

VIA E-MAIL & COURIER TO THE BOARD

October 25, 2013

Ontario Energy Board  
P.O. Box 2319  
27<sup>th</sup> Floor  
2300 Yonge Street  
Toronto ON M4P 1E4

Attn: Kirsten Walli, Board Secretary

**RE: EB-2013-0202 UNION - FRPO COST CLAIM**

Please find attached the cost claim of the Federation of Rental-housing Providers of Ontario ("FRPO") in the above proceeding.

Respectfully Submitted on Behalf of FRPO,



Dwayne R. Quinn  
Principal  
DR QUINN & ASSOCIATES LTD.

- c. C. Ripley - Union Gas
- L. Cooper - FRPO



# Invoice

<b>Invoice To</b>
Ontario Energy Board Attn: Kirsten Walli, Board Secretary P.O. Box 2319, 27th Floor 2300 Yonge Street Toronto, ON M4P 1E4

Date	Invoice #
25/10/13	QUINN 66

P.O. No.	Terms	Project
	Upon Receipt	

Description	Qty	Rate	Amount
Cost Claim of the Federation of Rental-housing Providers of Ontario EB-2013-0202 HST on sales		696.20 13.00%	696.20 90.51
<b>Total</b>			\$786.71
GST/HST No. 105211114			<b>Payments/Credits</b> \$0.00
			<b>Balance Due</b> \$786.71

DR QUINN & ASSOCIATES LTD.

130 Muscovy Drive,  
Elmira, ON N3B 3P7

(519) 500-1022

drquinn@rogers.com

# Invoice

Date	Invoice #
15/10/2013	66

Invoice To
Federation of Rental-housing Providers ON Vince Brescia 20 Upjohn Road, Suite 105 Toronto, Ontario M3B 2V9

Terms
Net 60

Service Dates	Description	Qty	Rate	Amount
03/10/2013	FRPO REPRESENTATION AT EB-2013-0202 Attend Hearing	1.25	330.00	412.50
02/10/2013	Disbursements Accommodation		210.00	210.00
03/10/2013	Mileage	140	0.40	56.00
03/10/2013	Parking		17.70	17.70
	HST on Sales		13.00%	90.51
<b>Total</b>				\$786.71

GST/HST No.

820292415

Ontario Energy Board  
COST CLAIM FOR HEARINGS



Affidavit and Summary of Fees and Disbursements

This form should be used by a party to a hearing before the Board to identify the fees and disbursements that form the party's cost claim. Paper and electronic copies of this form and itemized receipts must be filed with the Board and served on one or more other parties as directed by the Board in the applicable Board order. Please ensure all required fields are filled in and the Affidavit portion is signed and sworn or affirmed.

Instructions

- Required data input is indicated by yellow-shaded fields. Formulas are present in the document to assist with the calculation of the cost claim.
- All claims must be in Canadian dollars. If applicable, state exchange rate and country of initial currency. Rate: \_\_\_\_\_ Country: \_\_\_\_\_
- A separate "Detail of Fees and Disbursements Being Claimed" (comprising a "Statement of Fees Being Claimed" and a "Statement of Disbursements Being Claimed") is required for each consultant or lawyer/articling student/paralegal. However, only one "Summary of Fees and Disbursements" covering the whole of the party's cost claim should be provided.
- The cost claim must be supported by a completed Affidavit signed by a representative of the party.
- A CV for each consultant must be attached unless, for a given consultant, a CV has been provided to the Board in another process within the last 24 months.
- Except as provided in section 7.03 of the Practice Direction on Cost Awards, itemized receipts must be provided.

File # EB- 2013-0202 Process: UNION GAS INCENTIVE REGULATION MECHANISM  
Party: Fed. Of Rental-housing Providers of Ont. Affiant's Name: Dwayne R. Quinn  
HST Number: 82029 2415 RT0001 HST Rate Ontario: 13.00%  
Full Registrant  Qualifying Non-Profit   
Unregistered  Tax Exempt   
Other

Affidavit

I, R. Dwayne Quinn, of the City/Town of Elmira in the Province/State of Ontario, swear or affirm that:

1. I am a representative of the above-noted party (the "Party") and as such have knowledge of the matters attested to herein.
2. I have examined all of the documentation in support of this cost claim, including the attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed".
3. The attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed" include only costs incurred and time spent directly for the purposes of the Party's participation in the Ontario Energy Board process referred to above.
4. This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in sections 6.05 and 6.09 of the Board's Practice Direction on Cost Awards.

R. Dwayne Quinn  
Signature of Affiant

Sworn or affirmed before me at the City/Town of Waterloo, in the Province/State of Ontario, on Oct 25 / 13 (date)

Heather Grant  
Commissioner for taking Affidavits

Heather Anne Grant, a Commissioner, etc., Province of Ontario, for Dueck, Sauer, Juzi & Noll LLP, Barristers & Solicitors. Expires November 2, 2013.

Ontario Energy Board  
COST CLAIM FOR HEARINGS



Affidavit and Summary of Fees and Disbursements

File # EB- 2013-0202 Process: UNION GAS INCENTIVE REGULATION MECHANISM

Party: Fed. Of Rental-housing Providers of Ont.

**Summary of Fees and Disbursements Being Claimed**

Legal/consultant fees	\$412.50
Disbursements	\$286.00
HST	\$88.21
<b>Total Cost Claim</b>	<b>\$786.71</b>

**Ontario Energy Board  
COST CLAIM FOR HEARINGS**



**Detail of Fees and Disbursements Being Claimed**

File # EB-	<b>2013-0202</b>	Process:	<b>UNION GAS INCENTIVE REGULATION MECHANISM</b>
Party:	<b>Fed.of Rental-housing Providers of Ont.</b>	Name:	<b>Dwayne R. Quinn</b>
		Completed Years Practising/Years of relevant experience	
Counsel/Articling Student/Paralegal:	<input type="checkbox"/>		
Consultant:	<input checked="" type="checkbox"/>		<b>25</b>
CV attached:	<input checked="" type="checkbox"/>	CV not required:	<input type="checkbox"/>

**Statement of Fees Being Claimed**

	Hours	Hourly rate	Subtotal	HST	Total
Preparation	0.00	\$330.00	\$0.00	\$0.00	\$0.00
Attendance - Technical Conference	0.00	\$290.00	\$0.00	\$0.00	\$0.00
Attendance - Settlement Conference	0.00	\$330.00	\$0.00	\$0.00	\$0.00
Attendance - Oral Hearing	1.25	\$330.00	\$412.50	\$53.63	\$466.13
Argument	0.00	\$330.00	\$0.00	\$0.00	\$0.00
Case Management	0.00	\$170.00	\$0.00	\$0.00	\$0.00
<b>TOTAL LEGAL/CONSULTANT FEES</b>			<b>\$412.50</b>	<b>\$53.63</b>	<b>\$466.13</b>

**Statement of Disbursements Being Claimed**

	Net Cost	HST	Total
Photocopies		\$0.00	\$0.00
Printing		\$0.00	\$0.00
Fax		\$0.00	\$0.00
Courier		\$0.00	\$0.00
Telephone		\$0.00	\$0.00
Postage		\$0.00	\$0.00
Transcripts		\$0.00	\$0.00
Travel: Air		\$0.00	\$0.00
Travel: Car	\$56.00	\$7.28	\$63.28
Travel: Rail		\$0.00	\$0.00
Travel (Other):		\$0.00	\$0.00
Parking	\$20.00	included	\$20.00
Taxi or Airport Limo		\$0.00	\$0.00
Accommodation	\$210.00	\$27.30	\$237.30
Meals		\$0.00	\$0.00
Other:		\$0.00	\$0.00
<b>TOTAL DISBURSEMENTS:</b>	<b>\$286.00</b>	<b>\$34.58</b>	<b>\$320.58</b>

1032 QUINN/DWAYNE/MR 180.00 10/03/13 12:00 6311  
Room Name Rate Depart Time ACCT#  
 GK 80 09/30/13 17:46  
Type Arrive Time  
 41

Room Clerk Address Payment RWD#: XXXXX3270

DATE	REFERENCE	CHARGES	CREDITS	BALANCE DUE
09/30	SELPARK	09/30/13 30.00	0	
09/30	ROOM	1032, 1 180.00		
09/30	RM TX	1032, 1 23.40		MA
09/30	D.M.P.	1032, 1 4.52		C
09/30	DMP HST	1032, 1 .59		G
10/01	SELPARK	10.01.13 30.00		0
10/01	ROOM	1032, 1 180.00		
10/01	RM TX	1032, 1 23.40		MA
10/01	D.M.P.	1032, 1 4.52		C
10/01	DMP HST	1032, 1 .59		G
10/02	SELPARK	10.02.13 30.00		0
10/02	ROOM	1032, 1 180.00		
10/02	RM TX	1032, 1 23.40		MA
10/02	D.M.P.	1032, 1 4.52		C
10/02	DMP HST	1032, 1 .59		G
10/03	VS CARD		\$715.53	

TO BE SETTLED TO: VISA CURRENT BALANCE .00

THANK YOU FOR CHOOSING MARRIOTT! TO EXPEDITE YOUR CHECK-OUT, PLEASE CALL THE FRONT DESK, OR PRESS "MENU" ON YOUR TV REMOTE CONTROL TO ACCESS VIDEO CHECK-OUT.

----- TAXES & FEE SUMMARY -----

DESCRIPTION	TAXED AMOUNT	TAX
HST (ROOM) (AGN)		68.07
HST (INCIDENTALS) (MO)		14.25

NET CHARGES	TAX	CREDITS	FOLIO
633.21	82.32	.00	715.53

----- EXP. REPORT SUMMARY -----

09/30	SELPARK	30.00
	ROOM&TAX	208.51
10/01	SELPARK	30.00
	ROOM&TAX	208.51
10/02	SELPARK	30.00
	ROOM&TAX	208.51

AS REQUESTED, A FINAL COPY OF YOUR  
 DRQUINN@ROGERS  
 SEE "INTERNET PRIVACY STATEME

RECEIPT

CAR PARK: Yonge & Eglinton Ctr  
 REGISTRATION 3  
 DEVICE: 03/10/13 12:07P  
 SHORT TERM 266773  
 ENTRY: 03/10/13 09:13A  
 EXIT: 03/10/13 12:08P  
 PARKING DURATION: 000 02:54  
 CHARGED DURATION: 000 02:40  
 PRID: C020.00  
 TAX FREE C017.70  
 V.A.T. 13%: C002.30  
 CREDIT CARD C020.00  
 CREDIT CARD  
 DATE: 03/10/13 12:07P  
 \*\*\*\*\*30000135\*\*\*\*\*  
 03/14  
 C020.00  
 XC2568407  
 MERCHANT No: 30205023726  
 AUTH CODE: 120638

EB-2012-0202

This statement is your only receipt. You have agreed to pay in cash or by approved personal check or to authorize us to charge your credit card for all amounts charged to you. The amount shown in the credits column opposite any credit card entry in the reference column above will be charged to the credit card number set forth above. (The credit card company will bill in the usual manner.) If for any reason the credit card company does not make payment on this account, you will owe us such amount. If you are direct billed, in the event payment is not made within 25 days after checkout, you will owe us interest from the checkout date on any unpaid amount at the rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus the reasonable cost of collection, including attorney fees.

Signature X \_\_\_\_\_

**Dwayne R. Quinn, P. Eng., MBA**  
**DR QUINN & ASSOCIATES LTD.**  
**drquinn@rogers.com**  
**(519) 500-1022**

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**FOCUS**

Assisting organizations with proactive adaptation to legislative and regulatory evolution and resulting market developments. Identifying the organizations' needs and goals and using strategic insights into public policy evolution to develop strategic and tactical initiatives to address proactively the pending opportunities and challenges. As a professional engineer with a Masters of Business Administration, I have over 20 years of utility experience including over 10 years influencing public policy and regulation; achieving personal credibility with governmental and regulatory bodies.

**ACCOMPLISHMENTS**

- Evolved a combined, traditional gas and water utility into a customer-sensitive organization delivering bottom line value to customers and owners
- Instituted Mutual Gains (Interest Based) Bargaining with labour union in 1999
- Directed market research of customers and owners to determine their desires for the natural gas utility in a deregulated environment
- Developed and implemented a direct purchase strategy to buy natural gas for the utilities customers
- Directed the branding of Kitchener Utilities as the Community-Owned Utility
- Recontracted natural gas transportation and delivery agreements resulting in substantial savings
- Developed strategy to implement full cost recovery from water and wastewater systems receiving Council approval to represent the City at public hearings on the Draft Sustainable Water and Sewer Systems Act
- Directed market research of customers to determine their expectations of long-term outlook, investment and willingness to pay for sustainability
- Implemented the principles of the Sustainable Water and Sewer Systems Act absent regulations resulting in two consecutive 18% water and wastewater rate increases with significant public acceptance
- Worked with the Ministry of the Environment, Ministry of Municipal Affairs and Public Infrastructure Renewal to evolve financial regulations to be more effective for municipal water utilities

**RESULTS**

- Satisfied and engaged work force
- Customer understanding and appreciation for our service measured through Market Research
- Customer natural gas savings of over \$25 million in 7 years through implementation of direct purchase
- Incremental profits of over \$25 million dollars in same 7 years from the for-profit aspect of the natural gas utility while keeping customer rate increases below the rate of inflation
- Kitchener's water and wastewater utilities positioned to be fully financially sustainable
- Water and wastewater utilities across the province benefit from more effective financial planning regulations

# Dwayne R. Quinn, P.Eng., MBA

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## **BOTTOM LINE**

I am a highly motivated and passionate professional who believes in service. My pursuit of the interests of those I serve is paramount. Success has been achieved by attaining a comprehensive understanding of the situation coupled with an ability to match stakeholders' interests with opportunities. Much of what was accomplished in Kitchener was unprecedented in public service.

## **ACADEMIC AND PROFESSIONAL**

- Bachelor of Engineering Science (Chemical) - University of Western Ontario – 1985
- Association of Professional Engineers of Ontario – 1987
- Master of Business Administration – Wilfrid Laurier University – 1997

## **EXPERIENCE**

- Union Gas Limited – 1985-92  
Three successive positions of increasing responsibility covering Facilities Planning, Operations Engineering and Plant Construction. Improved simulation modeling techniques, pressure station design, workflow, performance and customer service.
- Babcock & Wilcox – Project Management – 1993-1994  
Project management on a \$200 million steam generator replacement project.
- City of Kitchener, Utilities Division – Engineering – 1994-98  
Engineering and plant construction for distribution system. Contributed to the updating and enhancement of engineering standards and construction coordination.
- City of Kitchener, Utilities Division – Director – 1998-2007  
Management, operations, regulatory lead and strategic direction of a combined gas and water utility. Contributed to the strategic evolution of Utilities to meet the challenges of natural gas deregulation and the implementation of the Sustainable Water and Sewer Systems Act, 2002.
- DR QUINN & ASSOCIATES LTD – Principal 2008-present.  
Established an independent consulting company providing advisory services in the fields of energy and infrastructure to clients in the public and private sectors.

## **COMMITTEES, ASSOCIATIONS & REPRESENTATIONS**

- Ontario Natural Gas Association – Board of Directors 1999-2000  
Contributed to the survival of the association for the benefit of its members
- Ontario Energy Association – Board of Directors 2000-2001  
Contributed to the design and implementation of a business plan to evolve the energy association to reflect the changing market
- Technical Standards and Safety Authority, Advisory Council 2000-2008  
Contributed to the Authorities strategic direction of Ontario natural gas industry's safety regulator putting Public Safety First during deregulation of utility services
- Ontario Energy Board – 1999-2007, 2008-12  
Lead Kitchener Utilities regulatory representation including submission of written evidence and supporting testimony until 2007 and subsequently, regulatory consultant for FRPO