

Redactions in KPMG – Ministry of Energy Assessment of Organizational and Structural Opportunities at OPG

Redactions	Justification
<p>p.8, 11, 34, 37, 40,  (Impact on labour relations)</p>	<ul style="list-style-type: none"> <li>• The information describes an overall strategic cost savings program that could result in potential reductions in PWU and Society positions or the information identifies the level of potential staffing reductions.</li> <li>• Details on desired cost savings and potential staffing reductions have not been communicated to the PWU or Society.</li> <li>• Release of this type of labour relations information would negatively impact the company's bargaining position in upcoming labour relations collective agreement negotiations.</li> </ul>
<p>35, 36, 84, 85, 93, 94, 106, 107, 108  (Commercially sensitive and labour relations)</p>	<ul style="list-style-type: none"> <li>• The information redacted on these pages includes confidential strategic and cost savings information considered by OPG in making good business decisions on contracting out work. The information is commercially sensitive and its release could negatively impact OPG's ability to meet cost savings because OPG's bargaining power would be weakened in future negotiations with counterparties for outsourcing contracts.</li> <li>• All details on potential cost savings associated with OPGs internal consideration of positive business decisions on contracting out work may not have been communicated to the PWU or Society.</li> <li>• Release of this type of labour relations information would negatively impact OPG's position in upcoming labour relations collective agreement negotiations with both the PWU and the Society.</li> </ul>
<p>61, 65, 67, 68, 69, 72  (Commercially sensitive supply chain information)</p>	<ul style="list-style-type: none"> <li>• The information redacted on these pages includes business planning commercially sensitive numbers relating to supply chain cost savings initiatives. Supply Chain is continuously negotiating with third parties for various contracts. Release of budget planning, business strategies and future spending is information that OPG needs to keep confidential to optimize its bargaining position to negotiate the best financial terms in its various agreements.</li> <li>• The information on page 68 is particularly commercially sensitive. If released, OPG's counterparties would have significant detail on what OPG spends/will spend under the various categories.</li> </ul>