actual -- an actual, more
26 accurate number can be done -- can be calculated based on
27 the outcome of this study?

28 MS. FRANK: That's correct.

1 MS. O'CONNELL: And I understand that some of your
2 billing cycles are six months in nature, so that you would
3 have an estimate for unbilled revenue. So why can't you do
4 an estimate for line losses?

5 MS. FRANK: We don't have the information from our
6 systems to actually do such an estimate today. So it would
7 be - we've tried looking at this in the past. This is not
8 the first time this issue has come up.

9 MS. O'CONNELL: No.

10 MS. FRANK: And in many ways I don't know that it's
11 appropriate to come up in an IRM proceeding.

12 I want to say that we do have faith that we'll get
13 there once we have all of our information in, with our
14 smart meters and our smart grid and some of the work we
15 would be prepared to talk about, that Mr. Stevens will
16 speak to -- will help us with this. We're just not there
17 today.

18 MS. O'CONNELL: Okay, thank you.

19 MR. MILLAR: I think that concludes all the CIS
20 questions. Last call for CIS?

21 Mr. Rogers, if you like, you could excuse the
22 witnesses.

23 MR. ROGERS: I would like to thank everybody for your
24 cooperation. I know that Mr. Bowness, in particular, is
25 grateful.

26 I think - so Mr. Bowness, I guess you and Mr. D'Arcey
27 can then withdraw, and leave your two colleagues to answer
28 the rest of the questions. Thank you, very much.

1 [Mr. Bowness and Mr. D'Arcey withdraw]

2 MR. MILLAR: We'll now proceed on sort of a party-by-
3 party basis to get through the rest of the questions.

4 Do we have a volunteer to go next? Is anyone looking
5 to get out of here?

6 MR. ROGERS: I'd like to.

7 MR. MILLAR: Roger, we started with you before. Are
8 you prepared to go again?

9 DR. HIGGIN: Yes, I'm ready to go.

10 MR. MILLAR: Thank you.

11 **QUESTIONS BY DR. HIGGIN:**

12 DR. HIGGIN: So from my understanding of what's on the
13 table for Ms. Frank and Mr. Stevens, I have some follow-up
14 questions from my colleague regarding escalated costs, and
15 specifically Energy Probe TCQ Nos. 1 and 2, which relate to
16 pole replacement, okay?

17 So can we start with TCQ 1? TCQ 1 is dealing
18 primarily with part (f) of the response, and I guess the
19 premise here is understanding why Hydro One did not pursue
20 legal action to recover the costs of defective poles from
21 the supplier or suppliers. That's the fundamental
22 question. Thank you.

23 MR. STEVENS: The main reason was that we approached
24 legal counsel with it to discuss our probability, and also
25 potential outcome, and evaluating the actual vendor. At
26 the time, we didn't believe - well, we knew that they
27 didn't have the financial resources to settle the actual
28 cost involved.

1 DR. HIGGIN: But they were on your approved supplier
2 list and therefore should have had credit, I would assume.

3 MR. STEVENS: Yes, but as I mentioned, they didn't
4 have the financial resources. They would have gone through
5 our vendor approval process, but we're talking about a
6 large program here.

7 DR. HIGGIN: So are they still on the supplier list?

8 MR. STEVENS: No.

9 DR. HIGGIN: All right. Is the type of pole that was
10 involved still on the supply list, or has it been struck
11 off, too?

12 MR. STEVENS: We've actually changed the specification
13 for poles as a result of this incident.

14 DR. HIGGIN: So following up now, how many poles that
15 are being replaced - now, if we could perhaps look at the
16 numbers, that would be in the Board Staff No. 10 that we
17 were referred - that's Exhibit I, tab 2, schedule 109;
18 Staff 10, part (h) and (i), if you could look at that. Do
19 you have that?

20 MR. STEVENS: I do have that, yes.

21 DR. HIGGIN: What we'd just like to know is, of the
22 bottom in (i), the poles that were replaced due to a
23 failure, how many were and are being replaced due to that
24 particular defect, the defective poles. That's what we're
25 trying to understand. How many of these guys are there out
26 there?

27 MR. STEVENS: The question of how many are out there
28 is approximately 55,000.

1 DR. HIGGIN: Of defective poles? No, please don't
2 tell me that.

3 MR. STEVENS: Of the red pine variety. Yes, that's
4 correct.

5 DR. HIGGIN: So what I then -- obviously, we would be
6 concerned as to the rate of which you're now replacing
7 those, and that's why you've gone to escalated issue.

8 And the question is given that fleet of poles, how
9 many years is it going to take you to replace 55,000 red
10 pine poles?

11 MR. STEVENS: Our current plan is to replace them over
12 15 years. However, because we do an assessment of all the
13 poles, we will actually replace both those and ongoing
14 deteriorated condition poles throughout the years, year by
15 year.

16 So we have constant information about which poles
17 should be replaced based on condition. This would be a
18 subset of an ongoing program.

19 DR. HIGGIN: All right. Thank you. That's
20 information that was asked for by Mr. Faye. Thank you.

21 My other question from Mr. Faye regards the spare
22 transformer inventory and fleet, and perhaps we could start
23 by looking at Energy Probe TCQ No. 8 as a starting point.
24 Do you have that?

25 MR. STEVENS: I can't find it.

26 DR. HIGGIN: Sorry. I'm sorry, I'm referring you now
27 to the -- to Exhibit I, tab 2, schedule 207, EP 8, which
28 was the original IR. Do you have that?

1 MR. STEVENS: I have Exhibit I, tab 2, schedule 207,
2 EP 8.

3 DR. HIGGIN: That's the one, yes, with the table that
4 shows the spares.

5 And the question, I think, that Mr. Faye is trying to
6 get -- understand is: What was it that triggered this into
7 -- from typical capital into escalated issue capital? In
8 other words, prior to the current application, the
9 transformer fleet was -- spare transformer fleet was a
10 mixture of new and refurbished units, and they were in
11 inventory and so on. And now you've made a decision to
12 basically go with new ones instead of refurbishment. And
13 now it's an escalated issue.

14 And he would like to understand what has triggered
15 that particular change in policy and direction, and the
16 cost consequences that are associated with that.

17 MR. STEVENS: The operating spares pool has always
18 been below the threshold that we would like to have it at,
19 based on risk assessment. That, combined with -- you'll
20 see in the evidence -- the demographics are our existing
21 transformer fleet, which is, in fact, aging and the
22 performance is deteriorating.

23 The combination of those two, as well as the activity
24 that we're projecting going forward to replace assets,
25 really triggered the need to ensure we have adequate spares
26 in place.

27 DR. HIGGIN: I guess a corollary question that he had
28 was: Is this the correct point to change the

1 classification, in an IRM year?

2 That's a corollary question if you wish to address
3 that one, as to what was it that drove it. I mean, a cost
4 of service application year would be more appropriate to
5 change this classification.

6 MR. STEVENS: I guess it goes hand in hand with the
7 actual transformer replacement escalated item, as well. So
8 we are requesting that we be allowed to increase the
9 activity in 2013 of actual replacements, and this goes hand
10 in hand with that.

11 DR. HIGGIN: So you need more spares?

12 MR. STEVENS: We need more spares.

13 DR. HIGGIN: Thank you. That answers the question.
14 Thank you. So that's on the escalated capital issue. And
15 then I had some questions related to the IRM, ICM
16 calculations, and basically -- let me look. I don't think
17 we had a question on this -- oh, yes, we did.

18 This would be Energy Probe TCQ No. 5, and the
19 reference there includes the VECC Exhibit I, tab 2,
20 schedule 505, VECC 8, which has now been updated. You
21 provided a separate file to update that. And the topic of
22 this question is focusing on in-service additions. That's
23 the topic here. It's not CAPEX; it's in-service additions
24 and the ability to forecast in-service additions.

25 And as you would remember, MS. Frank, from the TX
26 proceeding, this was an issue that was of interest to the
27 intervenors.

28 So our question asked you basically to provide the

1 same information that you did for the TX after Schools'
2 motion to provide the actual in-service dates, and you
3 referred us to a number of schedules, which are all
4 aggregated annual costs of ISAs; 414, for example, million
5 as an ISA for 2013.

6 So we would like to still have that -- some reasonable
7 level of granularity for 2012 and 2013. What is the
8 forecast ISAs by month or by quarter?

9 Can I just add that we're not interested, obviously,
10 in the CIS and so on? It would be the other cap -- other
11 typical capital. It's the 414 number, and the CAPEX that
12 relates to it.

13 MS. FRANK: So what I was looking for was additional
14 information that we provided, and we realize that the
15 interest in the typical capital and our approach to defend
16 the typical capital was driving a lot of questions. So we
17 thought it was time we needed to provide some more
18 information.

19 I want to first of all take a moment, if I can, to
20 explain why we defended typical capital in the way that we
21 had, if that... Okay. Thank you.

22 Our thinking was that we're looking for an efficient
23 way of going through these proceedings. And what seemed
24 efficient when we did IRM with OM&A was to say: As long as
25 you're spending at the same level that you did in cost of
26 service year, there is no need to look at OM&A. It's done.
27 And we thought: Well, as long as we spend the capital, the
28 ongoing typical capital at the same level as was approved

1 in the last cost of service, should it not also be done?
2 As long as you spend at the same level, no need to go in
3 and review those in detail?

4 And our thinking was that really the OM&A, every
5 dollar of OM&A is a dollar of revenue requirement, whereas
6 capital, every dollar of capital is, you know, a fraction,
7 maybe 10 cents or something.

8 So why would you put more scrutiny on something that
9 the Board already examined? So that was our approach. I
10 still believe that's right. That's what I want to say; I
11 still believe that's right.

12 However, obviously it was not satisfying. So what we
13 did is in the Technical Conference Question from VECC, No.
14 5, if you'll notice that part (a) to that question talked
15 about the historic spend, and if you'll notice now there
16 are many, many descriptions of the projects that are in the
17 typical capital. And if you look at those, you'll see that
18 the in-service date is listed for each of these projects.

19 So if you - but you have to turn to VECC 5, and it is
20 a package of several capital projects, and you'll see the
21 in-service date.

22 DR. HIGGIN: Talking about VECC TCQ 5?

23 MS. FRANK: Yes, I am.

24 DR. HIGGIN: Thank you, let me just look at that. I
25 think in following this up, I did not see the attachment.
26 I saw the summary tables, but I didn't see the attachment.

27 So maybe I should, for now, just take a look at that,
28 and see if that satisfies the requirement, and maybe get

1 back to you on whether that does.

2 So can we just leave that one for a moment, until I
3 have a chance to look at that? Because I have to carry on
4 questions. All right?

5 MS. FRANK: All right.

6 DR. HIGGIN: Thank you, very much; we'll do that. The
7 other thing that we're interested in is actually a new area
8 that wasn't part of the TCQs, but is nonetheless of
9 interest.

10 As you would realize, the Board issued its new
11 November 15th letter on cost of capital parameter updates.
12 And prior to that, it had also issued a letter regarding
13 the IRM portion of applications.

14 I'm not focusing on the 2.2 percent escalator and the
15 impact that is on the CPI minus X, but on the -- focusing
16 on the ICM piece of that.

17 And if we could look at where you are right now, and
18 what -- that evidence that's been filed, perhaps we could
19 look at Exhibit I, tab 2, 101 Staff 2, attachment 2, if we
20 could find that one, take a minute. And I'm focusing on
21 page 9 and beyond, and specifically on page --

22 MR. ROGERS: Let's take a moment to find that.

23 DR. HIGGIN: That's fine.

24 MS. FRANK: I have that now.

25 DR. HIGGIN: Thank you. So if we would -- what I
26 would like to ask for is that if you could give us an
27 update of page 12, the incremental capital adjustment.

28 As you know, when you filed it was something like

1 26 million, and then you basically did this update when the
2 capital was forecast at 9.13. And as you know from the
3 Board's letter, it is now down to 8.83; okay.

4 So the question is: Would you be willing to update
5 this schedule in accordance with the Board's latest cost of
6 capital parameter, to show what the current revenue
7 requirement associated with the ICM would be?

8 MS. FRANK: I actually know that information, so
9 It's --

10 DR. HIGGIN: Good.

11 MS. FRANK: Can I just tell you? Would that work?

12 DR. HIGGIN: That would work, if you can tell me the
13 bottom line. That would be --

14 MS. FRANK: Yes, the bottom line. So because it
15 changed a few things, it changed the -- not only the return
16 on equity which went down from -- we had used 9.16; it went
17 down to 8.93. But there are other items, like the return
18 on long-term debt, which we had filed at 4.94, would be
19 5.03. So there were changes. Short-term debt was
20 basically unchanged.

21 So the bottom line is slightly down, but it's only
22 \$250,000 down.

23 DR. HIGGIN: That's disappointing.

24 MS. FRANK: I appreciate that. I apologize, but -- so
25 the number now would be 25.9.

26 DR. HIGGIN: 25?

27 MS. FRANK: Point 9.

28 DR. HIGGIN: This number is 25.284.

1 MS. FRANK: But 26.17 would have been the number.

2 Actually, where I'm looking --

3 DR. HIGGIN: I'm at page 12 of the --

4 MS. FRANK: Actually, where I want to take you is to,
5 I think, a better place because it has more detail.

6 So if you go to -- in the pre-filed evidence, so
7 Exhibit B, tab 1, schedule 2, and it's page 5 of 6. And
8 that has all the descriptions of the various types of
9 capital and the total amount that we're seeking, the 26.17.

10 DR. HIGGIN: And how does that compare to the one I
11 pointed to, in terms of -- I thought that was the latest
12 one, because it was October as opposed to June, when you
13 filed the original one. I thought it was the latest one,
14 which is on attachment two to the Staff interrogatory.

15 MS. FRANK: I'm not convinced this is dealing with all
16 -- I think those numbers that you're looking at are even
17 older.

18 DR. HIGGIN: Old? But it says on the top October
19 11th, and the B Exhibit was June.

20 MS. FRANK: Roger, can I take that one and --

21 DR. HIGGIN: Sure, yeah. I'm not trying to pressure.
22 So just put a technical conference JT on that, please, and
23 get back to me?

24 MR. THIESSEN: That would be TC No. 2.

25 **UNDERTAKING NO. TC2: TO UPDATE EXHIBIT I, TAB 2, 101**
26 **STAFF 2, ATTACHMENT 2, PAGE 9 TO CONFORM TO THE**
27 **BOARD'S LATEST COST OF CAPITAL PARAMETERS**

28 DR. HIGGIN: But the request is to update to conform

1 to the Board's latest cost of capital parameters. That's
2 the request.

3 MS. FRANK: Right.

4 DR. HIGGIN: Thank you, those are my questions. I
5 will in the -- while somebody else goes, I'll have a quick
6 look at VECC 8 and see if that works for me.

7 Okay. Thank you, very much.

8 MR. STEVENS: VECC 5.

9 DR. HIGGIN: VECC 5, sorry. Thank you.

10 **QUESTIONS BY MR. MILLAR:**

11 MR. MILLAR: Thanks, Roger. Just quickly on that
12 point, Susan, do you mind if I ask a quick question on VECC
13 5? It might assist others in their review of it.

14 These -- this has now provided a list. Is it all
15 capital projects in 2013 over one million? So it's not
16 just typical capital; it would be every single capital
17 project you propose?

18 MS. FRANK: No. It is the typical capital projects --
19 and if you look at actually page 2 of VECC 5, you'll see
20 the categories. And what we've done is we've picked up
21 projects rather than programs, and the total that we've
22 picked up here is only 132. It's not the entire capital
23 program, or everything over one million dollars.

24 MR. MILLAR: So what's excluded from it?

25 MS. FRANK: Programs that would have been in the base
26 amount, consistent with what was previously approved.
27 These are projects.

28 MR. MILLAR: I see, okay. Thank you for that.

1 MS. FRANK: And the escalated isn't in here either.

2 MR. MILLAR: Right.

3 DR. HIGGIN: I did have a chance to look at VECC 5,
4 and what I see on first blush is the fact that there's a
5 heck of a lot of projects with December 2013 as a -- so
6 therefore, I missed -- I'll have some questions about that.

7 But anyway, I will look at the schedule you've
8 provided. Thank you.

9 MR. MILLAR: Thank you. Julie, do you want to go
10 next?

11 **QUESTIONS BY MS. GIRVAN:**

12 MS. GIRVAN: Yes, sure. I actually have just one set
13 of questions, Susan.

14 If you could turn to CCC No. 4, please, that Technical
15 Conference Question No. 4?

16 I'm just looking at actual versus Board-approved
17 spending in 2010 and '11. And I just wondered if you
18 could, either by undertaking or maybe you know, if you
19 could explain the variance.

20 So particularly in 2010, the spend was almost
21 \$40 million less than Board approved. So if you could
22 explain both 2010 and '11?

23 [Witness panel confer]

24 MS. FRANK: I was just checking if my colleague
25 actually had the details. I think I'll have to take an
26 undertaking on that.

27 MS. GIRVAN: That would be useful.

28 MS. FRANK: Can you clarify what you're looking for?

1 MS. GIRVAN: Yes, I'd like a variance analysis with
2 respect to 2010 and '11 on the typical capital spending
3 amounts.

4 MS. FRANK: The difference between the Board-
5 approved --

6 MS. GIRVAN: Board-approved and actuals.

7 MS. FRANK: -- and the actuals?

8 MS. GIRVAN: Yes.

9 MR. MILLAR: That will be JT3 - sorry, TC3.

10 **UNDERTAKING NO. TC3: TO PROVIDE THE VARIANCE ANALYSIS**
11 **IN BOARD-APPROVED AND ACTUALS WITH RESPECT TO 2010 AND**
12 **'11 ON THE TYPICAL CAPITAL SPENDING AMOUNTS; REFERENCE**
13 **CCC TCQ NO. 4**

14 MS. GIRVAN: And again, this is sort of related. If
15 you turn to CCC No. 5, and this is the sort of 2012 year-
16 to-date amounts, and I just wondered if you have anything
17 further to add to this in terms of is this -- year-to-date
18 up to September 30th. We're now -- another month has
19 passed.

20 What I would like to see is Board-approved versus what
21 you expect to spend by the end of the year for 2012.

22 MS. FRANK: We wouldn't have a Board-approved for
23 2012, because we didn't actually have an application for
24 2012.

25 MS. GIRVAN: You're right. Okay.

26 MS. FRANK: So the last Board-approved we have is
27 2011.

28 MS. GIRVAN: Could you tell me where you think you're

1 going to land, relative to this number, for year-end? Sort
2 of a 9 and 3 forecast?

3 MS. FRANK: I know that information is in this filing.

4 MS. GIRVAN: Okay.

5 MS. FRANK: So maybe we can take a minute to find it.
6 Why don't you give me time over break, and I'll find it
7 then?

8 MS. GIRVAN: That's great. Thank you.

9 Now, just one further question. Is Mr. Stevens the
10 one to ask questions about the smart grid rate adder?

11 MS. FRANK: Yes, he is.

12 MR. NIXON: We will try.

13 So we have asked in an initial interrogatory about
14 smart grid, and the way costs are being recovered and the
15 revenue approach. We asked a follow-up question again, and
16 we seem to be getting back to the same answer that says
17 that Hydro One is following Board-approved methodology.

18 I guess where we're coming from here on this one is
19 that I'm not entirely sure that the benefit is related to
20 volumes consumed, and we see this as a benefit to all
21 consumers in Ontario, Hydro One customers. It would seem
22 to me that assessing that revenue recovery on the basis of
23 volume needs some more justification than: Well, that's
24 the way they did it in Guelph and Kingston and Oakville.

25 MS. FRANK: I'm actually going to send you to the next
26 panel for the answer for that one, because that's where our
27 rate design person is.

28 I thought you were going to ask about smart grid

1 expenditures. Smart grid expenditures we can handle, but
2 the actual treatment of how you collect it and the rate
3 design aspects, Mr. Henry Andre, who will be up on the next
4 panel, will be prepared to handle that.

5 MR. NIXON: Thank you.

6 MR. MILLAR: We're probably getting close to time for
7 a break. Let me get a canvass on questions for this panel.

8 Mark, how long do you think you will be with this
9 panel? Okay. Bill?

10 MR. HARPER: Probably a bit longer than that.

11 MR. MILLAR: Okay. Shelley?

12 MS. GRICE: Two minutes.

13 MR. MILLAR: Two minutes? Why don't we do you? Are
14 you ready to go and --

15 MS. GRICE: We have one follow-up question from the
16 Technical Conference Questions, and it has to do -- sorry,
17 I'm looking for my -- it's okay. It has to do with AMPCO
18 Question No. 3.

19 We asked a question for the technical conference.
20 Just in light of the fact that the Board has issued its
21 renewed regulatory framework October the 18th, we just
22 wanted to have an opinion from you in terms of what
23 influence that report has on this application and
24 applications moving forward.

25 And you mentioned something earlier this morning to
26 partly answer that question. I just wondered if you had
27 anything else to add.

28 MS. FRANK: I actually thank you for the opportunity,

1 because I have some concerns that the renewed regulatory
2 framework has adopted the capital module pretty much
3 unchanged from what we've seen in the current approach to
4 the capital module. If anything, it's added a year, so one
5 more year of a period where it's a struggle to find a way
6 to get the capital that's necessary to run the business.

7 So I think that the ICM is attempting to deal with
8 prudently incurred capital on a basis that is, I'm going to
9 say, efficient and has a benefit to customers in terms of
10 smoothing both the rates and the performance of the system.

11 I'm not convinced that today we're all the way there,
12 and our application in many ways is an attempt to find a
13 way to make the ICM longer-lasting. So I'm not convinced
14 that -- you're asking me did the new ones actually -- the
15 new rules actually help, and I'm not convinced they do.

16 MS. GRICE: Okay. Thank you.

17 MR. MILLAR: Richard, do you have anything for this
18 panel?

19 MR. STEPHENSON: I do. I can do it in about five
20 minutes or less.

21 MR. MILLAR: Why don't we do that, and then we'll take
22 our morning break?

23 **QUESTIONS BY MR. STEPHENSON:**

24 MR. STEPHENSON: Do you have my questions anywhere
25 handy? I only had two of them.

26 And the first one is talking about asset condition
27 information and Cornerstone. Essentially, the question
28 really is this.

1 In a response to Staff Interrogatory No. 2, you had
2 indicated in relation to wood pole and distribution system
3 replacement that you have received -- you have now more and
4 better asset condition information available, and that has
5 assisted you in developing your replacement program. And
6 the question we had for you was: What role, if any, does
7 Cornerstone play in the availability of that new and better
8 asset condition information?

9 MR. STEVENS: There's two aspects to that. I'm not
10 the Cornerstone expert, but I'll take a crack at it.

11 Cornerstone Phase 1 was our asset work management
12 implementation, and under that program we were able to
13 consolidate a lot of sources of information, some of which
14 were spreadsheet into a single, enterprise-wide
15 application. And we've been, since then, filling up that
16 container, if you will.

17 The other aspect, asset analytics, we went live with
18 an early release in May, and that's the analytic tool that
19 actually allows us to mine that data for assess
20 performance, demographic condition-type information. The
21 full implementation of that is likely Q1 of 2013.

22 MR. STEPHENSON: Am I right that when you refer to
23 this, in effect, more and better asset condition
24 information available, it is one of the tools that has part
25 of that?

26 MR. STEVENS: Correct.

27 MR. STEPHENSON: The only other question I had for you
28 was this question about the reliability indices, and it's

1 the nexus between the reliability indices and the ability
2 to identify the need, essentially, for increased investment
3 in asset replacement.

4 And the question is how long a time frame of SAIDI,
5 SAIFI and CAIDI information is required to determine a
6 trend in system reliability performance resulting from
7 under-investment in the system?

8 MR. STEVENS: Looking at those items -- I mean there's
9 a lot of variables associated with SAIDI, SAIFI, CAIDI. I
10 mean storms, number of connections, and then ultimately you
11 get down to age and performance of assets.

12 What we like to do is actually look at age and
13 performance and condition of assets. It's an easier
14 assessment for us to look at. Trying to unbundle SAIDI is
15 difficult.

16 MR. STEPHENSON: And these are macro indices, and so
17 is the answer that they aren't very helpful as trend
18 indicators for you, in terms of the pace of asset
19 replacement that's required?

20 MR. STEVENS: I wouldn't say they're not helpful.
21 But, as you point out, they -- you know, you do require a
22 longer term view to see those trends and how they emerge
23 over time.

24 MR. STEPHENSON: In terms of the SAIDI and SAIFI and
25 CAIDI, just to follow up on that, you've reported certain
26 data in this -- in your filing. And, I mean, are you
27 relying on that data as -- in support of your application,
28 in terms of the need for the enhanced asset replacement?

1 Or is that simply, at this stage, provided for information?

2 MR. STEVENS: It's an indicator, and we do a couple
3 things with it. So one would be assess the long-term
4 trends; are we doing better, are we doing worse.

5 We also look at it in relations to other utilities out
6 there, on a like-for-like basis, to see how we're
7 performing relative to others. And based on that, we look
8 at where we think we need to be.

9 But, I mean, the real assessment that's done to
10 determine how fast we want to do a program, or why we want
11 to escalate at this period of time, really looks at the
12 actual condition of the asset, and longer term bow wave of
13 replacement that we're faced with.

14 MR. STEPHENSON: Thank you.

15 MR. MILLAR: Okay. Why don't we take our morning
16 break and come back in twenty minutes.

17 --- Recess taken at 11:05 a.m.

18 --- On resuming at 11:25 a.m.

19 MR. MILLAR: Why don't we get started again,
20 continuing with panel 1?

21 Mark, are you prepared to go next?

22 MS. FRANK: Can I...

23 MR. MILLAR: Yes.

24 MS. FRANK: I took a -- go find a number before break,
25 and I have found. So maybe we should put that on the
26 record.

27 MR. MILLAR: All right.

28 MS. FRANK: Ms. Girvan was asking about CCC Technical

1 Question No. 5, and we had given September year-to-date
2 spending on the typical capital, and it was 319.

3 And actually, back in an IR we had done a year-end
4 forecast, also a CCC question. So it was Exhibit 1, tab 2,
5 schedule 703, CCC No. 7.

6 And the total capital forecast for 2012 that we
7 provided on that piece of paper was 443.9, and we believe
8 that continues to be an accurate forecast. So we're a
9 little bit over 300, and need to get, like, 443. So we
10 believe that's on track.

11 MS. GIRVAN: Thank you.

12 **QUESTIONS BY MR. RUBENSTEIN:**

13 MR. RUBENSTEIN: Do you have our Technical Conference
14 Questions in front of you, a copy of them? Probably best
15 that I'm simply just going to read the ones you didn't
16 answer.

17 MS. FRANK: Yes, we do.

18 MR. RUBENSTEIN: So the first is referencing VECC
19 Interrogatory No. 2, and we're asking if you could:

20 "Please provide details with respect to all ways
21 in which the meaning, the spirit and intent of
22 the Board's approach requires a reinterpretation
23 of the existing policy."

24 MS. FRANK: I think what you need to go back to, you
25 know, what do we think the spirit and intent of the Board
26 is when it comes to the IRM filings, and ICM in particular.

27 And I think certainly we'd recognize that the Board
28 understands -- actually, the Chair, Rosemarie Leclair, even

1 back a year ago, on November 21st of 2011, indicated that
2 this is a capital-intensive period.

3 So I think one of the spirit and intents is we have to
4 deal with a way to deal with a capital-intensive period.
5 The Board recognizes that we're in such a period.

6 And then the second thing the Board would likely say
7 is we need to be efficient in dealing with that capital-
8 intensive period. And that's actually, I think, what the
9 ICM is to deal with. It's an efficient way of making sure
10 that the capital that is needed to be spent gets approved.

11 And I think that is the question we already had
12 earlier this morning, about: How do you efficiently manage
13 to have a prudent level of spending defended and approved?

14 So the ICM is to do that right now. It doesn't quite
15 make it all the way there, and our objective is to try to
16 find a way to be helpful to the Board, to actually find a
17 way to get this capital-intensive period funded, using the
18 ICM in a very efficient IRM approach.

19 And then finally, the Board is also interested in
20 smoothing customer rates. Don't like these times when you
21 have three years of just inflation minus productivity,
22 followed by a fourth year -- today a fourth year, tomorrow
23 a fifth year -- of a very high increase, when you delay all
24 the capital to the fifth year. That's not very friendly to
25 customers. Customers would rather see smaller and steady
26 increases; at least that's what we hear from our customers
27 when we go out to talk to them. They find this large --
28 unanticipated increases are very problematic to deal with.

1 Steady increases are fine.

2 So I think that the Board's spirit and intent relates
3 to: We know it's capital-intensive. We want to be
4 efficient. We want it to be smooth for customers.

5 We're on the same page as all that.

6 MR. RUBENSTEIN: SEC Question No. 3:

7 "Please provide all communications from the
8 shareholder information, from rating agencies,
9 communications from investment bankers or other
10 similar evidence to support the sentence: 'Hydro
11 One has no other means by which it can fund the
12 proposed non-discretionary capital spending.'"

13 And this was in response to PWU Interrogatory No. 1.

14 MS. FRANK: The way that Hydro One funds the capital
15 spending is to borrow the money. That's how we fund the
16 capital spending.

17 First of all, this was referring to the way to
18 actually get the spending funded is by borrowing the money,
19 and the way you can borrow the money is to allow the credit
20 rating agencies to know that you're going to get rates that
21 will allow you to cover your costs and pay for the debt
22 that you've borrowed.

23 The piece that I think best characterizes that type of
24 concern is a piece that we haven't actually filed, but it
25 is a report from Scotiabank on their global views. And
26 there is a September 14, 2012 report, where they looked at
27 the utilities. The author of that is Steven Dafor.

28 And Steven -- if I could read a tiny piece about this

1 -- he says -- and he was talking about utilities in general
2 and also Toronto Hydro, as it turns out. So let me read
3 this --

4 MR. RUBENSTEIN: Can I stop you for a second? Can you
5 point to the exhibit number? I assume it's in the
6 evidence.

7 MS. FRANK: It's not in evidence.

8 MR. RUBENSTEIN: Not in the evidence? Okay.

9 MS. FRANK: Not in evidence. I could -- we can
10 correct that if you want.

11 MR. RUBENSTEIN: I'll let you go first, and then we'll
12 take an undertaking for that.

13 MS. FRANK: So what Steven Dafor said is:

14 "For a utility with a little mismatch between
15 capital and depreciation the loss is immaterial.
16 For some utilities with large capital
17 programs..."

18 And he says particularly Toronto Hydro:

19 "...the permanent loss of earnings will be
20 material and cannot only affect shareholder
21 returns, but could place significant pressure on
22 credit ratings."

23 And he talks about the potential for such a dead
24 weight loss, and he says:

25 "...which we think is quite punitive compared to
26 either cost of service or a form of IRM that
27 applies only to OM&A and not to capital-related
28 costs. This creates an incentive for utilities

1 to arrange capital spending so that it enters
2 rate base in the base year application and then
3 defers capital as much as possible until the next
4 rebasing year. This and perhaps other perverse
5 incentives could, in the view of many, lead to
6 inefficiencies in capital planning and
7 implementation, and could even push the envelope
8 on the capacity, reliability and safety margins."

9 So I think that's, to us, likely the best description
10 of the way that we need to fund this, is by getting the
11 approvals.

12 MR. RUBENSTEIN: Have you spoken, or do you have any
13 sort of information -- I mean, if you're funding this
14 primarily through debt, have you any -- and this goes back
15 to the question -- any communications or any specific
16 information with rating agencies who rate Hydro One that
17 you would not be able to do that?

18 MS. FRANK: The -- Scotiabank is an investment banker,
19 and so that's not a credit rating agency, but it is a
20 source of debt funding. And so I've read what their
21 concern is, and I share their concern.

22 In terms of the credit rating agencies, as you know,
23 our credit rating has deteriorated slightly and is now no
24 longer stable, in the case of Moody's. So further
25 expressions of concern, I would say.

26 MR. RUBENSTEIN: Can I conclude, then, from what
27 you're saying, the basis of that statement, or how you've
28 come to that, would be the Scotiabank report?

1 And the down -- your interpretation of the downgrades
2 in the credit rating agency reports?

3 MS. FRANK: Yes. So it's primarily associated with
4 the debt issues.

5 MR. RUBENSTEIN: Can we get an undertaking for the
6 Scotiabank report?

7 MR. MILLAR: TC4.

8 **UNDERTAKING NO. TC4: TO PROVIDE SCOTIABANK REPORT.**

9 MR. RUBENSTEIN: Take you to SEC No. 4, part (a).
10 This was with respect to the submission to your board of
11 directors, and in Consumers Council Interrogatory No. 1,
12 attachment 1:

13 "Can you please explain the phrase: 'Have
14 resulted in the distribution rate increase being
15 requested for 2012 being below the required
16 regulatory rate threshold for a cost of service
17 application'?"

18 MS. FRANK: Sorry, can you take me back to the
19 reference again?

20 MR. RUBENSTEIN: Sure. This is on page 1 of 28, CCC
21 No. 1, attachment 1, the final bullet on that page.

22 MS. FRANK: This is not a technical conference
23 question?

24 MR. RUBENSTEIN: No, sorry, it's an interrogatory
25 question.

26 MS. FRANK: That was my problem.

27 MR. RUBENSTEIN: My apologies.

28 MR. MILLAR: Mark, could I just ask you to speak into

1 the mic a little bit more? The court reporter is having
2 some trouble hearing you.

3 MS. FRANK: So now we're -- now that we have the right
4 material.

5 MR. RUBENSTEIN: The final bullet on that page - I'll
6 read the full bullet.

7 MS. FRANK: On page one of --

8 MR. RUBENSTEIN: Yes.

9 "Subsequent regulatory decisions by the OEB,
10 including the approval of the cost of service
11 distribution applications to record costs in U.S.
12 GAAP and revise cost of capital inputs, future
13 income, tax, rate changes..."

14 And this is the part that we're seeking for you to explain.

15 "...have resulted in the distribution rate
16 application" - sorry -- "distribution rate
17 increase being requested for 2012 being below the
18 required regulatory rate threshold for a cost of
19 service application."

20 MS. FRANK: And your question is?

21 MR. RUBENSTEIN: Can explain what you mean by the
22 distribution rate increase being requested for 2012 being
23 below the required regulatory rate threshold for a cost of
24 service application?

25 MS. FRANK: About the time that this memo would have
26 been written, there was information in terms of how the
27 Board was treating cost of service applications that were
28 in the middle of, I would say, an IRM period.

1 And what became clear -- originally there was -- we
2 would have characterized it as guidance, that there had to
3 be a threshold level of discomfort, pain, associated with
4 the kind of returns that we -- we and other utilities
5 treated that as guidance, not as a firm requirement.

6 It became clear about this time that it was indeed a
7 firm requirement. The firm requirement is you had to fail
8 by 300 bases points in a prior year return on equity below
9 what the Board had allowed. And we were finding we were
10 not at that point of failing.

11 MR. RUBENSTEIN: You're talking about the off ramp,
12 head off ramp.

13 MS. FRANK: Yes, we didn't pass the off ramp.

14 MR. RUBENSTEIN: Thank you very much. As well
15 question (b), and this is on the second page. This is the
16 second bullet point on page 2, and it says:

17 "As a result of these changes and assumptions and
18 subsequent changes to future income tax rates,
19 the 2012 budgeted revenues will increase by
20 40 million to 5658 million, and 2012 net income
21 will increase by 29 million to 643 million."

22 And we're asking for -- could you please provide a
23 detailed explanation, including calculations with respect
24 to the increase of 40 million in budgeted revenues, and the
25 increase of 29 million in the net income for 2012?

26 MS. FRANK: This actually relates to the change in
27 assumption of should we be filing the cost of service
28 filing or an IRM filing. And originally we thought we were

1 filing a cost of service filing for 2012.

2 And then we said obviously, since we don't pass the
3 test, we can't do that. And that meant that some of the
4 variance accounts that we had at that point in time in
5 2012, that we thought we were going to be refunding could
6 not be refunded.

7 And there's a smart meter variance account, as well as
8 a distributed generation variance account, that would have
9 been refunded under a cost of service, and either an IRM --
10 or, as it turns out, no filing for 2012 -- were not going
11 to be refunded, and that's a material amount of the change.

12 MR. RUBENSTEIN: Thank you very much. You provided
13 the answer to part (c), but I was wondering if you could
14 update that answer to use the latest ROE calculation
15 released by the Board. In your answer, you're using the
16 9.16 number.

17 MS. FRANK: Yes, we can do that. I think, given how
18 many numbers are on this page, it would be better to do it
19 by form of undertaking.

20 MR. RUBENSTEIN: And I would ask you the same thing
21 about -- for part (g), which would be the same thing, if
22 you can update -- you reference VECC 8, but if you can --
23 in your answer, if you could update that as well for the
24 latest Board approved ROE.

25 MS. FRANK: VECC 8, I believe -- I'm not convinced --
26 VECC 8 refers to --

27 MR. HARPER: I think, if I can help, it would be part
28 12(c) where, as part of that question, we made a specific

1 referral to the approved 2013 ROE. I assume the answer
2 that you gave would have been based on the -- not the most
3 current one.

4 MS. FRANK: 12 part (c). I see what you're saying.
5 Okay.

6 MR. RUBENSTEIN: That's the one you reference for your
7 answer to (g) for ours.

8 MS. FRANK: Yes, we can do that.

9 MR. MILLAR: You can update both of those? So TC 5.

10 **UNDERTAKING NO. TC5: TO UPDATE SEC IR NO. 4(C) AND**
11 **VECC 8(C) USING THE BOARD'S LATEST ROE CALCULATION**

12 MS. FRANK: I'm sorry, TC what?

13 MR. MILLAR: Five.

14 MS. FRANK: And just to make sure I have the record
15 clear, so I'm updating SEC 4(c).

16 MR. RUBENSTEIN: Yes.

17 MS. FRANK: And VECC 8(c)?

18 MR. RUBENSTEIN: Yes.

19 MS. FRANK: Okay. Thank you.

20 MR. RUBENSTEIN: If I could take you to (h)? We ask
21 if you can please compare the 4.9 percent rate increase in
22 this document to the rate increase forecast in the November
23 2011 update, and provide the details on the main reasons
24 for any difference.

25 MS. FRANK: The topic we have here is similar to the
26 one we had a moment ago, with the \$40 million of revenue.
27 It's really the same issue, but now we're talking about
28 rate increases.

1 And a helpful place, at least somewhat helpful, is to
2 go to the Board material that we looked at a moment ago,
3 only this time on page 27 rather than the covering memo for
4 it. Do you need the reference, or do you still have that
5 open?

6 MR. RUBENSTEIN: I have it.

7 MS. FRANK: Okay, so page 27. And as much as it's a
8 little bit hard to see here, you'll notice that the -- for
9 2013, the rate increase with the November Board was going
10 to be negative 2.7 percent.

11 And the primary reasons for the difference is once
12 again the items which - unfortunately, this is in black and
13 white, and therefore a little bit hard to see, but you'll
14 see the 5.7 and the 1.0, and those two are actually the
15 smart meter variance account and the DG variance account
16 that would have been refunded.

17 So that's the reason you went from the negative 2.7 to
18 the 4.9 in April.

19 MR. RUBENSTEIN: So there's still a difference,
20 though. If you remove that - if you take those out,
21 there's still a difference.

22 MS. FRANK: They're the largest factors, right.

23 MR. RUBENSTEIN: Yes.

24 MS. FRANK: So I've taken out 6.7 -- close.

25 MR. RUBENSTEIN: The difference, generally?

26 MS. FRANK: I don't have other factors.

27 MR. RUBENSTEIN: If I can also ask you to turn to --
28 and this was not in our -- not in our technical conference

1 questions, but page 25 of that presentation.

2 And as I read this -- and I ask you if you can tell me
3 if I'm wrong -- the allowed ROE, let's say for 2012, is
4 9.4, but your actual return is at 12.1? That's how I read
5 it; is that correct?

6 MS. FRANK: Yes, that would be correct.

7 MR. RUBENSTEIN: And for 2013, the allowed ROE you
8 estimated to be 9.2. We now know that that's lower than
9 that. And you're projected to have an ROE of 12.7; is that
10 correct?

11 MS. FRANK: That's correct.

12 MR. RUBENSTEIN: Okay. Moving on, if I can take you
13 to SEC No. 6 --

14 MS. FRANK: Could I go back and indicate that one of
15 these were GAAP returns, and the other are regulatory
16 returns.

17 There is a basic difference between those two, and the
18 basic difference is the -- I'd say they're accounting
19 reasons to start with, so there are some accounting, tax-
20 type matters.

21 But likely the largest one would have to do with the
22 working capital and year-end working capital considerations
23 that are in the financial statements that are different
24 from the regulatory. The regulatory follows the working
25 capital treatment that the Board has used in terms of how
26 much, given all of your receivables and payables. So it's
27 a lead-lag basis, which is different than what your
28 financial statements will have. So it's primarily working

1 capital that drives the difference. But -- so the GAAP is
2 in accounting.

3 MR. RUBENSTEIN: Do you know what your actual
4 regulatory ROE is, then, for 2012 and projected for 2013?

5 MS. FRANK: We wouldn't do that calculation, because
6 you always do the regulatory on the basis of a forecast and
7 a plan, not after the fact. So I wouldn't have done that
8 calculation.

9 MR. RUBENSTEIN: Can you do that calculation?

10 MS. FRANK: I know whenever I ask my accountants to do
11 it, they always tell me the concept is flawed. I could ask
12 again, but I'm not convinced I'll get -- I could attempt to
13 do it. How's that?

14 MR. ROGERS: Why don't we take it under advisement?
15 And we'll advise you. If it can be done in a responsible
16 way, we'll do it, but if not, we'll tell you why not.

17 MR. RUBENSTEIN: Well, can you do it? And then if you
18 want to explain why you don't think it's a good calculation
19 and all that, you're fine to include that in the
20 undertaking response.

21 MS. FRANK: I don't think I could go there -- like,
22 this is something that we would have to use the audited
23 financial statements to back into a regulatory return. And
24 I'm not certain if I can do that or not.

25 I would agree that I can take to attempt to do it, but
26 I can't promise that I can do it.

27 **QUESTIONS BY MR. HARPER:**

28 MR. HARPER: I'm sorry to interject, because this was

1 a follow-up question I had on one of the responses you gave
2 for one of my TCQ questions.

3 And it was VECC TCQ No. 3, and you provided an answer,
4 and in part (d) of that answer, we'd asked you to provide
5 Hydro One Networks Distribution's 2001 ROE on a deemed
6 basis. This is using the Board's standard calculation for
7 how it calculates actual ROEs, for purposes of, like, what
8 you were talking about in terms of what are actual ROEs
9 from a regulatory perspective, to test against -- you know,
10 are you on an off-ramp or whatever else.

11 And you actually provided an answer in that response.
12 I think the number was 9 -- I can't remember off the top of
13 my head what number is, actually. And so I was trying to
14 -- maybe it would help at this point in time rather than
15 later on to understand how that response differs from what
16 you were trying to characterize what Mr. Rubinstein is
17 looking for, as to being an actual ROE calculated on a
18 regulatory basis.

19 Because that was my understanding of, to a large
20 extent, what that response to the technical conference
21 question that VECC had posed was.

22 MS. FRANK: The 966 was just the allowed previous
23 Board ROE. That's all that was.

24 MR. HARPER: So basically, you haven't -- maybe I'll
25 get to that, then. So you haven't responded to my
26 question, then?

27 MS. FRANK: I think at the same -- you're appropriate
28 to have interrupted, because, Mr. Harper, it's the same

1 issue that we have, that we're being asked by Schools now.

2 MS. GIRVAN: Sorry, Susan, doesn't it say in that
3 response 10.5 percent?

4 MS. FRANK: I'm sorry, that's a different item. I
5 think we are on number (d). 966.

6 MR. HARPER: Well, out of curiosity, because when you
7 apply for an IRM, one of the Board's Triple-R filing
8 requirements is for IRM years, you're supposed to file this
9 calculation after the fact. So I guess I'm just curious as
10 to how you're going to do that if you can't. Let's put it
11 that way.

12 MS. FRANK: I think we should leave it stand, that I
13 will look at this and attempt to do it.

14 MR. HARPER: I'm sorry, but like I said, it was
15 exactly the same issue, is what I --

16 MS. FRANK: Yeah, no, I agree it was.

17 MR. HARPER: Thanks.

18 MS. FRANK: I'm happy to attempt to do it.

19 MR. THIESSEN: That's Undertaking TC No. 6.

20 **UNDERTAKING NO. TC6: TO PROVIDE ACTUAL OR FORECASTED**
21 **ACTUAL REGULATORY ROES FOR 2011, 2012 AND 2013.**

22 MS. FRANK: And just to be clear, it is to -- we have
23 had two different items here. I just want to make sure --
24 what is No. 6?

25 MR. RUBENSTEIN: I am confused too.

26 MR. HARPER: I think if you answer Mr. Rubenstein's,
27 you will probably be getting at me too.

28 MS. FRANK: So it's to calculate for 2000 and -- what

1 year, '12?

2 MR. RUBENSTEIN: Well, I'd like -- I'll expand it just
3 slightly. Essentially, for 2011, 2013, provide the actual
4 or forecasted actual ROEs.

5 MS. FRANK: Regulatory ROEs?

6 MR. RUBENSTEIN: Yes.

7 MS. FRANK: So the regulatory ROE for 2011, '12 and
8 '13; is that?

9 MR. RUBENSTEIN: Yes.

10 MS. FRANK: Is that what you're asking?

11 MR. RUBENSTEIN: If I could take you to SEC 6:

12 "Can you please confirm that the typical capital
13 spending for the test year..."

14 Which would be 2013:

15 "... has not previously been approved by the
16 Board, has not been reviewed or defended and
17 approved in any way?"

18 MS. FRANK: I would disagree, from the perspective
19 that when the Board reviewed the 2010 and '11 capital
20 spending, they reviewed the elements of the ongoing capital
21 and determined that that level of spend was appropriate.

22 That review was intensive at the time. Actually,
23 likely more intensive than the OM&A review at the time.

24 To say that it has not been reviewed, defended or
25 approved in any way, my feeling is it was when we were
26 getting our approval for 2010 and '11, and we were talking
27 about a same level of spend.

28 MR. RUBENSTEIN: So your position would be the level

1 has been reviewed, defended and approved, but not the
2 actual proposed spending?

3 MS. FRANK: The level and the SD&O-type
4 considerations, yes.

5 MR. RUBENSTEIN: SEC No. 9. This is referencing Staff
6 Interrogatory No. 10, which is I2, schedule 109, Staff 10.
7 And in that interrogatory, part (c), the Board asked you:

8 "Would the revised approach result in replacing
9 poles which should not need to be replaced due to
10 age and due to condition, and on the other side
11 result in not replacing some which would be
12 replaced due to poor condition?"

13 Your response says:

14 "No. Hydro One will continue to schedule
15 replacements for all poles that have reached end-
16 of-life, which takes into consideration both
17 conditions and age demographics, as well as other
18 factors like the likelihood and consequences of
19 failure and the risks associated with the system
20 reliability, safety and future costs."

21 Our question is: Can you provide the methodology used
22 to balance these various factors?

23 MR. STEVENS: Yes. So we have statistics on the
24 condition of poles. We do a cycle review of that. And as
25 well, we have all the demographics, or age of poles. There
26 is a high correlation between expected end-of-life and
27 condition, so we use end-of-life to try to predict what the
28 future replacement requirements will be. And when we

1 actually come to in-year doing the work, we would actually
2 prioritize based on condition.

3 MR. RUBENSTEIN: But how would you -- I mean, so you
4 have a list, a priority list based on condition, and then
5 -- but you are also prioritizing it with other factors.
6 You talk about system reliability, safety, and future
7 costs. How do you exactly go about doing that?

8 It's somewhat of a practical question. Someone has to
9 make that sort of --

10 MR. STEVENS: Yes, no, so I mean, there's a number of
11 things that come into play; impact on reliability, impact
12 on cost are primary drivers.

13 We would look - you know, if we have a pole that does
14 have very poor condition, and it just happens to supply a
15 critical load, and there also happens to be a number of
16 other poles in that area that are beyond end-of-life based
17 on demographic or age type predictions, we would likely
18 bundle that work and schedule it, because it's the most
19 effective way of doing it.

20 But we also have, as I've mentioned, the database of
21 pole condition, where we actually go out and test the core
22 strength of the pole, and we would generally prioritize
23 based on that.

24 MR. RUBENSTEIN: Thank you very much. If I can take
25 you next to SEC No 10. At least on the electronic copy
26 that was sent to me, I don't -- the response actually isn't
27 there.

28 MR. STEVENS: We don't have any internal documents,

1 but I can try to give you an explanation, if you'd like.

2 MR. RUBENSTEIN: Please do.

3 MR. STEVENS: As I mentioned, we don't actually do
4 those type of calculations. But by way of anecdotal
5 information, I can provide you with some examples.

6 So this one is specific to poles. We know if we do a
7 pole on a planned basis, if an outage is required, it takes
8 roughly about four hours of outage time to do that. If
9 it's an unplanned outage, we would be looking upwards of
10 about nine hours. So there is definitely a customer
11 impact.

12 Also, a high proportion of pole replacements, on an
13 unplanned basis -- a storm or otherwise occur, or can
14 occur -- using overtime and those types of things, where
15 planned work is actually done on regular time.

16 MR. RUBENSTEIN: And I have the same question on
17 No. 11. The question is in the material, but there is no
18 answer.

19 MR. STEVENS: Correct.

20 MR. RUBENSTEIN: I'm assuming there just is no
21 internal documents.

22 MR. STEVENS: Correct.

23 MR. RUBENSTEIN: All right. I would take you to
24 SEC 16. We ask,

25 "Please confirm the applicant's capital
26 expenditures as a percentage of depreciation in
27 the average LDC CAPEX to depreciation in the same
28 years, from the yearbook being as follows."

1 There is a chart provided and then we ask,
2 "Please explain why the applicant needs
3 additional funding when its capital spending as a
4 percentage of depreciation is consistently less
5 than the industry average."

6 MS. FRANK: Let me start by indicating that I accept
7 the numbers from Hydro One as being consistent with my
8 knowledge. I don't know about the yearbook numbers. They
9 talk about it being an average. I couldn't find that
10 calculation in the yearbook. I assume that it's something
11 that was done by School Energy Coalition.

12 MR. RUBENSTEIN: I think so.

13 MS. FRANK: And then I don't know what basis you did
14 it upon. Did you take the capital contributions that an
15 LDC will often get from a developer when they are doing an
16 expansion? Did you remove that from the capital?

17 MR. RUBENSTEIN: Well, I'm going to make an
18 assumption, because I wasn't the person who did it.

19 But usually when we do this calculation, we simply
20 take from the yearbook because there is, if you look at
21 capital -- you can look at CAPEX and there is a
22 depreciation, if you sort of do the division.

23 MS. FRANK: So it's hard for me to know what this
24 number is. And the thing that occurs to me is that we
25 could be looking at utilities that have a fair amount of
26 growth, and that may have major investments in subdivisions
27 that are funded by the subdivision.

28 I'm not convinced we're comparing like for like here.

1 I would assume that the reason the other utilities can
2 manage this is because they are getting incremental revenue
3 to fund this capital. If they weren't, then I don't know
4 how they can manage.

5 MR. RUBENSTEIN: Thank you very much. If I can take
6 you next to SEC 17, which you answered and you included the
7 Form 2-K that we had requested, but there are only two
8 entries into the form.

9 MR. STEVENS: What's the question?

10 MR. RUBENSTEIN: Why is it not filled out? I see 70
11 to 80 in the test year for non-union, and then management
12 non-union 8.6 million. But you haven't actually filled out
13 the rest of the form.

14 MR. STEVENS: I thought we answered that - sorry, I
15 thought we answered that there were no incremental
16 resources.

17 I'm sorry, I'm not that familiar with this table. But
18 I believe the answer is that incremental resources are not
19 required -- if I'm reading that correctly.

20 MR. RUBENSTEIN: I apologize. I received this stuff
21 this morning, so I've been randomly trying to review the
22 material.

23 If I can take you to SEC 18. This is in response to
24 SEC interrogatory No. 17. We asked you to please provide
25 the information requested with respect to the original
26 establishment of the four stations per year and the six
27 transformers per year standards.

28 MR. STEVENS: That would have been done based on the

1 assessment of risk, demographics, condition at that time,
2 very similar to what we do today.

3 MR. RUBENSTEIN: Do you have those -- I mean, I assume
4 there was -- that is, those sort of standards have
5 crystallized in some sort of report or business case that
6 you'd originally made?

7 MR. STEVENS: Well, it comes to light in the actual
8 investment plan that we put together, which underlies this.

9 MR. RUBENSTEIN: I'm talking about originally. In
10 your answer, you talk -- it was approved in the EB-2009-
11 0096 proceeding --

12 MR. STEVENS: I'm really having trouble hearing you,
13 sir.

14 MR. RUBENSTEIN: I'm sorry, I apologize. I have
15 a million books in front of me.

16 You talk about how these were approved in the 2009-
17 0096 proceeding. I want to -- I'm trying to draw out the
18 information which sort of set that standard originally back
19 then.

20 MR. STEVENS: I wouldn't call it necessarily a
21 standard. I would say that when we did the filing back in
22 2009, we would have looked at the risk associated with the
23 demographic of the fleet at that point in time; age,
24 condition, the same elements that we look at today. And we
25 would have argued the case that 4 and 6 were the right
26 numbers at that period of time.

27 MR. RUBENSTEIN: Can you put on the record in this
28 proceeding the information, then, from that proceeding with

1 respect to this issue?

2 MR. STEVENS: We could look for the references.

3 MR. THIESSEN: Undertaking TC7 -- with the microphone,
4 TC7.

5 **UNDERTAKING NO. TC7: TO PROVIDE FLEET RISK**
6 **INFORMATION FROM EB-2009-0096.**

7 MR. RUBENSTEIN: SEC No. 27, would this be best -- I
8 have a sort of a follow-up. Would that be best for this
9 panel or the rates panel?

10 MS. FRANK: This would be better for this panel.

11 MR. RUBENSTEIN: Okay. If I can take you, then -- you
12 did provide a response to that. And in your response, you
13 say:

14 "Hydro One does not have available specific
15 depreciation and CCA calculations for every
16 contemplated project adding up to \$414 million of
17 in-service capital. Similar projects, especially
18 the smaller ones, are grouped into categories and
19 averages are used to estimate the resulting
20 depreciation and CCA."

21 I'm trying to find out what information you do have,
22 what information from that question can be provided. I
23 understand from that some very small things you don't have
24 project-specific information, but I would assume you do or
25 -- it could be made available with respect to the more
26 major projects.

27 MS. FRANK: If we turn to, in the prefiled evidence,
28 Exhibit B, tab 1, schedule 2, and if we look at page 5 --

1 MR. RUBENSTEIN: Sorry, D1?

2 MS. FRANK: B1, 2.

3 MR. RUBENSTEIN: Fine.

4 MS. FRANK: And you'll -- sorry, are you there yet?

5 MR. RUBENSTEIN: I'm at B1, yes.

6 MS. FRANK: Two, page 5.

7 MR. ROGERS: B1.

8 MR. RUBENSTEIN: Okay. I've got it.

9 MS. FRANK: You'll notice we've got projects' costs at
10 the top, and you see several of the escalated-type projects
11 and the CIS system. And then you'll notice that the
12 typical is grouped together. And what we've got is the
13 depreciation rates for each of these items listed in here.

14 And that's typically how we do our planning. We do
15 our planning using rates for categories. If we have a
16 project to look at, we might be more specific, but in other
17 cases -- and you notice on the CIS it's 10.5, because it
18 truly is a short-life asset compared to some of the other
19 ones like our -- the Commerce Way station, which is only
20 2 percent, right?

21 But in terms of the ongoing work, the 3.5 is the kind
22 of depreciation number that we would use when we do
23 planning. We don't come up with a plan with depreciation
24 specific to each project in the full plan.

25 When it actually goes in service, then we would apply
26 a more specific -- with a -- based upon your actual
27 financial results, but a plan is done at this level.

28 MR. RUBENSTEIN: I understand that, but let's talk

1 about escalating issues capital, as an example.

2 You couldn't break that out? I understand that you
3 generally don't do it, but could that be broken out to,
4 say, the major projects that fall under that?

5 MS. FRANK: You do have the escalated capital broken
6 down to the Commerce Way, the stations, and the wood poles.
7 And...

8 MR. RUBENSTEIN: Distribution and regulating stations,
9 42.93 in in-service additions.

10 MS. FRANK: I'm not convinced there would be any
11 difference in life between regulated and distribution,
12 actually.

13 MR. STEVENS: I would agree.

14 MR. RUBENSTEIN: Okay. Thank you. Those are all my
15 questions.

16 MR. MILLAR: Thanks. Bill, are you ready to go?

17 MR. HARPER: Yes, I am.

18 Dr. HIGGIN: Can I just...

19 MR. HARPER: Sure.

20 **QUESTIONS BY DR. HIGGIN:**

21 DR. HIGGIN: Thank you. This is a follow-up to the
22 discussion we had about EP TCQ No. 5, and the information
23 that then you referred me to with regard to VECC 5. And
24 then I also was referred partially to VECC 8.

25 So what -- I would still like an answer to part (a) of
26 this TCQ. And I've discussed this with my colleagues and
27 we don't -- we think this is important information. And
28 basically a schedule similar to that that was provided by

1 the -- transmission in request from Schools is what we
2 would like to see.

3 It's up to you, knowing your data, how to do that most
4 expeditiously; but what we're interested in is not -- just
5 as you referred to me, is these categories of capital. You
6 referred me specifically only to the incremental capital,
7 which is attached to VECC 5.

8 So we would like a complete understanding of the
9 forecast ISAs, and either by these categories or, if you
10 wish, to take it by a different category because your data
11 is more available -- such as lines, transformers and so on
12 -- we're fine. It's just that we need to know what your
13 forecast of the in-service additions is.

14 And then could you reconcile this to VECC 5 and to
15 VECC 8 in terms of the 414, which is the in-service
16 forecast for 2013 and also the capital.

17 So that would be the request. It's just as laid out
18 here, but we're flexible in terms of how you may wish to
19 address how to do this.

20 MS. FRANK: It appears that we have been looking at
21 this issue, and believe we could answer this question for
22 you. So why don't we take an undertaking to provide it?

23 DR. HIGGIN: Can you just tell me, for my information,
24 whether it will be these categories you would use, or would
25 it be lines, transmission or other -- transformers?

26 MS. FRANK: I'm going to have to go back and look.

27 DR. HIGGIN: Okay. We'll leave it with you, and we
28 would like an answer, though, showing the in-service dates

1 for these.

2 MS. FRANK: You're looking for the full 414?

3 DR. HIGGIN: Yes.

4 MR. THIESSEN: TC8.

5 **UNDERTAKING NO. TC8: TO PROVIDE FORECAST FOR IN-**
6 **SERVICE ADDITIONS BY CATEGORY, SUCH AS LINES OR**
7 **TRANSFORMERS, AND RECONCILE THIS WITH VECC QUESTIONS 5**
8 **AND 8 IN TERMS OF 414, FORECAST FOR 2013, AND ALSO**
9 **WITH CAPITAL**

10 MR. MILLAR: Bill, we'll turn it over to you.

11 We'll probably look to take a break. I don't know,
12 12:30, 12:40, something like that. So if you can -- you
13 may not be done then, but if you can -

14 **QUESTIONS BY MR. HARPER:**

15 MR. HARPER: Throw a paper clip at me if I refuse to
16 stop and we don't get done by then. That's fine.

17 I would like to turn first to -- just going through
18 the list, you've answered several of the questions, and I'd
19 like to focus just on the ones that you haven't provided a
20 written response to, and a bit of follow-up on some of the
21 ones that you have.

22 So the first one I would like to turn to is VECC
23 Technical Conference Question No. 2. I think Mr.
24 Rubenstein was talking briefly about this, and I think in
25 response to this you stated, and specifically stated that
26 your application is consistent with the spirit and intent
27 of the approach the Board provided in its July 2008 report.

28 Now I know you had some conversations about spirit and

1 intent on a more generic basis. But the question in your
2 response was dealing specifically with the 2008 Board
3 report.

4 I guess I was just looking for confirmation that your
5 application does not include application of the 20 percent
6 threshold that the Board's ICM model includes in its
7 calculation of what is eligible and not eligible for
8 recovery under the ICM model, does it?

9 MS. FRANK: That's correct.

10 MR. HARPER: I think that's -- as I note here, that's
11 a point that I think you explicitly brought forward to
12 your, one of one of your board sub-committees, in terms of
13 this was a point of departure between us and what the
14 Board's requirements, as laid out in its report, are.

15 MS. FRANK: What we brought to our board's attention
16 is that if you follow, I'm going to say, the very strict
17 letter of the approach, the calculation of threshold --
18 which we did, calculate following the very strict letter of
19 the approach -- it is then used to determine the
20 incremental amount. And we've said we believe, because we
21 were on the spirit and intent, that if you do that you're
22 not funding all the capital investments that need to be
23 funded.

24 So we said to our Board that using it as a trigger
25 rather than as an amount which would be not included for
26 incremental recovery, would take some broadening of the
27 interpretation of what the Board does.

28 So we were telling them that if you strictly applied,

1 that you have to use the threshold.

2 MR. HARPER: Okay, fine. I think that's really what I
3 was looking for.

4 Actually, I'd like to turn to - I think we've done 3
5 and 4. I'd like to now turn to the one that you were just
6 talking with Dr. Higgin about, which was VECC Technical
7 Conference No. 5. Actually, I have two issues on this.

8 One is -- I have questions on the response you
9 provided and questions on the fact that I don't think you
10 answered -- your provision didn't actually answer the
11 question I'd asked.

12 So maybe you can go first to the answer that you
13 provided to that response? You'll have to bear with me a
14 minute as I try to find it myself here.

15 What I was - what struck me a bit with was - just
16 trying to understand the response you gave to Dr. Higgin
17 earlier was your characterization how you define
18 incremental typical capital projects.

19 Maybe if I can step back a bit, I understand in the
20 application there was typical capital spending, escalated
21 capital spending, and then non-typical capital spending,
22 i.e. the CES program.

23 And then my understanding is we took the typical
24 capital spending, and it was characterized - maybe à la
25 what we were just talking about, the portion of that that
26 was funded versus unfunded by depreciation, if I can put it
27 that way.

28 Is that the fair characterization of sort of the

1 buckets the dollars went into when we are looking at the
2 application overall?

3 MS. FRANK: Yes, it is.

4 MR. HARPER: I was trying to understand how that fit
5 within the characterization in this response of incremental
6 capital projects, because funded/unfunded was just dollars,
7 ones that fell above or below the line.

8 So I was understanding -- maybe if you could give me
9 just a clear explanation as to what in this response you
10 were characterizing, and how you define incremental capital
11 projects.

12 MS. FRANK: Your original description of the buckets
13 and the nature of being unfunded is exactly what our
14 premise is for this filing. And then when we looked at -
15 and we also feel that we shouldn't have to defend typical
16 like - I feel like this is the third time I'm saying this,
17 so likely it can be the last --

18 MR. ROGERS: For now.

19 MS. FRANK: For now. The typical capital spend, we
20 really believed, was reviewed and examined back in 2010-11,
21 because the level of spend was considered. And it was only
22 when we were getting to the technical conference questions
23 that we said, as much as we believed that, it's not what
24 parties seemed to want to look at.

25 They wanted to look at what are the projects; let us
26 understand the nature of the work. So what we've done is
27 to go through and look at the projects, and this is a list
28 of the projects that we intend to do in 2013, which I would

1 have characterized as typical work.

2 Now there are projects at different locations or --
3 and we looked through them; you can see the categories --
4 and we just picked up the projects and said so what are the
5 projects, and let's give the information that describes the
6 projects and maybe that will be helpful.

7 MR. HARPER: Well, actually, maybe it was the word
8 incremental typical - it was the addition of the word
9 incremental that was throwing me off here.

10 So is it fair to say that the listing you've given
11 here are the projects that are included in the typical
12 capital spend that meet a certain spending threshold? Is
13 that -- have I got it right in that way?

14 MS. FRANK: And which are unfunded would be my
15 characterization.

16 MR. HARPER: So how did you define - because unfunded
17 is just a matter of what's over - I mean, unfunded is a
18 matter of dollars that are greater than depreciation, but
19 up to your level of typical spending dollars.

20 So how would you decide? I mean, you had to take an
21 individual project and decide is that above -- is that
22 above the line which means it's unfunded, or like put that
23 project below the line which means it is funded.

24 How did you -- and this is what I'm characterizing as
25 what's unique about these. How did you decide that this
26 listing of projects were the ones that were unfunded, as
27 opposed to another list on another page somewhere were the
28 ones that were funded, if I can put it that way?

1 MS. FRANK: And I'd say our basic, simplistic approach
2 would have been we'll provide the projects, the programs
3 we'll treat as ongoing and funded. Very simplistic.

4 MR. HARPER: Okay, so this was the ones that were,
5 say, less of an ongoing nature, if I can put it that way?
6 And that will be the characterization that would put them
7 in the incremental typical bucket?

8 MS. FRANK: I'd be fine with that characterization.

9 MR. HARPER: I'm not sure that gets me -- I'm trying
10 to understand the different terminology we're using here,
11 and that may be sufficient for what I'm doing here.

12 Now to the question I actually did ask in the
13 technical conference, which was dealing with -- in response
14 to Staff No. 2, you stated that a significant item in
15 typical capital spending is funding for system capability
16 reinforcement. And these questions were then focussing on
17 -- and so I took that that a significant amount of your
18 typical capital spending was system reinforcement.

19 And so the first part of our question was just asking
20 what portion of your historical typical capital spending
21 was for system capability reinforcement.

22 I guess I didn't see a response to that answer in this
23 massive list of projects that you gave us here.

24 MR. STEVENS: We'll look to provide that, Bill, as a
25 result of that last undertaking.

26 MR. HARPER: Okay. And then if we go through this, I
27 was - maybe you can just look at the balance, because the
28 balance of the other two subsequent questions just deal

1 specifically with sort of the characterization of system
2 capability reinforcement, in terms of it was triggered by
3 load growth and whether or not, you know, how -- if it is
4 triggered by load growth, how that's taken into account in
5 your ICM calculation and also, you know, the fact that your
6 description in the previous hearing talked about how system
7 capability investment wasn't steady, and how that
8 reconciles with the fact that typical capital spending is
9 being characterized as what's steady, ongoing requirements.

10 So maybe if you want to, you can either address those
11 two points now or roll them in as part of the undertaking.
12 I'm indifferent as to which way you want to handle it.

13 MR. STEVENS: Do you want us to try to take a crack at
14 (b) first?

15 MR. HARPER: If you want to take a crack at (b) first,
16 that sounds fine by me.

17 MR. STEVENS: System capability and reinforcement is
18 when we do an area study, right. Sometimes it's triggered
19 by power quality issues. Sometimes it's just us looking
20 ahead and saying, you know, over a period of time since we
21 built this asset, customers have been added and it's now at
22 the point where we actually need to look at various
23 solutions to address current capability in the system to
24 meet that load.

25 So it's a lot of historical load built up over time,
26 and we would look at things -- if you look at some of the
27 projects, you know, we can allocate load from one feeder to
28 another. In some cases, we have to actually put in a new

1 asset. So we look at all those types of things.

2 MR. HARPER: So it's more historical load growth than
3 future load growth as what's triggering the system
4 capability reinforcement?

5 MR. STEVENS: In a lot of cases, that's right.

6 MR. HARPER: Can you take a crack at (c) as well, or
7 is that a --

8 MR. STEVENS: I guess the answer is it's not steady,
9 if you look at any given area of the province. These tend
10 to be more lumpy type project investments. But over time,
11 if you assume kind of an ongoing level of growth and
12 meeting that growth, system-wide they're probably fairly
13 steady.

14 And we'll provide that information again -- I think it
15 was undertaking -- was it 17? I can't remember what the
16 number was. It was your friend Dr. Higgin's undertaking.
17 So you'll see numbers associated with that there.

18 MR. HARPER: And maybe we can just cover off one more
19 and then take the break, if that's when people want to do
20 it.

21 VECC Technical Conference Question No. 6 was
22 referring, again, to Staff IR No. 2, and in response to
23 2(b)(i), you made the comment that:

24 "As more asset condition information has become
25 available, it's apparent that the level of
26 deterioration is such that the system can no
27 longer be sustained in its current spending
28 levels."

1 I guess I was looking specifically for what was the
2 additional -- since the last filing, what was the
3 additional asset condition information that you have
4 received for, and I said specifically, wood poles,
5 distribution station restoration, and your more sort of
6 transformer programs.

7 What was the specific asset condition information in
8 each of those three cases that led you to say: Gee whiz,
9 we have to spend more now?

10 MR. STEVENS: So we are taking a longer-term view.
11 We've recognized, looking at when assets were put in
12 service and given our assessment of what end-of-life might
13 look like in terms of number of years; poles 62, stations
14 50, pick those numbers as an example.

15 When we start looking out 10, 20, 30 years, we realize
16 that there is a significant amount of work heading our way,
17 and that was relatively new information.

18 And what we're attempting to do here is start to get a
19 jump on that work, because it's not going away, and trying
20 to smooth that over time, as opposed to defer it and ramp
21 it up just didn't seem to make sense for a number of
22 reasons, rates being one, but also our ability to resource.

23 MR. HARPER: So it would be fair to say it wasn't a
24 matter that you went out and found that the existing poles
25 were in a lot worse condition than you thought they were;
26 it was a matter more of looking forward in terms of what
27 does the existing condition mean and the age profile and
28 all that, in terms of what I'm going to have to do over the

1 next say 10 years, and what's the profile of that work look
2 like? That was maybe the new information that was brought
3 forward to your planning, and then trying to incorporate
4 that sort of longer-term view of: What am I going to have
5 to do, and what does that mean for what I should be doing
6 today?

7 Is that a fair characterization?

8 MR. STEVENS: That's fair.

9 MR. HARPER: Okay, fine. That probably answers most
10 of those multiple-point, multiple questions that I have.

11 If that same sort of perspective applies for each of
12 those specific types of assets where you're looking for
13 escalated capital spending, if that's a fair
14 characterization of each of them, then I think you've
15 adequately addressed this question. If that's fair.

16 MR. STEVENS: I think that's fair, Bill. We've had
17 our "oh, my God" moment. We've said we better get to it.
18 And there is other information in here about resource
19 availability, in terms of using those resources while
20 addressing definitely a need that's right on our doorstep.

21 We thought it prudent to take this approach.

22 MR. HARPER: I don't know if you wanted to take a
23 break now.

24 MR. MILLAR: If this is a convenient spot, why don't
25 we do that? We'll come back in one hour.

26 Don, did you have something?

27 MR. ROGERS: That's fine. If I could just ask Bill
28 how much longer you think you'll be. Just roughly, just

1 give me an idea.

2 MR. HARPER: Maybe 45 minutes, I think.

3 MR. ROGERS: Everybody else is done, I think, with
4 this panel?

5 MR. MILLAR: Staff still has questions.

6 MR. ROGERS: How long would you think?

7 MR. MILLAR: Up to 30 minutes.

8 MR. ROGERS: I'm thinking of the next panel. That's
9 fine.

10 --- Luncheon recess taken at 12:29 p.m.

11 --- On resuming at 1:30 p.m.

12 MR. MILLAR: Why don't we go back on the record, and
13 we'll be back to you, Mr. Harper.

14 MR. HARPER: I think actually, in looking through the
15 list, the next one that wasn't answered was VECC Technical
16 Conference Question No. 11, which I think was referring
17 back to your -- was referring back to the original question
18 I posed in VECC 7; that was Exhibit I, tab 2, schedule
19 5.04, which was your response to VECC 7.

20 I think to some extent you probably addressed this
21 question already. This was asking, to some extent, why
22 typical capital spending that doesn't require further
23 detailed review -- and I think we've had a discussion
24 around that today already. So I think that's probably
25 sufficient for that.

26 What I was struggling with in the second part a little
27 bit was whether - I guess, was whether or not that's really
28 only applicable if the typical spending in the past

1 included programs that maybe are over and done with and, as
2 a result, you really wouldn't -- you would expect something
3 to come off the table.

4 Typical capital spending is really only a good
5 euphemism for something that actually has to be done every
6 year on an ongoing basis, as opposed to capital spending
7 that was approved in the past, but probably was only
8 applicable to, say, the test year, or one or two years that
9 the Board was looking at. Is that a fair characterization?

10 MS. FRANK: Yes, I think it is, and I was actually
11 trying to go back to the IR that you referred to, which
12 was 7, right?

13 MR. HARPER: Right.

14 MS. FRANK: And then if I looked at your next IR that
15 you had - 8, right?

16 MR. HARPER: Well, actually, I was looking at 7(b)
17 actually, when I was hearing the conversation here. That
18 is what I was focussing on right now, was just a - like I
19 said, I think we've talked about VECC 7(a). I think we've
20 had some discussion around that already this morning, and I
21 was trying to - and I think I was trying to put part (b) to
22 you, because when I looked at the response to those Staff
23 IRs, they didn't get at the specific issue.

24 And I just - it seems to me typical capital spending
25 is a good idea, if it is really typical and it's going on
26 every year, as opposed to something where the Board
27 approved in a past test year. But it was really -- maybe
28 Cornerstone is a good example of that. That was something

1 that was approved for the test year, but it was over -- I
2 know you've taken that out, but that's the sort of thing
3 you wouldn't view as typical capital spending if you're
4 trying to come up and translate history into the future and
5 say what's a typical capital spend in the future, given
6 what the Board has approved in the past. Is that a fair--?

7 MS. FRANK: That's fair, and what I was going to try
8 to do was to take you to the response to VECC 8, the IR
9 VECC 8.

10 If you look at the typical capital spend there, and
11 you'll notice that what we've done is - here's the total
12 capital spend, and we've done exactly what you're
13 suggesting, and we've taken out things that aren't of an
14 ongoing nature.

15 So the smart meter piece was taken out because that
16 program is over, right? We've got those smart meters in,
17 and the same thing with some of the DG work. And as you
18 had indicated, the CIS work. So we've done exactly that.

19 When we're talking about typical capital spend, it's a
20 not just the amount that the Board would have looked at,
21 but it's the piece after having removed the projects that
22 end.

23 MR. HARPER: And I guess your view would be there is
24 nothing else in that typical capital spending number at the
25 bottom that would be stuff that might be the one of, or
26 unique to the particular test year. All that remaining
27 stuff is stuff that's required on an -- the types of
28 programs that you would do on an ongoing basis?

1 MS. FRANK: Right. Now, it may be a station at a
2 different location.

3 MR. HARPER: No, I appreciate that.

4 MS. FRANK: But it would still be a station.

5 MR. HARPER: It would still be a station refurbishment
6 or - obviously, it's a different pole one year to another,
7 but it would still be a pole replacement sort of thing.

8 MS. FRANK: Right.

9 MR. HARPER: Okay, no, that's fine. I just want to
10 clarify that.

11 If I can go to my TCQ No. 12, which I guess was
12 referring to VECC 11, which is back to the original
13 response to VECC 11(b).

14 Here there were a couple of pieces I was wanting to
15 look at. If you go to the second page of that, and you go
16 to - I guess it's about the third paragraph down on the
17 second page, the paragraph that starts, "In this
18 proceeding, Hydro One has applied for recovery of".

19 MS. FRANK: Right.

20 MR. HARPER: And the latter part of that paragraph
21 talks about,

22 "failure to make the investments in 2012 will
23 degrade reliability, and will have the
24 consequence of reducing the ability to perform
25 this necessary work in a planned fashion, and
26 ultimately result in less stable rates, reduced
27 reliability, and a more expensive system for
28 customers."

1 And I guess what I was - I was trying to follow
2 through, because I followed through the logic on that, and
3 it seemed to me one was suggesting that if that was the
4 ultimate result, what you were suggesting was that those
5 three factors -- less stable rates, reduced reliability,
6 and a more expensive system for customers -- were basically
7 the grounds for determining that a capital - you were
8 suggesting were proper grounds for determining that a
9 capital projection should be deemed as non-discretionary,
10 if that was the result you were trying to avoid.

11 And I was wondering - therefore I was wondering is
12 that - am I interpreting what you're saying there
13 correctly, in that less stable rates is a rationale for
14 making - for deeming an expenditure to be non-discretionary
15 if it will lead to less stable - if doing so will lead to
16 more stable rates, let's put it that way.

17 MS. FRANK: I would not have thought you'd apply these
18 in isolation, but as an integrated set. And I would almost
19 say would a prudent asset manager believe that this
20 investment should be made at this point in time.

21 So that goes to the reliability being a piece as well,
22 and the cost effectiveness piece, and then certainly the
23 impact on the customer has to be. So I would rather bundle
24 them, rather than say any one of them would make it non-
25 discretionary.

26 So by itself, having an impact upon rates that wasn't
27 smooth, that by itself I wouldn't think would make
28 something non-discretionary.

1 MR. HARPER: Okay. I don't want to parse the words,
2 too, but do you not see there could well be a distinction
3 between what a prudent asset manager might propose to do,
4 all things considered, costs and timing, and what could
5 truly be considered non-discretionary? Or do you see those
6 two being precisely the same?

7 MS. FRANK: I'm struggling with what the difference
8 is.

9 MR. HARPER: Well, you've answered my question then.
10 That's really all I was -- okay.

11 If we go to VECC Technical Conference Question 13, and
12 I guess -- I'm sorry, it's not 13. I apologize -- yes,
13 Technical Conference No. 13, which is referring to
14 referring to VECC Interrogatory No. 18.

15 Sorry, I'm starting to get confused between technical
16 conference questions and interrogatory questions here.
17 Here we were trying -- to be quite honest, in asking the
18 question you talked about doing a -- undertaking a large
19 number of stations -- twelve in 2012 and thirty-two in
20 2013 -- and you talked about how the health and the asset
21 condition of these was important.

22 What we were asking for in the question was just
23 trying to get some sense of, you know, sort of tell us what
24 the health index was of what may be seventy, or fifty, or
25 something bigger than forty-five of the worst ones was, and
26 then tell us what the health indexes were of the ones you
27 were doing, just so we can get some sense that, yes, it
28 looks like the ones they're doing are the worst ones, and

1 there is a rationale for it.

2 And I didn't see sort of anything that looked like an
3 answer to my question, and I was just wanting to follow-up
4 and see is that something you could do, you don't have, or
5 I guess was there a problem with responding to the question
6 as posed?

7 MR. STEVENS: I'll answer that one. It's something we
8 will be able to do. In fact our asset analytics tool is
9 designed around health index, which pulls together a number
10 of evaluation criteria -- a couple that you've mentioned:
11 demographics, condition, performance, utilization,
12 environmental, customer, those types of things.

13 That system will be in place -- I'm thinking March of
14 next year, I think it's Q1 of next year. So we can't give
15 the population of 1000 in a ranked view right now.

16 Demographics condition, we have a handle on that and
17 that's the -- we've given a list of thirty-two, based on
18 what information we currently have under the manual
19 approach that we use.

20 MR. HARPER: So the manual approach, if I understood
21 it, was focussing mainly on -- I don't want to put words in
22 your mouth, but I think you talked once about looking at
23 age as being one, you know, and then looking at condition
24 -- I think we talked about poles at the time actually, so I
25 don't know if the same applies to stations.

26 But you looked at using specifically age and then, as
27 you got closer or were doing specific planning, looking
28 more at the actual condition of individual poles.

1 Is that similar here? Your ranking, to a large
2 extent, is based on age of stations, at least going into
3 this at this point in time? And sort of if the forty-five
4 -- or probably the forty-five of the oldest transformer
5 type stations, of the old stations and related
6 transformers?

7 MR. STEVENS: The answer is consistent with what I
8 gave in poles. We use the age to say what does the work
9 look like over the next ten, twenty, thirty years. And
10 then, when we actually plan it out, we very much rely on
11 condition, because we do a lot more condition-type
12 assessment for stations than even we do for poles, because
13 of the system impacts.

14 MR. HARPER: If you don't have health indexes, you
15 must then be doing some sort of condition metric, if I can
16 put it that way, in order to be able to pick out what you
17 think are the 45 ones that have to be done for the -- even
18 if you haven't completed all of your analytics, which pulls
19 together a whole bunch of different factors or metrics, you
20 must have something that sort of says: I have looked at
21 this metric, and these 45 stations are the ones that
22 require the most immediate attention, whatever that metric
23 is. And is that something that you've ranked your stations
24 by, using that metric?

25 MR. STEVENS: Based on what we know today, we could
26 give a list broader than the 32. I wouldn't say we would
27 be able to do all --

28 MR. HARPER: No, and that's why I -- I picked 70 just

1 because it was a number bigger than 45, to be quite honest
2 with you. There was no magic to it.

3 MR. STEVENS: Sure. The only point I'd make is
4 because we continue to do ongoing assessment, information
5 that we present now may not be the same information that
6 gets presented in a future --

7 MR. HARPER: I appreciate when you get this analytics
8 tool and you're bringing together a whole bunch more
9 factors, it may change relative rankings of stations.

10 MR. STEVENS: Or just the condition of a station can
11 change in a year, is the other thing that could -- that's
12 why we said we would bring that information to the next
13 hearing.

14 MR. HARPER: I was just trying to get an idea here
15 what types of metrics you were using, to get some sense
16 that there was some grounding to this particular selection,
17 if that's something you could perhaps pursue a little bit
18 and give us more detail on that. It would be useful.

19 MR. STEVENS: The type of metrics would be gas
20 analysis, going and looking at the station. Is it rusting?
21 Is the wood in good condition, if it's wood structures.
22 All those things basically come together into a program, or
23 project.

24 MR. HARPER: They must come together into a ranking of
25 that station, which then comes together into a program;
26 would that be a fair...

27 MR. STEVENS: Yeah.

28 MR. HARPER: But you then must have a ranking of the

1 stations, before you decide which ones I'm going to pick
2 for the program?

3 MR. STEVENS: For example, the next 32.

4 MR. HARPER: Yeah. So is that something we could get
5 a sense of, of what sort of -- because that's what I was
6 looking for here, was some sense of: Okay, the stations
7 you've used, you've judged them on some basis and on some
8 basis they've been judged as being more wanting than other
9 stations on your system, and whether there's some way of
10 looking at the metrics that you used to get an sound
11 understanding of the metrics you used to judge those and
12 that shows that these are the ones that are most wanting.

13 MR. STEVENS: You want us to make an attempt at going
14 beyond the 32 right now, as opposed to at the next hearing
15 we have?

16 MR. HARPER: It's more a matter of saying: These 32
17 look worse than all the other ones.

18 MR. STEVENS: Yes.

19 MR. HARPER: If that's something you could do, I think
20 that would be useful.

21 MR. STEVENS: How we establish the 32 and based on
22 what metrics?

23 MR. HARPER: Yes.

24 MR. MILLAR: That will be TC9.

25 **UNDERTAKING NO. TC9: TO EXPLAIN HOW THE 32 PROJECTS**
26 **WERE ESTABLISHED AND ON WHAT METRICS.**

27 MR. STEVENS: Basis and metrics of how we chose the
28 32?

1 MR. HARPER: Yes.

2 And if I go to VECC Technical Conference 16, I think
3 this was the next one that wasn't answered. And it was
4 referring to VECC IR No. 26, which is Exhibit I, tab 2,
5 schedule 5.23.

6 I guess this is -- we're talking about replacement of
7 wood poles, and I think we talked a little bit earlier
8 about having to start the program because we have to ramp
9 up the replacement because of what we're seeing in the
10 future.

11 And I was looking for something that would demonstrate
12 to me that if we were to delay this ramp-up by one or two
13 years, that would make the whole thing unmanageable or
14 unacceptable in the future. We get this general thing -- I
15 appreciate it's now versus later, but it's a question of --
16 what made your decision that doing it this year or next
17 year was absolutely critical, and if we didn't do it, it
18 was going to be unmanageable if I didn't start until -- I'm
19 not too sure when the next cost of service hearing is --
20 2014, 2015, whenever it is?

21 That's what I was looking for and didn't get a sense
22 of, and if there is something more you can provide us on
23 that, that's what I was looking for here.

24 MR. STEVENS: Sure. Some of it we tried to establish
25 in the evidence, looking at the current backlog of what we
26 considered near end-of-life-type poles, right? And there's
27 roughly, I think, 170,000 of those. We have a population
28 total of about 1.7 million.

1 As we start to look out over the next 10 years, if
2 that represents about 10 percent of our poles, we believe
3 will be at about 30 percent of our poles, hitting that end-
4 of-service-life-type metric.

5 You do the math, it's 510,000 poles that needs to be
6 done over the next 10 years.

7 Other places in our evidence, we mention that some
8 work programs are ramping down with very similar skill set.
9 We hung roughly about 35,000 repeaters on poles for the
10 smart meter program. It's a lineman and a bucket truck.

11 So it makes a lot of sense to us as that work ramps
12 down, that we really get going on this pole replacement
13 program as soon as possible. So that's why we've decided
14 to put that escalation into the escalated capital.

15 MR. HARPER: So it's a combination of the need with
16 the capability that you now see yourself having?

17 MR. STEVENS: Yes. There's a lot of evidence in there
18 about the red pine poles driving the need. There's a lot
19 of evidence about poles at end-of-life or approaching end-
20 of-life, therefore a risk to reliability.

21 Those types of things, coupled with our ability to do
22 the work.

23 MR. HARPER: Fine. Thanks.

24 If I go through, I think the next one that I think was
25 -- that I was looking at was VECC Technical Conference
26 Question No. 20. And that's looking at the response to
27 Energy Probe -- actually, and I'm not sure, because this is
28 more general in terms of -- this is having to do with the

1 use or non-use of the half-year rule in the ICM in the year
2 you're actually applying for the ICM. And if I understand
3 it, you're basically doing what the Board said in its
4 report, was use the full-year depreciation when you're
5 calculating the revenue requirement associated with the
6 ICM, as opposed to the half-year rule, if I'm not mistaken;
7 is that correct?

8 MS. FRANK: That's correct for everything except --

9 MR. HARPER: Except the CIS system?

10 MS. FRANK: -- CIS, yes.

11 MR. HARPER: In a general sense -- okay.

12 And I think you'd agree the only exception the Board
13 made to that was if you were in the last year of an ICM
14 period and you were going to be going to cost of service
15 the next year, then it was appropriate to apply the half-
16 year rule in those circumstances.

17 Do you agree that that's the practice the Board has
18 applied?

19 MS. FRANK: I would agree that that is what it is.
20 That's, once again, a strict interpretation.

21 MR. HARPER: I guess what I was struggling with, and
22 it follows up on the conversation you had with a couple of
23 my colleagues earlier in terms of we're a little bit
24 uncertain right now as to whether the next year is going to
25 be an ICM year or a cost of service year.

26 And I appreciate that with the uncertainty about the
27 renewed regulatory framework and how it might fit that,
28 that's where we are right now.

1 But I guess what I was posing here was: If we were to
2 go forward with a sort of process that applied the full-
3 year rule, and then it turned out that for some reason
4 Hydro One decided in 2014 that was going to be a cost-of-
5 service-type application and that's what it was going to
6 look like, would you see it being reasonable to have some
7 mechanism or adjustment to say: Well, gee whiz, we're
8 going to have to account for the fact that we really
9 shouldn't have used that full-year rule the year before,
10 and have some sort of adjustment -- adjustment, true-up or
11 something like -- if you understand the principle of what
12 I'm talking about, you know.

13 You can agree with something on principle and then
14 figure out how to make it work, but I was wondering whether
15 you see some merit to that principle if Hydro One was to
16 come forward with a cost of service-type application for
17 2014, at the end of the day?

18 MS. FRANK: I've given that some thought, and my
19 feeling is that in our circumstance that it's appropriate
20 for it to be full-year.

21 And our circumstance is that we didn't come in in
22 2012. So when we talk about: Have you over-calculated
23 what should be in your rate base, I'd say we would have,
24 like we heard from other parties -- we missed that second
25 half of 2011, we missed all of 2012, and now we're asking
26 for all of 2014.

27 So I end up thinking, well, if I was to say: Wes, we
28 should have a variance account, then I'd tend to say -- or

1 some other mechanism, I'd tend to say: Why don't we go
2 back and look what we missed, as well?

3 And I figure no, no, no, that's unreasonable. We
4 didn't bring it forward. We don't have an application in
5 front of you. I can't go back and ask for something I
6 didn't bring forward previously.

7 So the fact that my rate base has gone higher with no
8 recovery, to me, I can't go ask for that, but I can say:
9 Give us 100 percent of what we're bringing before you now.
10 I don't think we're over-collecting when we do that,
11 because of the pieces that we under-collected in the past.

12 MR. HARPER: Just to be clear, the fact there was no
13 adjustment in rates in 2012, that was a result of you
14 making no application?

15 MS. FRANK: Yes, there was.

16 MR. HARPER: Okay. Thank you.

17 I think the next one I had was VECC Technical
18 Conference Question No. 21, but in reading this, I think
19 it's one that probably best gets bumped to the next panel.
20 It's dealing with the way you design the rates to recover
21 the dollars.

22 Am I correct in that?

23 MS. FRANK: I think you're correct.

24 MR. HARPER: All right. I'll leave that for the next
25 panel, then.

26 And I think that's all my questions for this panel
27 now. Thank you very much.

28 MR. MILLAR: I think just leaves Staff for this panel.

1 Mr. Zwarenstein will start, and I think Ms. O'Connell has
2 some questions as well. I'll summon her.

3 **QUESTIONS BY MR. ZWARENSTEIN:**

4 MR. ZWARENSTEIN: Could you point to any precedent
5 application where an applicant had requested an additional
6 revenue requirement for the purpose of truing-up the
7 difference between CAPEX and depreciation in a particular
8 year?

9 MS. FRANK: Maybe help me understand your question.
10 There have been applications where they have asked for
11 additional capital, which would result in additional
12 depreciation; there have been several of those. Is that
13 what you're asking me?

14 MR. ZWARENSTEIN: No. You have identified on page 3
15 of 9, Exhibit B1, schedule 1, page 3 of 9, that there is a
16 requirement to recover typical capital spending in excess
17 of approved depreciation.

18 So that's not for a specific project. This is really
19 an attempt in this year to true up the amount of revenue,
20 the depreciation amount with the expenditure in that year.

21 MS. FRANK: I think we've talked about this before.
22 We have treated the threshold calculation as a trigger, not
23 as a level that determines what is incremental. And we
24 have used depreciation as that level. I'm not aware that
25 others have done that.

26 MR. ZWARENSTEIN: Thank you. On page 6 of that same
27 exhibit, you refer to Moody's and Standard and Poor's
28 evaluations.

1 I wonder if you could point to any reference to the
2 expectation that the revenue is deficient -- the revenue is
3 deficient, because depreciation does not equal expenditure.

4 Are you implying in this that there is an expectation
5 that the depreciation amount should equate to the capital
6 expenditure in that year?

7 I couldn't find anything in the Moody's or Standard
8 and Poor's that suggested that that was a concern of
9 investors.

10 MS. FRANK: The conversation that we had this morning
11 that -- with Schools, on was there anybody in the
12 investment community that had expressed this concern, I
13 brought the attention to the Scotiabank investment advice,
14 and we have taken an undertaking to file that.

15 I believe that's the clearest and crisp place to look
16 to it. So that's where I would encourage you to look.

17 MR. ZWARENSTEIN: Thank you. On page 4 of that
18 exhibit, we show \$414 million typical capital spending, and
19 then there is an amount there of \$142 million. And this
20 morning we received the VECC 5 response with a list of
21 incremental capital projects -- that was VECC 5, page 2
22 of 4 -- showing a total of 132.6 million.

23 Is that 132.6 million the bulk of the 142 that you're
24 showing there?

25 MS. FRANK: If you look at table 1 in the exhibit you
26 referred to on page 4, you will notice that we have added
27 in an item on line 4 that we refer to as the amount that is
28 no longer funded, of what the Board previously approved in

1 terms of rate base, of \$11 million.

2 So what we've done is the 132 would be the capital
3 piece that goes beyond depreciation, and we added the 11
4 that's associated with the unfunded. So that's what we've
5 done here.

6 MR. ZWARENSTEIN: Does that represent these projects
7 which you've listed?

8 MS. FRANK: Yes.

9 MR. ZWARENSTEIN: So if I were to ask for the list of
10 the projects for the capital spending amount of
11 414 million, would these same projects appear in that list?

12 MS. FRANK: Yes, they would.

13 MR. ZWARENSTEIN: They would, okay. So in essence,
14 there isn't any actual capital expenditure that goes to
15 projects or -- well, that goes to projects other than what
16 is covered under the 414 already?

17 MS. FRANK: Well, there is also the escalated capital
18 and the CIS capital. But of the typical capital, yes, it's
19 the -- in total, it's the 414 and the increment is the 132
20 that we described in Technical Conference Question VECC 5,
21 and the missing 11 because of the change in load.

22 MR. ZWARENSTEIN: In your -- so this is in my
23 Technical Question 7, I guess.

24 At line 28 of Exhibit 1, tab 2, schedule 1.07,
25 Staff 8, you explain why depreciation should be included in
26 an assessment of whether or not the threshold is exceeded.
27 Depreciation of 283 million was included, but ICM 213 calls
28 for in-servicing of 414. Therefore, upon completion of the

1 planned spending, rate base will grow by 131 million.

2 Please explain why the depreciation for the in-
3 serviced asset, along with the capital value of the asset
4 being placed in service, doesn't over-value the assets
5 being placed in service in 2013.

6 MS. FRANK: I struggle with your premise. I mean, try
7 to -- we're just asking for the capital value of what we
8 are spending and putting in service adding to rate base.
9 When you add something to rate base, then you have to have
10 all the carrying costs, including depreciation added to
11 revenue requirement.

12 I don't see any over-valuation that's happening here.
13 I'm struggling.

14 MR. ZWARENSTEIN: Okay, I'll go on then. My further
15 question, part (b): Should the depreciation not be covered
16 in the subsequent years; that is to say that the
17 depreciation for the asset that goes in service in that
18 year should not really be a basis for collecting revenue on
19 that depreciation.

20 MS. FRANK: When an asset goes in service, even in the
21 first year it's depreciated.

22 MR. ZWARENSTEIN: And continually.

23 MS. FRANK: And continually for all the following
24 years. So even in the first year when you put the asset
25 in, you have to consider the depreciation.

26 MR. ZWARENSTEIN: If I go to the example that Hydro
27 One provided -- I'm referring here to my question (d), in
28 the analogy quoted by Hydro One in the response on page 3.

1 Hydro One provided an example of a \$400 asset
2 depreciated on a straight line accounting basis, and
3 compared this with the replacement cost of the asset, which
4 is escalated to \$880 on a compound basis. And you show
5 that they're not the equivalent amount.

6 The implication of this is that perhaps - or am I
7 correct in assuming that the implication of this is that
8 Hydro One might, in that situation, prefer to have
9 requested a capital expenditure of \$880 at the time of the
10 asset, rather than the \$400?

11 MS. FRANK: You would only ask for recovery of the
12 costs associated with the asset you're putting in service.
13 So in the example which -- we said in the 70s, you put an
14 asset in -- you would only put into rate base, and
15 therefore have the depreciation associated with what's on
16 rate base, what you actually built and put in service and
17 the cost associated with that. You wouldn't forecast what
18 the replacement value was going to be 40, 50 years down the
19 road, and say: Well, I'm going to need to put, 40, 50
20 years down the road, a replacement in at a much higher
21 cost, and give me all the carrying costs for something I'm
22 going to spend 40, 50 years from now. That would be -- I'm
23 certain that many of the intervenors would have a very
24 difficult time if we thought we needed customers to pay for
25 that. You only pay for what you put in service.

26 MR. ZWARENSTEIN: So the addition of the \$142 million
27 as a growth in rate base for typical capital, that would
28 bring you up to the full capital expenditure in that year?

1 That's the intention of it, right?

2 MS. FRANK: The intention is that the revenue would
3 support the change in rate base. And you're correct that
4 we would need to add the 142 to have the sufficient revenue
5 to cover the growth in rate base.

6 MR. ZWARENSTEIN: Is Hydro One suggesting that
7 depreciation should represent the full amount of inflation
8 in each year?

9 MS. FRANK: I struggle with how you use
10 "depreciation."

11 What we're suggesting is that the revenue requirement
12 should be sufficient to allow for the expenditures on
13 capital, and grow the rate base consistent with what we
14 believe is the responsible and prudent level of investment
15 in in-service additions.

16 Depreciation is only funding -- the amounts there
17 today is consistent with what the Board last approved as
18 the rate base. It doesn't fund anything about the
19 increment to rate base. We have an increment.

20 If we only spent in capital the depreciation level, if
21 it was equal to that, then there would be no increase in
22 rate base and we would need no adjustment for this one,
23 because there would be sufficient carrying costs associated
24 with it.

25 But we're growing rate base. Now we need to have the
26 additional depreciation and other sort of costs.

27 MR. ZWARENSTEIN: In the example that you gave, with
28 the \$400 in 1972 and 20 years of depreciation, would that

1 lead to the conclusion that, knowing your capital
2 expenditure would be required for replacing one-on-one,
3 Hydro One would have the full capital in hand when a
4 replacement of assets is required ultimately?

5 Is that a correct understanding?

6 MS. FRANK: That certainly was not what we were trying
7 to demonstrate.

8 What we were trying to demonstrate is when you put an
9 asset in today, that you are replacing, even if it has a
10 like-for-like functionality, the costs will be higher and
11 therefore your rate base will grow.

12 So to the extent that there is a growth in rate base,
13 you do not have sufficient funding with the Board's last
14 approval, because the Board's last approval did not
15 anticipate any growth in rate base. They assumed rate base
16 would be steady, not grow. Never.

17 MR. ZWARENSTEIN: But at the hearing, the previous
18 hearing, the revenue requirement allowed for that 414, in
19 that it is formulaic following the approval in 2011, right?

20 MS. FRANK: Here's the problem. I think this is the
21 disconnect that we've had for quite some time.

22 When the Board approves an OM&A dollar, the revenue
23 requirement goes up exactly equal to that same dollar.

24 When the Board approves a capital dollar, all they
25 include in the revenue requirement is the depreciation and
26 the return components that are associated. It's not \$1 for
27 \$1.

28 So by approving somewhat the over \$400 million, they

1 did not add \$400 million to the revenue requirement. They
2 didn't do it. They just said: How did that change rate
3 base? And we'll allow you to have the carrying costs for
4 the rate base.

5 The next year, if you spend once another, once again,
6 \$400 million, you don't leave rate base unchanged. You
7 grow it.

8 And there is not enough revenue to cover the growth in
9 rate base.

10 MR. ZWARENSTEIN: Would this really be an
11 intergenerational transfer allocation, since revenue would
12 be being recovered from current customers to fund future
13 price escalation?

14 MS. FRANK: No. What we're talking about is if
15 current customers are getting that asset in service, to
16 benefit them, they should pay for it. We shouldn't give
17 them a free ride today, because they have an asset they're
18 not paying for, and have future customers pay for it. That
19 would be a problem.

20 We're saying if you've got the asset, you're getting
21 the benefit, you should make the payment. Only if it's
22 disallowed do you cause intergenerational problems. If
23 it's allowed, you're having the people who get the benefit
24 make the payment.

25 MR. ZWARENSTEIN: Referring to Exhibit B, tab 1,
26 schedule 1, page 4, if the \$142 million were not approved
27 as a basis for increasing revenue requirement, would that
28 affect your returns on equity, in terms of the capital?

1 MS. FRANK: First of all, I believe that this work is
2 all necessary and should be done, and the Board should
3 agree with us that it's necessary because they agreed at
4 the last proceeding that it was necessary.

5 So I'm going to start by saying that if you thought
6 once it was good work, why wouldn't you think twice it's
7 good work?

8 But if -- there's many things that can happen if the
9 Board wouldn't approve this. One of them is that our
10 returns could take a hit. That is one of them.

11 But there are other things, as well, that could happen
12 and -- in terms of our management of our work programs. We
13 would have to look at that. I don't know for sure it would
14 hit the returns.

15 MR. ZWARENSTEIN: Those are my questions.

16 MR. MILLAR: Thank you, Mr. Zwarenstein.

17 Ms. O'Connell, did you have a couple of questions for
18 this panel?

19 **QUESTIONS BY MS. O'CONNELL:**

20 MS. O'CONNELL: Yes. I had questions regarding
21 Account 1562. Is it appropriate to address this panel?

22 MS. FRANK: Yes, it is.

23 MS. O'CONNELL: Okay. Thank you.

24 From reading the response to a Board Staff IR, Hydro
25 One essentially stated that it's not required to maintain
26 Account 1562. However, Hydro One applied for the PILs
27 allowances for the service areas of the acquired MEUs in
28 2001 and 2002, in a similar way to the former MEUs.

1 Why does Hydro One assume that they don't have to deal
2 with any PILs variances that may have arisen?

3 MS. FRANK: I struggle with why we're talking about
4 this today. Primarily, the reason I struggle is we have
5 already had several decisions that have been rendered after
6 the whole issue of 1562 was established.

7 As a matter of fact, there was a generic proceeding on
8 that, and we even asked: Should we be included? And the
9 idea was: No, you do not need to be included, because it
10 relates to a section of the code -- the Electricity Act
11 that Hydro One is not even subject to.

12 So we thought that it was inappropriate. We've had
13 decisions where there was no -- there's no balance in 1562.
14 There's been no suggestion with decisions that we should
15 have had a balance.

16 So if I go back to EB-2007-0681, we did actually have
17 a recovery of a tax, but it was 1592, not 1562.

18 And when the Board decided that, indeed, we should get
19 -- I think there's 7.2 million in that account -- get that
20 disposed of, there was no suggestion at that point in time:
21 Oh, you missed the other one in 1562.

22 This issue has never arisen until this IRM proceeding.

23 Tax would not even be one of the variance accounts
24 that should ordinarily be recovered during an IRM
25 proceeding, so I -- and haven't heard of this before.
26 We've had decisions that would have been subsequent to when
27 the issue should have been brought forward.

28 And I really feel that tax treatment shouldn't be part

1 of this proceeding.

2 MS. O'CONNELL: Do you have any decisions that you can
3 outline to me that explicitly state that you're not subject
4 to these PILs variances?

5 MS. FRANK: I'd suggest you look at EB-2007-0681.

6 MS. O'CONNELL: Okay.

7 MS. FRANK: That's my best suggestion.

8 MS. O'CONNELL: And that, from what I understand, is
9 the PILs variances for what you call your tax deferral
10 account?

11 MS. FRANK: Yes.

12 MS. O'CONNELL: And how do you identify and
13 differentiate between account 1562 and account 1592 in your
14 PILs disposition evidence in prior applications?

15 MS. FRANK: We didn't have anything in 1562, right?
16 So there was zero balance there. So all we did in 1592 is
17 to recover items where there will be a change in the
18 approach to tax. So capital tax changed, corporate tax
19 changed, the tax rate changed, something like that.

20 But not the notion that you weren't paying a PILs or
21 tax equivalent when your rates were first established.
22 There's -- that's what -- and that's a different portion of
23 the act that we're not subject to.

24 MS. O'CONNELL: So in a sense, in essence, you were
25 doing some true-up of tax rate variances.

26 MS. FRANK: Yes, in 1592.

27 MS. O'CONNELL: So how is that different than pre-
28 May 1, 2006?

1 MS. FRANK: The 1562 didn't deal with differences in
2 tax treatment. It dealt with the fact that the LDCs were
3 not paying taxes or PILs. That's what it dealt with. And
4 we were.

5 MS. O'CONNELL: My understanding is that essentially
6 it's -- the broad scope of 1562 is the difference between
7 the PILs provision and the amount billed to customers, and
8 then there are other add-on true-up variances to that, one
9 being a true-up of the tax rate.

10 MS. FRANK: This was for entities that was not making
11 any PILs payment, and there was a Board estimation, and
12 they had to wait and find out as to what their PILs payment
13 would actually be. And that was not us.

14 MS. O'CONNELL: So what is your read of the April 2003
15 FAQ, which basically states that account 1562 is to be
16 followed for even non-section 93 electricity distributors?

17 MS. FRANK: I have had nothing from a Board Panel
18 telling us we need to do this in all the years since. So I
19 see nothing that says that this applies to us. And it has
20 been several years since 2003, and we've been in several
21 proceedings.

22 MS. O'CONNELL: Okay. From what I gather, you used
23 account 1592 to true-up for tax declines or increases,
24 probably tax declines over the years from May 1, 2006,
25 forward. How does that differ from the 1991 to 2005
26 regime?

27 MS. FRANK: Can I ask you why you're asking me that
28 question today?

1 MS. O'CONNELL: I guess I'm asking this question today
2 because of the whole combined proceeding that came out, EB-
3 2008-0381, and that basically outlined that all electricity
4 distributors are to file for clearance of account 1562 in
5 its next rate application.

6 MS. FRANK: We have nothing in 1562. Therefore, I
7 believe there is nothing to clear.

8 MS. O'CONNELL: Okay. Would you be open to some other
9 approach of estimating a balance in 1562, maybe a broad
10 scope approach just -- this is just my, Board Staff's, just
11 quick things that hit my mind, that basically the meat of
12 what's in 1562 is the difference between the PILs provision
13 and the amount billed to customers.

14 So if there is some, would you bring forth an approach
15 that you would be willing to bring something of that nature
16 before the Board to clear?

17 MS. FRANK: I don't believe it's necessary, because we
18 did not have a PILs provision like other LDCs had. We were
19 actually were a PILs-paying entity, and therefore our
20 treatment of PILs was very much like it is today. That was
21 not true for the other LDCs; they had to make a provision
22 for it.

23 So I truly believe this does not apply.

24 MS. O'CONNELL: Would Hydro One be willing to have an
25 undertaking to suggest some other approach to bring it
26 forward?

27 MS. FRANK: I don't see why it would agree to that,
28 when I don't think it applies.

1 MS. O'CONNELL: Okay. Regarding the change in income
2 and capital tax rates exemptions and rules from the periods
3 1999 to 2011, when did Hydro One start to account for these
4 tax changes?

5 MS. FRANK: In May of '07.

6 MS. O'CONNELL: May of '07. Why doesn't Hydro One
7 distinguish between the rate periods regarding when the
8 Board's PILs regulatory applies and when it does not apply?

9 MS. FRANK: That's -- in May of '07 was when, with EB-
10 2007-0681, was when the 1592 account was identified, and we
11 have used it ever since. We didn't have anything prior to
12 that. There was nothing for us. Nothing applied.

13 MS. O'CONNELL: So I guess just to summarize our
14 conversation just now, is that you feel there is nothing to
15 bring forward, even though you don't have a decision that
16 explicitly states that you're not subject to account 1562?

17 MS. FRANK: I have nothing that says that I am either.

18 MS. O'CONNELL: Okay, thank you.

19 **QUESTIONS BY MR. RUBENSTEIN:**

20 MR. RUBENSTEIN: Can I ask a follow-up question? In
21 2001, did Hydro One use the Board's model to adjust its
22 rates?

23 From my understanding of this, of sort of the long
24 history of the deferred PILs -- in setting rates between
25 2001, the Board provided essentially a spreadsheet to
26 adjust rates; it was sort of the first sort of PBR model.
27 Did the Board use - sorry, did Hydro One use that model to
28 adjust its rates?

1 MS. FRANK: No, we did not.

2 MR. RUBENSTEIN: Okay. What did --

3 MS. FRANK: We were already in the PILs-paying
4 environment, so we used what our actual PILs were rather
5 than a model that the Board provided.

6 MR. RUBENSTEIN: No, no, I don't mean just for PILs,
7 but for all -- there was sort of a spreadsheet, from what I
8 understand, to set rates in all aspects.

9 MS. FRANK: We would have used our own, because of the
10 variety of rate classes we had in the cost structure. So
11 we would have looked at the Board's model, but then we
12 would have modified that model to apply to our situation.

13 MR. RUBENSTEIN: Okay. Thank you very much.

14 MR. MILLAR: Okay. Thank you. I think that's all for
15 this panel, unless I'm mistaken.

16 MR. ROGERS: No, thank you.

17 MS. DULLET: This is Kim Dullet on the line.

18 MR. MILLAR: I'm sorry, and you're from CME; is that
19 right?

20 MS. DULLET: That's right.

21 MR. MILLAR: And did you have some questions for this
22 panel?

23 MS. DULLET: Well, I have a general question regarding
24 Hydro One's data relating to manufacturers and rate
25 classes. Would that be appropriate for this panel, or the
26 next?

27 MR. ROGERS: Next panel.

28 MS. DULLET: Okay, thank you.

1 MR. MILLAR: Sorry, we forgot about you there. I
2 guess this panel is excused, thank you. Mr. Rogers, can we
3 just go straight to the next panel?

4 MR. ROGERS: Yes, I think I saw them coming into the
5 room. I'm going to ask Mr. Greenfield and Mr. Andre to
6 come forward, please.

7 **HYDRO ONE NETWORKS INC. - PANEL 2**

8 **Ben Greenfield**

9 **Henry Andre**

10 Thank you. We have now Mr. Henry Andre to my extreme
11 right. Mr. Andre is manager of distribution and
12 transmission pricing, and he can deal with questions
13 dealing with Hydro One rate proposals.

14 Sitting beside him to my left is Mr. Benjamin
15 Greenfield, who, at the time of the density study, was with
16 London Economics, and is a consultant who was involved in
17 the density study and can answer questions about it.

18 Does anyone have questions on either of those two
19 topics? Who would like to go first?

20 **QUESTIONS BY MR. NIXON:**

21 MR. NIXON: I'd be prepared to start the discussion.
22 I am with the Balsam Lake Coalition. We submitted some
23 interrogatories originally, and then we did some follow-up
24 questions as well.

25 I did have some questions about -- specifically about
26 the smart grid rate rider. I guess the question was: Why
27 was that particular rider applied volumetrically rather
28 than uniformly? We see it as a revenue recovery that would

1 generate benefits to all consumers in Hydro One's rate
2 base. Why was the rate set such that it's significantly
3 higher for the seasonal rate customers than it is for all
4 the other residential rate classes?

5 MR. ANDRE: Yes, it -- is it Mr. Nixon?

6 MR. NIXON: That's correct.

7 MR. ANDRE: Yes. Mr. Nixon, you asked that in your
8 Technical Conference Question No. 1, I guess.

9 And as we state in that response, Hydro One is
10 proposing an approach for collecting the smart grid revenue
11 in accordance with the Board's IRM models, and so the IRM
12 model takes the revenue to be collected associated with
13 smart grid, and distributes it across the rate classes
14 based on the revenue share that currently exists, based on
15 the currently approved cost allocation.

16 And so we're quite simply just applying the Board's
17 model, and the Board has -- they have a straight volumetric
18 option, and they have a fixed and volumetric option. And
19 based on the Board's decisions in other IRM applications,
20 where they have favoured a volumetric charge, that was the
21 basis of Hydro One's proposal.

22 MR. NIXON: I understand that in the response. I
23 guess the purpose of my question was to ask for
24 clarification why you compared the model that Hydro One
25 used to the three other utilities that only have a single
26 rate class, where Hydro One has four different rate classes
27 and obviously has significantly different ratios of cost to
28 revenue, depending on those rate classes.

1 MR. ANDRE: The reference to the other three utilities
2 in your original IR response was to point out that, for
3 those three utilities, the Board favoured or approved just
4 a straight volumetric rider.

5 So it wasn't -- it wasn't the methodology for
6 allocating the revenue to the various rate classes that was
7 at issue. It was Hydro One was looking for a rationale as
8 to why it chose to go with just a volumetric rider, as
9 opposed to a fixed and volumetric rider.

10 MR. NIXON: Following up with that, I think the thing
11 that concerns us is why it is that the seasonal rate
12 customers are paying such a significantly higher component
13 rate on this smart grid rider than all the other
14 residential rate classes.

15 And I understand the algorithm; I just don't
16 understand the equity or the fairness in it.

17 Would you consider any other approach that might be
18 more equitable or fair to all rate customers, particularly
19 seasonal?

20 MR. ANDRE: As I say, I personally think that the
21 Board's approach of taking the smart grid cost and
22 allocating it across all of the rate classes based on the
23 revenue share -- Mr. Nixon, when we eventually have a
24 rebasing application and the smart grid costs are rolled
25 into -- the fixed asset costs are rolled into the rate base
26 and the OM&A costs are rolled into the OM&A portion of our
27 revenue requirement, the Board's model is going to allocate
28 it based on the way that it currently allocates it. So it

1 has a bunch of factors that are related to customers, it
2 has some factors that are related to peak load. It takes a
3 minimum system into account.

4 It take a whole bunch of factors that it uses, not
5 just for Hydro One but for all distributors. So when it
6 does that, I think the best approximation of how those
7 smart grid costs are going to fall out to the various rate
8 classes is the revenue share that is currently applicable
9 to those rate classes.

10 So I think that's a fair approach. I think the
11 Board's approach is a fair approach, and it's not Hydro
12 One's approach.

13 I do recognize that something that could be done would
14 be having a fixed and volumetric charge. Certainly that is
15 a Board option, and that is something that we could
16 consider.

17 MR. NIXON: Thank you.

18 I did have one other follow-up question on the
19 technical response No. 2, where we specifically asked for a
20 distribution of the customers, seasonal customers,
21 depending on how they were served, by what feeder.

22 So what we're trying to find out here, basically we're
23 trying to get an understanding of where are the seasonal
24 customers in Hydro One's territories; not just by operating
25 area, but we would like to know to what extent they're co-
26 located with other classes of service. Okay? Density
27 being such a huge issue, and we know from the density study
28 that -- we learned from that that the density issue is a

1 major component of Hydro One's cost, and we know from
2 anecdotal evidence that a number of seasonal customers are
3 co-located with residential customers, year-round
4 residential customers, who are in some cases even urban
5 class or R1 or R2.

6 We're trying to get a feel for how big an issue this
7 is, and so the intent of my customer was to ask: How many
8 seasonal customers are fed off the same network feeder as,
9 for example, customers that are fed -- classified as urban
10 on that same feeder?

11 You answered a completely general question, that said:
12 Well, seasonal customers are fed basically off networks
13 that feed all of our customers. Well, we know that.

14 The question was: How many seasonal customers are fed
15 off the same feeder as urban customers? How many seasonal
16 customers are fed off the same feeder as R1 customers? And
17 how many seasonal customer are fed off the same feeder as
18 R2 customers?

19 Would you be able to answer that for me?

20 MR. ANDRE: The reality is, Mr. Nixon, that I looked
21 at the data that we have available, and it does show that,
22 pretty much, there is no feeder out there that just
23 supplies seasonal customers.

24 So any feeder out there will supply. In terms of how
25 many are broken out between those classes, short answer is
26 no, I don't have that data available. It would require
27 information on connectivity and require going through our
28 connectivity database to say: Okay, how many. Because

1 there won't be any feeders that just feed urban customers,
2 either.

3 So you say: Well, how many seasonal are on feeders
4 that serve urban customers? Well, there are no -- I
5 shouldn't say there are no, but typically feeders will feed
6 a combination of urban, R1, R2 customers, as well as
7 seasonal.

8 So the data you're looking for at that level of
9 granularity is not something I have readily available.

10 MR. NIXON: Okay. That's all the questions that I
11 have.

12 MR. MILLAR: Thank you.

13 Bill, do you have questions for this panel?

14 **QUESTIONS BY MR. HARPER:**

15 MR. HARPER: Yes, I do, actually.

16 And the first one was one that didn't come under the
17 density study aspect, but it was bumped to you from the
18 previous panel. And it was VECC Technical Conference
19 Question No. 21, and that's dealing with Exhibit I, tab 7,
20 schedule 5.03, which was VECC IR 38.

21 MR. ANDRE: Yes, I have that, Bill.

22 And I thank Susan for punting it to me.

23 MR. HARPER: I think -- I'm trying to find the -- I
24 apologize, I'm -- I can't find the IR, but I think I can
25 maybe deal with it off the top of my memory of the original
26 response.

27 Because what we were dealing with here -- and I think
28 the reason it was punted to this group was that we were

1 asking why -- and this is looking at the contributed
2 capital contribution that Hydro One Distribution is making
3 to Hydro One Transmission, and looking at how that is
4 allocated to individual customer classes, and asking
5 specifically about -- and I think you're allocating, I
6 think, in somewhat -- using a method very much akin to what
7 you just finished talking to Mr. Nixon about, in terms of
8 how you allocated all other costs.

9 And I guess whether or not you were -- this question
10 asked you, effectively, whether you were aware of the
11 Woodstock decision, which was precisely the same type of
12 spending and where the Board decided, based on the nature
13 of that spending, it wasn't really spending for
14 distribution facilities; it was spending on what was
15 something akin to a transmission facility, and basically
16 decided that there was a different allocation method that
17 should be used in allocating those costs to customer
18 classes, because it wasn't related to capital contributions
19 for a trans -- and I was asking whether you considered
20 that, and the response really didn't address my question at
21 all, sort of thing, and so I was asking you now whether,
22 one, you were aware of it, and whether -- you were aware of
23 it and rejected it, or why you didn't follow the same
24 approach that the Board had directed and agreed that
25 Woodstock should be using.

26 MR. ANDRE: Yes, Bill. So when I saw your Technical
27 Conference Question 21 and I saw your reference, I went
28 back. And I agree with you, the original question -- the

1 original reference provided to your original IR didn't
2 really answer the question. And I wasn't aware of this at
3 the time that we filed the application. But based on your
4 technical conference question, I did look up the Woodstock
5 decision and familiarized myself with how the Board -- or
6 what the Board ended up approving in the Woodstock case,
7 and so - and I don't know if you've seen our -- this is one
8 of those that we provided a written response for, and I
9 don't know if you've seen it.

10 MR. HARPER: Yes, I did - or maybe, I'm sorry, maybe I
11 haven't.

12 MR. ANDRE: I think -- so what's written in the
13 written response, Bill, is that, so if -- in our case,
14 Commerce Way TS, Bill, accounts for .7 million of the
15 26.2 million in ICM revenue that we're collecting through
16 the ICM module.

17 So in Hydro One's case, that capital contribution is a
18 really relatively small portion of the ICM revenue. And I
19 actually worked through the numbers, so if we took that
20 .7 million and allocated it on the basis of the
21 transformation - you know, the transformation transmission
22 charges instead of what we have now, as we see in the IR
23 response that for most cases -- for most rate classes, in
24 fact it doesn't change the rider at the fourth decimal
25 place.

26 In some cases, there is a .0001 change. The only rate
27 class that saw, you know, something - it's still less than
28 a penny per kilowatt. But the ST class did see a slightly

1 larger impact of doing that. But for the other classes,
2 it's a minimal impact, and because for Hydro One that
3 capital contribution, as I said, is .7 of the 26.2, we
4 don't really think it's going to have a material impact on
5 the overall recovery of the ICM.

6 MR. HARPER: To maybe summarize, you don't object in
7 principle with the way it's done in Woodstock. At the end
8 of the day, it wouldn't make a lot of difference?

9 MR. ANDRE: Exactly.

10 MR. HARPER: Okay, fine. That's fine. I just wanted
11 to sort of clarify, because I didn't seem to --

12 MR. ANDRE: I understand.

13 MR. HARPER: If we could go to VECC Technical
14 Conference Question 25?

15 And this is really looking at how the density factors
16 are used within the cost allocation, and really how they're
17 used here and how you anticipate using them at your next
18 re-basing application, which, I guess, is the next time
19 this change in density would be used is when you came
20 forward as part of a cost of service application for a re-
21 basing of the rates and ran your cost allocation model one
22 more time.

23 I guess I was trying to say -- will the density
24 factors for rebasing -- will you be using density factors
25 similar to what you've got set out here, subject to any
26 updating you may do, to establish the cost to be allocated
27 to each customer segment, or as you've done here, basically
28 within each customer segment you would still be using the

1 existing process, the cost allocation model and to allocate
2 costs on a broad basis to customer segments - when I say a
3 customer segment, it would be all residential classes plus
4 seasonal, and within the segment would then be the
5 individual seasonal residential customers.

6 MR. ANDRE: Yes.

7 MR. HARPER: And if I understood your responses -- and
8 maybe I can put it in my words, and you can tell me if I'm
9 right or not -- you would still be using the cost
10 allocation model as it exists right now, with its density
11 weightings to allocate costs to the broader segments. But
12 you would be using the results of a density -- the density
13 study to redistribute those results within the customer
14 segment to the individual customer classes, like you've
15 done in this particular application. Do I understand that
16 correctly?

17 MR. ANDRE: Most of the way, Bill. We are still
18 considering how we would actually roll it into the details
19 of the cost allocation model. And certainly what you have
20 described is one approach that we could use, and it's
21 similar to what we've done now, as you say.

22 The one thing -- however it's implemented, I think the
23 fundamental approach that allocating the cost -- so using
24 the Board's cost allocation cost model to allocate the cost
25 to the customer segments, in the same way the Board's model
26 does for all LDCs, that's not going to change.

27 So whatever approach we end up using will involve
28 reallocating costs within the customer segments, so that we

1 stay true and faithful to the Board's cost allocation
2 methodology -- let me finish.

3 But in terms of whether we use the density weights
4 that are there now, or -- I mean, my preference would be if
5 we could find some way to come up with a more transparent
6 use of a density factor, you know, something similar to
7 other factors that the Board model has now, that leverages
8 the density study more directly and avoids doing some
9 calculations, some separate calculation on density
10 weighting, you know, that's specific to Hydro One.

11 I'm still thinking about it. But my preference, if
12 it's feasible, would be to use just the results of the
13 density study to do -- to the extent possible, to do that
14 density allocation, or density adjustment.

15 MR. HARPER: I thought I understood the answer. And
16 then I wasn't too sure at the end if I did.

17 MR. ANDRE: So basically, the density weights, if they
18 can be feasibly and reasonably be replaced with a number of
19 density factors - as you know, right now the density
20 weights, like there's four density weights that apply to
21 each rate class. There's a couple of lines ones, there's a
22 couple of transformer ones.

23 To the extent that we could come up with a density
24 factor, one density factor per rate class that would
25 redistribute the costs within the customer segments, that
26 would be my preference.

27 But like I say, we're still considering how we'll
28 implement it in the cost allocation model.

1 MR. HARPER: Maybe we could take a -- the trouble I
2 have here is the model allocates across customer segments.
3 So if you actually incorporate it in the model, it will
4 actually change the allocation between customer segments.
5 And what I was trying to get a sense of is whether you saw
6 the results of this density study changing the allocation
7 between segments and no --

8 MR. ANDRE: No, absolutely not. If that's what you
9 got out of what I said, then -- because I started by saying
10 however we implement it, it will most definitely maintain
11 the cost that the Board allocates across segments, and then
12 only do shifting within the segment.

13 MR. HARPER: Maybe we -- when you say the Board model,
14 I guess I interpret you as saying -- there's a -- the
15 Board's got a Board model, but everybody puts their own
16 inputs into it. And you currently have a set of density
17 weightings that you put into that, the four factors for
18 each class, that allocates across segments.

19 What I understand you saying is you aren't going to
20 change that. What you may - what you're trying to figure
21 out, whether you mechanize it or not, is how you're using
22 this density study to redistribute the costs amongst the
23 individual customer classes within each segment, but not in
24 any way use the results of this study to change the
25 allocation of costs across segments.

26 MR. ANDRE: That's correct. And I would point out
27 that the density weights that we currently use achieve the
28 same thing. The density weights do not allocate across

1 segments. They allocate within the segment.

2 MR. HARPER: Well, they can't -- the density weights
3 -- when you weight the number of customers, you weight the
4 number of customers in every single customer class by a
5 certain weighting. And in doing that, it allocates the
6 cost between segments with the weightings you have right
7 now. That's what I'm struggling with, the fact that the
8 current allocation allocates across segments using
9 weightings, density weightings, and I was trying to
10 understand whether those -- and this is where I think we're
11 having a problem.

12 So the current model, the current density weights you
13 have allocates across segments based on density. And I
14 guess I was trying to understand whether or not you saw
15 this approach being used just to allocate -- redistribute
16 the costs within the segment, or step it up one and
17 redistribute the cost across the segments.

18 MR. ANDRE: I think in your interrogatories, you did
19 ask an interrogatory that had us submit our - like a
20 working copy of the cost allocation model, right?

21 MR. HARPER: Yeah.

22 MR. ANDRE: I would urge you to take a look at that
23 model, because unless I'm completely misreading what we've
24 done over the last couple of years, you will see on the tab
25 -- I can't remember the tab number now -- the allocator tab
26 where we apply our density weights. So what you would see
27 is -- for those customer segments like residential, you
28 would see a set of factors that would take the total number

1 of customers allocated by the model to those four
2 residential classes, and weights it so that you still get
3 the same total number of customers across the four
4 residential within that segment, but re-weighted. And the
5 other classes would have a density weighting of one, which
6 means just use the number of customers exactly as the model
7 calculates it.

8 So I guess what I'm saying is I don't agree with you
9 that the current model shifts costs across segments.

10 MR. HARPER: So what you're saying is the current
11 model effectively uses a weighting of one to allocate --
12 the weighting of one per density to allocate total cost to
13 all -- to the residential segment in total, and then only
14 uses those weightings to redistribute the costs between the
15 segments.

16 And similarly so, on a per customer basis, the costs
17 allocated to -- but the problem is it includes seasonal in
18 with other residential, right?

19 MR. ANDRE: Yes, it does.

20 MR. HARPER: Okay. I'm sorry, maybe I misunderstood.

21 MR. ANDRE: Have a look at it and I would certainly be
22 glad to help you. But I'm pretty certain that that's the
23 case.

24 MR. HARPER: I guess the other thing was - maybe you
25 can tell us, remind us what was the vintage of the data
26 that was used in the current density study?

27 MR. ANDRE: Current density study?

28 MR. GREENFIELD: I can answer that one, Mr. Harper.

1 The cost data that was used in the density study
2 covered a five-year period from 2006 to 2010. When I say
3 "cost data" I'm referring primarily to OM&A. Some of the
4 other cost categories -- vegetation, for example -- we
5 actually looked over a longer period to take into account
6 the cyclicalality of that work program.

7 The customer and asset data was effectively a
8 snapshot, the most recent snapshot at the time the study
9 was completed, and so it would have been primarily for 2010
10 and would have included data on customers and assets in the
11 GIS system at Hydro One up to that point.

12 MR. HARPER: Okay. I guess I was wondering, when you
13 file your next cost of service application it's going to be
14 for -- we had a discussion early this morning. 2014 rates,
15 2015 rates. We're not too sure what point in time, and I
16 guess maybe you don't know, but assuming, let's say, it was
17 2015 for want of picking a date, would you see there'd be
18 any need to refresh the results of the study, given the
19 vintage of the data that's currently in the study? Or
20 would you see continuing to use the results of this study
21 for that filing?

22 Or is this something that you haven't thought about
23 yet?

24 MR. GREENFIELD: Again, I would be happy to answer
25 that one.

26 A number of the parameters -- and when we talk about
27 the study, I'm going to make an assumption that you're
28 referring specifically to the direct cost assignment

1 component of the study.

2 MR. HARPER: Yes.

3 MR. GREENFIELD: A number of the data points,
4 particular assets, customers, would not be expected to be
5 -- would not -- I would not expect to materially change
6 over a short period of time, and so I would not expect
7 those to have a material impact on the study findings.
8 Things like annual costs obviously do change, but again,
9 the fact that we used what I'll say is a medium-term kind
10 of average cost in calculating the assigned cost to each of
11 the various sample areas to me suggests, at least, that
12 there wouldn't be a need to refresh or update the data on
13 an annual basis, or anything to that extent.

14 I think my recommendation would be that -- sort of on
15 a five-year basis, to revisit whether there needs to be an
16 update, not necessarily to update it, but to revisit
17 whether there would need to be updates.

18 MR. HARPER: Okay. Fine. Thanks.

19 I apologize. I was struggling with my next question
20 here and trying to go back to the IR that I had referenced,
21 and it didn't seem to be dealing with the question that I'd
22 posed. So I was at somewhat of a loss as to where to go.

23 Maybe I can pass on VECC Technical Question No. 26 and
24 come back to that in a minute, if you don't mind.

25 If I go to No. 28 -- and maybe if you look at the
26 response to -- I think maybe VECC 70(c). Let me see if
27 that's the one that has it. Right.

28 And we're talking here about setting the seasonal

1 target ratio equivalent to the R1 class. And it's the last
2 -- if I look at the response to VECC 70(c) and the last
3 sentence in that response, and I just -- maybe if you could
4 explain it to me, because I must admit I didn't understand
5 it when I read it. It said:

6 "Setting the seasonal target ratio equal to the
7 R1 class recognizes that increasing the density
8 weight differential between the rate classes will
9 not alter the fact that the CAM methodology will
10 drive the R1 and the seasonal cost for customers
11 to roughly be equal."

12 I'm paraphrasing that last couple of words, but - I
13 must admit I read that and I didn't quite understand that.
14 I was hoping you could explain that to me a little more.

15 MR. ANDRE: Sure. Yeah, I can elaborate a little bit
16 on that.

17 So the density study had suggested that the seasonal
18 customers, that their density is going to be somewhere
19 between that of R1 and R2, but it wasn't specific as to
20 where that would lie.

21 So Hydro One looked to its full customer database and
22 the relationship of seasonal customers and their relative
23 density, to see what is the relative density of seasonal
24 customers in relation to the other residential customers.
25 Okay?

26 If you look at -- and maybe what I'll do -- if you
27 could turn to VECC 66, I think it might be helpful. Are
28 you there, Bill?

1 MR. HARPER: Yes, I am.

2 MR. ANDRE: So VECC 66, part (b), where it shows the
3 relative density weights of the -- so if you look at the
4 first four rows -- and it shows density weights relative to
5 the urban residential. And what you see there is that in
6 terms of the density weights that we're currently inputting
7 into the model, seasonal, you know, in some cases is close
8 to R2. In some cases, it's even higher than R2.

9 So across those four density weights, what we
10 currently have in the model does what the density study
11 says you should do. But what happens within the model is
12 that the impact of the minimum system then comes into play,
13 and the Board's use of the minimum system -- because the
14 consumption levels or the peak demand levels of the
15 seasonal class are such that when you factor in minimum
16 system, a lot of the costs disappear, a lot of the costs
17 become a per-customer cost instead of demand-based cost.

18 So the net impact of the density weights that we
19 currently use, that recognize that seasonal will lie
20 somewhere between R1 and R2, plus the impact of the minimum
21 system, means that when you look at the bottom-line costs
22 allocated by the cost allocation model, you end up with a
23 ratio relative to UR for R1 and seasonal that are about the
24 same.

25 So while Hydro One is incorporating the results of the
26 density study, we also wanted to recognize that, over and
27 above that, the model also has the minimum system concept,
28 which in the case of the seasonal is driving those costs

1 down.

2 So even if we increased the differential, even if we
3 did something within the guts of the model to increase that
4 differential in costs, we believe that the minimum system
5 approach that's embedded in the model would drive the net
6 costs, when you look at a cost per customer basis, for R1
7 and seasonal to be roughly equal.

8 So that's why we're recommending that.

9 MR. HARPER: That's because you're making a bottom
10 line adjustment?

11 MR. ANDRE: Correct.

12 MR. HARPER: If you were somehow managing to
13 incorporate the results of the study into the allocation,
14 that would parse this issue from the minimum system issue,
15 and you could use a ratio that was more -- that was sort of
16 more in tune with what the actual results coming out of the
17 density study itself were?

18 MR. ANDRE: Correct.

19 MR. HARPER: Is that a fair...

20 MR. ANDRE: Yes, I'd say that's fair, Bill.

21 MR. HARPER: I guess that points to one of the
22 problems with making a bottom line adjustment to the cost
23 allocation, is to some extent it only -- the bottom line
24 adjustment you're making is only taking into account, you
25 know -- if you try a bottom line adjustment, apply only the
26 results of the density study, then you are missing out
27 other intrinsic things in the cost allocation, like the
28 minimum system, like the fact it uses relative loads to

1 allocate some of the costs, and a whole bunch of those
2 other allocation factors at all.

3 And in this one particular instance, you made a
4 judgment to account for that; is that a fair comment?

5 MR. ANDRE: No, I -- Ben, do you want to comment?

6 MR. GREENFIELD: Yes, I'd like to. And please correct
7 me if I am misrepresenting what you're saying, but the way
8 I hear your question is it's implying that the density
9 study only looked at one of the allocation factors in the
10 model and missed some of the interplay between other
11 allocation factors in the cost allocation model.

12 MR. HARPER: That was my assumption, and that, I
13 thought, was what your colleague there was saying, as well,
14 actually.

15 MR. GREENFIELD: So the density study and the direct
16 cost assignment that was carried out as part of that study
17 actually looked at a number of different factors when
18 allocating costs to the sample areas. We were actually
19 explicit in not using density as an allocation factor. And
20 the idea was to allocate costs to different sample areas
21 across the province, based on first principles around what
22 the cost is to serve these sample areas. We took into
23 account customers, we took into account other factors,
24 similar to the cost allocation model.

25 The cost allocation model allocates costs to rate
26 classes based on customers, based on demand, based on
27 density, based on a number of factors.

28 The density study similarly allocated costs to the

1 sample area, so the result of the density study is not
2 explicitly the difference in cost that's driven solely by
3 density. It represents the overall difference in the cost
4 to serve customers of different density.

5 MR. HARPER: Can I just stop you there?

6 MR. GREENFIELD: Sure.

7 MR. HARPER: I hate to go back and forth. But when
8 you did that allocation, you didn't distinguish between the
9 load in different areas. A transformer was a transformer
10 regardless; you didn't look at the different sizings of
11 different transformers in different areas, given the load
12 they had to serve.

13 You just had one fixed cost for a transformer. You
14 didn't look at the sizing of different types of conductors.
15 There was one fixed cost for each conductor.

16 So I think, to some extent, to say that - it's fair to
17 say that to some extent to say it was based on load, it
18 really wasn't. It didn't take load into account in each
19 sample area, because a lot of those assets which would vary
20 based on load size, you had a fixed cost assigned to each
21 one that did not take into account potential variations in
22 size. Is that not the case?

23 MR. GREENFIELD: There were a -- as responded to the
24 IRs, there were a number of simplifying assumptions that
25 were made. You mentioned two in particular, the
26 transformer costs and the conductor costs that were used in
27 the asset replacement values -- at least in the statement
28 you just made, you mentioned those two.

1 MR. HARPER: Yes.

2 MR. GREENFIELD: That is correct. We used a single
3 assumption around the replacement costs for those assets.
4 We do recognize that in reality there are varying degrees
5 of costs associated with those assets in Hydro One-serviced
6 territory.

7 One of the points I would make, however, is that --
8 and this is contrary to what you're suggesting, that it is
9 obvious that failing to do so somehow biases the results of
10 the density study.

11 MR. HARPER: Doing is a little bit more would change
12 the results of the density study is all I would suggest. I
13 don't know which way it biases, or if it biases, but it
14 comes up with a different result.

15 MR. GREENFIELD: It's possible it would come up with a
16 different result, but it's not clear to me that it would
17 necessarily bias it in one direction or the other. And,
18 you know, if I use the example of transformer costs, for
19 example, yes, you may install a larger transformer in a
20 higher density area, but that could be to serve five
21 customers as opposed to a cheaper transformer that's
22 installed in a low density area to serve one customer. And
23 on a cost per customer basis, there is no explicit -- there
24 is no reason to believe that it would necessarily bias
25 that, one way or another.

26 MR. HARPER: Okay. Actually maybe just to -- I would
27 like to go to VECC Technical Conference Question 32, which
28 I believe you provided a response to.

1 MR. MILLAR: Mr. Harper, we're probably getting close
2 to a time for a break.

3 MR. HARPER: Actually, I think this will be my last
4 one.

5 Actually, I was just looking -- you provided the data
6 I was requesting, except when I looked at the attachment, I
7 think there is a column missing on the far left-hand side
8 which says what each row is supposed to be.

9 MR. ANDRE: Yes, so that first -- that table on the
10 very first page, Bill, is a duplicate of what's on the next
11 page. So ignore that first page, because that second page
12 gives you that column on the left-hand side that you're
13 asking for, and then the actual numerical data is the same
14 as -- I'm not sure some gremlin came in with the printing,
15 and that first page isn't really required.

16 MR. HARPER: Okay. I wasn't too sure whether I had
17 two pages, one after the other, and I was missing half of
18 the --

19 MR. ANDRE: So go with the second -- the second and
20 third and fourth pages are what you want.

21 MR. ROGERS: We're very impressed that you noticed,
22 Mr. Harper.

23 MR. HARPER: That's only after getting it at nine
24 o'clock this morning.

25 I guess the other thing was - what my main problem
26 was, too, was that -- now that you've forced me to look at
27 the second page where you have the names down here, I guess
28 -- because what I was missing before was just the accounts

1 which had asset related accounts.

2 And if I look at this table, what my main concern was
3 was that the original response you gave me had all of the
4 OM&A related accounts, and none of the asset related
5 accounts. And if I look at this --

6 MR. ANDRE: So the first page - again, we gave you
7 everything. So we repeated the OM&A one on page 2, and
8 what you specifically asked for in this IR, which had to do
9 with fixed assets, Bill, are actually on pages 3 and 4.

10 So on pages 3 and 4, what you'll see is the 1800
11 series of accounts, which are the assets.

12 MR. HARPER: But what this does is -- this just looks
13 at - I don't know whether it's gross book value or the net
14 book value of the assets in each case. Maybe you can tell
15 me which of those two values it is.

16 MR. ANDRE: Let me see here. From the amount, I think
17 they are the gross book values, yes, because there is just
18 a customer related cost and they're both 50/50, and I know
19 our gross book value was around six billion, so --

20 MR. HARPER: Is there any way of readily translating
21 this into what is the -- if I look at the cost allocation
22 model, what's the revenue requirement equivalent of these
23 numbers when it comes to what's -- what are the costs that
24 are allocated to each of these classes from a revenue point
25 of perspective, which I guess would be the depreciation,
26 the interest and the net income?

27 This gives me the assets. But if I'm at the end of
28 day looking at costs the customers are paying - like at the

1 table, which is OM&A, that's fine; an OM&A dollar goes
2 directly into revenue requirement, and an OM&A dollar I can
3 translate per customer; that's what the customer is going
4 to see in their bill.

5 But if I have fixed asset cost here, that's just the
6 total fixed asset and not - then subsequently the model
7 goes through and translates and comes up with the
8 depreciation value, and interest value, and income value
9 associated with that for each customer class. I don't know
10 whether there is a --

11 MR. ANDRE: I understand what you're asking, Bill. So
12 the depreciation, if I recollect, would be -- would have
13 its own tab. So depreciation is not allocated based on net
14 fixed asset. I think there is a tab that allocates
15 depreciation across all of the rate classes for --

16 MR. HARPER: But it's allocated either on gross
17 or net fixed assets; that's how it's allocated, if I'm not
18 mistaken.

19 MR. ANDRE: Okay. You may be right.

20 MR. HARPER: The expert over here is nodding his head.

21 MR. ANDRE: Yes, you may be right. And then
22 obviously, yes, interest and net income would be based on
23 the net fixed assets. I mean, these are the net fixed --
24 sorry, these are the gross fixed asset values. You know,
25 we -- I suppose we could follow the trail and --

26 MR. HARPER: Well, I don't know if it's - you know, if
27 I think it's worthwhile, either I will try and do it on a
28 simplistic basis, or if you think you can do it in a

1 readily easily period of time, you've probably got the
2 Excel capability to do it much easier than I am.

3 So maybe, if it doesn't take an excessive amount of
4 time and effort on your part, maybe it's something you can
5 look at doing. If it does, if it's going to take a lot of
6 time, maybe just come in and advise us of that, and that
7 will be fine, if you're willing to do that.

8 MR. ANDRE: I think we've committed to next Wednesday.
9 I think in that time frame, Bill, we should be able to do
10 that.

11 MR. HARPER: Okay, fine.

12 MR. ANDRE: I'll take that undertaking.

13 MR. HARPER: Thank you very much. Those are all my
14 questions.

15 MR. MILLAR: That will be TC10 -- can I just get a
16 clear statement of exactly what the undertaking is for?

17 MR. HARPER: Right. The response to that Technical
18 Conference Question No. 32 provided the net book values of
19 the assets that are allocated to each of the customer
20 classes.

21 I was interested in knowing what would be the
22 resulting revenue requirement associated with those, in
23 terms of depreciation, interest, and net income.

24 **UNDERTAKING NO. TC10: TO PROVIDE THE REVENUE**
25 **REQUIREMENT ASSOCIATED WITH THE NET BOOK VALUES OF**
26 **ASSETS ALLOCATED TO EACH OF THE CUSTOMER CLASSES IN**
27 **TERMS OF DEPRECIATION, INTEREST, AND NET INCOME;**
28 **REFERENCE VECC TCQ NO. 32**

1 MR. MILLAR: Okay, thank you. We'll take our break.
2 I want to get a sense of time left this afternoon. Miss
3 Dullet, are you on the line?

4 MS. DULLET: Yes.

5 MR. MILLAR: How long do you think you'll be with your
6 questions?

7 MS. DULLET: Just five minutes or so.

8 MR. MILLAR: Okay. Mr. Rubenstein? Nothing? I think
9 staff has five or ten minutes, so we'll probably only be
10 another fifteen minutes, hopefully.

11 But still, I think the court reporter has been sitting
12 for a while. Let's take a short break until 3:15.

13 --- Recess taken at 2:58 p.m.

14 --- On resuming at 3:14 p.m.

15 MR. MILLAR: Why don't we get started, and hopefully
16 finished in short order?

17 Ms. Dullet, are you on the line?

18 MS. DULLET: Yes.

19 MR. MILLAR: Okay. Would you be prepared to go now?

20 MS. DULLET: I am. I'd be happy to.

21 MR. MILLAR: Thanks.

22 **QUESTIONS BY MS. DULLET:**

23 MS. DULLET: So my question is a follow-up from the
24 response we received last night to the CME Technical
25 Conference Question 1 -- (b), (c) and (d), essentially --
26 regarding the lack of specific forecasting for the numbers
27 of manufacturers within rate classes, and the consumption
28 of manufacturers within rate classes.

1 Do you have any internal data specific to your
2 manufacturing customers, in terms of the numbers and
3 consumption?

4 MR. ANDRE: Yes. In developing the response to this
5 interrogatory, I did check with our load forecast person
6 and I got it from him that we really don't have the data at
7 a level of detail that lets us identify the specific
8 manufacturers.

9 MS. DULLET: What's the reason for that? Is that just
10 an analysis that hasn't been undertaken? Is it too
11 onerous, or is it something that you would consider in the
12 future?

13 MR. ANDRE: It's the type of analysis that -- it
14 hasn't been required in the past, certainly isn't required
15 to do the cost allocation model. So it's not a piece of
16 information that, as a business, we needed in order to --
17 in order to run our business and do the things that we need
18 to do.

19 So yeah, it hasn't been collected.

20 MS. DULLET: Is it something that you may consider in
21 the future? Certainly from our perspective, it would be
22 useful.

23 MR. ANDRE: I'm -- I mean, I think that's something
24 that I would have to discuss. Again, I don't really see a
25 business need.

26 Unless there is a business need that will drive
27 efficiencies within the company, it will improve certain
28 aspects of what we do within the company, unless you can

1 point to that, it's not something that we would undertake.

2 MR. ROGERS: It's Don Rogers, counsel.

3 I think -- well, Mr. Andre just answered the question.
4 I don't think they would undertake do that, because it
5 doesn't have any business value worth the cost to doing it
6 for them, I think.

7 MS. DULLET: All right. Thank you for that. That's
8 essentially it for me today.

9 MR. MILLAR: Okay. Thank you very much.

10 Mr. Mather has just a couple of questions, but just
11 let me double-check. I see Mr. Rubenstein may have a
12 question, as well.

13 **QUESTIONS BY MR. RUBENSTEIN:**

14 MR. RUBENSTEIN: I have a single question. This is
15 SEC 28; I don't know if you have it?

16 MR. ANDRE: Yes, I do, Mr. Rubenstein.

17 MR. RUBENSTEIN: This is with respect to Interrogatory
18 No. -- SEC Interrogatory No. 41, where we asked:

19 "Please advise what the rates would be for 2013
20 if the general service energy and demand-billed
21 customers were split into three classes of the
22 same density break points as residential."

23 And your response essentially said that you can't,
24 because you don't have -- you'd have to rerun the cost
25 allocation model, and you don't have certain information
26 readily available.

27 And we asked in our technical conference question:

28 "Could you please provide as good an estimate as

1 possible of the rates for each of the three
2 classes, if the proposed split were implemented?"

3 MR. ANDRE: In the original IR response, we
4 highlighted the different pieces of data that would be
5 required. And the key piece of that data would be the
6 number of customers that would exist in these three new
7 rate classes, Mr. Rubenstein.

8 And so until 1996, Hydro One had just a general
9 service class, just a single class, and at that point we
10 introduced urban rates and so for the purpose of
11 identifying what customers are in urban, we went through
12 that effort to identify how many GS customers fall within
13 an urban area.

14 But we never looked outside of that, to say: Okay.
15 Outside of an urban area, how are general service customers
16 broken out?

17 So the answer really is as simple as that. I don't
18 have -- I can't hazard a guess as to how many general
19 service would fall within R1 zones and within rural zones.
20 And without customers, I couldn't do what you asked in
21 terms of estimating the rates.

22 MR. RUBENSTEIN: You wouldn't have collected any data
23 when doing this density study that would allow you to sort
24 of extrapolate some sort of reasonable way to come at an
25 estimate?

26 MR. GREENFIELD: Nothing that would let you come at an
27 estimate for Hydro One's entire service territory.

28 MR. RUBENSTEIN: Thank you very much.

1 MR. MILLAR: Thank you, Mr. Rubenstein.

2 Mr. Mather?

3 **QUESTIONS BY MR. MATHER:**

4 MR. MATHER: First, I guess a follow-up on what you
5 were talking with Bill about a little while ago, the
6 intuition only takes you so far with these density
7 weightings. In fact, it doesn't take you very far at all.

8 You mentioned the minimum system as one of the things
9 that sort of derails your intuition. Were you including
10 the peak load carrying capability under that general topic?

11 MR. ANDRE: Yes, absolutely. That's what I was
12 referring to, was the peak load carrying capability
13 factors.

14 MR. MATHER: Thank you.

15 In terms of the -- I really only want to confirm my
16 understanding, I guess, of a couple of your interrogatory
17 responses, first one being Board Staff No. 34, which is our
18 first one under Issue 13 and just my -- confirming my
19 understanding of the regulation, which is: \$127 million
20 that's currently available to Hydro One, is that Hydro One
21 Distribution, Hydro One Networks Distribution?

22 MR. ANDRE: Yes, Hydro One Networks Distribution.

23 MR. MATHER: If, say, Hydro One remotes were to become
24 eligible for a larger amount of RRRP, that would not
25 encroach on the 127 million?

26 MR. ANDRE: Right. The remotes amount is separate
27 from the 127, and more so the legislation for remotes says
28 that the OEB will determine that amount periodically -- I

1 don't think it's annually -- and if that amount goes up,
2 the legislation allows for an increase in that amount, as
3 opposed to 127, which remains fixed.

4 MR. MATHER: Right. And so that goes for the other
5 distributors that are eligible for Triple-RP, as well, I
6 think?

7 MR. ANDRE: Algoma, correct.

8 MR. MATHER: So the 2850 per customer is more or less
9 a fixed amount, unless the number of R2 customers were to
10 increase or something? In which case, something would have
11 to --

12 MR. ANDRE: Exactly.

13 MR. MATHER: So the 217, by which the distribution
14 cost goes up because of this adjustment, then that's paid
15 entirely by the R2 customers? Or maybe there is a
16 10 percent discount there for the Ontario Clean Energy
17 benefit? One or the other of those, I guess?

18 Like, there isn't any additional relief coming from
19 Triple-RP on account of this re-weighting?

20 MR. ANDRE: Correct.

21 MR. MATHER: Thank you. That's really all I was
22 driving at there.

23 My other question concerns our No. 39, and the issue
24 there is the demarcation of the classes and the -- that has
25 to do with the size of clusters and with the density of
26 customers within the classes.

27 I think that with the stakeholder sessions, this study
28 that you presented did everything the stakeholders agreed

1 could be done by studying the costs at the area -- at the
2 service area level.

3 And is my recollection that we brought up that topic?
4 I think Bill maybe brought it up, and perhaps others, that
5 if we were to study the demarcations between classes or the
6 number of classes, that that was just going to stretch the
7 service area analysis just sort of beyond credibility?

8 MR. GREENFIELD: My -- it was clear from the
9 stakeholder sessions that the primary objective was to
10 understand this relationship between density and cost to
11 serve. And that was the one thing that everyone was
12 comfortable with and was focused on understanding.

13 Secondary objectives which were laid out in the study
14 were to look at how the weighting factors that are
15 currently in the model appropriately reflect that
16 relationship, and as part of that we looked at the number
17 of classes and the weighting factors and the demarcation
18 points.

19 MR. MATHER: So a methodology that would, in fact, get
20 at demarcation points would be -- would have to approach it
21 in some different way?

22 MR. GREENFIELD: Yes. To get at that point in more
23 detail than was available in this study.

24 MR. MATHER: And yet the demarcation points is what
25 got us into this issue to some extent in the first place.
26 I recall Jay Shepherd inquiring why schools in various
27 middle-sized places couldn't be in UR -- or UG, as opposed
28 to ordinary density; is that...

1 MR. GREENFIELD: I wouldn't be able to offer a --

2 MR. MATHER: That was before your time, Ben, yes. And
3 Henry's too, I guess, in terms of this topic.

4 MR. ANDRE: Yes.

5 MR. MATHER: I'm not giving testimony; I just happen
6 to think that that's still kind of on the table.

7 Now, the answers to -- I'm trying to think of some way
8 to ask this question that doesn't make me look like a
9 smart-aleck, but the response to both (a) and (b) of No. 39
10 is that Hydro One currently has no plans for additional
11 classes and additional study of demarcation points.

12 And I'm sure that's right, but does Hydro One have a
13 plan to have a plan? Or is there anything underway that
14 would bring information on the demarcation points and the
15 densities and number of classes at the next cost allocation
16 study? Or...

17 MR. ANDRE: You know, we do have a new GIS system
18 available now, and we put in our new SAP system for
19 tracking costs. And so these are new tools that we have
20 available and reporting systems, and we're trying to get a
21 better -- we're seeing how we can use that to possibly get
22 a better understanding of cost to serve, to see if there is
23 anything there.

24 But at this point in time, we would say that the
25 conclusions of the study, even though they weren't
26 necessarily focused on that second and third objective, I
27 think the conclusions of the density study are that the
28 existing demarcations are reasonable. They're not --

1 they're not incorrect, and so there really isn't a driving
2 need to make any kind of change right now.

3 So I won't rule out that, you know, as we use our
4 available information, that at some point in the future we
5 might want to make changes, but certainly right now there
6 are no plans, or plans for plans, to make changes.

7 MR. MATHER: Okay. I think Board Staff doesn't have
8 any intent to pursue this -- certainly not in the context
9 of an IRM application -- but that's helpful. Thank you.

10 MR. MILLAR: Thank you, Mr. Mather.

11 Anyone else? Yes?

12 MR. COWAN: I should introduce myself.

13 MR. MILLAR: Yes, for the...

14 **QUESTIONS BY MR. COWAN:**

15 MR. COWAN: Ted Cowan, with Ontario Federation of
16 Agriculture. I'm acquainted with many of you. And had a
17 little bit to do with the density study being done the way
18 it was done, using the particular methodology.

19 With respect to the response to Board 34, a little
20 clarification is possibly needed. There are a substantial
21 number of customers in general service low density, that
22 are farms with residences and receive the Triple-RP. It's
23 not the strict residential class that receives Triple-RP.
24 Possibly 15-, 20,000 such farms, though 10 percent of the
25 total recipients, a little less than 10 percent of the
26 total recipients.

27 With respect to no plans to change the number of
28 classes or the class definitions, our only thought with

1 respect to improving the density study would be that
2 density effects should be studied within classes, as well
3 as between classes. And the likely upshot of that would be
4 to illustrate that density is a significant influence on
5 costs but not a particularly substantial influence on cost,
6 because you would see that density in classes and other
7 factors within classes are just as or more important than
8 density.

9 Density is an easy one to see because it pops up on a
10 map, and we can therefore ascribe a lot of importance to
11 it. But if you look at it the within-class variations in
12 costs, something other than density is going to be almost
13 as important, perhaps more important, than density.

14 If you're only looking at the black ducks, you're
15 going to be thinking of funny quackers, but there are all
16 sorts of ducks out there and you have to look at them all,
17 get them in a two. A difficult problem getting ducks in a
18 row, but it's got to be done.

19 That would be the only reason we would see for
20 revisiting the density study.

21 And the final thought on this is section 73 of the
22 Electricity Act will provide the Board with sufficient
23 guidance.

24 MR. ROGERS: Thank you, Mr. Cowan.

25 MR. MILLAR: Is that all, Mr. Cowan?

26 MR. COWAN: Yes.

27 MR. MILLAR: Okay. Thank you very much.

28 Is there anyone else in the room who has any

1 questions? Last call? Okay.

2 Thank you very much to the parties, the witnesses, of
3 course, and of course the court reporter. This concludes
4 the technical conference.

5 Did you have any --

6 MR. ROGERS: I just want to say I want to thank
7 everybody, and the comment that the specificity of the
8 questions that were put this time were very helpful to the
9 company; as you can see, they answered a lot of them in
10 writing.

11 And so having a real focus like people tried to do was
12 very helpful.

13 MR. MILLAR: So I think we're adjourned for today.
14 Just a reminder that the settlement conference begins
15 November 30th, which is next Friday, here at the Board at
16 9:30 a.m. Thank you.

17 --- Whereupon the conference concluded at 3:30 p.m.

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