## Ontario Energy Board

IN THE MATTER OF the Ontario Energy Board Act, 1998, S.O. 1998, c. 15, (Schedule B):

AND IN THE MATTER OF an application by Cambridge and North Dumfries Hydro Inc. for an order approving just and reasonable rates and other charges for electricity distribution to be effective May 1, 2014.

## ENERGY PROBE RESEARCH FOUNDATION ("ENERGY PROBE") CROSS-EXAMINATION COMPENDIUM

## 9.2-Staff-39

## INTERROGATORY

- Issue 9.2: Have all impacts of any changes in accounting standards, policies, estimates and adjustments been properly identified, and is the treatment of each of these impacts appropriate?


## Ref: Exhibit 9/Tab 2/Schedule 1/ Pages 13-16; Appendix 2-ED; Appendix 2-CO;

Appendix 2-CP;
Exhibit 2/ Tab 2/ Schedule 3/ Page 1;
Exhibit 4/ Tab 2/ Schedule 1/ Page 15 - Account 1576

CND explained that this rate application is filed based on CGAAP incorporating changes to its accounting policies related to capital assets effective January 1, 2012. As such, CND recorded a credit balance of $\$ 3,241,779$ in Account 1576 as at December 31, 2013.

CND provided a breakdown of the balances arsing from 2012 and 2013 into the balance arising from the differences from depreciation and the balance arising from the difference from costs no longer eligible to be capitalized in Table 9-9 and Table 9-10. Board staff has reproduced the tables below:

Table 9-9 Calculation of Account 1576 for 2012

| 1. Depreciation: IFRS vs. CGAAP |  |  |  |
| :---: | :---: | :---: | :---: |
| 2012 Depreciation under IFRS |  | \$4,922,357 |  |
| 2012 Depreciation under CGAAP |  | \$6,850,557 |  |
|  | Difference | (\$1,928,200) | (\$1,928,200) |
| 2. Costs No Longer Eligible for Capitalized |  |  |  |
| Burden - Safety and Health Department |  |  | \$226,413 |
| Burden - Building Expense Reallocation |  |  | \$131,135 |
| Burden - Municipal Taxes |  |  | \$70,581 |
| Removal Costs | Costs |  | \$333,253 |
|  |  |  | --------------- |
| Balance in Account 1576 at December 31, 2012 |  |  | (\$1,166,818) |

Table 9-10 Calculation of Account 1576 for 2013


CND indicated that removal costs in the above two Tables were recorded as part of the capital costs of constructing a new asset under the former CGAAP accounting policy. Such costs are now recorded by CND as an operating expense under its revised capitalization policy, which aligns more closely with the capitalization criteria under International Financial Reporting Standards ("IFRS").

Board staff notes that CND explained the nature of removal costs in its evidence filed for rate base in Exhibit 2 below:
"Prior to January 1, 2012, such costs incurred to remove an existing asset from service, including labour, vehicles and materials, were included in the capital costs to construct an asset as part of the overall capital project."
a) Have 2013 forecast numbers been updated by CND? If so, please update Appendix 2-ED and relevant tables in the evidence.

## RESPONSE

Attached is the update to Appendix 2-ED and relevant tables in the evidence to incorporate the 2013 actual figures, subject to audit:

## Updated Table 9-10 Calculation of Account 1576 for 2013 Actuals (Subject to Audit)

Accounting Changes Under CGAAP

1. Depreciation IFRS vs CGAAP

2013 Depreciation under IFRS
2013 Depreciation under CGAAP

| \$4,190,292 |
| ---: |
| Difference |
| 370,318 |

2. Costs No Longer Eleigible for Capitalization

| Burden - Safety and Health Department | 251,124 |
| :--- | ---: |
| Burden - Building Expense Reallocation | 153,978 |
| Burden - Municipal Taxes | 68,721 |
| Removal Costs | 639,000 |
|  | $(2,067,203)$ |

Add balance from 2012
(1,166,818)

Balance in Account 1576 at December 31, 2013
(\$3,234,021)

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Cambridge and North Dumfries Hydro Inc.
Updated Appendix 2-ED for 2013 Actuals

| $\begin{array}{l}\text { Effect on Deferral and Variance Account Rate Riders } \\ \text { Closing balance in Account 1576 }\end{array}$ | $(3,234,021)$ | WACC | 6.60\% |
| :--- | ---: | ---: | ---: |
| $\begin{array}{l}\text { Retur on Rate Base Associated with Account 1576 } \\ \text { balance at WACC - Note 2 }\end{array}$ | $(213,445)$ |  |  | \(\begin{aligned} \# of years of rate rider <br>


disposition period\end{aligned} \quad 1\)| Amount included in Deferral and Variance Account Rate Rider Calculation | $(3,447,466)$ |
| :--- | :--- | :--- |


| $\begin{array}{l}\text { Effect on Deferral and Variance Account Rate Riders } \\ \text { Closing balance in Account 1576 }\end{array}$ | $(3,234,021)$ |  |
| :--- | ---: | ---: |
| $\begin{array}{ll}\text { Return on Rate Base Associated with Account 1576 } \\ \text { balance at WACC - Note 2 }\end{array}$ | WACC |  |
| Amount included in Deferral and Variance Account Rate Rider Calculation | $(213,445)$ | \# of years of rate rider |


| $\begin{array}{l}\text { Effect on Deferral and Variance Account Rate Riders } \\ \text { Closing balance in Account } 1576\end{array}$ | $(3,234,021)$ |  |
| :--- | ---: | ---: |
| $\begin{array}{l}\text { Return on Rate Base Associated with Account 1576 } \\ \text { balance at WACC - Note 2 }\end{array}$ |  |  |
| Amount included in Deferral and Variance Account Rate Rider Calculation | $(213,445)$ | \# of years of rate rider |
| Amers | $(3,447,466)$ | disposition period |


| $\begin{array}{l}\text { Effect on Deferral and Variance Account Rate Riders } \\ \text { Closing balance in Account } 1576\end{array}$ | $(3,234,021)$ |  |
| :--- | ---: | ---: |
| $\begin{array}{l}\text { Return on Rate Base Associated with Account 1576 } \\ \text { balance at WACC - Note 2 }\end{array}$ |  |  |
| Amount included in Deferral and Variance Account Rate Rider Calculation | $(213,445)$ | \# of years of rate rider |
| Amers | $(3,447,466)$ | disposition period |


| $\begin{array}{l}\text { Effect on Deferral and Variance Account Rate Riders } \\ \text { Closing balance in Account } 1576\end{array}$ | $(3,234,021)$ |  |
| :--- | ---: | ---: |
| $\begin{array}{l}\text { Return on Rate Base Associated with Account 1576 } \\ \text { balance at WACC - Note 2 }\end{array}$ |  |  |
| Amount included in Deferral and Variance Account Rate Rider Calculation | $(213,445)$ | \# of years of rate rider |
| Amers | $(3,447,466)$ | disposition period |


| $\begin{array}{l}\text { Effect on Deferral and Variance Account Rate Riders } \\ \text { Closing balance in Account } 1576\end{array}$ | $(3,234,021)$ |  |
| :--- | ---: | ---: |
| $\begin{array}{l}\text { Return on Rate Base Associated with Account 1576 } \\ \text { balance at WACC - Note 2 }\end{array}$ |  |  |
| Amount included in Deferral and Variance Account Rate Rider Calculation | $(213,445)$ | \# of years of rate rider |
| Amers | $(3,447,466)$ | disposition period |


| $\begin{array}{l}\text { Effect on Deferral and Variance Account Rate Riders } \\ \text { Closing balance in Account } 1576\end{array}$ | $(3,234,021)$ |  |
| :--- | ---: | ---: |
| $\begin{array}{l}\text { Return on Rate Base Associated with Account 1576 } \\ \text { balance at WACC - Note 2 }\end{array}$ |  |  |
| Amount included in Deferral and Variance Account Rate Rider Calculation | $(213,445)$ | \# of years of rate rider |
| Amers | $(3,447,466)$ | disposition period |


d) Please provide the reasons for the increase of estimated removal costs of $\$ 600,835$ in 2013 and of $\$ 806,208$ in 2014.

## RESPONSE

The increase in the estimated removal costs is specifically attributable to the increase in System Renewal capital projects in 2013 and 2014, as well as System Access capital projects that involve the removal and/or relocation of distribution system assets.

The following table summarizes the removal costs for material capital projects in 2013 and 2014:

| Project | Reference | 2013 Removal <br> Costs | 2014 Removal <br> Costs |
| :--- | :--- | ---: | ---: |
| Rebuild - Sheffield F2 Feeder and <br> Branchton Rabbits | Exhibit 2, Appendix 2- <br> 8B, Pg. 90 | $\$ 220,000$ |  |
| Preston TS Feeders | Exhibit 2, Appendix 2- <br> 8B, Pg. 89 | $\$ 156,100$ |  |
| Franklin Boulevard Roundabouts | Exhibit 2, Appendix 2- <br> 8B, Pg. 100 |  | $\$ 253,633$ |
| Shellard Rd. | Exhibit 2, Appendix 2- <br> 8B, Pg. 102 |  | $\$ 69,700$ |
| Double Circuit 27.6kV Line - <br> Fountain St. | Exhibit 2, Appendix 2- <br> 8B, Pg. 101 |  | $\$ 73,700$ |


| Triple Circuit Existing 27.6kV Line - Speedsville Rd. <br> - North of Royal Oak to Boxwood Industrial <br> Subdivision - 1 km | Exhibit 2, <br> Appendix 2-8B, <br> Pg. 101 |  | \$29,480 |
| :---: | :---: | :---: | :---: |
| Greenfield Rd from West of Dumfries Rd. to East of Spragues Rd | Exhibit 2, <br> Appendix 2-8B, <br> Pg. 101 |  | \$132,000 |
| Galt Core Area Upgrades | Exhibit 2, <br> Appendix 2-8B, <br> Pg. 102 | \$29,480 | \$29,480 |
| Preston Parkway Area | Exhibit 2, <br> Appendix 2-8B, Pg. 90 | \$16,080 | - |
| Northview Acres Area | Exhibit 2, <br> Appendix 2-8B, <br> Pg. 102 | \$14,472 | \$24,120 |
| Various Other |  | \$164,703 | \$194,095 |
|  |  | \$600,835 | \$806,208 |

## 7.5-Energy Probe-30

## INTERROGATORY

## Ref: Exhibit 5, Tab 2, Schedule 2 \&

## Exhibit 5, Tab 4, Schedule 1

a) Table 5-4 in Exhibit 5, Tab 4, Schedule 1 shows the calculation of the requested long term debt rate of $4.96 \%$ and is based on the two promissory notes shown. However, the amended evidence at page 2 of Exhibit 5, Tab 2, Schedule 2 indicates that the long term debt rate is calculated based on the two promissory notes as noted above, but also the application of the Board's deemed rate to the unfunded long term debt. Please reconcile.

## RESPONSE

Please see CND's response to Board staff interrogatory 7.5-Staff-21.
b) Table 5-2 shows that there is a forecasted amount of deemed long term debt in excess of $\$ 36$ million in the test year. Given the significant amounts of capital expenditures that have taken place and are forecast to take place, please explain why CNDHI is not forecasting the addition of any incremental third party long term debt.

## RESPONSE

CND has not forecasted any incremental third party long-term debt in 2014 Test Year as CND expects that it will be able to fund its capital expenditures in 2014 with its cash flow from operations, existing cash and cash equivalents, and short-term bank indebtedness. As at December 31, 2013, CND had approximately \$8.8MM in cash and cash equivalents and also has available to it an $\$ 8 \mathrm{MM}$ operating line of credit.
c) How will CNDHI finance the increase in rate base?

## RESPONSE

As noted in response to b), CND intends to finance the increase in rate base in 2014 with its existing cash and cash equivalents, cash flow from operations, and its operating line of credit.

CND intends to update its financing plan from year-to-year on a going forward basis. No decisions about future financing plans beyond 2014 have been made at this time.
d) Has CNDHI had any discussions with third party lenders, such as chartered banks or Infrastructure Ontario about obtaining additional long term financing? If yes, please provide all details and correspondence related to the discussions.

## RESPONSE

CND has had introductory discussions with chartered banks and a financial institution with respect to its long-term debt financing requirements as it pertains to the proposed rate base and capital structure as outlined in the Application. The discussions were of an introductory nature whereby CND introduced its new President and CEO and Chief Financial Officer ("CFO"), and provided a general overview of CND's operations and its financial position. CND's CFO also participated in an introductory meeting with Infrastructure Ontario in early 2013, which provided the CFO an opportunity to understand the nature of financing that may be available to CND in the future through Infrastructure Ontario. There were no materials or correspondence exchanged in these discussions, other than marketing materials provided by Infrastructure Ontario.
d) Please show the calculation of interest income (Table 3-41) for each of 2012, 2013 and 2014 including the average cash balance and the average interest rate for the year.

## RESPONSE

The following table summarizes the components of interest income for each of 2012, 2013, and 2014, including the computation of the average cash balance and the average interest rate for the year in relation to the average cash balance:

|  |  |  |  | 13 Subject |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012 | 2013 Bridge | to Audit | $\underline{2014}$ |
| Investment Income | (A) | 161,517 | 104,000 | 152,074 | 52,712 |
| OEB Carrying Charges |  | 332,327 | 189,990 | 64,069 | - |
|  |  | 493,844 | 293,990 | 216,143 | 52,712 |
| Average Bank Balances |  |  |  |  |  |
| Opening | (B) | 12,183,336 | 10,727,000 | 14,607,183 | 9,291,000 |
| Closing | (C) | 14,607,183 | 9,291,000 | 8,854,853 | - |
| Average | (D) | 13,395,260 | 10,009,000 | 11,731,018 | 4,645,500 |
| Avg. Interest Rate (=A/D) |  | 1.21\% | 1.04\% | 1.30\% | 1.13\% |

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## Long-term Debt Rate:

CND is requesting a weighted average rate of $4.96 \%$ on Long Term Debt for the 2014 Test Year. The $4.96 \%$ is computed based on the weighted average of the following:
a) The actual rate of $4.962 \%$ on the $\$ 35,000,000$ Promissory Note payable to Sun Life Assurance Company of Canada;
b) The actual rate of $4.993 \%$ on the $\$ 3,019,708$ unsecured Promissory Note payable to the Corporation of the Township of North Dumfries; and
c) The rate of $4.12 \%$ on the amount of deemed debt in excess of the actual long-term debt obligations of CND. The rate of $4.12 \%$ is the Deemed Long-term Debt Rate in accordance with the Cost of Capital Parameter Updates for 2013 Cost of Service Application issued by the OEB on February 14, 2013. CND understands that the Board will provide future updates to the Cost of Capital parameters applicable to 2014 Cost of Service Applications. CND's use of a weighted average long term debt rate of $4.12 \%$ is without prejudice to any revised Long-Term Debt Rate that may be adopted by the Board in early 2014.

CND has a $\$ 35,000,000$ unsecured Promissory Note payable to Sun Life Assurance Company of Canada ("Sun Life Promissory Note") bearing interest at 4.962\% per annum, and maturing November 2020. CND requests a debt rate of $4.962 \%$ with respect to the Sun Life Promissory Note. Such rate was approved in the 2010 Cost of Service Application Decision. There have been no changes to the terms of the Sun Life Promissory Note since this Decision. A copy of the Sun Life Promissory Note is provided in Appendix 5-1 to this Exhibit.

CND has a $\$ 3,019,708$ unsecured Promissory Note payable to the Corporation of the Township of North Dumfries ("Township Promissory Note") bearing interest at 4.993\% per annum, and is payable on demand. CND requests a debt rate of $4.993 \%$ with respect to the Township Promissory Note. Such rate was approved in the 2010 Cost of Service Application Decision. There have been no changes to the terms of the Township

Promissory Note since this Decision. A copy of the Township Promissory Note is attached in Appendix 5-1 to this Exhibit.

CND also has intercompany debt in the amount of $\$ 3,665,000$ owing to its corporate holding company, Cambridge and North Dumfries Energy Plus Inc. ("CND Energy Plus"). This amount represents cash that was advanced by CND Energy Plus, was combined with CND's cash, and is invested in short-term GICs or similar low risk investments. By combining the surplus funds available within the corporate group of companies, a higher interest rate is earned than may be possible if each company invested independently. No net interest expense is recorded by CND on this intercompany debt as the amount of interest expense on the intercompany debt is equivalent to the proportion of interest income earned on the $\$ 3,665,000$ as a percentage of the total cash investment for the corporate group of companies. This investment strategy has been in place since February 2009.

The amount of deemed debt in excess of the current long-term debt is computed as the amount of Deemed Long-term Debt less the amount of the Sun Life Promissory Note and the Township Promissory Note, which is $\$ 36,157,060$.

Table 5-2 provides of the computation for the amount of deemed debt which is in excess of CND's current long term debt.

## Table 5-2 Deemed Debt in Excess of Current Long Term Debt

| Deemed Debt in Excess of Current Long Term Debt |  |  |
| :--- | ---: | :--- |
| Deemed Long Term Debt Percentage |  |  |
|  | $56.00 \%$ | A |
| 2014 Rate Base | $\$ 132,458,506$ | B |
| Deemed Long Term Debt | $\$ 74,176,763$ | $\mathrm{C}=\mathrm{A} * \mathrm{~B}$ |
|  |  |  |
| Actual Long Term Debt | $\$ 38,019,703$ | D |
| Deemed Debt in Excess of Current Long Term Debt | $\$ 36,157,060$ | $\mathrm{E}=\mathrm{C}=\mathrm{D}$ |



Cambridge and North Dumfries Hydro Inc.
Notes to Financial Statements (continued)
(In thousands of dollars)
Year Ended December 31, 2013
7. Pension and other post-employment benefits (continued)
(b) Other post-retirement benefits

Reconciliation of accrued benefit obligation:

|  |  | 2013 |  | 2012 |
| :--- | ---: | ---: | ---: | :---: |
| Accrued benefit obligation (ABO) | $\$$ | 1,917 | $\$$ | 2,319 |
|  |  |  |  |  |
| Unfunded ABO |  | $(1,917)$ |  | $(2,319)$ |
| Unrecognized (gain) loss | $\$$ | $(2,126)$ | $\$$ | $(2,135)$ |
| Accrued benefit liability |  |  |  |  |

8. Related party transactions

Intercompany debt comprises:

|  | 2013 |  | 2012 |  |
| :--- | :---: | :---: | :---: | :---: |
|  | $\$$ | 3,020 | $\$$ | 3,020 |
| Township of North Dumfries |  |  |  |  |
| 4.993\% unsecured promissory note, interest payable <br> quarterly, principal due on two months demand <br> notice and payable to related party |  |  |  |  |
|  |  |  |  |  |
| Energy Plus intercompany loan |  | 3,667 | $\$$ | 3,720 |

(a) Township of North Dumfries

During the year, interest of \$151 (2012 - \$151) was paid to Township of North Dumfries.

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Cambridge and North Dumfries Hydro Inc.
Notes to Financial Statements (continued)
(In thousands of dollars)
Year Ended December 31, 2013

## 8. Related party transactions (Continued)

(b) Cambridge and North Dumfries Energy Plus Inc.

During the year, interest of $\$ 152$ (2012 - $\$ 51$ ) was paid to Energy Plus on the intercompany loan.

The Company provided the following services to Energy Plus during the year:

|  |  | 2013 |  | 2012 |
| :--- | ---: | ---: | ---: | ---: |
| Management fees | $\$$ | 11 | $\$$ | 11 |
| Accounting and administration fees | $\$$ | 6 | $\$$ | 6 |

(c) The Company provided the following goods and services to Cambridge and North Dumfries Energy Solutions Inc., an unregulated wholly-owned subsidiary company of Energy Plus:

|  |  | 2013 |  | 2012 |
| :--- | ---: | ---: | ---: | ---: |
|  | $\$$ |  |  |  |
| Maintenance of street lights | $\$$ | 11 | $\$$ | 353 |
| Management fees | $\$$ | 12 | $\$$ | 11 |
| Accounting and administration fees | $\$$ | 12 |  |  |

9. Capital stock

|  | 2013 | 2012 |  |
| :--- | :--- | :--- | :--- |
| Authorized <br> Unlimited common shares <br> Issued <br> 1,001 common shares | $\$ 38,224$ |  |  |

10. Dividends

In 2013, the Company declared and paid a dividend to its shareholders in the amount of $\$ 2,621$ (2012 - \$2,948).

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OM\&A - Excludes Property Taxes

Final as Filed (1)
4-2-Energy Probe-13
7.4-VECC-32

Settlement Agreement - RRWF
Adj. for Smart Meter Decision (2)
Final as Filed after Smart Meter Adj.
4.2-Energy Probe-13 - Regulatory costs to be recovered 4.2-SEC-25 One Time Cost for Space Study

Final as Filed after Smart Meter Adj. \& One Time Costs

Adjustment For Accounting Change (3)
Final as Filed Adjusted to Old CGAAP

Customers (4)

New CGAAP OM\&A per Customer
percentage change
Adj. Old CGAAP OM\&A per Customer percentage change

| Old CGAAP | Old CGAAP | Old CGAAP | New CGAAP | New CGAAP | New CGAAP |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\underline{2010 ~ B A ~}$ | $\underline{2010}$ | $\underline{2011}$ | $\underline{2012}$ | $\underline{2013}$ | $\underline{\mathbf{2 0 1 4}}$ |
| $10,032,108$ | $9,580,557$ | $10,762,423$ | $12,017,643$ | $13,788,894$ | $14,997,103$ |
|  |  |  |  |  | 57,400 |
|  |  |  |  |  | $-117,600$ |
| $10,032,108$ | $9,580,557$ | $10,762,423$ | $12,017,643$ | $13,788,894$ | $14,936,903$ |
|  |  |  |  |  |  |
| 524,903 | 524,903 | 696,770 |  | $13,788,894$ | $14,936,903$ |
| $10,557,011$ | $10,105,460$ | $11,459,193$ | $12,017,643$ |  |  |
|  |  |  |  | $-287,000$ |  |
|  |  |  |  | $-200,000$ |  |
| $10,557,011$ | $10,105,460$ | $11,459,193$ | $12,017,643$ | $13,301,894$ | $14,936,903$ |
|  |  |  |  | $10.7 \%$ | $12.3 \%$ |


| $\underline{0}$ | $\underline{0}$ | $\underline{0}$ | $\underline{-428,129}$ | $\underline{-473,823}$ | $\underline{-542,455}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $10,557,011$ | $10,105,460$ | $11,459,193$ | $11,589,514$ | $12,828,071$ | $14,394,448$ |
|  | $-4.3 \%$ | $13.4 \%$ | $1.1 \%$ | $10.7 \%$ | $12.2 \%$ |
|  |  | $8.5 \%$ |  |  |  |

(1) 4.2-Energy Probe-14, includes - unaudited actual for 2013

- removal of Smart Meter Decision costs from 2012
(2) Smart Meter Decision 4.2-Energy Probe-7C
(3) Ex. 4, Tab 2, Sch 1, Table 4-9 \& 4.2-VECC-7
(4) Ex. 4, Appendix 4-4


## Appendix 2-JD - Revised for Removal Costs <br> Recoverable OM\&A Cost Driver Table



## 4.2-Energy Probe-16

## INTERROGATORY

## Ref: Exhibit 4, Tab 4, Schedule 2 \& Exhibit 4, Tab 4, Schedule 3

Please update Tables 4-20 and 4-25 to reflect actual data for year-end 2013.

## RESPONSE

CND has updated Table 4-20 with actual data for year-end 2013.
Table 4-20
$\left.\begin{array}{|l|r|r|r|r|r|r|r|}\hline & & & & & & & \\ \text { Increase/ } \\ \text { (Decrease) } \\ \text { 2014 vs. }\end{array}\right]$

CND has updated Table 4-25 with actual data for year-end 2013.
Table 4-25

|  | Last <br> Rebasing <br> Year (2010 <br> Board- <br> Approved) | Last <br> Rebasing <br> Year (2010 <br> Actuals) | $2011$ <br> Actuals | $2012$ <br> Actuals | 2013 Bridge Year | 2013 <br> Actuals | 2014 Test <br> Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of Employees (FTEs including Part-Time) |  |  |  |  |  |  |  |
| Management | 20.0 | 19.1 | 20.2 | 21.2 | 22.6 | 21.9 | 25.0 |
| Non-Management | 70.7 | 65.7 | 68.8 | 73.8 | 81.3 | 78.7 | 91.5 |
| Total | 90.7 | 84.8 | 89.0 | 95.0 | 103.9 | 100.6 | 116.5 |
| Increase over Prior Year |  |  | 4.2 | 6.0 | 8.9 | 5.6 | 15.9 |
| Increase 2014 over 2010 Board Approved |  |  |  |  |  |  | 25.8 |

