

#### **Panelists:**

**Susan Frank**, VP, Regulatory Affairs & Senior Regulatory Officer

**Glenn Scott**, Director, Corporate Planning & Finance

**Rob Berardi**, Director, Sourcing



## **Technical Conference #1**

#### **Topic:**

 the framework of the application, including the proposed approach to ratemaking over the 5-year planning horizon, proposed annual adjustment mechanisms, adjustments outside the normal course of business, off-ramps, outcome measures, and the consistency of the framework of the application with Board policy

## **Application Overview**

The 5-year Custom Cost-of-Service Application is submitted under the Board's *Renewed Regulatory Framework for Electricity Distributors*. This custom approach:

- Accommodates the significant multi-year capital program needed to maintain service levels, while preserving the company's financial viability;
- Facilitates rate-smoothing for the customer's benefit, minimizing the impact of a rate base increase in 2015 after a 3-year IRM period; and
- Reflects feedback received through extensive stakeholder consultation.

# Application - Consistency with OEB Policy

#### 1. Rate-setting

 Falls within RRFE for custom filing, which enables large capital requirements, and benefits from embedded efficiencies

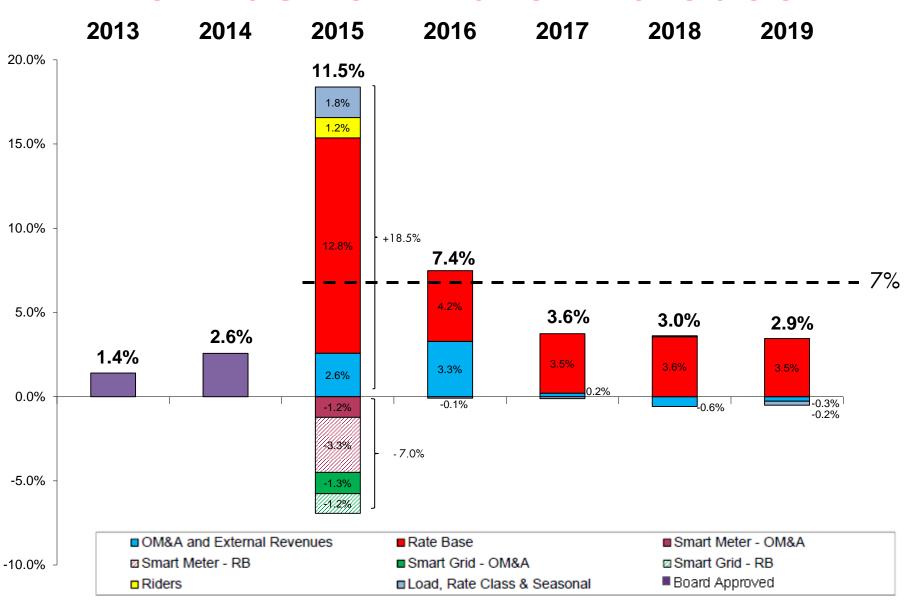
#### 2. Planning

 Based on a 5-year capital plan which is developed through an integrated planning process

#### 3. Measuring Performance

 Tracks performance against business plan, using 8 concrete and transparent metrics, which are independent from the OEB performance scorecard

## **Distribution Rate Increase**



## **Annual Adjustments**

# Externally-driven outside applicant's control; ongoing or recurring changes up/downward; formula-based

- 1. Cost of Capital
  - OEB-issued Return On Equity and deemed short-term debt rate and actual long-term debt rate
- 2. Working Capital
  - Change in Commodity Prices (incl. global adjustment)
- 3. Tax Rate Changes (100%)
- 4. 3<sup>rd</sup> party flow-through costs
  - RTSR, WMSC, SME, RRRP, OEB Charges
- 5. Clearing of Variance Accounts (e.g. RSVA, pension)

# Adjustments Outside of Normal Course of Business

# Externally-driven events beyond utility's control, unexpected, with a very material impact

- Legislative or Regulatory Changes
- Technical standard changes
- Investments necessitated by New Regional Plans
- Material unforeseen weather events
- Accounting Framework changes

## **Off-Ramps**

# Conditions justifying termination of modification of the Custom Cost-of-Service Rate Plan

- Return on equity outside the +/- 300 basis point earnings deadband
- 2. Performance erodes to unacceptable levels
- 3. Industry Restructuring
- 4. Significant changes to Hydro One licensed service territory

## **Annual Reporting: Outcome Measures**

# Measuring Hydro One's performance against its business plan

#### 8 measurable, controllable, transparent metrics:

- 1. Vegetation management
- 2. Pole replacement
- 3. PCB line equipment
- 4. Substation refurbishments
- 5. Distribution line equipment refurbishments
- 6. Customer experience
- 7. Handling of unplanned outages
- 8. Estimated bills