

**Hydro One Networks Inc.**

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Erin.Henderson@HydroOne.com



**Erin Henderson**

Senior Regulatory Coordinator – Regulatory Research and Administration  
Regulatory Affairs

BY COURIER

March 3, 2013

Ms. Kirsten Walli  
Secretary  
Ontario Energy Board  
Suite 2700, 2300 Yonge Street  
P.O. Box 2319  
Toronto, ON.  
M4P 1E4

Dear Ms. Walli:

**EB-2013-0416 – Hydro One Networks' 2015 - 2019 Distribution Custom Rate Application and Evidence Filing – Affidavit of Service**

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As directed by the Board in the January 24, 2014 Letter of Direction, I am now attaching for filing an executed copy of the Affidavit of Service dated March 3, 2014 addressing the service of the Board's Notice of Application.

Sincerely,

A handwritten signature in blue ink, appearing to read "Erin Henderson".

Erin Henderson

Attach.

CANADA	}	<b>IN THE MATTER OF</b> the <i>Ontario Energy Board Act</i> ,
	}	1998;
PROVINCE OF	}	
ONTARIO	}	<b>AND IN THE MATTER OF</b> an Application by Hydro
	}	One Networks Inc. for an Order or Orders approving rates
	}	for the distribution of electricity.
	}	
	}	
	}	
CITY OF TORONTO	}	
	}	
	}	
TO WIT:	}	

# **AFFIDAVIT OF ERIN HENDERSON**

**I, Erin Henderson, of the City of Toronto, MAKE OATH AND SAY AS FOLLOWS:**

1. I am employed as a Senior Regulatory Coordinator in the Regulatory Affairs Division of Hydro One Networks Inc.
2. In accordance with paragraph 1 of the Board's EB-2013-0416 Letter of Direction dated January 24, 2014, the Notice of Application was published in the Business section of one Ontario edition of The Globe and Mail, the Toronto Star, the Ottawa Citizen, and the National Post newspapers on Wednesday, February 5, 2014. The forms of the Notice as published are attached to this Affidavit as Exhibit "A".
3. In accordance with paragraph 2 of the Board's EB-2013-0416 Letter of Direction dated January 24, 2014, the French version of the Notice of Application was published in one edition of the Ottawa Le Droit newspaper on Wednesday, February 5, 2014. The form of the Notice as published is attached to this Affidavit as Exhibit "B".
4. In accordance with paragraphs 3 of the Board's EB-2013-0416 Letter of Direction dated January 24, 2014, I certify a copy of the Notice of Application was served on Hydro One

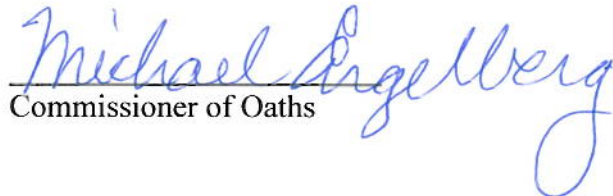
Networks Inc.'s sub-transmission customers and intervenors of record for the last distribution rates proceeding, IRM and Cost of Service: EB-2013-0141 and EB-2009-0096.

5. In reference to paragraph 4 of the Board's EB-2013-0416 Letter of Direction dated January 24, 2014, both the English and French versions of the Notice of Application were placed on Hydro One Networks Inc.'s external website, the "My Account" login page, RSS feed, and Twitter account. The postings are attached to this Affidavit as Exhibit "C".
6. In accordance with paragraph 6 and 9 of the Board's EB-2013-0416 Letter of Direction dated January 24, 2014, a copy of the Application, the pre-filed evidence and any additional materials are available for convenient public perusal at the specified Hydro One offices. The e-mail of direction to the Hydro One offices is attached to this Affidavit as Exhibit "D".
7. In accordance with paragraph 7 of the Board's EB-2013-0416 Letter of Direction dated January 24, 2014, I certify a copy of the application and evidence and any amendments thereto is available to anyone requesting the material.
8. In accordance with paragraph 8 and 9 of the Board's EB-2013-0416 Letter of Direction dated January 24, 2014 the application, evidence and Notice are posted on Hydro One Networks Inc.'s Distribution Rate Applications Website:

<http://www.hydroone.com/RegulatoryAffairs/Pages/DxRates.aspx>

A copy of the Hydro One Networks Inc.'s Distribution Rate Application webpage is attached to this Affidavit as Exhibit "E".

SWORN before me at the City of }  
Toronto this 3rd day of }  
March 2014 }

  
Commissioner of Oaths

  
Erin Henderson



## INTERNATIONAL INVESTMENT

## Two northern bets on South America

Looking beyond market turmoil, CPPIB and EDC anticipate opportunities in Brazil and Colombia

JANET MCFARLAND TORONTO  
BARRIE MCKENNA OTTAWA

Canada Pension Plan Investment Board and Export Development Canada are making major bets on Latin America – despite turmoil in emerging markets and steep drops in South American markets in recent months.

CPPIB will announce Wednesday that it is opening an office in Brazil, becoming the first Canadian pension plan to have permanent staff on the ground in Latin America.

Also Wednesday, EDC, the federal export lender, will open an office in Bogotá to help Canadian companies tap a coming infrastructure boom in Colombia.

CPPIB chief executive officer Mark Wiseman said the fund is not deterred by recent market upheavals and currency devaluations; he still believes in the long-term potential of key markets such as Brazil and Chile.

"If you have a long-term view and you understand the dynamic of what's happening – including the demographic dynamic and the expansion of free market economies in those five countries – now is absolutely the right time to be there to establish that long-term presence in the region."

The recent market turmoil obscures a sustained economic



CPPIB's office in São Paulo will oversee its \$5-billion of investments in Latin America. PAOLO FRIDMAN/BLOOMBERG

turnaround in Colombia, which is poised to invest as much as \$55-billion (U.S.) by 2021 in roads, ports, airports, subways and other projects, said Todd Winterhalt, EDC's vice-president of international business development.

"In Colombia, we see an economy that has weathered the ups and downs really well, averaging well over 4 per cent [a year]

growth," he said from Bogotá.

Canadian companies are well positioned to take advantage thanks to the 2011 free-trade agreement between the two countries, a recent tax treaty and diminished security concerns, he pointed out. Colombia is becoming an important hub for the Andes region and Canada is already the fifth largest foreign investor in the country,

with significant mining and oil-and-gas projects. Bogotá is the EDC's seventh location in Latin America.

CPPIB has \$5-billion of investments in Latin America, including real estate and infrastructure holdings, which is enough "critical mass" to build a bigger portfolio with staff on the ground, Mr. Wiseman said.

CPPIB's office will be in São

Paulo, which is Brazil's biggest financial centre, and will open in April with an initial staff of three people that will grow to 12 within several months. The pension fund has offices in London and Hong Kong, and opened a new office in New York in January. "Really, the missing piece in terms of regional coverage was having a presence in Latin America," Mr. Wiseman said.

A regional office makes it easier to oversee existing holdings and helps to build contacts that can lead to new deals, Mr. Wiseman said. CPPIB has also found branch offices help prevent investing mistakes because local employees have a better understanding of local people and market conditions.

Staff in São Paulo will focus primarily on investments in five key markets that CPPIB has targeted for growth: Brazil, Chile, Colombia, Peru and Mexico, which Mr. Wiseman says are the five strongest economies in the region. The fund does not have large holdings in volatile countries such as Argentina and Venezuela, he said.

"I think we are perhaps a little bit more global a little bit earlier than some of the other Canadian [pension] funds, but I think it's fair to say most of the Canadian funds are headed in a similar direction. It's the nature of where the world is today."

ONTARIO ENERGY BOARD NOTICE  
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Other customers, including businesses, may be affected as well.

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The Ontario Energy Board (OEB) will hold a public hearing to consider Hydro One's request. We will question the company on its case for a rate increase. We will also hear arguments from individuals and from groups that represent Hydro One's customers. At the end of this hearing, the OEB will decide what, if any, increase will be allowed.

Distributors typically apply for a full review of their rates every five years with any rate changes for the years in-between automatically tied to inflation (and other factors intended to promote efficiency). In this application, Hydro One is applying for a full review of its distribution rates over each of the five years, consistent with the option for a distributor to file an application on a custom basis.

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This rate hearing will be held under section 78 of the Ontario Energy Board Act, 1998, S.O. 1998 c.15 (Schedule B).



## STREETWISE ENERGY

Suncor  
vows to  
focus on  
current assets

JEFFREY JONES CALGARY

Suncor Energy Inc. chief executive Steve Williams won't be contributing big fees to investment banks for merger-and-acquisition activity over the next few years.

Canada's largest oil company intends to make the best use of its current assets against a backdrop of uncertain heavy oil and natural gas markets rather than look for new opportunities to spend, Mr. Williams said on Tuesday.

The company has been ramping up bitumen production at its Firebag steam-driven oil sands operations in Alberta, currently pumping as much as 175,000 barrels a day, and is seeking ways to move oil to the Gulf Coast and its Montreal refinery on newly opened pipelines and by rail. It is also looking to bolster its off-shore operations.

"Probably in the next few years, we have no plans for large non-core acquisitions, and we have no plans for any significant exploration outside of our existing theatres where we operate in the North Sea and off of the East Coast of Canada," he said in a conference call to discuss Suncor's fourth-quarter results, which were accompanied by a dividend increase and plans for additional share buybacks.

Mr. Williams has made improving shareholder returns a priority at the country's dominant oil sands producer, so splashing out on big deals is not in the cards, at least not for a while.

The shares are up 4 per cent in the past six months, though they have weakened a bit since the start of this year.

Suncor has also decided against plowing more money into its Montney unconventional natural gas assets in British Columbia with the industry's plans for a major new market for liquefied natural gas on the West Coast slow to come to fruition.

The decision to halt delineation drilling follows the \$1 billion sale of most of its conventional gas holdings to Centrica PLC and Qatar Petroleum last year.

Suncor isn't planning to put the property on the block, however. Mr. Williams estimated the reserves there at 7.5 billion to eight billion barrels of oil equivalent.

"We have no plans in the next couple of years to do any further work on that. The optionality, we still like. So we could retain it, but relatively cheaply as an option against a gas price movement in the future. That's a possibility," he said. "It's big enough that it could go into an LNG project to be a sizable piece of an LNG plant feed."

Suncor (SU)  
Close: \$35.01, down 63¢

This is Exhibit "A" to the  
Affidavit of Erin Henderson  
sworn before me this 3rd day of

March, 2014  
Michael Dupell



## &gt;&gt; BUSINESS

## Good advice for low-income retirees lacking



Ellen Roseman

As the March 3 contribution deadline gets closer, almost everyone in financial services sings from the same songbook: Prepare for your life after work by contributing to an RRSP.

You don't hear many voices telling you to skip annual RRSP contributions or to start taking money out of your RRSP.

Let's face it. The registered retirement savings plan is a great vehicle that suits many people.

But it's not a "one-size-fits-all" solution.

John Stapleton spent a 28-year career in social assistance policy with the Ontario government. He's now a consultant who helps people plan for retirement if they expect to live mainly on government old-age pensions.

You can find his tool kit on retiring on a low income (produced with clear language and the help of design specialist Sally McBeth) at his website, Open Policy Ontario.

"The banks treat low-income people as rich people who don't have money," he told a Toronto Reference Library workshop this week. (I was also a participant.)

"Low-income retirees need very

different advice than they get from the mainstream. But is this advice available? The answer is largely, 'No.'"

He was talking about those who receive the guaranteed income supplement (GIS) to top up their old-age security (OAS) pension after age 65.

The GIS is powerful, adding up to \$750 a month, or \$9,000 a year, for a single person. In contrast, the maximum OAS payment is \$550 a month, or \$6,600 a year.

You're eligible for the GIS if you have little money coming in besides your OAS pension.

This means you have income of \$16,728 as a single person or \$22,080 in combined income if you and your spouse both get the OAS pension.

Why is standard advice wrong for these retirees? He gives a few reasons:

> Many low-income seniors receive higher incomes when they turn 65 and get OAS, GIS and the Canada Pension Plan retirement benefit. Mainstream advice assumes you will earn less when you retire.

> Many low-income seniors pay higher taxes at 65, since OAS and CPP are taxable (unlike the social assistance and some disability benefits they received during their working years).

> Their GIS payments are reduced



by 50 cents on the dollar when they receive taxable income from RRSP withdrawals.

"It's almost as if potential low-income retirees live in a different world, where their situation is the polar opposite to what is faced by most retirees," Stapleton says.

What advice does he offer? Here are his main tips for those who expect to be low-income retirees:

> Take CPP retirement benefits at age 60. Don't wait until 65 or 70.

With the high GIS reduction at low-income levels, you'll have smaller CPP payments at age 65 if you start early — and you'll benefit from the extra income.

> Don't save money inside an RRSP. After retirement, you may find your income has risen to the point that you're exposed to tax for the first time. The income from RRSP withdrawals may reduce your GIS.

> Save money inside a tax-free savings account (TFSA). There is no tax on TFSA withdrawals (unlike RRSP withdrawals) and no tax on investment income. Most important, there is no GIS reduction.

> When advising low-income people about retirement saving, urge them to redirect their RRSP contributions to a TFSA. They may also want to "melt down" existing RRSPs by withdrawing money over a peri-

od of years to maximize their GIS entitlement.

> Contributing to an RRSP can make sense after 65 if your income is a bit over the GIS eligibility limit. RRSP contributions will lower your income and qualify you for GIS. If you have unused RRSP room, you can contribute annually until age 71.

Stapleton called on a list of heavy hitters to review his tool kit, including economists Dan Drummond and Richard Shillington, financial adviser and author Preet Banerjee and former Toronto Star business writer James Daw. (I, too, had a role in reviewing it.)

Low-income people are typically overlooked in financial discussions, says Sherri Torjman of the Caledon Institute of Social Policy.

This can mean little or no access to important benefits — or lost benefits when one program reduces money delivered through another.

You probably don't plan to rely on the GIS after retirement. But you may have relatives or friends who will be part of that underserved population group.

Stapleton's tool kit can help you give them advice or steer them away from advisers who don't understand their specific needs.

Ellen Roseman writes about personal finance and consumer issues. You can reach her at [eroseman@thestar.ca](mailto:eroseman@thestar.ca) or [ellenroseman.com](http://ellenroseman.com).



Netflix continues to grow in Canada and is being used in millions of households, suggest two research reports.

## Netflix growth heading way north in Canada

Almost a third of families subscribe to online video service, research reports find

MICHAEL OLIVEIRA  
THE CANADIAN PRESS

Netflix continues to grow in Canada and is being used in millions of households, suggest two research reports.

Telephone surveys commissioned by the Media Technology Monitor with 4,009 anglophone Canadians between Oct. 7 to Dec. 1 found 29 per cent of the respondents said they were Netflix subscribers.

That was up nearly 40 per cent compared to MTM survey results from 2012. Based on the latest polling data, MTM estimates there are 5.8 million Canadians using Netflix to stream content.

Solutions Research Group Consultants estimates that three million Canadian households are using Netflix, based on an online poll conducted in November.

Of the Netflix users polled, almost nine in 10 said they found the \$8-a-month subscription fee to be "excellent" or "good" value for their money, and the average user spent 1.5 hours a day watching TV shows or movies with the service.

That poll also revealed that 81 per

cent of the respondents said they watch short online videos monthly and 56 per cent were watching long-form content.

MTM's polling suggests that more Canadians are connecting their TVs to the Internet to play online video on their biggest screen.

About 26 per cent of the respondents said they use their TV to access online content, which was up about 20 per cent from the previous year. MTM attributes the growing popularity of Netflix as the biggest reason for the increase.

Netflix, which launched in Canada in September 2010, no longer discloses how many Canadian customers it has.

It last reported the service had reached the one million Canadian subscriber milestone just six of its one-year anniversary in Canada, which was the company's first international market outside the U.S.

The results of the MTM poll conducted by Forum Research are considered accurate within 1.5 percentage points 19 times out of 20.

The polling industry's professional body, the Marketing Research and Intelligence Association, says online surveys cannot be assigned a margin of error because they do not randomly sample the population like traditional telephone polls.

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## BUSINESS &amp; TECHNOLOGY

## CEO: Seeking to remain relevant

Continued from page D1

Microsoft's revenue growth has averaged 9.4 per cent in the last 10 years, compared with 24 per cent during the prior period. In the past decade, Microsoft's stock has gained 88 per cent including dividends, compared with a 91 per cent rise in the Standard & Poor's 500 Index.

The new CEO will oversee a sprawling empire of 130,000 employees once the Nokia acquisition closes in the next few months.

Microsoft is seeking to remain relevant as consumers turn to mobile devices and the web to check email and access data, putting the brakes on sales of PCs, the main driver of Microsoft's Windows and Office software. The acquisition of Nokia is aimed at speeding up the transition to devices and services.

In 2012, Microsoft's Windows operating system had 19 per cent of the consumer-computing market,

according to Goldman Sachs Group Inc., down from 93 per cent in 2000 when PCs were prevalent. In tablets and smartphones, Microsoft has less than five per cent share of each market, according to researcher IDC.

Nadella, who was at Sun Microsystems Inc. before joining Microsoft, has worked on business software and services through much of his career. Born in Hyderabad, India, Nadella has a bachelor's degree in electrical engineering from Mangalore University, a master's degree in computer science from the University of Wisconsin-Milwaukee and an MBA from the University of Chicago.

Nadella was "very focused and had very good academics," said M.A. Faiz Khan, who attended Hyderabad Public School with Nadella. Television broadcast vans were gathered outside the campus, which Nadella visited in recent years to open a robotics lab.

Shantanu Narayen, CEO of Adobe Systems Inc. and Prem Watsa, the CEO of Fairfax Financial Holdings Ltd. who abandoned a takeover of BlackBerry Ltd. last year, are also graduates of Hyderabad Public School, according to Khan, who is also a member of the school's board.

"The one thing that I would say that defines me is that I love to learn," Nadella said in an on-line video. "I get excited about new things. I buy more books than I read or finish. I sign up for more online courses than I can actually finish, but the thing about being able to watch people do great things, learn new concepts, is something that truly excites me."

Nadella accelerated the move to Internet-based computing and worked to better connect cloud software with Microsoft's programs for internal corporate networks.

BLOOMBERG

## Expansion: 'Voracious growth'

Continued from page D1

Grocers such as Sobeys and Loblaw have opened in Toronto's core, with the latter announcing it will build a 20,000-square-foot store inside a condo near the city's quirky Kensington Market, an area where a Walmart building proposal was stalled by city council last summer.

"There are all kinds of ways to grow," Broder said. "Acquisition is one way to grow, building new big boxes is another, and we have had a voracious growth plans in our Walmart.ca business."

The website launched in earnest

in 2013 and currently gets its highest sales in general merchandise, but food is growing very rapidly, as is business in "the kind of categories Walmart wants to grow in," Broder said. "That core consumable item: paper, diapers, toilet tissue. There, it is growing."

In the third quarter, e-commerce traffic at Walmart.ca rose 42 per cent and sales were up 98 per cent over the prior year, its U.S. parent said in November.

Walmart.ca stepped up its on-line food assortment after Amazon.ca started selling dry and packaged groceries in the fall. Walmart

ca sells 150,000 merchandise items on its website.

A website on which consumers can look up merchandise and see the prices on items is a key advantage Walmart, Joe Fresh, Sears and Canadian Tire currently have over Target.

"The market has changed so much in the last five years," Broder said. "It used to be about what Walmart or Canadian Tire or Sears or Loblaw were offering. Today, that is not how the customer thinks. They think this is what I want, I am going to search for that item, and someone will fulfil my needs."

One of the biggest ways Walmart has grown in Canada is by expanding further into groceries, which it will sell at 282 stores by next year.

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If you write a letter of comment or sign up to observe the hearing, your name and the content of your letter or the documents you file with the OEB will be put on the public record and the OEB website. However, your personal telephone number, home address and email address will be removed. If you are a business, all your information will remain public. If you apply to become an Intervenor, all information will be public.

This rate hearing will be held under section 78 of the Ontario Energy Board Act, 1998, S.O. 1998 c.15 (Schedule B).



## ADVERTISING SALES CONSULTANT

There's never been a more exciting time to be in news media. Newspapers are transforming into multi-media news and content publishers through a wide variety of engaging new media. We're taking advantage of the disruptive change and trailblazing a bright new future on a daily basis.

And you could be an important part of it. The Ottawa Citizen Advertising Department is looking to add a new associate to our Advertising Sales Team.

## What the Job Is

- Build the sales pipeline by creating sincere business relationships through cold calling, social networking and unique lead generation techniques that will separate you from the competition.
- Schedule and attend sales appointments with business owners to identify their marketing challenges, and complete a thorough needs and opportunities assessment.
- Work with our integrated media strategist team to build and then present a compelling, audience-based, print and digital marketing solution.
- Overall - meet advertising sales targets by generating and closing new business opportunities.

## Who You Are

You are a driven and proactive sales consultant who revels in the challenge of increasing sales targets. You are confident because you are relentless at cold calling and generating leads (and you know that consistent activity ensures success). You're a world-class networker who loves to meet new people, learn about their goals, and help them get there. You are able to quickly identify a business' key needs and opportunities, and then persuasively present solutions. At the end of the day, your clients trust you because you treat their advertising campaign as if it were for your very own business.

## Desired Skills and Experience

## Requirements

- A proven track record in sales
- A driver's license, use of a vehicle and valid vehicle insurance
- Adept with Microsoft Office (Outlook, Word, PowerPoint, Excel)

## Nice to Have

- Experience with in-person, consultative B2B sales or account management
- Experience generating new business (e.g. cold calling, prospecting, etc.)
- Deep knowledge of or experience with advertising, media sales and/or digital marketing
- Experience with NetSuite CRM (or another similar CRM tool)
- Training in a consultative selling methodology (e.g. SPIN, Solution Selling, Miller Heiman, etc.)
- Strong personal social media presence

## How to Apply

Our online application process will assess your qualifications, traits, and culture fit, as well as your résumé. It should take about 15 minutes to complete, and afterwards you will get access to a copy of the personality assessment for your own personal development. We thank everyone who applies and will only contact those selected for further discussion. No follow up calls or emails please. Thank you.

To apply, please go to: <https://www.jobfit.co/apply/4147s=di>

## About the Ottawa Citizen

The Ottawa Citizen is the National Capital Region's leading multi-media news platform and includes OttawaCitizen.com, SenatorExtra.com, OttawaCitizenStyle.com, among others, as part of its network portfolio. Focused on continually setting the bar for comprehensive in-depth journalism and innovative media, the Citizen is committed to providing a growing audience with the information and stories that matter.



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## PRODUCTION COORDINATOR

The Advertising Department has an immediate full-time opening for a fluently bilingual Production Coordinator. Located in Ottawa and reporting to the Advertising Operations Manager, the Production Coordinator is responsible for receiving, reviewing and processing advertising campaign material for the Ottawa Citizen, Montreal Gazette and Windsor Star sales teams.

The Eastern Region support team is a close-knit team, and excellent mentorship will be provided to new hires. We work at a fast pace, and welcome new talent who take pride in the quality of their work, enjoy hard work, and are able to have fun doing it.

## Key Responsibilities:

- Liaise with Advertising Sales Consultants, Support Specialists and Media Strategist to execute our clients' advertising campaigns and keeping them aware of any delivery concerns.
- Locate client material, traffic ads through an ad tracking system, and work closely with support team to proof and make necessary changes to the ads.
- Troubleshoot ad creative issues that affect tracking, pacing and implementation.
- Ability to create/design ads when necessary as well as make corrections to existing ads.
- When faced with challenges, exercises independent judgment within defined practices and procedures to determine appropriate action.
- Report problems and discrepancies to supervisor.
- May also include administrative support.

## Competencies:

- Proficient in using Adobe Creative suite.
- Design advertising campaigns.
- Fluently Bilingual (verbal and written)
- Post-secondary education in related field or equivalent experience
- The ability to juggle multiple projects and stay calm and collected under pressure.
- Demonstrated ability to juggle multiple projects and stay calm in a multiple daily deadline environment while maintaining an eye on detail.
- Ability to work effectively with cross functional partners
- Has energy and drive, takes ownership and pride in their work.
- Applies innovative solutions to everyday situations and problems
- Builds respect and credibility with stakeholders by being service oriented, and demonstrating integrity.
- An interest in all things media related.
- Proficient with other software program such as Excel, Word and PowerPoint
- Previous media experience is an asset

In order to be considered for the position, resumes must be received by the Human Resources Department, [ottawa hr #14-012](mailto:hr@ottawacitizen.com) by noon, Friday, February 14, 2014.

Human Resources Department of the Ottawa Citizen  
1101 Baxter Road-Ottawa ON K2C 3M4  
Via email at: [hr@ottawacitizen.com](mailto:hr@ottawacitizen.com)

- Applications received without the job number quoted will not be considered for this position.
- It is the applicant's responsibility to ensure that all relevant experience and/or skills are identified on their application.
- We thank all applicants for their interest. However, only those applicants considered for the position will be contacted. NO PHONE CALLS OR FOLLOW UP EMAILS PLEASE.

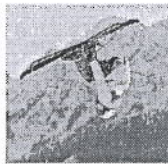




## RECREATION

## Whistler Blackcomb posts higher Q1 net loss, lower revenue, as visits fall 13%

Whistler Blackcomb Holdings Inc. says a drop in customer visits to its ski resorts in the final months of 2013 pushed down its first-quarter revenue and adjusted earnings. Its net loss also more than doubled to \$12.3-million in the three months ended Dec. 31, compared with \$5.6-million in the first quarter of fiscal 2012. The loss amounted to 19¢ per share, compared with 7¢ per share a



year earlier, with the increase mostly due to non-operating items. Whistler Blackcomb's adjusted earnings dropped to \$9.5-million from \$10.2-million while revenue declined by \$400,000 to \$49.8-million. It says the number of visits fell about 13% but revenue per visit was up 14% from higher ticket prices and guest spending on the company's other related businesses. *The Canadian Press*

## Walmart plans to raise focus on fresh food

URBAN  
Continued from Page F1

"There are all kinds of ways to grow," Ms. Broder said. "Acquisition is one way to grow, (building new big boxes) is another, and we have had a voracious growth plans in our Walmart.ca business."

The website launched in earnest in 2013 and currently gets its highest sales in general merchandise, but food is growing very rapidly, as is business in "the kind of categories Walmart wants to grow in," Ms. Broder said. "That core consumable item: paper, diapers, toilet tissue. There, it is growing."

In the third quarter, e-commerce traffic at Walmart.ca rose 42% and sales were up 96% over the prior year, its U.S. parent said in November. Walmart.ca stepped up its online food assortment after Amazon.ca started selling dry and packaged groceries in the fall. Walmart.ca, which sells 150,000 merchandise items on its website and will have more than 10,000 dry food items available online by the end of March.

A website on which consumers can look up merchandise and see the prices on items is a key advantage Walmart, Joe Fresh, Sears and Canadian Tire Corp. currently have over Target Corp.

"The market has changed so much in the last five years," Ms. Broder said. "It used to be about what Walmart or Canadian Tire or Sears or Loblaw were offering. Today, that is not how the customer thinks. They think, 'This is what I want, I am going to search for that item, and someone will fulfil my needs.'"

One of the biggest ways Walmart has grown in Canada is by expanding further into groceries, which it will sell at 282 stores by next year. The investments announced Tuesday include more than \$376-million for store projects, \$91-million to enhance its fresh food distribution network, and \$31-million on e-commerce.

The food investments will continue to weigh on Canadian grocers, analyst Peter Sklar of BMO wrote in a note to clients Tuesday.

"Many of Walmart's competitor discount banners have dedicated resources to sharpen their fresh offerings, and Walmart Canada's move to also improve its fresh food capabilities was likely required to continue to effectively compete in this hyper-competitive category."

But it's not an easy battle, and while the grocers struggled to grow sales and profits last year amid an explosion of 4.3 million square feet of added food sales space into the market, Walmart Canada has felt pressure, too. Same-store sales, a critical industry measure calculating volume at outlets open for more than a year, have fallen for the past three quar-

ters in a row, as has customer traffic. Rival Target, which opened 124 stores in Canada last March and will add nine more this year, has fared worse than expected as it approaches its first anniversary here.

Target's arrival "has made us a better Walmart," Ms. Broder said. "This is an incredibly competitive market with world-class retailers. In order to compete you have got to understand this consumer and understand the diverse and well-run competitors that already exist here."

Financial Post  
hahaw@nationalpost.com

## National REPORT



## BOC NAMES RIVARD ADVISOR TO BOSS

The Bank of Canada appointed Line Rivard, a former managing director with BMO Capital Markets, as a special advisor to the governor on Tuesday to deepen the central bank's understanding of corporate finance. Montreal-based Ms. Rivard will begin her role on Wednesday after more than 20 years working in investment banking and corporate finance, most recently at Bank of Montreal. "Line's deep knowledge of corporate finance and years of private-sector experience will help the bank better understand the linkages between the financial system and the corporate sector in Canada," said Bank of Canada governor Stephen Poloz in a statement. The bank said Ms. Rivard would "lead an examination of the role of the financial system in supporting the building of new economic capacity." *Reuters*

## GOLDCORP, BARRICK SELL MARIGOLD

Two of Canada's largest gold miners have agreed to sell the Marigold mine in Nevada to Silver Standard Resources Inc. for a total of US\$275-million cash. Goldcorp Inc. owns two-thirds of Marigold, while Barrick Gold Corp. owns the remaining third of the open pit mine. Silver Standard said Marigold would immediately add to its cash flow and reserves and give its shareholders exposure to the gold sector. "The acquisition of Marigold accomplishes our strategic goal of adding an operating mine in a well-established, low-risk mining jurisdiction," said John Smith, Silver Standard's president and chief executive. Barrick said it will receive US\$86-million for its stake in the mine. The Marigold sale is the second deal so far this year for Barrick. *The Canadian Press*

## NDP SAYS FRACKING A FREE-FOR-ALL

The opposition NDP says newly released documents show fracking has become an unregulated free-for-all in Alberta with no regard for the impact on groundwater or people's health. NDP leader Brian Mason says information provided under freedom of information laws shows that the number of fracking licences granted by the province soared 947% last year to 1,516. Mr. Mason says the amount of water allocated and used for fracking has increased even faster. He says the province has gone too far to make a temporary moratorium on fracking realistic, but he says the government needs to get a handle on the health and environmental implications. In fracking, underlying rocks are blasted with pressurized water and chemicals to release gas. *The Canadian Press*

## Obama urged to OK Keystone XL

By MATTHEW DALY

WASHINGTON • An unusual coalition that includes Republicans, Democrats, labour and business leaders, veterans groups and Canada's ambassador to the United States joined forces Tuesday to push for quick approval of the Keystone XL pipeline.

Five Democrats joined Republicans at a news conference to urge President Barack Obama to approve the pipeline following a State Department report last week that raised no major environmental objections. The \$7-billion pipeline would carry oil sands bitumen from the oil sands in western Canada to refineries along the Texas Gulf Coast. The project has lingered for more than five years and has become a symbol of the political debate over climate change.

*The Associated Press*



Walmart Canada chief executive Shelly Broder said Tuesday Target's arrival in Canada has made the retailer a better competitor.

## ONTARIO ENERGY BOARD NOTICE TO CUSTOMERS OF HYDRO ONE NETWORKS INC.

Hydro One Networks Inc. has applied to raise its electricity distribution rates.  
Learn more. Have your say.

Hydro One Networks Inc. has applied to the Ontario Energy Board to adjust the amount it charges each month for electricity distribution beginning January 1, 2015 and continuing for a 5 year period to December 31, 2019. Hydro One's proposed monthly bill impacts for a typical residential customer using 800 kWh per month are set out in the table below:

2015	a decrease of \$0.69 per month
2016	an increase of \$2.15 per month
2017	an increase of \$1.37 per month
2018	an increase of \$1.03 per month
2019	an increase of \$1.61 per month

Other customers, including businesses, may be affected as well.

## THE ONTARIO ENERGY BOARD IS HOLDING A PUBLIC HEARING

The Ontario Energy Board (OEB) will hold a public hearing to consider Hydro One's request. We will question the company on its case for a rate increase. We will also hear arguments from individuals and from groups that represent Hydro One's customers. At the end of this hearing, the OEB will decide what, if any, increase will be allowed.

Distributors typically apply for a full review of their rates every five years with any rate changes for the years in-between automatically tied to inflation (and other factors intended to promote efficiency). In this application, Hydro One is applying for a full review of its distribution rates over each of the five years, consistent with the option for a distributor to file an application on a custom basis.

The OEB is an independent and impartial public agency. We make decisions that serve the public interest. Our goal is to promote a financially viable and efficient energy sector that provides you with reliable energy services at a reasonable cost.

## BE INFORMED AND HAVE YOUR SAY

You have the right to information regarding this application and to be involved in the process.

You can:

- Review Hydro One's application on the OEB's website now.
- Sign up to observe the proceeding by receiving OEB documents related to the hearing.
- File a letter with your comments, which will be considered during the hearing.
- Become an active participant (called an intervenor). Apply by February 15, 2014 or the hearing will go ahead without you and you will not receive any further notice of the proceeding.
- At the end of the process, review the OEB's decision and its reasons on our website.

## LEARN MORE

These proposed charges relate to Hydro One's distribution services. They make up part of the Delivery line — one of the five line items on your bill. Our file number for this case is EB-2013-0416. To learn more about this hearing, find instructions on how to file letters or become an intervenor, or to access any document related to this case please select the appropriate application from the list at the OEB website: [www.ontarioenergyboard.ca/notice](http://www.ontarioenergyboard.ca/notice). You can also phone our Consumer Relations Centre at 1-877-632-2727 with any questions.

## ORAL VS. WRITTEN HEARINGS

There are two types of OEB hearings — oral and written. If you have a preference as to which hearing type should be held, you can write to the OEB to express your preference and explain why.

## PRIVACY

If you write a letter of comment or sign up to observe the hearing, your name and the content of your letter or the documents you file with the OEB will be put on the public record and the OEB website. However, your personal telephone number, home address and email address will be removed. If you are a business, all your information will remain public. If you apply to become an intervenor, all information will be public.

This rate hearing will be held under section 78 of the Ontario Energy Board Act, 1998, S.O. 1998 c.15 (Schedule B).



Ontario  
Energy Board  
Conseil Régional de l'Énergie



APPEL DE QUALIFICATION EN INGÉNIERIE DE DISTRIBUTION

Hydro-Québec effectue actuellement un exercice de qualification des fournisseurs de services professionnels qui œuvrent en ingénierie de distribution. Pour prendre connaissance des règles entourant cet exercice, ces fournisseurs sont invités à visiter le [www.hydroquebec.com/soumissionnez/index.html](http://www.hydroquebec.com/soumissionnez/index.html) afin de consulter le document intitulé **Appel de qualification – Ingénierie de distribution** dans la section **Appels de propositions en cours**, ainsi que de se procurer les documents dont ils ont besoin pour préparer un dossier de qualification.

AVIS DE CHANGEMENT DE NOM

Prenez avis que Micheline Marie Bertha, Renaud-Gauvreau dont l'adresse du domicile est le 91, chemin de la Prairie, Masham (La Pêche), P.Q. J0X 2W0, présentera au Directeur de l'état civil une demande pour changer son nom en celui de Micheline Marie Bertha, Gauvreau

Avis rempli :  
À Masham (La Pêche, P.Q.)  
le vendredi 24 janvier 2014.

AVIS DE CHANGEMENT DE NOM

Prenez avis que Bernadette Marie, Renaud-Gauvreau dont l'adresse du domicile est le 11, ch. de l'Orée du Bois, Masham (La Pêche), P.Q. J0X 2W0, présentera au Directeur de l'état civil une demande pour changer son nom en celui de Bernadette Marie, Gauvreau

Avis rempli :  
À Masham (La Pêche, P.Q.) le vendredi 24 janvier 2014.

AVIS DE LA COMMISSION DE L'ÉNERGIE DE L'ONTARIO  
AUX CLIENTS D'HYDRO ONE NETWORKS INC.

**Hydro One Networks Inc. a demandé une hausse de ses tarifs de distribution d'électricité. Apprenez-en plus et donnez votre avis.**

Hydro One Networks Inc. a déposé une demande auprès de la Commission de l'énergie de l'Ontario en vue de rajuster le montant mensuel facturé pour la distribution d'électricité à compter du 1<sup>er</sup> janvier 2015, pendant une période de 5 ans se terminant le 31 décembre 2019. Figurent dans le tableau ci-dessous les modifications proposées aux factures mensuelles d'Hydro One pour un abonné résidentiel normal dont la consommation d'électricité s'élève à 800 kWh par mois :

2015	une baisse de 0,69 \$ par mois
2016	une hausse de 2,15 \$ par mois
2017	une hausse de 1,37 \$ par mois
2018	une hausse de 1,03 \$ par mois
2019	une hausse de 1,61 \$ par mois

D'autres clients, y compris les entreprises, peuvent également être touchés par ces hausses.

LA COMMISSION DE L'ÉNERGIE DE L'ONTARIO TIENDRA UNE AUDIENCE PUBLIQUE

La Commission de l'énergie de l'Ontario (CEO) tiendra une audience publique afin d'étudier la demande d'Hydro One. Nous demanderons à la société de justifier la nécessité d'une augmentation des tarifs. Nous écouterons également les arguments des particuliers et des groupes représentant la clientèle d'Hydro One. À l'issue de l'audience, la CEO décidera du bien-fondé d'une augmentation et, le cas échéant, du montant de l'augmentation à venir.

Les distributeurs demandent généralement une révision complète de leurs tarifs tous les cinq ans. Toute modification des tarifs entre ces intervalles est automatiquement liée à l'inflation (et à d'autres facteurs cherchant à favoriser l'efficacité). Dans la présente demande, Hydro One réclame une révision complète de ses tarifs de distribution sur chacune des cinq années, en accord avec l'option dont dispose le distributeur, soit la présentation d'une demande adaptée à ses besoins.

La Commission de l'énergie de l'Ontario est un organisme public indépendant et impartial. Les décisions que nous prenons visent à servir au mieux l'intérêt public. Notre objectif est d'encourager le développement d'un secteur de l'énergie efficace et financièrement viable qui offre des services énergétiques fiables à un prix raisonnable.

INFORMEZ-VOUS ET DONNEZ VOTRE AVIS

Vous avez le droit d'être informé au sujet de cette demande et de participer au processus. Vous pouvez :

- examiner la demande d'Hydro One sur le site Web de la CEO dès maintenant;
- assister à la procédure en vous inscrivant pour recevoir les documents de la CEO relatifs à l'audience;
- déposer une lettre de commentaires, lesquels seront pris en compte au cours de l'audience;
- devenir participant actif (« intervenant »). Inscrivez-vous le 15 février 2014, faute de quoi l'audience aura lieu sans votre participation et vous ne recevrez plus d'avis dans le cadre de la présente affaire;
- examiner la décision de la CEO à l'issue de la procédure, ainsi que ses justifications, sur notre site Web.

APPRENEZ-EN PLUS

Les tarifs proposés s'appliquent aux services de distribution d'Hydro One. Des cinq lignes figurant sur votre facture, ils s'intègrent à la ligne de frais de livraison. Notre numéro de dossier pour cette affaire est EB-2013-0416. Pour de plus renseignements sur cette audience, apprendre comment déposer une lettre, devenir intervenant ou accéder à tous les documents relatifs à cette affaire, saisissez ce numéro de dossier sur le site Web de la CEO : [www.ontarioenergyboard.ca/notice](http://www.ontarioenergyboard.ca/notice). Pour toute question, vous pouvez également communiquer avec notre centre des relations avec la clientèle au 1-877-632-2727.

AUDIENCES ORALES ET AUDIENCES ÉCRITES

Il existe deux types d'audiences à la CEO : les audiences orales et les audiences écrites. Si vous avez une préférence pour l'un ou l'autre type d'audience, vous pouvez écrire à la CEO pour présenter vos arguments.

PROTECTION DES RENSEIGNEMENTS PERSONNELS

Si vous écrivez une lettre de commentaires ou que vous vous inscrivez dans le but d'assister à l'audience, votre nom et le contenu des documents que vous adressez à la CEO figureront au dossier public et sur le site Web de la CEO. Cependant, votre numéro de téléphone personnel, l'adresse de votre domicile et votre courriel n'y figureront pas. En revanche, si vous représentez une entreprise, tous les renseignements de l'entreprise resteront publics. Si vous vous inscrivez pour agir à titre d'intervenant, tous vos renseignements seront rendus publics.

Cette audience sur les tarifs sera tenue en vertu de l'article 78 de la Loi de 1998 sur la Commission de l'énergie de l'Ontario, L.O. 1998, chap. 15 (annexe B).



# Bill Gates quitte la tête du c.a. de Microsoft

REDMOND – Microsoft a annoncé hier la nomination de Satya Nadella, un dirigeant responsable de sa division des logiciels et services en ligne, à sa tête. Le fondateur de la société, Bill Gates, quittera pour sa part son rôle de président du conseil pour adopter celui de conseiller en technologie.

M. Nadella succède ainsi à Steve Ballmer au poste de chef de la direction du géant du logiciel. M. Ballmer avait indiqué en août qu'il quitterait la société dans les 12 mois. Satya Nadella, âgé de 46 ans, devient seulement le troisième grand patron de la compagnie en 38 ans d'histoire.

Il est à l'emploi de Microsoft depuis 22 ans et a dirigé certaines de ses divisions les plus rentables ou qui ont connu les meilleurs taux de croissance, incluant la suite de logiciels Office et les activités de serveurs.

Ces sept derniers mois, il était vice-président exécutif des services d'infonuagique de Microsoft. Il s'agit d'un nouveau secteur pour Microsoft, qui se concentrait traditionnellement davantage sur les logiciels installés sur les ordinateurs personnels plutôt que sur ceux fonctionnant sur de distants serveurs reliés par Internet. Le groupe de M. Nadella a cependant connu une solide croissance, même si cette division ne représente toujours qu'une petite partie des activités de Microsoft.

L'administrateur John Thompson remplacera M. Gates au poste de président du conseil de l'entreprise établie à Redmond, dans l'État de Washington.

Microsoft a indiqué que Bill Gates, dans son nouveau rôle de conseiller, « consacra plus de temps à la société, en appuyant M. Nadella dans les décisions liées à la technologie et à la direction des produits ». M. Gates restera membre du conseil d'administration.

Associated Press



APPELS D'OFFRES

LOT L-0224 – DÉMOLITION BASSINS – PHASE 4  
LOT L-0554 – STRUCTURE HALL, D'ENTRÉE – PHASE 4

TRAVAUX DE REVITALISATION ET MAINTIEN DE L'ACTIF AU CASINO DU LAC-LEAMY

Les entrepreneurs peuvent obtenir de l'information sur ces appels d'offres en visitant le site internet de l'entreprise :

[www.casiloc.com](http://www.casiloc.com)

This is Exhibit "B" to the Affidavit of Eoin Henderson sworn before me this 3rd day of March, 2014.

Michael Engelberg  
Commissioner of Oaths



Welcome LABATT Corey ▾

Version: Draft (512.2) Status: Checked in and viewable by authorized users.

Page ▾ Workflow ▾ Tools ▾  Edit Page  Submit for Approval  Publish

This is Exhibit "C" to the Affidavit of Erin Henderson sworn before me this 3rd day of March, 2014  
Michael Engelberg  
Commissioner of Oaths

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[myBusiness](#)

[ourCommitment](#)

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Register to [view your electricity use](#).  
Did you [forget your password](#)?  
Not registered? [Create an online profile](#).



Power Outages



Call 1-800-434-1235  to report a power outage, fallen tree hazard or

## How do I?

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[Generators](#)

[Feed-in Tariff Program](#)

[Electricity and Safety](#)

[Conditions of Service](#)

## Hydro One News



### OEB Issues Notice to Hydro One customers

On February 5, 2014, the Ontario Energy Board issued a public Notice of Application and Hearing regarding Hydro One's Distribution Rate filing for the years 2015-19. Read the Notice: [English](#) | [français](#). See the full [Application](#).



### Letter to Our Customers from Carm Marcello

Ontario's Ombudsman, André Marin, has announced his office will conduct an investigation of Hydro One's billing practices and the timeliness and effectiveness in managing customer billing concerns. We will work openly and constructively with the Ombudsman's Office. [More...](#)



### Hydro One's Electricity Discovery Centre in

Port Burwell from February 5-7, 2014. Take a tour of our new mobile interactive exhibit outside Port Burwell Public School (30 Strachan Street)





CUSTOMER LOGIN

Hydro One's My Account website makes it easy to update and view your account and billing information, enrol for Pre-Authorized Payment or submit service order requests at your convenience.

Email Address:

Password:

☐ Remember me



Forgot your Email Address?  
Forgot your Password?  
Not registered yet? Create an online profile

Law Offices

Notify us of a Move In or Move Out on behalf of your client(s).

New customers

If you're new to Hydro One's service territory, notify us of the date you Move In. If you're an existing customer, please use the Customer Login process above.



Where do we serve?

Introducing  
**Green Button**

Now you can download your detailed energy usage in a standardized format, with the simple click of a button! It's a safe and easy way to share your data - while maintaining your privacy. [Learn more here.](#)

**ONTARIO ENERGY BOARD  
NOTICE TO CUSTOMERS OF  
HYDRO ONE NETWORKS INC.**

HYDRO ONE NETWORKS INC. HAS  
APPLIED TO RAISE ITS ELECTRICITY  
DISTRIBUTION RATES (EB-2013-0416).  
[CLICK TO LEARN MORE.](#)

Note: You will be automatically logged off after 30 minutes of inactivity.

[MY ACCOUNT HOME](#) [FAQ](#) [CONTACT US](#) [HYDRO ONE HOME](#)

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**Hydro One** @HydroOne · Feb 6

The @OntEnergyBoard issued a public Notice of Application and Hearing regarding our Distribution Rate filing. To view [ow.ly/tmeqr](http://ow.ly/tmeqr)

Collapse

↩ Reply ↻ Retweet ★ Favorite ⋮ More

RETWEETS

2



11:10 AM - 6 Feb 2014 · Details

Reply to @HydroOne @OntEnergyBoard



## HENDERSON Erin

---

**From:** HENDERSON Erin on behalf of REGULATORY AFFAIRS  
**Sent:** Friday, February 07, 2014 4:09 PM  
**To:** BAMBRIDGE Jennifer; CYR Danielle; DIXON Crystal; FINNEY Michele; GRAHAM Lori-Ann; JACKSON Kim; MYERS Krista; STEPHENS Stephanie; CHARBONNEAU Kelly  
**Subject:** EB-2013-0416 - Dx Rate Application and Evidence, OEB Notices  
**Attachments:** OEB\_Notice\_to\_HydroOne\_Customers\_Feb5\_2014.pdf;  
OEB\_Notice\_to\_HydroOne\_Customers\_Feb5\_2014\_FRENCH.PDF

**Importance:** High

Good afternoon,

The OEB has directed that a copy of HONI's Dx rate application and evidence be available for public review at the Hydro One FBC offices.

I have attached the notices that were published on February 5, 2014 and sent to specific Hydro One customers. Also for your reference the application and evidence can be found at the following link below should you have customers that would like to review the public information at an FBC office:

[EB-2013-0416 Distribution Custom Rate Application and Evidence](#)

Please let me know if you have any questions,

### Erin Henderson

Senior Regulatory Coordinator  
Regulatory Affairs

### Hydro One Networks Inc.

483 Bay Street  
Toronto, ON, M5G 2P5  
office 416-345-4479

 please consider the environment before printing this e-mail.

This is Exhibit "D" to the  
Affidavit of Erin Henderson  
sworn before me this 3rd day of

March, 2014  
Michael Egell  
Commissioner of Oaths



[myHome](#)

[myBusiness](#)

[ourCommitment](#)



# Distribution Rate Applications

## 2015-2019 Distribution Custom Rate Application (EB-2013-0416)

On December 19, 2013, Hydro One Networks Inc. filed a Distribution Rate Application after holding multiple stakeholder sessions which provided an overview of Hydro One's plans for the 2015-2019 Custom Evidence, and to solicit Stakeholder input on our approach and views regarding the Chapter 5 guidelines issued by the OEB.

- View or download a copy of the [Participant Terms of Reference](#)
- View or download a copy of the [April 29, 2013 - Stakeholder Session Agenda](#)
- View or download a copy of the [Stakeholder Session #1](#)
- View or download a copy of the [Stakeholder Consultation Notes #1](#)
- View or download a copy of the [June 26, 2013 - Stakeholder Session Agenda](#)
- View or download a copy of the [Stakeholder Session #2](#)
- View or download a copy of the [Stakeholder Consultation Notes #2](#)
- View or download a copy of the [October 16, 2013 - Stakeholder Session Agenda](#)
- View or download a copy of the [Stakeholder Session #3](#)
- View or download a copy of the [Stakeholder Consultation Notes #3](#)
- View or download a copy of the [December 2, 2013 - Stakeholder Session Agenda](#)
- View or download a copy of the [Stakeholder Session #4](#)
- View or download a copy of the [Stakeholder Consultation Notes #4](#)
- View or download a copy of the [Application and Pre-filed Evidence](#)
- View or download a copy of the [OEB Notice of Application and Hearing](#) (PDF - disponible en français) issued February 5, 2014.

This is Exhibit "E" to the Affidavit of Erin Henderson sworn before me this 3rd day of March, 2014.  
Michael Angelberg  
Commissioner of Oaths

## 2014 Distribution Rate Application (EB-2013-0141)

On April 26, 2013 Hydro One Networks Inc. filed a Distribution 3GIRM Application with the Ontario Energy Board (OEB) for 2014 rates effective January 1, 2014.

- View or download a copy of the [Application and Pre-filed Evidence](#)
- View or download a copy of the [OEB Notice of Application and Hearing](#) (PDF - disponible en français) issued May 24, 2013
- View or download a copy of the [OEB Partial Decision and Order](#) issued September 26, 2013

## 2013 Distribution Rate Application (EB-2012-0136)

On May 28, 2012 Hydro One Networks Inc. filed a Distribution IRM Rate Application with the Ontario Energy Board (OEB) for the 2013 test year for rates effective January 1, 2013.

- View or download a copy of the [Application and Pre-filed Evidence](#)
- View or download a copy of the [OEB Notice of Application and Hearing](#) (PDF - disponible en français) issued July 6, 2012
- View or download a copy of the [OEB Decision](#) issued December 14, 2012

### Stakeholder Consultation

- View or download a copy of the [Participant Terms of Reference](#)

## Studies Directed To Be Undertaken For Future Distribution Rate Application

### Stakeholder Consultation

**Stakeholder Session (October 19, 2011) — CDM, Density Cost Allocation, Compensation Benchmarking and Productivity Studies and Cornerstone Phase 4 CIS Replacement in Support of Hydro One Rate Applications**

On October 19, 2011, Hydro One held a stakeholder session which provided an update on the progress of the Studies and the Cornerstone Phase 4 CIS initiative. All presentation materials can be viewed or downloaded below: