



June 19, 2014

Ms. Kirsten Walli
Board Secretary
Ontario Energy Board
P.O. Box 2319, 27th Floor
2300 Yonge Street
Toronto, ON M4P 1E4

Re: Ontario Power Authority (OPA) 2014 Fees Application
AMPCO Interrogatories
Board File No. EB-2013-0326

Dear Ms. Walli:

Attached please find AMPCO's interrogatories. Due to scheduling issues, AMPCO is filing its interrogatories after the deadline of June 17, 2014. AMPCO respectfully requests that the Board please accept its interrogatories. AMPCO reviewed its interrogatories and removed those where the questions were already asked by others.

Please do not hesitate to contact me if you have any questions or require further information.

Sincerely yours,

A handwritten signature in blue ink, appearing to read "Adam White", with a long horizontal flourish extending to the right.

Adam White
President
Association of Major Power Consumers in Ontario

Copy to: OPA
Intervenors

**Ontario Power Authority (OPA) 2014 Expenditure, Revenue Requirement & Fees Application
AMPCO Interrogatories**

1.0-5.0-AMPCO-1

Ref: A-1-2 Page 3

- a) Page 3 – OPA references the creation of the Stakeholder’s Advisory Committee (SAC). Please provide the Committee’s terms of reference, budget , and discuss how the SAC contributes to the development and execution of OPA’s stated 2014 goals.

1.0-5.0-AMPCO-2

Ref: A-2-1 Page 4

Preamble: OPA states “the 2014 operating plan incorporates learnings from the 2012 merger process with the Independent Electricity System Operator, for example, reorganization of the marketing function; coordination of activities with our sister agency will continue during the planning period.”

- a) Please discuss the implications of the merger and integration activities on the 2014-2016 Business Plan.
- b) Please discuss how the OPA has incorporated the learnings from the 2012 merger process in its 2014 operating plan.
- c) Please discuss any learnings that have not been incorporated in the 2014 operating plan and why.

1.0-5.0-AMPCO-3

Ref: A-3-2 Page 6

Preamble: The evidence states “We also worked with our sister agency, the Independent Electricity System Operator, to plan a merger of our two organizations that would achieve benefits for Ontario’s ratepayers. Although the merger was paused in October due to prorogation of the legislature before the bill to enable the merger was passed, the proposed merger identified potential reductions and efficiencies. We will continue to take steps to achieve these savings for ratepayers.”

- a) Please discuss the specific potential benefits to Ontario ratepayers of merging the OPA and the IESO.
- b) Please identify the specific potential reductions and efficiencies of merging the OPA and the IESO.
- c) Please discuss the specific steps taken to achieve these savings for ratepayers in 2012 and 2013.

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- d) Please discuss the specific steps to be taken in the current 2014 application to achieve these savings for ratepayers.
- e) Please discuss the future steps needed to achieve these savings for ratepayers in 2015 and beyond.

1.0-5.0-AMPCO-4

Ref: B1-1-1 to B1-5-1

Preamble: OPA's application includes 5 divisional goals and strategic initiatives that support the achievement of these goals, as well as milestones to demonstrate success.

- a) Please explain the process OPA undertook to arrive at these goals, initiatives and milestones, and obtain approvals.

1. CONSERVATION

1.1 2014 Operating Budget for Goal 1 – Conservation

- Is the Operating Budget of \$10,588 thousand allocated to Goal 1 reasonable?

1.1-AMPCO-5

Ref: A-1-2 Page 2

Preamble: The evidence states the OPA will continue to support and promote participation in these programs, and anticipates that in 2014 over 1.3 TWh of electricity savings will be achieved which is nearly double the energy savings achieved per dollar of the divisions' fees expenses that was achieved in 2011.

- a) Please provide a description and breakdown of the energy savings that make up 1.3 TWh in 2014.
- b) Please provide a description and breakdown of the total energy savings achieved in 2011, 2012 and 2013.
- c) Please provide the energy savings achieved per dollar of the divisions' fee expenses for the years 2011 to 2014.

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1.1-AMPCO-6

Ref: B1-1-1

- a) Page 5 – Please discuss how OPA arrived at the target number of participants for its training activities.
- b) Page 5 – Please discuss more fully how the OPA plans to work directly with transmission-connected and multi-jurisdictional businesses to promote and support participation in conservation programs and how the OPA determined it will work with 58 of these customers in 2014.
- c) Page 9 – Please provide more information on the membership, frequency of meetings and budget for each working group.
- d) Page 9 – Please identify and explain the drivers of the need for the significant streamlining of the change management process that was undertaken in 2013. Please discuss the impact on the change management process post streamlining.
- e) Page 10 – Please discuss how the OPA and IESO will increase integration of demand response resources into IESO operations to increase the value of demand response and enable it to provide additional resources in the future.
- f) Page 13 – Please discuss how the OPA arrived at 35 LDCs expected to participate in face-to-face discussions.
- g) Page 18 – Conservation Savings - Please provide the energy savings from each OPA Contracted Province Wide Demand Response initiatives for the years 2011 to 2014.
- h) Page 20 – Please provide the MW savings of the additional 20 applications proceeding through the approval process.
- i) Page 34 – Please provide the annual budget for each of the 4 programs listed for the years 2011 to 2014.
- j) Page 36 - Please provide the annual budget for the Industrial Accelerator and Demand Response Programs.

2. POWER SYSTEM PLANNING

2.1 2014 Operating Budget for Goal 2 - Power System Planning

- Is the Operating Budget of \$5,749 thousand allocated to Goal 2 reasonable?

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2.1-AMPCO-7

Ref: B-2-1

- a) Please explain the government's open data initiative.

5. COMMUNICATIONS

5.1 2014 Operating Budget for Goal 5 – Communications

- Is the Operating Budget of \$4,398 thousand allocated to Goal 5 reasonable?

5.1-AMPCO-8

Ref: B-5-1 Appendix A Page 13

Preamble: Appendix A provides the number of stakeholder consultations from 2011 to December 2013.

- a) Please provide the Staff merger survey results from this consultation in 2012.

6. GENERAL

6.2 Registration Fees

- Are the proposed registration fees reasonable?

6.2-AMPCO-9

Ref: D-2-1

- a) Page 3 - Please provide the other jurisdictions where the use of registration fees is common.
- b) Page 3 – what percentage of the costs associated with reviewing and processing applications will the registration fee cover and compare with other jurisdictions.

6.3 Deferral and Variance Accounts

- Is the proposed disposition of the various Deferral and Variance Accounts reasonable and appropriate?
- Are the proposed Deferral and Variance Accounts appropriate?

6.3-AMPCO-10

**Ontario Power Authority (OPA) 2014 Expenditure, Revenue Requirement & Fees Application
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Ref: D-3-1 Page 1

Preamble: OPA requests the establishment of a 2014 GPCDA in order to be able to record any unanticipated amounts that may arise during the course of the year.

a) Is OPA's proposal for a new account or the continuation of an existing account. Please confirm.