

BARRISTERS & SOLICITORS

160 JOHN STREET, SUITE 300, TORONTO, ONTARIO M5V 2E5

TEL: (416) 598-0288

FAX: (416) 598-9520

October 3, 2013

BY COURIER (2 COPIES) AND EMAIL

Ms. Kirsten Walli

Board Secretary
Ontario Energy Board
P.O. Box 2319
2300 Yonge Street, Suite 2700
Toronto, Ontario M4P 1E4

Fax: (416) 440-7656

Email: BoardSec@ontarioenergyboard.ca

Dear Ms. Walli:

Re: Environmental Defence Correspondence

EB-2013-0053 – Hydro One Networks Inc. ("Hydro One")

Guelph Area Transmission Line Project ("Project")

Enclosed please find Environmental Defence's Cost Claim in the above matter.

This claim includes work completed for Environmental Defence by Power Advisory LLC, which was retained for its expertise in transmission issues. Power Advisory assisted in reviewing the evidence and developing interrogatories. It also provided an assessment to Environmental Defence regarding the need for the project from a transmission perspective. Based on the advice provided by Power Advisory, Environmental Defence was able to rule out some potential issues. In particular, based on their advice, Environmental Defence did not challenge Hydro One's assertion that there were reliability needs in the KWCG area and did not propose alternative transmission options or operational measures.

Please do not hesitate to contact me if anything further is required.

Yours truly,

Kent Elson

cc: Applicant and Intervenors

Ontario Energy Board COST CLAIM FOR HEARINGS

Affidavit and Summary of Fees and Disbursements

This form should be used by a party to a hearing before the Board to identify the fees and disbursements that form the party's cost claim. Paper and electronic copies of this form and itemized receipts must be filed with the Board and served on one or more other parties as directed by the Board in the applicable Board order. Please ensure all required fields are filled in and the Affidavit portion is signed and sworn or affirmed.

Instructions
- Required data input is indicated by yellow-shaded fields. Formulas are present in the document to assist with the calculation of the cost

- All claims must be in Canadian dollars. If applicable, state exchange rate and country of initial currency.

		Rate: _		Country:		
Disbursements Be "Summary of Fee	ail of Fees and Disbursement eing Claimed") is required for s and Disbursements" coverii nust be supported by a comp	each consultant or ng the whole of the	lawyer/articling student/p party's cost claim should b	aralegal. However, or e provided.		
- A CV for each co the last 24 month	onsultant must be attached u	nless, for a given cor	nsultant, a CV has been pro	ovided to the Board in	·	
File # EB- <u>201</u>	3-0053		Process: Hydro One - C	SATR		
Party: Envi	ironmental Defence		Affiant's Name:	Kent Elson		
HST Number:	87215 1923 RT0001		нѕт	Rate Ontario:	6.50%	
	Full Registrant Unregistered Other		Qualifyi	ng Non-Profit Tax Exempt		
			Affidavit			
l,	Kent Elson		of the City/Town of	To	oronto	
in the Province	e/State of	Ontario	<u> </u>	, swear or affirm	that:	
1. I am a representative of the above-noted party (the "Party") and as such have knowledge of the matters attested to herein. 2. I have examined all of the documentation in support of this cost claim, including the attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed". 3. The attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed" include only costs incurred and time spent directly for the purposes of the Party's participation in the Ontario Energy Board process referred to above. 4. This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in sections 5.05 and 6.09 of the Board's Practice Direction on Cost Awards.						
Signature of A	ffiant					
Sworn or affirn	ned before me at the City	//Town of	Tor	onto	,	
in the Province	e/State of	Ontario	, on	October 3, 20:	13 .	
		C #6440¢ω)	<u> </u>	(date)		
commissioner	for taking Affidavits					

Ontario Energy Board COST CLAIM FOR HEARINGS

Affidavit and Summary of Fees and Disbursements

File # EB-	2013-0053	Process: Hydro One - GATR	
Party:	Environmental D	Defence	
		Summary of Fees and Disbursements Being Claimed	
Legal/con	sultant fees	\$25,885.00	
Disburser	ments	\$464.17	
HST		\$1,712.70	
Total Cos	t Claim	\$28,061.87	

Ontario Energy Board COST CLAIM FOR HEARINGS

File # EB-	2013-0053	F	Process:	Hydro One - GATR	
Party:	Environmental Defence		Name:	Kent Elson	
				Completed Years Practising/Years of relevant experience	
Counse	el/Articling Student/Paralegal: Consultant:	Counsel		2009 Call	
	CV attached:		CV n	ot required:	

Statement of Fees Being Claimed						
	Hours	Hourly rate	Subtotal	нѕт	Total	
Preparation	64.75	\$170.00	\$11,007.50	\$715.49	\$11,722.99	
Attendance - Technical Conference	0.00	\$170.00	\$0.00	\$0.00	\$0.00	
Attendance - Settlement Conference	0.00	\$170.00	\$0.00	\$0.00	\$0.00	
Attendance - Oral Hearing	3.00	\$170.00	\$510.00	\$33.15	\$543.15	
Argument	0.00	\$170.00	\$0.00	\$0.00	\$0.00	
Case Management	0.00	\$170.00	\$0.00	\$0.00	\$0.00	
TOTAL LEGAL/CONSULTANT FEES	VIIII III		\$11,517.50	\$748.64	\$12,266.14	

Statement of Disbursements Being Claimed					
	Net Cost	HST	Total		
Photocopies	\$232.75	\$15.13	\$247.88		
Printing	\$201.50	\$13.10	\$214.60		
Fax	\$0.00	\$0.00	\$0.00		
Courier	\$29.92	\$1.94	\$31.86		
Telephone	\$0.00	\$0.00	\$0.00		
Postage	\$0.00	\$0.00	\$0.00		
Transcripts	\$0.00	\$0.00	\$0.00		
Travel: Air	\$0.00	\$0.00	\$0.00		
Travel: Car	\$0.00	\$0.00	\$0.00		
Travel: Rail	\$0.00	\$0.00	\$0.00		
Travel (Other):	\$0.00	\$0.00	\$0.00		
Parking	\$0.00	included	\$0.00		
Taxi or Airport Limo	\$0.00	\$0.00	\$0.00		
Accommodation	\$0.00	\$0.00	\$0.00		
Meals	\$0.00	\$0.00	\$0.00		
Other:	\$0.00	\$0.00	\$0.00		
TOTAL DISBURSEMENTS:	\$464.17	\$30.17	\$494.34		

Ontario Energy Board COST CLAIM FOR HEARINGS

File # EB-	2013-0053		Process:	Hydro One - GATR	
Party:	Environmental Defence	nmental Defence		Jack Gibbons	
Counse	el/Articling Student/Paralegal:			Practising/Years of relevant	
Counse	Consultant:	x		Over 20	
	CV attached:		CV r	oot required: x	

	Hours	Hourly rate	Subtotal	нѕт	Total
Preparation	44.35	\$250.00	\$11,087.50	\$720.69	\$11,808.19
Attendance - Technical Conference	0.00	\$250.00	\$0.00	\$0.00	\$0.00
Attendance - Settlement Conference	0.00	\$250.00	\$0.00	\$0.00	\$0.00
Attendance - Oral Hearing	0.00	\$250.00	\$0.00	\$0.00	\$0.00
Argument	0.00	\$250.00	\$0.00	\$0.00	\$0.00
Case Management	0.00	\$170.00	\$0.00	\$0.00	\$0.00
TOTAL LEGAL/CONSULTANT FEES	VIIIIII		\$11,087.50	\$720.69	\$11,808.19

Statement of Disbursements Being Claimed					
	Net Cost	HST	Total		
Photocopies		\$0.00	\$0.00		
Printing		\$0.00	\$0.00		
Fax		\$0.00	\$0.00		
Courier		\$0.00	\$0.00		
Telephone		\$0.00	\$0.00		
Postage		\$0.00	\$0.00		
Transcripts		\$0.00	\$0.00		
Travel: Air		\$0.00	\$0.00		
Travel: Car		\$0.00	\$0.00		
Travel: Rail		\$0.00	\$0.00		
Travel (Other):		\$0.00	\$0.00		
Parking		included	\$0.00		
Taxi or Airport Limo		\$0.00	\$0.00		
Accommodation		\$0.00	\$0.00		
Meals		\$0.00	\$0.00		
Other:		\$0.00	\$0.00		
		100			
TOTAL DISBURSEMENTS:	\$0.00	\$0.00	\$0.00		

Ontario Energy Board COST CLAIM FOR HEARINGS

File # EB-	2013-0053		_ Process:	Hydro One - GATR	
Party:	Environmental Defence		Name:	Jason Chee-Aloy	
				Practising/Years of relevant	
Counse	el/Articling Student/Paralegal:				
	Consultant:	X		Over 16	
ļ	CV attached:	x	CV r	ot required:	

	Hours	Hourly rate	Subtotal	нѕт	Total
Preparation	1.00	\$290.00	\$290.00	\$18.85	\$308.85
Attendance - Technical Conference	0.00	\$290.00	\$0.00	\$0.00	\$0.00
Attendance - Settlement Conference	0.00	\$290.00	\$0.00	\$0.00	\$0.00
Attendance - Oral Hearing	0.00	\$290.00	\$0.00	\$0.00	\$0.00
Argument	0.00	\$290.00	\$0.00	\$0.00	\$0.00
Case Management	0.00	\$170.00	\$0.00	\$0.00	\$0.00
TOTAL LEGAL/CONSULTANT FEES	VIIIIII		\$290.00	\$18.85	\$308.85

Statement of Disbursements Being Claimed				
	Net Cost	HST	Total	
Photocopies	2	\$0.00	\$0.00	
Printing		\$0.00	\$0.00	
Fax		\$0.00	\$0.00	
Courier		\$0.00	\$0.00	
Telephone		\$0.00	\$0.00	
Postage		\$0.00	\$0.00	
Transcripts		\$0.00	\$0.00	
Travel: Air		\$0.00	\$0.00	
Travel: Car		\$0.00	\$0.00	
Travel: Rail		\$0.00	\$0.00	
Travel (Other):		\$0.00	\$0.00	
Parking		included	\$0.00	
Taxi or Airport Limo		\$0.00	\$0.00	
Accommodation		\$0.00	\$0.00	
Meals		\$0.00	\$0.00	
Other:		\$0.00	\$0.00	
(数) 新生力/全部最高的现在分词。				
TOTAL DISBURSEMENTS:	\$0.00	\$0.00	\$0.00	

Ontario Energy Board COST CLAIM FOR HEARINGS

File # EB-	2013-0053		Process:	Hydro One - GATR	
Party:	Environmental Defence		Name:	Travis Lusney	
Counse	el/Articling Student/Paralegal:			Practising/Years of relevant	
	Consultant:	x		Over 7	
	CV attached:	x	CV r	oot required:	

	Hours	Hourly rate	Subtotal	нѕт	Total
Preparation	13.00	\$230.00	\$2,990.00	\$194.35	\$3,184.35
Attendance - Technical Conference	0.00	\$230.00	\$0.00	\$0.00	\$0.00
Attendance - Settlement Conference	0.00	\$230.00	\$0.00	\$0.00	\$0.00
Attendance - Oral Hearing	0.00	\$230.00	\$0.00	\$0.00	\$0.00
Argument	0.00	\$230.00	\$0.00	\$0.00	\$0.00
Case Management	0.00	\$170.00	\$0.00	\$0.00	\$0.00
TOTAL LEGAL/CONSULTANT FEES	VIIIIII		\$2,990.00	\$194.35	\$3,184.35

Statement of Disbursements Being Claimed					
	Net Cost	HST	Total		
Photocopies		\$0.00	\$0.00		
Printing		\$0.00	\$0.00		
Fax		\$0.00	\$0.00		
Courier		\$0.00	\$0.00		
Telephone		\$0.00	\$0.00		
Postage		\$0.00	\$0.00		
Transcripts		\$0.00	\$0.00		
Travel: Air		\$0.00	\$0.00		
Travel: Car		\$0.00	\$0.00		
Travel: Rail		\$0.00	\$0.00		
Travel (Other):		\$0.00	\$0.00		
Parking		included	\$0.00		
Taxi or Airport Limo		\$0.00	\$0.00		
Accommodation		\$0.00	\$0.00		
Meals		\$0.00	\$0.00		
Other:		\$0.00	\$0.00		
			le .		
TOTAL DISBURSEMENTS:	\$0.00	\$0.00	\$0.00		

KLIPPENSTEINS

Barristers & Solicitors

160 John Street, Suite 300 Toronto, Ontario M5V 2E5

Telephone: (416) 598-0288

Fax: (416) 598-9520

Environmental Defence Canada Inc.

October 03, 2013

116 Spadina Ave

Suite 300

Toronto, ON M5V 2K6

File #:

1960

Invoice #:

3105

RE: Hydro One - Guelph Transmission Line - EB-2013-0053

Note: Unless otherwise indicated, hours are allocated to "preparation."

DATE	DESCRIPTION	HOURS	LAWYER
Nov-08-12	Confer with JG re pending section 92 application; Check for notice of application; Review OPA support letter & other materials related to proposed Guelph Line project	0.80	KE
Apr-18-13	Drafting request for intervenor status and an oral hearing	1.05	KE
Apr-26-13	Review procedural order; Confer with JG re next steps; Review City of Guelph comments in the EA process	0.75	KE
May-01-13	Confer with JG; Conference call with transmission/distribution consultant	0.55	KE
May-03-13	Review OPA KWCG report; Prepare and revise interrogatories; Confer with JG;	4.55	KE
May-06-13	Draft additional interrogatories; Review and incorporate interrogatories from expert consultant; Revise, finalize, and file interrogatories	3.50	KE
May-16-13	Preliminary review of interrogatory responses	0.10	KE
May-17-13	Correspondence to Hydro One re missing excel spreadsheets in interrogatory responses; Confer with JG re IR's not answered sufficiently; Review and graph data	1.45	KE
May-21-13	Confer with JG re interrogatory responses; Correspondence to TL; Review procedural order; Draft correspondence to the Board re interrogatory issue; Review correspondence from JG and TL; Draft correspondence to HONI seeking better interrogatory responses	3.85	KE

Invoice #: 3105 Page 2

May-22-13	Review correspondence from JG; Finalize correspondence to HONI re insufficient interrogatory responses; Finalize and file correspondence to Board re schedule	0.85	KE
May-23-13	Review/draft correspondence to/from board staff; Correspondence to JG re DG costs	0.45	KE
May-24-13	Review Procedural Order No. 3	0.05	KE
May-27-13	Confer with JG re IRs; Correspondence to Board Staff re same	0.10	KE
May-29-13	Correspondence re pending motion	0.05	KE
May-31-13	Draft and serve motion for further and better interrogatory responses; Confer with JG re same	5.50	KE
Jun-04-13	Correspondence with Board Staff re motion; Preparing charts for submissions	2.75	KE
Jun-05-13	Review Procedural Order No. 3	0.10	KE
Jun-06-13	Preparing charts for submissions	2.55	KE
Jun-12-13	Review updated evidence	0.10	KE
Jun-14-13	Reviewing compendium of Hydro One for IR motion	1.00	KE
Jun-17-13	Correspondence to expert consultant re IR responses; Prepare submissions for interrogatory motion tomorrow; Compile, review, and mark-up materials for Motion Record; Call with counsel for HONI; Correspondence to counsel for OPA	7.50	KE
Jun-18-13	Preparing for motion for full and adequate interrogatory responses (1.5 hrs); Attending motion	4.50	KE
Jul-04-13	(3 hrs) Correspondence with consultant	0.15	KE
Jul-15-13	Review supplementary interrogatory responses from Hydro One	0.50	KE
Jul-16-13	Draft argument	3.00	KE
Jul-17-13	Draft argument	6.00	KE
Jul-18-13	Draft argument	6.00	KE
Jul-22-13	Review HONI argument; Draft argument	2.50	KE
Jul-25-13	Prepare compendium for final argument	0.80	KE

Y	2105				D 2
Invoice #:	3105				Page 3
Jul-26-13	Prepare compendium for final argument; Revise and final argument		6.50	1	KE
Aug-02-13	Review submissions of Hydro One	0.20)	KE
	Totals	67.75	\$11,51	7.50	
	HST on Fees		\$1,49	7.28	*
FEE SUN	MARY				
	Lawyer	H	ours		Amount
	Kent Elson	67	7.75		\$11,517.5(
DISBURS	EMENTS				
	Courier expenses				attached.
	Outside photocopy expenses				ettache d
	Photocopies	23	32.75 - 9	131 p	ply for Motion
			- (Lary	ply for Motoen
	Totals				ord he better
	HST on Disbursements	\$	60.34	IR	responses.

TOTAL FOR THIS INVOICE	\$13,539.29
	,
Previous Balance	\$0.00
Previous Payments	\$0.00
Payment From Trust Towards This Invoice	\$0.00
TOTAL DUE	\$13,539.29

Any disbursements not posted to your account on the date of this statement will be billed at a later date

THIS IS MY ACCOUNT HEREIN:

MURRAY KLIPPENSTEIN

E. & O. E.

Total Tax:

\$1,557.62

HST #:

87215 1923 RT0001

* items are HST exempt

Accounts are due when rendered. Pursuant to the Solicitor's Act, interest at the rate of 5.00% per annum may be charged on amounts unpaid thirty days after the date of this account



INVOICE: EB-2013-0053#1

To: Klippensteins; Attention: Kent Elson

From: Ontario Clean Air Alliance

Re: Fee for professional services of Jack Gibbons re: Ontario Energy Board proceeding EB-2013-0053

(Hydro One transmission line leave to construct application) for the period April 13, 2013 to July 19,

2013 inclusive

Date: July 26, 2013

4	Reviewing pre-filed evidence	٠
	VEALERAITIE DI C-ILIEU CAINCILCE	ï

3.83 hours x \$250/hour \$957.50

2. Drafting interrogatories

6.58 hours x \$250/hour \$1,645.00

3. Reviewing interrogatory responses

3.92 hours x \$250/hour \$980.00

4. Assisting with preparation of motion re: inadequate interrogatory responses

1.42 hours x \$250/hour \$355.00

5. Assisting with preparation of argument

28.6 hours x \$250/hour \$7,150.00

HST Registration No. 85281 3997 RT0001 \$1,441.38

TOTAL \$12,528.88

Jack Gibbons





October 3, 2013

Kent Elson Klippensteins, Barristers and Solicitors 160 John Street, Suite 300 Toronto, Ontario M5V 2E5

Dear Kent,

This represents Power Advisory's summary of services for May 2013 for assistance with interrogatory support for Hydro One application to OEB for Leave to Construct upgrading transmission in the Kitchener-Waterloo-Cambridge-Guelph area. I have included an invoice which provides details of the services provided.

Hours for Jason Chee-Aloy:	1.00
Hourly rate for services:	\$ 290.00
Fees for Jason Chee-Aloy:	\$ 290.00
Hours for Travis Lusney:	8.25
Hourly rate for services:	\$ 230.00
Fees for Travis Lusney:	\$ 1,897.50
Total Professional Fees	\$ 2,187.50
HST 81338 8691 RT001 @ 13%	\$ 284.38
Amount Invoiced (Payment Requested):	\$ 2,471.88

Please call if you have any questions regarding this invoice.

Please make the check payable to Power Advisory LLC and send to the address below.

Best Regards,

John Datin

John Dalton President



Invoice

Date 10/3/13 Invoice # ED 05-13

Bill to:

Kent Elson Klippensteins, Barristers and Solicitors 160 John Street, Suite 300 Toronto, Ontario M5V 2E5

Contract:

ltem	Date	Description	Qty	Rate	Amount
JCA	3-May	Review of draft interrogatories, re: Guelph Area Transmission Refurbishment Project	1.00	290.00	290.00
ST					290.00
TL	1-May	Guelph Transmission Kick off Call	0.50	230.00	115.00
TL	2-May	Review of HONI/OPA evidence, questions for submission development	2.00	230.00	460.00
TL	3-May	Questions for submission development	2.00	230.00	460.00
TL	21-May	Follow-up questions for Irs	2.25	230.00	517.50
TL	29-May	Call with Jack Gibbons to discuss peak demand analysis	0.50	230.00	115.00
TL	31-May	Call with Jack Gibbons on peak demand curves, follow-up emails	1.00	230.00	230.00
ST					1897.50
HST		HST 81338 8691 RT0001 (13%)			284.38
·····					2,471.88



October 3, 2013

Kent Elson Klippensteins, Barristers and Solicitors 160 John Street, Suite 300 Toronto, Ontario M5V 2E5

Dear Kent,

This represents Power Advisory's summary of services for June 2013 for assistance with interrogatory support for Hydro One application to OEB for Leave to Construct upgrading transmission in the Kitchener-Waterloo-Cambridge-Guelph area. I have included an invoice which provides details of the services provided.

Hours for Travis Lusney:	4.75
Hourly rate for services:	\$ 230.00
Fees for Travis Lusney:	\$ 1,092.50
Total Professional Fees	\$ 1,092.50
HST 81338 8691 RT001 @ 13%	\$ 142.03
Amount Invoiced (Payment Requested):	\$ 1,234.53

Please call if you have any questions regarding this invoice.

Please make the check payable to Power Advisory LLC and send to the address below.

Best Regards,

John Dation

John Dalton President



Invoice

Date 10/3/13 Invoice # ED 06-13

Bill to.

Kent Elson Klippensteins, Barristers and Solicitors 160 John Street, Suite 300 Toronto, Ontario M5V 2E5

Contract:	

Item	Date	Description	Qty	Rate	Amount
TL	7-Jun	Call with Jack G. on Tx options in KWCG	0.50	230.00	115.00
TL	21-Jun	Transmission options and assessment with no load growth	4.25	230.00	977.50
ST					1092.50
нѕт		HST 81338 8691 RT0001 (13%)			142.03
	 			-	1,234.53



Jason Chee-Aloy

Jason Chee-Aloy Managing Director

Power Advisory LLC 55 University Ave., Suite 600 Toronto, ON M5J 2H7 Cell: 416-303-8667

ichee-aloy@poweradvisoryllc.com

Professional History

- Ontario Power Authority
- Independent Electricity System Operator
- Ontario Ministry of Energy, Science and Technology
- · Canadian Enerdata Limited

Education

- York University, MA, Economics, 1996
- University of Toronto, 1995

SUMMARY

Mr. Chee-Aloy is a professional with over 16 years expertise in electricity and natural gas market analysis, policy development and market design, project development, and resource and infrastructure planning. He has worked as an energy economist with a strong analytical foundation and understanding of commodity pricing, market design, contract design, industry restructuring, policy development, business strategy, industry governance, and planning and development of electricity infrastructure.

Mr. Chee-Aloy joined Power Advisory after being the Director of Generation Procurement at the Ontario Power Authority (OPA), where he was responsible for procuring over 15,000 MW of generation. He led the development, consultation and implementation of North America's first comprehensive Renewable Energy Feed-in Tariff (FIT) Program. Prior to joining the OPA, he worked for the Independent Electricity System Operator (IESO) where he was actively involved with restructuring Ontario's electricity sector by leading key areas of market design.

Mr. Chee-Aloy is acting for multiple generator, transmitter, financial institution, utility, and regulatory agency clients regarding numerous areas of, but not limited to: market design; contract design; contract negotiation; project development; market analysis; business strategy; power system planning and resource assessments; etc.

PROFESSIONAL EXPERIENCE

Generation Project Development and Project Acquisition

» Working with multiple generation clients regarding their participation in the IESO-Administered Markets and resolution of contract issues. Work with these generators includes

strategy and solutions regarding analysis of impacts to changes to IESO's market



rules and analysis of impacts to changes in the market design of the IESO-Administered Markets.

- Working with multiple generation developers towards commercial operation of their projects under multi-year contracts with the OPA. Work with these developers includes strategy and solutions regarding analysis of permitting and approvals, provincial content requirements, connection requirements, financing and future operations in the wholesale power market to optimize operations and maximize revenues in the wholesale market and under long-term contracts.
- » For multiple renewable generation clients, advising and representing their interests towards developing their generation projects, including work in areas dealing with OPA contracts, Renewable Energy Approvals, Domestic Content Requirements, Connection Impact Assessments, System Impact Assessments, and Financial Plans.
- » Working with manufacturers of solar PV and wind generation components regarding strategic advice on how to increase their market share.
- » Working with lenders and financiers providing market intelligence and strategic advice regarding investment in renewable generation projects.
- » Working with owners of existing generation facilities, prospective equity providers, and prospective developers to value projects for purposes of acquisitions. This work involves assessment of Ontario's electricity market and valuation of specific generation assets.

Ontario Market Design and Wholesale Market Development

- » Acted for the IESO as the facilitator/consultant for the IESO's Electricity Market Forum. One of his main deliverables was the development of the Roadmap that identified and sequenced the major initiatives and recommendations required to evolve Ontario's electricity sector throughout the short-term (present to 2014), Medium-Term (2015-2019) and Long-Term (2020 and beyond). The initiatives and recommendations included: review of wholesale spot pricing, costs (including global adjustment), and cost allocation; review of OPA contracts to ensure alignment with the wholesale market; review of regulated rate design regarding its effect and integration with the wholesale market; increasing demand-side participation in the wholesale spot market; review and assess the need for new ancillary services in light of Ontario's changing supply mix; review of the two-schedule dispatch system within the wholesale market; and review of the framework for scheduling intertie transactions in the wholesale market.
- » For gas-fired generator clients, advised how these facilities can meet power system needs in the Ontario electricity market and operate more efficiently given changes to the IESO-Administered Markets regarding options to secure gas supply,



utilization of IESO programs such as cost guarantee programs relating to securing costs to recover starting up generating units for dispatch, and requirements for dayahead commitment programs.

- » For transmission clients, advising how new regulated or merchant transmission lines may be developed in the Ontario electricity market and the specific requirements of Ontario Energy Board (OEB) policies.
- » For multiple renewable generation clients, advising and representing their interests in the IESO's SE-91 stakeholder consultation and the Visibility Technical Working Group, Dispatch Technical Working Group (DTWG) and the Floor Price Focus Group (FPFG) on the integration of variable generation in the IESO-Administered Markets. The work within the DTGWG and FPFG requires intimate and technical knowledge of the operations on the IESO-Administered Markets and the technical capabilities of generation facilities regarding how generation units are scheduled and dispatched, how prices are set, and the mechanisms for compensation for production of energy output.
- » For multiple generation clients and associations, advising on IESO's SE-105 (HOEP Review) and SE-106 (GA Review) including analysis of recommendations regarding changes to HOEP and associated changes to the design of the IESO-Administered Markets and IESO Market Rules, and analysis of recommendations regarding changes to the GA.
- » For multiple clients, advised on IESO's Financial Transmission Rights Market rules and protocols relating to intertie transactions regarding scheduling transactions and associated risks dealing with congestion rents, failed transactions, etc.
- » For multiple financiers, advising on investment opportunities in the Ontario electricity market, OPA contracts and IESO-Administered Markets.
- » Worked with IESO staff on OPA contract provisions to incentivize efficient offers and dispatch in the IESO-Administered Markets and to manage help Surplus Baseload Generation.
- » Developed, managed and delivered OPA Procurement Processes and innovative strategies to procure generation, including assessment of potential new market mechanisms to be developed within the IESO-Administered Markets (e.g., capacity markets).
- » Worked with IESO staff to assess how Non-Utility Generator (NUG) facilities could be commercially incentivized to more efficiently participate in the IESO-Administered markets which concluded with a short-term OPA contract with a specific NUG that was validated by the IESO and OPA to have increased market efficiency.



- » While at the IESO, was Project Manager of Long-Term Resource Adequacy and developed and delivered high-level design, detailed design, and draft market rules for a centralized forward capacity market (i.e., Resource Adequacy Market (RAM)), and chaired the Long-Term Resource Adequacy Working Group comprising over 20 electricity sector stakeholders.
- » For the IESO, implemented short-term resource adequacy mechanisms through the Hour-Ahead Dispatchable Load program and Replacement Generation to Support Planned Outages in 2003 and 2004.
- » Developed and drafted over 50 IESO Market Rule amendments, including applicable quantitative assessments, mainly regarding market surveillance, compliance, reliability, scheduling, dispatch and pricing rules, and settlements (i.e., Chapters 3, 5, 7 and 9), therefore having a very strong understanding and knowledge on how the IESO-Administered Markets operate and in particular how the dispatch and pricing algorithms work.
- » Developed business processes, developed data requirements, and reviewed applicable Market Rules (e.g., local market power rules) for the Market Assessment Unit.

Power System Planning and Infrastructure Assessment

- » For multiple generation and trade association clients, used power system planning techniques to develop alternate Ontario electricity supply and electricity demand scenarios to Ontario's Long-Term Energy Plan (LTEP) in order to project changes to the generation supply mix and conservation and demand management (CDM) targets.
- » For multiple generation and trade association clients, assessed and optimized generation resource options and likely solutions to be developed to meet future Ontario power system needs, and developed business strategies and strategic plans for these clients to execute towards increasing their market share by increasing their development pipeline of projects.
- » Member of the OPA's Integrated Power System Plan (IPSP) Steering Committee that was responsible for the development and review the 20-year IPSP, developed strategy for the regulatory filing and OEB proceeding, was an expert witness for the interfaces between the generation and CDM resource requirements specified within the IPSP and the applicable procurement processes that would be used to contract for these generation and CDM resources.

Generation and Transmission Procurement and Contracting



- » Acting for multiple wind and solar generators by leading market analysis, contract analysis, and financial analysis, and leading contract negotiations with the OPA to amend their contracts to address potential IESO economic curtailment of energy production from these generators resulting from the integration of these generators into the real-time scheduling and dispatch process within the IESO-Administered Markets.
- » Acting for multiple NUG facilities and other generator clients by leading market analysis, contract analysis, and financial analysis, and leading contract negotiations for existing and new generation facilities resulting from the expiration of existing Power Purchase Agreements.
- » Responsible for the delivery of the design, management and execution of all generation procurement processes and contracts for development of electricity supply resources while at the Ontario Power Authority (2005 to 2010). This included contracting for over 15,000 MW of generation capacity (including some demand-response) with an approximate value of over \$25 billion, including combined cycle gas turbine facilities, simple cycle gas turbine facilities, combined heat and power facilities, waterpower facilities, bio-energy facilities, wind power (on- and off-shore) facilities, solar PV facilities and energy-from-waste facilities ranging in size from under 10 kW to over 900 MW through competitive and standard offer procurements and sole source negotiations. The development of procurement processes and long-term contracts needed to necessarily take into account the integration of these generation projects into the wholesale market.
- » Managed over 80 staff, developed and successfully implemented North America's first large FIT procurement program for renewable electricity supply resources. To date, over 20,000 applications totaling over 18,000 MW from prospective generation projects have been submitted to the OPA, with over 2,500 MW successfully contracted. In addition, chaired the Renewable Energy Supply Integration Team (RESIT) comprising of Ontario agencies and Government. This Team also held responsibility to implementing the FIT Program.
- » Chaired the RESIT that delivered recommendations to the Minister of Energy for development of the Green Energy Act and the FIT Program. Delivered a consensus document assessed and recommended changes to OEB Transmission and Distribution System Codes, regulations and legislation, in addition to the roles and responsibilities of the OPA, IESO, transmitters, OEB and Local Distribution Companies (LDCs) towards ensuring timely development of renewable generation. Senior staff from the IESO, OPA, Hydro One, OEB and the Ministry of Energy comprised the RESIT while Executives from IESO, OPA, OEB and Hydro One frequently attended these meetings.



- » Advising multiple clients regarding transmission development opportunities and power system needs relating to the Ontario Government's identified transmission projects contained in the LTEP.
- » Advised the Alberta Electricity System Operator (AESO) regarding development of their present transmission procurement process by researching and reviewing transmission procurement processes from Ontario and Texas.
- » Led discussions and early negotiations with Hydro Quebec, Nalcor (i.e., formerly Newfoundland and Labrador Hydro) and Manitoba Hydro exploring scope of potential contracts for capacity and/or energy supply, including potential solutions to qualify Ontario capacity for trade with other jurisdictions.
- » Received the Canadian Solar Industries Association's 2009 Solar Industry Leader of the Year award.

Policy Development

- » For multiple generation and association clients, using the supply mix and CDM scenarios and targets conveyed in the above point to assess and analyze the Ontario Government's present review of the LTEP, and developing policy positions for these clients regarding forthcoming changes to the LTEP.
- » For multiple generation and association clients, assessing and analyzing applicable changes to CDM policies and targets as proposed in the July 2013 Ontario Government's conservation white paper, and developing policy positions for these clients.
- » For multiple generation and association clients, assessing and analyzing a potential framework for regional planning and siting of large energy infrastructure projects, as the IESO and OPA have been directed by the Minster of Energy to provide recommendations by August 1, 2013, and developing policy positions for these clients.
- » For multiple generation and association clients, assessing and analyzing potential changes to the procurement and contracting of renewable generation projects outside of the FIT Program though an OPA to-be-developed competitive procurement process, and developing recommendations on the design of a competitive procurement process for these clients.
- » Advised the Association or Power Producers of Ontario (APPrO) on the structure and design of the Ontario electricity market from policy, market structure and market design points of view (including SWOT analysis of APPrO vis-à-vis its



position in Ontario's electricity market and with other energy associations) and facilitated meeting of the APPrO Board of Directors.

» Advised the Ontario Energy Association on various policy developments relating to the Green Energy and Green Economy Act, 2009, OEB's Renewed Regulatory Framework, etc.

Selected Speaking Engagements

- » Ontario Waterpower Association, Niagara Falls, October 2013, December 2012, December 2011
- » EUCI, Securing Ontario's Distribution Grid of the Future, Toronto, September 2013
- » TD Securities, Canadian Clean Power Forum, Toronto, September 2013
- » Ontario Energy Association, Energy Conference 13, Toronto, September 2013
- » TREC Education, Toronto, June 2013
- » Canadian Solar Industry Association, Solar Ontario 2013, Niagara Falls, May 2013
- » FIT Forum, Toronto, April 2013, April 2012
- » Canadian Solar Industry Association Annual Conference, Toronto, December 2012, December 2011, December 2010 and December 2009
- » Association of Power Producers of Ontario Annual Conference, Toronto, November 2012, November 2011, November 2010, November 2009, November 2008, November 2007, November 2006 and November 2003
- » Ontario Energy Association, Energy Conference 12, Niagara Falls, September 2012
- » Nuclear Symposium, Toronto, May 2012
- » TD Securities, The Future of Ontario's Power Sector, Toronto, April 2012
- » Ontario Power Perspectives, Toronto, April 2012
- » Ontario Energy Association Speaker Series FIT and the Provincial Budget: What do they mean for Ontario's Electricity Sector, Toronto, April 2012
- » Energy Contracts, Calgary, March 2012
- » Canadian Power and Finance Conference, Toronto, January 2012, January 2011
- » Environmental Law Forum, Cambridge, January 2012
- » Capstone Infrastructure Corporation, Investor Day, Toronto, December 2011



- » Canadian Projects and Money, Toronto, June 2011
- » Ontario's Feed-in Tariff, Toronto, June 2011
- » Photon's Solar Electric Utility Conference, San Francisco, February 2011
- » Ontario Solar Network, Solar Summit, Toronto, February 2011
- » Electricity Invitational Forum, Cambridge, January 2011
- » Credit Suisse Alternative Energy Conference, Washington, June 2010
- » Transmission and Integrating New Power into the Grid, Calgary, April 2010
- » Feed-in Tariff: Another Tool for Meeting RPS, San Francisco, February 2010
- » BC Power, Vancouver, January 2010
- » Infrastructure Renewal, Toronto, October 2009
- » Green Energy Week, Toronto, September 2009
- » Ontario Waterpower Association Executive Dialogue, May 2009, May and October 2008
- » GasFair and PowerFair, Toronto, April 2008, May 2007 and April 2006
- » Eastern Canadian Power and Renewables Finance Forum, Toronto, February 2008
- » Quebec Forum on Electricity, Montreal, April 2007
- » Energy Contracts, Toronto, March 2007 and November 2003
- » Power On, Toronto, October 2006
- » Generation Adequacy in Ontario, Toronto, April 2006, March 2005 and April 2004
- » Installed Capacity Markets Designing and Implementing Installed Capacity Markets, Boston, May 2004
- » Ontario Electricity Conservation and Supply Task Force, September and July 2003



Travis Lusney

Travis Lusney
Senior Consultant

Power Advisory LLC 55 University Ave., Suite 600 Toronto, ON M5J 2H7 Cell: 647-680-1154

llusney a poweradvisory lle.com

Professional History

- Ontario Power Authority
- Hydro Ottawa Limited

Education

- Queen's University, MSc Electrical Engineering, 2007
- Queen's University, BSc Electrical Engineering, 2004

SUMMARY

Mr. Lusney is a professional with over 7 years of experience in the electricity sector. He has worked in both the commercial and regulated side of the electricity sector. Mr. Lusney is a distribution and transmission engineer with a deep expertise in the electricity business and is a knowledgeable industry leader in areas of generation development, power system planning, policy analysis, business strategy, and risk assessment.

Mr. Lusney joined Power Advisory after a position as the Senior Business Analyst of Generation Procurement at the Ontario Power Authority, where he was responsible for management and development of the Feed-In Tariff program, first comprehensive Renewable North America's Supply Feed-in Tariff Program. Prior to joining Generation Procurement, Mr. Lusney worked as a Transmission Planner in Power System Planning where he was actively involved in regional integrated bulk system analysis planning, supporting system expansion procurements and regulatory procedures. Mr. Lusney also worked for Hydro Ottawa Limited as a Distribution Engineer responsible for reliability analysis, capital planning, power system capacity assessment and project management.

PROFESSIONAL EXPERIENCE

Strategic Investment and Risk Assessment

- » Developing an Ontario power system outlook for supply/demand needs as it relates to future procurement processes with consideration for power system expansion. The power system outlook considered key areas of risk assessment, supply development scenarios, investment opportunities based on connection capability and project economics.
- » Advising generation developers on new competitive procurement processes and determining strategy to help ensure successful participation while reduce exposure to risk. Participated in consultation and stakeholder engagement as an expert in transmission planning and procurement design.
- » Working with renewable energy developers (mainly wind and solar PV) to plan, construct and successfully reach commercial operation for their projects that have long-term contracts with the Ontario Power Authority. Work with these proponents includes assessment of project risk, investment and development strategy, solutions for connection issues and advice for securing construction approvals and permits.



- » Modeling procurement mechanics and Ontario system characteristics for renewable energy developers to establish a strategic direction for successfully securing power purchase agreements. This work included modeling connection capability within both the distribution and transmission system and assessing attrition risk of currently contracted and under development projects.
- » Working with manufacturers of solar PV and wind generation components regarding strategic advice and solutions to meet Provincial content requirements and ultimately increase their market share.
- » Completed due diligence on project economics, connection capability and estimated generation operating performance for wind and solar PV developers as part of strategic acquisitions.
- » Constructed a quantitative project attrition model for projects with FIT PPAs to determine opportunities for future investment for clients. The model determined probabilistically which contracted FIT projects were at risk of failing to reach commercial operation and identify where new connection capacity would become available.

Transmission System Planning

- » Supported analysis for the Integrated Power System Plan (IPSP) dealing with bulk and regional system considerations, including reliability assessment.
- » Developed regional integrated plans for constrained areas. Lead stakeholder consultation with local distribution companies, regulatory agencies, transmitters and local government officials to develop 10 to 20 year plans and activity coordination.
- » Advised and supported a major gas generation procurement including system analysis and development of evaluated criteria considerations.
- » Developed procedures and policy for system connection assessment under the Feed-In Tariff program. Oversaw development of custom database to support the connection assessment process and coordination with over 80 local distribution companies.
- » Managed staff for regional system analysis as part of the Feed-In Tariff program to determine connection capability for contract awards.
- » Lead study on Distributed Generation impacts and opportunities in the major urban centers as part of a long term energy plan. Worked closely with the local distribution companies, city officials and key stakeholders in understanding specific and general barriers and benefits.

Distribution Reliability and Planning Assessment



- » Developed capital work planning process for Asset Management department to ensure accountability and situation and issue identification
- » Lead the development of the capital budget and work plan for all distribution projects including a 25 year capacity plan for Distribution rate filing
- » Managed reliability statistical reporting as part of regulatory requirements and senior executive requests. Involved in evolution of information gathering methods and worst feeder identification
- » Oversaw capital project tracking and reporting metrics to ensure accountability and transparency for senior management requirements
- » Lead reliability engineer working closely with planning, design and construction personnel in identifying issues and resolution members. Chair of the asset management committee which oversaw the expectations of future capital sustainment work and associated risk levels
- » Involved in the development of the distribution and station asset management plan as key support for current and future Distribution Rate filing

Generation Procurement and Contracting

- » Worked as the Renewable Electricity Administrator in Nova Scotia responsible for the developing and administrating a Request For Proposal (RFP) process to procure over 300 GWh of low impact renewable energy. The process included engagement with stakeholders, development of an RFP document and Power Purchase Agreement and filing the Power Purchase Agreement for regulatory approval with the Nova Scotia Utility and Review Board On August 2nd 2012, after completing the evaluation of all 19 proposals that were submitted, the process successfully concluded with the execution of 355 GWh of contracted facilities.
- » Provided support to Non-Utility Generators (NUGs) in negotiations with the Ontario Power Authority. Support included economic dispatch analysis, development of net revenue requirement pro formas to determine contract value, leading negotiation and providing strategic advice.
- » Responsible for development and ongoing management of the standard offer Feed-In Tariff program for Renewable Energy. Involved with a wide range of stakeholders including project developers, manufactures, investors, regulatory agencies and Government.
- » Analyzed ongoing project costs and market rates to update and maintain Feed-In Tariff price assumptions. This work included analysis of supply chain evolution, equipment providers capability and assessment of project economics.
- » Involved in domestic content development within the Feed-In Tariff program as chair of the



Domestic Content Working Group. Advised and clarified expectations for project developers and manufactures in understanding the domestic content requirements.

» To date, over 60,000 applications totaling just under 22,000 MW from prospective generation projects have been submitted to the Ontario Power Authority, with over 4,500 MW successfully contracted. Projects ranged in size from less than 10 kW solar rooftop projects to greater than 300 MW wind projects. The program included Wind (on-shore and off-shore), Solar (rooftop and groundmount) Bio-energy (biomass, landfill gas and bio-gas) and Water projects

Selected Speaking Engagements

- » CanSIA's Solar Ontario 2013: Presenter and Moderator on Electricity Consumer Empowerment – Enabling Distributed Solar Power Generation, May 2013
- » Ontario Feed-In Tariff Forum: Panel Member on Barriers to Connection Solar Projects at the Local Level, April 2012
- » EUCI's 3rd Annual Conference on: Ontario's Feed-In Tariff, June 2011
- » 4th International Conference on Integration of Renewable and Distributed Resources, Albuquerque, December 2010
- » OSEA Community Power Conference, November 2010



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