Hydro One Brampton Networks Inc. 175 Sandalwood Pkwy West Brampton, Ontario L7A 1E8 Tel: (905) 840 6300 www.HydroOneBrampton.com



August 18, 2014

Ms. Kirsten Walli Board Secretary Ontario Energy Board PO Box 2319 2300 Yonge Street, 27<sup>th</sup> Floor Toronto, ON. M4P 1E4

Dear Ms. Walli,

#### Re: Adjustments to Interrogatory Responses Submitted on August 13, 2014 - EB-2014-0083

Subsequent to Hydro One Brampton Networks Inc.'s August 13, 2014 submission in response to Board Staff and Intervenors Interrogatories; the Company files the following amendments to this filing:

- 1) In the Board's Procedural Order 1 dated July 10, 2014 pertaining to the Company's April 23, 2014 rate application submission, it was decided by the Board that confidential treatment to the references made by the Company to the UPM survey in the Business Plan were not warranted. In the Company's August 13, 2014 submission, in response to Board Staff/Intervenor Interrogatories related to 1-SEC-6, the Company filed a redacted version of its Board Meeting presentation, "Board Meeting Presentation re: Hydro One Brampton 2014-2019". Since this submission was made it was determined that the appropriate treatment should have been according to Procedural Order 1 since the redactions related to the UPM survey as well. Accordingly, in response to 1-SEC-6 the Company resubmits the original Attachment 2 as an un-redacted version of the aforementioned Hydro One Brampton Board Meeting Presentation.
- 2) In response to 2-Energy Probe-5(b) (See 6 of 66) Hydro One Brampton resubmits the attached updated 2014 continuity schedule as the table submitted was incomplete as the grand totals did not display correctly.

Hydro One Brampton would be pleased to provide any additional information that the Board may require.

Sincerely,

Scott Miller

**Director of Regulatory Affairs & Communications** 

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Paul Tremblay, President & CEO, Hydro One Brampton Networks Inc.
Marc Villett, Vice-President, Finance, Hydro One Brampton Networks Inc., Encl.

#### 1-SEC-6

#### Attachment 2

## **Board Meeting Presentation re Hydro One Brampton 2014-2019 Business Plan**



# Hydro One Brampton 2014-2019 Business Plan





#### Financial Results-Plan over Plan

		Plan over Plan								
	CGAAP	CGAAP	IFRS	IFRS	IFRS	IFRS	IFRS			
\$ Millions		2013	2014	2015	2016	2017	2018	2019		
<b>Distribution Revenue</b>	2014-19	63.1	64.2	63.2	69.0	73.0	74.5	76.1		
	2013-17	61.1	61.7	67.1	70.5	72.0	73.5	77.1		
		2.0	2.5	(3.9)	(1.5)	1.0	1.0	(1.0)		
		4.4.5								
Net Income	2014-19	16.0	17.1	10.6	13.6	15.1	15.2	15.7		
	2013-17	15.7	15.2	14.1	16.1	16.5	16.3	16.5		
		0.3	1.9	(3.5)	(2.5)	(1.4)	(1.1)	(0.8)		
OM&A	2014-19	24.4	25.1	25.2	25.7	26.2	26.6	26.9		
OMA										
	2013-17	24.7	24.7	25.2	25.6	25.5	26.4	28.2		
		(0.3)	0.4	-	0.1	0.7	0.2	(1.3)		
Regulatory ROE (%)	2014-19	8.89	10.07	9.74	9.34	8.82	8.36	8.00		
	2013-17	9.22	8.52	9.12	9.12	8.90	8.41	9.12		
		(0.33)	1.55	0.62	0.22	(0.08)	(0.05)	(1.12)		
Capital	2014-19	29.3	31.9	52.4	48.5	43.4	43.6	42.1		
Cupital	2013-17	30.7	28.5	40.0	38.0	37.6	46.2	68.0		
		(1.4)	3.4	12.4	10.5	5.8	(2.6)	(25.9)		
		` '					\	` '		
Rate Base	2014-19	370.4	387.8	399.0	419.8	440.9	459.1	473.9		
	2013-17	369.9	387.0	390.7	404.5	419.7	433.8	456.7		
		0.5	0.8	8.3	15.3	21.2	25.3	17.2		

Notes:

2013 results are projected



## **Key Planning Assumptions**

#### **Regulatory:**

- IRM filings in 2014 and in 2016-19
  - IRM rate adjustments filed under CGAAP in 2014 and MIFRS from 2016-19
  - IRM rate increase assumed to be 1.25% annually
  - LRAM recovery/disposal in 2017 for 2013 and 2014 based on lost revenues included in rates vs. actual lost revenues associated with OPA programs
- Cost of service application in 2015
  - Disposal of Accounting Changes Under GAAP Account for differences arising as a result of the OEB mandated changes to capitalization in CGAAP
  - LRAM recovery/disposal for 2011 and 2012 based on lost revenues included in rates vs. actual lost revenues associated with OPA programs



## **Key Planning Assumptions**

#### **Customer & Load Growth:**

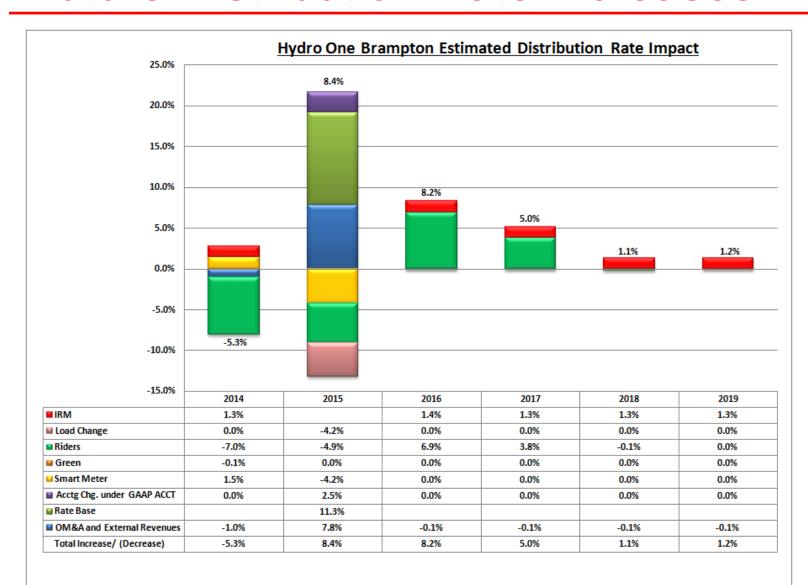
- 2.5% customer growth annually from 2014-2016, 2.1% per year from 2017-18 and 2.0% in 2019
- 1.0% load growth from 2014-19
- CDM impacts incorporated into the plan

#### **Financial:**

- Annual wage increases of 2% for management
- IBEW and Unifor increases of 3% annually per contract until March 31, 2014 and 2% thereafter
- Financial reporting in legacy CGAAP in 2014 and IFRS thereafter
- Acquisition of other LDCs not included in plan. HOBNI will consider acquisitions as opportunities arise



#### **Future Distribution Rate Increases**





## Key Business Risks & Mitigation

- Weather impact on load, work program and reliability
- OEB approval of IRM and of 2015 cost of service applications
- Government policy uncertainty/regulatory changes
  - OEB Renewed Regulatory Framework
  - Possible impacts on financial results and customer satisfaction
- Potential economic downturn/recession
  - Slowdown in housing starts
    - Mitigation monitor/Adjust OM&A to minimize impact of revenue shortfall
  - Loss of larger customers
  - Possible increase in bad debt
    - Mitigation closely monitor large accounts for bad debt risk
- Aging assets at MS stations could impact reliability
  - Mitigation Spare transformer available
- IT Technology and Process risks
  - AS 400 over 30 years old and highly customized
  - Informal IT governance, business continuity plan and IT security and control create business risks
  - Mitigation new ERP system, implement risk mitigation controls

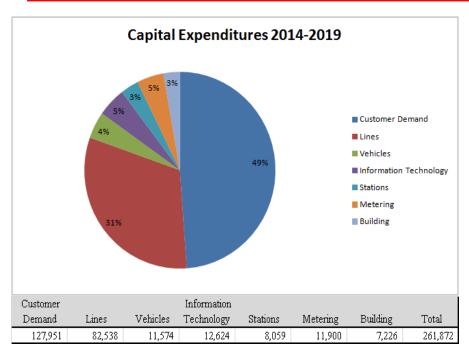


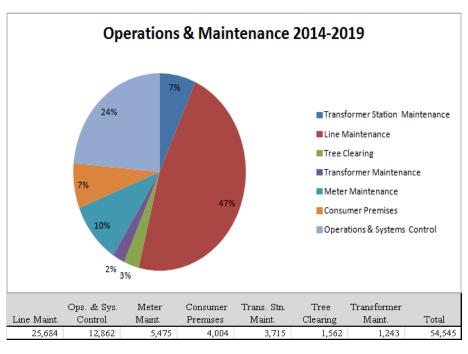
## Key Business Risks & Mitigation

- Ability to achieve CDM targets
  - Impact of time-of-use savings unknown
  - Mitigation continue to work towards achieving CDM targets
- Employee recruitment, retention and demographics
  - Average age of all employees is 48
  - 54% of all staff and 58% of management 50 years old or more
  - 54% of all staff and 58% of management can retire within five years
  - Difficulty in attracting and retaining staff for key positions as a result of below market compensation for management
  - Mitigation Succession plan being developed



## Work Program (\$000's)





#### Major capital programs include:

- Residential subdivision connections
- Distribution system expansion and enhancement program
- Transmission station feeder egress
- Asset relocation for road widening
- Fleet vehicle purchases
- New ERP system

 Maintenance expenditures increasing over the plan period to maintain reliability



## Capital Work Program (\$000's)

	GAAP	IFRS	IFRS	IFRS	IFRS	IFRS	
\$Thousands	2014	2015	2016	2017	2018	2019	Total
Developer Works & New Connections	3,178	12,412	11,827	11,498	11,110	10,521	60,546
Road Widenings	4,441	7,786	7,846	7,675	7,884	7,943	43,575
New General Service Customers	896	2,738	2,807	2,871	2,938	3,021	15,271
Feeder Cable Rehab Or Replacement Program	2,103	2,212	2,272	2,351	2,462	2,511	13,911
Planned Enhancements & System Improvements	1,994	1,860	1,895	1,831	2,025	2,193	11,798
Fleet	1,395	2,392	1,940	1,936	1,885	2,026	11,574
Distribution Cable Rehabilitation or Replacement Program	2,045	1,755	1,753	1,653	1,799	1,897	10,902
ERP System	-	5,065	5,057	-	-	-	10,122
Admin & Service Centre	1,315	1,458	1,242	1,239	1,239	634	7,127
Pleasant and Goreway TS Load Guarantee True-Up	3,653	2,345	-	-	-	-	5,998
4.16kV To 27.6kV Conversion Program	1,205	1,207	496	1,080	842	746	5,576
Goreway TS Expansion 27.6kV Egress Program	949	875	937	745	864	933	5,303
New Meters - Residential	898	874	864	869	865	855	5,225
Reactive Capital Replacement Programs	793	826	835	848	924	992	5,218
Pleasant TS Expansion 27.6 kV Egress Program	710	683	810	684	770	824	4,481
Expansions & Extensions for New Residential Subdivisions	789	722	712	701	691	701	4,316
Transformer Replacement Programs	482	628	675	770	819	867	4,241
Switchgear Replacement Program	579	637	598	616	578	578	3,586
New Residential - High Density	84	446	455	465	476	489	2,415
Wood Pole Replacement Program	275	324	371	417	460	491	2,338
Industrial/Commercial Meter Installations	354	359	369	373	383	387	2,225
Scada-Mate Automation Switch Program	386	396	352	356	375	347	2,212
Metering Equipment Commissioning	326	350	361	378	335	312	2,062
Other	3,035	4,042	4,069	4,018	3,834	2,852	21,850
Total Capital Work Program	31,885	52,392	48,543	43,374	43,558	42,120	261,872



#### IT Roadmap

#### **Current State**

- AS/400 over 30 years old and highly customized
- 75% of programmers eligible to retire in next five years
- Qualified personnel becoming difficult to find
- Age of technology and potential loss of expertise a risk

#### IT Roadmap

- PwC hired to review IT landscape (excluding operational systems like GIS) and produce an IT roadmap to help guide future investments
- PwC interviewed key management staff and numerous end users to assess current state, gather business requirements, develop a target state and help prioritize future initiatives



## IT Roadmap – Key Themes

#### PwC identified a number of key themes:

- IT is supporting business needs in a cost effective manner, however this may not be sustainable to meet future needs
- 2) Inadequate data accessibility and analytics for decision making
- 3) IT capacity and constraints limiting business agility
- Business processes are not consistently or sufficiently enabled by technology
- 5) Existing/legacy technology is not aligned with current or future business needs
- 6) Informal IT governance creates business risks and impacts focus on strategic priorities
- Current business continuity plan exposes risk of disruptions to critical business processes
- 8) Current IT security and controls increase risk for protection of confidential data



## IT Roadmap – Recommendations

#### **PwC recommendations**

- 1) Mitigate AS/400 (iSeries) risks
  - Implement risk mitigation controls such as system documentation, business continuity plan and platform currency for maintaining vendor support
- 2) Develop ERP/CIS strategy
  - Determine a go forward approach for ERP and CIS to leverage existing assets, align with business priorities, provide scalability, ease migration and phase technology costs and change impact
- 3) Investigate business process outsourcing (e.g. payroll)
- 4) BI Analytics Platform
  - Identify scope and requirements of analytics, incorporate data governance and implement a solution to improve decision making
- 5) Implement formal IT Governance
  - Improve IT/business alignment through adoption of a formal IT governance framework, roadmap oversight, risk and resource management



## IT Roadmap – Next Steps

- IBM iSeries operating system software will be upgraded to the latest version in by end of Sept 2013
- Business plan includes \$10 million of capital for a new ERP system
  - RFI and/or RFP will be prepared and issued in 2013/14
- Risk mitigation controls and measures will be implemented including preparing system documentation
- Business continuity plan will be reviewed and updated
  - Development iSeries machine will be moved to Jim Yarrow TS by November 2013 to provide full redundancy
- Establish formal IT governance



## Labour Strategy & Staffing Levels

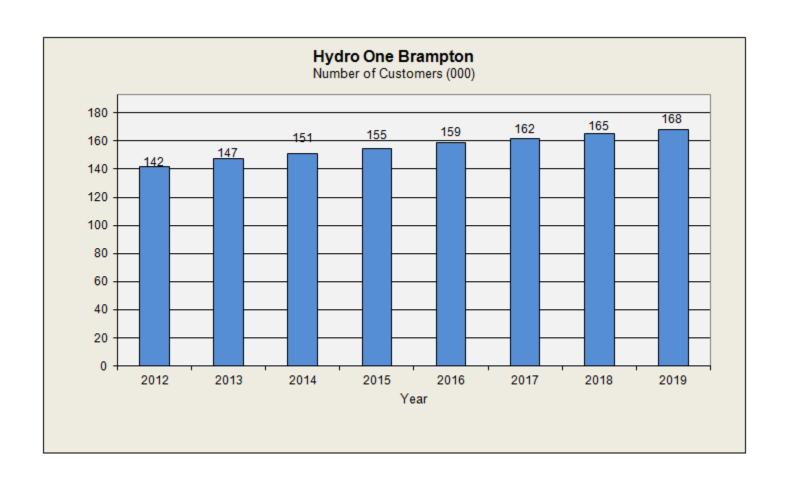
- Resourcing strategy is to utilize a combination of full time staff and external contractors to complete work program
  - Unifor contract allows outsourcing if >45 linemen are employed
  - Examples of work contracted out: line maintenance, forestry, cable locates, engineering design, civil construction etc...
- Staff levels have remained steady on a plan over plan basis

Headcount	2012 Act.	2013	2014	2015	2016	2017	2018	2019
2014-19 Plan	207	219	219	219	219	219	219	219
2013-17 Plan	207	219	219	219	219	219	219	219
Variance	-	-	-	-	-	-	-	-

- Wage compression and below market management compensation will impact recruitment and retention efforts
  - HOBNI management median base pay is below the 10<sup>th</sup> percentile of the market in most pay bands
  - 72% of Supervisors can retire in the next five years

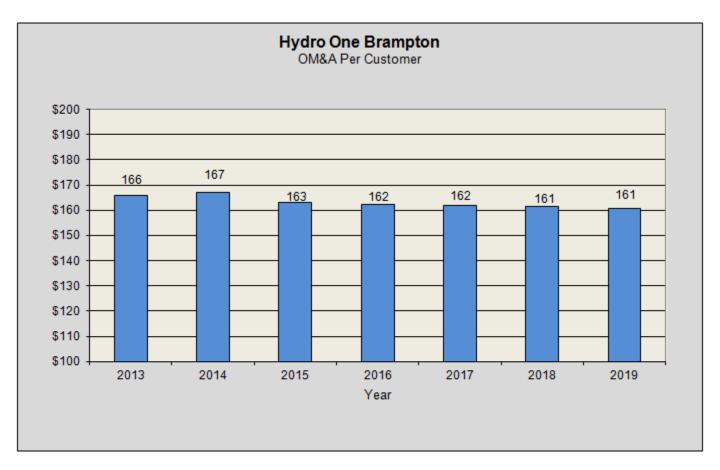


#### **Forecasted Customers**





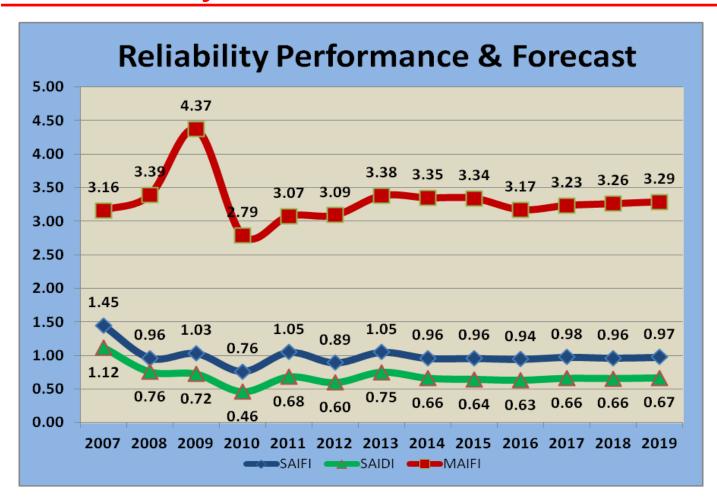
### OM&A per Customer



 OM&A per customer lowest among Ontario LDCs in 2012 per OEB yearbook



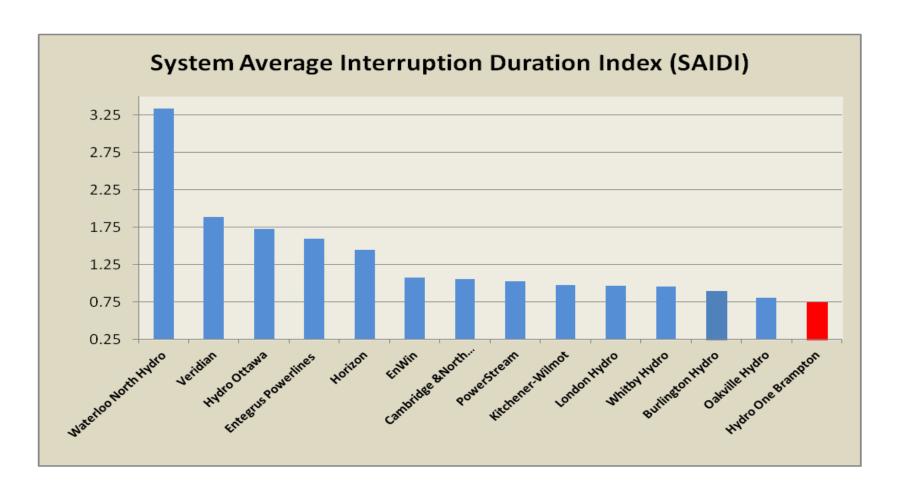
#### Reliability Metrics



Reliability metrics steadily improve over the planning period



#### 2012 SAIDI – Large Utilities



Note: Data from 2013 Utility Performance Management Survey. Confidential – data is not permitted to be shared outside Hydro One



#### **Productivity**

- Hydro One Brampton is currently one of the lowest cost utilities in the province
- Lowest OM&A cost index in peer group

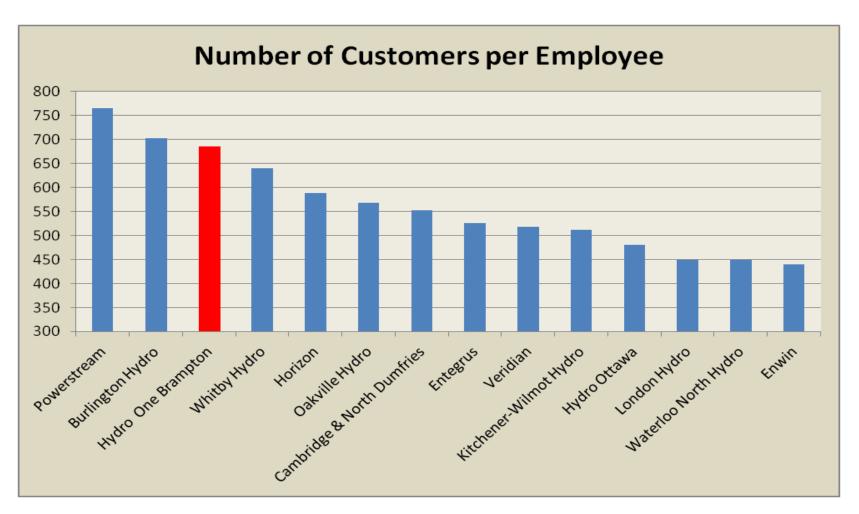
								Average /		
							Average of Last	Group	Percentage	
Large City Southern High							3 Available	Average 1	Differences	
Undergrounding	2006	2007	2008	2009	2010	2011	Years 1	(A)	(A-1)	
Hydro One Brampton Networks Inc.	0.548	0.516	0.602	0.595	0.583	0.623	0.600	0.740	-26.0%	
PowerStream Inc.	0.651	0.697	0.778	0.808	0.854	0.787	0.816	1.006	0.6%	
Horizon Utilities Corporation	0.653	0.736	0.801	0.835	0.800	0.855	0.83	1.023	2.3%	
Enersource Hydro Mississauga Inc.	0.819	0.862	0.855	0.966	0.837	0.877	0.893	1.101	10.1%	
London Hydro Inc.	0.757	0.89	0.838	0.871	0.925	0.955	0.917	1.130	13.0%	
Group Average								0.811		

Data Source: Third Generation Incentive Regulation Factor Updates for 2012 (EB-2011-0387)

- Lowest OM&A/customer in 2012 OEB yearbook
- Lowest controllable expense per customer in 2012 vs. peers



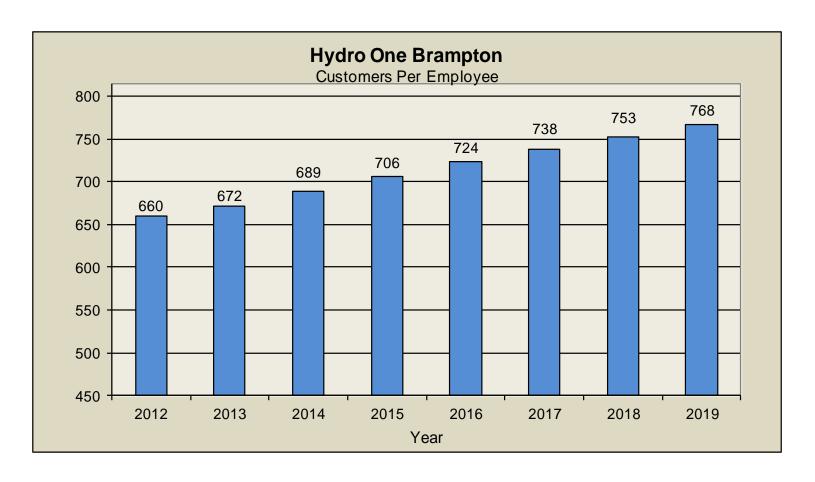
## Customers/Employee Comparison



Note: Data from 2013 Utility Performance Management Survey . Confidential – data is not permitted to be shared outside Hydro One



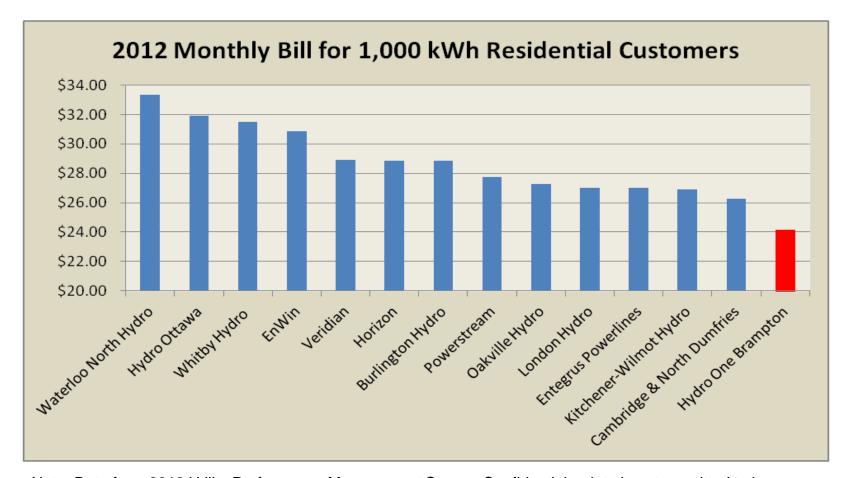
## Customers/Employee



 Employee productivity grows over the planning period due to increased customer growth without additional headcount



### Distribution Rates Comparison



Note: Data from 2013 Utility Performance Management Survey. Confidential – data is not permitted to be shared outside Hydro One

HOBNI has the lowest distribution rates in our peer group



## Conclusions & Key Challenges

- On track to achieve strategic goals although business risks remain a concern
  - Economic uncertainty
  - Government/Regulatory policy uncertainty
  - OEB approval of rate applications
  - Employee recruitment, retention and demographics
  - CDM targets
  - IT technology and process risks
- Productivity and efficiency remain a priority
- Reliability forecast to improve over the planning period
- Continued focus on maintaining high customer satisfaction

Hydro One Brampton Networks Inc. EB-2014-0083 Responses to Interrogatories Energy Probe Research Foundation Filed: August 13, 2014 Page **6** of **66** 

b) Please provide an updated continuity schedule for 2014, along with the resulting impacts on 2015 based on the most recent year-to-date actual capital additions closed to rate base in 2014 along with a forecast for the remainder of the year.

#### **RESPONSE**

#### Please see updated tables below

#### Year 2014

Designation   Designation   Designation   Pacific   Section   Pacific   Pa			Cost Accumulated Depreciation												
1909			Opening				Disposals Q3-Q4	1	Opening		Additions Q3-Q4				
Second Programs Name   S.   S.   S.   S.   S.   S.   S.   S						YTD Actuals	Forecast					YTD Actuals	Forecast	Closing Balance	Net Book Value
March   Account 1299			\$ 14,880,357	\$ -	\$ 3,653,000			\$ 18,533,357	\$ (1,375,160)	\$ (184,973)	\$ (230,636)			\$ (1,790,769)	\$ 16,742,588
Second   S	1611	Account 1925)	\$ 5,121,460	\$ 187,399	\$ 247,855			\$ 5,556,714	\$ (3,475,453)	\$ (330,067)	\$ (385,398)			\$ (4,190,917)	\$ 1,365,797
1905   1905   1906	1012	1906)	\$ -	\$ -				\$ -	\$ -					\$ -	\$ -
1900	1000		\$ 1,630,405	\$ 319	\$ 149,585			\$ 1,780,309	\$ (222,239)					\$ (222,239)	\$ 1,558,070
Sample   S			\$ 8,146,892	\$ -				\$ 8,146,892	\$ -					\$ -	\$ 8,146,892
1915   Transformer Station Equipment <0   V   \$1,586,603   \$   \$   \$2,5635   \$   \$   \$1,511,503   \$   \$   \$4,41,002   \$   \$   \$   \$   \$   \$   \$   \$   \$	1808 E	Buildings	\$ 33,079,401	\$ 31,668	\$ 1,054,580		\$ (127,637	\$ 34,038,012	\$ (11,413,469)	\$ (394,251)	\$ (387,026)		\$ 37,637	\$ (12,157,109)	\$ 21,880,903
Second Contents Station Equipment 45 PV   \$ 1,3,18,673   \$ 493,699   \$ 93,594   \$ (75,485)   \$ 1,410,002   \$ (90,695)   \$ (10,646)   \$ 46,235   \$ (130,004)   \$ (130,004	1810 L	_easehold Improvements	\$ -	\$ -				\$ -	\$ -					\$ -	\$ -
Songe Battery Equipment \$ 5	1815 T	Fransformer Station Equipment >50 kV	\$ 15,886,653	\$ -	\$ 26,935			\$ 15,913,588	\$ (4,113,694)	\$ (353,063)	\$ (442,158)			\$ (4,908,915)	\$ 11,004,673
1930   Poles Towers & Fritures   \$76,957,388   \$497,400   \$6,6846,586   \$1,030,481   \$6,101,140   \$77,000   \$1,000   \$	1820	Distribution Station Equipment <50 kV	\$ 13,136,574	\$ 439,409	\$ 918,564		\$ (75,485	) \$ 14,419,062	\$ (8,087,557)	\$ (90,665)	\$ (106,846)		\$ 46,235	\$ (8,238,833)	\$ 6,180,228
1835   Christopher Conductors & Devices   \$ 34,682,818   \$ 466,856   \$ 3,139,888   \$ (30,143)   \$ (81,120)   \$ 3,720,059   \$ (5,348,315)   \$ (33,880)   \$ (27,91,99)   \$ 248,181   \$ 570,420   \$ (34,120)   \$ (41,1	1825 5	Storage Battery Equipment	\$ -	\$ -				\$ -	\$ -					\$ -	\$ -
1940   Meterground Conduction   S. 18,955,799   S. 1,477,997   S. 3,568,780   S. (1,324)   S. (1,83,001)   S. (1,63,001)   S	1830 F	Poles, Towers & Fixtures	\$ 76,957,358	\$ 497,406	\$ 6,844,945	\$ (156,043)	\$ (298,192)	\$ 83,845,474	\$ (27,754,951)	\$ (712,480)	\$ (726,501)	\$ 73,332	\$ 367,100	\$ (28,753,500)	\$ 55,091,974
1945   Underground Conductors & Devices   \$288,250,200   \$1,844,761   \$1,241,3216	1835	Overhead Conductors & Devices	\$ 34,682,818	\$ 466,856	\$ 3,193,888	\$ (301,842)	\$ (841,126	\$ 37,200,593	\$ (5,343,315)	\$ (335,830)	\$ (279,159)	\$ 248,181	\$ 570,420	\$ (5,139,704)	\$ 32,060,890
1850   Live Transformers	1840 L	Jnderground Conduit	\$ 38,955,739	\$ 1,477,997	\$ 3,268,786	\$ (1,324)	\$ (18,300)	) \$ 43,682,898	\$ (4,804,490)	\$ (360,512)	\$ (299,860)	\$ 453	\$ 12,270	\$ (5,452,140)	\$ 38,230,759
Services (Overhead & Underground)   S. 28,986,779   S. 223,985   S. 1096,911   S. 30,317,74   S. (13,813,182) S. (192,408) S. (187,144)   S. 5 (190,000)		Underground Conductors & Devices	\$ 288,250,220	\$ 1,834,761	\$ 12,413,916	\$ (9,377)	\$ (126,052	) \$ 302,363,468	\$(142,298,507)	\$ (3,156,815)	\$ (3,038,581)	\$ 9,154	\$ 105,571	\$ (148,379,177)	\$ 153,984,291
1860   Meters (Smart Meters)   S   45,883,70   5   699,246   S   899,324   S   339,607   S   242,229   S   5   S   S   S   S   S   S   S   S		ine Transformers	\$ 114,667,368	\$ 1,321,921	\$ 4,101,379	\$ (139,379)	\$ (270,287)	\$ 119,681,002	\$ (51,733,065)	\$ (989,652)	\$ (903,044)	\$ 144,968	\$ 140,473	\$ (53,340,320)	\$ 66,340,682
Matera (Smart Matera)		Services (Overhead & Underground)	\$ 28,896,879	\$ 323,985	\$ 1,096,911			\$ 30,317,774	\$ (13,813,182)	\$ (192,408)	\$ (187,114)			\$ (14,192,704)	\$ 16,125,070
1906   Buildings & Fixtures	1860 N	Vleters	\$ -					\$ -	\$ -					\$ -	\$ -
1998   Bulldings & Fixtures   S   310,348   S   S   S   S   S   S   S   S   S		Meters (Smart Meters)	\$ 45,833,790	\$ 669,248	\$ 895,324	\$ (359,607)	\$ (242,295	\$ 46,796,459	\$ (20,057,076)	\$ (1,136,622)	\$ (1,126,912)	\$ 110,958	\$ 370,944	\$ (21,838,708)	\$ 24,957,751
1910   Leasehold Improvements   S   S   S   S   S   S   S   S   S	1905 L	and	\$ -	\$ -				\$ -	\$ -					\$ -	\$ -
1915   Office Furniture & Equipment (1) years)   S   1,969,278   S   115,281   S   128,279   S   2,212,838   S   (1,641,399)   S   (35,967)   S   (43,270)   S   (179,879)   S   (1920)   Computer Equip-Hardware(Post Mar. 22/04)   S   S   S   S   S   S   S   S   S	1908 E	Buildings & Fixtures	\$ 310,348	\$ -				\$ 310,348	\$ (83,007)	\$ (6,144)	\$ (6,144)			\$ (95,296)	\$ 215,052
1915   Office Furniture & Equipment (Syears)   S   4,853,430   S   168,997   S   (23,967)   S   4,998,461	1910 L	easehold Improvements	\$ -	\$ -				\$ -	\$ -					\$ -	\$ -
1920   Computer Equipment - Hardware   S	1915	Office Furniture & Equipment (10 years)	\$ 1,969,278	\$ 115,281	\$ 128,279			\$ 2,212,838	\$ (1,641,390)	\$ (35,967)	\$ (43,270)			\$ (1,720,627)	\$ 492,211
1920   Computer EquipHardware(Post Mar. 19/07)   S	1915	Office Furniture & Equipment (5 years)	\$ -					\$ -	\$ -					\$ -	\$ -
Some	1920	Computer Equipment - Hardware	\$ 4,853,430	\$ 168,997	\$ (23,967)	)		\$ 4,998,461	\$ (4,056,262)	\$ (178,103)	\$ (179,879)			\$ (4,414,244)	\$ 584,217
1930   Transportation Equipment	1920	Computer EquipHardware(Post Mar. 22/04)	\$ -					\$ -	\$ -					\$ -	s -
1935   Stores Equipment	1920	Computer EquipHardware(Post Mar. 19/07)	\$ -					\$ -	\$ -					\$ -	s -
1940   Tools, Shop & Garage Equipment   \$ 3,460,172   \$ 51,882   \$ 155,758   \$ \$ 3,667,811   \$ \$ (2,644,896)   \$ (82,438)   \$ (90,245)   \$ \$ (190,245)   \$ \$ \$ (190,245)   \$ \$ (190,245)   \$ \$ \$ (190,245)   \$ \$ \$ (190,245)   \$ \$ \$ (190,245)   \$ \$ \$ (190,245)   \$ \$ \$ (190,245)   \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1930 T	ransportation Equipment	\$ 14,222,043	\$ 999,397	\$ 393,064			\$ 15,614,504	\$ (7,583,735)	\$ (509,132)	\$ (505,042)			\$ (8,597,909)	\$ 7,016,594
1945   Measurement & Tosting Equipment   S	1935 5	Stores Equipment	\$ 368,262	\$ -				\$ 368,262	\$ (203,058)	\$ (17,454)	\$ (19,019)			\$ (239,531)	\$ 128,731
1950   Power Operated Equipment   S   37,250   S   S   S   S   S   S   S   S   S	1940 T	Tools, Shop & Garage Equipment	\$ 3,460,172	\$ 51,882	\$ 155,758			\$ 3,667,811	\$ (2,644,896)	\$ (82,438)	\$ (90,245)			\$ (2,817,579)	\$ 850,232
1955   Communications Equipment   S	1945 N	Measurement & Testing Equipment	\$ -	\$ -				\$ -	\$ -					\$ -	\$ -
1955   Communication Equipment (Smart Meters)   S	1950 F	Power Operated Equipment	\$ 37,250	\$ -				\$ 37,250	\$ (37,250)					\$ (37,250)	\$ (0)
1960   Miscellaneous Equipment   S   154,650   S   S   S   S   S   S   S   S   S	1955	Communications Equipment	\$ 1,675,389					\$ 1,675,389	\$ (517,880)	\$ (81,992)	\$ (46,417)			\$ (646,289)	\$ 1,029,100
1970   Load Management Controls Customer   S	1955	Communication Equipment (Smart Meters)	\$ -					\$ -	\$ -					\$ -	\$ -
1976   Load Management Controls Utility Premises   \$   \$   \$   \$   \$   \$   \$   \$   \$	1960 N	Miscellaneous Equipment	\$ 154,650	\$ -				\$ 154,650	\$ (116,091)	\$ (7,661)	\$ (7,192)			\$ (130,944)	\$ 23,706
1980   System Supervisor Equipment   \$ 6,106,273   \$ 75,907   \$ 30,839   \$ 6,213,019   \$ \$ (4,084,821)   \$ (112,830)   \$ (100,350)   \$ \$ (193,600,827)   \$ (199,000,827)   \$			\$ -	\$ -				\$ -	\$ -					\$ -	s -
1985   Miscellaneous Fixed Assets   \$   \$   \$   \$   \$   \$   \$   \$   \$	1975 L	oad Management Controls Utility Premises	\$ -	\$ -				\$ -	\$ -					\$ -	s -
1990 Other Tangible Property \$ \$ . \$ . \$ . \$ . \$ . \$ . \$ . \$ . \$ .			\$ 6,106,273	\$ 75,907	\$ 30,839				\$ (4,084,821)	\$ (112,830)	\$ (100,350)			\$ (4,298,001)	\$ 1,915,019
1995 Contributions & Grants \$ (157,927,619) \$ (4,368,418) \$ (11,164,790) \$ \$ \$ (173,460,827) \$ \$ 3,1893,222 \$ 2,119,067 \$ 1,984,527 \$ \$ 3 (19,94,517) \$ \$ (19,		Miscellaneous Fixed Assets	\$ -	\$ -				\$ -	\$ -					\$ -	\$ -
1610   Miscellaneous Intangible Plant   \$   \$   \$   \$   \$   \$   \$   \$   \$			\$ -	\$ -				7	\$ -					\$ -	\$ -
2040 Components and Spares \$ 3,834,177 \$ \$ \$ 3,834,177 \$ \$ \$ 3,834,177 \$ \$ \$ 59,189,567 \$ \$ 4,294,012 \$ 27,384,850 \$ (967,572) \$ (1,999,374) \$ 627,901,483 \$ \$ (283,567,327) \$ (7,149,994) \$ (7,126,265) \$ 587,045 \$ 1,650,651 \$ (283,567,327) \$ (283,567,327) \$ (7,149,994) \$ (7,126,265) \$ 587,045 \$ 1,650,651 \$ (283,567,327) \$ (283,567,32			\$ (157,927,619)	\$ (4,368,418)	\$ (11,164,790)	)		\$ (173,460,827)	\$ 31,893,222	\$ 2,119,067	\$ 1,984,527			\$ 35,996,816	\$ (137,464,011)
Sub-Total \$ 599,189,567 \$ 4,294,012 \$ 27,384,850 \$ (967,572) \$ (1,999,374) \$ 627,901,483 \$ (283,567,327) \$ (7,149,994) \$ (7,126,265) \$ 587,045 \$ 1,650,651 \$ (283,567,327) \$ (	1610 N	Miscellaneous Intangible Plant	\$ -					\$ -	\$ -					\$ -	\$ -
Less Socialized Renewable Energy	2040	Components and Spares							\$ -			\$ -			\$ 3,834,177
	5	Sub-Total	\$ 599,189,567	\$ 4,294,012	\$ 27,384,850	\$ (967,572)	\$ (1,999,374	\$ 627,901,483	\$ (283,567,327)	\$ (7,149,994)	\$ (7,126,265)	\$ 587,045	\$ 1,650,651	\$ (295,605,889)	\$ 332,295,594
								ė						ė	•
Less Other Non Rate-Regulated Utility								-						-	
Assets (input as negative) \$ -	1	Assets (input as negative)	\$ 599 189 567	\$ 4 294 012	\$ 27 384 850	\$ (967.572)	\$ (1 999 374	\$ -	\$ (283 567 327)	\$ (7.149.994)	\$ (7.126.265)	\$ 587.045	\$ 1,650,651	\$ - \$ (295,605,889)	\$ - \$ 332,295,594