

VIA E-MAIL & COURIER TO THE BOARD

February 21, 2014

Ontario Energy Board  
P.O. Box 2319  
27<sup>th</sup> Floor  
2300 Yonge Street  
Toronto ON M4P 1E4

Attn: Kirsten Walli, Board Secretary

**RE: EB-2013-0046 ENBRIDGE ESM/DEF ACCOUNTS - FRPO COST CLAIM**

Please find attached the cost claim of the Federation of Rental-housing Providers of Ontario (FRPO) for the Enbridge Gas Distribution 2012 ESM and Deferral Account Disposition Proceeding.

Respectfully Submitted on Behalf of FRPO,



Dwayne R. Quinn  
Principal  
DR QUINN & ASSOCIATES LTD.

c. EGD Regulatory Proceedings  
V. Brescia



Invoice To
Ontario Energy Board Attn: Kirsten Walli, Board Secretary P.O. Box 2319, 27th Floor 2300 Yonge Street Toronto, ON M4P 1E4

## Invoice

Date	Invoice #
08/02/14	QUINN 75

P.O. No.	Terms	Project
	Upon Receipt	

Description	Qty	Rate	Amount
Cost Claim of the Federation of Rental-housing Providers of Ontario EB-2012-0055 RE: DR Quinn and Associates Ltd. HST (ON) on sales		15,629.77	15,629.77
		13.00%	2,031.87
<b>Total</b>			\$17,661.64
GST/HST No. 105211114			<b>Payments/Credits</b> \$0.00
			<b>Balance Due</b> \$17,661.64

## DR QUINN &amp; ASSOCIATES LTD.

130 Muscovy Drive,  
Elmira, ON N3B 3P7

(519) 500-1022

drquinn@rogers.com

**Invoice**

<i>Date</i>	<i>Invoice #</i>
13/02/2014	75

*Invoice To*

Federation of Rental-housing Providers ON  
Mike Chopowick  
20 Upjohn Road, Suite 105  
Toronto, Ontario  
M3B 2V9

*Terms*

Net 60

Service Dates	Description	Qty	Rate	Amount
02/07/2013	Review Evidence, Identify Issues	3	330.00	990.00
03/07/2013	Review Evidence, Identify Issues, Draft IR's	3.5	330.00	1,155.00
04/07/2013	Review EB-2012-0055 Decision and Record, Email EGD for Unfiled IRR's	1.5	330.00	495.00
05/07/2013	Analyze Issues, Draft Interrogatories	2	330.00	660.00
07/07/2013	Draft Interrogatories	2	330.00	660.00
08/07/2013	Contact Intervenor, Finalize IR's and Submit	2.5	330.00	825.00
20/07/2013	Review all IRR's, Prepare Submissions on Insufficient IRR's	5.5	330.00	1,815.00
24/07/2013	Attend Settlement Conference	6.5	330.00	2,145.00
10/09/2013	Review IRR's, Email EGD	1	330.00	330.00
17/09/2013	Review Supplemental Responses, Discuss with Intervenor, Email EGD	1	330.00	330.00
18/09/2013	Prepare Cross-Examination, Discuss with Intervenor	2	330.00	660.00
19/09/2013	Prepare Cross-Examination	3	330.00	990.00
20/09/2013	Attend Oral Hearing	3	330.00	990.00
16/10/2013	Review EGD Argument-in-Chief - Outline Approach	2.5	330.00	825.00
17/10/2013	Draft Submissions	4.5	330.00	1,485.00
18/10/2013	Refine Argument and Submit	3	330.00	990.00
	Disbursements			
19/09/2013	Hotel (including Parking)		211.07	211.07
20/09/2013	Parking		17.70	17.70
20/09/2013	Mileage Charged to Client	140	0.40	56.00
	HST on Sales		13.00%	2,031.87

GST/HST No.

820292415

**Ontario Energy Board**  
**COST CLAIM FOR HEARINGS**



**Affidavit and Summary of Fees and Disbursements**

This form should be used by a party to a hearing before the Board to identify the fees and disbursements that form the party's cost claim. Paper and electronic copies of this form and itemized receipts must be filed with the Board and served on one or more other parties as directed by the Board in the applicable Board order. Please ensure all required fields are filled in and the Affidavit portion is signed and sworn or affirmed.

**Instructions**

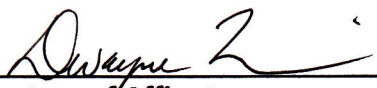
- Required data input is indicated by yellow-shaded fields. Formulas are present in the document to assist with the calculation of the cost claim.
- All claims must be in Canadian dollars. If applicable, state exchange rate and country of initial currency.  
Rate: \_\_\_\_\_ Country: \_\_\_\_\_
- A separate "Detail of Fees and Disbursements Being Claimed" (comprising a "Statement of Fees Being Claimed" and a "Statement of Disbursements Being Claimed") is required for each consultant or lawyer/articling student/paralegal. However, only one "Summary of Fees and Disbursements" covering the whole of the party's cost claim should be provided.
- The cost claim must be supported by a completed Affidavit signed by a representative of the party.
- A CV for each consultant must be attached unless, for a given consultant, a CV has been provided to the Board in another process within the last 24 months.
- Except as provided in section 7.03 of the Practice Direction on Cost Awards, itemized receipts must be provided.

<b>File # EB-</b> <u>2013-0046</u>	<b>Process:</b> <u>ENBRIDGE GAS - ESM &amp; DEFERRALS DISPOSITION</u>
<b>Party:</b> <u>Federation of Rental-housing Prov. Of Ont.</u>	<b>Affiant's Name:</b> <u>Dwayne R. Quinn</u>
<b>HST Number:</b> <u>82029 2415 RT0001</u>	<b>HST Rate Ontario:</b> <u>13.00%</u>
Full Registrant <input checked="" type="checkbox"/>	Qualifying Non-Profit <input type="checkbox"/>
Unregistered <input type="checkbox"/>	Tax Exempt <input type="checkbox"/>
Other <input type="checkbox"/>	

**Affidavit**

I, R. Dwayne Quinn, of the City/Town of Elmira  
in the Province/State of Ontario, swear or affirm that:

1. I am a representative of the above-noted party (the "Party") and as such have knowledge of the matters attested to herein.
2. I have examined all of the documentation in support of this cost claim, including the attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed".
3. The attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed" include only costs incurred and time spent directly for the purposes of the Party's participation in the Ontario Energy Board process referred to above.
4. This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in sections 6.05 and 6.09 of the Board's Practice Direction on Cost Awards.

  
**Signature of Affiant**

**Sworn or affirmed before me at the City/Town of** WATERLOO,  
**in the Province/State of** Ontario, on February 18, 2014  
(date)

  
**Commissioner for taking Affidavits**

**Heather Anne Grant, a Commissioner, etc.,  
Province of Ontario, for Dueck, Sauer, Jutzi & Noll LLP,  
Barristers and Solicitors. Expires November 2, 2016.**

**Ontario Energy Board**  
**COST CLAIM FOR HEARINGS**  
**Affidavit and Summary of Fees and Disbursements**



**File #** EB- 2013-0046 **Process:** ENBRIDGE GAS - ESM & DEFERRALS DISPOSITION

**Party:** Federation of Rental-housing Prov. Of Ont.

Summary of Fees and Disbursements Being Claimed	
Legal/consultant fees	\$15,345.00
Disbursements	\$287.07
HST	\$2,029.57
<b>Total Cost Claim</b>	<b>\$17,661.64</b>



EB-2013-0046


**TORONTO DOWNTOWN  
EATON CENTRE**

HST REGISTRATION # 862712999

525 Bay Street, Toronto, ON M5G 2L2 ■ 416.597.9200 ■ Marriott.com/YYZEC

HST REGISTRATION 862712999

1032 QUINN/DWAYNE/MR

180.00 09/20/13 12:00 10366

GK

80 09/19/13 15:05 ACCT#

144

Room  
Clerk

Address

Payment

RWD#: XXXXX3270

DATE	REFERENCE	CHARGES	CREDITS	BALANCE DUE
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09/19	SELPARK	#1036631	.00	
09/19	SELPARK	09/19/13	30.00	0
09/19	ROOM	1032, 1	180.00	
09/19	RM TX	1032, 1	23.40	MA
09/19	D.M.P.	1032, 1	4.52	C
09/19	DMP HST	1032, 1	.59	G
09/20	VS CARD		\$238.51	

TO BE SETTLED TO: VISA CURRENT BALANCE .00

THANK YOU FOR CHOOSING MARRIOTT! TO EXPEDITE YOUR CHECK-OUT,  
PLEASE CALL THE FRONT DESK, OR PRESS "MENU" ON YOUR  
TV REMOTE CONTROL TO ACCESS VIDEO CHECK-OUT.

DESCRIPTION		TAXES & FEE SUMMARY		TAXED AMOUNT		TAX	
HST (ROOM)	(AGN)						22.69
HST (INCIDENTALS)	(MO)						4.75
NET CHARGES	211.07	TAX	27.44	CREDITS	.00	FOLIO	238.51

EXP. REPORT SUMMARY	
09/19 SELFPARK	30.00
ROOM&TAX	208.51

AS REQUESTED, A FINAL COPY OF YOUR BILL WILL BE EMAILED TO:  
DRQUINN@ROGERS.COM  
SEE "INTERNET PRIVACY STATEMENT" ON MARRIOTT.COM

Your Rewards points/miles earned on your eligible earnings  
will be credited to your account. Check your  
Rewards Account Statement for updates.

This statement is your only receipt. You have agreed to pay in cash or by approved payment to you. The amount shown in the credits column opposite any credit card entry in the (The credit card company will bill in the usual manner.) If for any reason the credit card If you are direct billed, in the event payment is not made within 25 days after check-out rate of 1.5% per month (ANNUAL RATE 18%), or the maximum allowed by law, plus

Signature X

WEST GTA

RECEIPT	
CRP PRK: Yonge & Eglinton Ctr	
DEVICES: Registration 3	
PAID: 19/09/13 01:55P	
SHORT TERM	103621
ENTRY: 19/09/13 07:49A	
EXIT: 19/09/13 01:54P	
PARKING DURATION: 000 06:05	
CHARGED DURATION: 000 02:40	
PAID: 09/20/13 01:54P	
TRX FREE: 09/20/13 01:54P	
V.A.T. 13%: 09/20/13 01:54P	
CREDIT CARD: 09/20/13 01:54P	
CREDIT CARD: 09/20/13 01:54P	
PRICE: 09/20/13 01:54P	
TRANSACTION No: X2525566	
MERCHANT No: 30205023726	
AUTH CODE: 135419	

# EGD ESM

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CAR PARK: Yonge & Eglington Ctr  
DEVICE: Paystation 3  
PAID: 20/09/13 01:05P  
  
SHORT TERM 103951  
ENTRY: 20/09/13 09:04A  
EXIT: 20/09/13 01:04P  
PARKING DURATION: 000 04:00  
CHARGED DURATION: 000 02:40  
  
PAID: CAD20.00  
TAX FREE CAD17.70  
V.A.T. 13%: CAD2.30  
  
CREDIT CARD CAD20.00  
  
CREDIT CARD  
DATE: 20/09/13 01:04P  
\*\*\*\*\*33000135\*\*\*\*\*  
03/14  
  
PRICE: CAD20.00  
TRANSACTION No: KC2529323  
MERCHANT No: 30205023726  
AUTH CODE: 13041B  
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WEST 4TH  
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**Dwayne R. Quinn, P. Eng., MBA**  
**DR QUINN & ASSOCIATES LTD.**  
**drquinn@rogers.com**  
**(519) 500-1022**

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**FOCUS**

Assisting organizations with proactive adaptation to legislative and regulatory evolution and resulting market developments. Identifying the organizations' needs and goals and using strategic insights into public policy evolution to develop strategic and tactical initiatives to address proactively the pending opportunities and challenges. As a professional engineer with a Masters of Business Administration, I have over 20 years of utility experience including over 10 years influencing public policy and regulation; achieving personal credibility with governmental and regulatory bodies.

**ACCOMPLISHMENTS**

- Evolved a combined, traditional gas and water utility into a customer-sensitive organization delivering bottom line value to customers and owners
- Instituted Mutual Gains (Interest Based) Bargaining with labour union in 1999
- Directed market research of customers and owners to determine their desires for the natural gas utility in a deregulated environment
- Developed and implemented a direct purchase strategy to buy natural gas for the utilities customers
- Directed the branding of Kitchener Utilities as the Community-Owned Utility
- Recontracted natural gas transportation and delivery agreements resulting in substantial savings
- Developed strategy to implement full cost recovery from water and wastewater systems receiving Council approval to represent the City at public hearings on the Draft Sustainable Water and Sewer Systems Act
- Directed market research of customers to determine their expectations of long-term outlook, investment and willingness to pay for sustainability
- Implemented the principles of the Sustainable Water and Sewer Systems Act absent regulations resulting in two consecutive 18% water and wastewater rate increases with significant public acceptance
- Worked with the Ministry of the Environment, Ministry of Municipal Affairs and Public Infrastructure Renewal to evolve financial regulations to be more effective for municipal water utilities

**RESULTS**

- Satisfied and engaged work force
- Customer understanding and appreciation for our service measured through Market Research
- Customer natural gas savings of over \$25 million in 7 years through implementation of direct purchase
- Incremental profits of over \$25 million dollars in same 7 years from the for-profit aspect of the natural gas utility while keeping customer rate increases below the rate of inflation
- Kitchener's water and wastewater utilities positioned to be fully financially sustainable
- Water and wastewater utilities across the province benefit from more effective financial planning regulations



# Dwayne R. Quinn, P.Eng., MBA

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## **BOTTOM LINE**

I am a highly motivated and passionate professional who believes in service. My pursuit of the interests of those I serve is paramount. Success has been achieved by attaining a comprehensive understanding of the situation coupled with an ability to match stakeholders' interests with opportunities. Much of what was accomplished in Kitchener was unprecedented in public service.

## **ACADEMIC AND PROFESSIONAL**

- Bachelor of Engineering Science (Chemical) - University of Western Ontario – 1985
- Association of Professional Engineers of Ontario – 1987
- Master of Business Administration – Wilfrid Laurier University – 1997

## **EXPERIENCE**

- Union Gas Limited – 1985-92  
Three successive positions of increasing responsibility covering Facilities Planning, Operations Engineering and Plant Construction. Improved simulation modeling techniques, pressure station design, workflow, performance and customer service.
- Babcock & Wilcox – Project Management – 1993-1994  
Project management on a \$200 million steam generator replacement project.
- City of Kitchener, Utilities Division – Engineering – 1994-98  
Engineering and plant construction for distribution system. Contributed to the updating and enhancement of engineering standards and construction coordination.
- City of Kitchener, Utilities Division – Director – 1998-2007  
Management, operations, regulatory lead and strategic direction of a combined gas and water utility. Contributed to the strategic evolution of Utilities to meet the challenges of natural gas deregulation and the implementation of the Sustainable Water and Sewer Systems Act, 2002.
- DR QUINN & ASSOCIATES LTD – Principal 2008-present.  
Established an independent consulting company providing advisory services in the fields of energy and infrastructure to clients in the public and private sectors.

## **COMMITTEES, ASSOCIATIONS & REPRESENTATIONS**

- Ontario Natural Gas Association – Board of Directors 1999-2000  
Contributed to the survival of the association for the benefit of its members
- Ontario Energy Association – Board of Directors 2000-2001  
Contributed to the design and implementation of a business plan to evolve the energy association to reflect the changing market
- Technical Standards and Safety Authority, Advisory Council 2000-2008  
Contributed to the Authorities strategic direction of Ontario natural gas industry's safety regulator putting Public Safety First during deregulation of utility services
- Ontario Energy Board – 1999-2007, 2008-12  
Lead Kitchener Utilities regulatory representation including submission of written evidence and supporting testimony until 2007 and subsequently, regulatory consultant for FRPO