Peer Group Issues

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Overview

Any unit cost comparisons across peer groups under a total cost benchmarking regime should focus on total distribution cost rather than OM&A distribution cost

This presentation summarizes the current peer groups and discusses potential changes to those peer groups



Current Peer Groups

Peer groups essentially based on four cost driver variables

- 1. Size/Output of Distributor
 - Small
 - Mid-size
 - Large
- 2. Degree of undergrounding
 - Low
 - Medium
 - Medium-high
 - High
- 3. North-South location
- 4. Rapid/non-rapid growth



Current Peer Groups (Con't)

Total of eleven peer groups, plus Hydro One

- 1. Small Northern Low Undergrounding
- 2. Small Northern Medium Undergrounding
- 3. Mid-size Northern

>>> Hydro One is large Northern but has no peers

- 4. Small Southern Low & Medium Undergrounding
- 5. Small Southern Medium-High Undergrounding
- 6. Small Southern Medium-High Undergrounding with Rapid Growth



Current Peer Groups (Con't)

- 7. Mid-size Southern Low & Medium Undergrounding
- 8. Mid-size Southern Medium-High Undergrounding
- 9. Large City Southern Medium-High Undergrounding
- 10. Large City Sothern High Undergrounding
- 11. Mid-size GTA Medium-high and High Undergrounding



Updating Peer Groups

Updated peer groups will be driven by what econometric analysis shows are the main 'drivers' of total distribution cost

Design issues:

- Number of peer groups
- Weight placed on peer group vs. econometric analysis
- Other ways to amend peer group analysis?