

Northern Ontario Wires Inc. 153 Sixth Avenue P.O. Box 640 Cochrane, ON P0L 1C0

December 18, 2012

Ms. Kirstin Walli Board Secretary Ontario Energy Board P.O. Box 2319 2300 Yonge Street, 27th Floor Toronto, ON M4P 1E4

Re: Cost of Service Application EB-2012-0153

Dear Ms. Walli:

Northern Ontario Wires Inc. hereby submits a revised COS Application for 2013 rates. This revision is made in accordance with the Boards letter dated December 10, 2012.

The following outlines the revisions made to the original application dated November 16, 2012.

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1	2	3			1	Budget Directives and Assumptions	Forecast Preparation and Approval		
3	1	3			1	Approach to Weather Normalized Load Forecast	Reference to data set		
3	1	3	1	2	1	Load Forecast Data Set	Added Load Forecast Data set		
4	6	1			1	Purchases from Suppliers	Non Affiliates updated discussion		
4	6	1	1	1	1	Table of Purchases by Supplier	Non Affiliates updated table		
4	8	3			1	Allowance for PILs	Explain difference between 2013 Capital Additions and UCC		
7	1	1			1	Overview of Cost Allocation	Discuss weighting factors		
7	1	1	1	3	1	Cost Allocation Sheet I-6	Added sheet per Ack Letter		
7	1	1	1	4	1	Cost Allocation Sheet I-8	Added sheet per Ack Letter		
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7	2	1	1	2	1	Revenue-to-Cost Ratios	Matched Table 2 to App2P		
8	3	5			1	Low Voltage Charges	Support for Forecast LV		
8	3	6			1	Loss Adjustment Factors	Loss Factor Discussion		
9	5	1			1	LRAMVA Process	LRAMVA Disposition		
9	5	1	1	1	1	NOW Inc. 2011 LRAM LRAMVA	LRAM LRAMVA Calculation		

An electronic copy has been submitted to the Board through the RESS system, and two hard copies of revisions will be delivered to the OEB office.

This document is being filed pursuant to the Board's e-Filing Services.



NORTHERN ONTARIO WIRES INC.

Geoffrey Sutton, CA Chief Financial Officer



Northern Ontario Wires Inc.

2013 COS Rate Rebasing Revised Application #1 EB-2012-0153

Rates Effective: May 1, 2013

Date Filed: November 16, 2012 Date Revised: December 18, 2012

> Northern Ontario Wires Inc. 153 Sixth Avenue P.O. Box 640 Cochrane, ON P0L 1C0



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Budget Directives and Assumptions

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NOW Inc. compiles budget information for three major components of the budgeting process:
revenue forecasts, operation, maintenance and administration forecasts and capital forecast.
Budget information was prepared for both the Bridge and Test Years. 2012BY forecasts were
updated based on actual 2011 results, and the 2013TY projections were also reviewed in light
of 2011 results.

8

9 NOW Inc. completed the operating and capital budgets with senior management throughout the
10 spring and summer of 2012. The final budgets that are the basis for this application were

- 11 approved by senior management at the August 2012 management meeting.
- 12

13 Revenue Forecast

The revenue budget includes three components: energy revenue, distribution revenue andother revenue.

16

17 The energy revenue for 2013 was forecast using the weather normalized load forecast prepared

18 by Elenchus Research Associates ("ERA") as presented in E3/T1/S2/Att1. Rates for energy

19 pass-through charges are described in E3/T1/S3.

20

Distribution revenue was forecast using the weather normalized volumes multiplied by both current approved distribution rates and by proposed rates in order to project revenue for the 2013TY. Other revenues were reviewed on an item by item basis with each account projection being determined based on the most reliable historical indicator.

25

26 **Operations, Maintenance and Expense Forecast**



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1 The OM&A expenses for the 2012BY and 2013TY were forecast using work plans, approved 2 pay grid progression, capital budgets and prior years historical costs. The expenditures were 3 submitted to NOW Inc.'s Board of Directors for approval and reflected the following 4 assumptions: 5 6 Wages: 7 Union Wages reflect settlement of the collective agreement on October 24, 2012. -8 Salaries reflect movement of the individual currently in the position along the existing -9 salary grid with assumed cost of living adjustments of 3%. 10 The impact of the transfer pricing study on the allocation charge of indirect labour has 11 been reflected. 12 Other changes in staffing levels to occur include retirement of a lineman in 2014 for 13 which an apprentice was hired in 2011 to cover this deficiency. 14 15 Fleet: 16 Assumed Fleet rates will increase by 2.5%. 17 -Assumed change in fleet levels will be required as part of fleet replacement program. 18 19 Operating and Maintenance, Billing and Collecting, General Administration 20 Costs other than labour and fleet have assumed to increase 2.5%. 21 22 **Regulatory Costs:** 23 2013 Cost of Service application assumed to cost \$100,000 plus \$15,000 in intervenor -24 costs. Assumed full recovery through rates from May 2013 to April 2016. 25 Assumed OEB Annual assessments of \$17,000 and \$900 in other cost awards. -26 Assumed Annual distributor license fee of \$800 -27 Assumed Annual Regulatory consulting cost of \$7,500 plus publishing costs of \$2,500 -28 for each year for IRM and other application requirements 29 Assumed \$4,000 per year in Low-Income Energy Assistance Program (LEAP) funding. 2013 COS Rate Rebasing Northern Ontario Wires Inc. **Application Revision 1**



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1	
2	Amortization:
3	- 2013 Amortization on an MIFRS basis.
4	
5	PILS:
6	- Regulatory PILS as per Board model.
7	
8	Capital Budget
9	The capital budget is formulated on a project by project basis. The maintenance program is
10	relied on to identify any assets that must or should be removed from service and replaced in
11	order to maintain secure and reliable supply. Projects are prioritized by location and asset
12	condition.
13	
14	Capital spending to replace existing aging infrastructure is required in order to maintain safe and
15	reliable delivery of electricity to NOW Inc.'s customers.
16	
17	Additional information on NOW Inc.'s approach to investment planning is included in E2/T4/S4.



Approach to Weather Normalized

File Number: EB-2012-0153

3
1
3
1 of 1

Date Filed:November 16, 2012 Revised: December 18, 2012

Approach to Weather Normalized Load Forecast

3

4 The approach to the weather normalized load forecast is in the Elenchus Research Associates

5 Report at E3/T1/S2/Att1.1

6

7 The data set used to calculate the Load Forecast is shown at E3/T1/S2/Att1.2



Purchases from Suppliers File Number: EB-2012-0153

Exhibit:	4
Tab:	6
Schedule:	1
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Purchases from Suppliers

\sim	
_	

NOW Inc. purchases supplies and services from third parties in order to distribute electricity to its customers. E4/T6/S1/Att1 lists NOW Inc.'s expenditures on purchased products and services in 2011 in excess of \$50,000 from any single supplier. While spending projections are not prepared on this basis, NOW Inc. expects its pattern of expenditures to remain generally consistent with recent history, except for material variances in expenses for Operations, Maintenance and Administration.

9

NOW Inc.'s procurement policy appears as E4/T6/S1/Att2 to this schedule. NOW Inc. purchases equipment, materials and services in a cost effective manner with full consideration given to price as well as product quality, the ability to deliver on time, reliability, compliance with engineering specifications and quality of services. Vendors are screened to ensure knowledge, reputation, and the capability to meet NOW Inc.'s needs. The procurement of goods and services for NOW Inc. is carried out with the highest of ethical standards and consideration to the public nature of the expenditures.

17

NOW Inc. is currently involved in a number of partnerships in order to reduce costs and improveefficiencies:

- 20
- North-east District Buying Consortium: NOW Inc. is a member of this group, which
 consists of seven (7) LDCs. The Buying Consortium negotiates prices based on volume,
 therefore reducing costs of materials.
- Utilities Standards Forum: As NOW Inc. is a relatively small LDC, it has joined the USF
 Group, which provides the technical and engineered specifications needed in order to
 meet Distribution Code requirements.



Purchases from Suppliers File Number: EB-2012-0153

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- ESA Audits: NOW Inc. participates annually in Electrical Safety Authority audits as
 required under Ontario Regulation 22/04, which identifies safety deficiencies. This is
 done in conjunction with other Northeast utilities for cost savings.
- Services Agreement with CTS: NOW Inc.'s affiliate, Cochrane Telecom Services,
 provides the necessary human resources and facilities in order to maximize efficiencies



Allowance for PILs File Number: EB-2012-0153

Exhibit:	4
Tab:	8
Schedule:	3
Page:	1 of 1

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Allowance for PILs

3 The OEB's Income Tax/PILs workform was used to calculate the PILs amount 2013TY of

4 \$26,245 (E4/T8/S3/Att1) on a MIFRS basis.

5

14

6 2013 Capital additions vs 2013 UCC

NOW Inc. is proposing new capital additions for the year 2013 in the amount of \$725,029. This
is discussed in E2/T3/S3. For the purposes of PIL's calculation this amount has been reported

9 sheet "O. Schedule 8 CCA Test Year" of the OEB PILs model. However total capital additions

10 for 2013 are being reported as \$1,799,761. This is caused by the inclusion of smart meters

11 being moved into rate base at their 2013 net book value. For purposes of clarity NOW Inc.

12 would like to make mention that the smart meter assets have been included in the opening 2012

13 UCC balance as the assets were reported in 2011 and previous year tax filings.

2013 Test Year Capital Projects

Iroquois Falls 12kV extension from Picadilly to New Circle	\$ 77,920
Cochrane 4th/5th St. and 5th/6th St. laneways reconstruction	\$ 92,598
Cochrane 5th/6th St. laneway reconstruction	\$ 79,980
Kapuskasing 5kV to 25kV conversion/upgrade/extension from	
Nipigon to Ottawa	\$ 101,351
Cochrane Pole Changes	\$ 53,560
Kapuskasing Pole Changes	\$ 53,560
Iroquois Falls Pole Changes	\$ 53,560
Tools and Equipment	\$ 12,875
Transportation Equipment	\$ 176,500
Computer Equipment Hardware	\$ 10,300
Computer Software	\$ 5,150
Miscellaneous Equipment	\$ 7,725
2013 Test Year Capital Projects	\$ 725,079
Smart Meter Assets NBV @ Jan 1, 2013	
Smart Meters	\$ 1,036,720
Computer Hardware	\$ 20,669
Computer Software	\$ 16,743
Tools And Equipment	\$ -
Other Equipment	\$ 751
	\$ 1,074,882
Total 2013 Additions	\$ 1,799,961



Overview of Cost Allocation File Number: EB-2012-0153

Exhibit:	7
Tab:	1
Schedule:	1
Page:	1 of 2

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Overview of Cost Allocation 1

2

NOW Inc. retained Elenchus Research Associates ("Elenchus") to complete its cost allocation 3 study for this application. The report prepared by Elenchus with respect to the cost allocation 4 5 study for the 2013TY is at E7/T1/S1/Att1. The relevant input and output sheet of the cost 6 allocation model are filed under E7/T1/S1/Att2.

Residential

1.0

7

Weighting Factors 8

9 Services

11 Billing and Collecting

	Residential	General Service less than 50 kW	General Service 50 to 4,999 kW	Street Lighting	Unmetered Scattered Load
Insert Weighting Factor for Billing and	4.0		7.0	1.0	5.0
Collecting	1.0	2.0	7.0	1.0	5.0

General

Service less

than 50 kW

General

Service 50 to

4,999 kW

10.1

Street Lighting

1.0

Unmetered

Scattered Load

1.0

12 13

14 NOWI review of their assets, and identified average costs of services recorded to 1855 for the 15 Residential, General Service less than 50kW, and General Service 50 to 4,999 kW. No 16 information was available for Street Lighting and Unmetered Scattered Load, although it is 17 believed that these accounts have costs recorded to 1855. In light of the information available, 18 NOWI used calculated weighting factors where possible, and relied on default weighting factors 19 for the remaining unmetered classes.

20

21 NOWI does not track the time costs associated with preparing bills, mailing, and receiving 22 payment and recording revenue at a level of detail sufficient to produce appropriate weighting



Overview of Cost Allocation File Number: EB-2012-0153

Exhibit:	7
Tab:	1
Schedule:	1
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- 1 factors. Therefore, the most appropriate information available at this time is the default
- 2 weighting factors.



Sheet I6.1 Revenue Worksheet -

|--|

Total kWs from Load Forecast

Deficiency from RRWF -

Miscellaneous Revenue 24

240,798

182,246

454,824

			1	2	3	7	9
	ID	Total	Residential	General Service less than 50 kW	General Service 50 to 4,999 kW	Street Lighting	Unmetered Scattered Load
Billing Data		•					
Forecast kWh	CEN	118,115,776	41,735,131	19,541,272	55,101,173	1,610,563	127,637
Forecast kW	CDEM	182,246			177,931	4,315	
Forecast kW, included in CDEM, of customers receiving line transformer allowance		66,500			66,500		
Optional - Forecast kWh, included in CEN, from customers that receive a line transformation allowance on a kWh basis. In most cases this will not be applicable and will be left blank.		_					
KWh excluding KWh from Wholesale Market Participants	CEN EWMP	118,115,776	41,735,131	19,541,272	55,101,173	1,610,563	127,637

kWh - 30 year weather normalized amount		118,115,776	41,735,131	19,541,272	55,101,173	1,610,563	127,637
Existing Monthly Charge			\$17.83	\$23.90	\$181.61	\$5.27	\$12.23
Existing Distribution kWh Rate			\$0.0135	\$0.0134	, , , ,		\$0.0134
Existing Distribution kW Rate			· · · · · · · · · · · · · · · · · · ·		\$0.6880	\$6.2108	
Existing TFOA Rate					\$0.60		
Additional Charges							
Distribution Revenue from Rates		\$2,573,502	\$1,687,784	\$481,829	\$274,969	\$124,569	\$4,352
Transformer Ownership Allowance		\$39,900	\$0	\$0	\$39,900	\$0	\$0
Net Class Revenue	CREV	\$2,533,602	\$1,687,784	\$481,829	\$235,069	\$124,569	\$4,352
Data Mismatch Analysis							
Revenue with 30 year weather							
normalized kWh		2,533,602	1,687,784	481,829	235,069	124,569	4,352

Weather Normalized Data from Hydro One	Total	Residential	General Service less than 50 kW	General Service 50 to 4,999 kW	Street Lighting	Unmetered Scattered Load
kWh - 30 year weather normalized amount Loss Factor	124,600,332	44026389.69 1.0549			1698982.909 1.0549	134644.2713 1.0549



Sheet I6.2 Customer Data Worksheet -

			1	2	3	7	9
	ID	Total	Residential	General Service less than 50 kW	General Service 50 to 4,999 kW	Street Lighting	Unmetered Scattered Load
Billing Data				·			
Bad Debt 3 Year Historical Average	BDHA	\$60,770	\$31,184	\$29,586	\$0	\$0	\$0
Late Payment 3 Year Historical Average	LPHA	\$97,121	\$48,748	\$27,981	\$20,392		
Number of Bills	CNB	73,200	63,060	9,204.00	840.00	36.00	60.00
Number of Devices						1,546	
Number of Connections (Unmetered)	CCON	1,564				1,546	18
Total Number of Customers	CCA	6,100	5,255	767	70	3	5
Bulk Customer Base	ССВ	6,100	5,255	767	70	3	5
Primary Customer Base	ССР	6,100	5,255	767	70	3	5
Line Transformer Customer Base	CCLT	6,030	5,255	767		3	5
Secondary Customer Base	CCS	6,030	5,255	767		3	5
Weighted - Services	CWCS	8,434	5,255	905	710	1,546	18
Weighted Meter -Capital	CWMC	570,478	367,062	122,417	81,000	-	-
Weighted Meter Reading	CWMR	83,866	63,060	15,788	5,017	-	-
Weighted Bills	CWNB	87,684	63,060	18,408	5,880	36	300

Bad Debt Data

Historic Year:	2002	81,278	31,467	49,811			
Historic Year:	2003	52,277	34,527	17,750			
Historic Year:	2004	48,755	27,557	21,198			
Three-year average		60,770	31,184	29,586	-	-	-



Sheet I8 Demand Data Worksheet -

This is an input sheet for dema	nd allocators.
CP TEST RESULTS	12 CP
NCP TEST RESULTS	4 NCP
Co-incident Peak	Indicator
1 CP	CP 1
4 CP	CP 4
12 CP	CP 12
Non-co-incident Peak	Indicator
1 NCP	NCP 1
4 NCP	NCP 4
12 NCP	NCP 12

Lotal Residential Street Lighting	nmetered tered Load
1 CP Transformation CP TCP1 21,466 10,480 3,136 7,462 374 Bulk Delivery CP BCP1 21,466 10,480 3,136 7,462 374 Total Sytem CP DCP1 21,466 10,480 3,136 7,462 374 4 CP Transformation CP TCP4 82,460 36,389 12,964 31,865 1,183 Bulk Delivery CP BCP4 82,460 36,389 12,964 31,865 1,183 Total Sytem CP DCP4 82,460 36,389 12,964 31,865 1,183 12 CP Transformation CP TCP12 215,564 80,936 36,185 96,463 1,806 Total Sytem CP DCP12 215,564 80,936 36,185 96,463 1,806 Total Sytem CP DCP12 215,564 80,936 36,185 96,463 1,806 Total Sytem CP DCP12 215,564 80,936 36,185 96,463 1,806 Total Sytem CP DCP12	
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Primary NCP PNCP4 93,456 39,899 16,255 35,747 1,495	60
Line Transformer NCP LTNCP4 57,709 39,899 16,255 1,495	60
Secondary NCP SNCP4 57,709 39,899 16,255 - 1,495	60
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Line Transformer NCP LTNCP12 135,607 87,559 43,390 102,497 4,464	174
Secondary NCP SNCP12 135,607 87,559 43,390 - 4,484	174 174 174



Plea	Sheet O1 Revenue to Cost Su ructions: Isse see the first tab in this workbook for detailed instructions is Revenue, Cost Analysis, and Return on Rate B		rksheet -				
Plea Class Rate Bas Assets crev mi di cu ad dep INPUT INT	r <u>uctions:</u> se see the first tab in this workbook for detailed instruction		rksheet -				
Plea Class Rate Bas Assets crev mi di cu ad dep INPUT INT	se see the first tab in this workbook for detailed instruction	ons					
Rate Bas Assets crev mi di cu ad dep INPUT INT	s Revenue, Cost Analysis, and Return on Rate B						
Assets crev mi di cu ad dep INPUT INT		ase					
Assets crev mi di cu ad dep INPUT INT		r	1	2	3	7	9
mi cu ad INPUT INT	e	Total	Residential	General Service less than 50 kW	General Service 50 to 4,999 kW	Street Lighting	Unmetered Scattered Load
cu ad dep INPUT INT	Distribution Revenue at Existing Rates Miscellaneous Revenue (mi)	\$2,533,602 \$240,798 Misc	\$1,687,784 \$142,976 cellaneous Revent	\$481,829 \$44,971 Je Input equals Our	\$235,069 \$34,400 tput	\$124,569 \$18,090	\$4,352 \$360
cu ad dep INPUT INT	Total Revenue at Existing Rates Factor required to recover deficiency (1 + D)	\$2,774,400	\$1,830,760		\$269,469	\$142,659	\$4,712
cu ad dep INPUT INT	Distribution Revenue at Status Quo Rates	1.1795 \$2,988,426	\$1,990,769	\$568,325	\$277,268	\$146,931	\$5,133
cu ad dep INPUT INT	Miscellaneous Revenue (mi) Total Revenue at Status Quo Rates	\$240,798 \$3,229,224	\$142,976 \$2,133,746	\$44,971 \$613,296	\$34,400 \$311,668	\$18,090 \$165,021	\$360 \$5,493
cu ad dep INPUT INT			<i> </i>	····		•••• ; •••	<i>+-,</i>
ad dep INPUT INT	Expenses Distribution Costs (di)	\$835,277	\$506,770	\$126,298	\$96,637	\$104,202	\$1,370
dep INPUT INT	Customer Related Costs (cu) General and Administration (ad)	\$877,868 \$771,226	\$628,042 \$507,660	\$174,242 \$134,908	\$50,908 \$69,427	\$22,605 \$57,710	\$2,071 \$1,521
INT	Depreciation and Amortization (dep)	\$285,259	\$169,231	\$51,702	\$47,330	\$16,750	\$246
NI	PILs (INPUT) Interest	\$26,245 \$164,801	\$15,217 \$95,553	\$4,341 \$27,258	\$4,289 \$26,933	\$2,364 \$14,844	\$34 \$213
NI	Total Expenses	\$2,960,676	\$1,922,473	\$518,749	\$295,524		\$5,455
NI	Direct Allocation	\$0	\$0	\$0	\$0	\$0	\$0
	Allocated Net Income (NI)	\$268,548	\$155,707	\$44,418	\$43,888	\$24,188	\$347
	Revenue Requirement (includes NI)	\$3,229,224	\$2,078,180	\$563,166	\$339,411	\$242,663	\$5,802
		Revenue Rec	quirement Input ed 64.36%	uals Output 17.44%	10.51%	7.51%	0.18%
	Rate Base Calculation		04.30%	17.4470	10.01%	7.0176	0.10%
	Net Assets						
dp	Distribution Plant - Gross	\$4,818,760	\$2,794,177	\$799,576	\$790,532	\$428,318	\$6,158
gp accum de	General Plant - Gross P Accumulated Depreciation	\$1,436,164 (\$633,777)	\$832,704 (\$367,678)	\$237,541 (\$107,380)	\$234,707 (\$106,596)	\$129,355 (<mark>\$51,377</mark>)	\$1,857 <mark>(\$746)</mark>
co	Capital Contribution	\$0	\$0	\$0	\$0	\$0	\$0
	Total Net Plant	\$5,621,147	\$3,259,203	\$929,738	\$918,642	\$506,296	\$7,269
	Directly Allocated Net Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0
СОР	Cost of Power (COP)	\$12,342,221	\$4,361,011	\$2,041,918	\$5,757,663	\$168,292	\$13,337
	OM&A Expenses Directly Allocated Expenses	\$2,484,371 \$0	\$1,642,472 \$0	\$435,448 \$0	\$216,972 \$0	\$184,517 \$0	\$4,962 \$0
	Subtotal	\$14,826,592	\$6,003,483	\$ 2,477,366	\$ 5,974,635	\$352,809	\$1 8,299
	Working Capital	\$1,927,457	\$780,453	\$322,058	\$776,703	\$45,865	\$2,379
	Total Rate Base	\$7,548,604	\$4,039,656	\$1,251,795	\$1,695,344	\$552,161	\$9,648
			Input Does Not Eq				
	Equity Component of Rate Base	\$3,774,302	\$2,019,828		\$847,672	\$276,080	\$4,824
	Net Income on Allocated Assets	\$268,548	\$211,272	\$94,548	\$16,144	(\$53,455)	\$39
	Net Income on Direct Allocation Assets	\$0	\$0	\$0	\$0	\$0	\$0
	Net Income	\$268,548	\$211,272	\$94,548	\$16,144	(\$53,455)	\$39



Sheet O1 Revenue to Cost Summary Worksheet -

Instructions:

Please see the first tab in this workbook for detailed instructions

Class Revenue, Cost Analysis, and Return on Rate Base

Rate Base

Assets

RATIOS ANALYSIS

REVENUE TO EXPENSES STATUS QUO%

EXISTING REVENUE MINUS ALLOCATED COSTS

STATUS QUO REVENUE MINUS ALLOCATED COSTS

RETURN ON EQUITY COMPONENT OF RATE BASE

	1	2	3	7	9
Total	Residential	General Service less than 50 kW	General Service 50 to 4,999 kW	Street Lighting	Unmetered Scattered Load
100.00%	102.67%	108.90%	91.83%	68.00%	94.68%
(\$454,823)	(\$247,420)	(\$36,366)	(\$69,942)	(\$100,005)	(\$1,090)
Defici	ency Input equals (Output			
(\$0)	\$55,565	\$50,130	(\$27,743)	(\$77,643)	(\$309)
7.12%	10.46%	15.11%	1.90%	-19.36%	0.80%

, , , , ,



2

n

Sheet O2 Monthly Fixed Charge Min. & Max. Worksheet -

Output sheet showing minimum and maximum level for Monthly Fixed Charge

		2	3	1	9	
Summary	Residential	General Service less than 50 kW	General Service 50 to 4,999 kW	Street Lighting	Unmetered Scattered Load	
Customer Unit Cost per month - Avoided Cost	\$9.51	\$16.73	\$60.63	\$1.16	\$7.94	
Customer Unit Cost per month - Directly Related	\$13.55	\$24.06	\$88.12	\$1.71	\$11.51	
Customer Unit Cost per month - Minimum System with PLCC Adjustment	\$25.47	\$39.34	\$120.91	\$12.98	\$23.70	
Existing Approved Fixed Charge	\$17.83	\$23.90	\$181.61	\$5.27	\$12.23	



Revenue-to-Cost Ratios

Exhibit:	7
Tab:	2
Schedule:	1
Attachment:	1.2

Page:1 of 2Submitted on: November 16, 2012Revised:December 18, 2012

1 Revenue-to-Cost Ratios

2

3 PREVIOUS REVENUE TO COST RATIOS

4 NOW Inc.'s Revenue-to-Cost ratios from the 2009 EDR Approved results (EB-2008-0238) were

5 considered final in that decision. Table 1 shows the last Board approved Revenue-to-Cost

6 ratios.

7

Table 1: R/C Ratios for 2009 Approved Final

Rate Class	2009 EDR	OEB Range
	Approved	
Residential	1.0276	0.85 - 1.15
GS< 50	1.0276	0.80 - 1.20
GS> 50	1.0276	0.80 - 1.20
Street Light	0.7000	0.70 - 1.20
USL	1.0276	0.80 - 1.20

8

9 No Revenue to Cost Ratio adjustments were required during the 2010 to 2012 IRM period for

10 NOW Inc.

11 **PROPOSED REVENUE TO COST RATIOS**

12 For 2013, NOW Inc. is proposing the following revenue to cost ratios in table 2 below.

13



Revenue-to-Cost Ratios

Exhibit:	7
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Class	Previously Approved Ratios	Status Quo Ratios	Proposed Ratios	Policy Range
	Most Recent Year:	(7C + 7E) / (7A)	(7D + 7E) / (7A)	Folicy Kalige
	2009			
	%	%	%	%
Residential	102.76	102.67	102.67	85 - 115
GS < 50 kW	102.76	108.90	108.04	80 - 120
GS > 50 kW				
	102.76	91.83	91.83	80 - 120
Street Lighting	70.00	68.00	70.00	70 - 120
Unmetered Scattered Load (USL)	102.76	94.68	94.68	80 - 120

Table 2: 2013 Revenue to Cost Ratios

2

1



Low Voltage Charges File Number: EB-2012-0153

Exhibit:	8
Tab:	3
Schedule:	5
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Low Voltage Charges

2

3 NOW Inc. is an embedded distributor with Hydro One Networks Inc. ("HONI") and therefore

4 pays and charges a Low Voltage Service Rate.

- 5
- 6 NOW Inc. has experienced an increase in Low Voltage charges over the last three years where

7	Hydro One's LV rates have	escalated from \$1.66/kW	in 2009 to \$3.60/kW in 2011.
---	---------------------------	--------------------------	-------------------------------

	2009		2010	2011
January	\$ 18,538	\$	7,891	\$ 12,077
February	\$ 7,997	\$	7,423	\$ 12,903
March	\$ 7,006	\$	6,857	\$ 11,687
April	\$ 6,736	\$	6,156	\$ 10,382
May	\$ 5,935	\$	6,413	\$ 10,554
June	\$ 5,326	\$	10,839	\$ 12,791
July	\$ 6,837	\$	10,101	\$ 13,224
August	\$ 5,658	\$	9,324	\$ 14,056
September	\$ 6,377	\$	10,834	\$ 12,860
October	\$ 5,881	\$	8,519	\$ 12,741
November	\$ 6,405	\$	9,508	\$ 13,271
December	\$ 6,994	\$	10,989	\$ 15,923
	\$ 89,690	\$1	104,852	\$ 152,469

- 8
- 9
- 10 Therefore NOW Inc. has forecasted annual Low Voltage payments to HONI of \$162,000 for
- 11 2013 and has used estimated RTSR connection revenues to allocate the charges to the various
- 12 rate classes.
- 13

14 NOW Inc. is proposing the new low voltage charges as calculated in E8/T3/S5/Att1 shown in

15 Table1 below.

16



Low Voltage Charges File Number: EB-2012-0153

Exhibit:	8
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1

2 Table 1: Current and Proposed Low Voltage Rates

	2012 Low Voltage Rates		2013 Low Voltage Rates	
Customer Class Name	Rate	per	Rate	per
Residential	\$0.0011	kWh	\$0.0013	kWh
General Service < 50 kW	\$0.0006	kWh	\$0.0012	kWh
General Service > 50 to 4999 kW	\$0.3342	kW	\$0.4554	kW
Unmetered Scattered Load	\$0.0006	kWh	\$0.0012	kWh
Street Lighting	\$0.2454	kW	\$0.3520	kW

3



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Loss Adjustment Factors

2

3 NOW Inc. applies a loss adjustment factor to customers' metered consumption for billing 4 purposes in order to bill for consumption that reflects the amount of electricity NOW Inc. has to 5 purchase in order to meet customers' requirements when taking into account the distribution 6 losses.

NOW Inc. is partially embedded in Hydro One's system, and approximately 19.3% of the
delivered load to our system is from Hydro One.

9 The total loss factor ("TLF") is calculated by multiplying the Distribution System Loss Factor 10 ("DLF") by the Supply Facilities Loss Factor ("SFLF").

11 **SFLF**

NOW Inc. has calculated a specific SFLF by weighting the losses attributed by Hydro One and the losses attributed by the IESO. The majority of the electricity is supplied through the IESO controlled grid, and we have utilized the standard SFLF of 1.0045 for this load. Hydro One applies a loss factor of 1.034 to the load supplied by them; therefore NOW Inc. has calculated the following SFLF to be used in calculating the TLF.



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Table 1 – Calculation of SFLF

		2007 Actual	2008 Actual	2009 Actual	2010 Actual	2011 Actual	Average
IESO	utor	115,646,246	105,897,970	105,470,644	105,402,416	96,684,590	105,820,373
HONI		25,037,645	25,126,780	25,512,666	25,476,018	25,627,863	25,356,194
Wholesale kWh delivered to distribu		140,683,891	131,024,749	130,983,310	130,878,434	122,312,453	131,176,567
IESO	utor	82.2%	80.8%	80.5%	80.5%	79.0%	80.7%
HONI		17.8%	19.2%	19.5%	19.5%	21.0%	19.3%
Wholesale kWh delivered to distribi		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
IESO	SFLF	0.8257	0.8119	0.8088	0.8090	0.7940	0.8103
HONI	1.0045	0.1840	0.1983	0.2014	0.2013	0.2167	0.1999
Weighted SFLF	1.0340	1.0098	1.0102	1.0102	1.0102	1.0107	1.0102

3 **DLF**

4 The distribution loss factor is calculated by taking the total energy purchased over a year and

5 dividing it by the total energy that was billed to customers during the same year.

6 7

8

2

1

Table 2 – Calculation of DLF

	2007	2008	2009	2010	2011
	Actual	Actual	Actual	Actual	Actual
"Wholesale" kWh delivered to distributor (higher value)	140,683,891	131,024,749	130,983,310	130,878,434	122,312,453
"Wholesale" kWh delivered to distributor (lower value)	140,683,891	131,024,749	130,983,310	130,878,434	122,312,453
Portion of "Wholesale" kWh delivered to distributor for Large User Customer(s)					
Net "Wholesale" kWh delivered to distributor (A2)-(B)	140,683,891	131,024,749	130,983,310	130,878,434	122,312,453
"Retail" kWh delivered by distributor	134,694,227	120,863,495	123,574,673	123,364,740	115,981,280
Portion of "Retail' kWh delivered by distributor for Large Use Customer(s)					
Net "Retail" kWh delivered by distributor (D)-(E)	134,694,227	120,863,495	123,574,673	123,364,740	115,981,280
Loss Factor in distributor's system [C/F]	1.0445	1.0841	1.0600	1.0609	1.0546

9 Distribution losses since 2007 have been greater than 5% in each subsequent year. This

10 increase has been attributed to a change in wholesale meters in the Iroquois Falls distribution

2013 COS Rate Rebasing Northern Ontario Wires Inc. Application Revision 1



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area. This area is embedded in with Hydro One Networks Inc. and has a higher loss factor
applied. The five year average Total Loss Factor is proposed to be 1.0716. The details
supporting this figure are found in the E8/T3/S6/Att2 to this schedule.

4

5 **TLF**

6 The TLF is derived by multiplying the DLF by the SLF. Table 3 details the total loss factors7 proposed for the primary and secondary metered customers.

8 9

Table 3 – Current and Proposed Loss Factors

	Current	Proposed
Supply Facilities Loss Factor	1.0060	1.0102
Distribution Loss Factor - Secondary Metered Customer < 5,000 kW	1.0386	1.0608
Distribution Loss Factor - Primary Metered Customer < 5,000 kW	1.0282	1.0502
Total Loss Factor - Secondary Metered Customer < 5,000 kW	1.0448	1.0716
Total Loss Factor - Primary Metered Customer < 5,000 kW	1.0344	1.0609

10

11

12 NOW Inc. notes that its proposed distribution loss factor is greater than 5%. As required by the

13 filing guidelines NOW hereby details actions currently planned, and actions taken to reduce

14 losses in previous five years and results.

15

With respect to operation and maintenance activities aimed at reducing line losses, NOW has recently ordered a thermal imaging camera which we will start utilising in our regular monthly line patrol therefore any " hot spots" can be immediately identified then prioritized and repaired as soon as possible which will reduce line loses from hot connection points. Historically NOW

2013 COS Rate Rebasing Northern Ontario Wires Inc. Application Revision 1



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addressed line losses via visual line patrols and evaluation of line losses with metering
 information.

3

NOW Inc. has identified the reduction of line losses to be a key component of its asset
management plan (see E2/T4/S5/Att1.1). Excerpts from the plan as submitted with the NOW
Cost of Service Application are reproduced below. Please refer to the NOW Asset Management
Plan, in particular the System Optimization Pilot Study included as Appendix B to the Asset
Management Plan, for more detail.

9

11

10 2.2 Asset Strategy

- 12 The guiding principles for NOW Inc.'s asset strategy are:
- 13
- Maintain awareness of safety around electricity for employees, customers and
 the general public.
- Convert all existing 2.4 kV lines to 12.4 kV and 25 kV in order to improve
 reliability and reduce electrical losses.
 - Upgrade distribution system with the intent of reducing electrical losses, thus resulting in the elimination of two (2) substations (MSB and Millgate).
- Improve customer reliability through effective maintenance plans and planned
 replacement of assets at the end of their life cycle.
 - Maintain quality by updating the CGIS system as required.
- 22 23

18

19

7.2 Asset Condition Assessment

24 25

26 Prior to the implementation of the CGIS system in 2010, assets were kept in paper 27 or spreadsheet form, wherein detail, attributes and their condition were poorly 28 documented or unknown. With the evolution of the GIS and various database 29 projects, data collection and retention has improved dramatically.



Exhibit:	8
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1	
2	In 2006, NOW Inc. participated in a System Optimization Pilot Study (Appendix B),
3	which identified system loss and capacity improvement opportunities. The resulting
4	recommendations of this study were integrated into future capital projects, most of
5	which are outlined in this AMP.
6	
7	Yearly gas and oil analysis and monthly visual checks of our distribution station
8	transformers are in fairly good condition.
9	
10	
11	



LRAMVA Process File Number: EB-2012-0153

Exhibit:	9
Tab:	5
Schedule:	1
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1 LRAMVA Process

NOW Inc. participates in the OPA's CD&M programs. In NOW Inc.'s 2012 Rate Application (EB-2011-0188) the LRAM claim approved related to the fiscal year 2010. In that decision Board staff noted that NOW had last rebased in 2009, and that CDM savings for the 2009 rebasing year, as well as savings from 2006, 2007 and 2008 persisting from 2009 to 2012 had been included in the LRAM request. The Board did not approve LRAM relating to 2009 CDM programs in 2009 and persistence from 2006, 2007, 2008, 2009 CDM programs in 2009, 2010, 2011 or 2012, as these effects should have been reflected in the new 2009 load forecast.

10

For purposes of the 2011 disposition and claim NOW Inc. determines that it would be entitled to
collect LRAM for the 2010 persistence and 2011 LRAMVA.

13

E9/T5/S1/Att1.1 shows the calculation of NOW Inc.'s 2011 LRAM/LRAMVA. NOW Inc.'s LRAM
(2010 programs 2011 persistence) calculations are based on the final evaluation results for
2006 to 2010 OPA-Contracted Province-Wide CDM Programs ("OPA Programs"). NOW Inc.'s
LRAMVA calculations that are based on the final evaluation results for 2011 OPA-Contracted
Province-Wide CDM Programs ("OPA Programs").

19

The LRAMVA calculations are determined by calculating the energy or demand savings by customer class and valuing those energy or demand savings using the distributor's Boardapproved variable distribution charge appropriate to the class. The calculation includes applicable carrying charges.

24



LRAMVA Process File Number: EB-2012-0153

Exhibit:	9
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1 The following table shows that for 2011 NOW Inc. LRAM/LRAMVA amount totals \$11,668.

2010 LRAM and 2011 LRAMVA

Rate Class	Savings	Amount		Inte	erest *	Total		
Residential	0.1 GWh	\$	1,677	\$	46	\$	1,723	
General Service Less Than 50 kW	0.7 GWh	\$	9,664	\$	266	\$	9,930	
General Service Greater Than 50 kW	0.0 MW	\$	14	\$	0	\$	14	
Total		\$	11,355	\$	313	\$1	L1,668	

2 * Carrying Costs to April 30, 2013

- 3
- 4 The following table shows that for 2011 NOW Inc. LRAM/LRAMVA Rate Rider calculation.

2010 LRAM and 2011 LRAMVA Rate Rider Calculation

Effective: May 1, 2013 to April 30, 2014

Rate Class	Total	Billing Determinant		Rate	Rider
Residential	\$ 1,723	41,735,131	kWh	\$	0.00004
General Service Less Than 50 kW	\$ 9,930	19,541,272	kWh	\$	0.00051
General Service Greater Than 50 kW	\$ 14	177,931	kW	\$	0.00008
Total	\$ 11,668				

5 6

As stated in Section 13.4 of the Board's Guidelines for Electricity Distributor Conservation and
 Demand Management, April 26, 2012 (EB-2012-0003) and section 2.7.10 – CDM Costs,

- 9 LRAMVA, Pages 36-37 of the Filing Requirements, at a minimum, distributors must apply for the
 10 disposition of the balance in the LRAMVA as part of their COS applications. As indicated above
- 11 NOW Inc. calculated annual rate riders are immaterial. NOW Inc. therefore is not requesting
- 12 disposition of Account 1568 in this application, but will consider it for future applications or would
- 13 consider alternative Board direction.
- 14 The OPA's 2011 Final Annual Report Data is provided at E9/T5/S1/Att1.2

2010 LRAM and 2011 LRAMVA Rate Rider Calculation

Effective: May 1, 2013 to April 30, 2014

Rate Class	Total	Billing Determinant		Rate	Rider
Residential	\$ 1,723	41,735,131	kWh	\$	0.00004
General Service Less Than 50 kW	\$ 9,930	19,541,272	kWh	\$	0.00051
General Service Greater Than 50 kW	\$ 14	177,931	kW	\$	0.00008
Total	\$ 11,668				

Output Table Three 2010 LRAM and 2011 LRAMVA

Rate Class	Savings	Amount		Inte	erest *	Тс	otal
Residential	0.1 GWh	\$	1,677	\$	46	\$	1,723
General Service Less Than 50 kW	0.7 GWh	\$	9,664	\$	266	\$	9,930
General Service Greater Than 50 kW	0.0 MW	\$	14	\$	0	\$	14
Total		\$	11,355	\$	313	\$	11,668

* Carrying Costs to April 30, 2013

Output Table Two Calculated Carrying Costs to April 30, 2013

				LRAM LRAMVA					Allocat	ed C	Carrying	Cost	ts		
			Monthly												
	OEB Prescribed	Days in	Interest												
Month	Annual Rate	Month	Rate	Res	idential	G	S LT 50	GS	6 GT 50		Residential	G	S LT 50	GS	GT 50
Jan-2011	1.47%	31	0.12%	\$	140	\$	805	\$	1	ć	5 0.17	\$	1.01	\$	0.00
Feb-2011	1.47%	28	0.11%	\$	280	\$	1,611	\$	2	ć	5 0.32	\$	1.82	\$	0.00
Mar-2011	1.47%	31	0.12%	\$	419	\$	2,416	\$	3	ç		\$	3.02	\$	0.00
Apr-2011	1.47%	30	0.12%	\$	559	\$	3,221	\$	5	ć	5 0.68	\$	3.89	\$	0.01
May-2011	1.47%	31	0.12%	\$	699	\$	4,027	\$	6	ć	5 0.87	\$	5.03	\$	0.01
Jun-2011	1.47%	30	0.12%	\$	839	\$	4,832	\$	7	ć	5 1.01	\$	5.84	\$	0.01
Jul-2011	1.47%	31	0.12%	\$	978	\$	5,637	\$	8	ç	5 1.22	\$	7.04	\$	0.01
Aug-2011	1.47%	31	0.12%	\$	1,118	\$	6,443	\$	9	ç	5 1.40	\$	8.04	\$	0.01
Sep-2011	1.47%	30	0.12%	\$	1,258	\$	7,248	\$	10	ç	5 1.52	\$	8.76	\$	0.01
Oct-2011	1.47%	31	0.12%	\$	1,398	\$	8,053	\$	12	ç	5 1.74	\$	10.05	\$	0.01
Nov-2011	1.47%	30	0.12%	\$	1,537	\$	8,859	\$	13	ç	5 1.86	\$	10.70	\$	0.02
Dec-2011	1.47%	31	0.12%	\$	1,677	\$	9,664	\$	14	ć	5 2.09	\$	12.07	\$	0.02
Jan-2012	1.47%	31	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 2.09	\$	12.03	\$	0.02
Feb-2012	1.47%	29	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 1.95	\$	11.26	\$	0.02
Mar-2012	1.47%	31	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 2.09	\$	12.03	\$	0.02
Apr-2012	1.47%	30	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 2.02	\$	11.64	\$	0.02
May-2012	1.47%	31	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 2.09	\$	12.03	\$	0.02
Jun-2012	1.47%	30	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 2.02	\$	11.64	\$	0.02
Jul-2012	1.47%	31	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 2.09	\$	12.03	\$	0.02
Aug-2012	1.47%	31	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 2.09	\$	12.03	\$	0.02
Sep-2012	1.47%	30	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 2.02	\$	11.64	\$	0.02
Oct-2012	1.47%	31	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 2.09	\$	12.03	\$	0.02
Nov-2012	1.47%	30	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 2.02	\$	11.64	\$	0.02
Dec-2012	1.47%	31	0.12%	\$	1,677	\$	9,664	\$	14	ç	5 2.09	\$	12.03	\$	0.02
Jan-2013	1.47%	31	0.12%	\$	1,677	\$	9,664	\$	14	ç	2.09	\$	12.07	\$	0.02
Feb-2013	1.47%	28	0.11%	\$	1,677	\$	9,664	\$	14	ç	5 1.89	\$	10.90	\$	0.02
Mar-2013	1.47%	31	0.12%	\$	1,677	\$	9,664	\$	14	ç	2.09	\$	12.07	\$	0.02
Apr-2013	1.47%	30	0.12%	\$	1,677	\$	9,664	\$	14	ç		\$	11.68	\$	0.02
										ć	6.17	\$	266.02	\$	0.38

NOWI 2010 LRAM and 2011 LRAMVA

201	.0											
2011 Persistence		kWh	2011 Rate	Amount			Total	RES	G	SLT 50	G	SGT50
	RES	42,522	0.0135	\$ 574				\$ 574				
	GSLT 50	321,545	0.0134	\$ 4,309					\$	4,309		
			· · · · · · · · · · · · · · · · · · ·	\$ 4,883								
		kW	2011 Rate	Amount								
	GSGT50	3	3.5306	\$ 11.11		\$	4 904				\$	11
						Ş	4,894					
2011 Preliminary												
2011 Programs		kWh	2011 Rate	Amount								
	RES	81,712	0.0135	\$ 1,103				\$ 1,103				
	GSLT 50	399,653	0.0134	\$ 5,355					\$	5,355		
				\$ 6,458								
		kW	2011 Rate	Amount								
	GSGT50	1	3.5306	\$ 2.81		\$	6,461				\$	3
				2011 LRAM/LR	AMVA	\$	11,355	\$ 1,677	\$	9,664	\$	14

Residential 2010 Programs 2011 Persistence (kWh)

Amount	
	2011
2010	
Cool Savings Rebate	413
Every Kilowatt Counts Power Savings Event	17,257
Great Refrigerator Roundup	24,851
2010 Total	42,522
Grand Total	42,522

GSLT50 2010 Programs 2011 Persistence (kWh)

Amount	
	2011
2010	
High Performance New Construction	30,433
Power Savings Blitz	291,111
2010 Total	321,545
Grand Total	321,545

GSGT50 2006 to 2010 Programs 2011 Persistence (kW)

Amount20112010Multi-Family Energy Efficiency Rebates32010 Total33Grand Total3

2011 Programs (kWh)

	kWh
RES	
Appliance Exchange	824
Appliance Retirement	28,618
Bi-Annual Retailer Event	31,192
Conservation Instant Coupon Booklet	20,258
HVAC Incentives	819
RES Total	81,712
GSLT50	
Direct Install Lighting	121,356
Efficiency: Equipment Replacement	278,297
GSLT50 Total	399,653
Grand Total	481,365

2011 Programs (kW)

	kW	Months	Extended kW
GSGT50			
High Performance New Construction	() 12	1
GSGT50 Total	C) 12	1
Grand Total	() 12	1