

**PowerStream Custom IR
Technical Conference – April 21, 2015
Undertaking Responses**

- 1. A-CCC-11: Provide in one table the budget and historical actual storm damage costs for 2013 to 2015 and budget for 2016 to 2020.**

RESPONSE:

The Budget and Actual OM&A storm damage costs are included in the table below:

**OM&A Storm Damage
Costs (\$000's)**

| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|-----------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Budget | 321 | 347 | 369 | 377 | 385 | 391 | 397 | 403 |
| Actual (Note 1) | 2,136 | 265 | 127 | - | - | - | - | - |

Note 1: Actuals for 2015 are to end of March

1 **2. G-SEC-19: Provide missing appendices which are the System Hardening**
2 **reports.**

3

4 **RESPONSE:**

5 Please see TCQ-2 G-SEC-19 Appendix A and B.

3. A-CCC-8: Provide estimated productivity savings built into forecast for existing and new initiatives split between capital and OM&A.

RESPONSE:

PowerStream's best estimate of productivity savings incorporated into the forecasts has been presented in Exhibit F, Table 1 as updated in F-SEC-6.

PowerStream has been focused on achieving productivity improvements through projects such as Work Force Management and the new Customer Information System, and overall in our "Journey to Excellence". We have made progress, but recognize that there is more to be done.

At the time of preparing the 2015- 2020 budgets which began in May 2014, PowerStream's budgeting process did not specifically require staff to identify the productive reductions built into their budgets. PowerStream is taking steps to incorporate this into the budgeting process going forward.

Since 2013, PowerStream has managed budget targets based on a 1% inflationary increase for non-labour expenses in order to find efficiencies and manage OM&A cost pressures. Productivity savings have therefore been incorporated in actual results or budgets as they have been realized in order to mitigate other cost increases that may have exceeded the inflationary target in any given year. Where initiatives are taken to improve service at a lower cost, these cost reductions tend to offset cost increases for external services or an increased need for service costs due to growth that may be higher than the 1% inflationary budget target.

PowerStream believes that the budgeting process which involved several rounds of cuts to the initial budgets will require PowerStream to both utilize the current productivity initiatives and find additional productivity savings in order to operate within the approved budgets.

In capital the major productivity savings are from underground cable injection and pole reinforcement which have been built into the capital budgets.

4. B-EP-3: Provide updated Revenue Requirement and associated schedules reflecting corrections noted in interrogatory responses.

RESPONSE:

In the responding to the interrogatories, PowerStream discovered a number of items that needed to be corrected or adjusted:

Affecting Revenue Requirement:

- The cost of the new CIS system going into service in 2015 was understated by \$3,206,000 (B-CCC-15)
- The estimated accumulated depreciation on dispositions was overstated (G-EP-13)
- Taxes:
 - Update for changes affecting target net income
 - Correct CEC additions for 2017 to 2020 (J-EP-42)
 - CCA additions for additional CIS cost and correct adjustments re RCGRP (J-EP-43)
 - Correct additions to taxable income for depreciation to gross amount before re-allocation to OM&A (J-EP-42).

Affecting Cost Allocation:

- Remove suite metered customers from Residential Secondary customer base (L-VECC-37)
- Corrections to suite meter capital costs and meter reads (L-VECC-35).

Undertaking TCQ # 33, regarding cost allocation input sheets, I7.1 Meter Capital and I7.2 Meter Readings, questioning why the are suite meters reads for GS>50 kW customers on I7.2 but no Suite meters on I7.1. This was a misunderstanding on our part and these reads have been moved from suite meter reads to the normal manual reads.

Affecting Deferral and Variance Account Rate Riders:

- The only The ICM true-up amount was overstated (G-EP-15)
- Recalculate 2015 interest for Q2 to Q4 at the OEB prescribed rate for Q2 of 2015.

The impacts of the changes on Revenue Requirement, Bill Impacts, Rate Base, Cost Allocation and Deferral and Variance Account rate riders are discussed in the respective sections below.

1 **Revenue Requirement:**

2 The impact on revenue requirement resulting from these changes is summarized in
3 Table 1 below along with explanations regarding the changes.

4 **Table 1: Change in Revenue Requirement – April 24, 2015 Update (in thousands)**

| April 24/15 Revised | 2016 | 2017 | 2018 | 2019 | 2020 | |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|--------------|
| Return on Rate base | \$64,833 | \$70,324 | \$75,613 | \$80,095 | \$84,435 | |
| OM&A | \$96,216 | \$98,112 | \$99,920 | \$102,195 | \$104,193 | |
| Depreciation | \$47,224 | \$51,161 | \$53,848 | \$56,706 | \$59,844 | |
| Income Taxes | (\$3,760) | \$4,183 | \$5,196 | \$6,312 | \$6,566 | |
| Revenue Offsets | (\$12,591) | (\$12,718) | (\$12,817) | (\$12,939) | (\$13,069) | |
| Base Revenue Requirement | \$191,922 | \$211,062 | \$221,760 | \$232,369 | \$241,969 | |
| Feb 24/15 Proposal | 2016 | 2017 | 2018 | 2019 | 2020 | |
| Return on Rate base | \$64,667 | \$70,181 | \$75,497 | \$80,005 | \$84,371 | |
| OM&A | \$96,216 | \$98,112 | \$99,920 | \$102,195 | \$104,193 | |
| Depreciation | \$46,903 | \$50,841 | \$53,527 | \$56,386 | \$59,524 | |
| Income Taxes | (\$3,749) | \$3,588 | \$4,560 | \$5,600 | \$5,850 | |
| Revenue Offsets | (\$12,591) | (\$12,718) | (\$12,817) | (\$12,939) | (\$13,069) | |
| Base Revenue Requirement | \$191,447 | \$210,004 | \$220,687 | \$231,247 | \$240,868 | |
| Increase (Decrease) | 2016 | 2017 | 2018 | 2019 | 2020 | Notes |
| Return on Rate base | \$166 | \$143 | \$117 | \$90 | \$64 | 1 |
| OM&A | \$0 | \$0 | \$0 | \$0 | \$0 | 2 |
| Depreciation | \$321 | \$321 | \$321 | \$321 | \$321 | 3 |
| Income Taxes | (\$11) | \$595 | \$636 | \$712 | \$716 | 4 |
| Revenue Offsets | \$0 | \$0 | \$0 | \$0 | \$0 | 5 |
| Base Revenue Requirement | \$475 | \$1,059 | \$1,073 | \$1,122 | \$1,101 | |

5

6 **Notes:**

- 7 1. The return on rate base is a function of the change in rate base which is
8 discussed in the Rate Base section below.
- 9 2. No change in OM&A
- 10 3. Increase in depreciation represents the annual depreciation on the additional CIS
11 cost of \$3,206,000.

4. Increase in income taxes is due mainly to the correction regarding the amount of depreciation to be added back in arriving at taxable income. The correct amount to be added back is the gross depreciation including the allocation to OM&A, which ranges from \$2.4 million in 2016 to \$2.9 million in 2020. This increases taxable income by the amount of depreciation allocated to OM&A. The updated Tax model is provided electronically as TCQ-4 Appendix A.

5. No change in Revenue Offsets.

Bill Impacts:

The currently approved 2015 Tariff of Rates and Charges contains 2014 LRAM rate riders specific to the Barrie former rate zone. As a result, there are two sets of bill impacts, one for the former York Region rate zone and another for the former Barrie rate zone.

Appendix 2-W is provided electronically as TCQ-4 Appendix B. Summaries of the total and distribution impacts for each rate class, for each service region, are provided in Tables 2 through 5 below. They exclude HST and the Ontario Clean Energy benefit (OCEB).

Table 2: Summary of Monthly Bill Impacts for a Typical Customer – Total Bill (York Region)

| Customer Class | Billing Determinant | Consumption per Customer (kWh) | Load per Customer (kW) | Total bill | | | | |
|--------------------------|---------------------|--------------------------------|------------------------|-------------|-------------|-------------|-------------|-------------|
| | | | | 2016 | 2017 | 2018 | 2019 | 2020 |
| Residential | kWh | 800 | | 4.0% | 2.4% | 1.2% | 0.6% | 1.1% |
| GS<50 kW | kWh | 2,000 | | 3.8% | 1.8% | 1.1% | 0.8% | 0.9% |
| GS>50 kW | kW | 80,000 | 250 | 3.5% | 1.2% | (0.3%) | 0.7% | 0.6% |
| Large Use | kW | 2,800,000 | 7,350 | 2.3% | 1.0% | 0.6% | 0.6% | 0.5% |
| Unmetered Scattered Load | kWh | 150 | | 5.8% | 3.0% | 1.2% | 1.3% | 1.0% |
| Sentinel Lights | kW | 180 | | 7.6% | 4.2% | 0.6% | 1.7% | 1.4% |
| Street Lighting | kW | 280 | | 5.4% | 4.6% | 3.3% | 1.7% | 1.6% |
| Average | | | | 4.6% | 2.6% | 1.1% | 1.0% | 1.0% |

Table 3: Summary of Monthly Bill Impacts for a Typical Customer – Distribution Portion (York Region)

| Customer Class | Billing Determinant | Consumption per Customer (kWh) | Load per Customer (kW) | Distribution Component | | | | |
|--------------------------|---------------------|--------------------------------|------------------------|------------------------|-------------|-------------|-------------|-------------|
| | | | | 2016 | 2017 | 2018 | 2019 | 2020 |
| Residential | kWh | 800 | | 17.4% | 8.9% | 3.9% | 1.8% | 3.4% |
| GS<50 kW | kWh | 2,000 | | 17.5% | 7.2% | 3.5% | 2.6% | 2.8% |
| GS>50 kW | kW | 80,000 | 250 | 30.8% | 7.6% | (3.1%) | 3.6% | 2.9% |
| Large Use | kW | 2,800,000 | 7,350 | 29.6% | 9.3% | 4.1% | 3.9% | 3.0% |
| Unmetered Scattered Load | kWh | 150 | | 16.3% | 7.9% | 3.1% | 3.2% | 2.3% |
| Sentinel Lights | kW | 180 | | 21.7% | 10.4% | 1.1% | 3.7% | 3.1% |
| Street Lighting | kW | 280 | | 20.6% | 13.5% | 5.4% | 5.4% | 4.8% |
| Average | | | | 22.0% | 9.3% | 2.6% | 3.4% | 3.2% |

Table 4: Summary of Monthly Bill Impacts for a Typical Customer – Total Bill (Barrie)

| Customer Class | Billing Determinant | Consumption per Customer (kWh) | Load per Customer (kW) | Total bill | | | | |
|--------------------------|---------------------|--------------------------------|------------------------|-------------|-------------|-------------|-------------|-------------|
| | | | | 2016 | 2017 | 2018 | 2019 | 2020 |
| Residential | kWh | 800 | | 3.9% | 2.4% | 1.2% | 0.6% | 1.1% |
| GS<50 kW | kWh | 2,000 | | 3.5% | 1.8% | 1.1% | 0.8% | 0.9% |
| GS>50 kW | kW | 80,000 | 250 | 3.5% | 1.2% | (0.3%) | 0.7% | 0.6% |
| Large Use | kW | 2,800,000 | 7,350 | 2.3% | 1.0% | 0.6% | 0.6% | 0.5% |
| Unmetered Scattered Load | kWh | 150 | | 5.8% | 3.0% | 1.2% | 1.3% | 1.0% |
| Sentinel Lights | kW | 180 | | | | | | |
| Street Lighting | kW | 280 | | 5.4% | 4.6% | 3.3% | 1.7% | 1.6% |
| Average | | | | 4.1% | 2.3% | 1.2% | 0.9% | 0.9% |

Table 5: Summary of Monthly Bill Impacts for a Typical Customer – Distribution Portion (Barrie)

| Customer Class | Billing Determinant | Consumption per Customer (kWh) | Load per Customer (kW) | Distribution Component | | | | |
|--------------------------|---------------------|--------------------------------|------------------------|------------------------|-------------|-------------|-------------|-------------|
| | | | | 2016 | 2017 | 2018 | 2019 | 2020 |
| Residential | kWh | 800 | | 16.7% | 8.9% | 3.9% | 1.8% | 3.4% |
| GS<50 kW | kWh | 2,000 | | 16.0% | 7.2% | 3.5% | 2.6% | 2.8% |
| GS>50 kW | kW | 80,000 | 250 | 30.5% | 7.6% | (3.1%) | 3.6% | 2.9% |
| Large Use | kW | 2,800,000 | 7,350 | 29.6% | 9.3% | 4.1% | 3.9% | 3.0% |
| Unmetered Scattered Load | kWh | 150 | | 16.3% | 7.9% | 3.1% | 3.2% | 2.3% |
| Sentinel Lights | kW | 180 | | | | | | |
| Street Lighting | kW | 280 | | 20.6% | 13.5% | 5.4% | 5.4% | 4.8% |
| Average | | | | 21.6% | 9.1% | 2.8% | 3.4% | 3.2% |

PowerStream's updated proposed 2016 Tariffs of Rates and Charges is provided electronically as TCQ-4 Appendix C. Tables 6 to 9 below provide a summary of the Current and Proposed distribution rates and other rates for 2016-2020.

Table 6: Current and Proposed Distribution Rates

| Customer Class | Billing Determinant | Proposed Rates | | | | | | | | | | | |
|---------------------|---------------------|--------------------|----------|------------|----------|------------|-----------|------------|-----------|------------|-----------|------------|-----------|
| | | Current 2015 Rates | | 2016 | | 2017 | | 2018 | | 2019 | | 2020 | |
| | | Fixed | Variable | Fixed | Variable | Fixed | Variable | Fixed | Variable | Fixed | Variable | Fixed | Variable |
| Residential | kWh | \$12.67 | \$0.0140 | \$14.62 | \$0.0170 | \$15.78 | \$0.0189 | \$16.27 | \$0.0201 | \$16.74 | \$0.0213 | \$17.11 | \$0.0224 |
| GS<50 kW | kWh | \$26.08 | \$0.0139 | \$30.09 | \$0.0167 | \$32.71 | \$0.0183 | \$33.48 | \$0.0194 | \$33.58 | \$0.0208 | \$33.73 | \$0.0219 |
| GS>50 kW | kW | \$138.48 | \$3.3278 | \$138.48 | \$4.0220 | \$138.48 | \$4.4497 | \$138.48 | \$4.6761 | \$138.48 | \$4.8998 | \$138.48 | \$5.0969 |
| Large Use | kW | \$5,966.29 | \$1.4159 | \$5,966.29 | \$2.1550 | \$5,966.29 | \$2.5095 | \$5,966.29 | \$2.7130 | \$5,966.29 | \$2.8987 | \$5,966.29 | \$3.0595 |
| Unmetered Scattered | kWh | \$7.01 | \$0.0159 | \$8.09 | \$0.0193 | \$8.70 | \$0.0214 | \$8.91 | \$0.0228 | \$9.08 | \$0.0243 | \$9.16 | \$0.0258 |
| Sentinel Lights | kW | \$3.41 | \$8.0172 | \$3.93 | \$9.7254 | \$4.36 | \$10.4768 | \$4.58 | \$10.8774 | \$4.80 | \$11.2562 | \$4.99 | \$11.5900 |
| Street Lighting | kW | \$1.26 | \$6.6546 | \$1.45 | \$8.1382 | \$1.57 | \$9.0858 | \$1.62 | \$9.8029 | \$1.67 | \$10.4188 | \$1.71 | \$11.0145 |

Table 7: Current and Proposed Low Voltage Rates

| Customer Class | Billing Determinant | Current | Proposed | | | | |
|--------------------------|---------------------|----------|----------|----------|----------|----------|----------|
| | | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Residential | kWh | \$0.0003 | \$0.0006 | \$0.0006 | \$0.0007 | \$0.0007 | \$0.0007 |
| GS<50 kW | kWh | \$0.0003 | \$0.0005 | \$0.0005 | \$0.0006 | \$0.0006 | \$0.0006 |
| GS>50 kW | kW | \$0.1189 | \$0.1989 | \$0.2092 | \$0.2192 | \$0.2299 | \$0.2299 |
| Large Use | kW | \$0.1437 | \$0.2040 | \$0.2146 | \$0.2249 | \$0.2358 | \$0.2358 |
| Unmetered Scattered Load | kWh | \$0.0003 | \$0.0006 | \$0.0006 | \$0.0006 | \$0.0007 | \$0.0007 |
| Sentinel Lights | kW | \$0.1031 | \$0.1464 | \$0.1539 | \$0.1613 | \$0.1692 | \$0.1692 |
| Street Lighting | kW | \$0.0917 | \$0.1612 | \$0.1695 | \$0.1777 | \$0.1863 | \$0.1864 |

Table 8: Proposed Rate Riders

| Customer Class | Billing Determinant | DVA Disposition | Global Adjustment Disposition | LRAMVA (2013 Balance) | Stranded Meter Assets | Account 1575 |
|---------------------|---------------------|-------------------------|-------------------------------|------------------------|------------------------|------------------------|
| | | Recovery Period 2 YEARS | Recovery Period 2 YEARS | Recovery Period 1 YEAR | Recovery Period 1 YEAR | Recovery Period 1 YEAR |
| Residential | kWh | \$0.0002 | \$0.0011 | (\$0.0001) | \$0.0001 | (\$0.0005) |
| GS<50 kW | kWh | \$0.0002 | \$0.0011 | \$0.0001 | \$0.0002 | (\$0.0003) |
| GS>50 kW | kW | \$0.0309 | \$0.4161 | (\$0.0126) | | (\$0.0564) |
| Large Use | kW | \$0.0148 | | \$0.0000 | | \$0.0000 |
| Unmetered Scattered | kWh | \$0.0002 | \$0.0011 | (\$0.0002) | | (\$0.0005) |
| Sentinel Lights | kW | \$0.0231 | \$0.4308 | (\$0.1662) | | (\$0.2470) |
| Street Lighting | kW | (\$0.2075) | \$0.3973 | (\$0.1296) | | (\$0.2306) |

Table 9: Current and Proposed RTS rates

| Customer Class | Billing Determinant | Proposed Rates | | | | | | | | | | | |
|----------------------------------|---------------------|--------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | Current 2015 Rates | | 2016 | | 2017 | | 2018 | | 2019 | | 2020 | |
| | | TN | TC | TN | TC | TN | TC | TN | TC | TN | TC | TN | TC |
| Residential | kWh | \$ 0.0080 | \$ 0.0035 | \$ 0.0080 | \$ 0.0037 | \$ 0.0081 | \$ 0.0038 | \$ 0.0083 | \$ 0.0038 | \$ 0.0084 | \$ 0.0039 | \$ 0.0086 | \$ 0.0040 |
| General Service < 50 kW | kWh | \$ 0.0072 | \$ 0.0030 | \$ 0.0072 | \$ 0.0032 | \$ 0.0073 | \$ 0.0032 | \$ 0.0075 | \$ 0.0033 | \$ 0.0076 | \$ 0.0034 | \$ 0.0077 | \$ 0.0035 |
| General Service > 50 kW | kW | \$ 2.9192 | \$ 1.1726 | \$ 2.8960 | \$ 1.2343 | \$ 2.9367 | \$ 1.2538 | \$ 2.9823 | \$ 1.2758 | \$ 3.0321 | \$ 1.2998 | \$ 3.0802 | \$ 1.3234 |
| General Service > 50 kW Interval | kW | \$ 3.0601 | \$ 1.2687 | \$ 3.0358 | \$ 1.3354 | \$ 3.0784 | \$ 1.3566 | \$ 3.1263 | \$ 1.3803 | \$ 3.1785 | \$ 1.4064 | \$ 3.2289 | \$ 1.4319 |
| Large Use | kW | \$ 3.4638 | \$ 1.2027 | \$ 3.4798 | \$ 1.2820 | \$ 3.5558 | \$ 1.3123 | \$ 3.6338 | \$ 1.3437 | \$ 3.7114 | \$ 1.3753 | \$ 3.7928 | \$ 1.4086 |
| Unmetered Scattered Load | kWh | \$ 0.0072 | \$ 0.0034 | \$ 0.0070 | \$ 0.0035 | \$ 0.0069 | \$ 0.0035 | \$ 0.0068 | \$ 0.0034 | \$ 0.0067 | \$ 0.0034 | \$ 0.0067 | \$ 0.0034 |
| Sentinel Lighting | kW | \$ 2.2561 | \$ 0.8629 | \$ 2.2538 | \$ 0.9146 | \$ 2.2870 | \$ 0.9297 | \$ 2.3200 | \$ 0.9450 | \$ 2.3520 | \$ 0.9600 | \$ 2.3857 | \$ 0.9760 |
| Street Lighting | kW | \$ 2.2203 | \$ 0.9503 | \$ 2.5104 | \$ 1.1400 | \$ 2.9365 | \$ 1.3359 | \$ 3.5555 | \$ 1.6206 | \$ 3.6409 | \$ 1.6631 | \$ 3.7471 | \$ 1.7154 |

Appendix 2-V Revenue Validation is provided electronically as TCQ-4 Appendix D.

Rate Base:

Table 10 below summarizes the change in rate base.

Table 10: Change in Rate Base – April 24, 2015 Update

| April 24/15 Revised | 2016 | 2017 | 2018 | 2019 | 2020 |
|----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Average Net Fixed Assets | \$920,437 | \$998,801 | \$1,076,767 | \$1,146,727 | \$1,215,176 |
| Working Capital Allowance | \$155,926 | \$157,219 | \$163,628 | \$167,216 | \$169,953 |
| Rate Base | \$1,076,363 | \$1,156,020 | \$1,240,394 | \$1,313,943 | \$1,385,129 |
| Feb 24/15 Proposal | 2016 | 2017 | 2018 | 2019 | 2020 |
| Average Net Fixed Assets | \$917,689 | \$996,456 | \$1,074,873 | \$1,145,246 | \$1,214,127 |
| Working Capital Allowance | \$155,926 | \$157,219 | \$163,628 | \$167,216 | \$169,953 |
| Rate Base | \$1,073,615 | \$1,153,675 | \$1,238,501 | \$1,312,462 | \$1,384,080 |
| Increase (Decrease) | 2016 | 2017 | 2018 | 2019 | 2020 |
| Average Net Fixed Assets | \$2,748 | \$2,345 | \$1,893 | \$1,481 | \$1,049 |
| Working Capital Allowance | \$0 | \$0 | \$0 | \$0 | \$0 |
| Rate Base | \$2,748 | \$2,345 | \$1,893 | \$1,481 | \$1,049 |

The increase in rate base is from the change in average net fixed assets (NFA). There was no change in working capital or working capital allowance. Updated Fixed Asset Continuity Schedules (Chapter 2 APP. 2-BA) are provided as TCQ-4 Appendix E.

The increase in NFA is mainly attributable to the increase of \$3,206,000 in additions in 2015 regarding the new CIS. After a half year depreciation in 2015 of \$160,300 and annual depreciation of \$320,600 in 2016, this adds \$2,885,400 to average NFA in 2016 with the addition to subsequent years decreasing by \$320,600 each year. This has been offset in part by the increase in the net book value of dispositions as discussed in the response to G-EP-13.

Cost Allocation (CA):

The Board 3.2 CA Models have been used to determine the proportion of PowerStream's total revenue requirement that is recoverable from each rate class in each year.

The 2016 – 2020 CA models are provided electronically as TCQ-4 Appendix F.

The Status Quo class revenue-to-cost ratios as determined in the cost allocation models are shown in Table 11 below.

Table 11: Revenue-to-Cost Ratios (Status Quo)

| "STATUS QUO" | | | | | | | |
|--------------------------|---------|--------|--------|--------|--------|--------|----------------------|
| | 2013 BA | 2016 | 2017 | 2018 | 2019 | 2020 | Policy Allowed Range |
| Residential | 102.1% | 102.6% | 103.9% | 104.9% | 105.7% | 106.4% | 85 - 115 |
| GS Less Than 50 kW | 98.0% | 99.6% | 100.4% | 100.6% | 100.8% | 100.8% | 80 - 120 |
| GS 50 to 4,999 kW | 98.0% | 96.5% | 94.1% | 92.5% | 91.3% | 90.3% | 80 - 120 |
| Large Use | 85.0% | 71.3% | 68.5% | 67.0% | 66.0% | 65.2% | 85 - 115 |
| Unmetered Scattered Load | 102.4% | 91.3% | 94.9% | 96.3% | 97.2% | 98.1% | 80 - 120 |
| Sentinel Lighting | 95.0% | 84.6% | 83.6% | 83.4% | 83.2% | 83.1% | 80 - 120 |
| Street Lighting | 89.7% | 88.1% | 85.0% | 82.3% | 81.6% | 80.9% | 70 - 120 |

A revenue allocation adjustment was required for the Large Use customer class, to increase the revenues and bring the revenue-to-cost ratios within the Policy Allowed Range. PowerStream proposes that the revenue-to-cost ratio be increased to the bottom of the Policy Allowed Range. The resulting additional revenue from the Large Use class in 2016-2020 is in a range of \$63,000- \$120,000. Since the Residential customer class has the highest revenue-to-cost ratio, the additional revenue has been credited to this customer to move its revenue-to-cost ratio closer to 1.00. Table 12 below provides the proposed Revenue-to-Cost ratios.

Table 12: Appendix 2P (D) – Proposed Revenue-to-Cost Ratios

| Class | Proposed Revenue-to-Cost Ratios | | | | | Policy Allowed Range |
|--------------------------------|---------------------------------|--------|--------|--------|--------|----------------------|
| | 2016 | 2017 | 2018 | 2019 | 2020 | |
| Residential | 102.5% | 103.8% | 104.8% | 105.6% | 106.3% | 85 - 115 |
| GS < 50 kW | 99.6% | 100.4% | 100.6% | 100.8% | 100.8% | 80 - 120 |
| GS > 50 kW | 96.5% | 94.1% | 92.5% | 91.3% | 90.3% | 80 - 120 |
| Large User | 85.0% | 85.0% | 85.0% | 85.0% | 85.0% | 85 - 115 |
| Unmetered Scattered Load (USL) | 91.3% | 94.9% | 96.3% | 97.2% | 98.1% | 80 - 120 |
| Sentinel Lighting | 84.6% | 83.6% | 83.4% | 83.2% | 83.1% | 80 - 120 |
| Street Lighting | 88.1% | 85.0% | 82.3% | 81.6% | 80.9% | 70 - 120 |

Tables 13 through 17 provide details on the revenue allocation to rate classes for 2016 through 2020.

Table 13: Appendix 2P (B) – Allocated Class Revenues - 2016

| Classes (same as previous table) | Column 7B | Column 7C | Column 7D | Column 7E |
|----------------------------------|---|---------------------------------------|---------------------|-----------------------|
| | Load Forecast (LF) X current approved rates | LF X current approved rates X (1 + d) | LF X proposed rates | Miscellaneous Revenue |
| Residential | \$ 88,037,077 | \$ 104,012,502 | \$ 103,949,352 | \$ 7,527,078 |
| GS < 50 kW | \$ 24,606,848 | \$ 29,072,068 | \$ 29,072,068 | \$ 1,867,749 |
| GS > 50 kW | \$ 46,721,959 | \$ 55,200,240 | \$ 55,200,240 | \$ 2,910,817 |
| Large User | \$ 266,234 | \$ 314,546 | \$ 377,696 | \$ 14,413 |
| Street Lighting | \$ 2,320,226 | \$ 2,741,259 | \$ 2,741,259 | \$ 209,717 |
| Sentinel Lighting | \$ 16,350 | \$ 19,316 | \$ 19,316 | \$ 1,592 |
| Unmetered Scattered Load (USL) | \$ 475,661 | \$ 561,975 | \$ 561,975 | \$ 59,237 |
| Total | \$ 162,444,354 | \$ 191,921,907 | \$ 191,921,907 | \$ 12,590,603 |

Table 14: Appendix 2P (B) – Allocated Class Revenues - 2017

| Classes (same as previous table) | Column 7B | Column 7C | Column 7D | Column 7E |
|----------------------------------|---|---------------------------------------|---------------------|-----------------------|
| | Load Forecast (LF) X current approved rates | LF X current approved rates X (1 + d) | LF X proposed rates | Miscellaneous Revenue |
| Residential | \$ 88,807,634 | \$ 114,750,689 | \$ 114,664,499 | \$ 7,590,447 |
| GS < 50 kW | \$ 24,646,566 | \$ 31,846,479 | \$ 31,846,479 | \$ 1,865,737 |
| GS > 50 kW | \$ 46,908,541 | \$ 60,611,765 | \$ 60,611,765 | \$ 2,976,590 |
| Large User | \$ 265,314 | \$ 342,819 | \$ 429,009 | \$ 14,937 |
| Street Lighting | \$ 2,213,358 | \$ 2,859,938 | \$ 2,859,938 | \$ 209,866 |
| Sentinel Lighting | \$ 16,286 | \$ 21,043 | \$ 21,043 | \$ 1,590 |
| Unmetered Scattered Load (USL) | \$ 487,250 | \$ 629,589 | \$ 629,589 | \$ 59,146 |
| Total | \$ 163,344,950 | \$ 211,062,322 | \$ 211,062,322 | \$ 12,718,312 |

Table 15: Appendix 2P (B) – Allocated Class Revenues - 2018

| Classes (same as previous table) | Column 7B | Column 7C | Column 7D | Column 7E |
|----------------------------------|---|---------------------------------------|---------------------|-----------------------|
| | Load Forecast (LF) X current approved rates | LF X current approved rates X (1 + d) | LF X proposed rates | Miscellaneous Revenue |
| Residential | \$ 89,692,812 | \$ 121,054,694 | \$ 120,954,444 | \$ 7,638,780 |
| GS < 50 kW | \$ 24,692,287 | \$ 33,326,163 | \$ 33,326,163 | \$ 1,871,678 |
| GS > 50 kW | \$ 47,043,329 | \$ 63,492,444 | \$ 63,492,444 | \$ 3,019,116 |
| Large User | \$ 264,402 | \$ 356,853 | \$ 457,103 | \$ 15,267 |
| Street Lighting | \$ 2,099,230 | \$ 2,833,244 | \$ 2,833,244 | \$ 210,116 |
| Sentinel Lighting | \$ 16,285 | \$ 21,979 | \$ 21,979 | \$ 1,594 |
| Unmetered Scattered Load (USL) | \$ 499,851 | \$ 674,628 | \$ 674,628 | \$ 60,131 |
| Total | \$ 164,308,195 | \$ 221,760,005 | \$ 221,760,005 | \$ 12,816,681 |

Table 16: Appendix 2P (B) – Allocated Class Revenues - 2019

| Classes (same as previous table) | Column 7B | Column 7C | Column 7D | Column 7E |
|----------------------------------|---|---------------------------------------|---------------------|-----------------------|
| | Load Forecast (LF) X current approved rates | LF X current approved rates X (1 + d) | LF X proposed rates | Miscellaneous Revenue |
| Residential | \$ 90,524,165 | \$ 127,266,638 | \$ 127,154,938 | \$ 7,703,798 |
| GS < 50 kW | \$ 24,736,122 | \$ 34,776,163 | \$ 34,776,163 | \$ 1,879,928 |
| GS > 50 kW | \$ 47,112,553 | \$ 66,234,869 | \$ 66,234,869 | \$ 3,062,935 |
| Large User | \$ 263,499 | \$ 370,449 | \$ 482,149 | \$ 15,519 |
| Street Lighting | \$ 2,116,796 | \$ 2,975,973 | \$ 2,975,973 | \$ 213,785 |
| Sentinel Lighting | \$ 16,284 | \$ 22,894 | \$ 22,894 | \$ 1,594 |
| Unmetered Scattered Load (USL) | \$ 513,592 | \$ 722,052 | \$ 722,052 | \$ 61,393 |
| Total | \$ 165,283,011 | \$ 232,369,037 | \$ 232,369,037 | \$ 12,938,953 |

Table 17: Appendix 2P (B) – Allocated Class Revenues - 2020

| Classes (same as previous table) | Column 7B | Column 7C | Column 7D | Column 7E |
|----------------------------------|---|---------------------------------------|---------------------|-----------------------|
| | Load Forecast (LF) X current approved rates | LF X current approved rates X (1 + d) | LF X proposed rates | Miscellaneous Revenue |
| Residential | \$ 91,320,209 | \$ 132,857,309 | \$ 132,736,209 | \$ 7,772,989 |
| GS < 50 kW | \$ 24,817,227 | \$ 36,105,371 | \$ 36,105,371 | \$ 1,891,564 |
| GS > 50 kW | \$ 47,242,131 | \$ 68,730,268 | \$ 68,730,268 | \$ 3,106,853 |
| Large User | \$ 262,603 | \$ 382,049 | \$ 503,149 | \$ 15,739 |
| Street Lighting | \$ 2,131,874 | \$ 3,101,559 | \$ 3,101,559 | \$ 217,463 |
| Sentinel Lighting | \$ 16,284 | \$ 23,691 | \$ 23,691 | \$ 1,595 |
| Unmetered Scattered Load (USL) | \$ 528,571 | \$ 768,992 | \$ 768,992 | \$ 62,882 |
| Total | \$ 166,318,900 | \$ 241,969,238 | \$ 241,969,238 | \$ 13,069,086 |

Deferral and Variance Account (DVA) Rate Riders:

The DVA continuity schedule has been updated as follows:

- Replace ICM true-up amount with updated amount as per the response to interrogatory G-EP-15.
- Forecast interest for 2015 has been revised using the OEB prescribed rate of 1.10% (Q2-2015) for the period April 1, 2015 to December 31, 2015.

The updated EDDVAR model is provided electronically as TCQ-4 Appendix G.

The result is a reduction in the DVA claim amount as summarized in Table 18 below.

Table 18: DVA Claim Summary- Updated and Change (\$000)

| Description | Apr 24/15 | Feb 24/15 | Change |
|---|-------------------|-------------------|------------------|
| Group 1 and 2 excluding certain accounts ¹ | \$ 2,236.2 | \$2,556.6 | -\$ 320.4 |
| Account 1589 Global Adjustment | \$ 10,386.0 | \$10,422.1 | -\$ 36.1 |
| Account 1575 IFRS PP&E Amount | -\$ 2,392.7 | (\$2,392.7) | \$ - |
| Account 1568 LRAMVA | -\$ 504.3 | (\$504.3) | \$ - |
| Account 1555 Stranded Meters residual | \$ 599.1 | \$599.1 | \$ - |
| Total for disposition | \$10,324.3 | \$10,680.8 | (\$356.5) |
| Notes: | | | |
| 1. Excluding accounts, 1555, 1568, 1575 and 1589 | | | |

The updated rate riders for the amounts that have changed are shown in the tables below.

Table 19: Updated Group 1 and 2 Rate Riders (excluding Global Adjustment)

| Group 1 and 2 excluding certain accounts ¹ | years | | | | 2 |
|---|-------|---------------|------------------|------------|---|
| Rate Class | Units | Quantity | Allocated Amount | Rate Rider | |
| RESIDENTIAL | kWh | 2,750,618,680 | \$1,148,872 | \$0.0002 | |
| GENERAL SERVICE LESS THAN 50 KW | kWh | 1,040,222,607 | \$384,850 | \$0.0002 | |
| GENERAL SERVICE 50 TO | kW | | \$754,670 | \$0.0309 | |

| | | | | |
|--------------------------|-----|------------|-------------|------------|
| 4,999 KW | | 12,212,781 | | |
| LARGE USER | kW | 150,807 | \$4,461 | \$0.0148 |
| UNMETERED SCATTERED LOAD | kWh | 14,169,725 | \$4,817 | \$0.0002 |
| SENTINEL LIGHTING | kW | 975 | \$45 | \$0.0231 |
| STREET LIGHTING | kW | 148,205 | (\$61,502) | (\$0.2075) |
| Total | | | \$2,236,214 | |

1

2

Table 20: Global Adjustment Rate Riders

| Account 1589 Global Adjustment | | | years | 2 |
|---------------------------------|-------|-------------|----------------------|------------|
| Rate Class | Units | Quantity | Allocated Amount | Rate Rider |
| RESIDENTIAL | kWh | 159,139,043 | \$ 353,579 | \$0.0011 |
| GENERAL SERVICE LESS THAN 50 KW | kWh | 170,983,976 | \$ 379,897 | \$0.0011 |
| GENERAL SERVICE 50 TO 4,999 KW | kW | 11,434,409 | \$ 9,515,092 | \$0.4161 |
| LARGE USER | kW | - | \$ - | |
| UNMETERED SCATTERED LOAD | kWh | 274,430 | \$ 610 | \$0.0011 |
| SENTINEL LIGHTING | kW | 119 | \$ 103 | \$0.4308 |
| STREET LIGHTING | kW | 172,101 | \$ 136,764 | \$0.3973 |
| Total | | | \$ 10,386,044 | |

3

4

5. G-VECC-18: (a) Provide further explanation of \$19.9M capital spending on CIS for 2016 to 2020. (b) Provide details for the “smaller CIS project” amount of \$321K. Clarify if this is part of the \$19.9M.

RESPONSE:

The following table is taken from the Distribution System Plan section 5.4.1 page 8 of 11. These are the amounts that were included in additions for the period 2016 to 2020 for these categories.

Table 1: CIS Capital Spending 2016-2020 (\$000)

| | 2016 | 2017 | 2018 | 2019 | 2020 | Total |
|-------------------|-------------|-------------|-------------|-------------|-------------|--------------------|
| CIS modifications | \$ 3,884.1 | \$ 6,708.9 | \$ 2,996.0 | \$ 2,996.0 | \$ 2,996.0 | \$ 19,581.0 |
| Other CIS project | \$ 107.0 | \$ 107.0 | | | \$ 107.0 | \$ 321.0 |
| Total | \$ 3,991.1 | \$ 6,815.9 | \$ 2,996.0 | \$ 2,996.0 | \$ 3,103.0 | \$ 19,902.0 |

This shows a total spending on CIS modifications for the 2016 to 2020 period of \$19.6 million. This consists of \$9.2 million for future regulatory requirement changes and enhancements, \$5.0 million for a version upgrade and \$5.4 million for post go-live additional business requirements.

The smaller project that totals \$321,000 is involves linking our outage management system with the CIS system.

1 **6. B-CCC-15: If possible, provide an estimate of reduction in billing lag as a**
2 **result of the new CIS.**

3
4 **RESPONSE:**

5 It is anticipated that the Oracle CIS that is being implemented in 2015 will allow
6 PowerStream to reduce the time between meter reads and bill production. This has not
7 been quantified terms of time or dollar value. The focus has been on system
8 implementation and subsequent stabilization.

7. B-CCC-14: Provide more details regarding 2014 capital additions of \$8.2M for emergency restoration.

RESPONSE:

Table TCQ-7-1 provides further breakdown of the 2014 capital additions for Emergency Restoration.

TABLE TCQ – 7-1: B-CCCC 14 - Emergency Restoration (\$000)

| General Project Description | Additional Information | Project Work Order | 2014 Actual |
|--|---|---------------------|--------------|
| Replacement of failed distribution equipment | Multiple locations [blanket work order] | 305007 | 714 |
| Storm Damage | Multiple locations | 302321; 305008 | 1,160 |
| Unplanned replacement of failed distribution equipment | Multiple locations | 300772 | 4,158 |
| Emergency replacement of switchgears | Multiple locations [blanket work order] | 308134 | 1,310 |
| South Non-recoverable accidents | Multiple locations [blanket work order] | 305006 | 199 |
| Unplanned Replacement of Switchgear | Multiple locations | various Work orders | 139 |
| Tree Contractor - O/H Primary | 206 ROBERT ST - PENETANG | 311819 | 16 |
| Emergency LIS replacement | Multiple locations | various Work orders | 125 |
| Damage claims - Transformers hit | Multiple locations | various Work orders | 112 |
| Damage claims - Broken poles | Multiple locations | various Work orders | 145 |
| Truck hit and significantly damaged transformer | 320 SAUNDERS RD – replace 1000kva transformer | 311567 | 39 |
| Other unplanned replacements | Multiple locations | various locations | 84 |
| TOTALS | | | 8,200 |

8. B-CCC-14: Provide gross, contributed capital and net amounts for Road Authority Work for 2013 through 2020.

1 **RESPONSE:**

2 Refer to the updated Table below from IR Response G-SEC-23.

| | Historical | | | | | Proposed | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Material Investments | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| System Access | Actual | Actual | Actual | Actual | Plan | Plan | Plan | Plan | Plan | Plan |
| New Connections and Subdivisions | (\$) | (\$) | (\$) | (\$) | (\$) | (\$) | (\$) | (\$) | (\$) | (\$) |
| New Commercial Subdivision Development | - 6,859 | 316,257 | 1,365,649 | 1,249,667 | 1,600,010 | 1,601,908 | 1,603,808 | 1,605,707 | 1,607,607 | 1,609,506 |
| New Residential Subdivision Development | 473,519 | 10,593,928 | 3,799,355 | 3,956,902 | 7,895,964 | 8,633,109 | 9,392,346 | 9,759,944 | 10,135,066 | 10,517,394 |
| New Subdivision Development - Secondary Service Lateral | 1,383,741 | 1,716,273 | 2,428,920 | 2,348,217 | 1,989,034 | 2,173,796 | 2,364,815 | 2,458,773 | 2,554,113 | 2,650,954 |
| O/H and U/G Residential Service Upgrades | 900,744 | 730,652 | 762,179 | 925,892 | 928,921 | 984,657 | 1,043,737 | 1,106,360 | 1,172,741 | 1,243,109 |
| Road Authority | | | | | | | | | | |
| Road Authority Expenditures (net PowerStream) | 7,536,780 | 2,812,835 | 2,513,594 | 13,896,134 | 6,258,891 | 9,701,973 | 8,678,858 | 8,356,668 | 5,718,617 | 6,221,949 |
| Road Authority Expenditures (contributed) | | | 1,754,455 | 5,085,059 | 3,082,737 | 4,778,585 | 4,274,662 | 4,115,970 | 2,816,633 | 3,064,542 |
| Road Authority Expenditures (gross) | | | 4,268,049 | 18,981,193 | 9,341,628 | 14,480,558 | 12,953,520 | 12,472,638 | 8,535,250 | 9,286,491 |
| Metering | | | | | | | | | | |
| GS>50 MIST Meter Program Implementation | - | - | - | - | 1,592,952 | 1,196,859 | 1,303,795 | 1,308,610 | 1,195,725 | 574,761 |
| Residential Meter "ICON F" Meter Replacement Program | - | - | - | - | 411,051 | 494,361 | 494,746 | 872,435 | 2,280,384 | 4,517,454 |
| Other Customer Initiated Work | | | | | | | | | | |
| Unforeseen Projects Initiated by the Customer | 1,990,470 | 845,891 | 273,294 | 1,075,163 | 329,005 | 786,802 | 929,401 | 1,080,390 | 1,255,781 | 1,414,541 |
| Total Material Investments System Access | 12,278,396 | 15,324,054 | 11,142,991 | 23,451,976 | 21,005,828 | 25,573,466 | 25,811,508 | 26,548,888 | 25,920,034 | 28,749,669 |

3

1 **9. C-EP-9: Provide the PowerStream Board Budget presentation from December**
2 **2015 (partial provided at Dec 15, 2014 meeting with intervenors.)**

3
4 **RESPONSE:**

5 The presentation of the OM&A and Capital budget made to the Board of directors in
6 December 2014 for approval will be sent in confidence.

10.F-EP-9: Calculate the PEG total predicted cost using the Oshawa Hydro rate case parameters rather than the PowerStream parameters.

RESPONSE:

The calculation of predicted costs involves the use of a number of business conditions, including input prices for capital and OM&A, together with measures of LDC output. The OM&A Price Index is constructed as a weighted average of a labor and non-labor component, with the weights determined by the Board to reflect the historical share of labor and non-labor OM&A expenses in the Ontario electricity distribution industry. The methodology calls for 70% of the weight to be placed on the Average Weekly Earnings (AWE) – labour component, and the other 30% on the GDPIPI – non-labor component. The Capital Price Index includes terms for the rate of return, depreciation and construction cost. The Construction Cost is based on the Electric utility Construction Price Index.

PowerStream reviewed the OPUCN rate filing (EB-2014-0101), Exhibit 10, Tab A, Table 3, where the OPUCN presents the development of the Input Price Forecast. Table 1 below presents the comparison of the input price forecast as submitted by PowerStream in the rate proposal against the OPUCN values presented in Exhibit 10, Tab A, Table 3.

Table 1: Input Price Forecast Comparison

| Model Input | 5-Year Average Values | |
|-------------------------|--------------------------------|-------------|
| | OPUCN Exh. 10/Tab A/Table 3 | PowerStream |
| AWE | 2.59% | 1.58% |
| GDPIPI | 1.99% | 1.87% |
| EUCPI | 2.58% | 2.04% |
| Labour Input Weight | 70% | 70% |
| Non-Labour Input Weight | 30% | 30% |
| Rate of Return | 5.96% | 6.48% |
| Depreciation | 4.59% | 4.59% |
| Input Price OM&A | 2.41% | 1.78% |
| Input Price Capital | 2.76% | 2.04% |

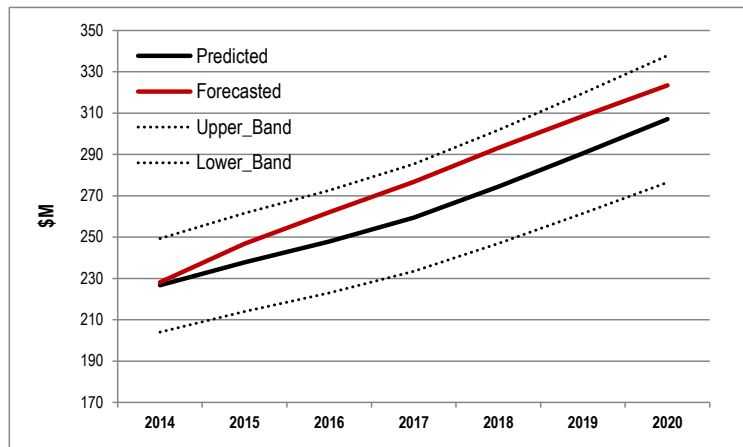
PowerStream revised the predicted and actual costs calculations to replace the original input price forecasts assumptions with the ones used by OPUCN as presented in the Table 1 above. Table 2 below presents the resulting predicted costs values as compared to the original values submitted in the rate proposal.

Table 2: Predicted vs. Actual (and Forecasted) Costs (\$000)

| Year | Predicted by the Model Total Costs | Actual (Forecasted) Total Costs | Actual (Forecasted) OM&A | Actual (Forecasted) Capital | Cost Performance |
|-----------------------|---------------------------------------|------------------------------------|-----------------------------|--------------------------------|------------------|
| 2014 | 226,659 | 228,125 | 65,541 | 162,584 | 0.6% |
| 2015 | 237,718 | 246,731 | 69,674 | 177,057 | 3.7% |
| 2016 | 247,810 | 262,049 | 70,309 | 191,740 | 5.6% |
| 2017 | 259,356 | 276,704 | 72,465 | 204,240 | 6.5% |
| 2018 | 274,371 | 293,162 | 75,437 | 217,725 | 6.6% |
| 2019 | 290,505 | 308,491 | 77,734 | 230,756 | 6.0% |
| 2020 | 307,108 | 323,421 | 79,734 | 243,686 | 5.2% |
| Average (2016 - 2020) | | | | | 6.0% |

PowerStream's forecasted costs remain within $\pm 10\%$ of Predicted Costs. This coincides with the Board's criteria for Stretch factor Group 3, where PowerStream currently resides. This is illustrated in Figure 1 below.

Figure 1: Time Series of Predicted vs. Actual Forecasted Costs



11.F-EP-9: Reconcile OM&A per Table 1 to Rate Proposal forecast.

RESPONSE:

PEG's actual cost calculations are broken down in the calculations form OM&A and capital. The chosen definition of costs includes some adjustments (i.e. addition/removal of certain costs items). For OM&A, High Voltage Assets (HV) costs are removed to control for the different scope of work done by LDCs. Hydro One Low Voltage (HONI LV) charges are not captured by the OM&A accounts used for benchmarking exercise, so these charges are added.

PowerStream made further adjustment to the OM&A costs to account for an MIFRS impact. Under MIFRS accounting standards, total gross capital addition expenditures are defined as expenditures on capital additions, plus contributions and retirements. CGAAP total gross capital additions are defined as MIFRS total gross capital additions plus a CGAAP capital adjustment, equal to 19.2% of net capital additions, which is correspondently, deducted from OM&A expenses. This adjustment represents the increase in PowerStream's OM&A as a result of moving from CGAAP to IFRS. The purpose is to adjust the OM&A back to a CGAAP basis consist with the historical data used in the PEG model.

Table 1 below shows the reconciliation details for an OM&A between OM&A and Benchmarking exhibits.

Table 1: Actual OM&A Costs Reconciliation

| | | Rounded Value | | Adjustments to OM&A | | |
|------|---------------|----------------|-------------|---------------------|-----------------|---|
| | | A | B | C | D | E |
| Year | OM&A | OM&A (rounded) | IFRS Impact | HV OM&A | HONI LV Charges | B - C - D + E Actual OM&A Exh. F / Tab 2 / Page 2 |
| 2014 | \$85,453,828 | 86,800,000 | 20,774,400 | 600,000 | 115,507 | 65,541,107 |
| 2015 | \$92,557,500 | 92,900,000 | 22,732,800 | 600,000 | 106,429 | 69,673,629 |
| 2016 | \$96,216,191 | 96,300,000 | 25,516,800 | 600,000 | 125,896 | 70,309,096 |
| 2017 | \$98,112,314 | 98,200,000 | 25,267,200 | 600,000 | 131,724 | 72,464,524 |
| 2018 | \$99,919,944 | 100,000,000 | 24,096,000 | 600,000 | 133,085 | 75,437,085 |
| 2019 | \$102,194,621 | 102,300,000 | 24,096,000 | 600,000 | 130,305 | 77,734,305 |
| 2020 | \$104,193,445 | 104,300,000 | 24,096,000 | 600,000 | 130,305 | 79,734,305 |

12.F-EP-9 and Ex. F, Tab 1, Table 4: reconcile 2013 Board approved and 2013 actual OM&A to Exhibit J, Tab 1.

RESPONSE:

- 1 Page 5, Exhibit F, Tab 4, Table 4 reconciled to J1, Tab1, Table 1 for 2013 Board
2 Approved is below (in \$000's):

| | |
|--|--------|
| 2013 OM&A per Exhibit F (2013 Board Approved) | 83,319 |
| 2013 OM&A per Exhibit J (2013 Board Approved) | 82,941 |
| Difference | 378 |

- 3
4 The correct number is the 2013 Board approved OM&A per Exhibit J of \$82,941K, the
5 difference of \$378K relates to non-distribution items that should have been excluded
6 from the \$83,319K.

- 7 Page 5, Exhibit F, Tab 4, Table 4 reconciled to J1, Tab 1, Table 1 for 2013 Actuals is
8 below (in 000's):

| | |
|---|--------|
| 2013 OM&A per Exhibit F (2013 Actuals) | 81,192 |
| 2013 OM&A per Exhibit J (2013 Actuals) | 80,849 |
| Difference | 343 |

- 9
10 The correct number is the 2013 actual OM&A per Exhibit J of \$80,849K, the difference
11 of \$343K relates to non-distribution items that should have been excluded from the
12 \$81,192K.

13.F-EP-9: Show how the WACC (weighted average cost of capital) of 6.48% was calculated.

RESPONSE:

PowerStream used Board-Approved Cost of Capital Parameters for rates with effective dates in 2015 as presented in the Board Letter of November 20, 2014. Detailed calculations of the WACC are presented below in Table 1.

Table 1: Calculation of WACC for 2015

| | A | B | A x B |
|---------------------|-----|-------|--------|
| Deemed ST Debt Rate | 4% | 2.16% | 0.086% |
| Deemed LT Debt Rate | 56% | 4.77% | 2.671% |
| ROE | 40% | 9.30% | 3.720% |
| | | WACC | 6.478% |

3 **RESPONSE:**

4 **Table TCQ#14-1: Fully Allocated Depreciation OMA Portion (\$000)**

5

1 **15.G-EP-15: Provide explanation as to why the ICM true up rate riders collected of**
2 **over \$900K per year are higher than the amount used to set the rate riders of**
3 **\$834K per year.**

4
5 **RESPONSE:**

6 The difference is due to rounding and increased actual volumes in 2014. The ICM
7 workform, as filed in 2014 IRM (EB-2012-0161) generated fixed and variable rates
8 riders that were rounded to two and four decimal places for fixed and variable
9 component respectively. Rate riders were calculated using 2013 EDR approved billing
10 determinants. The rounding and growth has caused the variance in the collected
11 revenues.

1 **16.G-AMPCO-9: Update table based on useful life in addition to engineering end**
2 **of life.**

3
4 **RESPONSE:**

5 Please refer to the updated tables below. A live Excel file is provided as TCQ-16
6 Appendix A. Our experience is that switchgears do not last 45 years.

| Asset | Population | Typical End of Life IFRS (Years) | Population Equal to or beyond TUL at December 31, 2014 | % Population Equal to or beyond TUL at December 31, 2014 |
|---|----------------------------|---|--|--|
| Transformer Station Power Transformers | 24 | 40 | 0 | 0 |
| Municipal Station Power Transformers | 72 | 40 | 18 | 25 |
| Transformer and Municipal Station Circuit | 398 | 40 | 41 | 10.3 |
| Transformer Station 230 kV Primary Switches | 22 | 40 | 0 | 0 |
| Municipal Station Primary Switches | 58 | No Data* | N/A | N/A |
| Transformer Station Capacitor Banks | 9 | 30 | 0 | 0 |
| Transformer Station Reactors | 34 | No Data* | N/A | N/A |
| TS Station Service Transformers | 20 | No Data* | N/A | N/A |
| TS 230 kV Primary Metering Units | 18 combined 12 separate | No Data* | N/A | N/A |
| TS P&C Relays - Electromechanical | 35 | 30 | 4 | 11.4 |
| TS P&C Relays - Solid State | 45 | 30 | 9 | 20 |
| TS P&C Relays - Microprocessor | 115 | No Data* | N/A | N/A |
| Underground Cable | 8,137.5 (km) | 25 | 2,746 | 33.4 |
| Distribution Transformers | 44,192 | 30 - Underground TX 40 - Overhead TX | 777 | 1.8 |
| Switchgear | 1,847 | 45 | 0 | 0 |
| Mini-Rupter Switches | 433 | 30 | 73 | 16.9 |
| Automated Switches | 360 | 40 | 8 | 2.2 |
| Wood Poles | 38,070 | 45 | 3301 | 8.7 |

Switchgear - There is no separate category for the Switchgear and hence they are lumped under the U/G conduit and Devices with 45 year life

Distribution Transformer -EOL (IFRS) Life is 30 years for Underground Transformer and 40 years for Overhead Transformer. The useful life is 40 year. However this asset is run to failure for the overhead and underground except as determined through Inspection.

Automated Switch Useful Life is 30 years vs EOL (IFRS) of 40 years. The asset age is only one factor for replacement. The replacement is primarily driven by inspection, condition assessment and other issues (obsolescence) etc.

1 ** - No EOL IFRS exist in the system.

| Asset | Population | Typical Useful Life (Years) Kinectrics | Population Equal to or beyond End of Life at December 31, 2014 | % Population Equal to or beyond End of Life at December 31, 2014 |
|---|----------------------------|--|--|--|
| Transformer Station Power Transformers | 24 | 40 | 0 | 0 |
| Municipal Station Power Transformers | 72 | 40 | 18 | 25 |
| Transformer and Municipal Station Circuit | 398 | 40 | 41 | 10.3 |
| Transformer Station 230 kV Primary Switches | 22 | 40 | 0 | 0 |
| Municipal Station Primary Switches | 58 | 50 | 4 | 0.7 |
| Transformer Station Capacitor Banks | 9 | 30 | 0 | 0 |
| Transformer Station Reactors | 34 | 70 | 0 | 0 |
| TS Station Service Transformers | 20 | 45 | 0 | 0 |
| TS 230 kV Primary Metering Units | 18 combined 12 separate | 30 | 0 | 0 |
| TS P&C Relays - Electromechanical | 35 | 30 | 4 | 11.4 |
| TS P&C Relays - Solid State | 45 | 30 | 9 | 20 |
| TS P&C Relays - Microprocessor | 115 | 20 | 2 | 1.8 |
| Underground Cable | 8,137.5 (km) | 25 | 2,746 | 33.4 |
| Distribution Transformers | 44,192 | 40 | 777 | 1.8 |
| Switchgear | 1,847 | 30 | 182 | 10 |
| Mini-Rupter Switches | 433 | 30 | 73 | 16.9 |
| Automated Switches | 360 | 30 | 52 | 16.1 |
| Wood Poles | 38,070 | 45 | 3301 | 8.7 |

17.G-AMPCO-9: Provide similar breakdown showing condition (e.g. good/fair/poor) and number of planned replacements for 2015 -2020. Provide live Excel file.

RESPONSE:

Please refer to the updated table below. A live Excel file is provided as TCQ-17 Appendix A.

| Asset | Population | Condition | | | | Number of Units Planned for Replacement | | | | | | | |
|--|--------------|-----------|------|------|---------|---|---------|---------|---------|---------|---------|--------------------|--|
| | | Good | Fair | Poor | N/A (1) | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | | |
| Transformer Station Power Transformers | 24 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Municipal Station Power Transformers | 72 | 60 | 1 | 0 | 11 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Transformer and Municipal Station Circuit Breakers | 398 | 337 | 3 | 53 | 5 | 7 | 12 | 12 | 10 | 8 | 4 | | |
| Transformer Station 230 kV Primary Switches | 22 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Municipal Station Primary Switches | 58 | 58 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Transformer Station Capacitor Banks | 9 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| Transformer Station Reactors | 34 | 34 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| TS Station Service Transformers | 20 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 230 kV Primary Metering Units - Combined | 18 | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 230 kV Primary Metering Units - Separate | 12 | 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| TS P&C Relays (2) - Electromechanical | 35 | 21 | 6 | 8 | 0 | 4 | 0 | 0 | 2 | 6 | 4 | | |
| TS P&C Relays (2) – Solid State | 45 | 24 | 17 | 4 | 0 | 0 | 0 | 0 | 9 | 7 | 7 | | |
| TS P&C Relays (2) - Microprocessor | 115 | 106 | 9 | 0 | 0 | 2 | 0 | 0 | 2 | 9 | 0 | | |
| Underground Cable | 8,137.5 (km) | 4568 | 1107 | 2371 | 0 | 105-115 | 105-115 | 105-115 | 105-115 | 105-115 | 105-115 | Cable Injection | |
| | | | | | | 25-30 | 25-30 | 25-30 | 25-30 | 25-30 | 25-30 | Cable Replacement | |
| Distribution Transformers | 44192 | 22187 | 9026 | 6285 | 6694 | 68 | 64 | 60 | 60 | 60 | 60 | | |
| Switchgear | 1847 | 1530 | 105 | 180 | 32 | 31 | 36 | 36 | 36 | 36 | 36 | | |
| Mini-Rupter Switches | 433 | 270 | 123 | 38 | 2 | 15 | 15 | 15 | 15 | 15 | 15 | | |
| Automated Switches | 360 | 327 | 19 | 14 | 0 | 5 | 5 | 5 | 5 | 5 | 5 | | |
| Wood Poles (3) | 38070 | 29872 | 7064 | 1134 | 0 | 370 | 370 | 370 | 370 | 370 | 370 | Pole Replacement | |
| | | | | | | 30 | 30 | 30 | 30 | 30 | 30 | Pole Reinforcement | |

1 **18.G-AMPCO-11(g): Explain increase in insulator washing costs from 2014 to**
2 **2015.**

3

4 **RESPONSE:**

5 The reason for the increase in insulator washing from 2014 to 2015 is described below:

| OM&A COSTS | 2014 | 2015 | Increase | Explanation of increase |
|-------------------|----------|-----------|----------|--|
| insulator washing | \$99,615 | \$140,000 | \$40,385 | The program was expanded to include washing of non-porcelain insulators in high-risk areas (eg, close to highways) after a high incidence of pole fires in 2014. |

6

19. G-AMPCO-18 and G-AMPCO-26: Convert failure rates to number of units (show both).

RESPONSE:

Please refer to the updated tables below.

| Submersible Transformer Failure Rate | | | | |
|---|-------|-------|-------|-------|
| Year | 2011 | 2012 | 2013 | 2014 |
| Submersible TX Failed Units* | 0.47% | 1.91% | 1.48% | 2.75% |
| No of Failure | 1 | 4 | 2 | 3 |
| Total Count | 212 | 209 | 135 | 109 |

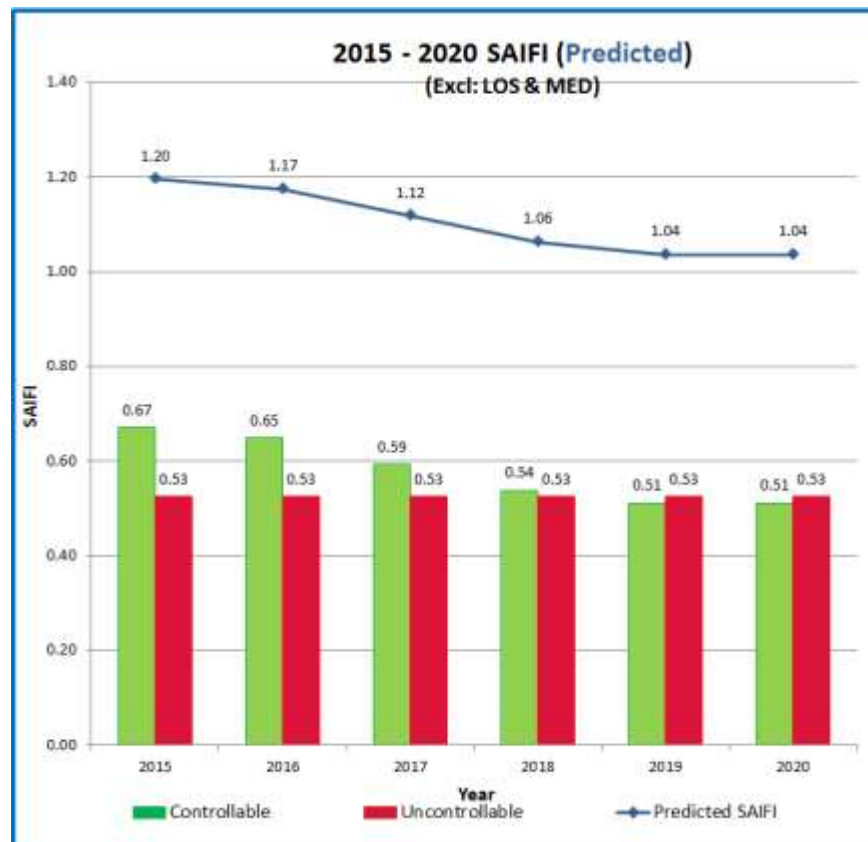
*- Includes other submersible transformer

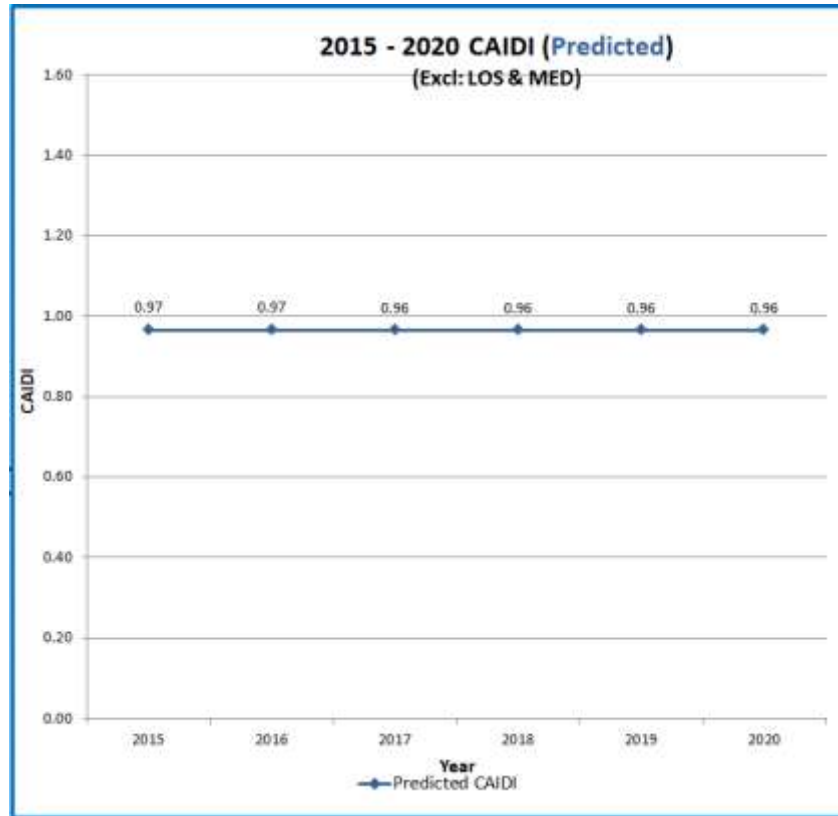
| Annual failure rate for poles | | | | | |
|--------------------------------------|--------|--------|--------|--------|--------|
| Year | 2010 | 2011 | 2012 | 2013 | 2014 |
| Annual failure rate for poles | 0.005% | 0.008% | 0.008% | 0.039% | 0.063% |
| No of Failure | 2 | 3 | 3 | 15 | 24 |
| Total Count | 38,070 | 38,070 | 38,070 | 38,070 | 38,070 |

20. G-SEC-20(c): Provide targets for SAIFI and CAIDI.

RESPONSE:

Please refer to the two new tables below.





21. G-VECC-15: Add 2013 and 2014 data to table. Add any forecast values for 2015 to 2020 that are available.

RESPONSE:

Please refer to the table below.

| | 2009 | | 2010 | | 2011 | | 2012 | | 2013 | | 2014 | |
|------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | SAI DI | SAI FI | SAI DI | SAI FI | SAI DI | SAI FI | SAI DI | SAI FI | SAI DI | SAI FI | SAI DI | SAI FI |
| Defective Equipment | 26. 45 | 0.3 9 | 14. 28 | 0.3 2 | 30. 63 | 0.4 7 | 30. 48 | 0.5 1 | 35. 68 | 0.5 9 | 29. 07 | 0.4 6 |
| Scheduled Outage | 6.4 7 | 0.0 3 | 3.2 6 | 0.0 3 | 4.0 7 | 0.0 4 | 4.3 2 | 0.0 4 | 7.5 2 | 0.0 4 | 8.3 7 | 0.0 5 |
| Tree Contact | 3.3 7 | 0.0 5 | 2.6 4 | 0.0 3 | 1.8 2 | 0.0 3 | 3.0 5 | 0.0 5 | 6.6 1 | 0.0 7 | 2.9 6 | 0.0 7 |

SAIFI Predictions for 2015-2020 are system wide and are not specific to any cause codes. There are no predicted values for Defective Equipment, Scheduled Outages and Tree Contact available. The overall SAIFI predictions for 2015-2020 are shown below.

| Overall SAIFI (Predicted) | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|------------------------------|------|------|------|------|------|------|
| | 1.20 | 1.17 | 1.12 | 1.06 | 1.04 | 1.04 |

1 **22. G-SEC-27: Provide PowerStream's Procurement Policy.**

2

3 **RESPONSE:**

4 PowerStream's procurement policy has been added as TCQ-22 Appendix A

23. G-SEC-24: Provide number of units for Switchgear replacements for 2015 to 2020 (table incomplete)

RESPONSE:

Please refer to the updated table below.

| | Actual | | | | Planned | | | | | |
|---|--------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Year | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
| Distribution Lines - Emergency/Reactive Replace | | | | | | | | | | |
| Unscheduled Replacement of Failed Switchgear Program Cost | \$0 | \$1,381,861 | \$1,663,004 | \$1,495,973 | \$1,420,148 | \$1,431,384 | \$1,420,148 | \$1,421,218 | \$1,400,444 | \$1,140,858 |
| # of Switchgears Replaced | 0 | 36 | 42 | 34 | 31 | 31 | 30 | 29 | 27 | 22 |

24. G-VECC-19: Provide costs for a typical line construction project, PowerStream staff vs external contractor.

RESPONSE:

Three recent projects were reviewed to compare costs between PowerStream lines crews and the external contractor.

The projects for comparison were selected such that:

- the hours estimated for PowerStream's crews and the actual hours completed using the external contractor's crews were very close; and
- the project costs were above \$200,000 and consisted of a minimum of 20 poles to represent substantial work.

In these scenarios, the all in cost per hour (burdens and fleet) resulted in comparable rates. The external contractor dollar/hour was 97% of PowerStream's.

**25. DSP 5.4.1: Provide historical data 2010 to 2014, for Unforeseen Customer
Driven Capital.**

RESPONSE:

These amounts are shown in Table 2: Material Investments - System Access in G-
SEC-23 IR, and are also included in the updated Table in in the response to
Undertaking #8 above.

| | | | | | | | | |
|--|-------|-------|-------|-------|-------|-------|-------|-------|
| | 1,834 | 1,831 | 3,602 | 2,408 | 2,408 | 2,408 | 2,408 | 7,266 |
|--|-------|-------|-------|-------|-------|-------|-------|-------|

Notes

- 1) Electric vehicles and related pilot testing to utilize power from the distribution grid. In 2013 to 2014 PS was investigating the application of V2H [vehicle to home). Vehicles powering up homes.
- 2) PS successfully demonstrated the application of the Sensus Flexnet AMI system to deliver fault location, magnitude and other information to the control room. Additional application includes system performance relating to capacity and prioritization
- 3) PowerStream had successfully utilized GIC technology to detect solar induced currents which was tripping transformers and causing outages. Advance notice to operators would avoid premature outages. Effectiveness being monitored by system operators
- 4) PS is operating a Level III charger at our Cityview Head Office to identify the grid impact and customer usage patterns. Examples of learnings include the wide variation in actual amperage draw (independent of charger capacity) dependent on factors such as temperature and vehicle battery state-of-charge. In 2015, PowerStream will make any necessary upgrades and changes to this system as well as maintain operations.
- 5) PS has engaged various consultants to work with PS in developing an effective Smart grid strategy and plan including ongoing consultation with MOE to avoid duplicative work. Navigant has been one of the key partners in this work
- 6) PS is currently operating a demonstration micro grid including a control system to provide an automated system.
- 7) PowerStream is the LDC partner on the Rogers Ministry of Energy Smart Grid Fund Smart Home project. PS is supporting the introduction of energy management capabilities into the Rogers Smart Home offering. This will provide energy conservation and cost reduction to our customers. In addition, PS is a partner in the Energate Ministry of Energy Smart Grid Customer Opt-in dynamic pricing project. PS is currently introducing a voluntary residential dynamic pricing plan to residential customers whereby daily on-peak price varies in response to overall provincial demand. Shift consumption away from the more expensive on-peak price period to a lower price periods
- 8) PS is an observer LDC on the Opus One Ministry of Energy Smart Grid Fund Distributed Generation Integration with Distributed Energy Management and Storage Network project. The experiences and observations from this project will be used in developing an Advanced Distribution Management Systems and Energy Management Systems.
- 9) Part of SG technology. Special hardware and software that support more effective feeder restoration.
- 10) Partnering with other companies to develop and pilot battery storage systems and other electrical storage systems as part of the smart grid
- 11) PS in partnership with our Operational Data Store vendor has developed an advanced transformer loading tool that leverages our residential and commercial-industrial smart meter data. Access to detailed hour by hour transformer loading that can be used to optimize asset utilization and identify over and under loaded transformers. In 2015, PowerStream will update this tool to integrate into our new CIS system.

27. H-EP-5: Explain use of AR-1 variable vs. AR-12

RESPONSE:

The autoregressive adjustment (AR(1) term) has been used in the residential customer counts model to correct a serial correlation modeling issue. Serial correlation occurs when the error in the current period is partly a function of the error in the prior period. Figure 1 below demonstrates that there is a clear pattern in residential customer count residual values when an AR(1) term is not included. By including an AR(1) term the serial correlation is corrected in residential customer counts model (see Figure 2).

Figure 1: Residual graph without AR(1)

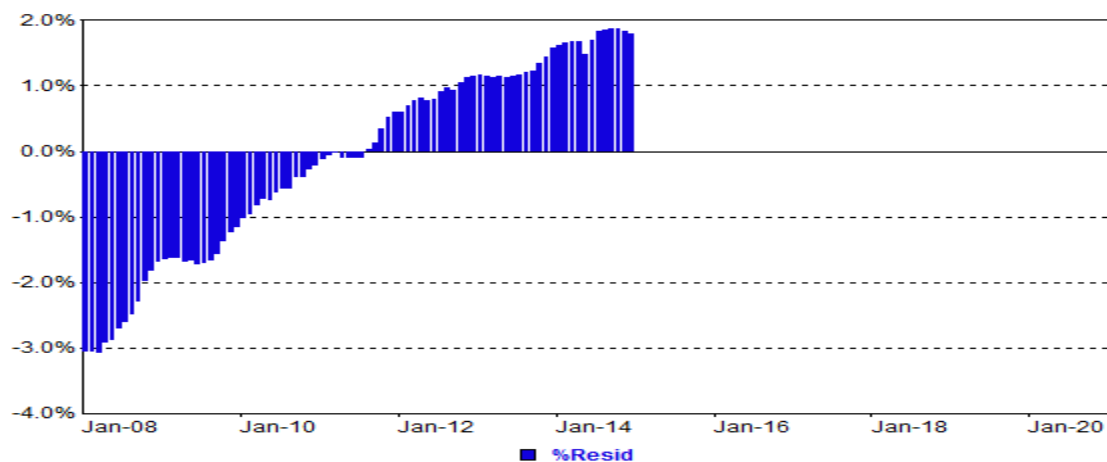
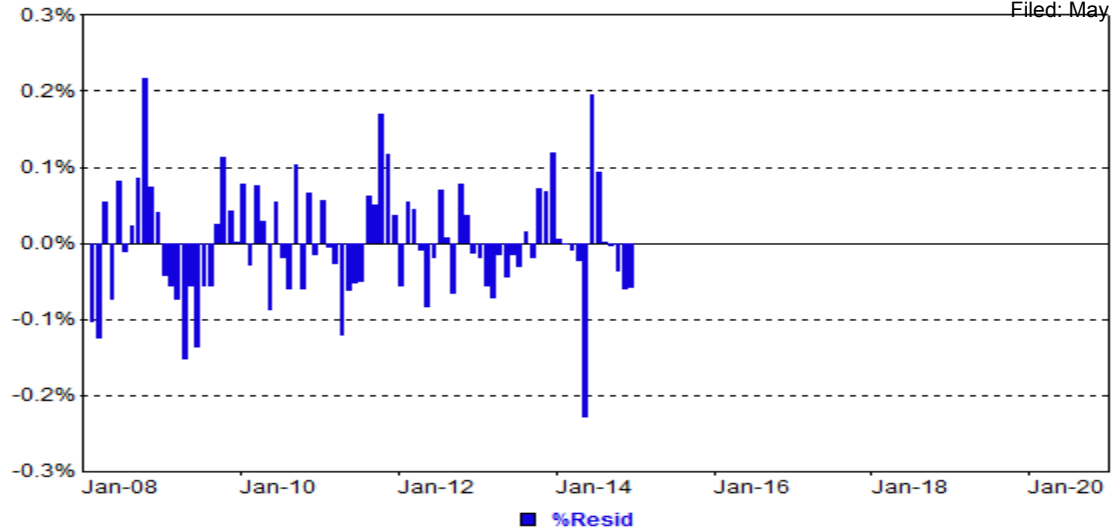
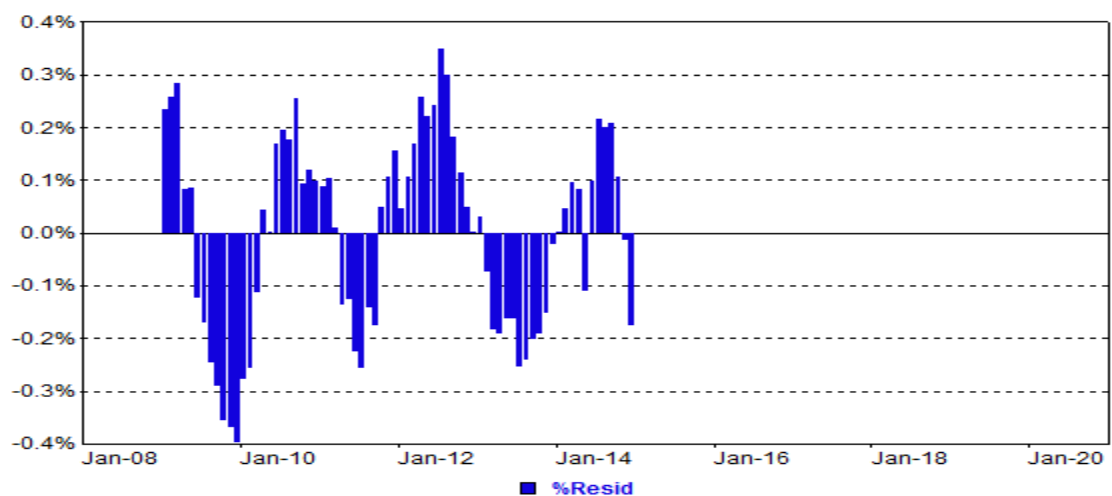


Figure 2: Residual graph with AR(1)



An AR(12) term can be used to correct serial correlation caused by seasonal patterns in the residual values. There is no clear seasonal pattern in residential customer counts. In residential customer count model, including an AR(12) term proved to be statistically significant but the Adjusted R-square declines from 1.0 to 0.998 and the MAPE increases from 0.06% to 0.16%. Additionally there is still a clear pattern in residential customer counts residual values when using an AR(12) term (see Figure 3).

Figure 3: Residual graph with AR(12)



28-1. H-EP-25: Explain why despite higher population growth in the forecast period than the historical data why the residential customer growth is lower in the forecast period than in the historic data.

RESPONSE:

For the historical years, customer growth rates have been declining (2.10 % in 2009 to 1.91% in 2014) while population growth rates have been increasing (1.57% in 2009 to 1.69% in 2014). The same pattern continues in the forecast years. The customer growth rates decline (2.05% in 2015 to 1.99% in 2020) when estimated population growth rates increase (1.73% in 2015 to 1.87% in 2020). Table 1 demonstrates Historical and Forecast Customer Counts and Population Change in Percentage.

Table 1: Historical and Forecast Customer Counts and Population Change in Percentage

| Year | Customer Counts | % Change | Population | % Change |
|------|-----------------|----------|------------|----------|
| 2008 | 277,828 | | 5,505 | |
| 2009 | 283,665 | 2.10% | 5,591 | 1.57% |
| 2010 | 290,951 | 2.57% | 5,682 | 1.62% |
| 2011 | 297,962 | 2.41% | 5,770 | 1.56% |
| 2012 | 304,801 | 2.30% | 5,870 | 1.73% |
| 2013 | 310,830 | 1.98% | 5,960 | 1.53% |
| 2014 | 316,765 | 1.91% | 6,060 | 1.69% |
| 2015 | 323,261 | 2.05% | 6,165 | 1.73% |
| 2016 | 329,778 | 2.02% | 6,273 | 1.75% |
| 2017 | 336,480 | 2.03% | 6,387 | 1.81% |
| 2018 | 343,223 | 2.00% | 6,504 | 1.82% |
| 2019 | 350,040 | 1.99% | 6,623 | 1.84% |
| 2020 | 357,020 | 1.99% | 6,747 | 1.87% |

PowerStream has been experiencing reduced growth trends in residential customer counts. The forecast results derived from the regression model are reflecting the declining trend in residential customer growth.

28-2. H-VECC-25: Explain how PowerStream arrived at the kWh reduction from LED street lighting.

H-VECC-26: reconcile Appendix 2-I to OPA report.

RESPONSE:

1 The street light LED adjustment was derived by multiplying the estimated LED
2 connections by the reduction on average use per connection.

3 Assumptions used to estimate LED street light connections:

- 4 • 65% of total street lights in PowerStream's service territories are owned by
5 the City of Vaughan, Markham and Barrie;
- 6 • We assumed that the Street Lighting upgrades for those 3 municipalities
7 will be completed in the 3-year window, at 1/3 annually, starting in 2016.
8

9 The average use per connection (kWh) for street lights was calculated based on 3 years
10 historical average use (2012-2014); for the load forecast adjustment, we assumed that
11 the converted LED street lights will reduce the energy use per connection by 50%.

12 Please refer to TCQ-28 Appendix A for detailed calculation.

28-3. I-VECC-28(a): Provide explanation for drop in late payment charges in 2013.

RESPONSE:

Late payment charges dropped from 1.973M in 2012 to 1.923M in 2013. The reason for this decrease is due an adjustment made on a large customers account as part of a payment plan.

1 **29. I-EP-27: Provide details of when water billing contracts were signed and when**
2 **these expire.**

3
4 **RESPONSE:**

5 PowerStream has water billing included in joint service agreements with the City of
6 Vaughan and the City of Markham. The details of these contracts are as follows:

7 1. City of Markham joint service agreement start and end dates :

8 a. January 1, 2011 to December 31, 2013.

9 b. January 1, 2014 to December 31, 2015.

10
11 2. City of Vaughan joint service agreement start and end dates:

12 a. January 1, 2011 to December 31, 2015

13 It is anticipated that these contracts will be extended for three years to the end of 2018.

1 **30. J-EP-37: Provide correct response to interrogatory in confidence (forecast**
2 **wage increases).**

3

4 **RESPONSE:**

5 This response will be provided in confidence.

31. J-CCC-62: Add 2013 Board approved and 2014 actual.

RESPONSE:

Below are the revised tables in J-CCC-62 that include Board Approved 2013 and 2014 actuals (in 000's):

Billing and Collecting:

| Finance | | | Bridge Year | Test Years | | | | |
|------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| In \$000 | 2013 OEB Approved | 2014 Actual | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
| Customer Service | \$14,124 | \$16,089 | \$16,711 | \$17,282 | \$16,745 | \$16,881 | \$17,176 | \$17,473 |
| \$ Increase | | \$1,965 | \$622 | \$571 | (\$537) | \$137 | \$295 | \$297 |
| % Increase | | 13.9% | 3.9% | 3.4% | -3.1% | 0.8% | 1.7% | 1.7% |

Community Relations:

| Corporate Services | | | Bridge Year | Test Years | | | | |
|--------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| In \$000 | 2013 OEB Approved | 2014 Actual | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
| Corporate Communications | \$1,399 | \$1,740 | \$1,806 | \$2,124 | \$2,194 | \$2,221 | \$2,250 | \$2,276 |
| \$ Increase | | \$342 | \$66 | \$318 | \$70 | \$27 | \$28 | \$26 |
| % Increase | | 24.4% | 3.8% | 17.6% | 3.3% | 1.3% | 1.3% | 1.2% |

Administration and General

Corporate Services:

| Corporate Services | | | Bridge Year | Test Years | | | | |
|-----------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| In \$000 | 2013 OEB Approved | 2014 Actual | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
| Supply Chain Services | \$5,812 | \$5,737 | \$5,979 | \$6,277 | \$6,351 | \$6,424 | \$6,493 | \$6,559 |
| \$ Increase | | (\$74) | \$242 | \$298 | \$73 | \$73 | \$69 | \$65 |
| % Increase | | -1.3% | 4.2% | 5.0% | 1.2% | 1.2% | 1.1% | 1.0% |
| Information Services | \$6,904 | \$6,061 | \$9,132 | \$9,085 | \$9,260 | \$9,256 | \$9,454 | \$9,484 |
| \$ Increase | | (\$843) | \$3,071 | (\$48) | \$175 | (\$3) | \$197 | \$30 |
| % Increase | | -12.2% | 50.7% | -0.5% | 1.9% | -0.04% | 2.1% | 0.3% |
| Legal | \$479 | \$351 | \$513 | \$639 | \$737 | \$761 | \$787 | \$808 |
| \$ Increase | | (\$128) | \$162 | \$126 | \$99 | \$24 | \$26 | \$21 |
| % Increase | | -26.8% | 46.3% | 24.6% | 15.4% | 3.2% | 3.4% | 2.7% |
| HR & Organizational Effectiveness | \$4,870 | \$5,125 | \$5,458 | \$5,669 | \$5,736 | \$5,776 | \$5,883 | \$5,982 |
| \$ Increase | | \$255 | \$333 | \$210 | \$67 | \$40 | \$106 | \$100 |
| % Increase | | 5.2% | 6.5% | 3.9% | 1.2% | 0.7% | 1.8% | 1.7% |

1 Corporate Finance and Reporting:

| Finance | | | Bridge Year | Test Years | | | | |
|-------------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| In \$000 | 2013 OEB Approved | 2014 Actual | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
| Corporate Finance & Reporting | \$5,386 | \$5,138 | \$5,701 | \$6,049 | \$6,183 | \$6,308 | \$6,534 | \$6,589 |
| \$ Increase | | (\$249) | \$564 | \$347 | \$134 | \$125 | \$226 | \$55 |
| % Increase | | -4.6% | 11.0% | 6.1% | 2.2% | 2.0% | 3.6% | 0.8% |

4 Rates and Regulatory:

| Finance | | | Bridge Year | Test Years | | | | |
|----------------------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| In \$000 | 2013 OEB Approved | 2014 Actual | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
| Rates & Regulatory Affairs | \$2,778 | \$3,074 | \$3,259 | \$3,034 | \$3,061 | \$3,115 | \$3,080 | \$3,134 |
| \$ Increase | | \$296 | \$185 | (\$226) | \$27 | \$54 | (\$35) | \$54 |
| % Increase | | 10.7% | 6.0% | -6.9% | 0.9% | 1.8% | -1.1% | 1.8% |

8 Corporate:

| Corporate | | | Bridge Year | Test Years | | | | |
|-------------|-------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| In \$000 | 2013 OEB Approved | 2014 Actual | 2015 Budget | 2016 Budget | 2017 Budget | 2018 Budget | 2019 Budget | 2020 Budget |
| Corporate | \$9,324 | \$8,759 | \$8,591 | \$8,660 | \$8,919 | \$9,025 | \$9,202 | \$9,380 |
| \$ Increase | | (\$565) | (\$168) | \$69 | \$259 | \$106 | \$177 | \$178 |
| % Increase | | -6.1% | -1.9% | 0.8% | 3.0% | 1.2% | 2.0% | 1.9% |

1 **32. J-CCC-56: Provide budget amounts for 2011 – 2014.**

2

3 **RESPONSE:**

4 Below is table showing the budget amounts from 2011 to 2020 for overtime costs.

5

| 2011 Forecast | 2012 Forecast | 2013 Board Approve d | 2014 Forecast | 2015 Forecast | 2016 Forecast | 2017 Forecast | 2018 Forecast | 2019 Forecast | 2020 Forecast |
|------------------|------------------|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| \$2,239,426 | \$2,542,844 | \$2,870,725 | \$2,620,264 | \$2,596,718 | \$2,704,847 | \$2,734,972 | \$2,785,969 | \$2,842,366 | \$2,896,170 |

6

33. L-EP-47 (c): Table 47-3 – Why no change to Residential? Increase number of decimal places to determine if rounding.

For cost allocation sheets I7.1 and I7.2, advise why showing suite metered reads.

RESPONSE:

Under the requested scenario, for each of the test years 2017 through 2020, PowerStream followed the following process:

- Step 1:

Status Quo ratios, as per Cost Allocation Model, were brought to the Status Quo 2016 levels, except that the Large Use class was initially increased to 85%, in order to calculate the total revenue deficiency/sufficiency that needs to be re-allocated;

- Step 2:

The ratio of the lowest rate class was increased to the second lowest ratio;

- Step 3:

Both of these ratios were increased to the next lowest ratio, and so on, until sufficient revenue is generated to result in no deficiency or sufficiency;

- Step 4:

If the last step resulted in the revenue sufficiency, the last ladder adjustment was re-scaled in order to “zero out” revenue sufficiency. Figure 1 below illustrates this process for 2017 Test year.

Figure 1: 2017 Revenue-to-Costs Ratios Adjustment

- Step 1:

This step resulted in the total revenue deficiency of \$68,552 to be allocated.

| | 2017 CA Model at Status Quo | Adjustment to bring to 2016 | 2017 Revised Status Quo |
|--------------------------|--------------------------------|--------------------------------|----------------------------|
| Residential | \$114,175,187 | (\$1,507,874) | \$112,667,313 |
| GS Less Than 50 kW | \$31,686,762 | (\$278,443) | \$31,408,318 |
| GS 50 to 4,999 kW | \$60,307,783 | \$1,551,197 | \$61,858,979 |
| GS 50 to 4,999 kW Legacy | \$0 | \$0 | \$0 |
| Large Use | \$341,100 | \$84,889 | \$425,989 |
| Unmetered Scattered Load | \$626,431 | (\$25,363) | \$601,068 |
| Sentinel Lighting | \$20,938 | \$287 | \$21,224 |
| Street Lighting | \$2,845,595 | \$106,757 | \$2,952,352 |
| Total | \$210,003,796 | (\$68,552) | \$209,935,244 |

| | 2017 CA Model Status Quo R/C | 2017 Revised R/C |
|--------------------------|---------------------------------|---------------------|
| Residential | 103.7% | 102.4% |
| GS Less Than 50 kW | 100.7% | 99.9% |
| GS 50 to 4,999 kW | 94.3% | 96.6% |
| GS 50 to 4,999 kW Legacy | | |
| Large Use | 68.6% | 85.0% |
| Unmetered Scattered Load | 94.8% | 91.3% |
| Sentinel Lighting | 83.6% | 84.7% |
| Street Lighting | 85.1% | 88.1% |

• Step 2:

The ratio of the lowest rate class (Sentinel – 84.7%) was increased to the second lowest ratio (LU – 85%), allocating \$81 to Sentinel class.

• Step 3:

Both of these ratios, LU and Sentinel, were increased to the next lowest ratio (Street Lighting – 88.1%), allocating \$16,081 and \$635 to these two classes respectively;

Then, the next three lowest ratios, LU, Sentinel and Street Lighting, were increased to the next lowest ratio (USL – 91.3%), allocating \$16,599, \$862 and \$114,856 to these three classes respectively;

• Step 4:

The last step resulted in the revenue sufficiency of \$80,762, consequently, the last ladder adjustment was re-scaled in order to “zero out” revenue sufficiency of \$80,762. This re-scaling resulted in the three ratios to be adjusted to 89.3% vs. 91.3%.

Table 1 below summarized all adjusted that took place in 2017.

Table 1: 2017 Revenue-to-Cost Ratios Adjustments

| | Step 1 | Step 2 | Step 3 (A) | Step 3 (B) | Step 4 | Total re-Allocation |
|--------------------------|-------------------|-------------|-----------------|------------------|-----------------|---------------------|
| Residential | (\$1,507,874) | | | | | |
| GS Less Than 50 kW | (\$278,443) | | | | | |
| GS 50 to 4,999 kW | \$1,551,197 | | | | | |
| Large Use | \$84,889 | | 16,081 | 16,599 | 6,468 | 22,548 |
| Unmetered Scattered Load | (\$25,363) | | | | | - |
| Sentinel Lighting | \$287 | 81 | 835 | 862 | 336 | 1,252 |
| Street Lighting | \$106,757 | | | 114,856 | 44,752 | 44,752 |
| Total | (\$68,552) | \$81 | \$16,916 | \$132,317 | \$51,555 | \$68,552 |

Residential class was never adjusted, since it has the highest ratio.

The discrepancy between cost allocation input sheets, I7.1 Meter Capital and I7.2 Meter Readings, regarding suite meters reads for GS>50 kW customers was a misunderstanding. These reads have been moved from suite meters to the normal manual reads.

34. Explain how status quo fixed rates are determined. Is this based on 2013 approved split or 2015 revenue at approved rates?

RESPONSE:

The following description outlines the process for determining Fixed/Variable split for the purpose of rate design:

Step 1 - Determine revenue requirement allocation.

- Fixed component: 2016 projected number of customers 'times' 2015 Board-Approved Fixed Rates 'times' 12 (months);
- Variable component: 2016 projected kWh/kW per customer 'times' 2016 projected number of customers 'times' 2015 Board-Approved Volumetric Rates;

Step 2 – Split Base Revenue Requirement as based on percentage allocation identified in Step 1.

Step 3 – Determine Monthly Service Charge (MSC)

- Fixed Base Revenue Requirement divided by Test Year number of customers/connections further divided by 12 (month);
- For each year, where the current 2015 MSC is at or above the ceiling, the proposed MSC has been capped at the 2015 MSC. Otherwise, the proposed MSC has been determined as the lower of the calculated MSC (calculated at the current fixed-variable revenue split) and the ceiling;

Step 4 – Determine Volumetric Rate

- Once the MSC for each class is determined, the fixed distribution revenue from the MSC calculated and subtracted from the total class revenue allocation. The remainder is the variable distribution revenue for the class. This variable distribution revenue value is then used to determine the variable charge.

35. Reconcile LRAMVA quantities to OPA report.

RESPONSE:

Table 1 below provides the requested reconciliation. References to the source file are for the OPA 2013 Final Verified Results Report issued in September 2014.

Table 1: LRAMVA Base Amounts Reconciliation

| | | | | Source Reference | | |
|---|--------------------|------------------|----------------|------------------|---|---|
| | Table N-VECC-40-10 | OPA Report | Variance | Page | Column | OPA Program Reference / Notes |
| CDM Initiative | kWh | kWh | kWh | | | |
| Fridge Pick Up | 424,061 | 424,061 | 0 | 4 | Net Incremental Energy Savings (kWh)/2013 | Appliance Retirement & Exchange |
| HVAC Rebates | 2,830,426 | 2,830,426 | 0 | 4 | Net Incremental Energy Savings (kWh)/2013 | HVAC Incentives |
| Coupons (and retailers events) | 1,652,111 | 1,652,111 | 0 | 4 | Net Incremental Energy Savings (kWh)/2013 | Conservation Instant Coupon Booklet & Bi-Annual Retailer Event |
| Peaksaver | 16,249 | 16,249 | 0 | 4 | Net Incremental Energy Savings (kWh)/2013 | Residential Demand Response |
| Retailer Co-Op/Sears | 0 | 0 | 0 | | | |
| Residential New Construction | 0 | 0 | 0 | | | |
| Home Assistance Program (HAP) | 595,251 | 595,251 | 0 | 4 | Net Incremental Energy Savings (kWh)/2013 | Home Assistance Program |
| Residential Total | 5,518,098 | 5,518,098 | 0 | | | |
| CDM Initiative | kWh | kWh | kWh | | | |
| ERIP: Retrofit | 1,338,621 | 1,338,621 | 0 | 4 | Net Incremental Energy Savings (kWh)/2013 | Retrofit / this program is split between GS<50 & GS>50; split provided by CDM |
| Direct Installed Lighting | 7,944,313 | 7,944,313 | 0 | 4 | Net Incremental Energy Savings (kWh)/2013 | Direct Install Lighting |
| ERIP: pre-20112 | 0 | 0 | 0 | | | |
| Multi-Family efficiency rebates: pre-2011 | 0 | 0 | 0 | | | |
| Business Refrigeration | 42,465 | 0 | -42,465 | | | PowerStream's program: source CDM Department |
| GS<50 Total | 9,325,398 | 9,282,934 | -42,465 | | | |
| CDM Initiative | kW | kW | kW | | | |
| ERIP: Retrofit | 4,744 | 4,744 | 0 | 4 | Net Incremental Peak Demand Savings (kW)/2013 | Retrofit / this program is split between GS<50 & GS>50; split provided by CDM |
| New Construction and Major Renovation | 778 | 778 | 0 | 4 | Net Incremental Peak Demand Savings (kW)/2013 | New Construction |
| Energy Audit | 79 | 79 | 0 | 4 | Net Incremental Peak Demand Savings (kW)/2013 | Energy Audit |
| Energy Manager | 421 | 421 | 0 | 4 | Net Incremental Peak Demand Savings (kW)/2013 | Energy Manager |
| Program Enabled Savings | 5 | 5 | 0 | 4 | Net Incremental Peak Demand Savings (kW)/2013 | Program Enabled Savings |
| Business Refrigeration | 2 | | -2 | 4 | | PowerStream's program: source CDM Department |
| ERIP: pre-2011 | 0 | | 0 | | | |
| High Performance New Construction: pre-2011 | 14 | 14 | 0 | 4 | Net Incremental Peak Demand Savings (kW)/2013 | High Performance New Construction / related to 2013 is 14 kW out of 83 kW |
| DR3 | 8,327 | 8,327 | 0 | 4 | Net Incremental Peak Demand Savings (kW)/2013 | Demand Response 3 |
| GS>50 Total | 14,370 | 14,368 | -2 | | | |

36. Provide EDA fees for 2012 to 2014 and forecast for 2015 – 2020.

RESPONSE:

1 The EDA fees are included in the table below (\$000's):

| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|--------|------|------|------|------|------|------|------|------|------|
| Budget | 120 | 124 | 126 | 113 | 115 | 116 | 117 | 118 | 119 |
| Actual | 114 | 112 | 116 | - | - | - | - | - | - |

2

38. AMPCO: Identify which OEB Appendices have been provided.

RESPONSE:

Please see the attached index page to the Chapter 2 Appendices.

The appendices that have been included in the materials provided are marked with a checkmark.

There are a number of schedules which are not applicable and are marked "n/a". This includes items such as transition to IFRS and disposition of stranded meters which were dealt with in PowerStream's 2013 Cost of Service application.

There are a number of schedules that were not provided as part of this Custom IR rate proposal and these are marked "No".

In some cases, information that would be in the Chapter 2 appendix has been presented in the materials provided.

1 **39. AMPCO: Complete list of capital projects.**

2

3 **RESPONSE:**

4 Please see attached TCQ-39 Appendix A, TCQ-39 Appendix B, TCQ-39 Appendix C
5 and TCQ-39 Appendix D for a complete listing of capital projects.

1 40. Please provide 2014 audited financial statements.

2

3 **RESPONSE:**

4 PowerStream's audited financial statements are attached as TCQ-40 Appendix A.

1 **41. Could you please provide us with historic and forecast water billing**
2 **revenues?**

3
4 **RESPONSE:**

5 In the table below is the water billing revenues from 2013 to 2020 (in \$000's):

| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---------------|-------|-------|-------|-------|-------|-------|-------|-------|
| Water billing | 2,568 | 2,494 | 2,569 | 2,646 | 2,726 | 2,807 | 2,892 | 2,979 |



2013 ICE STORM REVIEW



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Appendix – PowerStream Action Items

1.0 Independent Assessment Report



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April 15, 2014

Independent Assessment of PowerStream's Ice Storm Review

I am pleased to provide herein the results from the independent assessment of PowerStream's Ice Storm Review conducted by Navigant Consulting Ltd. ("Navigant").

PowerStream initiated the review to better understand which processes, procedures, systems and resources were effective during the event, and which operational aspects could be improved to enhance PowerStream's response to future emergency events of a similar magnitude. As part of the review, PowerStream also identified various action items to explore and implement the necessary changes in its operations.

Navigant's assessment included a review of 1) the internal lines of questioning and broad areas of feedback; 2) the external survey instruments and outreach letters; and 3) the Ice Storm Review report. This assessment was undertaken by a cross-functional team of Navigant professionals with many years of distribution utility experience.

Throughout our assessment, we found that PowerStream's review process was both comprehensive and rigorous. Similarly, we found that the report prepared by PowerStream provides a clear, comprehensive and critical assessment of both the successes that PowerStream achieved and the opportunities for improvement. Given this, we are confident that successful completion of the specific recommendations and action items identified in the review will enhance PowerStream's response to future emergency events for the benefit of the customers and communities it serves.

Sincerely,

A handwritten signature in blue ink, appearing to read "T. Williams".

Todd Williams
Managing Director

2.0 Executive Summary

On the weekend of December 21-22, 2013, a significant ice storm moved through Southern Ontario. Ice accumulation resulted in downed branches, trees and power lines, causing over 500,000 customers in Ontario to lose power. This included over 92,000 customers without power (at the peak of the event) in PowerStream's service territory, predominantly in Aurora, Markham, Richmond Hill and Vaughan.

The majority of customers were restored within 24 hours of the completion of the storm, with 85% of customers restored within 48 hours, and the full restoration of PowerStream's service territory being realized on December 30, 2013.

Most importantly, the restoration efforts were completed without a serious injury to PowerStream staff or the general public.

This ice storm was by far the most severe outage event in PowerStream's ten-year history, based on the number and duration of customer outages. For comparison:

- The tornado that passed through Vaughan in August 2009 impacted approximately 2,200 customers, and had an outage duration of up to 12 hours for some customers
- Superstorm Sandy in October 2012 affected approximately 43,000 customers, and some customers had an outage duration of up to 2 days
- The July 2013 rain storm and related flooding impacted approximately 38,000 customers, and had an outage duration of up to 8 hours for some customers

This review was initiated by the Executive Management Team to facilitate continuous improvement efforts, an important part of PowerStream's Journey to Excellence. The purpose for the review was to identify lessons learned (specifically, what were the successes, what strengths can be built upon and what are the best opportunities for improvement), and develop action plans to enhance performance for the next time a major incident occurs. Information was gathered from internal personnel, municipalities, and customer feedback, in order to get different perspectives on PowerStream's performance during this event.

While there were many successes throughout the restoration, including the speed at which the priority sites were re-energized and the overall performance of PowerStream management and staff, there were also many lessons learned that are outlined in this report that have been prioritized and will be acted upon.

The key findings and 35 action items in this report are intended to enhance PowerStream's emergency restoration and communication efforts, and focussed around

external communications, customer care, emergency restoration and capital asset management.

The following are some of the key improvements that will be acted upon by PowerStream in response to the lessons learned from the ice storm:

- By June 30, 2014:
 - Increase capacity of the corporate website (completed)
 - Implement a new online Outage Map with increased capacity
 - Develop a process to determine and communicate the estimated time of restoration
 - Create a new position for an Emergency Preparedness Manager and provide refresher training on the Electrical Emergency Preparedness Plan to staff in supporting roles
- By December 31, 2014:
 - Introduce a “one number” solution that combines the corporate and outage phone systems, including enhancements to the Interactive Voice Recognition System
 - Implement a new process utilizing smart meter functionality to assist with identification of “nested outages”
 - Develop an electronic tool for the Electrical Emergency Preparedness Plan, which refines the roles & responsibilities for all departments under various outage events
 - Analyze and, based on consideration of any upfront capital cost, corresponding customer rate increases and expected customer benefits, provide recommendations for improvements to PowerStream's distribution grid to make the system more resilient to these types of events
- By March 31, 2015:
 - Investigate an external call centre that could be utilized to increase the number of live agents during significant outage events (currently engaged with a third-party service provider to determine options and pricing)

By implementing these and other improvements contained in this report, and by leveraging the many successes demonstrated throughout the ice storm response, PowerStream will be better prepared for and better able to respond to similar events in the future, for the benefit of the customers and communities it serves.

3.0 Methodology

PowerStream's review of the ice storm restoration and communication efforts was completed in the first quarter of 2014 as part of a focus on continuous improvement. This report has taken an overall risk management approach, with consideration given to the cost-benefit of the action plans. For every incremental mitigation strategy put in place, there is a corresponding cost, which needs to be weighed against the potential benefits, such as increased system reliability, reduced outage durations or increased customer satisfaction. PowerStream intends to find an appropriate balance, as these costs have a direct impact on the distribution rates that are charged to customers.

A total of 35 interview sessions were held with approximately 50 PowerStream personnel, which covered a cross-section of all departments that were involved in the ice storm restoration and communication efforts, including Lines, System Control, Engineering, Customer Service and Corporate Communications.

In order to ensure that this review incorporated feedback from external stakeholders, a survey was distributed to municipal staff, Councillors and Mayors for the municipalities that PowerStream serves. Further, social media posts on Facebook and Twitter were examined to get feedback that was provided directly from customers during the ice storm and restoration period.

To validate the internal findings and action items, Navigant Consulting Ltd. ("Navigant") has provided an independent assessment of this internal review (Section 1.0). Navigant compiled a team of industry experts, who examined the findings contained in the report to ensure the comprehensiveness of the review and appropriateness of the actions.

PowerStream has setup an internal "Ice Storm Task Force", which is in charge of coordinating the improvement initiatives identified in this report, and ensuring that the action items are implemented in an effective and timely manner. Periodic updates will be provided to PowerStream's Board of Directors through to the complete implementation of all action items contained in this report.

4.0 Successes

PowerStream's staff and management team came together in very tough circumstances, with many giving up their vacation or holidays. Everyone worked to their full potential, and all actions were focussed on the customer. The teamwork and collaboration between departments was an area where PowerStream excelled, and the restoration would not have been completed by December 30th without the hard work and dedication of those involved.

Prior to the start of the ice storm, System Control began tracking the weather event through a subscribed advanced meteorological service. This advanced tracking allowed Corporate Communications to issue a news release days prior to the ice storm, giving customers advanced notice of the potential severity, and tips to prepare for an extended outage should it occur. This pre-emptive communication garnered attention from City TV's Breakfast Television, which shared PowerStream's message with viewers throughout their broadcast area.

On the morning of Sunday December 22nd, once the storm had settled and the extent of damage became apparent, key management and staff personnel were onsite and the President & CEO assumed leadership of the Crisis Management Group meetings in System Control, to get updates on the status, develop incident-specific action plans and delegate responsibilities. These meetings were essential in keeping the restoration and communication efforts on track, especially given the severity of damage and the number of customers that were without power.

System Control worked closely with the affected municipalities, through their Emergency Operations Centres, to prioritize key public safety areas, such as hospitals, fire stations and water plants. Most community priority safety locations were restored upon restoration of the main line feeders, and coordination continued with municipalities throughout the restoration effort to identify any emerging health and safety locations that needed further attention. Restoring main line feeders also restored power to the greatest number of customers in the shortest amount of time, as evidenced by the restoration performance, with 85% of the 92,000 customer outages at the peak being restored within the first 48 hours.



Chart indicating the number of PowerStream customer outages during the ice storm restoration

Another area that repeatedly came up during this review was the customer-focus throughout the event. Everyone’s efforts were devoted to making a positive impact on the customer. Many staff gave up their holiday season in order to restore power to as many customers as possible so they were able to enjoy the time with their families. The selflessness of the people involved is something that has been commended and should not be forgotten.

There were many technical issues that arose during the restoration efforts, and PowerStream management and staff remained flexible in being able to adapt given the challenges at hand. When the corporate website was overwhelmed by the volume of hits, a “Storm Centre” landing page was developed while work was underway to increase the web server capacity. The same resilience was demonstrated with respect to several other unexpected challenges that impeded the restoration and communication efforts.

Most importantly, the restoration efforts were completed without a serious injury to PowerStream staff or the general public. Given the extent of damages, weather conditions and the fast changing environment, this was a significant accomplishment.

These successes, along with the Key Findings outlined in the next section, will allow PowerStream to better serve its customers during significant events in the future.

5.0 Key Findings

While there were many successes throughout the ice storm restoration period, there were also many improvement opportunities that were identified. These areas of improvement are intended to enable PowerStream to better prepare for and respond to similar events in the future.

5.1 External Communications

PowerStream received a significant amount of feedback surrounding the quality of communication during the ice storm. Specifically, there was a need for timely and accurate information to be provided to the affected municipalities, as well as providing customers with updates on outages and restoration timelines. Additional challenges included getting sufficient media attention given the media focus on Toronto, dealing with the volume of messaging on social media, and advising customers of the demarcation point for electrical asset ownership and their associated responsibilities.

5.1.1 Outage Notifications

During the ice storm, customers were required to view PowerStream's website or make a call to the outage phone system or Call Centre in order to get information for their specific location. Customer access to this information was hindered by technical issues associated with the phone system and website, which are discussed later in this report.

An initiative that was already underway when the ice storm hit is the implementation of the automated Outage Notification Service. The Outage Notification Service is an email-based system that will be made available to all customers who register, and will utilize the existing Outage Management System to proactively send messaging to customers when an outage occurs at their location. The information provided will include an update notification (if there is a significant change in the incident) and a final notification when the power is restored.

During an emergency situation, this automated messaging will help provide accurate and up-to-date information directly to customers, and will also help to alleviate the volume of calls and requests going through the automated phone system and Call Centre.

The Outage Notification Service is currently operating as a pilot project, to ensure the system is working as intended and to get feedback on the messaging from the pilot group. The notices are very technical and efforts are being made to make them more customer-friendly. Management is also investigating the ability to utilize text messages

for these notifications in addition to email. It is anticipated that this service will be rolled-out to all customers before the end of 2014.

Action Items: • *Roll-out of Outage Notification Service, including making notices more customer-friendly and investigating the ability to utilize text messages in addition to emails (September 30, 2014)*

5.1.2 Restoration Notification

Currently, the Interactive Voice Recognition System is designed to take calls to help customers determine if there is a known outage in their area, or to report a new outage. This information is then fed into the Outage Management System to provide System Control with an up-to-date view of all outages in the service territory. One limitation of this system is that it is not designed to provide a restoration notification to customers when the power is restored.

The Outage Notification Service (Section 5.1.1) will alleviate some of the issues associated with this lack of outage updates being pushed out to customers, but only for those that register for the service when it goes live. For other customers who do not register or do not have email access, PowerStream will be investigating the feasibility for customers to leave a call back number in the Interactive Voice Recognition System, which would trigger automated calls to advise the customer that their outage information was received and when the power is restored at their location.

Action Items: • *Identify what systems and processes would need to be implemented, along with the associated costs, in order to take and respond to call-back numbers for customers who report outages on the Interactive Voice Recognition System (September 30, 2014)*

5.1.3 Communication Channels

Mass communication during an event is intended to provide an overall update on the extent of damage (including location and approximate number of outages), inform customers of the process for reporting an outage and to provide safety messaging to ensure protection of the general public.

During the ice storm, it was difficult getting attention from Toronto-based media to communicate to customers as many of those media outlets were focussed on the situation in Toronto. In order to ensure appropriate communication for similar events in the future, PowerStream will be developing a mainstream media strategy to facilitate communications through Toronto-based media especially when an event includes Toronto.

Given the inconsistent attention in the mainstream media during the ice storm, PowerStream heavily leveraged social media to connect with customers. This included a strong presence on both Facebook and Twitter. These social media sites were being managed and monitored by at least one PowerStream representative on a 24-hour basis, in order to provide general updates as well as to respond to specific customer inquiries. However, given the tremendous volume of messages that PowerStream received over the duration of the event, it was not possible to provide responses to all customers. Consequently, PowerStream will develop a social media strategy that will leverage best practices from this emerging communication technology to enable PowerStream to effectively deal with the volume of messages and provide the best information to customers in situations where wide-spread power outages occur.

In the event electronic communication infrastructures are compromised in any future emergency situation, and in order to reach a wider customer group (with a specific focus on vulnerable individuals such as senior citizens), PowerStream will also utilize more basic communication channels. This will include strategies such as door-to-door flyer distribution, signs on major roads and loudspeakers. PowerStream will also work more closely with outreach groups, community centres and municipalities. Specific to the municipalities, as part of this Ice Storm Review it became evident that Councillors have other channels for direct communication with their constituents, and that leveraging this resource for future events would be invaluable.

Action Items: • *Develop emergency communication strategy for mainstream media, social media and basic communication channels during emergency situations (June 30, 2014)*

5.1.4 Coordination with Municipalities

The primary communication channel between PowerStream and the municipalities affected by the ice storm was the municipal Emergency Operations Centres. The municipal Emergency Operations Centres coordinate with the emergency services (fire, police and medical services) and are in direct contact with System Control to provide priority sites that require immediate attention for the restoration effort.

While the communication with municipal Emergency Operations Centres was effective, there needed to be more structured communication with other municipal stakeholders, such as municipal staff and Councils. One area that was identified for improvement would be to offer a PowerStream representative to act as a liaison with the municipal stakeholders and as a resource for answering questions relating to PowerStream's distribution system or restoration process.

On an ongoing basis, there is the potential for enhanced education for municipal staff and Councils on PowerStream's distribution system, emergency protocols and other relevant information. Similar information packages have been provided in the past to members of PowerStream's Board of Directors. PowerStream will work with municipal staff to share this pertinent information, with a goal to enhance coordination and communication efforts for when the next significant event occurs.

- Action Items:**
- *Identify and train internal personnel qualified to act as a liaison between PowerStream and the municipal stakeholders during an emergency event (September 30, 2014)*
 - *Increase knowledge of utility and emergency preparedness by developing an education package for municipal staff and Councillors (March 31, 2015)*

5.1.5 Education for Customers on the Demarcation Point

Demarcation is the point at which PowerStream's distribution system ends and connects with the customer's own electrical wiring. Typically, for residential customers the demarcation point is the top of the customer's service mast for overhead services or the line side of the customer's meter base for underground services.

During the ice storm, multiple customers with overhead services had damage caused to their service masts and were not aware that this piece of equipment is not the property of PowerStream. Legislated requirements are in place requiring that the customer make repairs to their equipment through an Electrical Safety Authority approved and licensed electrician, and provide the distribution company with proof of inspection from the Electrical Safety Authority prior to reconnection of the service by the utility.

PowerStream worked closely with the Electrical Safety Authority and customers with damage to their electrical equipment in order to provide information on these requirements, and to ensure that their property was re-energized once the proof of inspection was received.



Example of damaged service mast which would fall under the responsibility of the customer
(Source: <http://www.esasafe.com/consumers/safety-at-home/safety-tips-for-after-a-storm>)

Going forward, PowerStream will develop a communication strategy to educate customers by providing information relating to the demarcation point (including customer-owned primary laterals) and customer responsibilities. The intent of this customer education is to ensure that these responsibilities are clear and understood, to avoid confusion or additional delays in restoration during events such as an ice storm.

Action Items: • *Develop a communication strategy to educate customers on the demarcation point for asset ownership and associated responsibilities (November 30, 2014)*

5.2 Customer Care

Given the volume of customer outages during the ice storm, PowerStream's Customer Service department faced many challenges in providing information and assistance to customers. This section identifies the findings related to these systems and processes, relative to handling outage events.

5.2.1 Interactive Voice Recognition System

Customers experienced many frustrations with the Interactive Voice Recognition System, specifically with registering the outage location based on voice prompts from

the customer and difficulty getting through to a live agent when the automated system was not able to respond to their concerns.

Currently, PowerStream has two separate phone systems – the corporate line, used predominantly for account and billing related queries, and the outage line, used for identifying if there is a known outage or reporting a new outage. There are two distinct numbers to access these phone systems, and a customer cannot transfer from the outage line to a live agent without having to re-dial through to the corporate line.

A proposed enhancement to the Interactive Voice Recognition System, which was in the planning stages prior to the ice storm event, is the introduction of a “one number” system. This solution has multiple customer-facing benefits, such as:

- Customers only need to know one phone number to get through to PowerStream for all inquiries;
- The option for PowerStream to re-direct outage calls to a live agent; and
- An enhanced ability to customize the messaging on the Interactive Voice Recognition System for events such as mass outages, to encourage customers to use the corporate website or social media sites for additional information.

Subsequent to the ice storm, PowerStream has completed a third-party review of the capacity of the corporate phone systems, and will be implementing an infrastructure upgrade and scalable trunking to increase the number of available lines dynamically as required during normal operations and for emergency events. Further, the functionality of the menus and voice recognition capability on the Interactive Voice Recognition System is currently being examined with a service provider experienced in this subject matter, in order to identify additional enhancements that will be implemented to better serve customers.

Action Items:

- *Roll-out of “one number” solution that combines the corporate and outage Interactive Voice Recognition System (July 31, 2014)*
- *Implementation of phone system infrastructure upgrade and scalable trunking to increase phone system capacity (September 30, 2014)*
- *Review of functionality of the menus and voice recognition on the Interactive Voice Recognition System (June 30, 2014)*

5.2.2 Resourcing of Call Centre

As mentioned above, customers were not satisfied with the challenges they faced when trying to speak to a live agent to discuss their concerns and get information during the ice storm. While automated systems are effective in dealing with a significant portion of

customer concerns, there is an expectation that a live agent will be available during an emergency situation. PowerStream effectively dealt with this issue by extending Call Centre hours starting on December 23rd and switching to a 24-hour Call Centre on December 26th. However, feedback received from customers indicates that this should have been initiated earlier.

Customer Service should plan to have Call Centre staff available immediately following a significant outage event. For events that are of the scale of the ice storm, having 24-hour service is essential to provide assurance to customers that PowerStream understands their situation and is working around the clock to provide support and restore power.

During the ice storm restoration period, access to the Outage Management System and smart meter pinging tools was rolled out to Customer Service. This proved to be a valuable tool in recording outages or providing updates to customers, and also took some of the workload off of System Control. Going forward, it is recommended that access to these tools be granted to Customer Service staff, and that they be provided with periodic training to ensure the tools can be used effectively when there are significant outages.

To ensure an adequate number of live agents are available when needed, management has committed to examining the feasibility of utilizing an external call centre for dealing with emergency call volumes. The external call centre could be opened as soon as possible in the early stages of the emergency and scaled to accommodate more lines on demand. Should the external call centre not proceed, then management will coordinate additional staff support from other departments to supplement existing Customer Service staff in the Call Centre during an emergency situation. These staff, while not trained to deal with customer calls, would receive basic training and be utilized to represent PowerStream and provide information or record concerns.

- Action Items:**
- *Establish resourcing of the Call Centre to operate on extended hours (24-hours if needed) immediately following a significant event (September 30, 2014)*
 - *Roll-out of Outage Management System and smart meter pinging tools to Customer Service, along with appropriate training (August 31, 2014)*
 - *Investigate the option of utilizing an external call centre for emergency call volumes (March 31, 2015)*
 - *Investigate the ability to utilize other internal staff (Accounting, Human Resources, Information Services, etc.) to supplement existing Call Centre resources during an emergency situation (December 31, 2014)*

5.3 Emergency Restoration

PowerStream's emergency restoration protocols are contained in the Electrical Emergency Preparedness Plan, which is a manual that assigns responsibilities and defines processes to be followed during events that are outside of normal operations. It also contains detailed contact lists for internal personnel, emergency services and municipalities. While PowerStream's restoration efforts during the ice storm were effective, this section outlines findings for continued improvement, including a process for better determining and communicating the estimated time of restoration.

5.3.1 Damage Assessment and Triage

At the completion of the ice storm on the morning of December 22nd, PowerStream Lines crews began the restoration work based on the prioritization schedule in the Electrical Emergency Preparedness Plan. This prioritization is based on securing the distribution assets first (such as transformer stations), then moving on to public safety sites (such as hospitals and water pumping stations), then to main feeders that once restored can get power back on for the most customers. This approach is a generally accepted industry best practice for emergency restoration.

An area where PowerStream received significant criticism was that customers were not able to get an estimated time of restoration, and as such many were left wondering if they should "wait it out" or leave their home.

A recommended change to the restoration management process that came out of this event is performing additional damage assessment and triage prior to carrying out full restoration activities. This damage assessment could be carried out by a combination of Lines and Engineering staff, in order to ensure that an appropriate amount of Lines crews could still be out in the field to start restoration on the top priority sites.

In this new process, after completion of the damage assessment, a team would then review the findings, tabulate total resources required (labour hours, materials, equipment) and prioritize/schedule the remaining outage areas to ensure efficient restoration efforts. Further, once all the damage areas are examined relative to the resources required, System Control should be able to provide a more accurate estimated time of restoration based on grid area. The estimated time of restoration can then be provided to customers, the media and the affected municipalities.

This damage assessment and triage process will be formalized and incorporated into the Electrical Emergency Preparedness Plan.

Action Items: • *Develop damage assessment and triage process in the Electrical Emergency Preparedness Plan (June 30, 2014)*

5.3.2 System Control Centre Operations and Call Dispatch

Due to the extent of damage and number of customer outages across PowerStream's service territory after the ice storm, System Control and the Lines department were operating 24-hours per day until full restoration was achieved. The main point of contact between System Control and the Lines crews was the Lines Supervisors, who were responsible for overseeing and directing their crew(s) based on direction from System Control.

Given the fast paced work environment and changing conditions, at times there was a lack of coordinated prioritization between System Control and Lines. In some instances the Lines Supervisors had different priorities than the System Control desks, which resulted in Lines crews being re-directed by System Control. Overall, the coordination between System Control and Lines was effective at prioritizing and completing the restoration work, but open communication and a planned restoration action plan would have increased their efficiency.

Some areas of improvement are to ensure clear communication and alignment between System Control and Lines, with a shared understanding of the prioritization efforts and effective tracking of crew availability/location. Some of this will be accomplished through the damage assessment and triage process (Section 5.3.1), as there will be a clear action plan for the restoration efforts agreed to by System Control and the Lines department.

Additional enhancements will also be incorporated into the Electrical Emergency Preparedness Plan for the roles and responsibilities of the System Control management team to ensure appropriate distribution of the workload for emergency events. The types of responsibilities that will be divided include collecting restoration data, communicating with municipal Emergency Operations Centres and managing the Outage Management System.

Action Items: • *Clarify roles & responsibilities for System Control management in the Electrical Emergency Preparedness Plan (June 30, 2014)*

5.3.3 Resourcing and Work Practices

The speed at which internal and external resources are able to respond once a significant event occurs is important to ensure an efficient restoration. The Lines department utilizes an automated call out system, which is a standard process used for normal outages requiring additional crews. During the ice storm, Lines management began calling the Lines staff directly as the automated call out process was not as effective in getting staff to respond given the urgency of the situation and that it was the

holiday season. The personal calls were more effective at conveying the extent of the damage and importance of the crews coming in to assist. For future wide-scale events, personal calls to staff should commence sooner in order to ensure prompt response from a greater number of staff.

With regard to external assistance, there was a strong turnout during this event from regular contractors, as well as contractors and other utilities from across the province. In order to ensure that sufficient external resources can be called upon in future events, the pre-approved vendor list could be increased for emergency backups that can be utilized immediately. Specific vendors that could be added based on the experience during the ice storm include forestry crews and mobile refueling services. The call for support from other Ontario utilities was initiated at the onset of the event, but consideration should be given to requesting assistance from US-based utilities where PowerStream has provided assistance in the past (such as Consumers Energy in Michigan). Having immediate access to other utilities outside of PowerStream's geographic area is especially important for localized weather events.

During the ice storm, material availability was not a major concern as the tree damage primarily resulted in downed secondary wires and there was not significant damage to the primary distribution plant (such as poles and transformers). However, in order to be better prepared for future events, a review of the current contingency stock levels should be initiated. This would include the collaboration of a cross-functional team to examine future requirements based on different events, and to determine the appropriate quantity to have on-hand and for suppliers to have available through contractual commitments.

- Action Items:**
- *Increase pre-approved vendor list for emergency support during major outages (October 31, 2014)*
 - *Enter into emergency assistance agreements with US-based utilities or compile contact list to use in advance of an emergency situation (September 30, 2014)*
 - *Review current contingency stock levels and determine requirements for potential outage events (October 31, 2014)*

5.3.4 Electrical Emergency Preparedness Plan

PowerStream's Electrical Emergency Preparedness Plan outlines the protocols, roles and responsibilities for responding to an emergency situation, including the contact lists for internal staff, municipalities and other stakeholders. The document is filed with the Independent Electricity System Operator as part of the Ontario electricity market rules, and a condensed version is provided to the municipalities that PowerStream serves. The documentation contained within the Electrical Emergency Preparedness Plan is

updated on a periodic basis when there are significant changes, and practice drills are performed at least annually within System Control.

Currently PowerStream is in the process of developing an electronic program that will contain the Electrical Emergency Preparedness Plan, and make it more user-friendly for accessing the roles and responsibilities for all departments under various types of events. A large part of this initiative will be the refinement of roles and responsibilities for each department, along with incorporation of the lessons learned that are outlined in this Ice Storm Review. The roles and responsibilities will need to be clearly defined relative to the progression of outage response escalation:

- Level 1 – normal operations with minor outage events (i.e. day-to-day)
- Level 2 – escalated PowerStream response for significant outage events
- Level 3 – emergency declaration with the full Electrical Emergency Preparedness Plan in effect

These roles and responsibilities should also clarify the personnel required to be in attendance at the Crisis Management Group meetings.

During emergency situations, staff not directly involved in the restoration or communication efforts are often willing and able to assist in ad hoc roles where needed. In order to better leverage this support, the planned improvements to internal communications (Section 5.3.5) would help advise staff of the situation and make a request for them to come in and provide assistance.

It is essential that training be provided to all key personnel on an annual basis, to ensure that they are aware of their roles and responsibilities in an event, as well as how to access the Electrical Emergency Preparedness Plan. This is especially important given staff turnover and retirements, as the person in a current position may not be the one who developed the documentation in the plan.

By improving the clarity of roles and responsibilities (documented in advance and available to all staff in case of emergency), PowerStream will be able to be more effective and efficient in restoration and communication efforts for future events.

Given the significant responsibilities associated with emergency preparedness, and to ensure PowerStream remains a best-in-class company in this area, a separate position should be created to work closely with the Vice President of Operations on planning, training, exercise development, municipal and regional liaison (both York Region and Simcoe County), maintenance and continual development of the Electrical Emergency Preparedness Plan during normal operations, and to assist with execution of the plan during an emergency situation.

- Action Items:**
- *Refine the roles & responsibilities for all departments as part of the electronic program for the Electrical Emergency Preparedness Plan (September 30, 2014)*
 - *Provide periodic training (once per year) for all key personnel on the Electrical Emergency Preparedness Plan (June 30, 2014)*
 - *Develop and implement a new position for Emergency Preparedness Manager (June 30, 2014)*

5.3.5 Internal Communications

Internal communications should be structured, consistent and timely during an emergency situation. The responsibility for corporate-wide communications and customer-facing updates should be more clearly defined in the Electrical Emergency Preparedness Plan.

For corporate-wide updates, there needs to be a clear owner of this task to ensure all management and staff are aware of the event, specifically:

- Advance notice of a significant weather event, communicated clearly and through a channel that will be reviewed prior to the commencement of the weather event;
- Communication to all staff of the nature of the event and the extent of damages/outages, advising all key personnel to report to their normal office location;
- Notification of the roles and responsibilities for the key personnel and departments, whether as part of the normal Electrical Emergency Preparedness Plan or on an as-needed basis resulting from situation specific requests; and
- Periodic updates to all staff throughout the emergency situation.

While there were some updates provided through PowerStream's email distribution lists, ongoing internal communications are essential to ensure that all staff are aware of the event and actively involved where needed.

For customer-facing updates, such as updated outage numbers and estimated time of restoration, there should be a central role in System Control to disseminate this information directly to Customer Service and Corporate Communications. One of the key challenges faced internally was balancing the need to communicate this updated information without causing disruption for System Control in managing the restoration efforts. This is the primary reason for a separate role that would push the information out on a consistent and timely basis, in order to allow all departments to focus on their respective areas of responsibility. Incorporation of time stamps on the outage number updates will also help to clarify when the updates originated, and to ensure that consistent information is available on the corporate website, social media channels, news releases and through the Call Centre.

- Action Items:**
- *Define role for corporate-wide internal communication of emergency events, and incorporate into the Electrical Emergency Preparedness Plan (September 30, 2014)*
 - *Define role for coordination of customer-facing information between System Control, Customer Service & Corporate Communications, and incorporate into the Electrical Emergency Preparedness Plan (September 30, 2014)*

5.4 Capital Asset Management

The ice storm produced significant damage to the tree canopy in PowerStream's service territory. It was this damage to the tree canopy that caused significant damage to the overhead primary and secondary distribution system. The damaged trees came down on the power lines causing outages. There were limited pole or transformer failures, and those that occurred were generally the result of the weight of the collapsed tree canopy and not the ice itself.

In addition, the damages were widespread such that the backup feeders that PowerStream normally relies upon to provide quick restoration of power also experienced failures. A significant number of the failures also occurred in the single phase or secondary lines for which there is no backup and direct restoration was required to re-establish power to the customer. There are a number of ways that PowerStream can consider to effectively "harden" the distribution system against ice storms of this nature and storms in general. These may include changes to the vegetation management program, upgrading of old systems (i.e. rear yard services) to a more conventional design and changes to PowerStream's distribution design standards.

5.4.1 Vegetation Management

PowerStream currently maintains a three-year cycle of vegetation management ("tree-trimming") throughout its service territory. Essentially, this means that vegetation surrounding each section of overhead primary lines on the right-of-way is cut back once every three years. PowerStream's budget for tree-trimming was \$1.4 million in 2013, and was increased by approximately 20% to \$1.7 million for 2014 when management reviewed the expected workload and costing prior to the start of the current fiscal year. PowerStream will commit to maintaining this three-year cycle for the foreseeable future, to ensure that the tree-trimming program remains at an adequate level.

Currently, the Operations department's objective is to trim for tree contact and right-of-way clearance of the distribution equipment, but not to trim to prevent trees or tree limbs from falling on power lines during a significant weather event. These clearances are required to ensure safe operation of the distribution equipment, and to provide adequate

room for maintenance activities. During the ice storm, large limbs and sometimes entire trees came down under the excessive weight of the ice accumulation. While the extent of the damage was mitigated by PowerStream's tree-trimming program, in order to prevent overhead damage in this type of weather event the clearance area would have to be significantly increased, up to and including the proactive removal of entire trees, the vast majority of which reside on private property. There are no current plans to pursue this option.

An area that could be improved is the identification of areas with significant mature tree coverage in order to focus the tree-trimming program. This could be incorporated into the Geographic Information System map to enable cross-referencing against areas with overhead services, thereby providing an overall picture of vulnerable areas throughout PowerStream's territory.

Another area for improvement is better upfront coordination with municipalities to avoid the planting of new trees in the municipal road allowance in the vicinity of power lines, and to encourage customers to acquire qualified foresters to prune trees on private property that could contribute to outages. This will help to mitigate the risk of future outages due to damaged trees in areas outside of PowerStream's direct control.

Action Items:

- *Identify the geographic areas with significant tree coverage to assess vulnerabilities and augment the tree-trimming program (December 31, 2014)*
- *Coordinate with municipalities to avoid tree planting near power lines (June 30, 2014)*
- *Encourage customers to proactively perform tree-trimming on their properties (September 30, 2014)*

5.4.2 Rear Yard Services

Rear yard services have the primary wires, poles and transformers located in customers' back yards, versus the typical front yard service that has the distribution equipment located adjacent to the street. Rear yard services are prevalent in multiple residential subdivisions in PowerStream's service territory, specifically in Markham (including the Thornhill area), Tottenham and some areas of Barrie, and result from historical distribution design standards.

Damage that occurred to the electrical distribution grid in these neighbourhoods was quite extensive, especially in the Thornhill area of Markham. Further, when Lines crews went to work in these areas, there were additional challenges such as gaining access through frozen gates and getting the necessary equipment and machinery in place to make repairs.

As a result, customers with rear yard service generally faced the longest restoration times, with some being out of power for up to a week.



Lines crew clearing tree limbs and debris from a rear yard service during the ice storm restoration

In 2013, PowerStream analyzed all neighbourhoods containing rear yard services, and is reviewing the potential change to front yard service on a case-by-case basis. As these services have generally provided reliable service for many years, this type of decision would be made when the existing plant is nearing the end of its useful life and would otherwise require replacement. There are considerable cost implications that must be factored into this decision, along with potentially complex customer conversion issues that must be examined as well. The current long-term program would remediate all rear yard services by 2030. Management will review this plan to re-assess the approach and timeline given the events that occurred during the December 2013 ice storm.

Action Items: • *Prepare a report analyzing the current 15-year remediation plan for rear yard services and making recommendations on the appropriate approach and timing, with the results to inform the next rate application in Q2 2015 (December 31, 2014)*

5.4.3 Distribution Design Standards

One of the areas that received heavy criticism from the media, municipalities and the general public is the use of overhead distribution systems. Given the extensive tree damage caused by this event, the overhead distribution equipment was simply not able

to remain energized once the limbs and trees came down on the lines. As such, there is a perception that constructing the distribution system fully underground will significantly reduce outages for all events.



Example of overhead distribution system (left), as well as residential padmount transformer associated with an underground distribution system (right)

An underground distribution system is significantly more expensive than an overhead system. A recent PowerStream project estimated the cost differential of underground service at approximately eight times that of an overhead system, with other industry studies within a similar range (depending on greenfield versus urban, amount of underground congestion, number of customer connections, etc.). Further, retrofitting an underground distribution system around existing transit ways, residential neighbourhoods and commercial properties would increase cost, complexity and the time to install. Moving distribution equipment underground would have reduced the extent of outages for the December 2013 ice storm. However, this does not mean that an underground distribution system is free of risks – overall it is more susceptible to flooding, and while the frequency of outages is reduced, the average duration of outages is longer compared with an overhead service.

PowerStream will perform a review of the upfront capital cost and corresponding customer rate increases of fully undergrounding the distribution system, in order to determine the merits of this design change. Further, PowerStream will continue to consider system hardening options for specific areas with significant risk due to the geographic layout or for customers with sensitive/priority loads. This could include considerations for overhead versus underground, design of the feeders, redundant

circuits, design of the structures, design of the right-of-ways, or other hardening techniques appropriate for the specific area.

- Action Items:**
- *Prepare a report analyzing the cost estimates and customer rate impact for fully undergrounding PowerStream's overhead distribution system, with the results to inform the next rate application in Q2 2015 (December 31, 2014)*
 - *Review and provide recommendations on opportunities for making the distribution system more resilient for vulnerable areas, with the results to inform the next rate application in Q2 2015 (December 31, 2014)*

5.5 Technical Issues

During the ice storm, PowerStream faced several technical issues associated with its systems. Most of these issues caused varying levels of dissatisfaction with customers, and, where possible, PowerStream staff developed and implemented mitigation strategies during the ice storm restoration period. The goal of this section is to ensure that these key systems are able to operate effectively in providing the intended assistance to customers and support to internal personnel during significant outage events.

5.5.1 Outage Management System

PowerStream's Outage Management System utilizes the Telvent Responder software to track incidents reported through the Interactive Voice Recognition System, the Supervisory Control and Data Acquisition system (communication mediums and protocols used to monitor and control all assets on the PowerStream distribution system) and smart meter network, in order to have a continuously up-to-date listing of outages throughout the service territory. This system also utilizes Geographical Information System information of PowerStream's physical distribution grid to provide the electrical connectivity model for the system and to reflect the status of switches and fuses.

At the onset of the ice storm, the Outage Management System was overrun with approximately 3,200 data calls per hour, which caused system performance issues (system lagging or the client application crashing) for System Control. Since the majority of outages occurred in the first several hours of the storm, the Outage Management System had to process all of these incidents in a short period of time, and the infrastructure was not able to effectively handle this load.

A planned system upgrade is scheduled for October 2014, which will increase the throughput of the back-end server and implement minor software functionality

improvements. This upgrade will increase the Outage Management System's ability to handle incidents from 600 (current) to 4,000 data calls per hour, and is expected to increase the resiliency for future events of a similar scale to the ice storm.

Further enhancements to the Outage Management System are also in the planning stage to improve the detail of outage information provided on the Interactive Voice Recognition System. Currently for callers who have not gone through the verification process (for their service address or PowerStream account number), the outage information is provided by municipality, whereas the enhancements would provide better identification such as street names or intersections. Improving the clarity of the outage location will allow customers to more easily verify whether their address is affected by the outage.

Action Items:

- *Implement system upgrade for the Outage Management System software/hardware to increase capacity to handle 4,000 data calls per hour (October 15, 2014)*
- *Implement Outage Management System enhancements to provide more location-specific information for customers on the Interactive Voice Recognition System (December 31, 2014)*

5.5.2 Corporate Website

On Monday December 23rd, PowerStream's corporate website (<http://www.powerstream.ca>) received approximately 2.5 million hits, compared to the average website traffic of approximately 8,000 hits per day during normal operations. Given this tremendous increase in volume, the website server was not able to handle the information requests, resulting in visitors receiving denial of service messages or significant delays in loading webpages.

Given that the corporate website is one of the main avenues for providing customers with information, keeping it running is essential. To reduce the demands on the system, a Storm Centre landing page was created, which gave general information without requiring viewers to load multiple pages. Further, the Information Services department, along with support from key vendors, increased the thread counts from 40 to 200 and added 8 gigabytes of memory allocated for the web server. This prompt response ensured that the corporate website was able to be accessed for the remainder of the event.

On a go-forward basis, the increased capacity of the website server thread counts and memory allocation will be retained.

Action Items:

- *Increase capacity for website (200 thread counts and an additional 8 gigabytes of memory allocation for the web server) (COMPLETE)*

5.5.3 Outage Map

The Outage Map, which is hosted on PowerStream's corporate website (<http://weboutage.powerstream.ca>), experienced a significantly increased number of visitors and also had to process more than 1,000 incidents (representing up to 92,000 customer outages) for display on the interactive map. As a result, customers viewing the Outage Map often received error messages or significant delays in loading the webpage.

The Outage Map should be available throughout emergency situations, as it is an easy-to-use tool for providing automated updates to customers for outages in their area, without putting additional strain on the live agents in the Call Centre.

PowerStream will be implementing a cloud-based and scalable solution that works on both desktop and mobile devices. This project will ensure that the Outage Map will have adequate resilience to handle more incidents and higher volume of visitors.

Action Items: • *Implement a cloud-based and scalable Outage Map that works on both desktop and mobile devices (June 30, 2014)*

5.5.4 Advanced Metering Infrastructure Functionality

Another issue encountered during the ice storm was the process for clearing outages upon the restoration of a main feeder. The current process for treating these incidents in the Outage Management System relies on the smart meter "last gasp" communications and automated switching in order to effectively track customer outages. This process works well under normal outage situations, due to the smart grid and remote switching functionality currently in place, in which power is generally restored within a short timeframe.

During the ice storm, damaged trees falling on power lines caused significant damage to primary and secondary service run-offs that connect individual or groups of customers. Given that the customers' smart meters had been out of power for an extended period of time, there was no communication being routed through the Advanced Metering Infrastructure as the smart meters were fully discharged. As a result, these customers remained without power even after the feeder was restored (this scenario is referred to as "nested outages"), while the Outage Management System reflected that power had been restored to all customers on that feeder. Several customers who called in to the Interactive Voice Recognition System or Call Centre were notified that power had been restored at their location, when in fact the information provided was incorrect as their property was part of a nested outage.

Prior to the ice storm, System Control had been investigating improvements to this process, and is committed to improving the utilization of Advanced Metering Infrastructure functionality within the Outage Management System in order to rectify this issue. Developing a process to send mass pings to the smart meters in the area will help the Outage Management System identify the location of nested outages, and update the outage information accordingly. This will ensure that outage information provided to customers is as accurate as possible.

Action Items: • *Develop and implement a process for interrogating smart meters to identify and report on nested outages in the Outage Management System (December 31, 2014)*

5.5.5 Systems Development

PowerStream's systems utilized in emergency management have been discussed throughout this report. Within each system there are many complex interfaces to ensure that information is shared and utilized in an effective manner. When there are software changes it is imperative that all interfaces are tested to ensure compatibility and robustness of the overall system.

The current practice of assigning dedicated professional project managers from the Project Management Office to cross-functional projects should continue in order to ensure that these highly critical projects receive the attention and resources required. This dedication and focus will help the team fully understand the implications of their changes, and ensure coordination with the cross-functional stakeholders from the affected business units.

Further, for any systems that are required for emergency management the internal Business Requirements Document will now require performance metrics for dealing with volumes associated with events such as the ice storm. Performance testing of the systems should be executed to ensure that the system remains operational based on that pre-determined volume, and any significant deficiencies will need to be rectified before the system is put into production.

Information Services, working in conjunction with business units, and with the support of the Project Management Office, will implement performance testing criteria, where applicable, by simulating load and transaction volumes to agreed upon peak levels, and report performance metrics to business stakeholders, requiring approval prior to the system being accepted into production.

Action Items: • *Incorporate business requirement for system development to undergo performance testing based on pre-determined volumes before being put into production (September 30, 2014)*

Appendix – PowerStream Action Items

The following table summarizes the action items for PowerStream to implement in response to the December 2013 Ice Storm:

| # | Action Item | Section Reference | Timeline for Implementation |
|----|---|-------------------|-----------------------------|
| 1 | Roll-out of Outage Notification Service, including making notices more customer-friendly and investigating the ability to utilize text messages in addition to emails | 5.1.1 | September 30, 2014 |
| 2 | Identify what systems and processes would need to be implemented, along with the associated costs, in order to take and respond to call-back numbers for customers who report outages on the Interactive Voice Recognition System | 5.1.2 | September 30, 2014 |
| 3 | Develop emergency communication strategy for mainstream media, social media and basic communication channels during emergency situations | 5.1.3 | June 30, 2014 |
| 4 | Identify and train internal personnel qualified to act as a liaison between PowerStream and the municipal stakeholders during an emergency event | 5.1.4 | September 30, 2014 |
| 5 | Increase knowledge of utility and emergency preparedness by developing an education package for municipal staff and Councillors | 5.1.4 | March 31, 2015 |
| 6 | Develop a communication strategy to educate customers on the demarcation point for asset ownership and associated responsibilities | 5.1.5 | November 30, 2014 |
| 7 | Roll-out of “one number” solution that combines the corporate and outage Interactive Voice Recognition System | 5.2.1 | July 31, 2014 |
| 8 | Implementation of phone system infrastructure upgrade and scalable trunking to increase phone system capacity | 5.2.1 | September 30, 2014 |
| 9 | Review of functionality of the menus and voice recognition on the Interactive Voice Recognition System | 5.2.1 | June 30, 2014 |
| 10 | Establish resourcing of the Call Centre to operate on extended hours (24-hours if needed) immediately following a significant event | 5.2.2 | September 30, 2014 |

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| 11 | Roll-out of Outage Management System and smart meter pinging tools to Customer Service, along with appropriate training | 5.2.2 | August 31, 2014 |
| 12 | Investigate the option of utilizing an external call centre for emergency call volumes | 5.2.2 | March 31, 2015 |
| 13 | Investigate the ability to utilize other internal staff (Accounting, Human Resources, Information Services, etc.) to supplement existing Call Centre resources during an emergency situation | 5.2.2 | December 31, 2014 |
| 14 | Develop damage assessment and triage process in the Electrical Emergency Preparedness Plan | 5.3.1 | June 30, 2014 |
| 15 | Clarify roles & responsibilities for System Control management in the Electrical Emergency Preparedness Plan | 5.3.2 | June 30, 2014 |
| 16 | Increase pre-approved vendor list for emergency support during major outages | 5.3.3 | October 31, 2014 |
| 17 | Enter into emergency assistance agreements with US-based utilities or compile contact list to communicate with in advance of an emergency situation | 5.3.3 | September 30, 2014 |
| 18 | Review current contingency stock levels and determine requirements for potential outage events | 5.3.3 | October 31, 2014 |
| 19 | Refine the roles & responsibilities for all departments as part of the electronic program for the Electrical Emergency Preparedness Plan | 5.3.4 | September 30, 2014 |
| 20 | Provide periodic training (once per year) for all key personnel on the Electrical Emergency Preparedness Plan | 5.3.4 | June 30, 2014 |
| 21 | Develop and implement a new position for Emergency Preparedness Manager | 5.3.4 | June 30, 2014 |
| 22 | Define role for corporate-wide internal communication of emergency events, and incorporate into the Electrical Emergency Preparedness Plan | 5.3.5 | September 30, 2014 |
| 23 | Define role for coordination of customer-facing information between System Control, Customer Service & Corporate Communications, and incorporate into the Electrical Emergency Preparedness Plan | 5.3.5 | September 30, 2014 |
| 24 | Identify the geographic areas with significant tree coverage to assess vulnerabilities and augment the tree-trimming program | 5.4.1 | December 31, 2014 |

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| 25 | Coordinate with municipalities to avoid tree planting near power lines | 5.4.1 | June 30, 2014 |
| 26 | Encourage customers to proactively perform tree-trimming on their properties | 5.4.1 | September 30, 2014 |
| 27 | Prepare a report analyzing the current 15-year remediation plan for rear yard services and making recommendations on the appropriate approach and timing, with the results to inform the next rate application in Q2 2015 | 5.4.2 | December 31, 2014 |
| 28 | Prepare a report analyzing the cost estimates and customer rate impact for fully undergrounding PowerStream's overhead distribution system, with the results to inform the next rate application in Q2 2015 | 5.4.3 | December 31, 2014 |
| 29 | Review and provide recommendations on opportunities for making the distribution system more resilient for vulnerable areas, with the results to inform the next rate application in Q2 2015 | 5.4.3 | December 31, 2014 |
| 30 | Implement system upgrade for the Outage Management System software/hardware to increase capacity to handle 4,000 data calls per hour | 5.5.1 | October 15, 2014 |
| 31 | Implement Outage Management System enhancements to provide more location-specific information for customers on the Interactive Voice Recognition System | 5.5.1 | December 31, 2014 |
| 32 | Increase capacity for website (200 thread counts and an additional 8 gigabytes of memory allocation for the web server) | 5.5.2 | COMPLETE |
| 33 | Implement a cloud-based and scalable Outage Map that works on both desktop and mobile devices | 5.5.3 | June 30, 2014 |
| 34 | Develop and implement a process for interrogating smart meters to identify and report on nested outages in the Outage Management System | 5.5.4 | December 31, 2014 |
| 35 | Incorporate business requirement for system development to undergo performance testing based on pre-determined volumes before being put into production | 5.5.5 | September 30, 2014 |

PowerStream

Hardening the Distribution System against severe storms Final Report

October 2014

T000320A






**Power
Stream**

**HARDENING THE
DISTRIBUTION SYSTEM
AGAINST SEVERE STORMS
FINAL REPORT**

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T000320A
October 3rd, 2014

Executive Summary

This report presents various options, for PowerStream's consideration, to effectively "harden" the distribution system against ice storms and severe weather in general. Options include enhancements to vegetation management practices, distribution design, standards, operations, third party interactions, a strategic undergrounding program, and the upgrade of existing systems to present day standards (i.e. rear yard services).

The report is structured in seven parts:

- 1. A review of climate change impacts and the need to adapt to changing weather conditions in the PowerStream service territory*
- 2. A review of the North American practices and papers to harden distribution systems against various forms of severe weather*
- 3. A summary of the consultations with PowerStream staff on the impact of severe weather, their current experiences and their ideas to harden the distribution system*
- 4. A review and analysis of PowerStream's current practices with respect to designing, constructing, maintaining and operating the distribution system in changing climate conditions. Practice enhancements for potential adoption are summarized*
- 5. A summary of practice enhancements prioritized for adoption consideration with high level budgetary Capital and OM&A impacts where appropriate or available.*
- 6. Appendices*
- 7. Reference list of the various documents reviewed in the development of the report*

Going forward, PowerStream's distribution system is expected to be primarily impacted by severe changing weather conditions related to:

- 1. Temperature*
- 2. Heavy Rain/Flooding*
- 3. High Wind velocity/Wind gusts*
- 4. Tornadoes*
- 5. Freezing Rain*

Climate change projections show primarily increased probabilities of occurrence (return times) in the categories listed above. Magnitude of events experienced may increase slightly. The distribution system can be adapted to the increased frequency of occurrence and variations in magnitude.

Many North American utilities have developed programs to “harden” their distribution systems against increasing effects of severe weather such as hurricanes, ice storms, etc. Most programs consist of enhanced vegetation management programs and construction standards. Resiliency measures are also developed, hand in hand with hardening, to bring the distribution system back on-line as soon as possible after a severe weather event.

PowerStream's current practices are considered “good utility practices” as defined in the OEB Distribution System Code. Enhancements to practices are suggested and will demonstrate “best in class” performance.

Practice enhancements have been developed into specific recommendations where appropriate. Recommendations are grouped into 3 key categories:

- 1. Vegetation Management*
- 2. Strengthening the Distribution System*
- 3. Securing Stations*

The recommendations are prioritized within each category and have been assessed for cost and impact to provide a high level perspective for program development options and tradeoffs. Some of the programs have suggested paces to provide for consistent spending while delivering results within a reasonable timeframe that demonstrates progressive hardening of the distribution system. Program selection to be determined by PowerStream through budgetary and rate recovery processes.

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REFERENCES

Climate Change Section
Review of North American Practices
Hardening Papers – General
PowerStream Practice Review Section
Other related



1. CHANGING CLIMATE IMPACTS ON POWERSTREAM SERVICE TERRITORY

1.1 CURRENT WEATHER NORMS

The two areas PowerStream serves have distinct characteristics. PowerStream north (Barrie and satellite communities) is located for the most part in County of Simcoe, while PowerStream south (Vaughan, Richmond Hill, Markham and Aurora) is located in the southern part of York Region. The two service areas are not contiguous. The service areas are about 45 minutes' drive from each other along Highway 400.

The PowerStream South service area has a humid continental climate (Köppen climate classification Dfa¹) with four distinct seasons featuring cold, somewhat snowy winters and hot, often humid summers. Precipitation is moderate and consistent in all seasons, although summers are a bit wetter than winter due to the moisture from the Gulf of Mexico and the Great Lakes.

The PowerStream North service area has warm and sometimes hot summers with cold, longer winters (Köppen climate classification Dfb²) with roughly equal annual precipitation as the PowerStream south service area. Along the eastern shores of Georgian Bay (Penetanguishene area), frequent heavy lake-effect snow squalls increase seasonal snowfall totals upwards of 3 m (120 in). Barrie is on the southern edge of this snowbelt region.

The Köppen climate classification is the most widely used climate classification system. See figure 1 for Canada map of the Köppen climate classification.

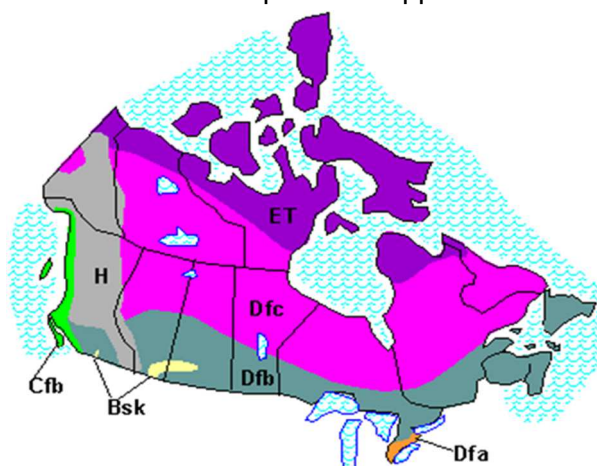


FIG 1. KÖPPEN CLIMATE CLASSIFICATION – CANADA³

1 http://en.wikipedia.org/wiki/Woodbridge,_Ontario

2 <http://en.wikipedia.org/wiki/Barrie>

3 <http://www.rossway.net/Koppengeiger.htm>

Hardening the Distribution System Against Severe Storms

In both areas the proximity to the Great Lakes moderates winter temperatures but also results in significant snowfall in the general area. The Great Lakes moderation also results in higher autumn and winter precipitation. Autumn can also bring hurricane remnants and heavy precipitation.

Data from the Barrie Water Pollution Control Centre WPCC weather station (Environment Canada, 2010)⁴ shows that the total annual precipitation (~925 mm) has decreased slightly (10 mm) over the 31 years of record (1978 – 2008). The total winter precipitation (~225 mm) has remained unchanged. The Total summer precipitation (~275 mm) has increased by 50 mm. Precipitation during the 2013-2014 winter was 9% below average nationally.

Severe weather in the summer manifests itself mostly in the form of thunderstorms that can damage overhead distribution plant. In the winter, severe weather may consist of snow squalls, high winds and the occasional episode of freezing rain. Major storms (high winds, ice storms) are 1 - 2 times per year. There have been 25 ice storms in southern Ontario since the mid-1800s. Ice storms last between 12 hours and 1-2 days. For example, Toronto experienced a total of 5 days (17 hours) of freezing rain in the period 1953 – 2001. Average freezing rain amount is 20-40 mm. It should also be noted that severe weather conditions can be the result of multiple contributors (i.e. high winds and freezing rain at the same time) which would compound the effects on the distribution system. For example, the 2013 ice storm could have been worse if high winds were also present.

Examples of severe events include Hurricane Hazel in 1954, the Barrie and Vaughan tornados in 1985 and 2009 respectively, the ice storm 1998, and the Toronto snowstorm of 1999.

With respect to summer temperatures, urban heat islands (i.e. central cores of Barrie, Markham, etc.) are generally 3°C higher than surrounding rural areas. In the summer, stagnant tropical air masses can result in heat waves and drought conditions. Average annual temperatures across Ontario have increased between 0°C and 1.40°C with the biggest increases in the spring. Winter temperature across Canada has increased by 3°C over the past 67 years while summer temperatures have increased 1.3°C over the same period.



⁴ Barrie in a Changing Climate : a Focus on Adaptation – Final Report – Ontario Center for climate impacts and adaptation resources (OCCIAR) - 2010

Hardening the Distribution System Against Severe Storms

Data from the Barrie WPCC weather station (Environment Canada, 2010) shows that the average annual mean temperature ($\sim 7.8^{\circ}\text{C}$) at this location has increased 1.7°C over 31 years of record (1978 – 2008). The average winter mean temperature ($\sim -5^{\circ}\text{C}$) has increased 2.2°C and the average summer mean temperature ($\sim 20.5^{\circ}\text{C}$) has increased 1.8°C .

Spring and summer are tornado season in south Ontario and these can reach both PowerStream service areas and cause significant damage as evidenced by the Barrie tornado of 1985 and the Vaughan tornado of 2009.

Rapid snowmelt and flooding can occur in the spring. Most flooding is January to May due to rain on snow conditions. Flooding due to heavy rain has a return period (repeat interval) of about 25 years, although there have been seven major events in the Toronto area, adjacent to PowerStream south, in past 20 years, the most recent being flooding in Burlington in August 2014.

Current weather norms can result in a number of climate events that the distribution system may experience in any year. The following events and threshold triggers are reproduced from the Toronto Hydro Electric System PIEVC Pilot Case Study (2012):

| | | |
|-----------------------------|---|--|
| High Temperature | – | Average annual # days with $T \geq 30^{\circ}\text{C}$ |
| Low Temperature | – | Average annual # days $< -20^{\circ}\text{C}$ |
| Heat Wave | – | 3 or more days with $T_{\text{max}} \geq 30^{\circ}\text{C}$ |
| Severe Heat Wave | – | 3 or more days with Humidex $\geq 40^{\circ}\text{C}$ |
| Extreme Humidity | – | # Days with Humidex $\geq 40^{\circ}\text{C}$ |
| Cold Wave | – | 3 or more days with $T_{\text{min}} \leq -20^{\circ}\text{C}$ |
| Temperature Variability | – | Daily T ranges $\geq 25^{\circ}\text{C}$ |
| Freeze-thaw cycle | – | annual probability of at least 70 freeze-thaw cycles ($T_{\text{max}} > 0$ and $T_{\text{min}} < 0$) |
| Fog | – | ~ 15 hours/year (average) with visibility $\leq 0\text{km}$ |
| Frost | – | no threshold |
| High wind/downburst | – | gusts $> 70\text{km/h}$ (~ 21 days/year at Airport) |
| High wind/downburst | – | gusts $> 90\text{km/h}$ (~ 2 days/year at Airport) |
| Tornados | – | Tornado vortex extending from surface to cloud base (near infrastructure) |
| Heavy Rain | – | Daily rainfall $> 50\text{mm/day}$ |
| Heavy 5 days total rainfall | – | Days of cumulative rain > 70 mm of rain |
| Ice Storm | – | Average annual probability of at least 25 mm of freezing rain per event |



Hardening the Distribution System Against Severe Storms

| | | |
|-----------------------|---|--|
| Freezing Rain | – | Average annual probability of freezing rain events lasting 6h or more (i.e. typically more than 10mm of freezing rain) |
| Blowing snow/Blizzard | – | Average # days/year with blowing snow (7.8/year) |
| Heavy snowfall | – | Snowfall > 10cm (2-3 days/yr) |
| Snow accumulation | – | Snow on the ground with depths => 30 cm and persisting for 5 or more days (0.17 events/year) |
| Hail | – | Average # of hail days (~1.1/year) |
| Severe thunderstorms | – | Average # of Thunderstorm Days (~2.8/year) |
| Lightning | – | Average # days/year with cloud-ground lightning strikes (~25) |
| Drought/Dry periods | – | At least one month at Ontario low water response level II (i.e. with mandatory water conservation) |

The thresholds are limits beyond which the weather can have an adverse impact on distribution system infrastructure. Overhead infrastructure is more vulnerable to weather conditions than underground infrastructure.

Of the above events, mainly high winds/downbursts, tornados, ice storms, freezing rain and heavy rainfall are historically considered to have widespread impacts on the distribution system infrastructure when they occur.

1.2 CLIMATE CHANGE PROJECTIONS

The Intergovernmental Panel on Climate Change (IPCC) and other scientific bodies conclude that climate change affecting the entire world has started and will continue into the future driven in part by thermal inertia of the oceans. The impact of climate change varies by region. The southern Ontario region will be affected by climate change. A review of climate change literature was conducted focusing on papers/reports that provided some level of climate modelling forecasts for both the PowerStream north and south areas or adjacent areas (i.e. Toronto). Key papers consulted were:

- + Barrie in a Changing Climate: a Focus on Adaptation – Final Report – 2010
- + Canada's Sixth National Report on Climate Change (2014) – Government of Canada
- + Changing Weather Patterns, Uncertainty and Infrastructure Risks: Emerging Adaptation Requirements - Environment Canada – 2007



Hardening the Distribution System Against Severe Storms

- + City of Barrie Emergency Management
- + Climate Change Scenario over Ontario Based on the Canadian Regional Climate Model (CRCM4.2) – Ouranos - 2010
- + Detection of Tornado Frequency Trend Over Ontario, Canada - Zuohao Cao, and Huaqing Cai – 2011
- + Estimation of Severe Ice Storm Risks for South-Central Canada - Office of Critical Infrastructure Protection and Emergency Preparedness – 2003
- + From Impacts to Adaptation: Canada in a Changing Climate 2007 – Natural Resources Canada
- + Historical Climate Trends for Barrie, Ontario - Ontario Centre for Climate Impacts and Adaptation Resources (OCCIAIR) – 2010
- + Insurance Bureau of Canada - Telling the Weather Story - The Institute for Catastrophic Loss Reduction - 2012
- + National Engineering Vulnerability Assessment of Public Infrastructure To Climate Change - Toronto and Region Conservation Authority – 2010
- + Possible impacts of climate change on freezing rain in south-central Canada using downscaled future climate scenarios – C. S. Cheng, H. Auld, G. Li, J. Klaassen, and Q. Li - 2007
- + Severe Ice Storm Risks in Ontario - Meteorological Service of Canada Environment Canada-Ontario Region – 2004
- + The Tornadoes in Ontario Project (TOP) - Meteorological Service of Canada – 2003
- + Toronto's Future Weather and Climate Driver Study - SENES Consultants Limited - 2011
- + Toronto Hydro-Electric System Public Infrastructure Engineering Vulnerability Assessment Pilot Case Study

The following opinions are offered with respect to climate change in Southern Ontario and potential impacts to PowerStream's distribution system.

1.2.1 Temperature

Temperature is expected to increase. This will mean shorter, warmer winters with more rain and less snow, especially in the Barrie area. In the Toronto area, there will be a significant reduction in the number of days that the maximum temperature will be below zero and a significant increase in the number of days that the minimum temperature will be above the freezing point.



Hardening the Distribution System Against Severe Storms

The TRCA⁵ study (PowerStream South area equivalent) predicts that:

- + Temperature days >30°C to more than double by 2050 – occurrences per year moving from “moderate/possible” to “often”
- + Temperature days <-30°C to decrease - occurrences per year moving from “occasional” to “remote”
- + Heat waves (3 or more days >32°C) historical pattern is once every 2 years. In the future there will be an increase in heat wave frequency and dry soil. (Dry soil affects thermal resistivity and the ability of underground cables to shed heat) – occurrences per year moving from “moderate/possible” to “often”
- + Cold wave (3 or more days between -20°C and -10°C) is decreasing in the future – occurrences per year moving from “occasional” to “remote”

The IBC report⁶ states that:

- + Temperature extremes will move from about 12 hot days in the 1961–1990 period to about 37 in the period 2041–2069.
- + The number of frost-free days is expected to double in winter 40 years from now.
- + The number of days below –15°C and –20°C both showed decreasing trends from 1970–2006 and are expected to decrease greatly in next 40 years.

The Toronto Future Weather report⁷ (PowerStream south area equivalent) stated that for the period 2040 - 2049:

- + There will be less snow and more rain during the winter
- + There will be 26 fewer snow days per year (9 less in December)
- + Average annual temperatures increase of 4.4°C
- + Average winter temperatures increase by 5.7°C
- + Average summer temperatures increase by 3.8°C
- + Extreme daily minimum temperature "becomes less cold " by 13°C
- + Extreme daily maximum temperature "becomes warmer " by 7.6°C



5 National Engineering Vulnerability Assessment of Public Infrastructure to Climate Change – Toronto and Region Conservation Authority - 2010

6 Insurance Bureau of Canada – Telling the Weather Story – The Institute for Catastrophic Loss Reduction - 2012

7 Toronto's Future Weather and Climate Driver Study – SENES Consultants Limited - 2011

Hardening the Distribution System Against Severe Storms

The City of Barrie Emergency Management states⁸:

- + The city is at risk from extreme heat and cold waves

The From Impacts to Adaptation: Canada in a Changing Climate 2007 report states⁹:

- + Temperature days >30°C to more than double by 2050

The Climate Change over Ontario report states¹⁰:

- + Annual mean minimum temperature is projected to increase all over Ontario. The warming is projected to be between 3 and 4 degrees at the 2050s horizon. For the 2070-2099 period, the warming is projected to be between 4 and 6 degrees.
- + Mean daily maximum temperature is expected to increase over Ontario, with warming from 2 to 4 degrees and from 4 to 6 degrees at the 2050s and 2080s horizons, respectively.
- + Mean annual temperature is projected to increase all over Ontario, between 2°C and 4°C, and between 4°C and 6°C for the 2050s and 2080s horizons, respectively.
- + The number of occurrences of heat waves per year is projected to increase all over Ontario, but not uniformly. This change would range on average from 0 to 2.5 and from 1 to 5 occurrences per year at the 2050s and 2080s horizons, respectively. The greatest changes would occur in Southern Ontario

All reports support similar temperature projections.

Of interest to note, the electricity demand pivot point is 18°C. Every 10°C increase in summer temp has 4-5x impact on demand compared to 10°C decrease in winter temperature, hence the higher importance of heat wave changes versus cold wave changes. This primarily has an impact on demand and little effect on distributions system components unless they are already fully or overloaded to begin with.¹¹



8 <http://www.barrie.ca/Living/Emergency%20Services/Emergency-Planning/Pages/PlanningFacts.aspx>

9 From Impacts to Adaptation: Canada in a Changing Climate 2007 – Natural Resources Canada

10 Climate Change Scenario over Ontario Based on the Canadian Regional Climate Model (CRCM4.2) – Ouranos - 2010

11 From Impacts to Adaptation: Canada in a Changing Climate 2007 – Natural Resources Canada

Hardening the Distribution System Against Severe Storms

Overall assessment is that temperature changes by themselves will not present a problem to the distribution system that warrants “hardening” efforts.

1.2.2 Precipitation/Flooding

Future precipitation in southern Ontario is not expected to increase significantly on an annual basis. What is expected is that the frequency of future precipitation is expected to decrease while the intensity of individual events is expected to increase.

The TRCA study¹² (PowerStream South area equivalent) predicts that:

- + Heavy Rain days (rainfall greater than or equal to 50 mm within a 24-hour period) will increase – occurrences per year moving from “moderate/possible” to “often”
- + Heavy 5 day rain (a period of 5 days with a total rainfall exceeding 100 mm) will increase – moving from “remote” to “occasional”.
- + Winter Rain days (rainfall greater than or equal to 25 mm of rain – January - March) will stay roughly the same at “moderate/possible”.

The IBC report¹³ states that:

- + In PowerStream south area, precipitation will increase by about 10% in winter. In the summer the precipitation changes will be much smaller, about 5% increase in PowerStream north and a little smaller change in PowerStream south.
- + Heavy rains have shown the greatest seasonal increase over southern Ontario in the spring. Projecting forward for Ontario, the annual maximum 24-hour precipitation rate that at present occurs once every 20 years, will occur more often and become a once every 12–14 year event. This can present an increased risk of flash floods

The Toronto Future Weather report¹⁴ (PowerStream south area equivalent) stated that for the period 2040 - 2049:

- + There will be slightly more precipitation (snow and rainfall) overall



12 National Engineering Vulnerability Assessment of Public Infrastructure to Climate Change – Toronto and Region Conservation Authority - 2010

13 Insurance Bureau of Canada – Telling the Weather Story – The Institute for Catastrophic Loss Reduction - 2012

14 Toronto’s Future Weather and Climate Driver Study – SENES Consultants Limited – 2011

Hardening the Distribution System Against Severe Storms

- + Precipitation amounts will remain similar to present for about 8 months of the year
- + Precipitation increases markedly in July and August (with 80% and 50% increases respectively over present values)
- + The number of days of precipitation per month decrease (except in July and August)
- + Extreme rainstorm events will be more intense. There will be fewer but more severe weather occurrences.
- + Large increase in size of extreme (daily) rain events in July (almost threefold)

The City of Barrie Emergency Management¹⁵ states:

- + The City is at risk from severe winter storms: heavy snow, strong winds, freezing rain and from severe summer storms: heavy rain and flooding, strong winds, lightning, hail and tornadoes

The From Impacts to Adaptation: Canada in a Changing Climate 2007 report¹⁶ states that:

- + There will be a slight decrease(<2.5%) in precipitation for the entire province over the next 50 years
- + Southern Ontario will see up to 10% in precipitation decrease during the summer and fall periods by 2050. Winter precipitation may increase by 10% during the same period

The Climate Change over Ontario report¹⁷ states:

- + Annual precipitation is projected to increase over all Ontario
- + The wintertime precipitation is projected to increase all over Ontario.
- + The summertime precipitation is projected to decrease in southern Ontario by as much as 25% (2050) and 40% (2080).
- + Summertime soil moisture will decrease over most of Ontario



15 <http://www.barrie.ca/Living/Emergency%20Services/Emergency-Planning/Pages/PlanningFacts.aspx>

16 From Impacts to Adaptation: Canada in a Changing Climate 2007 – Natural Resources Canada

17 Climate Change Scenario over Ontario Based on the Canadian Regional Climate Model (CRCM4.2) – Ouranos - 2010

Hardening the Distribution System Against Severe Storms

All reports indicate that precipitation projections have a high degree of variability with the majority projecting slight increases in annual precipitation. All tend to agree that extreme rainfall events will increase.

Increased heavy rainfall occurrences and intensity in the summer will lead to more flooding risk. The majority of floods recorded to date occurred during the January to May period and were the result of rain-on-snow conditions. Spring flooding events are expected to decrease due to increasing winter temperatures, earlier spring and more winter thaws. In general, streams in the Toronto area are characterized by steep slopes and little or no natural storage capacity. This leads to frequent inundation of the floodplains during intense storms and the spring snowmelt runoff.

In the PowerStream South area, three key watershed systems are the Humber, Don and Rouge river systems. For the Humber river system, the risk of flooding remains in portions of Woodbridge, and Oak Ridges (Richmond Hill)¹⁸. For the Don River system risk of flooding remains in areas of Vaughan (Steeles/Dufferin, Keele/Hwy7, Keele/Langstaff. North Rivermede Industrial area west of Hwy 407) and Richmond Hill (Yonge/Elgin mills)¹⁹. For the Rouge river system, risk of flooding remains in areas of Markham (Hwy7/ Kennedy to McCowan)²⁰. Figures 2 and 3 indicate flood vulnerable parts of the Don and Rouge River watersheds.

In the PowerStream North area, the City of Barrie, three separate subwatersheds are the: Barrie Creeks, Lovers Creek and Hewitt's Creek. There is some risk of spring flooding along the three creek systems.



18 Humber River Watershed Report Card 2013
19 Don River Watershed Report Card 2013
20 Rouge River Watershed Report Card 2013

Hardening the Distribution System Against Severe Storms

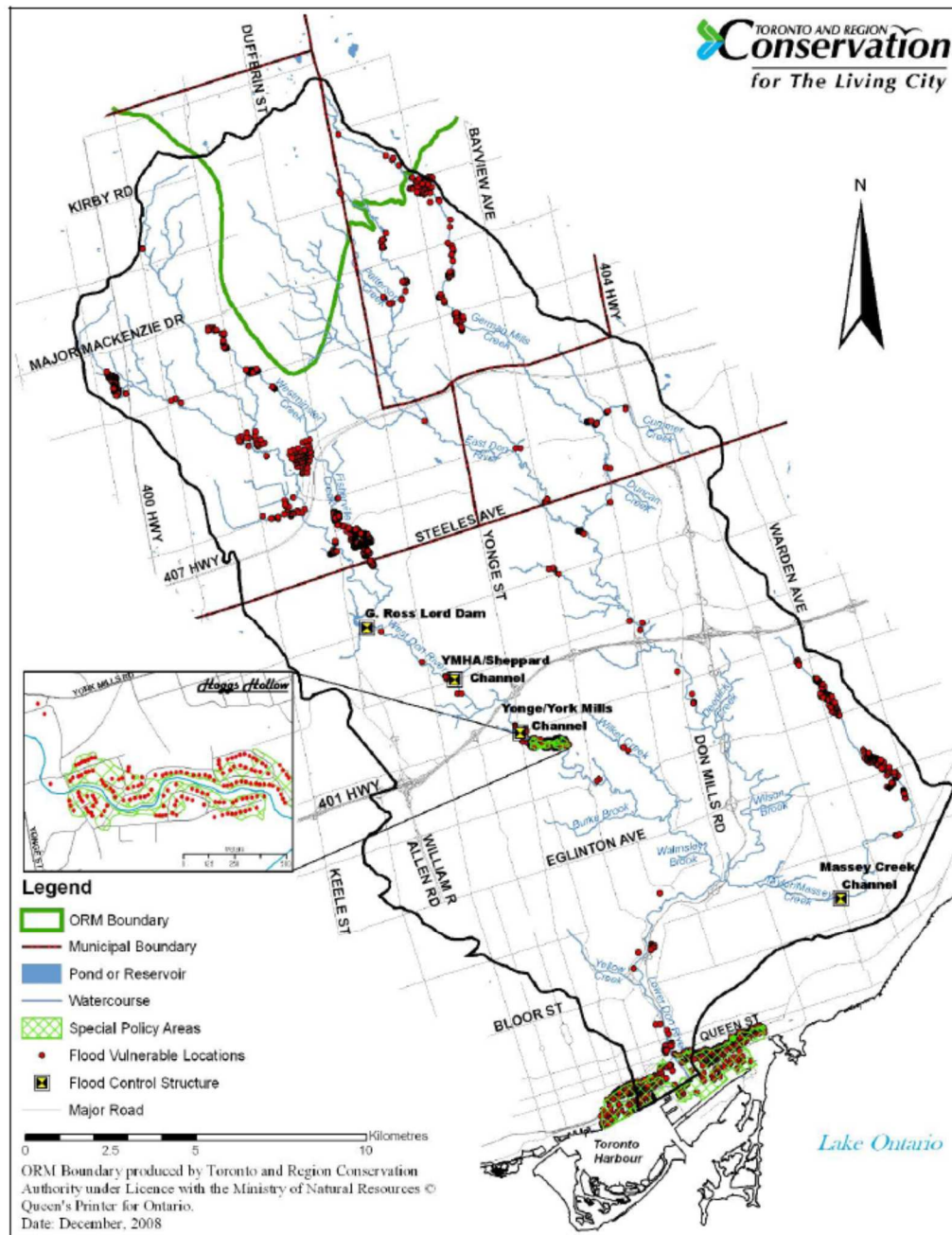


FIG 2. FLOOD VULNERABLE AREAS OF THE DON WATERSHED²¹

Hardening the Distribution System Against Severe Storms

ROUGE RIVER WATERSHED Flood Vulnerable Sites and Special Policy Areas

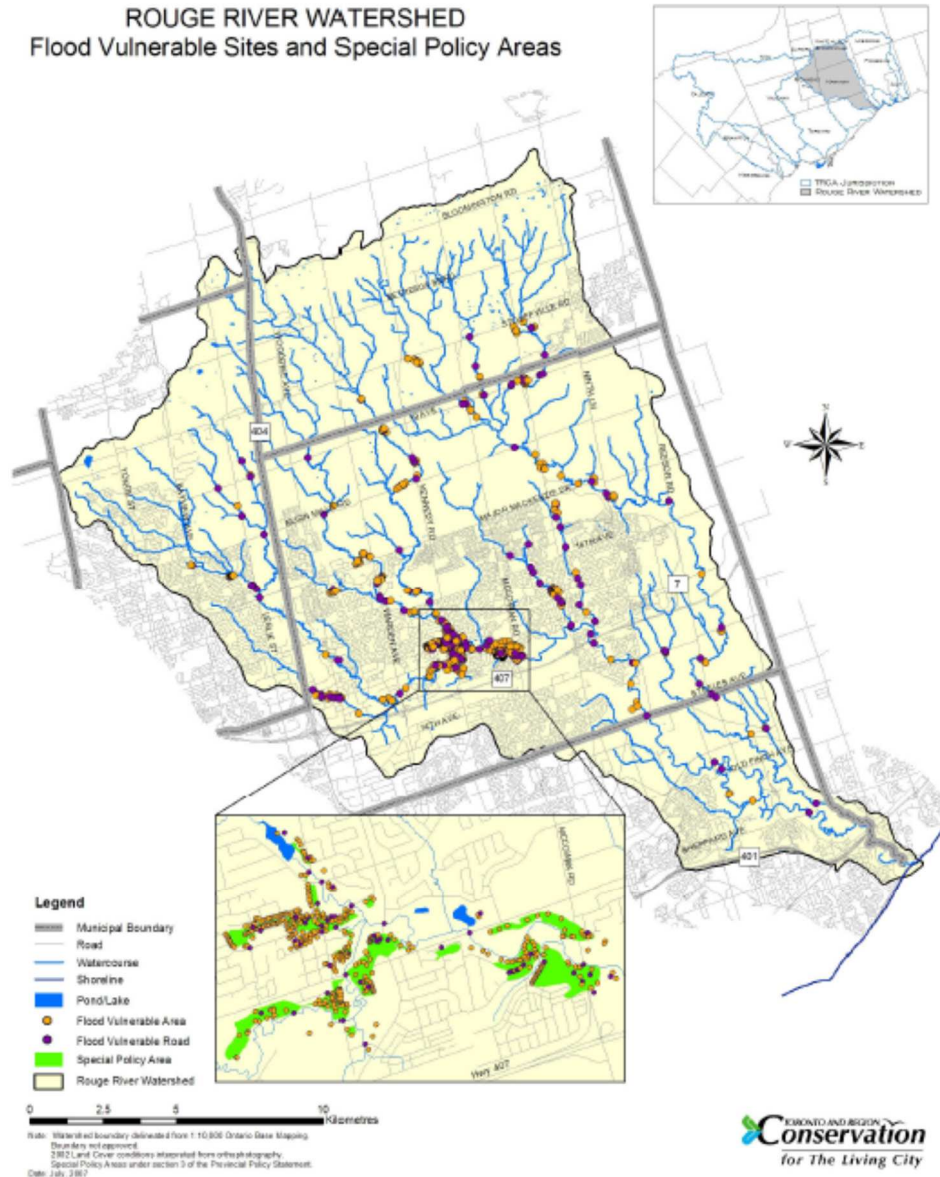


FIG 3. FLOOD VULNERABLE AREAS OF THE ROUGE WATERSHED²²

In Toronto, there were 7 major heavy rainfall events in the last 20 years that resulted in flooding. Heavy rainfall is defined as rainfall that is greater or equal to 50 mm/hour or greater or equal to 75 mm in three hours. The return period (repeat interval) for these events was considered to be 25 years, so there has been a marked frequency increase in this type of event. In York Region there were 24 such events and in Simcoe area there were 13 to 43 such events. Regional return times are approaching annual events which are of importance to PowerStream as infrastructure is regionally located not just in one specific location.

Hardening the Distribution System Against Severe Storms

On the positive side, for the Humber, Rouge and Don River watersheds, Markham, Vaughan and Richmond Hill have comprehensive up to date storm water management systems in place that minimize the risk of future flooding compared to historical norms. Figure 4 provides a visual of heavy rainfall occurrences in the southern Ontario region.

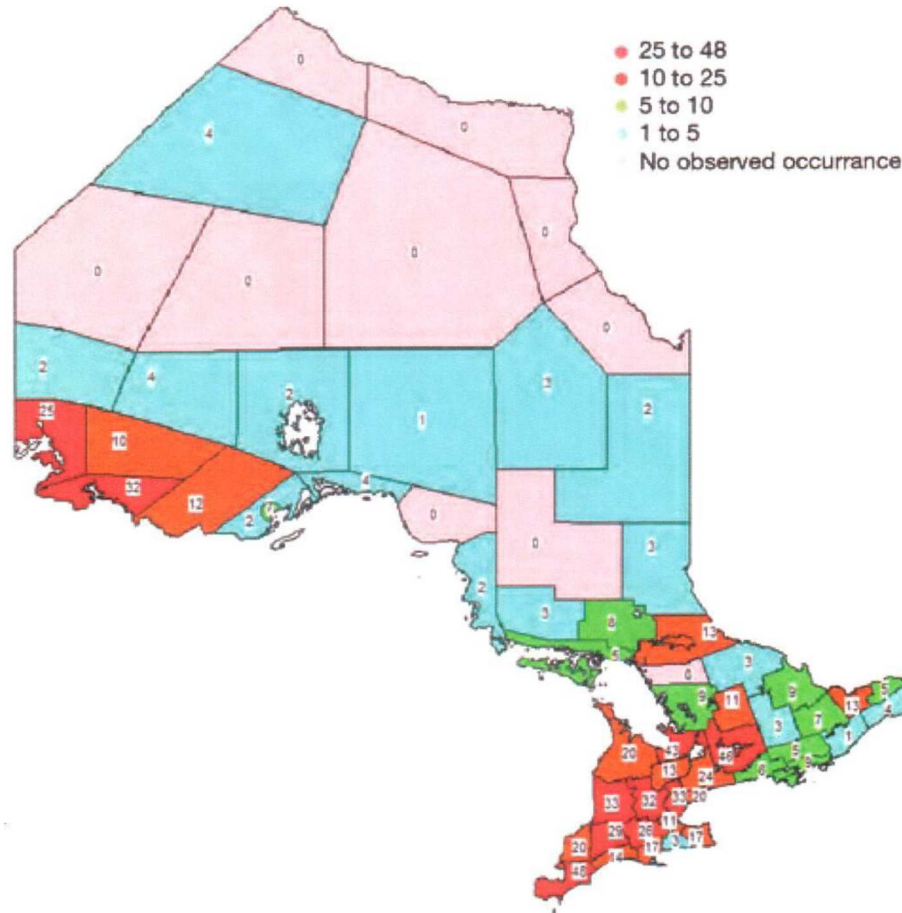


FIG 4. OCCURRENCES OF HEAVY RAINFALL 1979-2004²³

Infrastructure that is located below grade (i.e. underground vaults, transformer station basements) is at risk of future flooding potential based on the changing return times experienced in the last 20 years. Events occurring every 1-2 years can be expected somewhere in PowerStream's service territory.

Station roof infrastructure can be subject to heavy rain events that can stress current roof condition.



²³ From Impacts to Adaptation: Canada in a Changing Climate 2007 – Natural Resources Canada

Hardening the Distribution System Against Severe Storms

Soil moisture decreases (and associated increases in thermal resistivity) require that cable ampacity values be reviewed for underground cables loaded to current maximum values. Station egress cables are of primary concern.

1.2.3 Severe weather/wind

Winds are expected to increase in frequency and velocity.

The TRCA study²⁴ (PowerStream South area equivalent) predicts that:

- + the average number of days in a given year, with wind speeds recorded at greater than or equal to 63 km/hour will roughly remain the same at “moderate/possible”
- + there will be a slight increase in hurricane/tropical storm sustained surface winds (speeds of 118km/hour or more) occurrences per year moving from “improbable/highly unlikely” to “remote”

The IBC report²⁵ states that:

- + Severe weather frequency - an event that occurred on average once every 50 years will be likely to occur about once every 35 years by 2050. Weather events that used to happen once every 40 years are now happening once every six years in some regions in the country.
- + Summer days with more than 50 km/hour winds have shown a significant increasing trend in Toronto, where the windy days increased on average by three times after 2000. This indicates an increased frequency of more severe damaging winds in the decades to come. The highest summer wind increases, also about 10%, will occur over the Great Lakes.
- + There will be wintertime wind increases over northern Ontario and extending south over parts of the Great Lakes of nearly 10% by 2050.

The Toronto Future Weather report²⁶ (PowerStream South area equivalent) stated that for the period 2040 - 2049:

- + There will be fewer but more severe weather occurrences including damaging winds.
- + The average wind speed is expected to remain unchanged



24 National Engineering Vulnerability Assessment of Public Infrastructure To Climate Change - Toronto and Region Conservation Authority – 2010

25 Insurance Bureau of Canada - Telling the Weather Story - The Institute for Catastrophic Loss Reduction - 2012

26 Toronto's Future Weather and Climate Driver Study - SENES Consultants Limited - 2011

Hardening the Distribution System Against Severe Storms

- + maximum hourly winds reduced
- + maximum wind gusts reduced

The From Impacts to Adaptation²⁷: Canada in a Changing Climate 2007 report states that:

- + the frequency and magnitude of future wind storms is likely to increase

The THES PIEVC report²⁸ states that:

- + Future winds above threshold to increase
- + Trees impacted when wind reach/exceed 50-70km/h
- + HV power lines impacted when wind reach/exceed 80-100km/h based on current standards

All reports indicate that wind speeds related to severe weather events are expected to increase in the future. Lack of data has precluded any definitive value of what specific severe wind speeds are expected to see in the future. Just more probability of events occurring that exceeds the current frequency and magnitude. A 10% increase in historical average annual peak wind gusts at Pearson Airport is shown at figure 5.

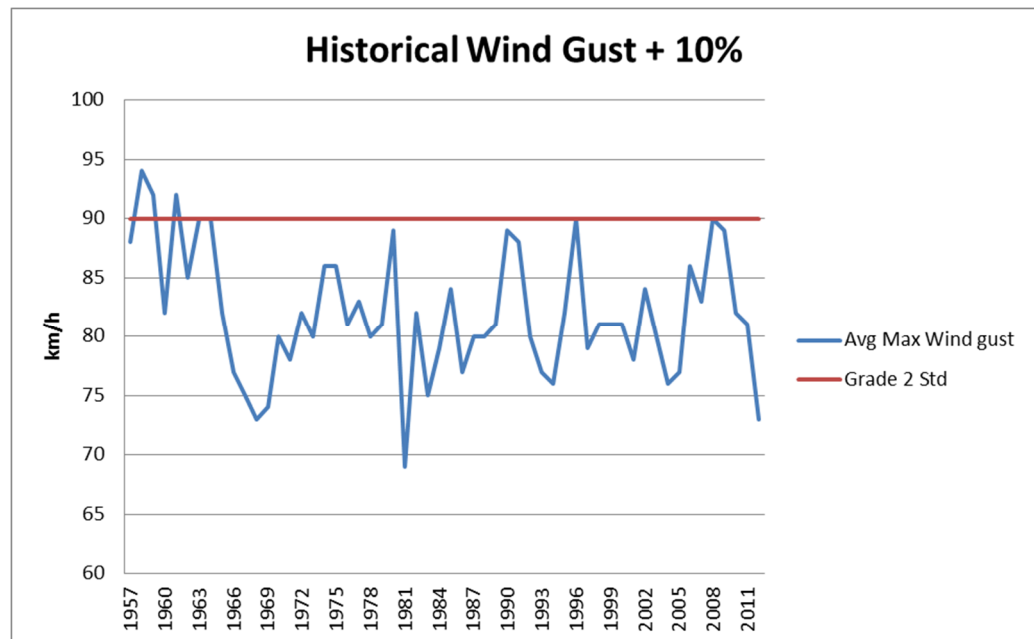


FIG 5. HISTORICAL + 10% WIND GUSTS AT PEARSON AIRPORT

27 Estimation of Severe Ice Storm Risks for South-Central Canada - Office of Critical Infrastructure Protection and Emergency Preparedness – Government of Canada – 2003

28 Toronto Hydro Electric System PIEVC Pilot Case Study (2012)

Hardening the Distribution System Against Severe Storms

The graph shows that a 10% increase in yearly average wind gust is still within the expected performance of Grade 2 construction criteria (90 km/h withstand). A review of historical data shows that a 10% increase in peak gusts would result in ~4 gusts per year in excess of 90kmh versus the historical ~2 per year.

Of note with respect to wind speed increases, an Insurance Australia group report²⁹ stated that a 25% increase in peak gusts results in a 650% increase in building damage. Overhead infrastructure would be particularly vulnerable to significant increases in severe storms and wind speed.

While all poles would be at increased risk with wind speed increases, large 4 circuit poles with additional equipment (switches, transformers, etc.) would have the most load and equipment at risk. Station roof infrastructure can be subject to extreme wind events that can stress current roof condition.

1.2.4 TORNADOS

Tornados are rare but extremely destructive events. The historical frequency for Tornados in southern Ontario³⁰ has been in the order of 1×10^{-4} (< 1 in a 1000 probability) per $0.0001 \text{ km}^2 \text{ yr}^{-1}$. For PowerStream this works out to roughly 1 tornado somewhere in PS territory every 12.4 years

The TRCA study³¹ (PowerStream South area equivalent) predicts that:

- + The future probability of occurrence will remain the same at “remote”.

The IBC report³² states that:

- + There will be more frequent tornados in southwestern Ontario

The information gathered indicates that tornados will still be rare localized events that would be impossible to harden against for an overhead system. As figure 6 shows, even a robustly built municipal station is at the mercy of the power of a tornado.



29 Insurance Bureau of Canada - Telling the Weather Story - The Institute for Catastrophic Loss Reduction - 2012

30 Toronto Hydro Electric System PIEVC Pilot Case Study (2012)

31 National Engineering Vulnerability Assessment of Public Infrastructure To Climate Change - Toronto and Region Conservation Authority – 2010

32 Insurance Bureau of Canada - Telling the Weather Story - The Institute for Catastrophic Loss Reduction - 2012

Hardening the Distribution System Against Severe Storms



FIG 6. SUBSTATION DESTROYED BY TORNADO33

1.2.5 Freezing Rain / Ice Storms

Freezing rain is a major hazard to infrastructure, especially overhead wires and poles. Freezing rain can cause tree branches and entire trees to bend and break and collapse on power distribution lines. Ice accumulation due to freezing rain can reach a point where even with no trees present, wires and poles can no longer sustain the weight and the structure collapses. The effect of freezing rain is cumulative. Small branches break at ~6-12 mm of ice accumulation. Large branches break at ~12-25 mm of ice accumulation. Add



Hardening the Distribution System Against Severe Storms

some wind and these thresholds are reduced. Literature studies on freezing rain and ice storms indicate that 30 mm of ice accumulation will likely result in major power outages lasting several days. 40 mm of ice accumulation will result in community disasters as a significant portion of the overhead distribution system will be destroyed. The 2013 storm event in southern Ontario was a moderate one with accumulations of ice significant enough to bring down branches and trees but not enough to bring down wires and poles themselves.

The TRCA study³⁴ (PowerStream South area equivalent) predicts that:

- + The likelihood of freezing rain or drizzle, equal to or greater than 0.2 mm in diameter is expected to increase by 40% in the December to February period and decrease by 10% in November, March and April period - occurrences per year moving from “moderate/possible” to “probable”.
- + Freezing rain amounts of less than 25mm is expected to increase - moving from “moderate/possible” (0.25 to 0.75 occurrences per year) to “probable” (1.25 to 2 occurrences per year).
- + Ice Storms amounts of 25 mm or more is expected to increase – moving from “remote” (0.01 to 0.05 occurrences per year) to “occasional” (0.1 to 0.25 occurrences per year).

According to the Toronto Hydro Electric System PIEVC Pilot Case Study (2012)³⁵, historical freezing rain frequency and severity in the Toronto area has been as follows:

- + Freezing rain/drizzle – 8.8 days per year (0.1 mm – 0.3 mm/hr)
- + Freezing rain at least 4 hours – 1.4 days per year (6 – 8 mm up to 15 mm)
- + Freezing rain at least 6 hours – 0.65 days per year (once every 2 years) (9-12 mm up to 25 mm)
- + Multi day ice storms => 25 mm – 0.06 days per year (once every 17 years) (>25 mm)

The THES PIECV³⁶ report also states that:

- + Severe ice storms with 25 mm or more of freezing rain have occurred 3 times in the last 50 years. Two of the occurrences were only 8 years apart (1960 and 1968). See figure 7.



34 National Engineering Vulnerability Assessment of Public Infrastructure To Climate Change - Toronto and Region Conservation Authority – 2010
35 Toronto Hydro Electric System PIEVC Pilot Case Study (2012)
36 Toronto Hydro Electric System PIEVC Pilot Case Study (2012)

Hardening the Distribution System Against Severe Storms

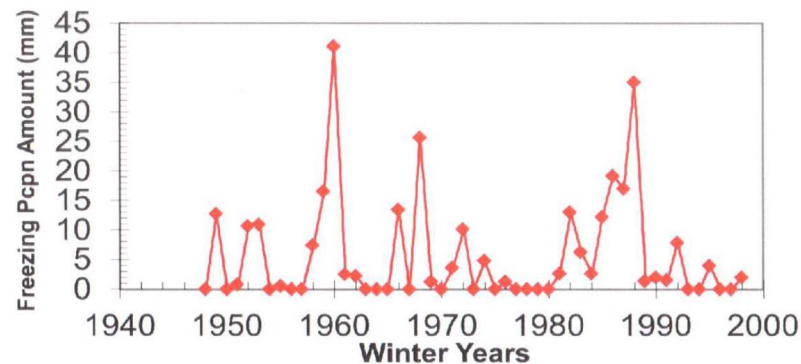


FIG 7. ESTIMATED 6 DAY DURATION ANNUAL MAXIMUM FREEZING PRECIPITATION FOR WOODBRIDGE WEATHER STATION

The IBC report³⁷ states that:

- + The percentage increase for severe freezing rain events (lasting six hours per day or longer) is projected to be about 35% in southwestern Ontario and around the lower lakes.

The Estimation of Severe Ice Storm Risks for South-Central Canada³⁸ report states that:

- + Frequency and intensity of ice storms to increase.
- + There will be an increase in weather types for freezing rain ≥ 6 hours. The Great Lakes influence on freezing rain occurrence will show a decreased frequency on the west side shores of Lake Ontario, North shore of Lake Erie. In fall, early winter & early spring.
- + In central Canada, the CSA/CEA freezing rain ice design criteria for high voltage power and transmission lines indicates a design limit for overhead structures of approximately 25 mm of radial ice accretion (not freezing rain totals) on a 1 inch conductor. Therefore, damage to the electrical transmission system normally occurs in the more severe ice storms. However, transmission lines may fail and towers may be damaged in less severe ice storms under the effects of “galloping,” as the conductors and guy wires erratically oscillate and stretch under moderate but steady wind conditions.



³⁷ Insurance Bureau of Canada - Telling the Weather Story - The Institute for Catastrophic Loss Reduction - 2012

³⁸ Estimation of Severe Ice Storm Risks for South-Central Canada - Office of Critical Infrastructure Protection and Emergency Preparedness – Government of Canada – 2003

Hardening the Distribution System Against Severe Storms

Changing Weather Patterns, Uncertainty and Infrastructure Risks: Emerging Adaptation Requirements report³⁹ states:

- + Trees magnify the impact of ice storms. Tree management near distribution lines is an important adaptation action needed to reduce risks of power distribution system outages.
- + Investigation included an assessment of the CSA/CEA freezing rain ice design criteria for high voltage power and transmission lines. The results indicated that the existing design ice loading specifications for overhead structures (not freezing rain totals) adequately cover existing ice storm return periods (repeat interval) for most regions, but would need to be upgraded if ice storm frequencies or amounts increase.
- + the potential for long power outages and for community disasters becomes likely when freezing rain totals exceeded approximately 40 mm.

The Canadian Regional Climate Model (CRCM4.2) report⁴⁰ indicates an increase in longer duration freezing rain episodes as indicated in figure 8.

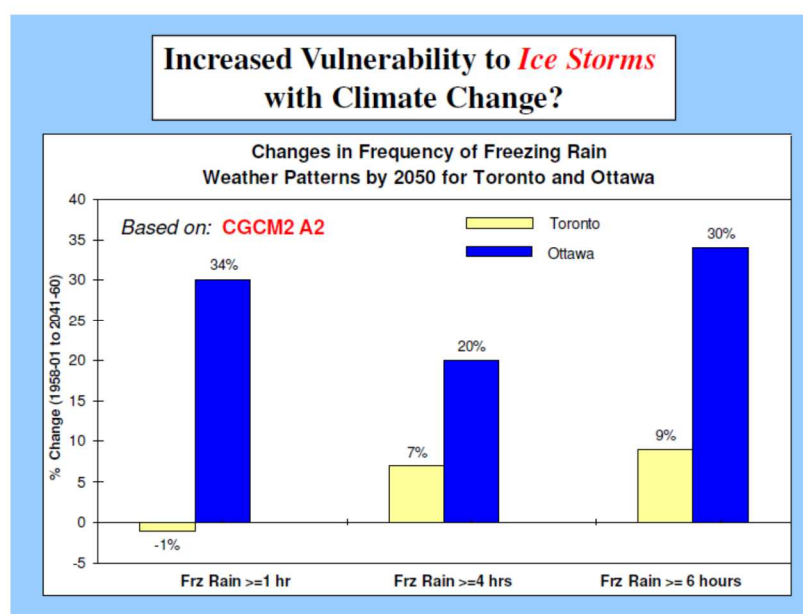


FIG 8. ICE STORMS AND CLIMATE CHANGE



39 Changing Weather Patterns, Uncertainty and Infrastructure Risks: Emerging Adaptation Requirements – Environment Canada – 2007

40 Climate Change Scenario over Ontario Based on the Canadian Regional Climate Model (CRCM4.2) – Ouranos - 2010

Hardening the Distribution System Against Severe Storms

Most reports indicate that increases in freezing rain duration and intensity will be highest in northern and eastern Ontario. Moderate increases will be felt in southern Ontario with the Toronto area seeing a 10% increase in freezing rain frequency by 2050. A similar impact would be felt in the PowerStream service areas. For severe ice storms (>25 mm ice accumulation) this would change the historical probability from 0.06 per year (once every 17 years) to 0.07 per year (once every 14 years).

1.2.6 Impact Summary

The key findings of current and forecast climate norms and damage potential to PowerStream's distribution system are summarized in the table below:

| Weather Event | Current norms | Climate Change Norms | Damage potential |
|--------------------------------------|---------------------------------------|---------------------------------------|--|
| Temperature | ~12 days > 30°C per year | Temp days >30°C to double by 2050 | Overload potential to equipment already heavily loaded |
| Heavy Rain/Flooding | Historical return of 25 years | Increased risk of flash floods | Station flooding |
| High Wind velocity/wind gusts | Severe high winds once every 50 years | Severe high winds once every 35 years | Aged overhead assets and multiple circuit poles at greatest risk |
| Tornados | Once every 12.4 years | Once every 12.4 years | Massive localized destruction of infrastructure |
| Freezing Rain >25mm | Once every 17 years | Once every 14 years | Major power outages |

In summary, over the next 35 years, the number of days of 30 °C or more will double. The frequency and severity of heavy rain/flooding, high winds and freezing rain will increase.

It should be noted that climate change impacts can affect more than one type of infrastructure (i.e. transportation, communication, etc.). This needs to be taken into consideration in not just the initial design but in the response efforts to mitigate the effects of climate change. Hardening and resiliency efforts are warranted to ensure continued reliability of supply with the impacts of climate change.



Hardening the Distribution System Against Severe Storms

2. DISTRIBUTION SYSTEM HARDENING - REVIEW OF NORTH AMERICAN UTILITY PRACTICES

There are two key concepts related to improving the performance of electrical distribution systems in severe storm situations: hardening and resiliency.

- + Hardening - physical changes to make particular pieces of infrastructure less susceptible to storm-related damage
- + Resiliency - increasing the ability to recover quickly from damage to facilities' components or to any of the external systems on which they depend

The following represents a summary of what some North American utilities are doing, or have done, to "harden" their distribution system.

2.1 HYDRO-QUEBEC⁴¹

The 1998 ice storm resulted in an accumulation of 40 to 90 mm of freezing rain between the 4th and the 11th of January in the southern regions of Quebec. As a result, Hydro-Quebec lost about 3,000 km of the network including 1,000 transmission pylons, 4,500 transformers and more than 16 000 wood distribution poles. At the peak of the crisis 1.5 million customers were left without electricity. The cost of the 1998 ice storm was evaluated to be \$2 billion; the immediate cost to restore electrical service was \$1 billion. After the crisis an additional \$1 billion dollars was invested to reinforce the transmission and distribution networks. Major work began in 2000 to reinforcing the networks, it continued until 2006 for the distribution network and is ongoing for the transmission network and expected to be completed in 2015.

Hydro-Quebec transmission division (TransÉnergie) has developed and is implementing a program in order to secure electrical supply to the distribution network. A third of a billion dollars has been invested so far for the construction of four transmission electrical ties:

- + Monteregie tie
- + Montreal downtown tie
- + Quebec City downtown tie
- + Quebec-Mauricie tie.

An additional \$400 million dollars is invested to reinforce the original transmission networks.



41 Renforcement du réseau de distribution d'Hydro-Québec - Rapport sur les orientations de fin de programme
November 9th 2004

Hardening the Distribution System Against Severe Storms

The Distribution network is composed of 100,000 km of lines which about 90% are overhead lines. One of the major elements of the hardening strategy is reinforcing these lines, Hydro-Quebec invested \$200 million dollars to minimize the impacts and consequences of future storms by selecting concepts and technologies that exceed current standards and would be able to withstand major storms. The reinforcement program has two major objectives:

1. An increase in design criteria
2. Introduce the controlled failure concept to minimize damage

To achieve this, equipment has been modified and major changes have been made to distribution network construction criteria to be able to sustain up to 45 mm of ice. This value was chosen as Hydro-Quebec decided to manage the risk on a 50 year probability of occurrence. HQ revised its standards and created two sets of standards they call “regular” and “robust”. The regular standard applies to most of the grid and aims to withstand 1.41 inches (36 millimeters). The robust standard has the objective of ensuring that critical portions of the system can withstand 1.77 inches (45 millimeters) of ice. Between 1999 and 2006, HQ hardened the critical portions of the system to the new Standard Criteria's.

5,300 km of network was enhanced with the new controlled failure construction criteria. This makes Hydro-Quebec standards one the highest in the electrical distribution industry.

Poles and anchors have also been modified to better withstand the range of climates they are being exposed to. Hydro-Quebec has developed a polymer-based additive (PA) that is injected into poles treated with chromated copper arsenate (CCA) to make them as easy to climb as poles treated with pentachlorophenol (PCP) or other preservatives. This additive reduces the hardness usually found in other CCA treated poles without affecting the service life of the pole and allows the line teams to easily climb on them with their climbing equipment. This is very useful for inaccessible poles. With respect to anchors, Hydro-Quebec has stopped the installation of 10” screw anchors and replaced them with 14” anchors. Hydro-Quebec has also added the triple helix (10”-12”-14”) screw anchor and the 900 sq.in. anchor plate to their inventory.

The new controlled failure system, which includes controlled sequential failures of crossarms and conductor ties, will ensure that if the lines are exposed to an extreme ice load they will fall without dragging the poles with them. Anti-cascade systems have been perfected to avoid the domino's effect that created the damages experienced in the 1998 ice storm event. Every tenth distribution pole has anti-cascading to limit damage from pole collapse. Hydro-Quebec's



Hardening the Distribution System Against Severe Storms

post storm analysis showed that 80% of the time spent in repairing the network was spent in replacing poles (see Figure 9); this time will be considerably reduced with the implementation of these concepts.

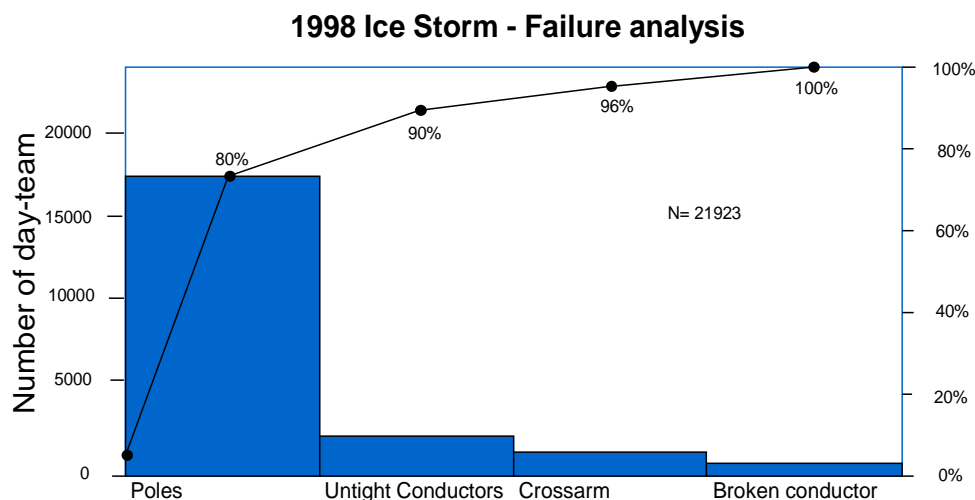


FIG 9. 1998 ICE STORM – FAILURE ANALYSIS ⁴²

Post-ice storm vegetation management was undertaken in order to increase the reliability of the distribution networks. Trees represent a major problem in most of Quebec's regions so a special pruning program was created and a substantial budget increase was enacted in order to eliminate overhangs and prune trees deemed dangerous to the lines in all areas at risk of receiving 25 mm or more of freezing rain. Work started with lines connecting priority customers such as hospitals, pumping stations, police and fire stations and shelters. The work was then completed on parts of the network that service dense populated cities. Of the 100,000 km of network, 37,500 km have undergone intense pruning at the cost of \$20 million dollars (part of the overall \$200M budget). Education of the public on the vegetation management program is very important in order to obtain the populations' support. Therefore, Hydro-Quebec has created different tools to facilitate this work.

The total vegetation management cycle varies from 3 - 6 years. For the priority distribution back bone, mainly 3 phase circuits, a 3 years cycle is normal. The remainder, mainly single phase conductors, is on a 6 year cycle. Planning is done every year and identifying dangerous trees is a priority. Worst performing feeders are identified and worst performing feeders at year N are treated at year N+1. Hydro Quebec does not trim services lines but forestry planners do advise the customer about what needs to be done.



⁴² Renforcement du réseau de distribution d'Hydro-Québec - Rapport sur les orientations de fin de programme
November 9th 2004

Hardening the Distribution System Against Severe Storms

In collaboration with the transmission division, Hydro-Quebec distribution has created reinforced links between satellite transmission substations. This allows bigger flexibility in case a satellite substation is damaged then the reinforced distribution link from another satellite substation will assure the supply in backup energy to priority customers. In case of a major event, Hydro-Quebec will repair these links first and then resume work on other parts of the network.

Finally, the typical number of circuits per pole is 1 (15MVA circuit). The exception is 2 and needs special approval. There are never more than 2 circuits per pole. Undergrounding from the substation to pockets of load is standard in urban and semi-urban areas. In rural areas, normally all the circuits can be aerial. Undergrounding in rural would be an exception.

2.2 MANITOBA HYDRO⁴³

The Manitoba-Hydro distribution systems consist of 4 kV to 25 kV lines and the sub-transmission has voltages of 33 and 66 kV. It owns about 150 stations in the western part of Manitoba with 78,000 km of lines and over 500 feeders that can be up to 20 miles long in rural locations. See figure 10.



43 Manitoba Hydro Mitigates Ice Issue on Power Lines - Nov 1, 2012 Robert Lapka, Manitoba Hydro | T&D World Magazine

Hardening the Distribution System Against Severe Storms

Major electrical and gas facilities

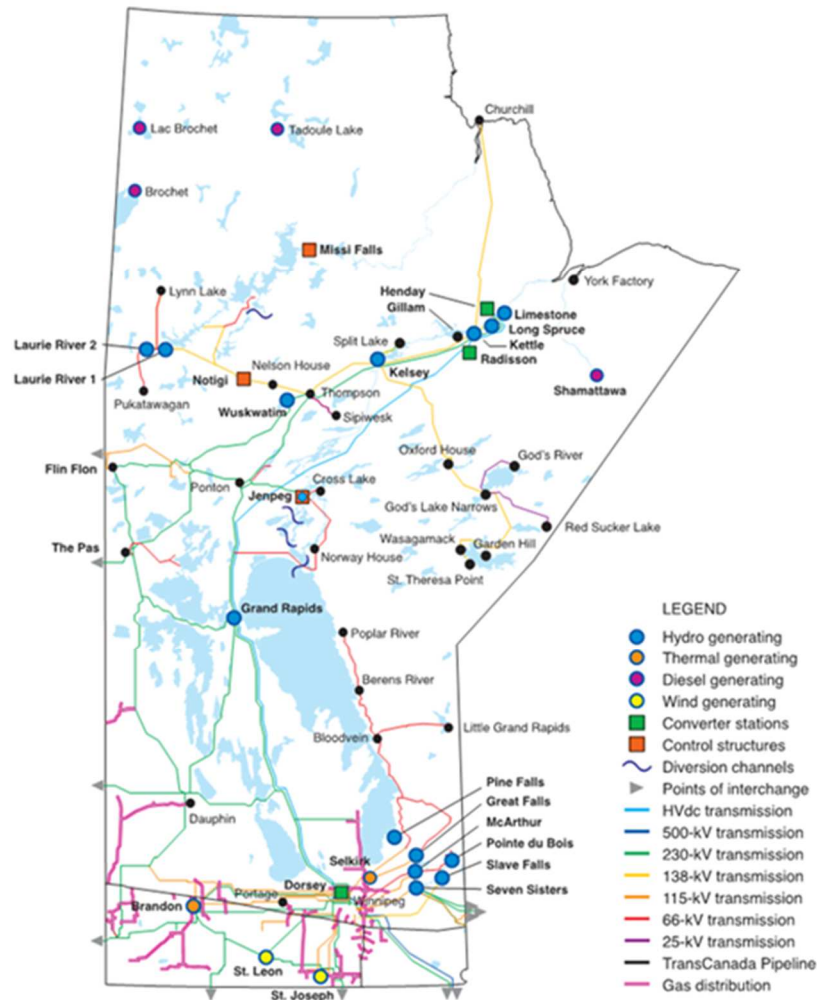


FIG 10. MANITOBA HYDRO FACILITIES⁴⁴

About 96 per cent of the electricity Manitoba Hydro produces each year, 30 billion kilowatt-hours on average, is generated at 15 hydroelectric generating stations on the Nelson, Winnipeg., Saskatchewan, Burntwood and Laurie Rivers.



44 Manitoba Hydro Mitigates Ice Issue on Power Lines - Nov 1, 2012 Robert Lapka, Manitoba Hydro | T&D World Magazine

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The province's remaining electricity needs are fulfilled by:

- + 2 thermal generating stations;
- + 4 remote diesel generating stations;
- + Wind power purchases from independent wind farms in Manitoba.

Manitoba Hydro has an extensive infrastructure to support the production and delivery of power in the province. In 2011–12 they've invested \$479 million toward maintaining a secure and dependable delivery system.

Weather conditions in the region are very extreme and fluctuating. High humidity, below-freezing temperatures and ice storms are favorable to ice forming on power lines. In windy conditions icy lines can whip violently and gallop causing tie wires to break, poles to snap and steel towers to snap. Quick removal of that ice helps prevent equipment breakage and loss of power.

Two methods have been approved by the Manitoba Hydro to remove ice from its lines⁴⁵:

1. Ice melting
2. Ice rolling

Ice Melting

A short-circuit is placed at one end of a sub-transmission line, this creates a current flow and a gradual temperature increase in the line and melts the ice. Ice melting can be used only between -15°C and 0°C and it takes about 10 minutes to melt ice off the line. Ice melting is used on sub-transmission and distribution lines. Through the use of spare transformer banks, line configuration and portable substations mounted on a semi-trailers, the utility is able to perform this work while maintaining power to customers.

Ice Rolling

Field crew use an upside-down pulley attached to a wooden stick with a fiberglass insert and rope to remove ice on conductors. Line crew pull the rope/stick assembly and the ice roller applies pressure to crack the ice off the line (see figure 11). The line can be rolled in an energized state depending on the weather. In windy or wet weather, the line is rolled de-energized. This method is effective but depends on the amount of ice on the line and cannot be used if temperatures are hovering around 0°C as the ice becomes soft and flexible. A 10-person crew can de-ice roughly 1.6 kilometres of line per hour.



45 Manitoba Hydro Mitigates Ice Issue on Power Lines - Nov 1, 2012 Robert Lapka, Manitoba Hydro | T&D World Magazine

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FIG 11. ICE ROLLING⁴⁶

Manitoba Hydro has developed a new vision ice system, which incorporates live camera images. Connected to a communication system, the cameras give a real-time view of ice accumulation. The cameras are protected in a weatherproof housing and pointed directly to the power lines. Even with all this technology, field crew observations and reports are still a big part of the prevention plan.



⁴⁶ Manitoba Hydro Mitigates Ice Issue on Power Lines - Nov 1, 2012 Robert Lapka, Manitoba Hydro | T&D World Magazine

Hardening the Distribution System Against Severe Storms

2.3 CON ED - POST SANDY ENHANCEMENT PLAN⁴⁷

Consolidated Edison services New York City. In the wake of Superstorm Sandy, ConEd embarked on a long-term storm plan (Post Sandy Enhancement Plan - PSEP) to make sure that their system is less susceptible to similar storms and more responsive to customer needs. The PSEP focuses on three key efforts:

- + Fortifying the electric, gas, and steam systems against future storms;
- + Improving estimated times of restoration, and enhancing storm planning and restoration processes;
- + Improving the flow of information to customers and other stakeholders.

\$1 billion will be invested over a 4 year period to achieve this. Some of the key hardening projects being undertaken are:

- + Reconfiguring the most vulnerable underground networks to form separate flood areas – segmentation strategy.
- + Flood-proofing energy equipment including requiring commercial customers, in those areas prone to flooding, to install submersible or elevated equipment in their facilities.
- + Installing additional distribution automation such as sectionalizing switches to allow system operators to identify and isolate problem areas and rapidly bring power back to the surrounding areas.
- + Upgrading of overhead distribution equipment, with the aim of making the system more resilient against damage from high winds and downed trees and limbs.
 - Separating feeders into sections and installing remotely operated sectionalizing switches to isolate problems, so that damage does not cause outages for all customers on the feeder.
 - Redesigning feeders so that they can be supplied power from both ends, or potentially from customer generation sources (e.g., combined heat and power/distributed generation) giving operators more options for restoring service.
 - Installing stronger poles able to withstand wind gusts of up to 110 miles per hour in strategic locations.
 - Redesigning wires to provide better protection from falling tree limbs, and to detach more easily when force on the wire is more extreme to reduce the likelihood of damage to poles and other pole-top equipment.



⁴⁷ Post Sandy Enhancement Plan – Consolidated Edison - 2013

Hardening the Distribution System Against Severe Storms

- Expanding use of overhead cables for greater resistance to damage from high winds and tree branches.
- Creating greater tree clearances around distribution facilities near substations and critical infrastructure.
- + Selectively undergrounding portions of the overhead system based on analysis of outage data and field surveys of tree density – focusing on areas where tree trimming alone may not be sufficient, and where the added costs can provide significant added value in terms of reducing future restoration costs.
- + Evaluating ways to shore up information systems to withstand flooding - focusing on expanding the use of water-resistant fiber-optic communications and control systems, rather than copper wires.
- + Developing plans to create strategically placed sub-networks that can be isolated from the rest of the grid and incorporating customer-side distributed generation resources into restoration plans.

ConEd's key focus on hardening was to reduce the impact of flooding and minimizing loss of their underground network system, as a whole, due to localized flooding. Summary of hardening efforts are in Table 1.

| ELEMENT | HARDENING STRATEGY | COMMENTS |
|------------------------|---|---|
| Substations | Each station that flooded during Sandy will be hardened to a new flood-level design – determine new minimum elevation for critical equipment | Install new expansive RTV foam seals at any trench and conduit penetrations into the critical areas of the station to minimize the infiltration of water. |
| UG Distribution | Move to submersible standard; install sectionalizing equipment to isolate flood areas (sub-network design) | Avoids taking an entire network out of service |
| | Watertight shrink-wrap cover that will enclose and protect RTU boxes in submersible locations. | |
| OH Distribution | Lower the number of customers served by each segment of primary supply to fewer than 500 using reclosers and SCADA switches | Will reduce OH outages by 15 – 20% |
| | Stronger equipment poles(+15% strength) – capable of withstanding wind gusts of 110 miles per hour – to be used on main runs and/or heavy tree cover areas, as well as for feeders supplying critical customers | |
| | Add isolation devices on runoffs that are more than two spans in length | Fusing laterals – trip saving |



Hardening the Distribution System Against Severe Storms

| ELEMENT | HARDENING STRATEGY | COMMENTS |
|---------------------------------|---|--|
| | Sectionalize overhead loops into smaller loops; add supply feeders; DG supply; | |
| | Use Hendrix Aerial Cable vs open wire design | More robust |
| | Implement so-called “sacrificial components,” such as breakaway hardware and detachable service cable and equipment, to prevent pole and customer equipment damage during storms | |
| Proactive design/mtce | Incorporating hardening solutions for future storms into the repair process, or deferring permanent repairs until a stronger solution is available | |
| Customer infrastructure | Customers in flood-prone areas either install submersible electrical equipment, or raise critical equipment above the ground floor | Reduce the probability that the system would be impacted by a fault current on the customers' side of the meter |
| Selective undergrounding | Replace portions of the overhead system with underground equipment – focus on (1) feeders supplying areas that have experienced the highest storm-damage impact and (2) feeders supplying facilities that are vital to maintain community support following severe storms, such as hospitals, police and fire stations, schools, and stores that sell basic necessities, such as food, medicine, gasoline, and building supplies. Also select existing overhead double circuit distribution lines that have shown a history of higher exposure to incidents, and replace them with underground distribution mainline systems | \$6.2 million per mile (2007) |
| Vegetation Management | “Hazard Tree” program – identify trees that are tall enough to contact the overhead distribution system and are also dead, declining, diseased, or otherwise structurally unsound. | Work with landowners to find agreeable solutions. All tree removals require written landowner authorization |
| | New clearance standard for Orange & Rockland territory of 15 feet to the side, 15 feet below and 20 feet above certain conductors | All 34.5 kV distribution wires, and the portions of 13.2 kV circuits that run between the transformer and the first protective device, such as a recloser. |
| | Branch Reduction program - view limbs as levers that can be pulled down by snow, ice, or wind stresses. By proactively shortening the length, can reduce the likelihood that a branch will break under weather stresses. | Training required for contractors and employees |



Hardening the Distribution System Against Severe Storms

| ELEMENT | HARDENING STRATEGY | COMMENTS |
|----------------------|--|--|
| Communication | New Con Ed owned fiber loops to reduce reliance on external telecomm carriers | Higher reliability level than carrier circuits; offers highest level of cyber and physical security; improve recovery time in the event of communications failures |
| | Reinforce antenna systems and implement backup generators at several critical fibre network and radio sites. | |

TABLE 1 – CON ED HARDENING EFFORTS

2.4 LIPA STORM HARDENING PLAN (PSEG)⁴⁸

LIPA was the Long Island Power Authority that serves Long Island, New York (excluding New York City). Since 2014 LIPA has become PSEG Long Island, but LIPA will be used in terms of reviewing their storm hardening plans. See Figure 12 for their territory

Serves approximately 1,110,853 customers
1,230 square miles of service territory
8,950 miles of overhead wire
4,661 miles of underground cable
535,050 utility poles

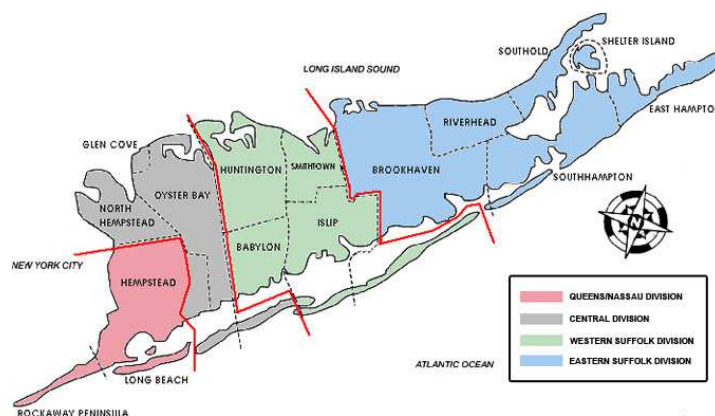


FIG 12. PSEG (LIPA) SERVICE TERRITORY

LIPA adopted a \$500M-20 year proactive storm hardening plan in 2006. See Table 2 for the annual expenditure hardening plan. The purpose of the plan was to improve the capability of the electric system on Long Island to withstand the impacts of hurricanes and other severe storms, and to shorten the time required to restore service to customers when outages occur due to storms.



⁴⁸ LIPA Storm Hardening Talking Points - 2012

Hardening the Distribution System Against Severe Storms

The plan had 3 areas of focus:

- + Durability - “minimize damage caused by severe storms”
- + Resilience - “minimize impact of storm damage”
- + Restoration - “minimize outage times”

| PLAN KEY COMPONENTS | ANNUAL EXPENDITURE |
|--|--------------------|
| Storm Hardening <ul style="list-style-type: none"> + Reinforced foundations to support critical equipment and structures + Higher strength steel infrastructure + Higher strength poles + Equipment repositioning to mitigate flooding issues + Selective undergrounding | \$20M |
| Vegetation Management <ul style="list-style-type: none"> + Removal of dangerous trees adjacent to lines + Accelerated tree trim cycles in areas + Increase annual tree trimming mileage targets + Expand transmission right of ways to provide additional clearance | \$5M |

TABLE 2 – LIPA STORM HARDENING PLAN

Durability and Resilience initiatives

- + Installation of new underground circuits
- + Replace deteriorated poles
- + Protect substations from flooding and storm surges
- + Reinforce substation foundations and structures to withstand higher wind speeds
- + Increase strength of selected pole lines to withstand higher wind speeds and storm related flooding along rail corridors and at major road crossings. LIPA moved from a Class 2 pole to a Class H1 pole, ensured no more than two attachments per pole, and does not allow junction boxes on these poles
- + Prioritize Transmission Lines for hardening



Hardening the Distribution System Against Severe Storms

- + Increase strength of selected distribution pole lines to withstand higher wind speeds at distribution circuit supply points (e.g.. riser poles exiting substations, highway crossings), key automated circuit sectionalizing points and major equipment poles
- + Increase tree trimming clearance and removal of hazardous trees/limbs outside clearance zones
- + Fusing review

Restoration Initiatives

- + Continue to expand distribution automation across the system
- + Improve Damage Assessment process - field damage reports to be analyzed and entered into the OMS; job level information and estimated restoration times to be given to customers much sooner following a major storm
- + Upgrade the Outage Management System (OMS)
- + Implement a comprehensive resource control system to manage field personnel during restoration (Resources on Demand)
- + Expand mobile substation capabilities - purchase of new emergency replacement equipment; mobility for use across the system
- + Expand mobile generator capabilities - in-house capability up to 300 kVA; contracts in place for unique circumstances

LIPA made efforts to harden its transmission and stations to withstand a Category III Hurricane. The impact of their storm hardening efforts were noticeable in the impacts of Hurricane Irene (2011) compared to Hurricane Gloria (2005). See Table 3.

| | Hurricane Gloria(2005) – Category 4 | Hurricane Irene(2011) – Category 3 |
|---------------------------|-------------------------------------|------------------------------------|
| Landfall | Category 1-2 | Category 1 |
| Substation outages | 30% | 12% |
| Feeder lockouts | 74% | 19% |
| Damaged poles | n/a | ½ of Gloria |

TABLE 3 – POST HARDENING HURRICANE IMPACTS

Hurricane Sandy landfall by comparison was a Category 1 level.



Hardening the Distribution System Against Severe Storms

2.5 PSEG – NEW JERSEY⁴⁹

PSEG serves the New Jersey area.

PSEG's Energy Strong program calls for \$3.9 billion in investments over 10 years to harden utility infrastructure and guard against increasingly extreme weather. The utility proposes spending \$2.6 billion in the first five years, with a potential investment of another \$1.3 billion in the following five years. In May of 2014, PSEG reached an agreement with its Regulator that resulted in a \$1.22 billion settlement in its Energy Strong proposal to proactively protect and strengthen its electric and gas systems against severe weather conditions.

Key elements of the approved plan, to be enacted over 3 years, are:

- + \$620 million to raise, relocate or protect 29 switching and substations that were damaged by water in recent storms.
- + \$350 million to replace and modernize 250 miles of low-pressure cast iron gas mains in or near flood areas.
- + \$100 million to create redundancy in the system (distribution automation), reducing outages when damage occurs.
- + \$100 million to deploy smart grid technologies to better monitor system operations to increase the ability to more swiftly deploy repair teams.
- + \$50 million to protect five natural gas metering stations and a liquefied natural gas station affected by Sandy or located in flood zones.

Most elements of the hardening plan deal with issue related to flooding. The final settlement was considerably pared down from the original proposal that included additional items such as relocation of rear lot supplies, etc.

2.6 CONNECTICUT LIGHT AND POWER⁵⁰

The Connecticut Light and Power (CL&P) electric distribution system serves approximately 1.2 million customers and covers approximately 4,400 square miles. CL&P's distribution system consists of approximately 16,976 circuit miles of overhead primary construction, and 6,352 circuit miles of underground primary construction, including both direct-buried and underground duct and manhole primary construction.



⁴⁹ PSEG Settlement Fact Sheet 2014

⁵⁰ Connecticut Light and Power Company System Resiliency Plan – CLP - 2012

Hardening the Distribution System Against Severe Storms

The service territory includes heavily-treed areas, shoreline areas, and hilly terrain. Weather conditions are often severe and include ice and snow storms, heavy winds, thunderstorms, and occasional hurricanes and tornadoes. In the absence of trees, the distribution system infrastructure itself is generally able to withstand wind up to approximately 70 miles per hour and $\frac{3}{4}$ " of radial ice before extensive damage begins to occur.

In 2012, (CL&P) produced a \$300M 5-year System Resiliency Plan. CL&P expects that upon completion of the System Resiliency Plan fewer customers will be without service during both normal, day-to-day activities and especially in the wake of major and catastrophic storms and those customers that are without service will be restored more quickly.

CL&P's key goals in the development of the System Resiliency Plan include the following:

- i. Achieve significant, sustainable improvement in infrastructure performance during weather events.
- ii. Focus the System Resiliency Plan initially on the most impactful activities, with special emphasis on the CL&P's worst-performing circuits.
- iii. Provide preference in the System Resiliency Plan to initiatives that also provide important improvement in day-to-day operations and system reliability.
- iv. Utilize infrastructure retrofit initiatives (those targeted at achieving an immediate impact by directly seeking out and changing out a portion of the distribution system infrastructure) to achieve both near term and lasting impact.
- v. Utilize infrastructure evolution initiatives (those targeted at achieving impact over a much longer period of time, such as modifying the criteria for selection of pole size/class) to continuously improve infrastructure resiliency gradually over the next 40 to 50 years mainly through revisions to construction standards and material selection/usage.
- vi. Ensure expected improvement results occur and are sustained.

The CL&P's System Resiliency Plan includes three areas; vegetation management, structural hardening, and electrical hardening.

Vegetation management - enhanced tree trimming ("ETT") (clearing a wider envelope around primary wires, removal of overhanging limbs as well as weak, diseased or leaning risk trees in proximity to wires) and trimming on a shorter cycle. See Figure 13.



Hardening the Distribution System Against Severe Storms



FIG 13. OVERHANG BRANCH FAILURE

Structural Hardening - strengthen structures incrementally over a long period of time through design standard and material changes, as well as which field structures may need to be retrofit in the near term to meet new design expectations.

Electrical Hardening - making electrical distribution conductors more resilient to failure during weather events and also utilizes protective device upgrades on overhead circuits to minimize the number of customers impacted when interruptions do occur. CL&P is evaluating the costs, benefits and prioritization of upgrading its older “bare wire” primary conductors with stronger, more tree-resistant covered “tree wire”. Circuit segment sectionalizing will be examined to determine if opportunities exist to minimize customers impacted by adding intermediate protective devices.

The electric supply to critical facilities can be “selectively hardened” to provide much higher levels of power supply security so that they can meet important societal needs. CL&P has identified the following general methods of “selectively hardening” electricity supplies to critical regional/town facilities:

1. Undergrounding distribution lines from the nearest bulk substation to critical facilities.
2. Supplying such facilities with reliable back-up generation that can provide alternative supply for extended periods of time.
3. Developing an electrical micro-grid (to these facilities) with local generation that can “island” and continue to supply the facilities during catastrophic weather events.

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CL&P is evaluating the resiliency of its substation facilities relative to extreme weather. This evaluation predominately involves:

1. Identifying substations that may be in areas prone to flooding from either ocean or river initiated events.
2. Determining the extent of flooding that might be expected to occur and its potential impact on substation equipment.
3. Evaluating options for mitigating the impact of flooding on substation equipment.

Tree trimming in the Plan consists largely of two general initiatives, (i) working towards achieving a four-year cycle trim rate(8' (side), 10' (under) and 15' (top) clearance) and, (ii) working towards clearing the most critical circuitry to enhanced trimming specifications in order to reduce exposure of these lines to tree-related interruptions during major storms. Enhanced clearances involve removal of overhanging branches as well as removal of trees, from backbone circuitry and laterals that supply a larger number of customers that because of their condition and/or orientation to distribution lines pose an elevated risk, particularly during major weather events. CL&P expects a reduction of tree-related outages of at least 35% during major storms, and 50% at other times, as a result of fewer interruptions on circuitry that is trimmed to enhanced specifications.

Structural and electrical upgrades are planned for (i) certain critical line crossings (major, limited-access highways and major railroads) and (ii) on circuits with a history of poor reliability performance. These critical line crossings will be structurally upgraded to withstand category 3 hurricane force winds.

CL&P has incorporated both a structural design strength assessment and an inspection-based conditional assessment on backbone and major lateral structures to identify legacy plant that is vulnerable to wind and ice loading.

Electrical hardening upgrades will have three focus areas:

1. Segments of line on the worst performing circuits that are heavily treed and perform substantially poorer than average segments in terms of failures per mile will be considered for electrical rehabilitation or reconductoring (if bare) with either spacer cable or 175 mil tree-resistant, covered wire to reduce the amount of tree-related failures.



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2. Segments of line where the bare conductor consists of aged very small gauge copper, will be considered for reconductoring with spacer cable or 175 mil tree resistant, covered wire. Very small gauge copper wire is mechanically frail and has a high propensity to break with relatively small limb contact or on longer span lengths for ice accretion of $\frac{3}{4}$ " or greater.
3. Circuitry will be evaluated for other upgrades including the addition of intermediate protective devices to limit impact of line failure in terms of numbers of customers impacted.

Modifying/increasing the strength of the standard pole class used for distribution construction, composite (as opposed to wooden) cross arms, and modification of pole top configuration are options that are being considered as potential changes to standards.

Implement cost-effective system automation techniques to improve system resiliency through deployment of substation breaker automation, deployment of remotely-indicating right-of-way Smart Grid Sensors, deployment of additional recloser batteries to ensure longer life during major storms.

2.7 FLORIDA POWER & LIGHT⁵¹

FPL's storm hardening initiative has three key elements:

1. **Application of extreme wind loading ("EWL") criteria to critical infrastructure facilities** - FPL implemented EWL into three wind regions corresponding to expected extreme winds speeds of 105, 130 and 145 miles per hour. FPL began applying EWL to the top critical infrastructure feeders and any associated laterals serving critical customers. Critical feeders include those that serve facilities such as hospitals, 911 Centers, Emergency Operation Centers ("EOCs"), water treatment plants, police and fire stations. EWL is also being applied to poles included in FPL's targeted critical pole program. This program focuses on poles that can impact restoration efforts and includes poles on key highway crossings.
2. **Incremental hardening to certain feeders supplying critical community needs** - The objective of the incremental hardening program has been to increase the overall wind profile of a feeder to a higher wind rating, up to and including EWL. Some of the options that FPL has been using include pole guying, relocation, adding intermediate poles, upgrading of poles. FPL has targeted poles that are critical to restoration efforts and have additional electric equipment such



⁵¹ Hurricane Wilma and FPL - 2006

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as automated feeder switches/reclosers capacitor banks and multiple circuits.

3. **Construction design guidelines that require EWL for the design and construction of all new overhead facilities, major planned work, relocation projects and daily work activities** - The guidelines are primarily associated with changes in pole class, pole type and desired span lengths to be utilized. For example, prior to this initiative, FPL used class 3 wood poles in critical pole locations however their new design standards call for Class III-H concrete poles in these cases.

After the storms, all Florida utilities implemented ten storm hardening initiatives including:

1. Three-year vegetation management cycle for distribution circuits
2. An audit of joint-use attachment agreements
3. A six-year transmission structure inspection program
4. Hardening of existing transmission structures
5. A transmission and distribution geographic information system
6. Post-storm data collection and forensic analysis
7. Collection of detailed outage data
8. Increased utility coordination with local governments
9. Collaborative research on effects of hurricane winds and storm surge
10. A natural disaster preparedness and recovery program

2.8 CITY OF OCALA UTILITY SERVICES⁵²

The City of Ocala Utility Services is a small utility in Florida with 48,456 customers.

The key effort at storm hardening involved the City passing an ordinance in 2007 requiring all electrical facilities for new developments to be designed and installed using underground construction methods. This would lessen exposure to wind damage and speed restoration efforts after future storm events.

The utility standards, policies, guidelines, practices and procedures comply with the extreme wind loading standards of the NESC for:

1. New Construction
2. Expansion, rebuild or relocation of existing facilities



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The utility has a Remove and Replace tree voucher program that addresses problem and hazard trees on property adjacent to utility easements by providing removal services and rewarding customers who cooperate with replacement vouchers and educational materials as an incentive.

2.9 OKLAHOMA GAS AND ELECTRIC (OGE)⁵³

In 2009, OGE instituted a 3 year system hardening program that included:

- 1) Aggressive vegetation management. OGE concluded that managing vegetation around power lines is one of the most effective strategies for hardening a distribution system. OGE's program consists of several elements:
 - a. Removal of risk trees
 - b. Using herbicide more aggressively in rural areas
 - c. Removing all voluntary trees with diameters of eight inches or less within easements
 - d. Establishing four additional feet of clearance over standard 8 feet or 12 feet
 - e. Removal of overhangs
 - f. Implementation of the "right tree, right place" program
- 2) Circuit hardening. OGE's program has focused on upgrading circuits to current design standards, strengthening support structures, replacing certain wire conductors, upgrading the grade of construction for certain distribution facilities and targeting undergrounding of certain lateral sections of distribution lines.

2.10 ENTERGY⁵⁴

ETI is located in southeast Texas and serves approximately 413,000 retail customers in 27 counties. ETI's transmission and distribution systems serves customers spread out over approximately 15,000 square miles ranging from the coastline of the Gulf of Mexico (between Port Bolivar and the Texas-Louisiana state line) to the northern boundaries located between 100 to 180 miles inland. ETI's entire service territory is susceptible to damage during severe weather. The most extensive damage has occurred during ice storms and hurricanes.



⁵³ Oklahoma System Hardening Plan – 2009 Commission Order

⁵⁴ Entergy Texas Inc. Infrastructure Improvement and Maintenance Report - 2011

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To harden infrastructure for ice storms, ETI's standards follow the NESC combined ice and wind loading requirements. To harden distribution infrastructure for hurricanes, the following strategies were employed:

- + Install minimum class 3 poles on trunk feeders for new construction or replacement in coastal areas
- + Expand installation of storm guys, and
- + Convert existing wood pole interstate crossings with steel poles.

ETI's distribution vegetation management program uses a multi-tiered approach to total ROW management. These subprograms include:

- + Proactive (planned) Maintenance Program - ETI assigns a tailored cycle time (time between trims) to each feeder based on such factors as growth rates, type and density of side and floor vegetation, vegetation-related outage information, time from last maintenance trim, and other reliability metrics.
- + Reactive (unplanned) Maintenance Program – this addresses customer requests for trimming, emergency situations, and other maintenance needs outside the annual trim plan.
- + Hazard Tree ID & Removal Program - In 2002 Entergy developed the system-standard Danger Tree Patrol Process. This process identifies the timeline for hazard tree patrols and the physical attributes OC's will look for while conducting patrols. Hazard tree criteria includes, but is not limited to:
 - Dead trees with overhang
 - Dead trees straight up or leaning toward the line
 - Trees with a lean toward the line
 - Trees uprooting toward the line
 - Trees in decline, diseased or decaying (e.g.: lighting, base rotting, or weakened)
 - Broken limbs overhanging the line
 - Bad crotch/codominant stems that have branches overhanging the line or angle towards the line
 - Dead branches on a live tree that overhang the line
 - Vines 3/4 or more up the pole
 - Trees that are imminent (e.g.: within 1 or 2 days of falling) danger to the conductor, use the reactive process



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- + "Skyline" Overhang Removal Program - the removal of any limb capable of falling or hinging down upon energized conductors. ETI employs skylining on a limited basis, primarily on the main trunk of feeders, to decrease the potential for outages on these high customer count areas of line.
- + Herbicide Application Program – targets vine problems for herbicide treatment in fast-growth areas and to destroy all tall growing woody tree species from under the line, promoting grasses and other non-woody plant species, and creating more easily accessible ROW's.
- + Tree Growth Regulator (TGR) Program - the application of tree growth regulators that will allow for the increase in cycle time clearing

2.11 SUMMARY OF LARGE UTILITY HARDENING EXPENDITURES

The Table 4 summarizes the program cost and duration for a number of the larger utilities identified in this report. It must be understood that the programs reflect different investment focuses (i.e. some are gas and electric vs just electric) and locational needs whereby investments are geared to specific customer segments and not the overall customer base (i.e. urban focus vs rural focus). Hardening programs are costly and depending on scope, can take many years to implement.

| Utility | Customers | Hardening program cost | Hardening program duration |
|---------------------|-------------|------------------------|----------------------------|
| Hydro-Québec | 4.1 million | \$200 million | 6 years |
| Consolidated Edison | 3.3 million | \$1,000 million | 4 years |
| LIPA | 1.1 million | \$500 million | 20 years |
| PSEG New Jersey | 2.5 million | \$1,200 million | 3 years |
| CL&P | 1.2 million | \$300 million | 5 years |

TABLE 4 – HARDENING PROGRAMS EXPENDITURE SUMMARY

2.12 DISTRIBUTION SYSTEM HARDENING - PAPER REVIEW

2.12.1 Best Practices in Storm Response (DistribuTech 2010)⁵⁵

A paper on Best Practices in Storm Response was presented at DistribuTech 2010. The paper covers all utility activities to prepare for, combat and recover from a storm event. A brief mention was made of storm-hardening activities typically undertaken by utilities during normal operation is described below.



55 Best Practices for Storm Response on U.S. Distribution Systems – Lavelle A. Freeman, Gregory J. Stano, Martin E. Gordon DistribuTech

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- ✦ Florida PSC issued Order No. PSC-06-0351-PAA-E1, requiring the investor-owned electric utilities to file plans and estimated implementation costs for ten ongoing storm preparedness initiatives including a three-year vegetation management cycle for distribution circuits; an audit of joint-use attachment agreements; a six-year transmission structure inspection program; and hardening of existing transmission structures. Some of the more common storm hardening activities include: tree trimming/vegetation management, system design changes, and maintenance activities such as pole inspection/replacement programs

2.12.2 Best Practices in Vegetation Management (Texas)⁵⁶

A paper on Best Practices in Vegetation Management in Texas focused on vegetation management practices for distribution systems at all common distribution voltages. Vegetation caused outages is due to two mechanisms:

1. Mechanical tear-down of electric lines and/or apparatus, causing outages.
2. Electrical short circuits or arcs causing overcurrent faults, most often resulting in operation of system protection devices to clear the fault, thereby causing an outage.

The majority of tear-down conditions are due to trees outside the utility ROW and trim zone. Wind, ice and snow accumulations are the contributing factors to mechanical tear-down situations. Key learning points with respect to vegetation management are:

1. Trees and other vegetation represent less than 20% of all fault causation for non-storm conditions.
2. Mechanical tear-down is the primary (e.g. 80%) cause of vegetation outages. This is exacerbated during storms and/or high winds which cause trees to fall.
3. Electrical contact between a single conductor and live branches is rarely the root cause of a vegetation-caused outage.
4. Single-phase vegetation faults for 15 kV class or lower distribution voltages are rare due to the relatively low voltage gradient from line to ground.
5. Arcing vegetation faults on 15 kV class single-phase feeders are rare absent mechanical forces causing direct phase to neutral (metal to metal) contact.



⁵⁶ Best Practices in Vegetation Management For Enhancing Electric Service in Texas - Texas Engineering Experiment Station – 2011

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6. Higher voltage distribution feeders (e.g. 25 kV, 35 kV) have an increased probability of electrical faults due to vegetation because of the higher voltage gradient.
7. Phase-to-phase vegetation faults occur on 15 kV feeders if two conditions are met.
 - (a) The vegetation (e.g. branch) must bridge phases in a mechanically stable way over a sufficient time period to create an arc path by charring and burning the branch (generally requires solid contact on the order of minutes).
 - (b) The vegetation must not burn or fall free before a permanent outage occurs (e.g. arcing fault initiating protective device operation).
8. Downed energized electrical conductors represent a fire hazard and an electrical hazard to the public.

The report recommends a move from simple cycle based re-growth clearing to a program that focuses on elimination of overhanging branches and hazard trees in the vicinity of lines, especially heavily loaded three phase circuits. They also recommend using condition based scheduling of vegetation management to optimize the value of funds expended (Reliability Centered Vegetation Management). This would include documented inspection criteria for vegetation specialists.

Mandating a continual minimum clearance distance of vegetation from conductors will not achieve reliability objectives. Vegetation intrusion within a few feet of conductors has little effect on overall reliability (due to high impact of tear-down events).

Finally, ensuring that tree planting on municipal streets under powerlines is coordinated with the local utility will ensure that inappropriate trees are not being planted.

The best practice with respect to vegetation management budgets must include long term, sustainable, and consistent funding that is not subject to wild swings or instability.

2.12.3 Ice Resistant Tree Populations - (Trees and Ice Storms – Second Edition)⁵⁷

The University of Wisconsin has issued a publication “Trees and Ice Storms” that classifies tree species by their susceptibility to ice storms as shown in the Table 5.



⁵⁷ Trees and Ice Storms – University of Illinois - 2006

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| Susceptible | Intermediate | Resistant |
|--------------------|--------------------|----------------------|
| American basswood | American beech | Armur maple |
| American elm | Boxelder | Baldcypress |
| Bigtooth aspen | Chestnut oak | Balsam fir |
| Black ash | Choke cherry | Bitternut hickory |
| Black cherry | Douglas-fir | Black walnut |
| Black locust | Eastern white pine | Blackgum |
| Black oak | Gray birch | Blue beech |
| Bradford pear | Green ash | Bur oak |
| Butternut | Japanese larch | Catalpa |
| Common hackberry | Loblolly pine | Colorado blue spruce |
| Eastern cottonwood | Northern red oak | Crabapple |
| Honey locust | Paper birch | Eastern hemlock |
| Jack pine | Pin oak | Eastern redcedar |
| Pin cherry | Red maple | European larch |
| Pitch pine | Red pine | Ginkgo |
| Quaking aspen | Scarlet oak | Hophornbeam |
| Red elm | Scotch pine | Horsechestnut |
| River birch | Slash pine | Kentucky coffeetree |
| Siberian elm | Sourwood | Littleleaf Linden |
| Silver maple | Sugar maple | Mountain ash |
| Virginia pine | Sycamore | Northern white cedar |
| Willow | Tamarack | Norway maple |
| | Tulip poplar | Norway spruce |
| | White ash | Ohio buckeye |
| | Yellow birch | Pignut hickory |
| | | Shagbark hickory |
| | | Swamp white oak |
| | | Sweetgum |
| | | White oak |
| | | White spruce |
| | | Witch-hazel |
| | | Yellow Buckeye |

Adapted from Hauer et al. (1993) and published reports from 42 primary publications. Species ratings are consistent with the first edition of this publication except for green ash, pin oak (both previously rated as susceptible) and bur oak (previously rated as intermediate).

TABLE 5 – ICE STORM SUSCEPTIBILITY OF TREE POPULATIONS⁵⁸



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Tree species that have “included” bark (bark that is sandwiched in the narrow junction between two dominant tree stems) are particularly susceptible to ice storm damage and breakage. The publication notes that storm damage can be placed into five categories:

1. broken branches,
2. trunk bending,
3. splitting of main or co-dominant stems,
4. complete trunk failure,
5. tipping or up-rooting.

A proactive program that examines and assesses trees for any of the above potential hazards is important to mitigate future effects of severe weather.

2.12.4 MEA Report – Design and Component Failure Analysis from the 1998 Ice Storm (2000)⁵⁹

This report is in the PowerStream library. The report is a survey of distribution utility responses (13) to the damage caused by the ice storm.

The key cause of outages was broken or downed lines caused by tree branches falling on lines. Secondary cause was broken or downed lines caused by ice loading alone. Damaged poles and insulators were the least frequent causes of outages.

The respondents indicated that armless construction (no cross arms), short spans, aggressive tree trimming, use of polymer insulators and adequate guying would go a long way to mitigate future outages. A number of services were lost by the service entrance rack being pulled away from the home. It was recommended that bolts, rather than screws, be used to secure the service entrance rack to the building.

The report identified seven different approaches to improving the reliability of the distribution system:

1. Re-building the system to a higher factor of safety (2.0 instead of 1.6)
2. Reducing span length
3. Installing periodic ground anchors in the direction of the line in long straight sections to act as dead-end structures
4. Avoid using high aspect ratio ground anchors



⁵⁹ MEA Report – Design and Component Failure Analysis from the 1998 Ice Storm (2000)

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5. Increasing the mechanical strength of components covered in CSA Standards
6. More aggressive vegetation control
7. Separation of communication and distribution systems from service poles

The top two approaches were judged to be vegetation control and reducing span length. Also higher loads on lines stressed guy wires and anchors beyond the mechanical limits of high aspect ratio guying systems causing guying failures and pole displacements.

2.12.5 MEA Report – Effectiveness of Maintenance Practices and Retrofit Designs in Improving Distribution System Reliability⁶⁰

This report is in the PowerStream library. The report is a survey of distribution utility responses (19) to identify initiatives to decrease outages on the Distribution System.

Overhead plant improvement recommendations included replacing open wire with “tree proof” cable in highly treed areas; reducing pole fires through mitigation measures; and implementing cyclic vegetation management.

2.12.6 TD World storm hardening article (Quanta Technologies)⁶¹

This article compiled a list of the 12 best practices for distribution system hardening including:

1. Pole test and treat- ensure no pole has lost more than one-third of its original strength and no pole is likely to have lost more than one-third of its original strength before its next scheduled inspection.
2. Feeder inspections - have a formal feeder inspection program that periodically examines feeders for problems that will likely lead to an outage during normal and/or storm conditions.
3. Attachment audits - Third-party attachment audits should occur, at a minimum, every five years for all three-phase main feeder trunks
4. Foreign owned poles - ensure foreign-owned poles are in as good of shape as their own poles in terms of remaining strength and loading.
5. Setting depths - develop standards and processes to ensure the foundation of distribution poles will not fail before the pole(s).



60 MEA Report – Effectiveness of Maintenance Practices and Retrofit Designs in Improving Distribution System Reliability

61 Storm Hardening the Distribution System – TDWorld Magazine - Richard E. Brown – 2010

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6. Loading calculations - have systems and processes in place to ensure poles do not become overloaded after they are initially installed.
7. Grade B construction - have an explicit process to review new construction and rebuilds to decide whether the system should be built to Grade B (NESC standard), or equivalent, rather than a weaker standard.
8. Non-wood poles - have standards for at least one type of non-wood distribution pole as a viable alternative should this be necessary for hardening
9. Post-storm data collection - have a plan that has trained staff collect data on distribution damage sites immediately after a storm subsides.
10. Hardening tool kit - develop a hardening tool kit that consists of a set of approved approaches to hardening and an application guide for their use.
11. Like-for-unlike replacement - enact systems and processes that allow the system to be gradually hardened through normal work processes.
12. Strengthen critical poles - identify critical poles that are highly undesirable to fail during a major storm. Take targeted actions to strengthen these poles.

2.12.7 Edison Electric Institute – Before and after the storm (2014)⁶²

This report by the Edison Electric Institute is a compilation of recent studies, programs, and policies related to storm hardening and resiliency.

System hardening - physical changes to the utility's infrastructure to make it less susceptible to storm damage, such as high winds, flooding, or flying debris.

Resiliency - the ability of utilities to recover quickly from damage to any of its facilities' components or to any of the external systems on which they depend.

Hardening measures include:

- + Undergrounding – eliminate poles and bury distribution lines to avoid the impact of severe weather. Has aesthetic benefits but tends to be cost prohibitive. Selective undergrounding is a compromise solution.



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- + Vegetation Management – maintaining clearances is not sufficient. Targeted vegetation management of hazard branches and trees is more effective. Need to coordinate with municipalities to control tree planting beneath power lines.
- + Higher Design Construction Standards – a targeted approach is recommended. Focus on the local conditions of the distribution facilities. Identify critical, poor performing, weak elements and replace them with improved system designs (e.g.. composite poles, guying, stronger pole classes, etc.). Have a robust inspection and maintenance plans to identify and mitigate potential structural problems.
- + Smart Grid – utilize a looping system with distribution automation to detect outages and reroute power. This may not be effective in large tear-down situations – nowhere for the power to go.
- + Microgrids – like the Smart Grid, it is vulnerable to large tear-down events.
- + Advanced Technologies – hydrophobic nano-particle coatings on distribution lines may inhibit the formation of ice.

2.12.8 Hardening and Resiliency- U.S. Energy Industry Response to Recent Hurricane Seasons (2010)⁶³

This report considered storm hardening measures in the energy sector. Electricity hardening measures noted were:

- + Wind Protection
 - Upgrading damaged poles and structures
 - Strengthening poles with guy wires
 - Burying power lines underground
- + Flood Protection
 - Elevating substations/control rooms
 - Relocating/constructing new lines and facilities
- + Modernization
 - Installing asset tools and databases
 - Deploying sensors and control technology

Wind impacts on trees and powerlines are noted in the Table 6.



63 Hardening and Resiliency U.S. Energy Industry Response to Recent Hurricane Seasons – DOE – 2010

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| Category | Winds | Impact to Trees | Impacts to Power Lines |
|----------|-------------|---|--|
| 1 | 74-95 mph | Large branches of trees will snap and shallow rooted trees can be toppled. | Extensive damage to power lines and poles will likely result in power outages that could last a few to several days. |
| 2 | 96-110 mph | Many shallowly rooted trees will be snapped or uprooted and block numerous roads. | Near-total power loss is expected with outages that could last from several days to weeks |
| 3 | 111-130 mph | Many trees will be snapped or uprooted, blocking numerous roads. | Electricity will be unavailable for several days to a few weeks after the storm passes. |
| 4 | 131-155 mph | Most trees will be snapped or uprooted and power poles downed. | Power outages will last for weeks to possibly months. |
| 5 | > 155 mph | Nearly all trees will be snapped or uprooted and power poles downed. | Power outages will last for weeks to possibly months. |

TABLE 6 – SAFFIR-SIMPSON HURRICANE WINDS AND SELECTED IMPACTS⁶⁴

Hardening for wind, for distribution systems, usually involves upgrading wooden poles to concrete, steel, or a composite material, and installing guys and other structural supports. Proper placement of guy wires can increase the ability of a pole to withstand higher winds. A pole truss system may also achieve similar results by increasing the pole bending capacity by one or more classes.

Elevating substations is effective hardening against flooding.

Distribution automation and sensors can lead to self-healing grids as part of a modernization hardening strategy.

3. FORECAST WEATHER DISTRIBUTION INFRASTRUCTURE IMPACTS SUMMARY

A review of climate change projections and distribution system hardening practices by the utilities examined in the previous section provides a number of potential key climate change impacts and responses. Some of these can be considered by PowerStream to address forecasted climatic change related impacts to the distribution system.



64 NOAA, National Weather Service, National Hurricane Center, http://www.nbcnoaa.gov/pdf/sshws_table.pdf accessed May 22, 2010

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3.1 TEMPERATURE IMPACTS

Overall assessment is that temperature changes by themselves will not present a problem to the distribution system that warrants “hardening” efforts. Equipment loading will have to be monitored to ensure that sufficient capacity exists to handle the increasing frequency of heat waves. Drought conditions would warrant the review of soil thermal resistivity at station cable egress to ensure cable ampacity is not compromised – avoid thermal runaway effects.

3.2 HEAVY RAIN/FLOODING IMPACTS

The impact of heavy rains and localized flooding is of concern to ground level and below grade infrastructure vulnerable to water damage. For PowerStream this vulnerability may exist in certain transformer and municipal stations that have below grade equipment or ground level equipment and is in a flood prone area. Equipment examples include batteries and charging units in transformer station basements, relay cabinets, etc.

Hardening options would be to consider moving vulnerable equipment out of station basements to ground level locations and to ensure that vulnerable ground level equipment is above any known localized historical flood levels.

3.3 HIGH WIND VELOCITY/WIND GUSTS IMPACTS

Increasing average wind velocity and peak wind gusts will impact pole structures. Moving to higher grade construction or loading safety margin at critical poles or locations can mitigate against this. Selective undergrounding of portions of the distribution system will also work but is a much more expensive alternative.

3.4 TORNADO IMPACTS

Tornados are infrequent events and almost impossible to protect against with an overhead system as funnel wind speeds will exceed even the most robust construction standard.

3.5 FREEZING RAIN IMPACTS

As with the high winds scenario, higher construction standards and selective undergrounding can mitigate against ice storm impacts. In addition, the installation of breakaway connectors, enhanced tree clearances and third party interactions will reduce the overall damage impact.



4. POWERSTREAM STAFF CONSULTATIONS

A number of key PowerStream staff were consulted on their experiences and thoughts on the key issues of the 2013 ice storm and what hardening ideas/actions could be investigated for adaptation to mitigate the effect of future storms.

Some key observations were:

- + Most of the 2013 ice storm problems were due to limbs on lines even in recently cleared areas; ice did not bring down infrastructure
- + Most trees and limbs causing the problems were outside normal trim zones; hazard trees/limbs outside the trim zone need to be addressed
- + Overhead secondaries are not part of the tree trimming program; this is where a number of the problems were
- + Backyard construction was the most problematical to deal with from access and restoration perspective; left for last because most labour intensive and time consuming to restore
- + Few failures on arterial streets; ice accumulation flashovers resulted in a few pole fires
- + Most failures were in heavily treed side streets and rural areas
- + Some pole locations are relatively inaccessible once installed (i.e. 407 ramps)
- + A number of customer standpipes were damaged as a result of tree/tree limbs taking down the overhead service cable. In a few cases customers had to wait days, even after power was available, to get their services repaired by electricians
- + Current overhead and underground standards are good but legacy construction is less robust (pole class and guying)

Some of the key ideas were:

- + Remove, at a minimum, the primary from rear lots; this will make it easier for restoration purposes; mitigates weather and animal issues with respect to primary conductors
- + In short term, focus on addressing rear lot tree trimming
- + Consider expanded uses of insulated tree cable in heavily treed areas
- + Coordinate with municipalities to ensure future tree planting along boulevards is compatible with existing overhead powerlines
- + Incorporate secondary tree trimming into the vegetation management program



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- + Investigate more robust alternatives to wood poles (i.e. composite); may be more resistant to pole fires in high contamination areas
- + Investigate the use of breakaway clamps for conductors
- + Use electronic type reclosers for radial and backlot feeds instead of fuses
- + Eliminate radial feeds; ensure loop configuration is in place so all have alternative supply points; diversify supply routes to large commercial customers
- + If possible, put highway crossings underground – coordinate with bridge construction to get ducts installed in bridge structure
- + Focus on hardening deadend and crossing poles; more storm guying in general
- + Increase sectionalizing of feeder segments and distribution automation, especially in high treed area
- + Underground major intersections and other strategic sections of line; diversify feeder routing
- + Enforce underground supply as policy in undeveloped areas
- + Review lifecycle cost of overhead versus underground with the cost of outages to customers included

These consultations were taken into consideration and incorporated into the practice review and hardening recommendations as deemed appropriate.

5. POWERSTREAM PRACTICES AND PHILOSOPHIES - HARDENING REVIEW

5.1 VEGETATION MANAGEMENT

5.1.1 Background

PowerStream's vegetation management practice is documented in its internal procedure ENG-P-018 Vegetation Management Procedure.

A three year tree trimming cycle has been adopted for the entire service area. It consists of annual cycle clearing (1/3 of PowerStream's service territory) and an annual program to address vegetation impacting worst performing feeders. To date the actual cycle clearing time for the whole service area is in the 4-5 year range however this is expected to improve in the near term as resources are allocated to achieve the 3 year cycle target.

Clearing is based on tree species and results in line clearances, between cycles, of 0.1 m – 3.5 m.



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The program is limited to PowerStream plant on road rights of way and easements (including dedicated resources to address rear lot easements). It addresses PowerStream owned secondary service conductors crossing private property on an exception basis. If a customer calls with concerns about vegetation around the service conductor, PowerStream will respond and trim the vegetation. Otherwise the secondary lines are not dealt with. There are typically 15-20 calls a week related to service line trimming, quite a number of them related to back lot feeds. Since the ice storm, calls have increased to 20-30 a week. The program also does not address customer owned conductors, typically long span rural primary runoffs. The customer is considered responsible for vegetation clearing around lines that they own.

The line clearing activities are performed as per procedures outlined by PowerStream, the Occupational Health and Safety Act and its Regulations, the IHSA Rule Book and the IHSA Safe Practice Guide - Safety in Line Clearing Operations.

Line clearing performed in a given cycle is recorded on a Vegetation layer in the GIS.

On the strategic side, PowerStream has instituted tree planting coordination meetings with municipalities and the Region to ensure that incompatible tree species are not planted under or adjacent to powerlines.

5.1.2 Analysis

PowerStream's vegetation management program is typical of most utilities and as such can be said to follow good utility practice. The fixed cycle approach tends to result in all areas of the distribution system receiving equal attention which by itself can lead to over/under attention to vegetation growth in different areas. Discussions with staff have indicated that the fixed cycle approach is somewhat augmented by identification of vegetation "hot spots" (specific calls received from customers). This results in "out-of-cycle" pruning for select high vegetation growth areas. In addition to annual line clearing, vegetation congestion around worst performing feeders is targeted (worst performing feeders identified by reliability deterioration from all causes). By incorporating a focus on "hot spots" and worst performing feeders, PowerStream has adopted aspects of reliability centered maintenance for vegetation which is considered a best practice in vegetation management. It will help ensure that funds are focused on where they will achieve the greatest impact on improving tree contact related reliability. This will have little impact on mechanical teardown (trees/limbs breaking wires and other distribution components) related reliability.



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As seen in the 2013 ice storm, a number of outages were due to mechanical line teardown or contact due to branches and falling trees outside the trim zone (generally trees located on private property). Some damage was done to customer service standpipes and secondary lines as a result of teardowns. Severe storm teardowns and contacts from trees outside the trim are not mitigated through standard line clearances for trees. Severe winds and ice storms can result in limbs and trees outside the trim zone coming into contact with lines causing outages and at times, bringing them down. Mechanical teardown and severe storm contact can be mitigated through vegetation management programs that combines enhanced clearances and a proactive hazard tree program to remove potential teardown/contact sources.

PowerStream website information on vegetation management provides information to customers regarding planting and maintaining vegetation near powerlines and electrical equipment. As noted above, branches and trees outside the trim zone account for most mechanical teardowns. PowerStream website information does not address the need for proactive assessment of hazard trees on customer property outside the trim zone.

Tall 4-circuit poles present trim issues for vegetation at or over the top of the pole structure. Forestry vehicles currently have an 80 feet working height on road allowance and less to deal with field side issues. Overhang issues on 4-circuit polelines are difficult to deal with due to limited reach of forestry equipment.

A gap that exists at present is the treatment of overhead secondary services. Service line issues are dealt with on a reactive, not proactive basis. Secondary services, either front lot or rear lot, are addressed by exception in the existing line clearing program.

5.1.3 Summary of good utility practice in vegetation management

- + PowerStream has adopted a 3 years tree trimming cycle to standard trim clearances including rear lot easements;
- + PowerStream has adopted an annual vegetation management focus on worst performing feeders;
- + Out of cycle “hot spot” issues addressed;
- + Line clearing records are maintained in the GIS;
- + PowerStream liaises with municipalities to coordinate tree planting below/adjacent to distribution lines



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5.1.4 Potential practice adaptations

In reviewing best practices for vegetation management, there are a number of initiatives that PowerStream should consider adopting to improve its vegetation maintenance program:

1. Consider enhancing the trim zone - increase tree trimming clearances. Minimum clearance at 27.6 kV is currently 1.0 m with a maximum clearance of 1.5 m – 3.5 m depending on tree species. Approaches by other utilities have resulted in enhanced clearance with some adopting a “blue sky” approach to overhanging limbs. Complete overhead clearance is preferred to eliminate limb collapse on the circuits below. In absence of complete above wire clearance, consider the use of “tree cable” (i.e. Hendrix) to minimize contact issues. This would be especially beneficial in rear lot overhead where the single phase primary supply would be retained. View limbs as levers that can be pulled down by snow, ice, or wind stresses. By proactively shortening the limb length, the likelihood that a branch will break under weather stresses can be reduced. A target of 25 mm radial ice carry will cover most ice storms encountered. Limb pruning radius will be species and condition dependent. It should be noted that in all papers and practices reviewed, line clearing by itself is deemed insufficient to address vegetation related outages as a result of severe storm situations.
2. Consider incorporating aspects of reliability centered maintenance in the fixed pruning cycle program. A reliability centered program relies on rate-of-change tree-related outages, increase in hot spot frequency and expert assessment to determine where tree trimming is required. This will enhance the fixed cycle program in allocating resources. Fixed cycles tend to spend too much attention on areas that have good reliability history but perform better when augmented by “out-of-cycle” pruning. The vegetation management program could be documented in detail (scope, responsibilities, contractor requirements, planning, strategy, records, etc.).
3. Consider instituting a “Hazard Tree” program that identifies trees outside the trim zone that are tall enough (adopt ESA criteria) to contact the overhead distribution system and are also dead, declining, diseased, or otherwise structurally unsound. This can be incorporated as part of the 3 years trim cycle. Work with municipalities and home owners to expedite removal of hazardous trees/limbs outside clearance zone. A tree voucher program, that



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addresses problem and hazard trees on property adjacent to utility easements, has been put in place by other utilities. It works by providing removal services and rewarding customers who cooperate with replacement tree vouchers and educational materials as an incentive.

4. Consider including proactive service line (when owned by PowerStream) clearing on private property as part of the 3 years trim cycle. These lines are owned by PowerStream and in general the responsibility for maintaining plant is a function of ownership. This means that line clearing responsibility, and ensuring plant is in a safe condition, extends beyond the plant on road allowance and also encompasses PowerStream plant private property. PowerStream, like other Ontario LDCs, has the authority under the Electricity Act to “enter and maintain any land for the purpose of cutting down or removing trees, branches or obstructions”. This should be explicitly mentioned in the Conditions of Service.

Most utilities in Ontario do not trim secondary lines on private property or do so on an exception basis. There are a few (i.e. Sault Ste. Marie. PUC) that do and explicitly state so:

“It is the responsibility of PUC Distribution to maintain safe minimum clearances between trees and power lines as well as service lines that feed homes and businesses. PUC will only remove trees outside this safe limit when the tree poses a direct danger of falling into the line causing a hazard.....PUC Distribution is responsible to trim trees both within the municipal roadway and on private lands to the prescribed safe clearances from power lines.”

These set the bar for a forward looking standard of duty of care for the residential service class as a whole.

5. Consider continuing to educate and inform the municipalities, property developers and clients on vegetation near powerlines and how they can help to keep the network safe (i.e. add to PowerStream website – “Homeowners Guide to Maintaining Your Trees after Ice Storms and Preventing Further Damage”). Proactive education will mitigate future vegetation related issues in severe storm situations.



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6. Consider training design staff and construction in basic vegetation management to help identify potential problems. A ½ day or 1 day course by a trained arborist can identify vegetation conditions that should be brought to the attention of the Line Clearing coordinator.

5.2 BACKYARD CONSTRUCTION

5.2.1 Background

PowerStream's position on residential backyard construction is documented in the Rear Lot Remediation Plan (December 2013). The report recommends a long-term remediation program which starts in 2015, and continues for 15 years to 2029, until all residential rear lot locations have been addressed. A total of 4,058 residential customers (1.1% of PS total) are currently fed from rear lot services. Some rear lot remediation work is currently underway and so for an expected 2015 program start there will be 3589 customers fed from rear lots to be scheduled for remediation. The average age of the rear lot fed areas is 45 years. PowerStream four remediation options:

- + **Option 1** – Replace existing rear lot with new rear lot overhead
- + **Option 2** – Replace existing rear lot with new front lot overhead
- + **Option 3** – Hybrid – Install primary cable & transformer at front lot underground; replace/keep pole & secondary at rear lot
- + **Option 4** – Replace existing rear lot with new front lot underground

Option 1 is the least expensive capital option and has been chosen as recently as 2005 when the Kleinburg rear lot supply was rebuilt and converted from 8 kV to 16 kV primary supply. It maintains the status quo of both the primary and secondary supply in the rear lots along easements.

Option 2 while feasible, is not considered achievable due to expected public and political backlash against new overhead plant in an “underground” area. An Option 1 program would cost approximately \$27M (~\$7.5k/customer).

Option 3 eliminates primary supply vulnerability but maintains secondary supply vulnerability to extreme weather conditions. The total cost of the program, based on Option 3, is approximately \$59.5M (~\$16.6k/customer).

Option 4 eliminates both the primary and secondary vulnerability to extreme weather conditions and potential political repercussions due to misplaced future reliability expectations. The total cost of the program based on Option 4 is approximately \$87.4M, (~24.3k/customer).



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Stakeholders interviewed were in general agreement that the rear lot supplies are problematical in both normal and severe weather conditions. There is anecdotal consensus that overall reliability will improve with the removal of rear lot primary in that primary related outages due to vegetation contact would be eliminated leading to less trouble calls and reduced trimming needs. It would be also somewhat safer with the primary removed for both workers and the homeowners. The retention of rear secondaries will continue to pose operational and customer service challenges. The key issue is the high cost and limited value to completely convert these areas to a more robust form of supply that can withstand severe weather impacts.

5.2.2 Analysis

PowerStream has developed a comprehensive strategy to remediate existing residential rear lot construction by 2029. The 15 year plan does not eliminate rear lot construction. In a number of cases, primary supply will be moved to the front yard and undergrounded. This will effectively mitigate the effects of extreme weather on the primary supply in the local area. In most, if not all cases, the secondary supply will remain in the rear and remain vulnerable to extreme weather conditions. Upstream overhead primary will also remain vulnerable to the extremes of severe weather.

The 2013 ice storm demonstrated the vulnerability of front and rear lot overhead secondary services to extreme weather events. Most of the problems were with the secondary services being pulled down due to vegetation issues. The rear lot primary and secondary bus was not as impacted in this particular set of circumstances, other than fuses operating on the overhead rear primary supply. This may not be the case under future scenarios if extreme weather events exceed the conditions experienced in 2013.

Environment Canada indicated that between 20 and 30mm of freezing rain fell in the area between Niagara and Trenton as a result of the 2013 ice storm⁶⁵. Toronto Pearson Airport experienced 43 hours of freezing rain. The City of Markham reported that they had 20 – 25mm of ice accumulation⁶⁶, the City of Vaughan had 25mm and the City of Barrie had 20mm⁶⁷.

According to the Toronto Hydro Electric System PIEVC Pilot Case Study (2012) freezing rain storms lasting at least 6 hours have a probability of occurring every other year (0.65 annual probability) and can bring ice accumulation levels of up to 25mm. Multiday ice-storms with ≥ 25 mm of ice accumulation occur less frequently (0.06 annual probability). **With between 20**



65 Environment Canada – Canada's Top Ten Weather Stories for 2013

66 Ice Storm – December 2013 / Presentation to General Committee January 8, 2014

67 Ontariostorms.com

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and 25mm of ice accumulation being reported in the PowerStream service territory, the 2013 ice storm can be considered a moderate one in line with the criteria for the 0.65 annual probability category. Very little if any PowerStream plant was brought down by ice accumulation that one would expect from an ice storm with > 25mm ice accumulation that would fall in the 0.06 annual probability category. This is also supported by the TRCA study that indicated that daily freezing rain amounts of less than 25 mm are expected to occur 1.25 to 2 times per year.

Climate change forecasts indicate that ice storms such as that experienced in 2013 are increasing in frequency (moving from once every two years to more of an annual occurrence). More severe ice storms with greater accumulation (>25 mm) that can take down wires and poles by weight alone, are expected once every 14 years according to the Toronto Hydro Electric System PIEVC Pilot Case Study (2012). The TRCA study was even more conservative with a range of 4 to 10 years repeat time for such storms.

This Option 3 remediation proposal will leave the rear lot secondaries exposed to extreme weather (mitigated by the vegetation management program) and it is likely that the customers will be impacted by service teardowns in future ice storms similar to what they experienced in 2013. It is expected that the underground primary supply will not be as impacted as in the past so outages may be limited to more individual homes versus all rear lot homes unless the secondary bus is torn down. Some secondary mitigation measures, such as breakaway connectors, may limit future damage to the customer service entrance equipment, but operational difficulties in accessing rear lots will lengthen repair and restoration times as in 2013. There would be less need for electricians to rebuild customer service stacks and get ESA permits for restoration.

The overall reliability of rear lot secondary overhead is similar to front lot overhead secondary. Both are impacted by weather and vegetation events. It is only in extreme weather conditions, as in the 2013 ice storm, that the differences in accessibility and restoration times between back and front are magnified. This needs to be taken into account in determining the “value” gained from the rear lot remediation options.

If Option 3 is chosen, it needs to be considered together with a program (material & labour) to install secondary breakaway connectors. This effectively raises the cost of Option 3 to \$60.6M.

The 2013 ice storm also demonstrated the need to accelerate the mitigation program. The current program pace results in poles and hardware being



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replaced at points well past the Typical Useful Life standard (45 years) that have been reported to the OEB. With expected increases in return times in December through to February, it is quite feasible to have multiple freezing rain events, of varying ice accumulation and wind strength, over a 15 year period. Customer outcomes, expressed through direct feedback and municipal representative feedback to PowerStream staff, expect that appropriate actions will be taken to prevent reoccurrence of backlot problems that occurred as a result of the 2013 ice storm.

Of related interest is Toronto Hydro's rear lot conversion program. Since 2007, Toronto Hydro has embarked on a 20+ year program to convert rear lot overhead supply to front lot underground supply. The program is a full conversion program where the primary and secondary lines are removed from the rear lots and placed underground in the front lots. The poles have been left in the rear lot for the telecommunication provider needs (pole ownership transferred over). The cost to do this has been around \$30k per customer with the biggest cost being the work to trench/bore secondary cables to the meter bases in the back of each customer's house. Annual program expenditures have been around \$15 - \$20M and represent a positive NPV expenditure for rate case financial analysis. Future annual expenditures are in the \$10M range. All conversion costs have been borne by Toronto Hydro and are rate base funded. Customer communication is key in the successful implementation of the conversion program (i.e. equipment location, property disruption, etc.).

5.2.3 Summary of good utility practice in Backyard Construction

- + PowerStream has a documented asset management program for rear lot residential plant. The long term plan is to move most of overhead rear lot primary supply to front yard underground supply. The Program has been smoothed (\$3.2M/year + 3% inflation) to mitigate rate impacts. Prioritization is based on area end-of-life status.

5.2.4 Potential Practice Adaptations

In reviewing PowerStream's practices for backyard construction, there are a number of initiatives that PowerStream should consider adopting:

1. Consider accelerating the mitigation program to expeditiously deal with plant installed in the 1950s through to the 1970s that are already past the Typical Use for Lies (TUL) pole point (45 years). Consider a 6 year-\$41M program to expedite replacement of pre-1980 vintage plant. This will partially address expected customer outcomes and mitigate risk of backyard plant subject to a future freezing rain event similar to the 2013 ice storm. Post 1980 plant (\$18.6M program) can be scheduled for the 2024 – 2030 period.



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2. For Option 3, consider installing breakaway connectors on overhead secondary services. Expedite installation, as a separate program, if current 15 year backyard remediation program is to be maintained. A three year install program is recommended. This will mitigate the problem of customer standpipe damage due to teardowns.
3. Consider Option 4 to completely eliminate residential rear lot supply. This will address expected customer outcomes and mitigate risk of backyard plant subject to a future freezing rain event similar to the 2013 ice storm. A 10 year - \$60M program could expedite replacement of pre-1980 vintage plant. Post 1980 plant (\$27.4M program) can be scheduled for the 2025 – 2030 period.

5.3 UNDERGROUNDING PRACTICES

5.3.1 Background

PowerStream's undergrounding practice/philosophy is documented in its Conditions of Service and Underground relocation policy. Overhead construction has been PowerStream's standard method of distribution on arterial streets as it is a lower cost of installation, it provides a high degree of flexibility in dealing with changing infrastructure requirements due to new commercial customers coming on stream, is not impacted by the space issues for required switching units that an underground system would need and has less technical barriers. For example, in the PowerStream north service area, the 44 kV distribution system is overhead as there are technical barriers related to very limited product availability for undergrounding 44 kV, particularly in regards to compact switching units. 44 kV undergrounding is not technically practical except for limited straight runs. In summary, the general practice is to consider undergrounding where overhead supply facilities are not possible for various reasons (i.e. limited building clearances). Note that this is not applicable to residential and commercial subdivisions where municipal by-laws and subdivision agreements require the developer to install underground plant for aesthetic reasons.

Section 3 of the Conditions of Service indicates that residential and general service customers are eligible to obtain overhead or underground service connections. This would be determined by the nature of the infrastructure in the area for single site plan applications. For example, an applicant in overhead area would likely get an overhead service connecting (depending on service size and voltage). Residential and commercial/industrial subdivisions are generally supplied via an underground distribution system as a result of municipal planning requirements that require undergrounding of power lines and other infrastructure (phone, cable, etc.).



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On arterial streets, PowerStream's standard practice to install overhead facilities has resulted in 2 and 4 circuit pole lines to accommodate growth. This has been a flexible installation practice with a lower impact on rates compared to an underground equivalent installation. There is a high cost premium to install an underground system along arterial streets.

Recent efforts by municipal and transit authorities to build transit corridors along key arterial streets have reinforced the principle that the premium for constructing underground versus overhead should be paid by the requesting party and not the ratepayer.

5.3.2 Analysis

PowerStream's underground policy on arterial streets is typical for a number of major urban utilities. Where overhead construction can be used, it is and when space/clearances for overhead construction are not available, then underground construction is used. This has resulted in increasing density of circuitry on poles (moving from 2 to 4 circuits) as the municipalities have grown. 4 circuit construction on poles places a considerable amount of load (~ 60 MVA @ 27.6kV) at risk of disruption due to extreme weather events or other causes. Most non-weather disruptive events (i.e. foreign interference) affect a single pole location and are dealt with in a timely manner. Weather disruptive events can impact multiple poles/areas and require considerable time to restore to normal conditions (i.e. June 17, 2014 wind burst that resulted in loss of a 12 pole section along Warden Avenue in Markham and 46 hour outage to directly affected customers).

Most residential and commercial/industrial subdivisions are at low local weather related risk since they are designed as underground supply areas. They are impacted by damage to upstream plant that is vulnerable to severe weather events. Some subdivisions are supplied by overhead distribution lines.

Due to cost concerns, industry undergrounding hardening measures have ranged from a "going forward" approach to undergrounding new construction and only undergrounding existing construction when plant is to be replaced or relocated to selectively undergrounding portions of the overhead system (strategic undergrounding). Others have taken positions on the maximum number of circuits that will be allowed on overhead facilities (e.g. 2 circuits) and as such adopted a fixed "line-in-the-sand" beyond which underground facilities are utilized. Positions such as requiring all new service connections to be underground, would mitigate the impacts (i.e. downed service conductors, standpipes ripped off buildings, etc.) that were seen during the 2013 ice storm.



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Fixing a limit to the amount of overhead circuits on a poleline has merit from a risk perspective, aesthetic perspective and restoration perspective. An underground 2 circuit system has the potential to backup a parallel 2 circuit overhead supplied area in the event of catastrophic damage to the overhead system. Appropriate interconnections with the supply area would be required. There are approximately 1200 poles of 27.6 kV 4-circuit in the system which equates to approximately 49 km of 27.6 kV 4-circuit poleline. Converting the top 2 circuits to a parallel underground supply would be in the order of \$157M. A side benefit of this would be that the remaining two overhead circuits would likely be retroactively “hardened” as a result of the original design. This should be considered as adding “value” to offset the undergrounding cost. For example, an analysis of the 4-circuit pole line on Warden that collapsed in the wind burst indicated that it had been designed to withstand a 104kmh wind. By removing the top two circuits and leaving everything else in place, the 2-circuit poleline could have withstood a 152km/h wind (a 46% improvement in relative strength). The rebuild cost for the Warden poleline was approximately \$520,000 – approximately \$43.3k per pole.

Undergrounding the entire distribution system is an option but it is very expensive. A previous high-level analysis by PowerStream estimated a cost of \$4.5 billion to underground the entire system.

Strategic undergrounding (converting existing high value overhead lines to underground) is generally targeted to improve the security of supply of critical facilities (i.e. hospitals, water pumping station, etc.). Generally these facilities tend to be prioritized for restoration in most utility emergency response plans. It also can be directed to specific sections of overhead line that are vulnerable to severe weather situations (i.e. north/south lines in open areas). Strategic undergrounding can also take advantages of opportunistic synergies, such as road widenings, bridge building/rebuilding, etc. to incorporate new underground facilities in a cost effective manner.

5.3.3 PowerStream area assessment

PowerStream North in Barrie - The 44 kV distribution system egresses from HONI owned Barrie TS and Midhurst TS. The normal limit is 2 x 44kV circuits on a pole line. The exception is in the vicinity of Midhurst TS where egress congestion has resulted in 3 x 44kV circuits on poles for some distance (Anne St. North). At times this circuitry congestion can be even more pronounced with additional underbuild circuits as well (i.e. 13.8 kV underbuild with 44 kV circuits above). Double circuit 44 kV polelines can be found on around a dozen other roads mostly in short sections. The 44 kV system supplies the 13.8 kV MSs and approximately 80 customer substations.



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PowerStream North in Barrie - The 13.8kV distribution system is a mix of overhead and underground. In most cases the overhead 13.8 kV is limited to single circuits, sometimes as underbuild to overhead 44 kV circuits, with 2 circuit exceptions on portions of Essa Rd., Big Bay Point Rd., Bayview Avenue, Yonge St. and Mapleview Ave.

PowerStream North in Barrie - The 4 kV distribution system is a mostly overhead system, with some underground, primarily serving Barrie's inner core, including the downtown area. The number of customers and load served by 4kV infrastructure is relatively low compared to 13.8 kV and 44 kV facilities.

PowerStream South in Aurora – The 44 kV and 13.8 kV overhead system share most main arterial polelines with mainly a single 44 kV feeder with one or two 13.8 kV feeders as underbuild. Bathurst St., Bayview Avenue and Leslie St., all north-south roads, have the highest circuit density on the poles.

PowerStream South – The 27.6 kV system services in Vaughan, Richmond Hill and Markham. There are some minor residual MS 8 kV facilities in Vaughan and Markham but these lines service less than 5% of total load so are somewhat inconsequential with respect to the benefits of strategic undergrounding. Most of the 27.6 kV overhead system interconnects at various points except for some radial spurs in the rural areas of the three municipalities. There is approximately 49 km of 27.6 kV four circuit poleline present along major arterial streets and near station feeder egress points. Most newer residential and commercial subdivisions are underground. In general, underground lines have a better reliability record with respect to weather events, vegetation and animal contact and vehicular related damage. Underground faults tend to be permanent, unlike most overhead momentary faults, and can take more time to repair after identification of the fault location. Underground assets also present a significant cost liability when end of life is reached such as the cost to replace an entire underground subdivision. If equipment is located underground (i.e. transformers in vaults) then flooding becomes a new hazard that needs to be considered in planning, design and operations.

There are a number of approaches to “strategically” underground portions of the distribution system. One utility plans to underground areas prone to vegetation outages, another will focus on undergrounding from the station to “critical” facilities (as it defines them) while another will underground multi-circuit poles with high weather exposure.



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For PowerStream, the best approach is seen to “strategically” underground portions of overhead lines to reduce 4 circuit poleline exposure to severe weather. Reducing 4 circuit pole lines to 2 circuit polelines would reduce the load and infrastructure at risk of severe weather. The undergrounded circuits would be able, in most cases, to backup the remaining overhead circuits in the event of severe weather problems. This has implications for past and future plant as going forward, approximately 52 km of new 4 circuit poleline is planned to be added over the next 10 year period.

5.3.4 Summary of good utility practice in Undergrounding

- + Undergrounding is chosen where overhead supply options are not possible, or where funded by a third party, demonstrating good financial consideration of undergrounding impacts on ratepayers.
- + Where implemented, direct buried cable in duct, emphasizing low relative installation cost and high values of reliability, has been the method of choice.

5.3.5 Potential Practice Adaptations

In reviewing PowerStream’s practices for undergrounding, there are a number of initiatives that PowerStream should consider adopting:

1. Consider adopting a proactive strategy for new or upgraded service connections that require them to be underground.
2. Consider adopting a limit of 2 circuits (13.8 kV / 27.6 kV / 44 kV) per pole line. Utilize parallel underground construction for excess circuitry with appropriate interconnection nodes that back up overhead supplied areas.
3. Consider undergrounding the entire distribution system.
4. Consider undergrounding station egress cables to distribution points that result in connections to 2 circuit overhead lines (as opposed to 3 or 4 circuit lines immediately outside stations).
5. Consider taking advantage of opportunities to underground critical points/areas on the distribution system in conjunction with road relocation work and new/rebuilt bridge crossings over major highways.

5.4 STANDARDS

5.4.1 Background

PowerStream has developed its own underground and overhead construction standards. Overhead construction standards cover framing and associated material for infrastructure on poles at all voltage levels. Underground construction standards cover installations of underground and grade level



plant. Standards provide for common material and construction assemblies according to the design of the pole line.

5.4.2 Analysis

PowerStream overhead standards have undergone recent review and consolidation as a result of the Barrie merger. All internal staff interviewed consider the overhead standards to be in excellent condition. The standards have been set up to accommodate pole construction utilizing anywhere from Class 2 to Class H3 western red cedar wood poles. There is no standard for composite or concrete poles. PowerStream's Standards Committee is currently looking into pros/cons for the use of composite, concrete, ductile iron, steel and wood poles.

Use of alternatives to wood poles constitutes a "one-time" custom designed installation and material specified for a particular job.

Composite poles have been piloted in the past (Bayview Avenue) with satisfactory results. Compared to wood poles, composite poles are lighter, stronger and have lower conductive properties and are more fire resistant. They are not as vulnerable to rot and insect damage as wood poles are. They also do not lose strength as they age, so require minimal maintenance and inspection needs. This could be an operating savings worth exploring. Composite poles are designed to withstand heavy winds loads and impacts. Guying needs are reduced or eliminated through design and pole selection. Being hollow, composite poles also have a strategic advantage of being able to house the pole ground wire (theft mitigation) and large diameter poles may even be able to house communication related infrastructure. Modular nature of some composite pole products allows for a range of pole lengths and strengths to be made from discrete individual pole sections. The key drawback to use of composite poles at the distribution level has been the initial upfront cost which can be up to double the cost of a traditional wood pole. Overall lifecycle cost (no testing, longer life) mitigates this impact.

PowerStream utilizes 15 kV insulators for 13.8 kV circuits and 46 kV insulators for 27.6 kV circuits and 44 kV circuits. Overinsulation is considered a key mitigation strategy to reducing pole fires. PowerStream has adopted this strategy at the 27.6 kV level. The 13.8 kV and 44 kV construction does not mitigate pole fires in this area, however the incidences of pole fires at these voltage levels has been historically low so mitigation pressures are low as well.



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Other strategies to mitigate pole fires include the elimination of wood crossarms and installation of high-resistance ground wire. PowerStream has not eliminated the use of crossarms but has standardized on fiberglass crossarms. Fiberglass crossarms are superior to wood crossarms in life, mechanical strength, insulation resistance and resistance to contamination. They are considered to provide superior protection against pole fires versus wooden crossarms.

PowerStream overhead standards are based on CSA Overhead Standard “heavy” weather loading on conductors which equates to a 12.5mm radial thickness of ice. Severe ice accumulation beyond the loading limit can cause significant loss to conductors and poles. Pole loss is more problematical and time-consuming to replace. In the 1998 Ice Storm, 80% of Hydro Quebec’s time to repair the distribution system was spent on pole replacement. Strategies to mitigate the loss of poles due to ice accumulation include controlled failure strategies where under certain conditions, crossarms, holding brackets and conductor detaches from the pole minimizing pole failure. The application of this strategy has to be reviewed to determine if it will work with multiple circuit pole structures and with public safety considerations in mind.

Overhead secondary service standards cover the basic material and connection arrangement from the utility pole to the customer’s overhead service stack. Standards incorporating breakaway connectors would serve to harden this part of the distribution system and mitigate vegetation damage to customer’s equipment.

Underground standards are focused on infrastructure associated with grade level installations (padmount and vault infrastructure). Trenching and conduit is well detailed. There is little detail on subsurface infrastructure for below grade equipment limited to cable chamber racking. Precast cable chambers have been used on a customized basis. With increasing interest in moving to subsurface installations (aesthetic reasons, space, weather, etc.) detailed standards and material for constructing cable chambers and underground vaults is warranted. Standards should incorporate operational and drainage requirements (clearances to operate/work, connections to sewers, backwater valves, sumps, etc.).



5.4.3

Summary of good utility practice in Standards

- + PowerStream has a complete and comprehensive set of overhead construction standards that adhere to CSA and ESA Regulation 22/04 requirements.

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- + PowerStream's underground construction standards meet their current needs and adhere to CSA and ESA Regulation 22/04 requirements.
- + PowerStream is actively studying alternatives to wood poles that will meet design, assembly and operational needs.

5.4.4 Potential Practice Adaptations

In reviewing PowerStream's practices for Standards, there are a number of initiatives that PowerStream should consider adopting:

1. Consider developing standards for the use of composite poles as an alternative to wood poles.
2. Consider using breakaway overhead connectors at the utility pole to mitigate limb damage to customer overhead service entrance equipment.
3. Consider using controlled failure mechanisms, similar to those developed by Hydro-Quebec, for new and existing infrastructure. The controlled failure mechanisms on the Hydro-Quebec overhead distribution network prevent cascade failure of overhead pole lines in case of excessive ice loads. For crossarm pole structures, the sequence of controlled failure begins with the rupture of the crossarms on designated dead-end structures, followed by the controlled failure of all tie wires holding the conductors on the inline crossarm structures, and finally by the failure of the crossarms themselves on the inline poles, with the objective of preventing cascading failure of poles and anchors. To implement the same controlled failure mechanism on the PowerStream network, PowerStream would need to review their current standards, material and design practices. For designated dead-end crossarms to fail, PowerStream would have to determine the crossarm stress limits that would result in breakage under a certain ice load. For the inline poles structures, PowerStream's current arrangement of armless stand-off brackets with clamp line post insulators would need to be reviewed. For the controlled failure mechanisms to work here, PowerStream would have to research and review current design practices and material mechanical failure limits to ensure creating weak points of failure so that the conductor could detach itself from the insulators or that the insulator could break or detach itself from the standoff bracket should the ice loads exceed design criteria. With the new controlled failure system, the conductor will fall to ground without bringing down associated poles and anchors.
4. Consider the creation of standards covering cable chamber and vault construction to deal with drainage and operational needs.



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5.5 DESIGN

5.5.1 Background

PowerStream's design practices have been developed in consideration of maintaining "good utility practice" as described in the OEB's Distribution System Code (DSC). The DSC defines "good utility practice" means any of the practices, methods and acts engaged in or approved by a significant portion of the electric utility industry in North America during the relevant time period, as applied to electricity distribution facilities of similar design, size and capacity to the facilities of PowerStream or any of the practices, methods and acts which, in the exercise of reasonable judgement in light of the facts known at the time the decision was made, could have been expected to accomplish the desired result at a reasonable cost consistent with good practices, reliability, safety and expedition. Good utility practice is not intended to be limited to the optimum practice, method, or act to the exclusion of all others, but rather to be acceptable practices, methods, or acts generally accepted in North America.

Design practices are documented in PowerStream's comprehensive Distribution Design Manual. The Distribution Design Manual is issued to assist Distribution Design Technicians and Service Layout Technicians in the technical matters of design, construction and maintenance. There manual covers four principle design areas:

1. Capital Design
2. Residential and Industrial & Commercial Subdivision Design
3. Industrial & Commercial Service Design
4. Service Layout Design

OH construction conforms to the standards detailed in C.S.A. – C22.3 OH Systems (2010).

UG construction conforms to the standards detailed in C.S.A. – C22.3 No. 7-10 (2010).

Station design conforms to relevant CSA, IEEE and ANSI standards.

Other documents that guide the design practices in terms of construction, system configuration and operation are:

- + PowerStream Overhead and Underground Standards
- + PowerStream Planning Philosophy
- + PowerStream Distribution Automation Strategy



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- + PowerStream Asset Condition Assessment information
- + PowerStream Policies and Procedures
- + Engineering Planning 5 Year Capital Plan

5.5.2 Analysis

PowerStream relies on overhead construction design for most of its distribution system that is located on arterial roads. This has resulted in overhead pole assemblies consisting of up to 4 circuits in certain areas. New residential and commercial/industrial subdivisions tend to be supplied via underground facilities as a result of the design requirements put upon the developer by the local municipality. Single unit site plan installations can be supplied underground or overhead depending on the local infrastructure that is in place at the time. There are approximately 3500 legacy residential rear-lot fed services and 32,300 front lot fed overhead services.

From a weather sensitivity perspective, the underground supplied subdivisions are “weather hardened” but as they are fed from the overhead supply system on arterial roads, their “reliability of supply” is linked to the performance of overhead plant that can be subject to adverse weather conditions.

PowerStream relies almost exclusively on the use of Western Red Cedar poles for typical overhead pole line design. Other pole types have been used in the past by predecessor utilities (i.e. concrete in Richmond Hill) or through pilot projects (i.e. composite poles on Bayview Avenue). Composite poles offer advantages over wood poles in terms of consistency of production (known strength), non-biodegradable, and resistance to pole fires. Installations of non-wood poles is done on a case by case basis and requires close coordination with the Standards group.

In general, PowerStream’s overhead poleline designs meet the CSA Grade 2 construction requirements except where Grade 1 construction is required per CSA Standard (i.e. rail crossing). In designing the poleline the minimum class of pole required to achieve minimum pole height is used as a starting point. In some cases this can vary from a Class 2 to class H3 pole (e.g. 75’ pole). Pole loading calculations are performed and can be satisfied through pole size modification and/or guying. Storm guying is focused on north-south lines in “unsheltered” areas. There are no storm guying consideration for east-west lines. Poles with expensive equipment (i.e. LIS) are also storm guyed. Storm guying helps strengthen the pole against wind related failure but once failure occurs, it will not protect against cascading failure (i.e. Warden Avenue pole line failure). Periodic in-line guying (i.e. periodic dead-end guying) is not normally considered in pole line design. Grade 1 construction utilizes higher loading factors in calculating assumed loads thereby providing a higher safety



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factor taking into account uncertainties in loading conditions and strength of materials. Under non-linear analysis, minimum load factors are based on the coefficient of variation (COV), for the given pole material as verified by the manufacturer.

Weather loading of structures is based on the CSA – C22.3 “Heavy” designation. This is deemed appropriate for PowerStream’s service area. The key defining criteria for “Heavy” weather are:

- Radial thickness of ice, mm = 12.5 mm (25mm overall)
- Horizontal wind loading, N/m² = 400
- Temperature = –20°C

It should be noted that the only difference between “Heavy” and “Severe”, the highest CSA weather loading category is a radial ice thickness of 19 mm (38 mm overall). Climate change projections for the PowerStream area while indicating slightly higher probabilities of freezing rain in certain months, increased storm intensity in summer months, potential 10% increase in wind intensity, do not direct a move to the “severe” weather loading criteria. Figure 14 from CSA Standard Overhead Systems C22.3 No. 1-10, maps the current weather loading classifications for the various regions of Canada. Southern Ontario is considered a “Heavy” loading area based on past historical records.



FIG 14. WEATHER LOADING MAP

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PowerStream is in the process of reinforcing all pole crossings of restricted access highways. Existing wood pole structures, that age and lose strength over time, will be replaced by concrete or steel or composite poles to ensure Grade 1 construction standards continue to be met. Going to large and stronger pole classes will also increase the “footprint “of the installed pole which may have some aesthetic impact.

PowerStream is moving from linear design methods for wood pole structures to geometric non-linear design. It is expected that geometric non-linear design will become the sole method for design of wood pole structures in the next release of the CSA – C22.3 OH Systems standard that is expected sometime in 2015. PowerStream is piloting use of the Schneider Overhead Design Analysis (OHDA) software for pole structure design. This product allows for the importation of data from ESRI Designer GIS thereby acting as an extension of the Designer tool with access to the additional functionality present in the Designer tool. Discussions with PowerStream staff have indicated that the OHDA's finite element calculations are currently linear which means that changes would be required to continue to use this product for non-linear analysis. PowerStream staff is working with the vendor to adapt the product for non-linear analysis.

Existing pole structures are managed through PowerStream's Asset Management practices. Poles are periodically inspected and any that test for < 60% of initial design strength (per C22.3 No. 1-10 section 8.3.1.3) are scheduled for replacement to bring the pole structure back up to original design strength.

Network configuration, capacity utilization, switching/sectionalizing and distribution automation criteria are specified in the various planning documents.

PowerStream station design tends to be customizable based on location, lot shape/composition and feeder egress capability. Stations are designed to relevant CSA, IEEE and ANSI standards/specifications.

Past transformer station designs have allowed for some electronic components (i.e. battery chargers) to be placed in locations (basements) that could be at risk due to localized severe weather flooding. (Greenwood TS#1 and #2 are just east of a flood risk area) There is an opportunity to harden the existing transformer station facilities to flooding by relocating sub-grade components to a higher level. Future designs will take this risk into consideration and insure that sub-grade station components are not “water” sensitive. Barrie municipal station facilities are generally above grade so operational risk due to flooding is low.



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5.5.3 Summary of good utility practice in Design

- + PowerStream constructs overhead facilities by default to Grade 2 Construction requirements and to Grade 1 requirements where specified by CSA – C22.3.
- + PowerStream calculates weather loading as per the “heavy” criteria in CSA – C22.3.
- + PowerStream is adopting non-linear analysis techniques for analysis of its pole structures.
- + PowerStream has created a comprehensive Design Manual to guide technicians in the technical matters of design, construction and maintenance of the distribution system.
- + Poles are periodically inspected and replaced when strength reduces to 60% initial design
- + Station designs to ensure flood impactive equipment is above grade.

5.5.4 Potential Practice Adaptations

In reviewing PowerStream’s practices for Design, there are a number of initiatives that PowerStream should consider adopting:

1. Consider installing periodic ground anchors in the direction of the line in long straight sections to act as dead-end structures (i.e. HQ uses every 10 poles)
2. Consider adapting designs to be able to withstand wind gusts of up to 120 km/h in strategic locations (rail and highway crossings, station egress riser poles, 4 circuit poles at corners of major intersections, corner poles, dead end poles, 407 ramp poles, other locations deemed critical by PowerStream) and that require a minimum of guying.
3. Consider having poles containing 2 or more primary circuits to be designed to Grade 1 construction standards (Safety factor = 2.0). This is the standard practice in major utilities such as Hydro Quebec, BC Hydro and ATCO.
4. Consider using non-wood poles for 3 or more primary circuits based on the advantages previously mentioned and the increased load at risk
5. Consider a 70% strength replacement target for Grade 1 construction.
6. Consider moving existing flood sensitive equipment above grade in existing stations.



5.6 SYSTEM CONFIGURATION AND PROTECTION PRACTICES

5.6.1 Background

PowerStream currently owns and operates eleven DESN Transformer Stations in the south service area. These Stations are supplied from 230 kV Hydro One transmission circuits. They step the voltage down to the 28kV distribution level. Each station typically consists of 8 to 12 feeders, supplying a combination of three phase and single-phase loads. In the Aurora and Barrie areas, power is supplied from Hydro One transformer stations that step the voltage down to the 44 kV distribution level. The 44 kV feeders in turn supply PowerStream owned Municipal Stations that step the voltage down to 27.6 kV, 13.8 kV, 8.32 kV and 4.16 kV voltage levels that comprises most of the distribution system infrastructure.

5.6.2 Analysis

(i) Configuration

PowerStream's network configuration and planning criteria have a major impact on reliability of supply to customer load. PowerStream's distribution grid is configured in an open grid arrangement. This method of supply has multiple primary feeders (13.8 kV, 27.6 kV, 44 kV) traversing the distribution area with multiple interconnections between the feeders at various points. In the event of a fault on a feeder or loss of supply to a particular feeder, adjacent feeders could pick up supply to customers, except for those customers in the faulted area. The ability of adjacent feeders to pick up load is limited by the preloaded state, the quantity of feeder ties and spare capacity available. In a sense, on the primary side of the distribution system, most customers are implicitly connected to a "loop" type supply where they can be fed from an alternate feeder source if the primary feeder source is affected. Some customers have only one point of primary feeder supply and as such they are considered to have a "radial" supply. If elements of this supply are affected there is no contingency backup and they have to wait for repairs to be made to have power restored. Closing the "loop" in these situations would mitigate this.

There is also increasing amounts of Distributed Generation being connected to the distribution system. This could represent future potential alternate supplies subject to standards related to DG islanding.

The standard overhead conductors installed at PowerStream are 556 kcmil Aluminum. The ampacity of this overhead conductor at 30°C is about 777 Amps or approximately 37 MVA (27.6 kV) / 60 MVA (44 kV). Normal maximum load for this size of conductor is 600 Amps and Normal planning loading is 400 Amps or 20MVA (27.6 kV) / 30 MVA (44kV) to allow for contingency switching.



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Four circuit pole lines are common throughout PowerStream's South service area (27.6 kV). Loss of a pole (weather, vehicle hit etc.) would result in the loss of four circuits and possibly 60 to 80 MW of load. Depending on the site specific location of the affected pole(s), certain customers could expect an outage of 8 to 12 hours while the repairs are taking place. The recent June 17, 2014 pole line collapse on Warden Avenue, due to a microburst, resulted in a 46 hour interruption to the customers in the affected area.

In the Barrie area, the normal limit is 2 x 44 kV circuits on a pole line. The exception is in the vicinity of Midhurst TS where egress congestion has resulted in 3 x 44 kV circuits on poles for some distance (Anne St. North). At times this circuitry congestion can be even more pronounced with additional underbuild circuits as well (i.e. 13.8 kV underbuild with 44 kV circuits above).

Underground residential subdivisions are fed via a "loop" supply with a normally open point at one of the transformers in the middle of the underground feeder. Commercial/Industrial underground subdivisions are also fed via a "loop" supply.

The current feeder configuration will be improved by increased feeder segmentation and load transferability between feeders based on guidelines in PowerStream's recently published Distribution Automation strategy. Feeders will be divided into 3 segments (2.5 switching points per feeder, including a tie switch between feeders) that, together with installation of reclosers and motorized switches, will improve flexibility for operators and line crews to deal with contingency situations. PowerStream has piloted Automated Feeder Restoration (AFR) and Fault Detection Isolation and Recovery (FDIR) schemes for enhanced outage management capabilities.

(ii) Protection

PowerStream's Protection standards are ably described the Feeder Protection Standard - PS-STD-PF-01. The information below is based on a review of this document.

Most of the protection settings at the stations and along the distribution feeders have been set up for an overhead supply system. The general overhead protection philosophy basics are:

1. Treat all faults initially as temporary.



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2. Circuit breaker/recloser lockouts should only occur when it has been determined that a fault is permanent. All PowerStream feeders are permitted to perform a single shot reclose attempt. Feeders that are predominately underground (80% or more) will not attempt a reclose.
3. The smallest possible portion of line should be removed from service in the case of a fault.
4. The fault should be cleared as quickly as possible to minimize hazard to the public, damage to equipment and to minimize the impact on power quality

PowerStream has implemented two feeder protection philosophies: “trip saving” and “fuse saving” depending on location.

A “trip saving” protection scheme allows the feeder breaker to clear transient and permanent faults on the feeder. Faults on the load side of lateral fuses are cleared by the associated lateral fuse. Trip saving is typically applied on Urban feeders in PowerStream South where:

- + Service response times are much shorter for replacing fuses.
- + The majority of the distribution conductors on the load side of the lateral fuses are underground.
- + Faults on underground conductors tend to be permanent, not transient.
- + Typically protections of underground feeders do not incorporate a reclosing scheme because underground faults are nearly always permanent. It is recommended that feeders which are 80% or more underground not be permitted to reclose.
- + It is preferable to clear the lateral fuses in order to avoid momentary interruptions to all the customers on the feeder.

A “fuse saving” protection scheme allows the feeder breaker to clear non-permanent faults on the entire feeder without blowing sectionalizing fuses. Fuse saving is typically applied on rural feeders in PowerStream North where the majority of service lines are overhead and the service response times are much greater for replacing fuses.

Both schemes are designed to maximize the efficient coordination of protective devices to minimize overall outage time and reliability impacts to customers. Fuses need to be coordinated downstream from the first protective device (i.e. station circuit breaker or recloser) to ensure proper operation and alignment with the protection scheme for the specific feeder. In this sense each feeder needs to be analysed from beginning to end to ensure all protective devices coordinate properly.



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Typical source of faults on the distribution system are:

- + Tree contact (vegetation growth or falling limbs)
- + Animal contacts (squirrels, racoons, etc.)
- + Failed equipment (transformers, switchgear, etc.)
- + Foreign interference (cars hitting poles or padmounted equipment)
- + Weather and environmental sources (storms, ice, salt contamination, etc.)

From a storm hardening perspective, the protection standards are adequate and sufficient as long as the actual field installations of fuses and settings follow the protection philosophy. Misapplication of protective devices can result in nuisance operations and increased outage and restoration times (i.e. two 65k fuses in series will not coordinate).

In a storm situation there would be a heightened concern for multiple downed conductors and public safety, especially due to teardown effects of tree/tree limbs on poles and circuits. High-impedence faults due to downed conductors can be in the very low range (i.e. 10 – 100 amps) and may not be seen by low-set overcurrent protection. PowerStream's SEL 451 feeder protection relays have high-impedence fault protection built in. Enabling the SEL 451 relay High-Impedence fault protection mitigates the problems caused by downed conductors. This feature has been enabled in stations equipped with the SEL 451 relay.

This feature should also be enabled in the SEL 651R field relays paired with reclosers as part of the AFR scheme where deemed appropriate.

This feature is not present in the SEL 351 relays used with MS protection mostly in the Barrie service area. Protection is limited to Low Set overcurrent settings on the SEL 351 relays. Low set protection operates if there is sufficient current and is designed for equipment protection versus high impedance protection designed for safety and fire issues.

5.6.3 Summary of good utility practice in System Configuration and Protection

- + Feeder grid arrangement provides for alternate methods to route supply in event of a contingency
- + Fault sensing, sectionalizing switches and distribution automation allows for rapid isolation of impacted area and rapid restoration of customers outside of affected area



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- ✦ Stations equipped with SEL 451 relays have had high impedance fault protection enabled. PowerStream has a program to replace existing TS feeder protection relays with new SEL 451 relays with high impedance fault protection enabled.

5.6.4 Potential Practice Adaptations

In reviewing PowerStream's practices for System Configuration and Protection, there are a number of initiatives that PowerStream should consider adopting:

1. Consider identifying and implementing opportunities for closing the "loop" on "radials" based on loading criteria in the Urban Design Issues report.
2. Consider reviewing all PowerStream feeders for protection coordination. Redundant, inexistent or misapplied protective devices should be identified and dealt with to suit the protection scheme applicable for the respective feeder.
3. Consider enabling high impedance fault detection in existing devices (i.e. SEL 651 relays) where appropriate
4. Consider incorporating high impedance fault detection at the MS level when and where appropriate.

5.7 THIRD PARTY AND CUSTOMER PRACTICES

5.7.1 Background

PowerStream interacts with a number of third parties in its day to day operations. A listing of third parties and perceived areas of interaction and interest with respect to weather related plant issues are shown in Table 7.

| Third Party | Third Party Interactions | Third Party Interests | Third Party Perception of Weather related risks |
|---|---|---|---|
| PowerStream non-operations staff | Provide operations support as required | Assist with restoration activities | Limited ability to assist; loss of normal functionality |
| Residential Customer | Vegetation on private property; access issues | Reliable supply; aesthetics; get power on as soon as possible | Supply/reliability shortfalls; multiday outages |
| Small Commercial | Vegetation on private property; access issues | Reliable supply; get power on as soon as possible | Supply/reliability shortfalls; multiday outages |
| Large Commercial/Industrial | Vegetation on private property; access issues | Reliable supply; get power on as soon as possible | Supply/reliability shortfalls; multiday outages |



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| Third Party | Third Party Interactions | Third Party Interests | Third Party Perception of Weather related risks |
|---|--|--|--|
| MEARIE | Provide PS with claim insurance | Reliable supply and diligent design of system | Excessive claims or class actions due to perceptions of inadequate design, configuration and maintenance |
| Cable/Telephone companies | Share facilities on PS poles: PS facilities on some Bell poles | Infrastructure able to withstand severe weather events | PS Infrastructure collapse results in service loss and damage to their plant |
| External support groups (i.e. forestry, other utilities, etc.) | Assist PS in restoration activities | PS coordination of activities and logistical support | working conditions need to be safe |
| Suppliers (material, food, lodging) | Provide PS with required logistical needs | PS logistical coordination and timely communication | Loss of logistical capability due to weather |
| Environment Canada | Provide forecast and real time appraisal of weather conditions; damage predictions | Accurate and timely information to stakeholders | Inaccurate information |
| Media | Disseminate information on restoration activities to public | Timely and accurate information updates | Inaccurate and/or non-timely information |
| HONI | Transmission affected by severe weather; distribution feeders and facilities that feed PS affected by severe weather; some PS plant on HONI poles and vice versa | Restoration of infrastructure as soon as possible | Crew/material availability; PS Infrastructure collapse results in service loss and damage to their plant |
| Municipalities(non-shareholders) | Municipal approvals for lines on road allowance; vegetation planting in vicinity of lines; vegetation control; | General visual aesthetics; healthy and growing tree canopy; reliable supply to customers | Supply/reliability shortfalls affecting their constituents |
| Municipal services (police, fire, parks, etc.) | Help to maintain public safety; assist with making area safe for PS crews to perform work | Make roads and sidewalks safe as soon as possible; provide emergency facilities for displaced public | Long term damage to infrastructure and public accessibility |
| Generators | Disconnection from grid upon loss of grid supply | Stable market and ability to connect to distribution system; islanding capability | Long term disruption to generation capability |
| OEB | Regulatory approval of storm costs to be passed on through rates; approval of storm mitigation plans | Efficient, low cost and reliable market; regulatory compliance | Increasing storm costs to be passed on through rates; political impact |



Hardening the Distribution System Against Severe Storms

| Third Party | Third Party Interactions | Third Party Interests | Third Party Perception of Weather related risks |
|------------------------------|---|---|--|
| Provincial Government | Can provide emergency assistance in a major catastrophe; policy with respect to climate change and infrastructure standards | Efficient, low cost and reliable market to stimulate growth and political goodwill | Localized negative political impact |
| CSA | Overhead and underground utility infrastructure standards | Ensure that standards allow for appropriate grade of construction for local climate conditions | Standards do not ensure that extreme weather events can be withstood |
| ESA | Permits for customer equipment damaged by weather related event | Public safety is maintained through a weather related situation | Some customer facilities may be energized and in an unsafe condition |
| OPA | Transmission and regional reliability of supply | Regional planning incorporates climate change planning | System reliability decrease due to changing climate conditions |
| IESO | Transmission affected by severe weather; | Grid adheres to IESO reliability guidelines; restoration of infrastructure as soon as possible | Loss of major portions of grid; grid collapse |

TABLE 7 – THIRD PARTY INTERACTIONS

Third party activities impact the storm performance of the distribution system before and during storm events. It is important to ensure that third party activities impact positively on the storm performance of the distribution system.

5.7.2 Analysis

Analysis of third party interactions is limited those that deal with hardening the distribution system as opposed to resiliency and other impacts.

Residential, commercial and industrial customers are serviced from PowerStream plant. In some cases, vegetation on customer property can interfere with PowerStream or customer owned plant as a result of a severe weather situation. Access to PowerStream plant on customer property can also be a problem in a severe weather situation. Implementing a “Hazard” tree program as mentioned in the Vegetation section may be able to mitigate some of the issues related to trees on private property. PowerStream like all other Ontario LDCS has the right under the Electricity Act to enter private property to maintain their plant and this would also apply to PowerStream owned service conductor and any related line clearing. Eliminating the need to access



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PowerStream plant on private property (i.e. rear-lot feeds) can also mitigate customer impacts on storm response.

Cable and telephone companies often share space on PowerStream poles to run their communication lines. Communication infrastructure is installed in accordance to CSA standards and ESA regulation 22/04. The location and quantity of foreign plant on PowerStream poles is coordinated and controlled by PowerStream. In a severe weather situation, there will be occurrences where lines and poles are brought down due to wind, ice loading or vegetation related mechanical teardown. In this case PowerStream and telecommunication plant is down and in the same vicinity. In general the telecommunication companies wait for PowerStream to rebuild the pole before they come in and re-attach their plant. PowerStream builds and maintains its overhead infrastructure to the “Heavy” grade of construction. It is important for PowerStream to ensure by contract and by inspection that third party poles, on which it has its infrastructure, are also built and maintained to this standard.

Impacts to HONI transmission plant would adversely impact the ability of PowerStream to provide power to its customers. It is important that the transmission infrastructure meets the IESO reliability guidelines for supplying stations that supply PowerStream customers and expected weather conditions in South-Central Ontario. Recent planning studies with HONI, the OPA and IESO have identified actions to be taken by HONI to meet the IESO reliability guidelines. Weather withstand capability should be discussed as part of the planning exercise. Like other third parties, it is important for PowerStream to ensure that HONI plant supplying embedded PowerStream customers is built and maintained to the same standard as PowerStream plant. Redundancy of supply paths to embedded customers should also be pursued.

Municipalities coordinate the placement and type of plant of road allowance (i.e. sewer, water, poles, sidewalks, etc.). They approve PowerStream's plans for plant on road allowance. It is important that other works in the vicinity of PowerStream overhead plant do not negatively impact on the distribution system. A key municipal controlled activity that affects PowerStream overhead plant is the planting of trees on directly under or adjacent to the distribution lines on road allowance. Planting the wrong species of tree can result in future vegetation encroachment problems with the distribution lines. Municipalities are often restrictive in permitting the pruning of the tree canopy. This can also result in future problems due to the teardown impact of limbs in a severe weather situation. PowerStream has started consultations with municipalities with respect to tree planting coordination. This discussion should also extend to tree canopy pruning and “hazard” tree removal on private property that can be assisted through judicious use of municipal by-laws.



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The OEB is aware of severe weather impacts on the distribution system. Proactive regulatory engagement with the OEB will help promote the case for spending on storm hardening programs in the future.

The Provincial government sets energy policy. Policy directives could be put in place to provide direction to the OEB and utilities in determining cost recovery for undergrounding existing overhead systems to mitigate climate change impacts.

PowerStream presence on CSA Standards committees and ESA Regulation 22/04 committees will ensure that PowerStream is kept up to date on evolving standards and regulations and that PowerStream strategic interests and represented.

5.7.3 Summary of good utility practice in Third Party interactions

- + Vegetation control issues are communicated to PowerStream's customers through its website and other publications.
- + PowerStream controls and coordinates third party access to its pole structures.
- + Planning studies initiated by PowerStream have identified actions required by HONI to strengthen the transmission system to current IESO reliability guidelines.
- + PowerStream has begun discussions with municipalities to coordinate tree planting under or near overhead lines.
- + PowerStream maintains strong ties and relationships with OEB staff.

5.7.4 Potential Practice Adaptations

In reviewing PowerStream's practices for Third Party interactions, there are a number of initiatives that PowerStream should consider adopting:

1. Consider ensuring that the conditions of Service are clear on PS ability to enter property to trim overhead secondary lines - see Vegetation Management section.
2. Consider developing a Hazard tree identification and mitigation program for trees on private property – see Vegetation Management section.
3. Consider ensuring joint use agreements with third parties incorporate expected grade of construction and maintenance assurances to withstand severe weather conditions.



6. DISTRIBUTION SYSTEM HARDENING – RECOMMENDATIONS SUMMARY

PowerStream's post-storm review identified 38 areas for review to improve the performance of the system during severe weather events. This report is one of the 38 areas of review.

There are two key concepts related to improving the performance of electrical distribution systems in severe storm situations: hardening and resiliency.

Hardening - physical changes to make particular pieces of infrastructure less susceptible to storm-related damage

Resiliency - increasing the ability to recover quickly from damage to facilities' components or to any of the external systems on which they depend

In order to maintain acceptable levels of safety and reliability of its distribution system, a strategy composed of short, medium and long-term hardening related actions should be implemented as shown in Figure 15.



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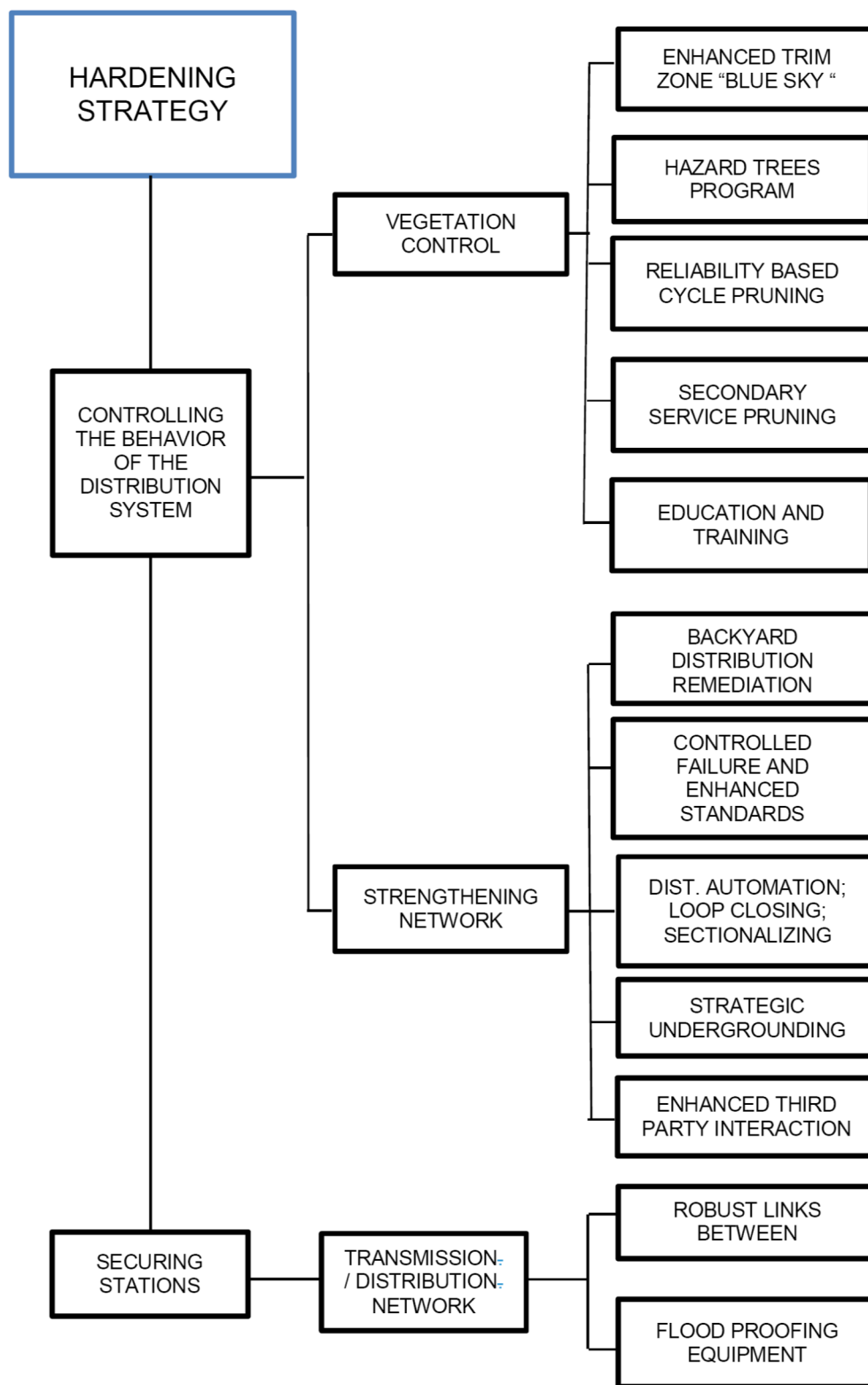


FIG 15. HARDENING STRATEGY



6.1 RECOMMENDATIONS

The report recommendations, for the most part, focus on hardening related matters as defined in Figure 15. These hardening options are discussed in the Controlling the Behaviour of the Distribution System, and Securing Stations sections.

It is understood that a number of the other 37 areas for review focus on resiliency and communication related matters such as emergency plans, mutual aid agreements, emergency generators, customer communications, etc. and as such resiliency related matters are not noted here.

The following recommendations have been derived based on previous information presented in this report related to climate change, best practices in physical hardening and PowerStream's existing practices in the design, configuration and operation of its distribution system. They augment PowerStream's existing good utility practices in distribution design, construction and operation.

Recommendations have been prioritized for implementation, in each of the three hardening categories, based on importance, cost and effectiveness in advancing hardening of the distribution system. Some recommendations involve expenditures that will be capital and others operating. Relative cost and hardening impact assessments (high, medium or low) are also provided. In some cases, a number of recommendations can be acted on concurrently. Some recommendations are presented in multiple options generally dealing with a "going forward" approach or a "legacy remediation" approach.

Where available, unit costs were based on PowerStream information, CIMA+ information, utility equipment supplier information and finally general estimates on perceived effort.

6.1.1 Vegetation control

There are 6 Vegetation control recommendations presented in Table 8. They are listed in order of priority with respect to a combination of cost and impact towards distribution system hardening. They are Operating in nature and would be funded as such.



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| Item | Option | Hardening Recommendation Description | Units | Program | Cost | Cost level | Impact level |
|------|--------|--|---|-----------|--------|------------|--------------|
| V1 | | Create enhanced trim zone | total clearance to be 3.5m side;3.5m below; all above | Operating | \$5.1M | Medium | High |
| V2 | | Incorporate aspects of reliability centered maintenance into the line clearing cycle | N/A | Operating | <\$20k | Low | Medium |
| V3 | | Hazard tree program | Trees off road allowance | Operating | \$100k | Medium | High |
| V4 | | Overhead service line clearing | 32 300 | Operating | \$300k | Medium | Medium |
| V5 | | Educate stakeholders | N/A | Operating | <\$20k | Low | Low |
| V6 | | Train design and construction staff | N/A | Operating | <\$20k | Low | Low |

TABLE 8 – VEGETATION CONTROL RECOMMENDATIONS

6.1.2 Strengthening the Distribution System

There are 18 Strengthening the Distribution System recommendations presented in Table 9. They are listed in order of priority with respect to a combination of cost and impact towards distribution system hardening. A number of recommendations address a common specific hardening action but have alternatives (a or b) that can be selected. In some cases the alternatives are strictly choose “a or b” but not both (i.e. backyard conversion). Other alternatives represent a split in program effort to address past infrastructure, future infrastructure or even both if so desired. This represents an understanding that funding for hardening programs is not unlimited and careful selection of programs and scope is required.



Hardening the Distribution System Against Severe Storms

| Item | Option | Hardening Recommendation Description | Units | Program | Cost | Cost level | Impact level |
|------|--------|--|--------------------------------|---------|-----------------|------------|--------------|
| S1 | a | Hybrid conversion - 5-6 years for pre 1980; address post-1980 in 2024 thru 2029 | 3589 | Capital | \$59.5M | High | Medium |
| | | Breakaway connectors | 3589 | Capital | \$1.1M | Medium | Medium |
| | b | Full conversion - 8 years for pre 1980; address post-1980 in 2024 thru 2029 | 3589 | Capital | \$87.4M | High | High |
| S2 | | All new or upgraded services underground | + 400 annually | Capital | <\$20k | Low | High |
| S3 | | Joint use standards | N/A | Capital | <\$20k | Low | Medium |
| S4 | | Critical poles designed to handle 120kmh winds | 459 | Capital | \$1.84M | Medium | High |
| S5 | | Breakaway connectors | 36 100 | Capital | \$5.4M | Medium | Medium |
| S6 | | Periodic in-line anchoring (ie. storm dead end) | every 6 - 10 poles | Capital | \$8M | Medium | Medium |
| S7 | | Poles with 2 or more primary circuits to Grade 1 construction -consider non-wood material | 1200+ | Capital | \$24M | High | High |
| S8 | | 70% strength replacement target for Grade 1 construction | As identified per pole testing | Capital | <\$50k annually | Low | Medium |
| S9 | | Develop composite pole standards | stds book | Capital | <\$50k | Low | Medium |
| S10 | a | Controlled failure mechanism | See cost | Capital | +6% | Medium | Medium |
| | b | Controlled failure mechanism | See cost | Capital | \$45k/km | Medium | Medium |
| S11 | | Opportunities for closing the “loop” on “radials” should be identified and implemented. | potential locations | Capital | TBD | Medium | Medium |
| S12 | a | Underground station egress cables to 2 circuit riser points - going forward only | 800m | Capital | \$4M | Medium | Medium |
| | b | Underground station egress cables to 2 circuit riser points - existing infrastructure | TBD | Capital | \$5000/m | Medium | Medium |
| S13 | a | Strategic undergrounding - Limit overhead circuits to maximum of 2 for the key supply voltage in the area | 51.7 km future | Capital | \$155M | High | Medium |
| | b | Strategic undergrounding - convert existing 4 circuit poles to 2 circuit poles and 2 circuit underground | 49km exist | Capital | \$157M | High | High |
| S14 | | Strategic Undergrounding - Incorporate ducts in new/refurbished bridge structures or similar critical points | 404/400 crossings | Capital | \$300/m | Low | High |
| S15 | a | Underground the distribution system – going forward only | 120km | Capital | \$360M | High | Medium |
| | b | Underground the distribution system – existing infrastructure | All | Capital | \$4,500M | Very High | High |
| S16 | | Review and update feeder protection coordination | TS and MS feeders | Capital | \$150k | Low | Low |
| S17 | | Install and enable High Impedence fault detection where appropriate | 5 TS | Capital | \$1.5M+ | Medium | Low |
| S18 | | Cable chamber and vault drainage standards | as required | Capital | \$10k/unit | Low | Low |

TABLE 9 – STRENGTHENING THE DISTRIBUTION SYSTEM RECOMMENDATIONS

6.1.3 Securing stations – Transmission / Distribution Network

This area covers practices that tend to deal with securing transformer stations with respect to severe storm events. There are 3 Securing stations recommendations presented in Table 10. They are listed in order of priority with respect to a combination of cost and impact towards distribution system hardening. The After-storm management plan requires station inspection after service has been restored to ensure that all station assets are in good operating condition and standards have not been compromised.



Hardening the Distribution System Against Severe Storms

| Item | Option | Hardening Recommendation Description | Units | Program | Cost | Cost level | Impact level |
|------|--------|---|-------------|-----------|--------|------------|--------------|
| SS1 | | Move existing flood sensitive equipment above grade in existing stations. | As per list | Capital | \$1.1M | Medium | Medium |
| SS2 | | Updates on transmission system capability to withstand severe weather events. | annually | Operating | <\$20k | Low | Medium |
| SS3 | | After storm management plan | as required | Operating | <\$20k | Low | Low |

TABLE 10 – SECURING STATIONS RECOMMENDATIONS

A summary graphic of respective option cost and impact assessment is shown in Table 11.

| OPTION COST / IMPACT ASSESSMENT | | | | |
|---------------------------------|--------|-------------------------------|--|---------------------------|
| IMPACT | HIGH | S2; S14 | V1; V3 S4; | S1b; ; S7; S13b; S15b* |
| | MEDIUM | V2; S3; S8; S9; S10 SS2 | V4 S5; S6; S10a; S10b; S11; S12a; S12b SS1 | S1a; S13a; S15a |
| | LOW | V5; V6 S16; S18 SS3 | S17 | |
| | | LOW | MEDIUM | HIGH |
| | | COST | | |

TABLE 11 – OPTION COST / IMPACT ASSESSMENT

* *Very High cost*

In general, programs have been prioritized in the three recommendation sections by their impact on weather hardening the distribution system and relative cost to implement along with information from interviews with PowerStream Executive and staff. Interviews provided useful information on customer feedback received related to severe weather and service reliability expectations; existing asset management programs; and practical experiences in designing, constructing, operating and maintaining distribution infrastructure in PowerStream's service territory.



Hardening the Distribution System Against Severe Storms

PowerStream's future pace in hardening the distribution system will be determined by the amount of capital and operating funds available to be allocated to the various programs that PowerStream chooses to pursue. A sample mix of capital program options based on varying levels of fixed annual funding and Table 9 priority position is illustrated in Tables 12 and 13.

| Annual Capital funds | Program | Program Cost | Notes |
|----------------------|--|--------------|---|
| \$5M | S1b - full backyard conversion | \$87.4M | 12 year program (\$5M/year) for pre- 1980 plant |
| | S2 – all new services UG | <\$20k | Forward looking policy change to mitigate severe weather impacts on new service connections |
| | S3 – Joint use standards | <\$20k | Ensure third party plant build to common grade of construction (i.e. "Heavy") |
| \$10M | S1b - full backyard conversion | \$87.4M | 6 year program(\$10M/year) for pre- 1980 plant |
| | S2 – all new services UG | <\$20k | Forward looking policy change to mitigate severe weather impacts on new service connections |
| | S3 – Joint use standards | <\$20k | Ensure third party plant build to common grade of construction (i.e. "Heavy") |
| \$15M | S1b - full backyard conversion | \$87.4M | 6 year program(\$10M/year) for pre- 1980 plant |
| | S2 – all new services UG | <\$20k | Forward looking policy change to mitigate severe weather impacts on new service connections |
| | S3 – Joint use standards | <\$20k | Ensure third party plant build to common grade of construction (i.e. "Heavy") |
| | S4 – Critical poles to handle 120kmh winds | \$1.84M | 5 year program(\$400k/year) for critical poles |
| | S5 – Breakaway connectors | \$5.4M | 5 year program - \$1.1M/year to install breakaway connectors on overhead service conductors |
| | S6 – inline storm guying | \$8M | 5 year program(\$1.6M/year) focused on N-S critical lines (1000 poles) |
| | S7 – poles with 2+ circuits to Grade 1 | \$24M | 12 year program (\$2M/year) |

TABLE 12 – CAPITAL FUNDING AND HARDENING PROGRAM VARIANTS



Hardening the Distribution System Against Severe Storms

| \$5M Program | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 | Year 10 | Year 11 | Year 12 |
|--------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|
| S1 | \$5M | \$5M | \$5M | \$5M | \$5M | \$5M | \$5M | \$5M | \$5M | \$5M | \$5M | \$5M |
| S2 | <\$20k | c | c | c | c | c | c | c | c | c | c | c |
| S3 | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k |
| S4 | - | - | - | - | - | - | - | - | - | - | - | - |
| S5 | - | - | - | - | - | - | - | - | - | - | - | - |
| S6 | - | - | - | - | - | - | - | - | - | - | - | - |
| S7 | - | - | - | - | - | - | - | - | - | - | - | - |
| S8 | - | - | - | - | - | - | - | - | - | - | - | - |
| S9 | - | - | - | - | - | - | - | - | - | - | - | - |
| S10 | - | - | - | - | - | - | - | - | - | - | - | - |
| S11 | - | - | - | - | - | - | - | - | - | - | - | - |
| S12 | - | - | - | - | - | - | - | - | - | - | - | - |
| S13 | - | - | - | - | - | - | - | - | - | - | - | - |
| S14 | - | - | - | - | - | - | - | - | - | - | - | - |
| S15 | - | - | - | - | - | - | - | - | - | - | - | - |
| S16 | - | - | - | - | - | - | - | - | - | - | - | - |
| S17 | - | - | - | - | - | - | - | - | - | - | - | - |
| S18 | - | - | - | - | - | - | - | - | - | - | - | - |

| \$10M Program | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 | Year 10 | Year 11 | Year 12 |
|---------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|
| S1 | \$10M | \$10M | \$10M | \$10M | \$10M | \$10M | c | c | c | c | c | c |
| S2 | <\$20k | c | c | c | c | c | c | c | c | c | c | c |
| S3 | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k |
| S4 | - | - | - | - | - | - | \$400k | \$400k | \$400k | \$400k | \$400k | c |
| S5 | - | - | - | - | - | - | \$1.1M | \$1.1M | \$1.1M | \$1.1M | \$1.1M | c |
| S6 | - | - | - | - | - | - | \$1.6M | \$1.6M | \$1.6M | \$1.6M | \$1.6M | c |
| S7 | - | - | - | - | - | - | \$2M | \$2M | \$2M | \$2M | \$2M | \$2M |
| S8 | - | - | - | - | - | - | - | - | - | - | - | - |
| S9 | - | - | - | - | - | - | - | - | - | - | - | - |
| S10 | - | - | - | - | - | - | - | - | - | - | - | - |
| S11 | - | - | - | - | - | - | - | - | - | - | - | - |
| S12 | - | - | - | - | - | - | - | - | - | - | - | - |
| S13 | - | - | - | - | - | - | - | - | - | - | - | - |
| S14 | - | - | - | - | - | - | - | - | - | - | - | - |
| S15 | - | - | - | - | - | - | - | - | - | - | - | - |
| S16 | - | - | - | - | - | - | - | - | - | - | - | - |
| S17 | - | - | - | - | - | - | - | - | - | - | - | - |
| S18 | - | - | - | - | - | - | - | - | - | - | - | - |

| \$15M Program | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 | Year 10 | Year 11 | Year 12 |
|---------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|
| S1 | \$10M | \$10M | \$10M | \$10M | \$10M | \$10M | c | c | c | c | c | c |
| S2 | <\$20k | c | c | c | c | c | c | c | c | c | c | c |
| S3 | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k | <\$20k |
| S4 | \$400k | \$400k | \$400k | \$400k | \$400k | \$400k | c | c | c | c | c | c |
| S5 | \$1.1M | \$1.1M | \$1.1M | \$1.1M | \$1.1M | c | c | c | c | c | c | c |
| S6 | \$1.6M | \$1.6M | \$1.6M | \$1.6M | \$1.6M | c | c | c | c | c | c | c |
| S7 | \$2M | \$2M | \$2M | \$2M | \$2M | \$2M | \$2M | \$2M | \$2M | \$2M | \$2M | \$2M |
| S8 | - | - | - | - | - | - | - | - | - | - | - | - |
| S9 | - | - | - | - | - | - | - | - | - | - | - | - |
| S10 | - | - | - | - | - | - | - | - | - | - | - | - |
| S11 | - | - | - | - | - | - | - | - | - | - | - | - |
| S12 | - | - | - | - | - | - | - | - | - | - | - | - |
| S13 | - | - | - | - | - | - | - | - | - | - | - | - |
| S14 | - | - | - | - | - | - | - | - | - | - | - | - |
| S15 | - | - | - | - | - | - | - | - | - | - | - | - |
| S16 | - | - | - | - | - | - | - | - | - | - | - | - |
| S17 | - | - | - | - | - | - | - | - | - | - | - | - |
| S18 | - | - | - | - | - | - | - | - | - | - | - | - |

Notes: "-" = no funding

"c" = program complete



TABLE 13 – CAPITAL FUNDING AND HARDENING PROGRAM YEARLY PROGRESS

Hardening the Distribution System Against Severe Storms

Conclusions

In this report, a number of potential distribution system hardening options have been presented for PowerStream's consideration. It is understood that creating a hardening program requires careful consideration of costs to balance rate impact and hardening program progress. By adopting a balanced rate fundable program of a number of these options, PowerStream will position itself as a company that has understood the impact of climate change on distribution infrastructure and has diligently moved forward to adapting its infrastructure to continue to deliver safe and reliable power.

CIMA+ have confidence that the information provided will enable PowerStream to develop a multi-year portfolio of distribution hardening measures that is rate base fundable and provides value to the customer.



A P P E N D I X A

Questions

Power Stream staff interview questions

1. What does “distribution system hardening” mean to you?
2. What was the role of your area (i.e. design, lines, system control, etc.) in the ice storm preplan and restoration efforts?
3. What were the specific infrastructure impacts caused by the ice storm that stand out to you?
4. Which were the most problematical?
5. Do you feel you had the resources and tools to respond effectively?
6. Do you have any thoughts on current tree trimming practices and what changes would minimize damage and outage response times in a future severe storm situation?
7. Do you have any thoughts on existing backyard construction and what changes would minimize damage and outage response times in a future severe storm situation?
8. Do you have any thoughts on current underground distribution practices and what changes would minimize damage and outage response times in a future severe storm situation?
9. Do you have any thoughts on the current design practices and what changes would minimize damage and outage response times in a future severe storm situation?
10. Do you have any thoughts on the current set of standards and what changes would minimize damage and outage response times in a future severe storm situation?
11. Do you have any thoughts on system configuration, protection and related operating practices and what changes would minimize damage and outage response times in a future severe storm situation?
12. Are there any other suggestions that you think could minimize damage and outage response times in a future severe storm situation?
13. Do you have any thoughts on how external agencies (i.e. ESA) could have aided assisted in the restoration efforts?
14. Do you have any thoughts on how third parties (i.e. cable) helped/hindered restoration efforts?
15. Are there any specific areas of the distribution system that stand out to you as in need of storm hardening efforts?

A P P E N D I X B

Future 4 circuit pole lines – Next 10 years

Hardening the Distribution System Against Severe Storms

Future 4 circuit pole lines - next 10 years:

Vaughan

| | km |
|--|-----------|
| 4 Ccts on Kirby Sdrd from Kipling to Jane St | 6 |
| 4 Ccts on Weston Rd from Kirby to Rutherford | 6 |
| 4 Ccts on Teston Rd Ave from Kipling to Jane St | 6 |
| 4 Ccts on Kipling Ave from Kirby to Teston Rd | 2 |
| 4 Ccts on Jane St from Teston Rd to KVTL | 4 |
| 4 Ccts on Jane St from Steeles to Hwy 7 | 2 |
| 4 Ccts on Jane St from Rutherford to Langstaff Rd | 2 |
| 4 Ccts on Steeles from Jane to Keele St | 2 |
| 4 Ccts on Hwy 7 from Weston Rd to Jane St | 2 |
| 4 Ccts on Major Mack from Pine Valley to Weston Rd | 2 |
| | <u>34</u> |

Markham

| | |
|--|----------|
| 4 ccts on Warden from Hwy 7 to Major Mack Dr | 4 |
| 4 Ccts on 14th Ave from Hwy 48 to 9th Line | 2 |
| | <u>6</u> |

Richmond Hill (due to road widening work)

| | |
|---|----------|
| 4 Ccts on Carrville Rd from Bathurst St to Yonge St | 2 |
| 4 Ccts on Yonge St from 16th Ave to Major Mack | 2 |
| | <u>4</u> |

Barrie

| | |
|--|------------|
| 4 ccts on Sunnidale from Anne to Ferndale | 1.6 |
| 4 ccts on Ferndale from Edgehill to Tiffin | 1.5 |
| 4 ccts on Essa from Ferndale to Mapleview | 2.2 |
| 4 ccts on Mapleview Drive from Essa to Veterans | 1.3 |
| 4 ccts on Big Bay Point Road from Fairview to Bayview | 0.5 |
| 4 ccts on Big Bay Point Road from Huronia to Leggott Ave | 0.6 |
| | <u>7.7</u> |

51.7

A P P E N D I X C

Strategic Undergrounding

Hardening the Distribution System Against Severe Storms

Strategic Undergrounding

4 Circuit pole to 2 circuit pole/2 circuit UG conversion schedule

Cost to convert: \$3.2M/km

| Priority | Municipality | Street | From/To | Line Orientation | Circuits | Avg. Pole Strength | KM | Project Cost(\$M) | Notes |
|----------|---------------|-----------------------|-------------------------------------|------------------|------------------------------------|--------------------|------|-------------------|---|
| 1 | Vaughan | Centre St. | Bathurst to Dufferin St. | East-West | 4 x 27.6kV | 83% | 2.1 | \$6.72 | Commercial/Residential - aesthetics - high rise |
| 2 | Vaughan | ROW | Greenwood TS to Centre St | North-South | 8 x 27.6kV (2) | N/A | 0.5 | \$1.60 | VTs1/1EStation egress - no public exposure |
| 3 | Vaughan | Weston Rd. | Hwy #7 to Langstaff Rd | North-South | 4 x 27.6kV | 94% | 3.2 | \$10.24 | High density commercial |
| 4 | Richmond Hill | Hwy#7 | Silver Linden to 404 | East-West | 4 x 27.6kV | 82% | 2.5 | \$8.00 | High density commercial - VIVA |
| 5 | Vaughan | Major Mackenzie Drive | Weston Rd to Jane St | East-West | 4 x 27.6kV | N/A | 2.1 | \$6.72 | 400 crossing/Wonderland - hospital(?) |
| 6 | Vaughan | Hwy#7 | Jane St. To Keele St | East-West | 4 x 27.6kV | N/A | 2 | \$6.40 | Vaughan City Centre area |
| 7 | Vaughan | Dufferin St. | Greenwood TS to Langstaff Rd. | North-South | 4 x 27.6kV | 96% | 1.75 | \$5.60 | 407/7 Highway crossing |
| 8 | Vaughan | Islington Avenue | Langstaff Rd to Rutherford Rd. | North-South | 4 x 27.6kV | N/A | 2 | \$6.40 | Residential - aesthetics |
| 9 | Vaughan | Bathurst St. | Rutherford Rd. to Hwy#7 | North-South | 4 x 27.6kV | 80% | 2.2 | \$7.04 | Residential - aesthetics |
| 10 | Markham | Riviera | Roddick to Woodbine | East-West | 4 x 27.6kV | N/A | 0.7 | \$2.24 | Industrial area |
| 11 | Vaughan | Langstaff | Dufferin to Keele | East-West | 4 x 27.6kV | N/A | 2.2 | \$7.04 | Industrial area |
| 12 | Vaughan | Keele | Langstaff Rd to Rutherford Rd. | North-South | 4 x 27.6kV | N/A | 2.2 | \$7.04 | Commercial/Industrial |
| 13 | Vaughan | Jane St. | Hwy #7 to Courtland | North-South | 4 x 27.6kV | N/A | 2.4 | \$7.68 | Commercial/Industrial |
| 14 | Vaughan | Hwy#7 | Keele St. to Centre St. | East-West | 4 x 27.6kV | N/A | 1.8 | \$5.76 | Commercial area |
| 15 | Vaughan | Huntington Rd. | Langstaff Rd to Rutherford Rd. | North-South | 4 x 27.6kV | 88% | 2.1 | \$6.72 | Low density residential - exposed |
| 16 | Vaughan | Hwy#7 | Centre St to Langstaff Rd | East-West | 4 x 27.6kv | N/A | 1.8 | \$5.76 | Highway parallel |
| 17 | Vaughan | Rutherford Rd | Weston Rd to Jane St | East-West | 4 x 27.6kV | N/A | 2 | \$6.40 | 400 crossing/Commercial |
| 18 | Vaughan | Rutherford Rd | Huntington Rd to Hwy 27 | East-West | 4 x 27.6kV | N/A | 2 | \$6.40 | Low density residential - VTS3 egress |
| 19 | Vaughan | Rutherford Rd | Hwy 27 to Islington Ave. | East-West | 4 x 27.6kV | N/A | 2.5 | \$8.00 | Winding road/hill - residential |
| 20 | Vaughan | Rutherford Rd | Islington Ave. to Weston Rd | East-West | 4 x 27.6kV | N/A | 3.5 | \$11.20 | low density residential |
| 21 | Markham | Woodbine Ave. | 16th to Major Mackenzie Dr | North-South | 4 x 27.6kV | 90% | 2.2 | \$7.04 | Residential - aesthetics |
| 22 | Markham | Roddick Rd. | 14th to Riviera | North-South | 4 x 27.6kV | N/A | 0.2 | \$0.64 | MTS1 egress - H1/H2 |
| 23 | Markham | Warden Ave | 14th to HONI ROW | North-South | 4 x 27.6kV | N/A | 0.4 | \$1.28 | Rail crossing/commercial |
| 24 | Markham | Warden Ave | 14th to N. of Gibson Dr | North-South | 4 x 27.6kV | N/A | 1.4 | \$4.48 | Commercial area (2013 rebuilt) |
| 25 | Markham | Kennedy Rd. | Helen to Hwy 407 | North-South | 4 x 27.6kV | N/A | 0.3 | \$0.96 | MTS3/3E egress - highway |
| 26 | Markham | Hwy #7 | Cochrane to 404 | East-West | 4 x 27.6kV | 83% | 1.8 | \$5.76 | Commercial area - VIVA - H2/H3 |
| 27 | Markham | Hwy #7 | Frontenac to town Centre | East-West | 4 x 27.6kV | 83% | 1.3 | \$4.16 | Commercial area - VIVA - H2/H3 |
| | | | | | | | 49.2 | \$157.28 | |
| Other | | | | | | | | | |
| | Vaughan | Hwy #27 | MMD to Langstaff | North-South | 2 x 27.6kV; 2 x 8kV | 84% | 4 | \$12.80 | low density residential |
| | Vaughan | Keele | Hwy #7 to Administration Rd | North-South | 2 x 27.6kV; 2 x 8.32kV | 86% | 0.3 | \$0.96 | Commercial |
| | Markham | Woodbine Ave. | Riviera to Denison | North-South | 2 x 27.6kV; 2 x 13.8kV | 72% | 1.8 | \$5.76 | Commercial |
| | Markham | Bayview Avenue | John to Romfield | North-South | 2 x 27.6kV; 1 x 13.8kV; 1 x 8.32kV | 78% | 2.2 | \$7.04 | Commercial/residential |
| | Aurora | Leslie St | Wellington to Vandorf | North-South | 2 x 44kV; 2 x 13.8kV | N/A | 3 | \$9.60 | low density commercial |
| | Aurora | Bayview Avenue | Ballymore to Stone Rd | North-South | 2 x 44kV; 2 x 13.8kV | 97% | 4.3 | \$13.76 | Commercial/residential |
| | Aurora | Vandorf | Leslie St. to Engelhard | East-West | 2 x 44kV; 2 x 13.8kV | N/A | 2.8 | \$8.96 | Residential |
| | Aurora | St. John Sideroad | Bathurst St. to Bayview Avenue | East-West | 2 x 44kV; 2 x 13.8kV | N/A | 4.3 | \$13.76 | Commercial/residential |
| | Barrie | Bayview Avenue | Mapleview Dr. to Big Bay Point Road | North-South | 2 x 44kV; 2 x 1 | N/A | 1.5 | \$4.80 | Commercial/residential - H1 |
| | Barrie | Anne St. | Neelands to Cundles | North-South | 3 x 44kV + 1 x | 88% | 1.2 | \$3.84 | low density rural |
| | Vaughan | Albion-Vaughan | KVTL to Kirby | North-South | 2 x 44kV; 1 x 27.6kV, 1 Unk | N/A | 2.5 | \$8.00 | concrete - low density rural |
| | Vaughan | Kirby | Albion-Vaughan to CPR | East-West | 2 x 44kV; 1 x 27.6kV, 1 Unk | N/A | 1 | \$3.20 | concrete - low density rural |
| | | | | | | | 78.1 | \$249.76 | |
| | | | | | | | | \$252.96 | |

A P P E N D I X D

Rear Lot Priority List (2015-2029)

Hardening the Distribution System Against Severe Storms

| Rear Lot Priority List 2015-2029 | | | | | | | | | |
|----------------------------------|----------------------|-----------------|------|----------|---|----------------|--------------|----------------------|----------------------|
| Year | Location Reference # | Municipality | Year | 2014 Age | Project | # of Customers | Project Cost | Option 3 Annual Cost | Option 4 Annual cost |
| 2015 | 1 | Barrie | 1958 | 56 | Shirley/ Vine | 20 | | \$6,461,116 | \$9,492,672 |
| | 2 | Barrie | 1955 | 59 | Blake/ Kempenfelt | 21 | \$1,065,718 | | |
| | 4 | Barrie | 1968 | 46 | North Park/ Park Dale | 40 | | | |
| | 18 | Penetanguishene | 1975 | 39 | Shannon Rd. at Main St. | 11 | \$178,710 | | |
| | 15 | Penetanguishene | 1975 | 39 | Burke/ Country Club | 10 | \$162,464 | | |
| | 16 | Penetanguishene | 1968 | 46 | Maria/ Edward | 12 | \$194,957 | | |
| | 42 | Aurora | 1968 | 46 | Yonge & Wellington (NW) - Phase 1 | 69 | \$2,728,207 | | |
| 2016 | 49 | Markham | 1962 | 52 | Bayview & Steeles (NE) - Phase 1 | 191 | \$2,131,060 | \$7,259,730 | \$10,665,996 |
| | 22 | Tottenham | 1965 | 49 | Queen to Eastern and top of Eastern and Wilson - Phase 1 | 68 | \$883,687 | | |
| | 3 | Barrie | 1956 | 58 | Wellington/ Oak | 68 | \$1,392,391 | | |
| | 42 | Aurora | 1968 | 46 | Yonge & Wellington (NW) - Phase 2 | 185 | \$2,800,809 | | |
| | 49 | Markham | 1962 | 52 | Bayview & Steeles (NE) - Phase 2 | 191 | \$2,182,843 | | |
| 2017 | 22 | Tottenham | 1965 | 49 | Queen to Eastern and top of Eastern and Wilson - Phase 2 | 67 | \$1,117,968 | \$7,079,690 | \$10,401,481 |
| | 21 | Tottenham | 1960 | 54 | Frazer Ave. 3 Phase line & Perdue Pl/ Alphonsus Crt. | 22 | | | |
| | 27 | Tottenham | 1968 | 46 | West side of Queen from #146 to Lionel Stone | 58 | \$847,605 | | |
| | 42 | Aurora | 1968 | 46 | Yonge & Wellington (NW) - Phase 3 | 185 | \$2,878,574 | | |
| | 49 | Markham | 1962 | 52 | Bayview & Steeles (NE) - Phase 3 | 191 | \$2,235,543 | | |
| 2018 | 24 | Tottenham | 1980 | 34 | Queen St. to Adeline Ave. and Rogers to Brown St. North Side - Phase 1 | 85 | \$1,144,795 | \$6,792,096 | \$9,978,947 |
| | 23 | Tottenham | 1965 | 49 | Queen St. to Keogh St. and Wilson to Dilane St. E - Phase 2 | 30 | \$438,416 | | |
| | 12 | Alliston | 1955 | 59 | Victoria W. of Downey | 8 | | | |
| | 25 | Tottenham | 1971 | 43 | North side of Adeline from Rogers to Brown St. | 33 | \$1,595,091 | | |
| | 30 | Tottenham | 1974 | 40 | Eastern Ave. backing onto railway from Wilson to Park | n/a | | | |
| | 8 | Barrie | 1955 | 59 | Marian/ Pratt/ Shannon - Phase 1 | 93 | \$1,324,602 | | |
| 2019 | 45 | Markham | 1964 | 50 | Main St. Unionville & Carlton(SW) - (NW side of Hwy 7/Kennedy) - Phase 1 | 156 | \$2,289,192 | \$6,647,977 | \$9,767,207 |
| | 24 | Tottenham | 1980 | 34 | Queen St. to Adeline Ave. and Rogers to Brown St. North Side - Phase 2 | 46 | | | |
| | 29 | Tottenham | 1968 | 46 | East of Queen from George to Ryan Ln. | 27 | \$1,212,199 | | |
| | 8 | Barrie | 1955 | 59 | Marian/ Pratt/ Shannon - Phase 2 | 29 | | | |
| | 5 | Barrie | 1957 | 57 | Johnathan/ Bathwell | 73 | \$1,364,340 | | |
| | 9 | Barrie | 1960 | 54 | Alexander/ Oliver | 40 | | | |
| | 11 | Alliston | 1950 | 64 | Queen/ Victoria E. | 21 | \$1,439,536 | | |
| | 20 | Penetanguishene | 1973 | 41 | Tessier at west of Main St. | 18 | | | |
| | 19 | Penetanguishene | 1968 | 46 | Robert St. at Main north side | 16 | | | |
| | 28 | Tottenham | 1973 | 41 | North of Mill St. and South of George and West of Queen | 16 | \$207,926 | | |
| 2020 | 45 | Markham | 1964 | 50 | Main St. Unionville & Carlton(SW) - (NW side of Hwy 7/Kennedy) - Phase 2 | 155 | \$2,423,976 | \$6,663,221 | \$9,789,604 |
| | 23 | Tottenham | 1965 | 49 | Queen St. to Keogh St. and Wilson to Dilane St. E - Phase 1 | 89 | \$1,248,565 | | |
| | 7 | Barrie | 1955 | 59 | Gunn/ Oakley Park Sq./ St. Vincent | 92 | \$1,517,313 | | |
| | 6 | Barrie | 1968 | 46 | Ottoway Ave. | 91 | \$1,400,647 | | |
| | 45 | Markham | 1964 | 50 | Main St. Unionville & Carlton(SW) - (NW side of Hwy 7/Kennedy) - Phase 3 | 155 | \$2,496,696 | | |
| 2021 | | | | | | | | \$0 | \$0 |
| 2022 | | | | | | | | \$0 | \$0 |
| 2023 | | | | | | | | | |
| 2024 | 47 | Markham | 1982 | 32 | Hwy 7 & McCowan (SE) - Phase 1 | 148 | \$2,956,339 | \$2,956,339 | \$4,343,454 |
| 2025 | 47 | Markham | 1982 | 32 | Hwy 7 & McCowan (SE) - Phase 2 | 147 | \$3,034,104 | \$3,391,525 | \$4,982,829 |
| | 17 | Penetanguishene | 1988 | 26 | Maria St. near Robert St. E | 9 | \$146,218 | | |
| | 14 | Beeton | 1989 | 25 | Main W./ Centre N. | 13 | \$211,203 | | |
| 2026 | 48 | Markham | 1994 | 20 | Steeles & Henerson (NE & NW) - (NW Side of Steeles/Bayview) - Phase 1 | 190 | \$2,571,596 | \$2,571,596 | \$3,778,189 |
| 2027 | 48 | Markham | 1994 | 20 | Steeles & Henerson (NE & NW) - (NW Side of Steeles/Bayview) - Phase 2 | 115 | \$2,648,744 | \$2,648,744 | \$3,891,535 |
| 2028 | 13 | Alliston | 2006 | 8 | Sir Frederick Banting/ Victoria E. | 8 | \$163,810 | \$3,275,679 | \$4,812,628 |
| | 44 | Markham | 2006 | 8 | Major Mackenzie & Warden (SW) | 63 | | | |
| | 43 | Vaughan | 2005 | 9 | Islington & Seville (NE & SE) - (NE Side of Major Mackenzie/ Islington)-Phase 1 | 114 | \$3,111,869 | | |
| 2029 | 26 | Tottenham | 2010 | 4 | Brown St. from Railway to Queen St. | 36 | \$584,871 | \$3,774,505 | \$5,545,503 |
| | 43 | Vaughan | 2005 | 9 | Islington & Seville (NE & SE) - (NE Side of Major Mackenzie/ Islington)-Phase 2 | 64 | \$3,189,634 | | |
| Program Total: | | | | | | 3589 | | \$59,522,219 | \$87,450,044 |

= North Locations

= South Locations

1.4692

Option 4 multiplier

A P P E N D I X E

Summary of the recommendations

Hardening the Distribution System Against Severe Storms

| Item | Option | Hardening Recommendation Description | Notes |
|------|--------|--|--|
| V1 | | Create enhanced trim zone | PS existing is 1.0-3.5m side/bottom/top - Con Ed std 5.0m side; 5.0m below; 6.6m above; CLP 2.2 m side; 3.1m below; 5m above. UIC 3.0m side, "blue sky" above. Arborist expertise required. 3x current cost (\$1.2M south; \$0.5M north) |
| V2 | | Incorporate aspects of reliability centered maintenance into the line clearing cycle | SAIFI considerations, expert assessment, etc. |
| V3 | | Hazard tree program | Arborist expertise required; baseline assessment of \$100k; periodic review of hazard trees incorporated as part of 3 year cycle; Remove and replace voucher system |
| V4 | | Overhead service line clearing | Limb pruning with customer consultation; 3rd man on truck required; can be done as part of regular 3 year cycle |
| V5 | | Educate stakeholders | Hazard tree/storm impact focus |
| V6 | | Train design and construction staff | 1 or 1/2 day VM training |
| Item | Option | Hardening Recommendation Description | Notes |
| S1 | a | Hybrid conversion - 5-6 years for pre 1980; address post-1980 in 2024 thru 2029 | See Appendix D |
| | b | Breakaway connectors | install within 3 years; mat = \$50/service, labour = \$250/service |
| S2 | a | Full conversion - 8 years for pre 1980; address post-1980 in 2024 thru 2029 | See Appendix D |
| | b | Breakaway connectors | See Appendix D |
| S3 | | All new or upgraded services underground | amend Conditions of Service; increased cost to the customer; regulatory approval |
| S4 | | Joint use standards | common grade of construction and maintenance assurances to withstand severe weather conditions |
| S5 | | Critical poles designed to handle 120kmh winds | 41 highway, 239 railway crossings and 179 major intersection (4 circuit poles) - assume 20% to be replaced at \$20k/pole |
| S6 | | Breakaway connectors | Front and rear overhead; mat = \$50/service, labour=\$250/service; assume 50% have vegetation issues |
| S7 | | Periodic in-line anchoring (ie. storm dead end) | Install periodic ground anchors in the direction of the line in long straight sections to act as storm dead-end structures; assume 1000 poles to retrofit at \$8k/pole |
| S8 | | Poles with 2 or more primary circuits to Grade 1 construction - consider non-wood material | 4 circuit pole count - \$20k/pole |
| S9 | | 70% strength replacement target for Grade 1 construction | Accelerates replacement rate through pole replacement program |
| S10 | | Develop composite pole standards | develop composite pole stds from wood pole stds. |
| S11 | a | Controlled failure mechanism | new infrastructure - +6% increase in project cost |
| | b | Controlled failure mechanism | existing infrastructure - \$45k/km to retrofit |
| S12 | | Opportunities for closing the "loop" on "radials" should be identified and implemented. | 1. Weston - Kirby to KVTL 2. Leslie - N. of Elgin to Stouffville 3. MMD 9th line to Reesor Rd 4. Elgin Rd - Markham locations |
| S13 | a | Underground station egress cables to 2 circuit riser points - going forward only | Vaughan TS4 opportunity; assume \$5000/m based on MTS4 figures |
| | b | Underground station egress cables to 2 circuit riser points - existing infrastructure | Existing TS; assume \$5000/m based on MT4 figures |
| S14 | a | Strategic undergrounding - Limit overhead circuits to maximum of 2 for the key supply voltage in the area | 10 year forecast - UG 2 circuits @ \$3.0M/km (no removal considerations); See Appendix B |
| | b | Strategic undergrounding - convert existing 4 circuit poles to 2 circuit poles and 2 circuit underground | 1200 existing 4 circuit poles; 49km of 4 circuit poleline - UG 2 circuits @ \$3.2M/km; See Appendix C |
| S15 | | Strategic Undergrounding - Incorporate ducts in new/refurbished bridge structures or similar critical points | 4W2H(8 ducts) - \$300/m |
| S16 | a | Underground the distribution system - going forward only | 10 year forecast - approx. 40km in the north; approx. 80km in the south.(52km = 4 circuit poleline) - assume \$3.0M/km |
| | b | Underground the distribution system - existing infrastructure | Entire existing distribution system |
| S17 | | Review and update feeder protection coordination | 3 year program - \$50k annually |
| S18 | | Install and enable High Impedance fault detection where appropriate | 5 TS feeder relays; at MS level where appropriate |
| S19 | | Cable chamber and vault drainage standards | permit, storm sewer connection, backwater valve |
| Item | Option | Hardening Recommendation Description | Notes |
| SS1 | | Move existing flood sensitive equipment above grade in existing stations. | battery chargers, battery banks, etc. |
| SS2 | | Updates on transmission system capability to withstand severe weather events. | HONI, OPA and IESO consultation |
| SS3 | | After storm management plan | Ensure TS and MS facilities are secure |

Note: The "a" and "b" designations in the Options column represent alternatives within a specific hardening recommendation (ie. convert just backyard primary to front underground or convert all backyard primary and secondary to front underground).

Note: Low costs generally assessed as <\$1M; Medium cost generally assessed as >\$1M and < \$10M; High costs generally assessed as > \$10M; Very high reserved for complete UG conversion

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ENG-P-P009 - Tan Delta Cable Test
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ENG-P-P011 - Under Ground Transformer Inspection and Maintenance Procedure
ENG-P-P012 - Issuance of Instructions to Proceed (ITP) for System Planning
ENG-P-P013 - Short Circuit Levels Calculations
ENG-P-P014 - Installation of Load Interrupter Switches at Major Intersections
ENG-P-P015 - Process for Designation of Annual Worst Performing Feeders
ENG-P-P016 - Reliability Committee Terms of Reference
ENG-P-P017 - Equipment Failure, Analysis, Reporting and Corrective Action System
ENG-P-P018 - Vegetation Management
ENG-P-P019 - Pole Inspection and Testing
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Income Tax/PILs Workform for 2016 Custom IR

PILs Tax Provision - Test Year 1 (2016)

Wires Only

Regulatory Taxable Income

-\$ 6,196,533 A

Ontario Income Taxes

Income tax payable

Ontario Income Tax

4.50%

B

\$

-

C = A * B

Small business credit

Ontario Small Business Threshold
Rate reduction

\$ -

D

-7.00%

E

\$

-

F = D * E

Ontario Income tax

\$ - J = C + F

Combined Tax Rate and PILs

Effective Ontario Tax Rate
Federal tax rate
Combined tax rate

11.50%

K = J / A

15.00%

L

26.50% M = K + L

Total Income Taxes

-\$ 1,642,081 N = A * M

Investment Tax Credits

\$ 605,593 O

Miscellaneous Tax Credits

\$ 516,000 P

Total Tax Credits

\$ 1,121,593 Q = O + P

Corporate PILs/Income Tax Provision for Test Year

-\$ 2,763,674 R = N - Q

Corporate PILs/Income Tax Provision Gross Up ¹

73.50%

S = 1 - M

-\$ 996,427 T = R / S - R

Income Tax (grossed-up)

-\$ 3,760,101 U = R + T

PILs Tax Provision - Test Year 2 (2017)

Wires Only

Regulatory Taxable Income

\$ 15,873,912 A

Ontario Income Taxes

Income tax payable

Ontario Income Tax

11.50% B

\$

1,825,500 C = A * B

Small business credit

Ontario Small Business Threshold
Rate reduction

\$ 500,000 D
-7.00% E

F = D * E

Ontario Income tax

\$ 1,825,500 J = C + F

Combined Tax Rate and PILs

Effective Ontario Tax Rate
Federal tax rate
Combined tax rate

11.50%
15.00%

K = J / A
L

26.50% M = K + L

Total Income Taxes

\$ 4,206,587 N = A * M

Investment Tax Credits

\$ 605,593 O

Miscellaneous Tax Credits

\$ 526,400 P

Total Tax Credits

\$ 1,131,993 Q = O + P

Corporate PILs/Income Tax Provision for Test Year

\$ 3,074,594 R = N - Q

Corporate PILs/Income Tax Provision Gross Up ¹

73.50%

S = 1 - M

\$ 1,108,527 T = R / S - R

Income Tax (grossed-up)

\$ 4,183,121 U = R + T

PILs Tax Provision - Test Year 3 (2018)

Wires Only

Regulatory Taxable Income

\$ 18,722,762 A

Ontario Income Taxes

Income tax payable

Ontario Income Tax

11.50% B

\$

2,153,118 C = A * B

Small business credit

Ontario Small Business Threshold

\$ 500,000 D

Rate reduction

-7.00% E

F = D * E

Ontario Income tax

\$ 2,153,118 J = C + F

Combined Tax Rate and PILs

Effective Ontario Tax Rate

11.50%

K = J / A

Federal tax rate

15.00%

L

Combined tax rate

26.50% M = K + L

Total Income Taxes

\$ 4,961,532 N = A * M

Investment Tax Credits

\$ 605,593 O

Miscellaneous Tax Credits

\$ 536,900 P

Total Tax Credits

\$ 1,142,493 Q = O + P

Corporate PILs/Income Tax Provision for Test Year

\$ 3,819,039 R = N - Q

Corporate PILs/Income Tax Provision Gross Up ¹

73.50%

S = 1 - M

\$ 1,376,932 T = R / S - R

Income Tax (grossed-up)

\$ 5,195,971 U = R + T

PILs Tax Provision - Test Year 4 (2019)

Wires Only

Regulatory Taxable Income

\$ 21,857,988 A

Ontario Income Taxes

Income tax payable

Ontario Income Tax

11.50% B \$ 2,513,669 C = A * B

Small business credit

Ontario Small Business Threshold
Rate reduction

\$ 500,000 D
-7.00% E F = D * E

Ontario Income tax

\$ 2,513,669 J = C + F

Combined Tax Rate and PILs

Effective Ontario Tax Rate
Federal tax rate
Combined tax rate

11.50% K = J / A
15.00% L

26.50% M = K + L

Total Income Taxes

\$ 5,792,367 N = A * M

Investment Tax Credits

\$ 605,593 O

Miscellaneous Tax Credits

\$ 547,600 P

Total Tax Credits

\$ 1,153,193 Q = O + P

Corporate PILs/Income Tax Provision for Test Year

\$ 4,639,174 R = N - Q

Corporate PILs/Income Tax Provision Gross Up ¹

73.50% S = 1 - M T = R / S - R

\$ 1,672,627

Income Tax (grossed-up)

\$ 6,311,801 U = R + T

PILs Tax Provision - Test Year 5 (2020)

Wires Only

Regulatory Taxable Income

\$ 22,604,248 A

Ontario Income Taxes

Income tax payable

Ontario Income Tax

11.50% B \$ 2,599,489 C = A * B

Small business credit

Ontario Small Business Threshold
Rate reduction

\$ 500,000 D
-7.00% E F = D * E

Ontario Income tax

\$ 2,599,489 J = C + F

Combined Tax Rate and PILs

Effective Ontario Tax Rate
Federal tax rate
Combined tax rate

11.50% K = J / A
15.00% L

26.50% M = K + L

Total Income Taxes

\$ 5,990,126 N = A * M

Investment Tax Credits

\$ 605,593 O

Miscellaneous Tax Credits

\$ 558,600 P

Total Tax Credits

\$ 1,164,193 Q = O + P

Corporate PILs/Income Tax Provision for Test Year

\$ 4,825,933 R = N - Q

Corporate PILs/Income Tax Provision Gross Up ¹

73.50% S = 1 - M T = R / S - R

\$ 1,739,962

Income Tax (grossed-up)

\$ 6,565,895 U = R + T

Summary of Bill Impacts

A Distribution Charge

| Customer Class | Billing Determinant | Consumption per customer | Load per customer | TEST YEAR 1 - 2016 | | TEST YEAR 2 - 2017 | | TEST YEAR 3 - 2018 | | TEST YEAR 4 - 2019 | | TEST YEAR 5 - 2020 | |
|--------------------------|---------------------|--------------------------|-------------------|------------------------------------|-------|------------------------------------|-------|------------------------------------|--------|------------------------------------|------|------------------------------------|------|
| | | | | Monthly Distribution Charge Impact | | Monthly Distribution Charge Impact | | Monthly Distribution Charge Impact | | Monthly Distribution Charge Impact | | Monthly Distribution Charge Impact | |
| | | kwh | kW | \$ | % | \$ | % | \$ | % | \$ | % | \$ | % |
| Residential | kWh | 800 | - | \$ 4.78 | 17.4% | \$ 2.88 | 8.9% | \$ 1.37 | 3.9% | \$ 0.64 | 1.8% | \$ 1.25 | 3.4% |
| GS<50 kW | kWh | 2,000 | - | \$ 10.93 | 17.5% | \$ 5.27 | 7.2% | \$ 2.77 | 3.5% | \$ 2.10 | 2.6% | \$ 2.36 | 2.8% |
| GS>50 kW | kW | 80,000 | 250 | \$ 371.07 | 30.8% | \$ 119.76 | 7.6% | \$ (52.65) | (3.1%) | \$ 58.60 | 3.6% | \$ 49.27 | 2.9% |
| Large Use | kW | 2,800,000 | 7,350 | \$ 7,500.30 | 29.6% | \$ 3,066.94 | 9.3% | \$ 1,462.65 | 4.1% | \$ 1,445.01 | 3.9% | \$ 1,181.88 | 3.0% |
| Unmetered Scattered Load | kWh | 150 | - | \$ 1.63 | 16.3% | \$ 0.92 | 7.9% | \$ 0.39 | 3.1% | \$ 0.41 | 3.2% | \$ 0.31 | 2.3% |
| Sentinel Lights | kW | 180 | 1 | \$ 2.59 | 21.7% | \$ 1.51 | 10.4% | \$ 0.17 | 1.1% | \$ 0.61 | 3.7% | \$ 0.52 | 3.1% |
| Street Lighting | kW | 280 | 1 | \$ 1.80 | 20.6% | \$ 1.42 | 13.5% | \$ 0.65 | 5.4% | \$ 0.67 | 5.4% | \$ 0.64 | 4.8% |

B Delivery Charge

| Customer Class | Billing Determinant | Consumption per customer | Load per customer | Monthly Delivery Charge Impact | | Monthly Delivery Charge Impact | | Monthly Delivery Charge Impact | | Monthly Delivery Charge Impact | |
|--------------------------|---------------------|--------------------------|-------------------|--------------------------------|-------|--------------------------------|-------|--------------------------------|--------|--------------------------------|------|
| | | kwh | kW | \$ | % | \$ | % | \$ | % | \$ | % |
| Residential | kWh | 800 | - | \$ 4.97 | 13.4% | \$ 3.05 | 7.3% | \$ 1.54 | 3.4% | \$ 0.81 | 1.7% |
| GS<50 kW | kWh | 2,000 | - | \$ 11.39 | 13.7% | \$ 5.48 | 5.8% | \$ 3.39 | 3.4% | \$ 2.52 | 2.4% |
| GS>50 kW | kW | 80,000 | 250 | \$ 380.70 | 17.1% | \$ 134.81 | 5.2% | \$ (35.75) | (1.3%) | \$ 77.05 | 2.8% |
| Large Use | kW | 2,800,000 | 7,350 | \$ 8,200.75 | 13.7% | \$ 3,848.24 | 5.7% | \$ 2,266.74 | 3.2% | \$ 2,247.63 | 3.0% |
| Unmetered Scattered Load | kWh | 150 | - | \$ 1.62 | 13.9% | \$ 0.90 | 6.8% | \$ 0.36 | 2.5% | \$ 0.39 | 2.7% |
| Sentinel Lights | kW | 180 | 1 | \$ 2.64 | 17.5% | \$ 1.56 | 8.8% | \$ 0.22 | 1.2% | \$ 0.65 | 3.3% |
| Street Lighting | kW | 280 | 1 | \$ 2.28 | 17.5% | \$ 2.04 | 14.4% | \$ 1.55 | 9.6% | \$ 0.80 | 4.5% |

C Total Bill

| Customer Class | Billing Determinant | Consumption per customer | Load per customer | Total Monthly Bill Impact | | Total Monthly Bill Impact | | Total Monthly Bill Impact | | Total Monthly Bill Impact | |
|--------------------------|---------------------|--------------------------|-------------------|---------------------------|------|---------------------------|------|---------------------------|--------|---------------------------|------|
| | | kwh | kW | \$ | % | \$ | % | \$ | % | \$ | % |
| Residential | kWh | 800 | - | \$ 5.63 | 4.0% | \$ 3.44 | 2.4% | \$ 1.74 | 1.2% | \$ 0.91 | 0.6% |
| GS<50 kW | kWh | 2,000 | - | \$ 12.90 | 3.8% | \$ 6.19 | 1.8% | \$ 3.84 | 1.1% | \$ 2.85 | 0.8% |
| GS>50 kW | kW | 80,000 | 250 | \$ 431.42 | 3.5% | \$ 152.34 | 1.2% | \$ (40.40) | (0.3%) | \$ 87.07 | 0.7% |
| Large Use | kW | 2,800,000 | 7,350 | \$ 9,310.14 | 2.3% | \$ 4,348.51 | 1.0% | \$ 2,561.42 | 0.6% | \$ 2,539.82 | 0.6% |
| Unmetered Scattered Load | kWh | 150 | - | \$ 1.83 | 5.8% | \$ 1.02 | 3.0% | \$ 0.41 | 1.2% | \$ 0.45 | 1.3% |
| Sentinel Lights | kW | 180 | 1 | \$ 2.99 | 7.6% | \$ 1.76 | 4.2% | \$ 0.25 | 0.6% | \$ 0.74 | 1.7% |
| Street Lighting | kW | 280 | 1 | \$ 2.58 | 5.4% | \$ 2.30 | 4.6% | \$ 1.75 | 3.3% | \$ 0.91 | 1.7% |



1380
5520

Appendix 2-W
Bill Impacts - Residential

Customer Class: RESIDENTIAL

TOU / non-TOU: TOU

Consumption 800

| | Charge Unit | Volume | 2015 Current Board-Approved | | | 2016 TEST YEAR 1 Proposed | | Impact 2016 TEST vs. 2015 Bridge | | | 2017 TEST YEAR 2 Proposed | | Impact 2017 TEST vs. 2016 TEST | | | 2018 TEST YEAR 3 Proposed | | Impact 2018 TEST vs. 2017 TEST | | | 2019 TEST YEAR 4 Proposed | | Impact 2019 TEST vs. 2018 TEST | | | 2020 TEST YEAR 5 Proposed | | Impact 2020 TEST vs. 2019 TEST | |
|--|-------------|--------|-----------------------------|-------------|--|---------------------------|-------------|----------------------------------|----------|--|---------------------------|-------------|--------------------------------|----------|--|---------------------------|-------------|--------------------------------|----------|--|---------------------------|-------------|--------------------------------|----------|--|---------------------------|-------------|--------------------------------|----------|
| | | | Rate (\$) | Charge (\$) | | Rate (\$) | Charge (\$) | \$ Change | % Change | | Rate (\$) | Charge (\$) | \$ Change | % Change | | Rate (\$) | Charge (\$) | \$ Change | % Change | | Rate (\$) | Charge (\$) | \$ Change | % Change | | Rate (\$) | Charge (\$) | \$ Change | % Change |
| Monthly Service Charge | Monthly | 1 | \$ 12.67 | \$ 12.67 | | \$ 14.62 | \$ 14.62 | \$ 1.95 | 15.4% | | \$ 15.78 | \$ 15.78 | \$ 1.16 | 7.9% | | \$ 16.27 | \$ 16.27 | \$ 0.49 | 3.1% | | \$ 16.74 | \$ 16.74 | \$ 0.47 | 2.9% | | \$ 17.11 | \$ 17.11 | \$ 0.37 | 2.2% |
| Smart Meter Rate Adder | Monthly | 1 | \$ - | \$ - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| Recovery of CGAAP/CWIP Differential | Monthly | 1 | \$ 0.20 | \$ 0.20 | | \$ 0.20 | \$ 0.20 | \$ - | 0.0% | | \$ - | \$ - | \$ (0.20) | -100.0% | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| ICM Rate Rider (2014) | Monthly | 1 | \$ 0.07 | \$ 0.07 | | \$ - | \$ - | \$ (0.07) | -100.0% | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| | 1 | \$ - | \$ - | | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| | 1 | \$ - | \$ - | | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| Distribution Volumetric Rate | per kWh | 800 | \$ 0.0140 | \$ 11.20 | | \$ 0.0170 | \$ 13.60 | \$ 2.40 | 21.4% | | \$ 0.0189 | \$ 15.12 | \$ 1.52 | 11.2% | | \$ 0.0201 | \$ 16.08 | \$ 0.96 | 6.3% | | \$ 0.0213 | \$ 17.04 | \$ 0.96 | 6.0% | | \$ 0.0224 | \$ 17.92 | \$ 0.88 | 5.2% |
| Smart Meter Disposition Rider | per kWh | 800 | \$ - | \$ - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| LRAM & SSM Rate Rider | per kWh | 800 | \$ - | \$ - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| ICM Rate Rider (2014) | per kWh | 800 | \$ 0.0001 | \$ 0.08 | | \$ - | \$ - | \$ (0.08) | -100.0% | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) | per kWh | 800 | \$ 0.0001 | \$ 0.08 | | \$ - | \$ - | \$ (0.08) | -100.0% | | \$ 0.0001 | \$ - | \$ (0.08) | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) (2016) | per kWh | 800 | \$ - | \$ - | | \$ 0.0001 | \$ (0.08) | \$ (0.08) | - | | \$ - | \$ - | \$ 0.08 | -100.0% | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| Recovery of Stranded Meter Assets (2016) | per kWh | 800 | \$ - | \$ - | | \$ 0.0001 | \$ 0.08 | \$ 0.08 | - | | \$ - | \$ - | \$ (0.08) | -100.0% | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| Account 1575 | per kWh | 800 | \$ - | \$ - | | \$ 0.0005 | \$ (0.40) | \$ (0.40) | - | | \$ - | \$ - | \$ 0.40 | -100.0% | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| | 800 | \$ - | \$ - | | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| | 800 | \$ - | \$ - | | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| Sub-Total A (excluding pass through) | | | | \$ 24.30 | | \$ 28.02 | \$ - | \$ 3.72 | 15.3% | | \$ 30.90 | \$ - | \$ 2.88 | 10.3% | | \$ 32.35 | \$ - | \$ 1.45 | 4.7% | | \$ 33.78 | \$ - | \$ 1.43 | 4.4% | | \$ 35.03 | \$ - | \$ 1.25 | 3.7% |
| Deferral/Variance Account Disposition Rate Rider (2014) | per kWh | 800 | \$ 0.0006 | \$ (0.48) | | \$ - | \$ - | \$ 0.48 | -100.0% | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| Disposition of Deferral/Variance Accounts (2016) | per kWh | 800 | \$ - | \$ - | | \$ 0.0002 | \$ 0.16 | \$ 0.16 | - | | \$ 0.0002 | \$ 0.16 | \$ - | 0.0% | | \$ - | \$ - | \$ (0.16) | -100.0% | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| | 800 | \$ - | \$ - | | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| | 800 | \$ - | \$ - | | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| Low Voltage Service Charge | per kWh | 800 | \$ 0.0003 | \$ 0.24 | | \$ 0.0006 | \$ 0.48 | \$ 0.24 | 100.0% | | \$ 0.0006 | \$ 0.48 | \$ - | 0.0% | | \$ 0.0007 | \$ 0.56 | \$ 0.08 | 16.7% | | \$ 0.0007 | \$ 0.56 | \$ - | 0.0% | | \$ 0.0007 | \$ 0.56 | \$ - | 0.0% |
| Line Losses on Cost of Power | | 27.60 | \$ 0.0950 | \$ 2.62 | | \$ 0.0950 | \$ 2.80 | \$ 0.18 | 7.0% | | \$ 0.0950 | \$ 2.80 | \$ - | 0.0% | | \$ 0.0950 | \$ 2.80 | \$ - | 0.0% | | \$ 0.0950 | \$ 2.80 | \$ - | 0.0% | | \$ 0.0950 | \$ 2.80 | \$ - | 0.0% |
| Smart Meter Entry Charge | Monthly | 1 | \$ 0.7900 | \$ 0.79 | | \$ 0.7900 | \$ 0.79 | \$ - | - | | \$ 0.7900 | \$ 0.79 | \$ - | 0.0% | | \$ 0.7900 | \$ 0.79 | \$ - | 0.0% | | \$ - | \$ - | \$ (0.79) | -100.0% | | \$ - | \$ - | \$ - | - |
| Sub-Total B - Distribution (includes Sub-Total A) | | | | \$ 27.47 | | \$ 32.25 | \$ - | \$ 4.78 | 17.4% | | \$ 35.13 | \$ - | \$ 2.88 | 8.9% | | \$ 36.50 | \$ - | \$ 1.37 | 3.9% | | \$ 37.14 | \$ - | \$ 0.64 | 1.8% | | \$ 38.39 | \$ - | \$ 1.25 | 3.4% |
| RTSR - Network | per kWh | 828 | \$ 0.0080 | \$ 6.62 | | \$ 0.0080 | \$ 6.64 | \$ 0.02 | 0.2% | | \$ 0.0081 | \$ 6.72 | \$ 0.08 | 1.2% | | \$ 0.0083 | \$ 6.89 | \$ 0.17 | 2.5% | | \$ 0.0084 | \$ 6.97 | \$ 0.08 | 1.2% | | \$ 0.0086 | \$ 7.13 | \$ 0.17 | 2.4% |
| RTSR - Line and Transformation Connection | per kWh | 828 | \$ 0.0035 | \$ 2.90 | | \$ 0.0037 | \$ 3.07 | \$ 0.17 | 6.0% | | \$ 0.0038 | \$ 3.15 | \$ 0.08 | 2.7% | | \$ 0.0038 | \$ 3.15 | \$ - | 0.0% | | \$ 0.0039 | \$ 3.24 | \$ 0.08 | 2.6% | | \$ 0.0040 | \$ 3.32 | \$ 0.08 | 2.6% |
| Sub-Total C - Delivery (includes Sub-Total B) | | | | \$ 36.99 | | \$ 41.96 | \$ - | \$ 4.97 | 13.4% | | \$ 45.01 | \$ - | \$ 3.05 | 7.3% | | \$ 46.54 | \$ - | \$ 1.54 | 3.4% | | \$ 47.35 | \$ - | \$ 0.81 | 1.7% | | \$ 48.85 | \$ - | \$ 1.50 | 3.2% |
| Wholesale Market Service Charge (WMSC) | per kWh | 828 | \$ 0.0044 | \$ 3.64 | | \$ 0.0044 | \$ 3.65 | \$ 0.01 | 0.2% | | \$ 0.0044 | \$ 3.65 | \$ - | 0.0% | | \$ 0.0044 | \$ 3.65 | \$ - | 0.0% | | \$ 0.0044 | \$ 3.65 | \$ - | 0.0% | | \$ 0.0044 | \$ 3.65 | \$ - | 0.0% |
| Rural and Remote Rate Protection (RRRP) | per kWh | 828 | \$ 0.0013 | \$ 1.08 | | \$ 0.0013 | \$ 1.08 | \$ 0.00 | 0.2% | | \$ 0.0013 | \$ 1.08 | \$ - | 0.0% | | \$ 0.0013 | \$ 1.08 | \$ - | 0.0% | | \$ 0.0013 | \$ 1.08 | \$ - | 0.0% | | \$ 0.0013 | \$ 1.08 | \$ - | 0.0% |
| Standard Supply Service Charge | Monthly | 1 | \$ 0.25 | \$ 0.25 | | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% |
| Debt Retirement Charge (DRC) | per kWh | 800 | \$ 0.0070 | \$ 5.60 | | \$ 0.0070 | \$ 5.60 | \$ - | 0.0% | | \$ 0.0070 | \$ 5.60 | \$ - | 0.0% | | \$ 0.0070 | \$ 5.60 | \$ - | 0.0% | | \$ 0.0070 | \$ 5.60 | \$ - | 0.0% | | \$ 0.0070 | \$ 5.60 | \$ - | 0.0% |
| TOU - Off Peak | per kWh | 512 | \$ 0.0770 | \$ 39.42 | | \$ 0.0770 | \$ 39.42 | \$ - | 0.0% | | \$ 0.0770 | \$ 39.42 | \$ - | 0.0% | | \$ 0.0770 | \$ 39.42 | \$ - | 0.0% | | \$ 0.0770 | \$ 39.42 | \$ - | 0.0% | | \$ 0.0770 | \$ 39.42 | \$ - | 0.0% |
| TOU - Mid Peak | per kWh | 144 | \$ 0.1140 | \$ 16.42 | | \$ 0.1140 | \$ 16.42 | \$ - | 0.0% | | \$ 0.1140 | \$ 16.42 | \$ - | 0.0% | | \$ 0.1140 | \$ 16.42 | \$ - | 0.0% | | \$ 0.1140 | \$ 16.42 | \$ - | 0.0% | | \$ 0.1140 | \$ 16.42 | \$ - | 0.0% |
| TOU - On Peak | per kWh | 144 | \$ 0.1400 | \$ 20.16 | | \$ 0.1400 | \$ 20.16 | \$ - | 0.0% | | \$ 0.1400 | \$ 20.16 | \$ - | 0.0% | | \$ 0.1400 | \$ 20.16 | \$ - | 0.0% | | \$ 0.1400 | \$ 20.16 | \$ - | 0.0% | | \$ 0.1400 | \$ 20.16 | \$ - | 0.0% |
| Energy - RPP - Tier 1 | per kWh | 800 | \$ 0.0880 | \$ 70.40 | | \$ 0.0880 | \$ 70.40 | \$ - | 0.0% | | \$ 0.0880 | \$ 70.40 | \$ - | 0.0% | | \$ 0.0880 | \$ 70.40 | \$ - | 0.0% | | \$ 0.0880 | \$ 70.40 | \$ - | 0.0% | | \$ 0.0880 | \$ 70.40 | \$ - | 0.0% |
| Energy - RPP - Tier 2 | per kWh | 0 | \$ 0.1030 | \$ - | | \$ 0.1030 | \$ - | \$ - | - | | \$ 0.1030 | \$ - | \$ - | - | | \$ 0.1030 | \$ - | \$ - | - | | \$ 0.1030 | \$ - | \$ - | - | | \$ 0.1030 | \$ - | \$ - | - |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total Bill on TOU (before Taxes) | | | | \$ 123.56 | | \$ 128.54 | \$ - | \$ 4.98 | 4.0% | | \$ 131.58 | \$ - | \$ 3.05 | 2.4% | | \$ 133.12 | \$ - | \$ 1.54 | 1.2% | | \$ 133.93 | \$ - | \$ 0.81 | 0.6% | | \$ 135.42 | \$ - | \$ 1.50 | 1.1% |
| HST | | | 13% | \$ 16.06 | | \$ 16.71 | \$ 0.65 | \$ 0.65 | 4.0% | | \$ 17.11 | \$ 0.40 | \$ 0.40 | 2.4% | | \$ 17.31 | \$ 0.20 | \$ 0.20 | 1.2% | | \$ 17.41 | \$ 0.10 | \$ 0.10 | 0.6% | | \$ 17.61 | \$ 0.19 | \$ 0.19 | 1.1% |
| Total Bill (including HST) | | | | \$ 139.62 | | \$ 145.25 | \$ 5.63 | \$ 5.63 | 4.0% | | \$ 148.69 | \$ 3.44 | \$ 3.44 | 2.4% | | \$ 150.43 | \$ 1.74 | \$ 1.74 | 1.2% | | \$ 151.34 | \$ 0.91 | \$ 0.91 | 0.6% | | \$ 153.03 | \$ 1.69 | \$ 1.69 | 1.1% |
| Ontario Clean Energy Benefit ¹ | | | | | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| Total Bill on TOU (including OCEB) | | | | \$ 139.62 | | \$ 145.25 | \$ 5.63 | \$ 5.63 | 4.0% | | \$ 148.69 | \$ 3.44 | \$ 3.44 | 2.4% | | \$ 150.43 | \$ 1.74 | \$ 1.74 | 1.2% | | \$ 151.34 | \$ 0.91 | \$ 0.91 | 0.6% | | \$ 153.03 | \$ 1.69 | \$ 1.69 | 1.1% |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total Bill on RPP (before Taxes) | | | | \$ 117.96 | | \$ 122.94 | \$ - | \$ 4.98 | 4.2% | | \$ 125.98 | \$ - | \$ 3.05 | 2.5% | | \$ 127.52 | \$ - | \$ 1.54 | 1.2% | | \$ 128.33 | \$ - | \$ 0.81 | 0.6% | | \$ 129.82 | \$ - | \$ 1.50 | 1.2% |
| HST | | | 13% | \$ 15.33 | | \$ 15.98 | \$ 0.65 | \$ 0.65 | 4.2% | | \$ 16.38 | \$ 0.40 | \$ 0.40 | 2.5% | | \$ 16.58 | \$ 0.20 | \$ 0.20 | 1.2% | | \$ 16.68 | \$ 0.10 | \$ 0.10 | 0.6% | | \$ 16.88 | \$ 0.19 | \$ 0.19 | 1.2% |
| Total Bill (including HST) | | | | \$ 133.29 | | \$ 138.92 | \$ 5.63 | \$ 5.63 | 4.2% | | \$ 142.36 | \$ 3.44 | \$ 3.44 | 2.5% | | \$ 144.10 | \$ 1.74 | \$ 1.74 | 1.2% | | \$ 145.01 | \$ 0.91 | \$ 0.91 | 0.6% | | \$ 146.70 | \$ 1.69 | \$ 1.69 | 1.2% |
| Ontario Clean Energy Benefit ¹ | | | | | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - | | \$ - | \$ - | \$ - | - |
| Total Bill on RPP (including OCEB) | | | | \$ 133.29 | | \$ 138.92 | \$ 5.63 | \$ 5.63 | 4.2% | | \$ 142.36 | \$ 3.44 | \$ 3.44 | 2.5% | | \$ 144.10 | \$ 1.74 | \$ 1.74 | 1.2% | | \$ 145.01 | \$ 0.91 | \$ 0.91 | 0.6% | | \$ 146.70 | \$ 1.69 | \$ 1.69 | 1.2% |

Loss Factor (%) 3.45%

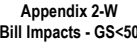
3.69%

3.69%

3.69%

3.69%

3.69%



| | |
|-------------|-------|
| Consumption | 2,000 |
|-------------|-------|

| | |
|-----------------|-------|
| Loss Factor (%) | 3.45% |
|-----------------|-------|



Appendix 2-W
Bill Impacts - GS > 50

Customer Class: GS > 50

TOU / non-TOU: TOU
Consumption
Load

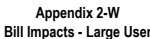
80,000
250

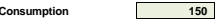
| | Charge Unit | Volume | 2015 Current Board-Approved | |
|--|-------------|----------|-----------------------------|--------------|
| | | | Rate (\$) | Charge (\$) |
| Monthly Service Charge | Monthly | 1 | \$ 138.48 | \$ 138.48 |
| Smart Meter Rate Adder | Monthly | 1 | \$ - | \$ - |
| Recovery of CGAAP/CWIP Differential | Monthly | 1 | \$ 6.99 | \$ 6.99 |
| ICM Rate Rider (2014) | Monthly | 1 | \$ 0.72 | \$ 0.72 |
| | 1 | \$ - | \$ - | \$ - |
| | 1 | \$ - | \$ - | \$ - |
| Distribution Volumetric Rate | per kW | 250 | \$ 3.3278 | \$ 831.95 |
| Smart Meter Disposition Rider | per kW | 250 | \$ - | \$ - |
| LRAM & SSM Rate Rider | per kW | 250 | \$ - | \$ - |
| ICM Rate Rider (2014) | per kW | 250 | \$ 0.0173 | \$ 4.33 |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) | per kW | 250 | \$ 0.0134 | \$ 3.35 |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) (2016) | per kW | 250 | \$ - | \$ - |
| Account 1575 | per kW | 250 | \$ - | \$ - |
| | 250 | \$ - | \$ - | \$ - |
| | 250 | \$ - | \$ - | \$ - |
| Sub-Total A (excluding pass through) | | | | \$ 985.82 |
| Deferral/Variance Account Disposition Rate Rider (2014) | per kW | 250 | \$ 0.2207 | \$ (55.18) |
| Disposition of Deferral/Variance Accounts (2016) | per kW | 250 | \$ - | \$ - |
| Disposition of Global Adjustment Sub-Account (2014) | per kW | 250 | \$ 0.0720 | \$ (18.00) |
| Disposition of Global Adjustment Sub-Account (2016) | per kW | 250 | \$ - | \$ - |
| | 250 | \$ - | \$ - | \$ - |
| | \$ - | \$ - | \$ - | \$ - |
| | \$ - | \$ - | \$ - | \$ - |
| Low Voltage Service Charge | per kW | 250 | \$ 0.1189 | \$ 29.73 |
| Line Losses on Cost of Power | | 2,760.00 | \$ 0.0950 | \$ 262.20 |
| Smart Meter Entity Charge | | | \$ - | \$ - |
| Sub-Total B - Distribution (includes Sub-Total A) | | | | \$ 1,204.57 |
| RTSR - Network | per kW | 250 | \$ 2.9192 | \$ 729.80 |
| RTSR - Line and Transformation Connection | per kW | 250 | \$ 1.1726 | \$ 293.15 |
| Sub-Total C - Delivery (including Sub-Total B) | | | | \$ 2,227.52 |
| Wholesale Market Service Charge (WMSC) | per kWh | 82,760 | \$ 0.0044 | \$ 364.14 |
| Rural and Remote Rate Protection (RRRP) | per kWh | 82,760 | \$ 0.0013 | \$ 107.59 |
| Standard Supply Service Charge | Monthly | 1 | \$ 0.25 | \$ 0.25 |
| Debt Retirement Charge (DRC) | per kWh | 80,000 | \$ 0.0070 | \$ 560.00 |
| TOU - Off Peak | per kWh | 51,200 | \$ 0.0770 | \$ 3,942.40 |
| TOU - Mid Peak | per kWh | 14,400 | \$ 0.1140 | \$ 1,641.60 |
| TOU - On Peak | per kWh | 14,400 | \$ 0.1400 | \$ 2,016.00 |
| Energy - RPP - Tier 1 | per kWh | 1,000 | \$ 0.0880 | \$ 88.00 |
| Energy - RPP - Tier 2 | per kWh | 79,000 | \$ 0.1030 | \$ 8,137.00 |
| Total Bill on TOU (before Taxes) | | | | \$ 10,859.50 |
| HST | | | 13% | \$ 1,411.73 |
| Total Bill (including HST) | | | | \$ 12,271.23 |
| Ontario Clean Energy Benefit ¹ | | | | \$ - |
| Total Bill on TOU (including OCEB) | | | | \$ 12,271.23 |
| Total Bill on RPP (before Taxes) | | | | \$ 11,484.50 |
| HST | | | 13% | \$ 1,492.98 |
| Total Bill (including HST) | | | | \$ 12,977.48 |
| Ontario Clean Energy Benefit ¹ | | | | \$ - |
| Total Bill on RPP (including OCEB) | | | | \$ 12,977.48 |

Loss Factor (%)

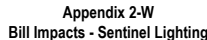
3.45%

| 2016 TEST YEAR 1 Proposed | | Impact 2016 TEST vs. 2015 Bridge | | 2017 TEST YEAR 2 Proposed | | Impact 2017 TEST vs. 2016 TEST | | 2018 TEST YEAR 3 Proposed | | Impact 2018 TEST vs. 2017 TEST | | 2019 TEST YEAR 4 Proposed | | Impact 2019 TEST vs. 2018 TEST | | 2020 TEST YEAR 5 Proposed | | Impact 2020 TEST vs. 2019 TEST | |
|------------------------------|----------------|--|----------|------------------------------|----------------|--------------------------------------|----------|------------------------------|----------------|--------------------------------------|----------|------------------------------|----------------|--------------------------------------|----------|------------------------------|----------------|--------------------------------------|----------|
| Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change |
| \$ 138.48 | \$ 138.48 | \$ - | 0.0% | \$ 138.48 | \$ 138.48 | \$ - | 0.0% | \$ 138.48 | \$ 138.48 | \$ - | 0.0% | \$ 138.48 | \$ 138.48 | \$ - | 0.0% | \$ 138.48 | \$ 138.48 | \$ - | 0.0% |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ 6.99 | \$ 6.99 | \$ - | 0.0% | \$ - | \$ - | \$ (6.99) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ (0.72) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ 4.0220 | \$ 1,005.50 | \$ 173.55 | 20.9% | \$ 4.4497 | \$ 1,112.43 | \$ 106.93 | 10.6% | \$ 4.6761 | \$ 1,169.03 | \$ 56.60 | 5.1% | \$ 4.8998 | \$ 1,224.95 | \$ 55.93 | 4.8% | \$ 5.0969 | \$ 1,274.23 | \$ 49.27 | 4.0% |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ (4.33) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ (3.35) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ 0.0126 | \$ (3.15) | \$ (3.15) | - | \$ - | \$ - | \$ 3.15 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ 0.0564 | \$ (14.10) | \$ (14.10) | - | \$ - | \$ - | \$ 14.10 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ 1,133.72 | \$ 147.91 | 15.0% | \$ - | \$ 1,250.91 | \$ 117.19 | 10.3% | \$ - | \$ 1,307.51 | \$ 56.60 | 4.5% | \$ - | \$ 1,363.43 | \$ 55.93 | 4.3% | \$ - | \$ 1,412.71 | \$ 49.27 | 3.6% |
| \$ - | \$ - | \$ 55.18 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ 0.0309 | \$ 7.73 | \$ 7.73 | - | \$ 0.0309 | \$ 7.73 | \$ - | 0.0% | \$ - | \$ - | \$ (7.73) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ 0.4161 | \$ 104.03 | \$ 104.03 | - | \$ 0.4161 | \$ 104.03 | \$ - | 0.0% | \$ - | \$ - | \$ (104.03) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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| \$ 0.1989 | \$ 49.73 | \$ 20.00 | 67.3% | \$ 0.2092 | \$ 52.30 | \$ 2.58 | 5.2% | \$ 0.2192 | \$ 54.80 | \$ 2.50 | 4.8% | \$ 0.2299 | \$ 57.48 | \$ 2.68 | 4.9% | \$ 0.2299 | \$ 57.48 | \$ - | 0.0% |
| \$ 0.0950 | \$ 280.44 | \$ 18.24 | 7.0% | \$ 0.0950 | \$ 280.44 | \$ - | 0.0% | \$ 0.0950 | \$ 280.44 | \$ - | 0.0% | \$ 0.0950 | \$ 280.44 | \$ - | 0.0% | \$ 0.0950 | \$ 280.44 | \$ - | 0.0% |
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| \$ 1,575.64 | | \$ 371.07 | 30.8% | \$ 1,695.40 | | \$ 119.76 | 7.6% | \$ 1,642.75 | | \$ (52.65) | -3.1% | \$ 1,701.35 | | \$ 58.60 | 3.6% | \$ 1,750.62 | | \$ 49.27 | 2.9% |
| \$ 2.8960 | \$ 724.00 | \$ (5.80) | -0.8% | \$ 2.9367 | \$ 734.18 | \$ 10.18 | 1.4% | \$ 2.9823 | \$ 745.58 | \$ 11.40 | 1.6% | \$ 3.0321 | \$ 758.03 | \$ 12.45 | 1.7% | \$ 3.0802 | \$ 770.05 | \$ 12.03 | 1.6% |
| \$ 1.2343 | \$ 308.58 | \$ 15.43 | 5.3% | \$ 1.2538 | \$ 313.45 | \$ 4.88 | 1.6% | \$ 1.2758 | \$ 318.95 | \$ 5.50 | 1.8% | \$ 1.2998 | \$ 324.95 | \$ 6.00 | 1.9% | \$ 1.3234 | \$ 330.85 | \$ 5.90 | 1.8% |
| \$ 2,608.21 | | \$ 380.70 | 17.1% | \$ 2,743.02 | | \$ 134.81 | 5.2% | \$ 2,707.27 | | \$ (35.75) | -1.3% | \$ 2,784.32 | | \$ 77.05 | 2.8% | \$ 2,851.52 | | \$ 67.20 | 2.4% |
| \$ 0.0044 | \$ 364.99 | \$ 0.84 | 0.2% | \$ 0.0044 | \$ 364.99 | \$ - | 0.0% | \$ 0.0044 | \$ 364.99 | \$ - | 0.0% | \$ 0.0044 | \$ 364.99 | \$ - | 0.0% | \$ 0.0044 | \$ 364.99 | \$ - | 0.0% |
| \$ 0.0013 | \$ 107.84 | \$ 0.25 | 0.2% | \$ 0.0013 | \$ 107.84 | \$ - | 0.0% | \$ 0.0013 | \$ 107.84 | \$ - | 0.0% | \$ 0.0013 | \$ 107.84 | \$ - | 0.0% | \$ 0.0013 | \$ 107.84 | \$ - | 0.0% |
| \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% |
| \$ 0.0070 | \$ 560.00 | \$ - | 0.0% | \$ 0.0070 | \$ 560.00 | \$ - | 0.0% | \$ 0.0070 | \$ 560.00 | \$ - | 0.0% | \$ 0.0070 | \$ 560.00 | \$ - | 0.0% | \$ 0.0070 | \$ 560.00 | \$ - | 0.0% |
| \$ 0.0770 | \$ 3,942.40 | \$ - | 0.0% | \$ 0.0770 | \$ 3,942.40 | \$ - | 0.0% | \$ 0.0770 | \$ 3,942.40 | \$ - | 0.0% | \$ 0.0770 | \$ 3,942.40 | \$ - | 0.0% | \$ 0.0770 | \$ 3,942.40 | \$ - | 0.0% |
| \$ 0.1140 | \$ 1,641.60 | \$ - | 0.0% | \$ 0.1140 | \$ 1,641.60 | \$ - | 0.0% | \$ 0.1140 | \$ 1,641.60 | \$ - | 0.0% | \$ 0.1140 | \$ 1,641.60 | \$ - | 0.0% | \$ 0.1140 | \$ 1,641.60 | \$ - | 0.0% |
| \$ 0.1400 | \$ 2,016.00 | \$ - | 0.0% | \$ 0.1400 | \$ 2,016.00 | \$ - | 0.0% | \$ 0.1400 | \$ 2,016.00 | \$ - | 0.0% | \$ 0.1400 | \$ 2,016.00 | \$ - | 0.0% | \$ 0.1400 | \$ 2,016.00 | \$ - | 0.0% |
| \$ 0.0880 | \$ 88.00 | \$ - | 0.0% | \$ 0.0880 | \$ 88.00 | \$ - | 0.0% | \$ 0.0880 | \$ 88.00 | \$ - | 0.0% | \$ 0.0880 | \$ 88.00 | \$ - | 0.0% | \$ 0.0880 | \$ 88.00 | \$ - | 0.0% |
| \$ 0.1030 | \$ 8,137.00 | \$ - | 0.0% | \$ 0.1030 | \$ 8,137.00 | \$ - | 0.0% | \$ 0.1030 | \$ 8,137.00 | \$ - | 0.0% | \$ 0.1030 | \$ 8,137.00 | \$ - | 0.0% | \$ 0.1030 | \$ 8,137.00 | \$ - | 0.0% |
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[illegible]



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| Loss Factor (%) | 3.45% |
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Sentinel

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| 180 |
| 1 |

| | | | 2015 Current Board-Approved | | 2016 TEST YEAR 1 Proposed | | Impact 2016 TEST vs. 2015 Bridge | | 2017 TEST YEAR 2 Proposed | | Impact 2017 TEST vs. 2016 TEST | | 2018 TEST YEAR 3 Proposed | | Impact 2018 TEST vs. 2017 TEST | | 2019 TEST YEAR 4 Proposed | | Impact 2019 TEST vs. 2018 TEST | | 2020 TEST YEAR 5 Proposed | | Impact 2020 TEST vs. 2019 TEST | |
|--|-------------|--------|-----------------------------|-------------|---------------------------|-------------|----------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|
| | Charge Unit | Volume | Rate (\$) | Charge (\$) | Rate (\$) | Charge (\$) | % Change | % Change | Rate (\$) | Charge (\$) | % Change | % Change | Rate (\$) | Charge (\$) | % Change | % Change | Rate (\$) | Charge (\$) | % Change | % Change | Rate (\$) | Charge (\$) | % Change | % Change |
| Monthly Service Charge | | 1 | \$ 3.41 | \$ 3.41 | \$ 3.93 | \$ 3.93 | \$ 0.52 | 15.2% | \$ 4.36 | \$ 4.36 | \$ 0.43 | 10.9% | \$ 4.58 | \$ 4.58 | \$ 0.22 | 5.0% | \$ 4.80 | \$ 4.80 | \$ 0.22 | 4.8% | \$ 4.99 | \$ 4.99 | \$ 0.19 | 4.0% |
| Smart Meter Rate Adder | Monthly | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Recovery of CGAAP/CWIP Differential | Monthly | 1 | \$ 0.09 | \$ 0.09 | \$ 0.09 | \$ 0.09 | \$ - | 0.0% | \$ - | \$ - | \$ (0.09) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| ICM Rate Rider (2014) | Monthly | 1 | \$ 0.02 | \$ 0.02 | \$ - | \$ - | \$ (0.02) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Distribution Volumetric Rate | per kW | 1 | \$ 8.0172 | \$ 8.02 | \$ 9.7254 | \$ 9.73 | \$ 1.71 | 21.3% | \$ 10.4768 | \$ 10.48 | \$ 0.75 | 7.7% | \$ 10.8774 | \$ 10.88 | \$ 0.40 | 3.8% | \$ 11.2562 | \$ 11.26 | \$ 0.38 | 3.5% | \$ 11.5900 | \$ 11.59 | \$ 0.33 | 3.0% |
| Smart Meter Disposition Rider | per kW | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| LRAM & SSM Rate Rider | per kW | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| ICM Rate Rider (2014) | per kW | 1 | \$ 0.0416 | \$ 0.04 | \$ - | \$ - | \$ (0.04) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) (2016) | per kW | 1 | \$ - | \$ - | \$ 0.1662 | \$ (0.17) | \$ (0.17) | - | \$ - | \$ - | \$ 0.17 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Account 1575 | per kW | 1 | \$ - | \$ - | \$ 0.2470 | \$ (0.25) | \$ (0.25) | - | \$ - | \$ - | \$ 0.25 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Sub-Total A (excluding pass through) | | | | \$ 11.58 | | \$ 13.33 | \$ 1.75 | 15.1% | | \$ 14.84 | \$ 1.50 | 11.3% | | \$ 15.46 | \$ 0.62 | 4.2% | | \$ 16.06 | \$ 0.60 | 3.9% | | \$ 16.58 | \$ 0.52 | 3.3% |
| Deferral/Variance Account Disposition Rate Rider (2014) | per kW | 1 | \$ 0.2297 | \$ (0.23) | \$ - | \$ - | \$ 0.23 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Disposition of Deferral/Variance Accounts (2016) | per kW | 1 | \$ - | \$ - | \$ 0.0231 | \$ 0.02 | \$ 0.02 | - | \$ 0.0231 | \$ 0.02 | \$ - | 0.0% | \$ - | \$ - | \$ (0.02) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Disposition of Global Adjustment Sub-Account (2014) | per kW | 1 | \$ 0.0732 | \$ (0.07) | \$ - | \$ - | \$ 0.07 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Disposition of Global Adjustment Sub-Account (2016) | per kW | 1 | \$ - | \$ - | \$ 0.4308 | \$ 0.43 | \$ 0.43 | - | \$ 0.4308 | \$ 0.43 | \$ - | 0.0% | \$ - | \$ - | \$ (0.43) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Low Voltage Service Charge | per kW | 1 | \$ 0.1031 | \$ 0.10 | \$ 0.1464 | \$ 0.15 | \$ 0.04 | 42.0% | \$ 0.1539 | \$ 0.15 | \$ 0.01 | 5.1% | \$ 0.1613 | \$ 0.16 | \$ 0.01 | 4.8% | \$ 0.1692 | \$ 0.17 | \$ 0.01 | 4.9% | \$ 0.1692 | \$ 0.17 | \$ - | 0.0% |
| Line Losses on Cost of Power | | 6.21 | \$ 0.0950 | \$ 0.59 | \$ 0.0950 | \$ 0.63 | \$ 0.04 | 7.0% | \$ 0.0950 | \$ 0.63 | \$ - | 0.0% | \$ 0.0950 | \$ 0.63 | \$ - | 0.0% | \$ 0.0950 | \$ 0.63 | \$ - | 0.0% | \$ 0.0950 | \$ 0.63 | \$ - | 0.0% |
| Smart Meter Ently Charge | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Sub-Total B - Distribution (includes Sub-Total A) | | | | \$ 11.97 | | \$ 14.56 | \$ 2.59 | 21.7% | | \$ 16.08 | \$ 1.51 | 10.4% | | \$ 16.25 | \$ 0.17 | 1.1% | | \$ 16.86 | \$ 0.61 | 3.7% | | \$ 17.38 | \$ 0.52 | 3.1% |
| RTSR - Network | per kW | 1 | \$ 2.2561 | \$ 2.26 | \$ 2.2538 | \$ 2.25 | \$ (0.00) | -0.1% | \$ 2.2870 | \$ 2.29 | \$ 0.03 | 1.5% | \$ 2.3200 | \$ 2.32 | \$ 0.03 | 1.4% | \$ 2.3520 | \$ 2.35 | \$ 0.03 | 1.4% | \$ 2.3857 | \$ 2.39 | \$ 0.03 | 1.4% |
| RTSR - Line and Transformation Connection | per kW | 1 | \$ 0.8629 | \$ 0.86 | \$ 0.9146 | \$ 0.91 | \$ 0.05 | 6.0% | \$ 0.9297 | \$ 0.93 | \$ 0.02 | 1.7% | \$ 0.9450 | \$ 0.95 | \$ 0.02 | 1.6% | \$ 0.9600 | \$ 0.96 | \$ 0.02 | 1.6% | \$ 0.9760 | \$ 0.98 | \$ 0.02 | 1.7% |
| Sub-Total C - Delivery (including Sub-Total B) | | | | \$ 15.09 | | \$ 17.73 | \$ 2.64 | 17.5% | | \$ 19.29 | \$ 1.56 | 8.8% | | \$ 19.51 | \$ 0.22 | 1.2% | | \$ 20.17 | \$ 0.65 | 3.3% | | \$ 20.74 | \$ 0.57 | 2.8% |
| Wholesale Market Service Charge (WMSC) | per kWh | 186 | \$ 0.0044 | \$ 0.82 | \$ 0.0044 | \$ 0.82 | \$ 0.00 | 0.2% | \$ 0.0044 | \$ 0.82 | \$ - | 0.0% | \$ 0.0044 | \$ 0.82 | \$ - | 0.0% | \$ 0.0044 | \$ 0.82 | \$ - | 0.0% | \$ 0.0044 | \$ 0.82 | \$ - | 0.0% |
| Rural and Remote Rate Protection (RRRP) | per kWh | 186 | \$ 0.0013 | \$ 0.24 | \$ 0.0013 | \$ 0.24 | \$ 0.00 | 0.2% | \$ 0.0013 | \$ 0.24 | \$ - | 0.0% | \$ 0.0013 | \$ 0.24 | \$ - | 0.0% | \$ 0.0013 | \$ 0.24 | \$ - | 0.0% | \$ 0.0013 | \$ 0.24 | \$ - | 0.0% |
| Monthly | | 1 | \$ 0.25 | \$ 0.25 | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% | \$ 0.2500 | \$ 0.25 | \$ - | 0.0% |
| Standard Supply Service Charge | per kWh | 180 | \$ 0.0070 | \$ 1.26 | \$ 0.0070 | \$ 1.26 | \$ - | 0.0% | \$ 0.0070 | \$ 1.26 | \$ - | 0.0% | \$ 0.0070 | \$ 1.26 | \$ - | 0.0% | \$ 0.0070 | \$ 1.26 | \$ - | 0.0% | \$ 0.0070 | \$ 1.26 | \$ - | 0.0% |
| Debt Retirement Charge (DRC) | per kWh | 115 | \$ 0.0770 | \$ 8.87 | \$ 0.0770 | \$ 8.87 | \$ - | 0.0% | \$ 0.0770 | \$ 8.87 | \$ - | 0.0% | \$ 0.0770 | \$ 8.87 | \$ - | 0.0% | \$ 0.0770 | \$ 8.87 | \$ - | 0.0% | \$ 0.0770 | \$ 8.87 | \$ - | 0.0% |
| TOU - Off Peak | per kWh | 32 | \$ 0.1140 | \$ 3.69 | \$ 0.1140 | \$ 3.69 | \$ - | 0.0% | \$ 0.1140 | \$ 3.69 | \$ - | 0.0% | \$ 0.1140 | \$ 3.69 | \$ - | 0.0% | \$ 0.1140 | \$ 3.69 | \$ - | 0.0% | \$ 0.1140 | \$ 3.69 | \$ - | 0.0% |
| TOU - Mid Peak | per kWh | 32 | \$ 0.1400 | \$ 4.54 | \$ 0.1400 | \$ 4.54 | \$ - | 0.0% | \$ 0.1400 | \$ 4.54 | \$ - | 0.0% | \$ 0.1400 | \$ 4.54 | \$ - | 0.0% | \$ 0.1400 | \$ 4.54 | \$ - | 0.0% | \$ 0.1400 | \$ 4.54 | \$ - | 0.0% |
| TOU - On Peak | per kWh | 180 | \$ 0.0880 | \$ 15.84 | \$ 0.0880 | \$ 15.84 | \$ - | 0.0% | \$ 0.0880 | \$ 15.84 | \$ - | 0.0% | \$ 0.0880 | \$ 15.84 | \$ - | 0.0% | \$ 0.0880 | \$ 15.84 | \$ - | 0.0% | \$ 0.0880 | \$ 15.84 | \$ - | 0.0% |
| Energy - RPP - Tier 1 | per kWh | 32 | \$ 0.1030 | \$ - | \$ 0.1030 | \$ - | \$ - | - | \$ 0.1030 | \$ - | \$ - | - | \$ 0.1030 | \$ - | \$ - | - | \$ 0.1030 | \$ - | \$ - | - | \$ 0.1030 | \$ - | \$ - | - |
| Energy - RPP - Tier 2 | per kWh | - | \$ 0.1030 | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | | \$ 34.76 | | \$ 37.41 | \$ 2.65 | 7.6% | | \$ 38.97 | \$ 1.56 | 4.2% | | \$ 39.19 | \$ 0.22 | 0.6% | | \$ 39.84 | \$ 0.65 | 1.7% | | \$ 40.42 | \$ 0.57 | 1.4% |
| Total Bill on TOU (before Taxes) | | | | \$ 4.52 | | \$ 4.86 | \$ 0.34 | 7.6% | | \$ 5.07 | \$ 0.20 | 4.2% | | \$ 5.09 | \$ 0.03 | 0.6% | | \$ 5.18 | \$ 0.08 | 1.7% | | \$ 5.25 | \$ 0.07 | 1.4% |
| HST | | | 13% | \$ 39.28 | | \$ 42.27 | \$ 2.99 | 7.6% | | \$ 44.03 | \$ 1.76 | 4.2% | | \$ 44.28 | \$ 0.25 | 0.6% | | \$ 45.02 | \$ 0.74 | 1.7% | | \$ 45.67 | \$ 0.65 | 1.4% |
| Total Bill (including HST) | | | | \$ 39.28 | | \$ 42.27 | \$ 2.99 | 7.6% | | \$ 44.03 | \$ 1.76 | 4.2% | | \$ 44.28 | \$ 0.25 | 0.6% | | \$ 45.02 | \$ 0.74 | 1.7% | | \$ 45.67 | \$ 0.65 | 1.4% |
| Ontario Clean Energy Benefit [†] | | | | \$ 39.28 | | \$ 42.27 | \$ 2.99 | 7.6% | | \$ 44.03 | \$ 1.76 | 4.2% | | \$ 44.28 | \$ 0.25 | 0.6% | | \$ 45.02 | \$ 0.74 | 1.7% | | \$ 45.67 | \$ 0.65 | 1.4% |
| Total Bill on TOU (including OCEB) | | | | \$ 39.28 | | \$ 42.27 | \$ 2.99 | 7.6% | | \$ 44.03 | \$ 1.76 | 4.2% | | \$ 44.28 | \$ 0.25 | 0.6% | | \$ 45.02 | \$ 0.74 | 1.7% | | \$ 45.67 | \$ 0.65 | 1.4% |
| | | | | \$ 33.50 | | \$ 36.15 | \$ 2.65 | 7.9% | | \$ 37.71 | \$ 1.56 | 4.3% | | \$ 37.93 | \$ 0.22 | 0.6% | | \$ 38.58 | \$ 0.65 | 1.7% | | \$ 39.16 | \$ 0.57 | 1.5% |
| Total Bill on RPP (before Taxes) | | | | \$ 4.35 | | \$ 4.70 | \$ 0.34 | 7.9% | | \$ 4.90 | \$ 0.20 | 4.3% | | \$ 4.93 | \$ 0.03 | 0.6% | | \$ 5.02 | \$ 0.08 | 1.7% | | \$ 5.09 | \$ 0.07 | 1.5% |
| HST | | | 13% | \$ 37.85 | | \$ 40.84 | \$ 2.99 | 7.9% | | \$ 42.61 | \$ 1.76 | 4.3% | | \$ 42.86 | \$ 0.25 | 0.6% | | \$ 43.60 | \$ 0.74 | 1.7% | | \$ 44.25 | \$ 0.65 | 1.5% |
| Total Bill (including HST) | | | | \$ 37.85 | | \$ 40.84 | \$ 2.99 | 7.9% | | \$ 42.61 | \$ 1.76 | 4.3% | | \$ 42.86 | \$ 0.25 | 0.6% | | \$ 43.60 | \$ 0.74 | 1.7% | | \$ 44.25 | \$ 0.65 | 1.5% |
| Ontario Clean Energy Benefit [†] | | | | \$ 37.85 | | \$ 40.84 | \$ 2.99 | 7.9% | | \$ 42.61 | \$ 1.76 | 4.3% | | \$ 42.86 | \$ 0.25 | 0.6% | | \$ 43.60 | \$ 0.74 | 1.7% | | \$ 44.25 | \$ 0.65 | 1.5% |
| Total Bill on RPP (including OCEB) | | | | \$ 37.85 | | \$ 40.84 | \$ 2.99 | 7.9% | | \$ 42.61 | \$ 1.76 | 4.3% | | \$ 42.86 | \$ 0.25 | 0.6% | | \$ 43.60 | \$ 0.74 | 1.7% | | \$ 44.25 | \$ 0.65 | 1.5% |

3.69%



Appendix 2-W
Bill Impacts - Street Lighting

Customer Class: S/L

TOU / non-TOU: TOU
Consumption 280
Load 1

\$ 1.00

| | | | 2015 Current Board-Approved | | 2016 TEST YEAR 1 Proposed | | Impact 2016 TEST vs. 2015 Bridge | | 2017 TEST YEAR 2 Proposed | | Impact 2017 TEST vs. 2016 TEST | | 2018 TEST YEAR 3 Proposed | | Impact 2018 TEST vs. 2017 TEST | | 2019 TEST YEAR 4 Proposed | | Impact 2019 TEST vs. 2018 TEST | | 2020 TEST YEAR 5 Proposed | | Impact 2020 TEST vs. 2019 TEST | |
|--|-------------|--------|-----------------------------|-------------|---------------------------|-------------|----------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|
| | Charge Unit | Volume | Rate (\$) | Charge (\$) | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change |
| Monthly Service Charge | | 1 | \$ 1.26 | \$ 1.26 | \$ 1.45 | \$ 1.45 | \$ 0.19 | 15.1% | \$ 1.57 | \$ 1.57 | \$ 0.12 | 8.3% | \$ 1.62 | \$ 1.62 | \$ 0.05 | 3.2% | \$ 1.67 | \$ 1.67 | \$ 0.05 | 3.1% | \$ 1.71 | \$ 1.71 | \$ 0.04 | 2.4% |
| Smart Meter Rate Adder | | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Recovery of CGAAP/CWIP Differential | | 1 | \$ 0.02 | \$ 0.02 | \$ 0.02 | \$ 0.02 | \$ - | 0.0% | \$ - | \$ - | \$ (0.02) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| ICM Rate Rider (2014) | | 1 | \$ 0.01 | \$ 0.01 | \$ - | \$ - | \$ (0.01) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Distribution Volumetric Rate | per kW | 1 | \$ 6.6546 | \$ 6.65 | \$ 8.1382 | \$ 8.14 | \$ 1.48 | 22.3% | \$ 9.0858 | \$ 9.09 | \$ 0.95 | 11.6% | \$ 9.8029 | \$ 9.80 | \$ 0.72 | 7.9% | \$ 10.4188 | \$ 10.42 | \$ 0.62 | 6.3% | \$ 11.0145 | \$ 11.01 | \$ 0.60 | 5.7% |
| Smart Meter Disposition Rider | per kW | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| LRAM & SSM Rate Rider | per kW | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| ICM Rate Rider (2014) | per kW | 1 | \$ 0.0345 | \$ 0.03 | \$ - | \$ - | \$ (0.03) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) (2016) | per kW | 1 | \$ - | \$ - | \$ 0.1296 | \$ (0.13) | \$ (0.13) | - | \$ - | \$ - | \$ 0.13 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Account 1575 | per kW | 1 | \$ - | \$ - | \$ 0.2306 | \$ (0.23) | \$ (0.23) | - | \$ - | \$ - | \$ 0.23 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | | | | | | | | | | | | | | | | | |

Summary of Bill Impacts

A Distribution Charge

| Customer Class | Billing Determinant | Consumption per customer | Load per customer | TEST YEAR 1 - 2016 | | TEST YEAR 2 - 2017 | | TEST YEAR 3 - 2018 | | TEST YEAR 4 - 2019 | | TEST YEAR 5 - 2020 | |
|--------------------------|---------------------|--------------------------|-------------------|------------------------------------|-------|------------------------------------|-------|------------------------------------|--------|------------------------------------|------|------------------------------------|------|
| | | | | Monthly Distribution Charge Impact | | Monthly Distribution Charge Impact | | Monthly Distribution Charge Impact | | Monthly Distribution Charge Impact | | Monthly Distribution Charge Impact | |
| | | kwh | kW | \$ | % | \$ | % | \$ | % | \$ | % | \$ | % |
| Residential | kWh | 800 | - | \$ 4.62 | 16.7% | \$ 2.88 | 8.9% | \$ 1.37 | 3.9% | \$ 0.64 | 1.8% | \$ 1.25 | 3.4% |
| GS<50 kW | kWh | 2,000 | - | \$ 10.13 | 16.0% | \$ 5.27 | 7.2% | \$ 2.77 | 3.5% | \$ 2.10 | 2.6% | \$ 2.36 | 2.8% |
| GS>50 kW | kW | 80,000 | 250 | \$ 368.60 | 30.5% | \$ 119.76 | 7.6% | \$ (52.85) | (3.1%) | \$ 58.60 | 3.6% | \$ 49.27 | 2.9% |
| Large Use | kW | 2,800,000 | 7,350 | \$ 7,500.30 | 29.6% | \$ 3,066.94 | 9.3% | \$ 1,462.65 | 4.1% | \$ 1,445.01 | 3.9% | \$ 1,181.88 | 3.0% |
| Unmetered Scattered Load | kWh | 150 | - | \$ 1.63 | 16.3% | \$ 0.92 | 7.9% | \$ 0.39 | 3.1% | \$ 0.41 | 3.2% | \$ 0.31 | 2.3% |
| Sentinel Lights | kW | 180 | 1 | \$ 2.59 | 21.7% | \$ 1.51 | 10.4% | \$ 0.17 | 1.1% | \$ 0.61 | 3.7% | \$ 0.52 | 3.1% |
| Street Lighting | kW | 280 | 1 | \$ 1.80 | 20.6% | \$ 1.42 | 13.5% | \$ 0.65 | 5.4% | \$ 0.67 | 5.4% | \$ 0.64 | 4.8% |

B Delivery Charge

| Customer Class | Billing Determinant | Consumption per customer | Load per customer | Monthly Delivery Charge Impact | | Monthly Delivery Charge Impact | | Monthly Delivery Charge Impact | | Monthly Delivery Charge Impact | | Monthly Delivery Charge Impact | |
|--------------------------|---------------------|--------------------------|-------------------|--------------------------------|-------|--------------------------------|-------|--------------------------------|--------|--------------------------------|------|--------------------------------|------|
| | | | | | | | | | | | | | |
| | | kwh | kW | \$ | % | \$ | % | \$ | % | \$ | % | \$ | % |
| Residential | kWh | 800 | - | \$ 4.81 | 12.9% | \$ 3.05 | 7.3% | \$ 1.54 | 3.4% | \$ 0.81 | 1.7% | \$ 1.50 | 3.2% |
| GS<50 kW | kWh | 2,000 | - | \$ 10.59 | 12.6% | \$ 5.48 | 5.8% | \$ 3.39 | 3.4% | \$ 2.52 | 2.4% | \$ 2.77 | 2.6% |
| GS>50 kW | kW | 80,000 | 250 | \$ 378.22 | 17.0% | \$ 134.81 | 5.2% | \$ (35.75) | (1.3%) | \$ 77.05 | 2.8% | \$ 67.20 | 2.4% |
| Large Use | kW | 2,800,000 | 7,350 | \$ 8,200.75 | 13.7% | \$ 3,848.24 | 5.7% | \$ 2,266.74 | 3.2% | \$ 2,247.63 | 3.0% | \$ 2,024.93 | 2.7% |
| Unmetered Scattered Load | kWh | 150 | - | \$ 1.62 | 13.9% | \$ 0.90 | 6.8% | \$ 0.36 | 2.5% | \$ 0.39 | 2.7% | \$ 0.31 | 2.0% |
| Sentinel Lights | kW | 180 | 1 | \$ 2.64 | 17.5% | \$ 1.56 | 8.8% | \$ 0.22 | 1.2% | \$ 0.65 | 3.3% | \$ 0.57 | 2.8% |
| Street Lighting | kW | 280 | 1 | \$ 2.28 | 17.5% | \$ 2.04 | 14.4% | \$ 1.55 | 9.6% | \$ 0.80 | 4.5% | \$ 0.79 | 4.3% |

C Total Bill

| Customer Class | Billing Determinant | Consumption per customer | Load per customer | Total Monthly Bill Impact | | Total Monthly Bill Impact | | Total Monthly Bill Impact | | Total Monthly Bill Impact | | Total Monthly Bill Impact | |
|--------------------------|---------------------|--------------------------|-------------------|---------------------------|------|---------------------------|------|---------------------------|--------|---------------------------|------|---------------------------|------|
| | | | | | | | | | | | | | |
| | | kwh | kW | \$ | % | \$ | % | \$ | % | \$ | % | \$ | % |
| Residential | kWh | 800 | - | \$ 5.45 | 3.9% | \$ 3.44 | 2.4% | \$ 1.74 | 1.2% | \$ 0.91 | 0.6% | \$ 1.69 | 1.1% |
| GS<50 kW | kWh | 2,000 | - | \$ 12.00 | 3.5% | \$ 6.19 | 1.8% | \$ 3.84 | 1.1% | \$ 2.85 | 0.8% | \$ 3.13 | 0.9% |
| GS>50 kW | kW | 80,000 | 250 | \$ 428.63 | 3.5% | \$ 152.34 | 1.2% | \$ (40.40) | (0.3%) | \$ 87.07 | 0.7% | \$ 75.94 | 0.6% |
| Large Use | kW | 2,800,000 | 7,350 | \$ 9,310.14 | 2.3% | \$ 4,348.51 | 1.0% | \$ 2,561.42 | 0.6% | \$ 2,539.82 | 0.6% | \$ 2,288.17 | 0.5% |
| Unmetered Scattered Load | kWh | 150 | - | \$ 1.83 | 5.8% | \$ 1.02 | 3.0% | \$ 0.41 | 1.2% | \$ 0.45 | 1.3% | \$ 0.34 | 1.0% |
| Sentinel Lights | kW | 180 | 1 | \$ 2.99 | 7.6% | \$ 1.76 | 4.2% | \$ 0.25 | 0.6% | \$ 0.74 | 1.7% | \$ 0.65 | 1.4% |
| Street Lighting | kW | 280 | 1 | \$ 2.58 | 5.4% | \$ 2.30 | 4.6% | \$ 1.75 | 3.3% | \$ 0.91 | 1.7% | \$ 0.90 | 1.6% |



Appendix 2-W
Bill Impacts - Residential

| | | | |
|-----------------------------|--|--|--|
| Customer Class: RESIDENTIAL | | | |
| TOU / non-TOU: TOU | | | |
| Consumption 800 | | | |
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Appendix 2-W
Bill Impacts - GS>50

| | | | |
|--|-------------|-----------------------------|-------------|
| Customer Class: GS<50 | | | |
| TOU / non-TOU: TOU | | | |
| Consumption | | 2,000 | |
| | Charge Unit | 2015 Current Board-Approved | |
| | | Rate (\$) | Charge (\$) |
| Monthly Service Charge | 1 | \$ 26.08 | \$ 26.08 |
| Smart Meter Rate Adder | 1 | \$ - | \$ - |
| Recovery of CGAAP/CWIP Differential | 1 | \$ 0.55 | \$ 0.55 |
| ICM Rate Rider (2014) | 1 | \$ 0.14 | \$ 0.14 |
| | 1 | \$ - | \$ - |
| | 1 | \$ - | \$ - |
| Distribution Volumetric Rate | per kWh | 2,000 \$ 0.0139 | \$ 27.80 |
| Smart Meter Disposition Rider | per kWh | 2,000 \$ - | \$ - |
| LRAM & SSM Rate Rider | per kWh | 2,000 \$ - | \$ - |
| ICM Rate Rider (2014) | per kWh | 2,000 \$ 0.0001 | \$ 0.20 |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) | per kWh | 2,000 \$ 0.0004 | \$ 0.80 |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) (2016) | per kWh | 2,000 \$ - | \$ - |
| Account 1575 | per kWh | 2,000 \$ - | \$ - |
| Recovery of Stranded Meter Assets (2014 balance) | per kWh | 2,000 \$ - | \$ - |
| Lost Revenue Adjustment Mechanism (LRAM) | per kWh | 2,000 \$ 0.0004 | \$ 0.80 |
| | 2,000 | \$ - | \$ - |
| Sub-Total A (excluding pass through) | | | \$ 56.37 |
| Deferral/Variance Account Disposition Rate Rider (2014) | per kWh | 2,000 \$ 0.0006 | \$ (1.20) |
| Disposition of Deferral/Variance Accounts (2016) | per kWh | 2,000 \$ - | \$ - |
| | 2,000 | \$ - | \$ - |
| | 2,000 | \$ - | \$ - |
| Low Voltage Service Charge | per kWh | 2,000 \$ 0.0003 | \$ 0.60 |
| Line Losses on Cost of Power | 69.00 | \$ 0.0950 | \$ 6.56 |
| Smart Meter Entity Charge | Monthly | 1 \$ 0.7900 | \$ 0.79 |
| Sub-Total B - Distribution (includes Sub-Total A) | | | \$ 63.12 |
| RTSR - Network | per kWh | 2,069 \$ 0.0072 | \$ 14.90 |
| RTSR - Line and Transformation Connection | per kWh | 2,069 \$ 0.0030 | \$ 6.21 |
| Sub-Total C - Delivery (including Sub-Total B) | | | \$ 84.22 |
| Wholesale Market Service Charge (WMSC) | per kWh | 2,069 \$ 0.0044 | \$ 9.10 |
| Rural and Remote Rate Protection (RRRP) | per kWh | 2,069 \$ 0.0013 | \$ 2.69 |
| Standard Supply Service Charge | Monthly | 1 \$ 0.25 | \$ 0.25 |
| Debt Retirement Charge (DRC) | per kWh | 2,000 \$ 0.0070 | \$ 14.00 |
| TOU - Off Peak | per kWh | 1,280 \$ 0.0770 | \$ 98.56 |
| TOU - Mid Peak | per kWh | 360 \$ 0.1140 | \$ 41.04 |
| TOU - On Peak | per kWh | 360 \$ 0.1400 | \$ 50.40 |
| Energy - RPP - Tier 1 | per kWh | 1,000 \$ 0.0880 | \$ 88.00 |
| Energy - RPP - Tier 2 | per kWh | 1,000 \$ 0.1030 | \$ 103.00 |
| Total Bill on TOU (before Taxes) | | | \$ 300.26 |
| HST | | 13% | \$ 39.03 |
| Total Bill (including HST) | | | \$ 339.30 |
| Ontario Clean Energy Benefit ¹ | | | |
| Total Bill on TOU (including OCEB) | | | \$ 339.30 |
| Total Bill on RPP (before Taxes) | | | \$ 301.26 |
| HST | | 13% | \$ 39.16 |
| Total Bill (including HST) | | | \$ 340.43 |
| Ontario Clean Energy Benefit ¹ | | | |
| Total Bill on RPP (including OCEB) | | | \$ 340.43 |

| | | | |
|---------------------------|-------------|----------------------------------|----------|
| 2016 TEST YEAR 1 Proposed | | Impact 2016 TEST vs. 2015 Bridge | |
| Rate (\$) | Charge (\$) | \$ Change | % Change |
| \$ 30.09 | \$ 30.09 | \$ 4.01 | 15.4% |
| \$ - | \$ - | \$ - | |
| \$ 0.55 | \$ 0.55 | \$ - | 0.0% |
| \$ - | \$ - | \$ (0.14) | -100.0% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 0.0167 | \$ 33.40 | \$ 5.60 | 20.1% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ (0.20) | -100.0% |
| \$ - | \$ - | \$ (0.80) | -100.0% |
| \$ 0.0001 | \$ 0.20 | \$ 0.20 | |
| \$ 0.0003 | \$ (0.60) | \$ (0.60) | |
| \$ 0.0002 | \$ 0.40 | \$ 0.40 | |
| \$ - | \$ - | \$ (0.80) | -100.0% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 64.04 | | \$ 7.67 | 13.6% |
| \$ - | \$ - | \$ 1.20 | -100.0% |
| \$ 0.0002 | \$ 0.40 | \$ 0.40 | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 0.0005 | \$ 1.00 | \$ 0.40 | 66.7% |
| \$ 0.0950 | \$ 7.01 | \$ 0.46 | 7.0% |
| \$ 0.7900 | \$ 0.79 | \$ - | |
| \$ 73.24 | | \$ 10.13 | 16.0% |
| \$ 0.0072 | \$ 14.93 | \$ 0.03 | 0.2% |
| \$ 0.0032 | \$ 6.64 | \$ 0.43 | 6.9% |
| \$ 94.81 | | \$ 10.59 | 12.6% |
| \$ 0.0044 | \$ 9.12 | \$ 0.02 | 0.2% |
| \$ 0.0013 | \$ 2.70 | \$ 0.01 | 0.2% |
| \$ 0.2500 | \$ 0.25 | \$ - | 0.0% |
| \$ 0.0070 | \$ 14.00 | \$ - | 0.0% |
| \$ 0.0770 | \$ 98.56 | \$ - | 0.0% |
| \$ 0.1140 | \$ 41.04 | \$ - | 0.0% |
| \$ 0.1400 | \$ 50.40 | \$ - | 0.0% |
| \$ 0.0880 | \$ 88.00 | \$ - | 0.0% |
| \$ 0.1030 | \$ 103.00 | \$ - | 0.0% |
| \$ 310.88 | | \$ 10.62 | 3.5% |
| \$ 40.41 | \$ 1.38 | \$ 1.38 | 3.5% |
| \$ 351.29 | \$ 12.00 | \$ 12.00 | 3.5% |
| \$ - | \$ - | \$ - | |
| \$ 351.29 | \$ 12.00 | \$ 12.00 | 3.5% |
| \$ 311.88 | | \$ 10.62 | 3.5% |
| \$ 40.54 | \$ 1.38 | \$ 1.38 | 3.5% |
| \$ 352.42 | \$ 12.00 | \$ 12.00 | 3.5% |
| \$ - | \$ - | \$ - | |
| \$ 352.42 | \$ 12.00 | \$ 12.00 | 3.5% |

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|---------------------------|-------------|--------------------------------|----------|
| 2017 TEST YEAR 2 Proposed | | Impact 2017 TEST vs. 2016 TEST | |
| Rate (\$) | Charge (\$) | \$ Change | % Change |
| \$ 32.71 | \$ 32.71 | \$ 2.62 | 8.7% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ (0.55) | -100.0% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 0.0183 | \$ 36.60 | \$ 3.20 | 9.6% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ (0.20) | -100.0% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ (0.60) | -100.0% |
| \$ - | \$ - | \$ (0.40) | -100.0% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 69.31 | | \$ 5.27 | 8.2% |
| \$ - | \$ - | \$ - | |
| \$ 0.0002 | \$ 0.40 | \$ - | 0.0% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 0.0005 | \$ 1.00 | \$ - | 0.0% |
| \$ 0.0950 | \$ 7.01 | \$ - | 0.0% |
| \$ 0.7900 | \$ 0.79 | \$ - | 0.0% |
| \$ 78.51 | | \$ 5.27 | 7.2% |
| \$ 0.0073 | \$ 15.14 | \$ 0.21 | 1.4% |
| \$ 0.0032 | \$ 6.64 | \$ - | 0.0% |
| \$ 100.29 | | \$ 5.48 | 5.8% |
| \$ 0.0044 | \$ 9.12 | \$ - | 0.0% |
| \$ 0.0013 | \$ 2.70 | \$ - | 0.0% |
| \$ 0.2500 | \$ 0.25 | \$ - | 0.0% |
| \$ 0.0070 | \$ 14.00 | \$ - | 0.0% |
| \$ 0.0770 | \$ 98.56 | \$ - | 0.0% |
| \$ 0.1140 | \$ 41.04 | \$ - | 0.0% |
| \$ 0.1400 | \$ 50.40 | \$ - | 0.0% |
| \$ 0.0880 | \$ 88.00 | \$ - | 0.0% |
| \$ 0.1030 | \$ 103.00 | \$ - | 0.0% |
| \$ 316.36 | | \$ 5.48 | 1.8% |
| \$ 41.13 | \$ 0.71 | \$ 0.71 | 1.8% |
| \$ 357.48 | \$ 6.19 | \$ 6.19 | 1.8% |
| \$ - | \$ - | \$ - | |
| \$ 357.48 | \$ 6.19 | \$ 6.19 | 1.8% |
| \$ 317.36 | | \$ 5.48 | 1.8% |
| \$ 41.26 | \$ 0.71 | \$ 0.71 | 1.8% |
| \$ 358.61 | \$ 6.19 | \$ 6.19 | 1.8% |
| \$ - | \$ - | \$ - | |
| \$ 358.61 | \$ 6.19 | \$ 6.19 | 1.8% |

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|---------------------------|-------------|--------------------------------|----------|
| 2018 TEST YEAR 3 Proposed | | Impact 2018 TEST vs. 2017 TEST | |
| Rate (\$) | Charge (\$) | \$ Change | % Change |
| \$ 33.48 | \$ 33.48 | \$ 0.77 | 2.4% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 0.0194 | \$ 38.80 | \$ 2.20 | 6.0% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
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| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 72.28 | | \$ 2.97 | 4.3% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ (0.40) | -100.0% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 0.0006 | \$ 1.20 | \$ 0.20 | 20.0% |
| \$ 0.0950 | \$ 7.01 | \$ - | 0.0% |
| \$ 0.7900 | \$ 0.79 | \$ - | 0.0% |
| \$ 81.28 | | \$ 2.77 | 3.5% |
| \$ 0.0075 | \$ 15.55 | \$ 0.41 | 2.7% |
| \$ 0.0033 | \$ 6.84 | \$ 0.21 | 3.1% |
| \$ 103.68 | | \$ 3.39 | 3.4% |
| \$ 0.0044 | \$ 9.12 | \$ - | 0.0% |
| \$ 0.0013 | \$ 2.70 | \$ - | 0.0% |
| \$ 0.2500 | \$ 0.25 | \$ - | 0.0% |
| \$ 0.0070 | \$ 14.00 | \$ - | 0.0% |
| \$ 0.0770 | \$ 98.56 | \$ - | 0.0% |
| \$ 0.1140 | \$ 41.04 | \$ - | 0.0% |
| \$ 0.1400 | \$ 50.40 | \$ - | 0.0% |
| \$ 0.0880 | \$ 88.00 | \$ - | 0.0% |
| \$ 0.1030 | \$ 103.00 | \$ - | 0.0% |
| \$ 319.75 | | \$ 3.39 | 1.1% |
| \$ 41.57 | \$ 0.44 | \$ 0.44 | 1.1% |
| \$ 361.32 | \$ 3.84 | \$ 3.84 | 1.1% |
| \$ - | \$ - | \$ - | |
| \$ 361.32 | \$ 3.84 | \$ 3.84 | 1.1% |
| \$ 320.75 | | \$ 3.39 | 1.1% |
| \$ 41.70 | \$ 0.44 | \$ 0.44 | 1.1% |
| \$ 362.45 | \$ 3.84 | \$ 3.84 | 1.1% |
| \$ - | \$ - | \$ - | |
| \$ 362.45 | \$ 3.84 | \$ 3.84 | 1.1% |

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|---------------------------|-------------|--------------------------------|----------|
| 2019 TEST YEAR 4 Proposed | | Impact 2019 TEST vs. 2018 TEST | |
| Rate (\$) | Charge (\$) | \$ Change | % Change |
| \$ 33.58 | \$ 33.58 | \$ 0.09 | 0.3% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 0.0208 | \$ 41.60 | \$ 2.80 | 7.2% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 75.18 | | \$ 2.89 | 4.0% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 0.0006 | \$ 1.20 | \$ - | 0.0% |
| \$ 0.0950 | \$ 7.01 | \$ - | 0.0% |
| \$ - | \$ (0.79) | \$ -100.0% | |
| \$ 83.39 | | \$ 2.10 | 2.6% |
| \$ 0.0076 | \$ 15.76 | \$ 0.21 | 1.3% |
| \$ 0.0034 | \$ 7.05 | \$ 0.21 | 3.0% |
| \$ 106.20 | | \$ 2.52 | 2.4% |
| \$ 0.0044 | \$ 9.12 | \$ - | 0.0% |
| \$ 0.0013 | \$ 2.70 | \$ - | 0.0% |
| \$ 0.2500 | \$ 0.25 | \$ - | 0.0% |
| \$ 0.0070 | \$ 14.00 | \$ - | 0.0% |
| \$ 0.0770 | \$ 98.56 | \$ - | 0.0% |
| \$ 0.1140 | \$ 41.04 | \$ - | 0.0% |
| \$ 0.1400 | \$ 50.40 | \$ - | 0.0% |
| \$ 0.0880 | \$ 88.00 | \$ - | 0.0% |
| \$ 0.1030 | \$ 103.00 | \$ - | 0.0% |
| \$ 322.27 | | \$ 2.52 | 0.8% |
| \$ 41.90 | \$ 0.33 | \$ 0.33 | 0.8% |
| \$ 364.16 | \$ 2.85 | \$ 2.85 | 0.8% |
| \$ - | \$ - | \$ - | |
| \$ 364.16 | \$ 2.85 | \$ 2.85 | 0.8% |
| \$ 323.27 | | \$ 2.52 | 0.8% |
| \$ 42.03 | \$ 0.33 | \$ 0.33 | 0.8% |
| \$ 365.29 | \$ 2.85 | \$ 2.85 | 0.8% |
| \$ - | \$ - | \$ - | |
| \$ 365.29 | \$ 2.85 | \$ 2.85 | 0.8% |

| | | | |
|---------------------------|-------------|--------------------------------|----------|
| 2020 TEST YEAR 5 Proposed | | Impact 2020 TEST vs. 2019 TEST | |
| Rate (\$) | Charge (\$) | \$ Change | % Change |
| \$ 33.73 | \$ 33.73 | \$ 0.16 | 0.5% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 0.0219 | \$ 43.80 | \$ 2.20 | 5.3% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 77.53 | | \$ 2.36 | 3.1% |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ - | \$ - | \$ - | |
| \$ 0.0006 | \$ 1.20 | \$ - | 0.0% |
| \$ 0.0950 | \$ 7.01 | \$ - | 0.0% |
| \$ - | \$ - | \$ - | |
| \$ 85.74 | | \$ 2.36 | 2.8% |
| \$ 0.0077 | \$ 15.97 | \$ 0.21 | 1.3% |
| \$ 0.0035 | \$ 7.26 | \$ 0.21 | 2.9% |
| \$ 108.97 | | \$ 2.77 | 2.6% |
| \$ 0.0044 | \$ 9.12 | \$ - | 0.0% |
| \$ 0.0013 | \$ 2.70 | \$ - | 0.0% |
| \$ 0.2500 | \$ 0.25 | \$ - | 0.0% |
| \$ 0.0070 | \$ 14.00 | \$ - | 0.0% |
| \$ 0.0770 | \$ 98.56 | \$ - | 0.0% |
| \$ 0.1140 | \$ 41.04 | \$ - | 0.0% |
| \$ 0.1400 | \$ 50.40 | \$ - | 0.0% |
| \$ 0.0880 | \$ 88.00 | \$ - | 0.0% |
| \$ 0.1030 | \$ 103.00 | \$ - | 0.0% |
| \$ 325.04 | | \$ 2.77 | 0.9% |
| \$ 42.26 | \$ 0.36 | \$ 0.36 | 0.9% |
| \$ 367.30 | \$ 3.13 | \$ 3.13 | 0.9% |
| \$ - | \$ - | \$ - | |
| \$ 367.30 | \$ 3.13 | \$ 3.13 | 0.9% |
| \$ 326.04 | | \$ 2.77 | 0.9% |
| \$ 42.39 | \$ 0.36 | \$ 0.36 | 0.9% |
| \$ 368.43 | \$ 3.13 | \$ 3.13 | 0.9% |
| \$ - | \$ - | \$ - | |
| \$ 368.43 | \$ 3.13 | \$ 3.13 | 0.9% |



Appendix 2-W
Bill Impacts - GS > 50

Customer Class: GS > 50

TOU / non-TOU: TOU
Consumption Load

80,000
250

| | Charge Unit | Volume | 2015 Current Board-Approved | |
|--|-------------|----------|-----------------------------|--------------|
| | | | Rate (\$) | Charge (\$) |
| Monthly Service Charge | Monthly | 1 | \$ 138.48 | \$ 138.48 |
| Smart Meter Rate Adder | Monthly | 1 | \$ - | \$ - |
| Recovery of CGAAP/CWIP Differential | Monthly | 1 | \$ 6.99 | \$ 6.99 |
| ICM Rate Rider (2014) | Monthly | 1 | \$ 0.72 | \$ 0.72 |
| | 1 | \$ - | \$ - | \$ - |
| | 1 | \$ - | \$ - | \$ - |
| Distribution Volumetric Rate | per kW | 250 | \$ 3.3278 | \$ 831.95 |
| Smart Meter Disposition Rider | per kW | 250 | \$ - | \$ - |
| LRAM & SSM Rate Rider | per kW | 250 | \$ - | \$ - |
| ICM Rate Rider (2014) | per kW | 250 | \$ 0.0173 | \$ 4.33 |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) | per kW | 250 | \$ 0.0134 | \$ 3.35 |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) (2016) | per kW | 250 | \$ - | \$ - |
| Account 1575 | per kW | 250 | \$ - | \$ - |
| Lost Revenue Adjustment Mechanism (LRAM) | per kW | 250 | \$ 0.0099 | \$ 2.48 |
| | | 250 | \$ - | \$ - |
| | | 250 | \$ - | \$ - |
| Sub-Total A (excluding pass through) | | | | \$ 988.29 |
| Deferral/Variance Account Disposition Rate Rider (2014) | per kW | 250 | \$ 0.2207 | \$ (55.18) |
| Disposition of Deferral/Variance Accounts (2016) | per kW | 250 | \$ - | \$ - |
| Disposition of Global Adjustment Sub-Account (2014) | per kW | 250 | \$ 0.0720 | \$ (18.00) |
| Disposition of Global Adjustment Sub-Account (2016) | per kW | 250 | \$ - | \$ - |
| | | 250 | \$ - | \$ - |
| | | | \$ - | \$ - |
| | | | \$ - | \$ - |
| Low Voltage Service Charge | per kW | 250 | \$ 0.1189 | \$ 29.73 |
| Line Losses on Cost of Power | | 2,760.00 | \$ 0.0950 | \$ 262.20 |
| Smart Meter Entity Charge | | | \$ - | \$ - |
| Sub-Total B - Distribution (includes Sub-Total A) | | | | \$ 1,207.04 |
| RTSR - Network | per kW | 250 | \$ 2.9192 | \$ 729.80 |
| RTSR - Line and Transformation Connection | per kW | 250 | \$ 1.1726 | \$ 293.15 |
| Sub-Total C - Delivery (including Sub-Total B) | | | | \$ 2,229.99 |
| Wholesale Market Service Charge (WMSC) | per kWh | 82,760 | \$ 0.0044 | \$ 364.14 |
| Rural and Remote Rate Protection (RRRP) | per kWh | 82,760 | \$ 0.0013 | \$ 107.59 |
| Standard Supply Service Charge | Monthly | 1 | \$ 0.25 | \$ 0.25 |
| Debt Retirement Charge (DRC) | per kWh | 80,000 | \$ 0.0070 | \$ 560.00 |
| TOU - Off Peak | per kWh | 51,200 | \$ 0.0770 | \$ 3,942.40 |
| TOU - Mid Peak | per kWh | 14,400 | \$ 0.1140 | \$ 1,641.60 |
| TOU - On Peak | per kWh | 14,400 | \$ 0.1400 | \$ 2,016.00 |
| Energy - RPP - Tier 1 | per kWh | 1,000 | \$ 0.0880 | \$ 88.00 |
| Energy - RPP - Tier 2 | per kWh | 79,000 | \$ 0.1030 | \$ 8,137.00 |
| | | | | \$ - |
| Total Bill on TOU (before Taxes) | | | | \$ 10,861.97 |
| HST | | | 13% | \$ 1,412.06 |
| Total Bill (including HST) | | | | \$ 12,274.03 |
| Ontario Clean Energy Benefit ¹ | | | | \$ - |
| Total Bill on TOU (including OCEB) | | | | \$ 12,274.03 |
| | | | | \$ - |
| Total Bill on RPP (before Taxes) | | | | \$ 11,486.97 |
| HST | | | 13% | \$ 1,493.31 |
| Total Bill (including HST) | | | | \$ 12,980.28 |
| Ontario Clean Energy Benefit ¹ | | | | \$ - |
| Total Bill on RPP (including OCEB) | | | | \$ 12,980.28 |

Loss Factor (%)

3.45%

| 2016 TEST YEAR 1 Proposed | | Impact 2016 TEST vs. 2015 Bridge | | 2017 TEST YEAR 2 Proposed | | Impact 2017 TEST vs. 2016 TEST | | 2018 TEST YEAR 3 Proposed | | Impact 2018 TEST vs. 2017 TEST | | 2019 TEST YEAR 4 Proposed | | Impact 2019 TEST vs. 2018 TEST | | 2020 TEST YEAR 5 Proposed | | Impact 2020 TEST vs. 2019 TEST | |
|------------------------------|----------------|--|----------|------------------------------|----------------|--------------------------------------|----------|------------------------------|----------------|--------------------------------------|----------|------------------------------|----------------|--------------------------------------|----------|------------------------------|----------------|--------------------------------------|----------|
| Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change |
| \$ 138.48 | \$ 138.48 | \$ - | 0.0% | \$ 138.48 | \$ 138.48 | \$ - | 0.0% | \$ 138.48 | \$ 138.48 | \$ - | 0.0% | \$ 138.48 | \$ 138.48 | \$ - | 0.0% | \$ 138.48 | \$ 138.48 | \$ - | 0.0% |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ 6.99 | \$ 6.99 | \$ - | 0.0% | \$ - | \$ - | \$ (6.99) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ (0.72) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ 4.0220 | \$ 1,005.50 | \$ 173.55 | 20.9% | \$ 4.4497 | \$ 1,112.43 | \$ 106.93 | 10.6% | \$ 4.6761 | \$ 1,169.03 | \$ 56.60 | 5.1% | \$ 4.8998 | \$ 1,224.95 | \$ 55.93 | 4.8% | \$ 5.0969 | \$ 1,274.23 | \$ 49.27 | 4.0% |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ (4.33) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ (3.35) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ 0.0126 | \$ (3.15) | \$ (3.15) | - | \$ - | \$ - | \$ 3.15 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ 0.0564 | \$ (14.10) | \$ (14.10) | - | \$ - | \$ - | \$ 14.10 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ (2.48) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| \$ - | \$ - | \$ - | - | \$ - | | | | | | | | | | | | | | | |



Appendix 2-W

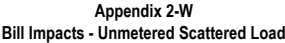
Bill Impacts - Large User

Customer Class: Large User

| | |
|----------------|-------------|
| TOU / non-TOU: | TOU |
| | Consumption |
| | Load |

| |
|-----------|
| 2,800,000 |
| 7,350 |

| | | | | 2015 Current Board-Approved | | 2016 TEST YEAR 1 Proposed | | Impact 2016 TEST vs. 2015 Bridge | | 2017 TEST YEAR 2 Proposed | | Impact 2017 TEST vs. 2016 TEST | | 2018 TEST YEAR 3 Proposed | | Impact 2018 TEST vs. 2017 TEST | | 2019 TEST YEAR 4 Proposed | | Impact 2019 TEST vs. 2018 TEST | | 2020 TEST YEAR 5 Proposed | | Impact 2020 TEST vs. 2019 TEST | |
|---|-------------|--------|-------------|-----------------------------|-------------|---------------------------|-------------|----------------------------------|-------------|---------------------------|-------------|--------------------------------|-------------|---------------------------|-------------|--------------------------------|-------------|---------------------------|-------------|--------------------------------|-------------|---------------------------|-------------|--------------------------------|--|
| | Charge Unit | Volume | Rate (\$) | Charge (\$) | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | |
| Monthly Service Charge | Monthly | 1 | \$ 5,966.29 | \$ 5,966.29 | \$ 5,966.29 | \$ 5,966.29 | \$ - | 0.0% | \$ 5,966.29 | \$ 5,966.29 | \$ - | 0.0% | \$ 5,966.29 | \$ 5,966.29 | \$ - | 0.0% | \$ 5,966.29 | \$ 5,966.29 | \$ - | 0.0% | \$ 5,966.29 | \$ 5,966.29 | \$ - | 0.0% | |
| Smart Meter Rate Adder | Monthly | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| Recovery of CGAAP/CWIP Differential | Monthly | 1 | \$ 104.59 | \$ 104.59 | \$ 104.59 | \$ 104.59 | \$ - | 0.0% | \$ - | \$ - | \$ (104.59) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| ICM Rate Rider (2014) | Monthly | 1 | \$ 30.93 | \$ 30.93 | \$ - | \$ - | \$ (30.93) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | 1 | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | 1 | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| Distribution Volumetric Rate | per kW | 7,350 | \$ 1.4159 | \$ 10,406.87 | \$ 2.1550 | \$ 15,839.25 | \$ 5,432.39 | 52.2% | \$ 2.5095 | \$ 18,444.83 | \$ 2,605.58 | 16.5% | \$ 2.7130 | \$ 19,940.55 | \$ 1,495.73 | 8.1% | \$ 2.8987 | \$ 21,305.45 | \$ 1,364.90 | 6.8% | \$ 3.0595 | \$ 22,487.33 | \$ 1,181.88 | 5.5% | |
| Smart Meter Disposition Rider | per kW | 7,350 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| LRM & SSM Rate Rider | per kW | 7,350 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| ICM Rate Rider (2014) | per kW | 7,350 | \$ 0.0073 | \$ 53.66 | \$ - | \$ - | \$ (53.66) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| Low Revenue Adjustment Mechanism Variance Account (LRAMVA) (2016) | per kW | 7,350 | \$ - | \$ - | \$ 0.0353 | \$ (259.46) | \$ (259.46) | -100.0% | \$ - | \$ - | \$ 259.46 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| Account 1575 | per kW | 7,350 | \$ - | \$ - | \$ 0.0311 | \$ (228.59) | \$ (228.59) | -100.0% | \$ - | \$ - | \$ 228.59 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | | | | |



| | |
|----------------|-----|
| TOU / non-TOU: | TOU |
|----------------|-----|

| | |
|-------------|-----|
| Consumption | 150 |
|-------------|-----|

| | |
|-----------------|-------|
| Loss Factor (%) | 3.45% |
|-----------------|-------|



Appendix 2-W
Bill Impacts - Sentinel Lighting

Customer Class: Sentinel

TOU / non-TOU: TOU
Consumption 180
Load 1

| | | | 2015 Current Board-Approved | | 2016 TEST YEAR 1 Proposed | | Impact 2016 TEST vs. 2015 Bridge | | 2017 TEST YEAR 2 Proposed | | Impact 2017 TEST vs. 2016 TEST | | 2018 TEST YEAR 3 Proposed | | Impact 2018 TEST vs. 2017 TEST | | 2019 TEST YEAR 4 Proposed | | Impact 2019 TEST vs. 2018 TEST | | 2020 TEST YEAR 5 Proposed | | Impact 2020 TEST vs. 2019 TEST | |
|--|-------------|--------|-----------------------------|-------------|---------------------------|-------------|----------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|
| | Charge Unit | Volume | Rate (\$) | Charge (\$) | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change |
| Monthly Service Charge | Monthly | 1 | \$ 3.41 | \$ 3.41 | \$ 3.93 | \$ 3.93 | \$ 0.52 | 15.2% | \$ 4.36 | \$ 4.36 | \$ 0.43 | 10.9% | \$ 4.58 | \$ 4.58 | \$ 0.22 | 5.0% | \$ 4.80 | \$ 4.80 | \$ 0.22 | 4.8% | \$ 4.99 | \$ 4.99 | \$ 0.19 | 4.0% |
| Smart Meter Rate Adder | Monthly | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Recovery of CGAAP/CWIP Differential | Monthly | 1 | \$ 0.09 | \$ 0.09 | \$ 0.09 | \$ 0.09 | \$ - | 0.0% | \$ - | \$ - | \$ (0.09) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| ICM Rate Rider (2014) | Monthly | 1 | \$ 0.02 | \$ 0.02 | \$ - | \$ - | \$ (0.02) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | Monthly | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | Monthly | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Distribution Volumetric Rate | per kW | 1 | \$ 8.0172 | \$ 8.02 | \$ 9.7254 | \$ 9.73 | \$ 1.71 | 21.3% | \$ 10.4768 | \$ 10.48 | \$ 0.75 | 7.7% | \$ 10.8774 | \$ 10.88 | \$ 0.40 | 3.8% | \$ 11.2562 | \$ 11.26 | \$ 0.38 | 3.5% | \$ 11.5900 | \$ 11.59 | \$ 0.33 | 3.0% |
| Smart Meter Disposition Rider | per kW | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| LRAM & SSM Rate Rider | per kW | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| ICM Rate Rider (2014) | per kW | 1 | \$ 0.0416 | \$ 0.04 | \$ - | \$ - | \$ (0.04) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) (2016) | per kW | 1 | \$ - | \$ - | \$ 0.1662 | \$ (0.17) | \$ (0.17) | - | \$ - | \$ - | \$ 0.17 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Account 1575 | per kW | 1 | \$ - | \$ - | \$ 0.2470 | \$ (0.25) | \$ (0.25) | - | \$ - | \$ - | \$ 0.25 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | | | | | | | | | | | | | | | | |



Appendix 2-W
Bill Impacts - Street Lighting

Customer Class: S/L

TOU / non-TOU: TOU
Consumption
Load

| |
|-----|
| 280 |
| 1 |

\$ 1.00

| | | | 2015 Current Board-Approved | | 2016 TEST YEAR 1 Proposed | | Impact 2016 TEST vs. 2015 Bridge | | 2017 TEST YEAR 2 Proposed | | Impact 2017 TEST vs. 2016 TEST | | 2018 TEST YEAR 3 Proposed | | Impact 2018 TEST vs. 2017 TEST | | 2019 TEST YEAR 4 Proposed | | Impact 2019 TEST vs. 2018 TEST | | 2020 TEST YEAR 5 Proposed | | Impact 2020 TEST vs. 2019 TEST | |
|--|-------------|--------|-----------------------------|-------------|---------------------------|-------------|----------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|---------------------------|-------------|--------------------------------|----------|
| | Charge Unit | Volume | Rate (\$) | Charge (\$) | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change | Rate (\$) | Charge (\$) | \$ Change | % Change |
| Monthly Service Charge | Monthly | 1 | \$ 1.26 | \$ 1.26 | \$ 1.45 | \$ 1.45 | \$ 0.19 | 15.1% | \$ 1.57 | \$ 1.57 | \$ 0.12 | 8.3% | \$ 1.62 | \$ 1.62 | \$ 0.05 | 3.2% | \$ 1.67 | \$ 1.67 | \$ 0.05 | 3.1% | \$ 1.71 | \$ 1.71 | \$ 0.04 | 2.4% |
| Smart Meter Rate Adder | Monthly | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Recovery of CGAAP/CWIP Differential | Monthly | 1 | \$ 0.02 | \$ 0.02 | \$ 0.02 | \$ 0.02 | \$ - | 0.0% | \$ - | \$ - | \$ (0.02) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| ICM Rate Rider (2014) | Monthly | 1 | \$ 0.01 | \$ 0.01 | \$ - | \$ - | \$ (0.01) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | Monthly | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | Monthly | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Distribution Volumetric Rate | per kW | 1 | \$ 6.6546 | \$ 6.65 | \$ 8.1382 | \$ 8.14 | \$ 1.48 | 22.3% | \$ 9.0858 | \$ 9.09 | \$ 0.95 | 11.6% | \$ 9.8029 | \$ 9.80 | \$ 0.72 | 7.9% | \$ 10.4188 | \$ 10.42 | \$ 0.62 | 6.3% | \$ 11.0145 | \$ 11.01 | \$ 0.60 | 5.7% |
| Smart Meter Disposition Rider | per kW | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| LRAM & SSM Rate Rider | per kW | 1 | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| ICM Rate Rider (2014) | per kW | 1 | \$ 0.0345 | \$ 0.03 | \$ - | \$ - | \$ (0.03) | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) (2016) | per kW | 1 | \$ - | \$ - | \$ 0.1296 | \$ (0.13) | \$ (0.13) | - | \$ - | \$ - | \$ 0.13 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| Account 1575 | per kW | 1 | \$ - | \$ - | \$ 0.2306 | \$ (0.23) | \$ (0.23) | - | \$ - | \$ - | \$ 0.23 | -100.0% | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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| | | | \$ - | \$ - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - | \$ - | \$ - | \$ - | - |
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Appendix B-2-1

TO RATE ORDER

PowerStream Inc.

Proposed 2016 Electricity Distribution Rates

EB-2015-0103

January 1, 2016

PowerStream Inc.

TARIFF OF RATES AND CHARGES

Effective and Implementation Date January 1, 2016

**This schedule supersedes and replaces all previously
approved schedules of Rates, Charges and Loss Factors**

EB-2015-0103

RESIDENTIAL SERVICE CLASSIFICATION

This classification refers to an account taking electricity at 750 volts or less where the electricity is used exclusively in a separately metered living accommodation. Customers shall be residing in single-dwelling units that consist of a detached house or one unit of a semi-detached, duplex, triplex or quadruplex house, with a residential zoning. Separately metered dwellings within a town house complex or apartment building also qualify as residential customers. Multi-unit residential establishments such as apartment buildings supplied through one service (bulk metered) shall be classified as general service. Further servicing details are available in the distributor's Conditions of Service.

APPLICATION

The application of these rates and charges shall be in accordance with the Licence of the Distributor and any Code or Order of the Board, and amendments thereto as approved by the Board, which may be applicable to the administration of this schedule.

No rates and charges for the distribution of electricity and charges to meet the costs of any work or service done or furnished for the purpose of the distribution of electricity shall be made except as permitted by this schedule, unless required by the Distributor's Licence or a Code or Order of the Board, and amendments thereto as approved by the Board, or as specified herein.

Unless specifically noted, this schedule does not contain any charges for the electricity commodity, be it under the Regulated Price Plan, a contract with a retailer or the wholesale market price, as applicable. In addition, the charges in the MONTHLY RATES AND CHARGES – Regulatory Component of this schedule do not apply to a customer that is an embedded wholesale market participant.

It should be noted that this schedule does not list any charges, assessments or credits that are required by law to be invoiced by a distributor and that are not subject to Board approval, such as the Debt Retirement Charge, the Global Adjustment, the Ontario Clean Energy Benefit and the HST.

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|--|--------|----------|
| Service Charge | \$ | 14.62 |
| Rate Rider for Recovery of CGAAP/CWIP Differential - effective until December 31, 2016 | \$ | 0.20 |
| Rate Rider for Smart Metering Entity Charge - effective until October 31, 2018 | \$ | 0.79 |
| Distribution Volumetric Rate | \$/kWh | 0.0170 |
| Low Voltage Service Rate | \$/kWh | 0.0006 |
| Rate Rider for Disposition of Global Adjustment Sub-Account (2016) - effective until December 31, 2017 | | |
| Applicable only for Non-RPP Customers | \$/kWh | 0.0011 |
| Rate Rider for Disposition of Deferral/Variance Account (2016) - effective until December 31, 2017 | \$/kWh | 0.0002 |
| Rate Rider for Recovery of Lost Revenue Adjustment Mechanism Variance Account (2013 balance) - effective until December 31, 2016 | \$/kWh | (0.0001) |
| Rate Rider for Recovery of Stranded Meter Assets (2016) - effective until December 31, 2016 | \$/kWh | 0.0001 |
| Rate Rider for Recovery of Account 1575 - effective until December 31, 2016 | \$/kWh | (0.0005) |

RESIDENTIAL SERVICE CLASSIFICATION

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|--|--------|--------|
| Retail Transmission Rate - Network Service Rate | \$/kWh | 0.0080 |
| Retail Transmission Rate - Line and Transformation Connection Service Rate | \$/kWh | 0.0037 |

MONTHLY RATES AND CHARGES - Regulatory Component

| | | |
|---|--------|--------|
| Wholesale Market Service Rate | \$/kWh | 0.0044 |
| Rural Rate Protection Charge | \$/kWh | 0.0013 |
| Standard Supply Service - Administrative Charge (if applicable) | \$ | 0.25 |

GENERAL SERVICE LESS THAN 50 KW SERVICE CLASSIFICATION

This classification refers to a non residential account taking electricity at 750 volts or less whose monthly average peak demand is less than, or is forecast to be less than, 50 kW. Further servicing details are available in the distributor's Conditions of Service.

APPLICATION

The application of these rates and charges shall be in accordance with the Licence of the Distributor and any Code or Order of the Board, and amendments thereto as approved by the Board, which may be applicable to the administration of this schedule.

No rates and charges for the distribution of electricity and charges to meet the costs of any work or service done or furnished for the purpose of the distribution of electricity shall be made except as permitted by this schedule, unless required by the Distributor's Licence or a Code or Order of the Board, and amendments thereto as approved by the Board, or as specified herein.

Unless specifically noted, this schedule does not contain any charges for the electricity commodity, be it under the Regulated Price Plan, a contract with a retailer or the wholesale market price, as applicable. In addition, the charges in the MONTHLY RATES AND CHARGES – Regulatory Component of this schedule do not apply to a customer that is an embedded wholesale market participant.

It should be noted that this schedule does not list any charges, assessments or credits that are required by law to be invoiced by a distributor and that are not subject to Board approval, such as the Debt Retirement Charge, the Global Adjustment, the Ontario Clean Energy Benefit and the HST.

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|--|--------|----------|
| Service Charge | \$ | 30.09 |
| Rate Rider for Recovery of CGAAP/CWIP Differential - in effect until December 31, 2016 | \$ | 0.55 |
| Rate Rider for Smart Metering Entity Charge - effective until October 31, 2018 | \$ | 0.79 |
| Distribution Volumetric Rate | \$/kWh | 0.0167 |
| Low Voltage Service Rate | \$/kWh | 0.0005 |
| Rate Rider for Disposition of Global Adjustment Sub-Account (2016) - effective until December 31, 2017 | | |
| Applicable only for Non-RPP Customers | \$/kWh | 0.0011 |
| Rate Rider for Disposition of Deferral/Variance Account (2016) - effective until December 31, 2017 | \$/kWh | 0.0002 |
| Rate Rider for Recovery of Lost Revenue Adjustment Mechanism Variance Account (2013 balance) - effective until December 31, 2016 | \$/kWh | 0.0001 |
| Rate Rider for Recovery of Stranded Meter Assets (2016) - effective until December 31, 2016 | \$/kWh | 0.0002 |
| Rate Rider for Recovery of Account 1575 - effective until December 31, 2016 | \$/kWh | (0.0003) |

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|--|--------|--------|
| Retail Transmission Rate - Network Service Rate | \$/kWh | 0.0072 |
| Retail Transmission Rate - Line and Transformation Connection Service Rate | \$/kWh | 0.0032 |

MONTHLY RATES AND CHARGES - Regulatory Component

| | | |
|---|--------|--------|
| Wholesale Market Service Rate | \$/kWh | 0.0044 |
| Rural Rate Protection Charge | \$/kWh | 0.0013 |
| Standard Supply Service - Administrative Charge (if applicable) | \$ | 0.25 |

GENERAL SERVICE 50 TO 4,999 KW SERVICE CLASSIFICATION

This classification refers to a non residential account whose monthly average peak demand is equal to or greater than, or is forecast to be equal to or greater than, 50 kW but less than 5,000 kW, both regular and interval metered. Further servicing details are available in the distributor's Conditions of Service.

APPLICATION

The application of these rates and charges shall be in accordance with the Licence of the Distributor and any Code or Order of the Board, and amendments thereto as approved by the Board, which may be applicable to the administration of this schedule.

No rates and charges for the distribution of electricity and charges to meet the costs of any work or service done or furnished for the purpose of the distribution of electricity shall be made except as permitted by this schedule, unless required by the Distributor's Licence or a Code or Order of the Board, and amendments thereto as approved by the Board, or as specified herein.

Unless specifically noted, this schedule does not contain any charges for the electricity commodity, be it under the Regulated Price Plan, a contract with a retailer or the wholesale market price, as applicable. In addition, the charges in the MONTHLY RATES AND CHARGES – Regulatory Component of this schedule do not apply to a customer that is an embedded wholesale market participant.

It should be noted that this schedule does not list any charges, assessments or credits that are required by law to be invoiced by a distributor and that are not subject to Board approval, such as the Debt Retirement Charge, the Global Adjustment, the Ontario Clean Energy Benefit and the HST.

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|--|-------|----------|
| Service Charge | \$ | 138.48 |
| Rate Rider for Recovery of CGAAP/CWIP Differential - in effect until December 31, 2016 | \$ | 6.99 |
| Distribution Volumetric Rate | \$/kW | 4.0220 |
| Low Voltage Service Rate | \$/kW | 0.1989 |
| Rate Rider for Disposition of Global Adjustment Sub-Account (2016) - effective until December 31, 2017 | | |
| Applicable only for Non-RPP Customers | \$/kW | 0.4161 |
| Rate Rider for Disposition of Deferral/Variance Account (2016) - effective until December 31, 2017 | \$/kW | 0.0309 |
| Rate Rider for Recovery of Lost Revenue Adjustment Mechanism Variance Account (2013 balance) - effective until December 31, 2016 | \$/kW | (0.0126) |
| Rate Rider for Recovery of Account 1575 - effective until December 31, 2016 | \$/kW | (0.0564) |

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|---|-------|--------|
| Retail Transmission Rate - Network Service Rate | \$/kW | 2.8960 |
| Retail Transmission Rate - Line and Transformation Connection Service Rate | \$/kW | 1.2343 |
| Retail Transmission Rate - Network Service Rate - Interval-Metered | \$/kW | 3.0358 |
| Retail Transmission Rate - Line and Transformation Connection Service Rate - Interval-Metered | \$/kW | 1.3354 |

MONTHLY RATES AND CHARGES - Regulatory Component

| | | |
|---|--------|--------|
| Wholesale Market Service Rate | \$/kWh | 0.0044 |
| Rural Rate Protection Charge | \$/kWh | 0.0013 |
| Standard Supply Service - Administrative Charge (if applicable) | \$ | 0.25 |

LARGE USE SERVICE CLASSIFICATION

This classification refers to an account whose monthly average peak demand is equal to or greater than, or is forecast to be equal to or greater than, 5,000 kW. Further servicing details are available in the distributor's Conditions of Service.

APPLICATION

The application of these rates and charges shall be in accordance with the Licence of the Distributor and any Code or Order of the Board, and amendments thereto as approved by the Board, which may be applicable to the administration of this schedule.

No rates and charges for the distribution of electricity and charges to meet the costs of any work or service done or furnished for the purpose of the distribution of electricity shall be made except as permitted by this schedule, unless required by the Distributor's Licence or a Code or Order of the Board, and amendments thereto as approved by the Board, or as specified herein.

Unless specifically noted, this schedule does not contain any charges for the electricity commodity, be it under the Regulated Price Plan, a contract with a retailer or the wholesale market price, as applicable. In addition, the charges in the MONTHLY RATES AND CHARGES – Regulatory Component of this schedule do not apply to a customer that is an embedded wholesale market participant.

It should be noted that this schedule does not list any charges, assessments or credits that are required by law to be invoiced by a distributor and that are not subject to Board approval, such as the Debt Retirement Charge, the Global Adjustment, the Ontario Clean Energy Benefit and the HST.

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|--|-------|----------|
| Service Charge | \$ | 5,966.29 |
| Rate Rider for Recovery of CGAAP/CWIP Differential - in effect until December 31, 2016 | \$ | 104.59 |
| Distribution Volumetric Rate | \$/kW | 2.1550 |
| Low Voltage Service Rate | \$/kW | 0.2040 |
| Rate Rider for Disposition of Deferral/Variance Account (2016) - effective until December 31, 2017 | \$/kW | 0.0148 |
| Rate Rider for Recovery of Lost Revenue Adjustment Mechanism Variance Account (2013 balance) - effective until December 31, 2016 | \$/kW | (0.0353) |
| Rate Rider for Recovery of Account 1575 - effective until December 31, 2016 | \$/kW | (0.0311) |

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|--|-------|---------|
| Retail Transmission Rate - Network Service Rate | \$/kW | 3.47980 |
| Retail Transmission Rate - Line and Transformation Connection Service Rate | \$/kW | 1.28200 |

MONTHLY RATES AND CHARGES - Regulatory Component

| | | |
|---|--------|--------|
| Wholesale Market Service Rate | \$/kWh | 0.0044 |
| Rural Rate Protection Charge | \$/kWh | 0.0013 |
| Standard Supply Service - Administrative Charge (if applicable) | \$ | 0.25 |

STANDBY POWER SERVICE CLASSIFICATION

This classification refers to an account that has Load Displacement Generation and requires the distributor to provide back-up service. Further servicing details are available in the utility's Conditions of Service.

APPLICATION

The application of these rates and charges shall be in accordance with the Licence of the Distributor and any Code or Order of the Board, and amendments thereto as approved by the Board, which may be applicable to the administration of this schedule.

No rates and charges for the distribution of electricity and charges to meet the costs of any work or service done or furnished for the purpose of the distribution of electricity shall be made except as permitted by this schedule, unless required by the Distributor's Licence or a Code or Order of the Board, and amendments thereto as approved by the Board, or as specified herein.

Unless specifically noted, this schedule does not contain any charges for the electricity commodity, be it under the Regulated Price Plan, a contract with a retailer or the wholesale market price, as applicable. In addition, the charges in the MONTHLY RATES AND CHARGES – Regulatory Component of this schedule do not apply to a customer that is an embedded wholesale market participant.

It should be noted that this schedule does not list any charges, assessments or credits that are required by law to be invoiced by a distributor and that are not subject to Board approval, such as the Debt Retirement Charge, the Global Adjustment, the Ontario Clean Energy Benefit and the HST.

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|---|-------|--------|
| Standby Charge - for a month where standby power is not provided. The charge is applied to the contracted amount (e.g. nameplate rating of the generation facility). | \$/kW | 2.7584 |
|---|-------|--------|

UNMETERED SCATTERED LOAD SERVICE CLASSIFICATION

This classification refers to an account taking electricity at 750 volts or less whose average monthly peak demand is less than, or is forecast to be less than, 50 kW and the consumption is unmetered. Such connections include cable TV power packs, bus shelters, telephone booths, traffic lights, railway crossings, etc. The customer will provide detailed manufacturer information/documentation with regard to electrical demand/consumption of the proposed unmetered load. Further servicing details are available in the distributor's Conditions of Service.

APPLICATION

The application of these rates and charges shall be in accordance with the Licence of the Distributor and any Code or Order of the Board, and amendments thereto as approved by the Board, which may be applicable to the administration of this schedule.

No rates and charges for the distribution of electricity and charges to meet the costs of any work or service done or furnished for the purpose of the distribution of electricity shall be made except as permitted by this schedule, unless required by the Distributor's Licence or a Code or Order of the Board, and amendments thereto as approved by the Board, or as specified herein.

Unless specifically noted, this schedule does not contain any charges for the electricity commodity, be it under the Regulated Price Plan, a contract with a retailer or the wholesale market price, as applicable. In addition, the charges in the MONTHLY RATES AND CHARGES – Regulatory Component of this schedule do not apply to a customer that is an embedded wholesale market participant.

It should be noted that this schedule does not list any charges, assessments or credits that are required by law to be invoiced by a distributor and that are not subject to Board approval, such as the Debt Retirement Charge, the Global Adjustment, the Ontario Clean Energy Benefit and the HST.

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|---|--------|----------|
| Service Charge (per connection) | \$ | 8.09 |
| Rate Rider for Recovery of CGAAP/CWIP Differential - in effect until December 31, 2016 | \$ | 0.11 |
| Distribution Volumetric Rate | \$/kWh | 0.0193 |
| Low Voltage Service Rate | \$/kWh | 0.0006 |
| Rate Rider for Disposition of Global Adjustment Sub-Account (2016) - effective until December 31, 2017 Applicable only for Non-RPP Customers | \$/kWh | 0.0011 |
| Rate Rider for Disposition of Deferral/Variance Account (2016) - effective until December 31, 2017 | \$/kWh | 0.0002 |
| Rate Rider for Recovery of Lost Revenue Adjustment Mechanism Variance Account (2013 balance) - effective until December 31, 2016 | \$/kWh | (0.0002) |
| Rate Rider for Recovery of Account 1575 - effective until December 31, 2016 | \$/kWh | (0.0005) |

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|--|--------|--------|
| Retail Transmission Rate - Network Service Rate | \$/kWh | 0.0070 |
| Retail Transmission Rate - Line and Transformation Connection Service Rate | \$/kWh | 0.0035 |

MONTHLY RATES AND CHARGES - Regulatory Component

| | | |
|---|--------|--------|
| Wholesale Market Service Rate | \$/kWh | 0.0044 |
| Rural Rate Protection Charge | \$/kWh | 0.0013 |
| Standard Supply Service - Administrative Charge (if applicable) | \$ | 0.25 |

SENTINEL LIGHTING SERVICE CLASSIFICATION

This classification refers to an unmetered lighting load supplied to a sentinel light. Further servicing details are available in the distributor's Conditions of Service.

APPLICATION

The application of these rates and charges shall be in accordance with the Licence of the Distributor and any Code or Order of the Board, and amendments thereto as approved by the Board, which may be applicable to the administration of this schedule.

No rates and charges for the distribution of electricity and charges to meet the costs of any work or service done or furnished for the purpose of the distribution of electricity shall be made except as permitted by this schedule, unless required by the Distributor's Licence or a Code or Order of the Board, and amendments thereto as approved by the Board, or as specified herein.

Unless specifically noted, this schedule does not contain any charges for the electricity commodity, be it under the Regulated Price Plan, a contract with a retailer or the wholesale market price, as applicable. In addition, the charges in the MONTHLY RATES AND CHARGES – Regulatory Component of this schedule do not apply to a customer that is an embedded wholesale market participant.

It should be noted that this schedule does not list any charges, assessments or credits that are required by law to be invoiced by a distributor and that are not subject to Board approval, such as the Debt Retirement Charge, the Global Adjustment, the Ontario Clean Energy Benefit and the HST.

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|--|-------|----------|
| Service Charge (per connection) | \$ | 3.93 |
| Rate Rider for Recovery of CGAAP/CWIP Differential - in effect until December 31, 2016 | \$ | 0.09 |
| Distribution Volumetric Rate | \$/kW | 9.7254 |
| Low Voltage Service Rate | \$/kW | 0.1464 |
| Rate Rider for Disposition of Global Adjustment Sub-Account (2016) - effective until December 31, 2017 | | |
| Applicable only for Non-RPP Customers | \$/kW | 0.4308 |
| Rate Rider for Disposition of Deferral/Variance Account (2016) - effective until December 31, 2017 | \$/kW | 0.0231 |
| Rate Rider for Recovery of Lost Revenue Adjustment Mechanism Variance Account (2013 balance) - effective until December 31, 2016 | \$/kW | (0.1662) |
| Rate Rider for Recovery of Account 1575 - effective until December 31, 2016 | \$/kW | (0.2470) |

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|--|-------|--------|
| Retail Transmission Rate - Network Service Rate | \$/kW | 2.2538 |
| Retail Transmission Rate - Line and Transformation Connection Service Rate | \$/kW | 0.9146 |

MONTHLY RATES AND CHARGES - Regulatory Component

| | | |
|---|--------|--------|
| Wholesale Market Service Rate | \$/kWh | 0.0044 |
| Rural Rate Protection Charge | \$/kWh | 0.0013 |
| Standard Supply Service - Administrative Charge (if applicable) | \$ | 0.25 |

STREET LIGHTING SERVICE CLASSIFICATION

This classification applies to an account for roadway lighting with a Municipality, Regional Municipality, Ministry of Transportation and private roadway lighting operation, controlled by photo cells. The consumption for these customers will be based on the calculated connected load times the required lighting times established in the approved OEB street lighting load shape template. Further servicing details are available in the distributor's Conditions of Service.

APPLICATION

The application of these rates and charges shall be in accordance with the Licence of the Distributor and any Code or Order of the Board, and amendments thereto as approved by the Board, which may be applicable to the administration of this schedule.

No rates and charges for the distribution of electricity and charges to meet the costs of any work or service done or furnished for the purpose of the distribution of electricity shall be made except as permitted by this schedule, unless required by the Distributor's Licence or a Code or Order of the Board, and amendments thereto as approved by the Board, or as specified herein.

Unless specifically noted, this schedule does not contain any charges for the electricity commodity, be it under the Regulated Price Plan, a contract with a retailer or the wholesale market price, as applicable. In addition, the charges in the MONTHLY RATES AND CHARGES – Regulatory Component of this schedule do not apply to a customer that is an embedded wholesale market participant.

It should be noted that this schedule does not list any charges, assessments or credits that are required by law to be invoiced by a distributor and that are not subject to Board approval, such as the Debt Retirement Charge, the Global Adjustment, the Ontario Clean Energy Benefit and the HST.

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|---|-------|----------|
| Service Charge (per connection) | \$ | 1.45 |
| Rate Rider for Recovery of CGAAP/CWIP Differential - in effect until December 31, 2016 | \$ | 0.02 |
| Distribution Volumetric Rate | \$/kW | 8.1382 |
| Low Voltage Service Rate | \$/kW | 0.1612 |
| Rate Rider for Disposition of Global Adjustment Sub-Account (2016) - effective until December 31, 2017 Applicable only for Non-RPP Customers | \$/kW | 0.3373 |
| Rate Rider for Disposition of Deferral/Variance Account (2016) - effective until December 31, 2017 | \$/kW | (0.2075) |
| Rate Rider for Recovery of Lost Revenue Adjustment Mechanism Variance Account (2013 balance) - effective until December 31, 2016 | \$/kW | (0.1296) |
| Rate Rider for Recovery of Account 1575 - effective until December 31, 2016 | \$/kW | (0.2306) |

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|--|-------|--------|
| Retail Transmission Rate - Network Service Rate | \$/kW | 2.5104 |
| Retail Transmission Rate - Line and Transformation Connection Service Rate | \$/kW | 1.1400 |

MONTHLY RATES AND CHARGES - Regulatory Component

| | | |
|---|--------|--------|
| Wholesale Market Service Rate | \$/kWh | 0.0044 |
| Rural Rate Protection Charge | \$/kWh | 0.0013 |
| Standard Supply Service - Administrative Charge (if applicable) | \$ | 0.25 |

MICROFIT SERVICE CLASSIFICATION

This classification applies to an electricity generation facility contracted under the Ontario Power Authority's microFIT program and connected to the distributor's distribution system. Further servicing details are available in the distributor's Conditions of Service.

APPLICATION

The application of these rates and charges shall be in accordance with the Licence of the Distributor and any Code or Order of the Board, and amendments thereto as approved by the Board, which may be applicable to the administration of this schedule.

No rates and charges for the distribution of electricity and charges to meet the costs of any work or service done or furnished for the purpose of the distribution of electricity shall be made except as permitted by this schedule, unless required by the Distributor's Licence or a Code or Order of the Board, and amendments thereto as approved by the Board, or as specified herein.

Unless specifically noted, this schedule does not contain any charges for the electricity commodity, be it under the Regulated Price Plan, a contract with a retailer or the wholesale market price, as applicable. In addition, the charges in the MONTHLY RATES AND CHARGES – Regulatory Component of this schedule do not apply to a customer that is an embedded wholesale market participant.

It should be noted that this schedule does not list any charges, assessments or credits that are required by law to be invoiced by a distributor and that are not subject to Board approval, such as the Debt Retirement Charge, the Global Adjustment, the Ontario Clean Energy Benefit and the HST.

MONTHLY RATES AND CHARGES - Delivery Component

| | | |
|----------------|----|------|
| Service Charge | \$ | 5.40 |
|----------------|----|------|

ALLOWANCES

| | |
|---|-------|
| Transformer Allowance for Ownership - per kW of billing demand/month | \$/kW |
| Primary Metering Allowance for transformer losses – applied to measured demand and energy | % |

(0.60)
(1.00)

SPECIFIC SERVICE CHARGES

APPLICATION

The application of these rates and charges shall be in accordance with the Licence of the Distributor and any Code or Order of the Board, and amendments thereto as approved by the Board, which may be applicable to the administration of this schedule

No charges to meet the costs of any work or service done or furnished for the purpose of the distribution of electricity shall be made except as permitted by this schedule, unless required by the Distributor's Licence or a Code or Order of the Board, and amendments thereto as approved by the Board, or as specified herein.

It should be noted that this schedule does not list any charges, assessments, or credits that are required by law to be invoiced by a distributor and that are not subject to Board approval, such as the Debt Retirement Charge, the Global Adjustment, the Ontario Clean Energy Benefit and the HST.

Customer Administration

| | | |
|---|----|-------|
| Arrears certificate | \$ | 15.00 |
| Statement of Account | \$ | 15.00 |
| Duplicate Invoices for previous billing | \$ | 15.00 |
| Request for other billing information | \$ | 15.00 |
| Easement Letter | \$ | 15.00 |
| Income Tax Letter | \$ | 15.00 |
| Account History | \$ | 15.00 |
| Returned cheque (plus bank charges) | \$ | 15.00 |
| Legal letter charge | \$ | 15.00 |
| Account set up charge/change of occupancy charge (plus credit agency costs if applicable) | \$ | 30.00 |
| Special meter reads | \$ | 30.00 |
| Meter dispute charge plus Measurement Canada fees (if meter found correct) | \$ | 30.00 |

Non-Payment of Account

| | | |
|--|----|--------|
| Late Payment – per month | % | 1.50 |
| Late Payment – per annum | % | 19.56 |
| Collection of account charge – no disconnection | \$ | 30.00 |
| Disconnect/Reconnect at meter - during regular hours (for non-payment) | \$ | 65.00 |
| Disconnect/Reconnect at meter - after regular hours (for non-payment) | \$ | 185.00 |
| Install/Remove load control device – during regular hours | \$ | 65.00 |
| Install/Remove load control device – after regular hours | \$ | 185.00 |
| Disconnect/Reconnect at meter – during regular hours | \$ | 65.00 |
| Disconnect/Reconnect at meter – after regular hours | \$ | 185.00 |
| Disconnect/Reconnect at pole – during regular hours | \$ | 185.00 |
| Disconnect/Reconnect at pole – after regular hours | \$ | 415.00 |
| Specific Charge for Access to the Power Poles - \$/pole/year | \$ | 22.35 |
| Temporary Service – Install & remove – overhead – no transformer | \$ | 500.00 |

RETAIL SERVICE CHARGES (if applicable)

The application of these rates and charges shall be in accordance with the Licence of the Distributor and any Code or Order of the Board, and amendments thereto as approved by the Board, which may be applicable to the administration of this schedule.

No rates and charges for the distribution of electricity and charges to meet the costs of any work or service done or furnished for the purpose of the distribution of electricity shall be made except as permitted by this schedule, unless required by the Distributor's Licence or a Code or Order of the Board, and amendments thereto as approved by the Board, or as specified herein.

Unless specifically noted, this schedule does not contain any charges for the electricity commodity, be it under the Regulated Price Plan, a contract with a retailer or the wholesale market price, as applicable.

It should be noted that this schedule does not list any charges, assessments, or credits that are required by law to be invoiced by a distributor and that are not subject to Board approval, such as the Debt Retirement Charge, the Global Adjustment, the Ontario Clean Energy Benefit and the HST.

Retail Service Charges refer to services provided by a distributor to retailers or customers related to the supply of competitive electricity

| | | |
|--|----------|-----------|
| One-time charge, per retailer, to establish the service agreement between the distributor and the retailer | \$ | 100.00 |
| Monthly Fixed Charge, per retailer | \$ | 20.00 |
| Monthly Variable Charge, per customer, per retailer | \$/cust. | 0.50 |
| Distributor-consolidated billing monthly charge, per customer, per retailer | \$/cust. | 0.30 |
| Retailer-consolidated billing monthly credit, per customer, per retailer | \$/cust. | (0.30) |
| Service Transaction Requests (STR) | | |
| Request fee, per request, applied to the requesting party | \$ | 0.25 |
| Processing fee, per request, applied to the requesting party | \$ | 0.50 |
| Request for customer information as outlined in Section 10.6.3 and Chapter 11 of the Retail Settlement Code directly to retailers and customers, if not delivered electronically through the Electronic Business Transaction (EBT) system, applied to the requesting party | | |
| Up to twice a year | \$ | no charge |
| More than twice a year, per request (plus incremental delivery costs) | \$ | 2.00 |

LOSS FACTORS

If the distributor is not capable of prorating changed loss factors jointly with distribution rates, the revised loss factors will be implemented upon the first subsequent billing for each billing cycle.

| | |
|---|--------|
| Total Loss Factor – Secondary Metered Customer < 5,000 kW | 1.0369 |
| Total Loss Factor – Secondary Metered Customer > 5,000 kW | 1.0145 |
| Total Loss Factor – Primary Metered Customer < 5,000 kW | 1.0266 |
| Total Loss Factor – Primary Metered Customer > 5,000 kW | 1.0045 |

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Appendix 2-V
Revenue Reconciliation - 2016 TEST YEAR 1

| Rate Class | Customers/ Connections | Number of Customers/Connections | | | Test Year Consumption | | Proposed Rates | | | Revenues at Proposed Rates | Class Specific Revenue Requirement | Transformer Allowance Credit | Total | Difference |
|--------------------------|---------------------------|---------------------------------|---------------------|---------|-----------------------|------------|------------------------------|------------|-----------|-------------------------------|--|---------------------------------|----------------|------------|
| | | Start of Test Year | End of Test Year | Average | kWh | kW | Monthly Service Charge | Volumetric | | | | | | |
| | | | | | | | | kWh | kW | | | | | |
| Residential | Customers | 323,639 | 327,907 | 325,773 | 2,750,618,680 | | \$ 14.62 | \$ 0.0170 | | \$ 103,914,108 | \$ 103,949,352 | | \$ 103,949,352 | \$ 35,243 |
| GS < 50 kW | Customers | 32,258 | 32,594 | 32,426 | 1,040,222,607 | | \$ 30.09 | \$ 0.0167 | | \$ 29,080,098 | \$ 29,072,068 | | \$ 29,072,068 | -\$ 8,030 |
| GS > 50 to 4,999 kW | Customers | 4,902 | 5,005 | 4,954 | 4,574,077,591 | 12,212,781 | \$ 138.48 | | \$ 4.0220 | \$ 57,351,425 | \$ 55,200,240 | \$ 2,150,523 | \$ 57,350,763 | -\$ 662 |
| Large Use | Customers | 2 | 2 | 2 | 76,536,992 | 150,807 | \$ 5,966.29 | | \$ 2.1550 | \$ 468,179 | \$ 377,696 | \$ 90,484 | \$ 468,180 | \$ 0 |
| Streetlighting | Connections | 87,506 | 88,953 | 88,230 | 53,007,707 | 148,205 | \$ 1.45 | | \$ 8.1382 | \$ 2,741,315 | \$ 2,741,259 | | \$ 2,741,259 | -\$ 55 |
| Sentinel Lighting | Connections | 209 | 207 | 208 | 378,080 | 975 | \$ 3.93 | | \$ 9.7254 | \$ 19,293 | \$ 19,316 | | \$ 19,316 | \$ 23 |
| Unmetered Scattered Load | Customers | 2,948 | 3,006 | 2,977 | 14,169,725 | | \$ 8.09 | \$ 0.0193 | | \$ 562,483 | \$ 561,975 | | \$ 561,975 | -\$ 507 |
| Total | | | | | | | | | | \$ 194,136,901 | \$ 191,921,907 | \$ 2,241,007 | \$ 194,162,913 | \$ 26,012 |

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Appendix 2-V
Revenue Reconciliation - 2017 TEST YEAR 2

| Rate Class | Customers/ Connections | Number of Customers/Connections | | | Test Year Consumption | | Proposed Rates | | | Revenues at Proposed Rates | Class Specific Revenue Requirement | Transformer Allowance Credit | Total | Difference |
|--------------------------|---------------------------|---------------------------------|---------------------|---------|-----------------------|------------|------------------------------|------------|------------|-------------------------------|--|---------------------------------|----------------|------------|
| | | Start of Test Year | End of Test Year | Average | kWh | kW | Monthly Service Charge | Volumetric | | | | | | |
| | | | | | | | | kWh | kW | | | | | |
| Residential | Customers | 330,096 | 333,673 | 331,885 | 2,739,228,627 | | \$ 15.78 | \$ 0.0189 | | \$ 114,617,078 | \$ 114,664,499 | | \$ 114,664,499 | \$ 47,421 |
| GS < 50 kW | Customers | 32,626 | 32,973 | 32,800 | 1,034,670,626 | | \$ 32.71 | \$ 0.0183 | | \$ 31,808,932 | \$ 31,846,479 | | \$ 31,846,479 | \$ 37,547 |
| GS > 50 to 4,999 kW | Customers | 5,007 | 5,116 | 5,062 | 4,574,818,701 | 12,214,760 | \$ 138.48 | | \$ 4.4497 | \$ 62,763,152 | \$ 60,611,765 | \$ 2,150,871 | \$ 62,762,636 | \$ 516,000 |
| Large Use | Customers | 2 | 2 | 2 | 75,964,677 | 149,679 | \$ 5,966.29 | | \$ 2.5095 | \$ 518,810 | \$ 429,009 | \$ 89,807 | \$ 518,817 | \$ 6,808 |
| Streetlighting | Connections | 89,087 | 90,575 | 89,831 | 45,961,281 | 128,504 | \$ 1.57 | | \$ 9.0858 | \$ 2,859,975 | \$ 2,859,938 | | \$ 2,859,938 | \$ 37,037 |
| Sentinel Lighting | Connections | 207 | 207 | 207 | 377,900 | 975 | \$ 4.36 | | \$ 10.4768 | \$ 21,043 | \$ 21,043 | | \$ 21,043 | \$ 0 |
| Unmetered Scattered Load | Customers | 3,011 | 3,077 | 3,044 | 14,542,385 | | \$ 8.70 | \$ 0.0214 | | \$ 629,001 | \$ 629,589 | | \$ 629,589 | \$ 588 |
| Total | | | | | | | | | | \$ 213,217,992 | \$ 211,062,322 | \$ 2,240,678 | \$ 213,303,001 | \$ 85,009 |

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Appendix 2-V
Revenue Reconciliation - 2018 TEST YEAR 3

| Rate Class | Customers/ Connections | Number of Customers/Connections | | | Test Year Consumption | | Proposed Rates | | | Revenues at Proposed Rates | Class Specific Revenue Requirement | Transformer Allowance Credit | Total | Difference |
|--------------------------|---------------------------|---------------------------------|---------------------|---------|-----------------------|------------|------------------------------|------------|------------|-------------------------------|--|---------------------------------|----------------|------------|
| | | Start of Test Year | End of Test Year | Average | kWh | kW | Monthly Service Charge | Volumetric | | | | | | |
| | | | | | | | | kWh | kW | | | | | |
| Residential | Customers | 336,730 | 339,480 | 338,105 | 2,734,798,535 | | \$ 16.27 | \$ 0.0201 | | \$ 120,981,114 | \$ 120,954,444 | | \$ 120,954,444 | -\$ 26,670 |
| GS < 50 kW | Customers | 33,004 | 33,354 | 33,179 | 1,029,394,754 | | \$ 33.48 | \$ 0.0194 | | \$ 33,301,038 | \$ 33,326,163 | | \$ 33,326,163 | \$ 25,125 |
| GS > 50 to 4,999 kW | Customers | 5,115 | 5,227 | 5,171 | 4,569,273,124 | 12,199,953 | \$ 138.48 | | \$ 4.6761 | \$ 65,641,344 | \$ 63,492,444 | \$ 2,148,264 | \$ 65,640,708 | -\$ 636 |
| Large Use | Customers | 2 | 2 | 2 | 75,397,535 | 148,561 | \$ 5,966.29 | | \$ 2.7130 | \$ 546,238 | \$ 457,103 | \$ 89,137 | \$ 546,240 | \$ 1 |
| Streetlighting | Connections | 90,712 | 92,207 | 91,460 | 38,502,066 | 107,648 | \$ 1.62 | | \$ 9.8029 | \$ 2,833,240 | \$ 2,833,244 | | \$ 2,833,244 | \$ 5 |
| Sentinel Lighting | Connections | 207 | 207 | 207 | 377,840 | 975 | \$ 4.58 | | \$ 10.8774 | \$ 21,979 | \$ 21,979 | | \$ 21,979 | \$ 0 |
| Unmetered Scattered Load | Customers | 3,084 | 3,160 | 3,122 | 14,924,845 | | \$ 8.91 | \$ 0.0228 | | \$ 674,091 | \$ 674,628 | | \$ 674,628 | \$ 537 |
| Total | | | | | | | | | | \$ 223,999,043 | \$ 221,760,005 | \$ 2,237,401 | \$ 223,997,406 | -\$ 1,638 |

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Appendix 2-V
Revenue Reconciliation - 2019 TEST YEAR 4

| Rate Class | Customers/ Connections | Number of Customers/Connections | | | Test Year Consumption | | Proposed Rates | | | Revenues at Proposed Rates | Class Specific Revenue Requirement | Transformer Allowance Credit | Total | Difference |
|--------------------------|---------------------------|---------------------------------|---------------------|---------|-----------------------|------------|------------------------------|------------|------------|-------------------------------|--|---------------------------------|----------------|-------------|
| | | Start of Test Year | End of Test Year | Average | kWh | kW | Monthly Service Charge | Volumetric | | | | | | |
| | | | | | | | | kWh | kW | | | | | |
| Residential | Customers | 343,395 | 345,362 | 344,378 | 2,726,183,601 | | \$ 16.74 | \$ 0.0213 | | \$ 127,246,444 | \$ 127,154,938 | | \$ 127,154,938 | -\$ 91,507 |
| GS < 50 kW | Customers | 33,385 | 33,739 | 33,562 | 1,023,938,204 | | \$ 33.58 | \$ 0.0208 | | \$ 34,820,549 | \$ 34,776,163 | | \$ 34,776,163 | -\$ 44,386 |
| GS > 50 to 4,999 kW | Customers | 5,222 | 5,339 | 5,280 | 4,555,886,909 | 12,164,212 | \$ 138.48 | | \$ 4.8998 | \$ 68,376,526 | \$ 66,234,869 | \$ 2,141,970 | \$ 68,376,839 | \$ 313 |
| Large Use | Customers | 2 | 2 | 2 | 74,835,513 | 147,454 | \$ 5,966.29 | | \$ 2.8987 | \$ 570,616 | \$ 482,149 | \$ 88,472 | \$ 570,622 | \$ 5 |
| Streetlighting | Connections | 92,344 | 93,857 | 93,101 | 38,115,123 | 106,567 | \$ 1.67 | | \$ 10.4188 | \$ 2,976,030 | \$ 2,975,973 | | \$ 2,975,973 | -\$ 57 |
| Sentinel Lighting | Connections | 207 | 207 | 207 | 377,820 | 975 | \$ 4.80 | | \$ 11.2562 | \$ 22,894 | \$ 22,894 | | \$ 22,894 | -\$ 0 |
| Unmetered Scattered Load | Customers | 3,167 | 3,255 | 3,211 | 15,317,364 | | \$ 9.08 | \$ 0.0243 | | \$ 722,082 | \$ 722,052 | | \$ 722,052 | -\$ 30 |
| Total | | | | | | | | | | \$ 234,735,141 | \$ 232,369,037 | \$ 2,230,443 | \$ 234,599,480 | -\$ 135,661 |

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Appendix 2-V
Revenue Reconciliation - 2020 TEST YEAR 5

| Rate Class | Customers/ Connections | Number of Customers/Connections | | | Test Year Consumption | | Proposed Rates | | | Revenues at Proposed Rates | Class Specific Revenue Requirement | Transformer Allowance Credit | Total | Difference |
|--------------------------|---------------------------|---------------------------------|---------------------|---------|-----------------------|------------|------------------------------|------------|------------|-------------------------------|--|---------------------------------|----------------|------------|
| | | Start of Test Year | End of Test Year | Average | kWh | kW | Monthly Service Charge | Volumetric | | | | | | |
| | | | | | | | | kWh | kW | | | | | |
| Residential | Customers | 350,149 | 351,406 | 350,778 | 2,713,502,642 | | \$ 17.11 | \$ 0.0224 | | \$ 132,804,113 | \$ 132,736,209 | | \$ 132,736,209 | -\$ 67,904 |
| GS < 50 kW | Customers | 33,772 | 34,134 | 33,953 | 1,020,971,584 | | \$ 33.73 | \$ 0.0219 | | \$ 36,103,078 | \$ 36,105,371 | | \$ 36,105,371 | \$ 2,293 |
| GS > 50 to 4,999 kW | Customers | 5,332 | 5,453 | 5,393 | 4,549,129,870 | 12,146,171 | \$ 138.48 | | \$ 5.0969 | \$ 70,869,131 | \$ 68,730,268 | \$ 2,138,793 | \$ 70,869,061 | -\$ 70 |
| Large Use | Customers | 2 | 2 | 2 | 74,278,555 | 146,357 | \$ 5,966.29 | | \$ 3.0595 | \$ 590,969 | \$ 503,149 | \$ 87,814 | \$ 590,963 | -\$ 6 |
| Streetlighting | Connections | 93,997 | 95,547 | 94,772 | 37,566,265 | 105,032 | \$ 1.71 | | \$ 11.0145 | \$ 3,101,597 | \$ 3,101,559 | | \$ 3,101,559 | -\$ 38 |
| Sentinel Lighting | Connections | 207 | 207 | 207 | 377,820 | 975 | \$ 4.99 | | \$ 11.5900 | \$ 23,691 | \$ 23,691 | | \$ 23,691 | \$ 0 |
| Unmetered Scattered Load | Customers | 3,263 | 3,363 | 3,313 | 15,720,206 | | \$ 9.16 | \$ 0.0258 | | \$ 769,746 | \$ 768,992 | | \$ 768,992 | -\$ 755 |
| Total | | | | | | | | | | \$ 244,262,325 | \$ 241,969,238 | \$ 2,226,607 | \$ 244,195,845 | -\$ 66,480 |

2016 Deferral/Variance Account Workform




Version 2.3

| | |
|---------------------------|--|
| Utility Name | PowerStream Inc. |
| Service Territory | York Region & Simcoe County |
| Assigned EB Number | EB-2015-0003 |
| Name of Contact and Title | Tom Barrett, Manager, Rates Application |
| Phone Number | (905) 532-4640 |
| Email Address | Tom.Barrett@powerstream.ca |

General Notes

1. Please ensure that your macros have been enabled. (Tools -> Macro -> Security)
2. Due to the time lag of deferral/variance account dispositions, this model assumes that all opening balances include previously disposed of amounts. Accordingly, all "Board Approved Dispositions" are deducted from the opening balance.
3. Please provide information in this model since the last time your balances were disposed.
4. For all Board-Approved dispositions, please ensure that the disposition amount has the same sign (e.g: debit balances are to have a positive figure and credit balance are to have a negative figure) as per the related Board decision.

Notes

-  Pale green cells represent input cells.
-  Pale blue cells represent drop-down lists. The applicant should select the appropriate item from the drop-down list.
-  White cells contain fixed values, automatically generated values or formulae.

This Workbook Model is protected by copyright and is being made available to you solely for the purpose of preparing your rate application. You may use and copy this model for that purpose, and provide a copy of this model to any person that is advising or assisting you in that regard. Except as indicated above, any copying, reproduction, publication, sale, adaptation, translation, modification, reverse engineering or other use or dissemination of this model without the express written consent of the Ontario Energy Board is prohibited. If you provide a copy of this model to a person that is advising or assisting you in preparing or reviewing your draft rate order, you must ensure that the person understands and agrees to the restrictions noted above.

| | | |
|-----------|-------|----------------|
| Principle | 1.47% | 1.10% combined |
|-----------|-------|----------------|

model for IR - chg cc to 1.1%

10,633,026 [Total revd claim per IR EP# 50 - interest chg to 1.1%]
\$311,082.01 [difference = due to this Settlement model includes

addl change for ICM adj. From original amount of 288,985 to (22,097)]

Provide supporting statement indicating whether due to denial of costs in 2006 EDR by the Board, 10% transition costs write-off, etc.

Adjustments instructed by the Board include deferral/variance account balances moved to Account 1590 as a result of the 2006 EDR and account 1595 during the 2008 EDR and subsequent years as ordered by the Board.

Please provide explanations for the nature of the adjustments. If the adjustment relates to previously Board Approved disposed balances, please provide amounts for adjustments and include supporting documentations.

2016 Deferral/Variance Account Workform

Accounts that produced a variance on the 2016 continuity schedule are listed below.

| Account Descriptions | Account Number | Variance RRR vs. 2014 Balance (Principal + Interest) | Explanation |
|---|----------------|--|--|
| Group 1 Accounts | | | |
| 1 LV Variance Account | 1550 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 2 RSVA - Wholesale Market Service Charge | 1580 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 3 RSVA - Retail Transmission Network Charge | 1584 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 4 RSVA - Retail Transmission Connection Charge | 1586 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 5 RSVA - Power (excluding Global Adjustment) | 1588 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 6 RSVA - Global Adjustment | 1589 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 7 Recovery of Regulatory Asset Balances | 1590 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 8 Disposition and Recovery/Refund of Regulatory Balances (2008) ⁷ | 1595 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 9 Disposition and Recovery/Refund of Regulatory Balances (2009) ⁷ | 1595 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 9 Disposition and Recovery/Refund of Regulatory Balances (2010) ⁷ | 1595 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 10 Disposition and Recovery/Refund of Regulatory Balances (2011) ⁷ | 1595 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| Group 2 Accounts | | | |
| 11 Other Regulatory Assets - Sub-Account - OEB Cost Assessments | 1508 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 12 Other Regulatory Assets - Sub-Account - Pension Contributions | 1508 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 13 Other Regulatory Assets - Sub-Account - Deferred IFRS Transition Costs | 1508 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 14 Other Regulatory Assets - Sub-Account - Incremental Capital Charges | 1508 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 15 Other Regulatory Assets - Sub-Account - Financial Assistance Payment and Recovery Variance - Ontario Clean Energy Benefit Act ⁸ | 1508 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 16 Other Regulatory Assets - Sub-Account - Financial Assistance Payment and Recovery Carrying Charges | 1508 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 17 Other Regulatory Assets - Sub-Account - Other ⁴ | 1508 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 18 Retail Cost Variance Account - Retail | 1518 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 19 Misc. Deferred Debits | 1525 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 20 Renewable Generation Connection Capital Deferral Account | 1531 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 21 Renewable Generation Connection OM&A Deferral Account | 1532 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 22 Renewable Generation Connection Funding Adder Deferral Account | 1533 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 23 Smart Grid Capital Deferral Account | 1534 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 24 Smart Grid OM&A Deferral Account | 1535 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 25 Smart Grid Funding Adder Deferral Account | 1536 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 26 Retail Cost Variance Account - STR | 1548 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 27 Board-Approved CDM Variance Account | 1567 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 28 Extra-Ordinary Event Costs | 1572 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 29 Deferred Rate Impact Amounts | 1574 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 30 RSVA - One-time | 1582 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 31 Other Deferred Credits | 2425 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 32 Deferred Payments in Lieu of Taxes | 1562 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 33 PILs and Tax Variance for 2006 and Subsequent Years (excludes sub-account and contra account below) | 1592 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 34 PILs and Tax Variance for 2006 and Subsequent Years - Sub-Account HST/OVAT Input Tax Credits (ITCs) | 1592 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 35 LRAM Variance Account | 1568 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 36 Smart Meter Capital and Recovery Offset Variance - Sub-Account - Capital ¹⁰ | 1555 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 37 Smart Meter Capital and Recovery Offset Variance - Sub-Account - Recoveries ¹⁰ | 1555 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 38 Smart Meter Capital and Recovery Offset Variance - Sub-Account - Stranded Meter Costs ¹⁰ | 1555 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 39 Smart Meter OM&A Variance ¹⁰ | 1556 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 40 IFRS-CGAAP Transition PP&E Amounts Balance + Return Component ⁹ | 1575 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 41 Accounting Changes Under CGAAP Balance + Return Component ⁹ | 1576 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 42 Deferred PILs Contra Account ⁵ | 1563 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 43 PILs and Tax Variance for 2006 and Subsequent Years - Sub-Account HST/OVAT Contra Account | 1592 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |
| 44 Disposition and Recovery of Regulatory Balances ⁷ | 1595 | \$ - | RRR not filed until Feb 28, 2015. However, 2014 activity and closing balances are from PowerStream's general ledger and not expected to be any different from the RRR filing |

2016 Deferral/Variance Account Workform

| | | | | | | | | | | | | | | |
|----|---|---|-------|----------------|---------------|------------|----------------------------------|------------------------------------|-----------------------------------|--------------------------------|--|--|--|--|
| | A | B | C | D | E | F | G | H | I | J | N | O | P | Q |
| 1 | | | | | | | | | | | | | | |
| 2 | | | | | | | | | | | | | | Appendix G |
| 3 | | | | | | | | | | | | | | Page 4 of 9 |
| 4 | | | | | | | | | | | | | | Filed: May 22, 2015 |
| 5 | | | | | | | | | | | | | | |
| 6 | | | | | | | | | | | | | | |
| 7 | | | | | | | | | | | | | | |
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| 9 | | | | | | | | | | | | | | |
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| 12 | | | | | | | | | | | | | | |
| 13 | | | | | | | | | | | | | | |
| 14 | | | | | | | | | | | | | | |
| 15 | | | | | | | | | | | | | | |
| 16 | | In the green shaded cells, enter the most recent Board Approved volumetric forecast. If there is a material difference between the latest Board-approved volumetric forecast and the most recent 12-month actual volumetric data, use the most recent 12-month actual data. Do not enter data for the MicroFit class. | | | | | | | | | | | | |
| 17 | | | | | | | | | | | | | | |
| 18 | | | | | | | | | | | | | | |
| 19 | | | | | | | | | | | | | | |
| 20 | | Rate Class (Enter Rate Classes in cells below) | Units | # of Customers | Metered kWh | Metered kW | Billed kWh for Non-RPP Customers | Estimated kW for Non-RPP Customers | Distribution Revenue ¹ | 1590 Recovery Share Proportion | 1595 Recovery Share Proportion (2012) ² | 1596 Recovery Share Proportion (2013) ² | 1597 Recovery Share Proportion (2014) ² | 1568 LRAM Variance Account Class Allocation (\$ amounts) |
| 21 | | RESIDENTIAL | kWh | 325,759 | 2,750,618,680 | | 159,139,043 | - | 103,190,106 | 100% | 27.70% | | | |
| 22 | | GENERAL SERVICE LESS THAN 50 KW | kWh | 32,425 | 1,040,222,607 | | 170,983,976 | - | 28,859,421 | | 11.15% | | | |
| 23 | | GENERAL SERVICE 50 TO 4,999 KW | kW | 4,953 | 4,574,077,591 | 12,212,781 | 4,282,552,338 | 11,434,409 | 54,796,480 | | 59.66% | | | |
| 24 | | LARGE USER | kW | 2 | 76,536,992 | 150,807 | | - | 373,845 | | 0.84% | | | |
| 25 | | STANDBY POWER | kW | - | - | | - | - | - | | 0.00% | | | |
| 26 | | UNMETERED SCATTERED LOAD | kWh | 2,976 | 14,169,725 | | 274,430 | - | 557,865 | | 0.00% | | | |
| 27 | | SENTINEL LIGHTING | kW | 208 | 378,080 | 975 | 46,212 | 119 | 19,175 | | 0.03% | | | |
| 28 | | STREET LIGHTING | kW | 88,226 | 53,007,707 | 148,205 | 61,554,572 | 172,101 | 2,721,209 | | 0.62% | | | |
| 29 | | | | | | | | | | | | | | |
| 30 | | | | | | | | | | | | | | |
| 31 | | | | | | | | | | | | | | |
| 32 | | | | | | | | | | | | | | |
| 33 | | | | | | | | | | | | | | |
| 34 | | | | | | | | | | | | | | |
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| 36 | | | | | | | | | | | | | | |
| 37 | | | | | | | | | | | | | | |
| 38 | | | | | | | | | | | | | | |
| 39 | | | | | | | | | | | | | | |
| 40 | | | | | | | | | | | | | | |
| 41 | | Total | | 454,549 | 8,509,011,382 | 12,512,768 | 4,674,550,571 | 11,606,629 | \$ 190,518,101 | 100% | 100.00% | 0% | 0% | \$ - |
| 42 | | | | | | | | | | | | | | -\$ 505,238 |
| 43 | | | | | | | | | | | | | | \$ 505,238 |
| 44 | | | | | | | | | | | | | | |
| 45 | | ¹ For Account 1562, the allocation to customer classes should be performed on the basis of the test year distribution revenue allocation to customer classes found in the Applicant's Cost of Service application that was most recently approved at the time of disposition of the 1562 account balances | | | | | | | | | | | | |
| 46 | | | | | | | | | | | | | | |
| 47 | | ² Residual Account balance to be allocated to rate classes in proportion to the recovery share as established when rate riders were implemented. | | | | | | | | | | | | |

| | | Amounts from Sheet 2 | Allocator | RESIDENTIAL | GENERAL SERVICE LESS THAN 50 KW | GENERAL SERVICE 50 TO 4,999 KW | LARGE USER | STANDBY POWER | UNMETERED SCATTERED LOAD | SENTINEL LIGHTING | STREET LIGHTING |
|---|------|-------------------------|------------------|-------------|------------------------------------|-----------------------------------|------------|---------------|-----------------------------|-------------------|-----------------|
| LV Variance Account | 1550 | (250,265) | kWh | (80,901) | (30,595) | (134,532) | (2,251) | 0 | (417) | (11) | (1,559) |
| SME - Smart meter entity | 1551 | 96,533 | kWh | 31,205 | 11,801 | 51,892 | 868 | 0 | 161 | 4 | 601 |
| RSVA - Wholesale Market Service Charge | 1580 | (6,112,699) | kWh | (1,975,988) | (747,275) | (3,285,924) | (54,983) | 0 | (10,179) | (272) | (38,080) |
| RSVA - Retail Transmission Network Charge | 1584 | 4,012,258 | kWh | 1,297,000 | 490,497 | 2,156,817 | 36,090 | 0 | 6,681 | 178 | 24,995 |
| RSVA - Retail Transmission Connection Charge | 1586 | 1,482,761 | kWh | 479,317 | 181,267 | 797,069 | 13,337 | 0 | 2,469 | 66 | 9,237 |
| RSVA - Power (excluding Global Adjustment) | 1588 | 635,401 | kWh | 205,399 | 77,677 | 341,564 | 5,715 | 0 | 1,058 | 28 | 3,958 |
| RSVA - Global Adjustment | 1589 | 10,386,044 | Non-RPP kWh | 353,579 | 379,897 | 9,515,092 | 0 | 0 | 610 | 103 | 136,764 |
| Recovery of Regulatory Asset Balances | 1590 | 2 | kWh | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| Disposition and Recovery/Refund of Regulatory Balances (2008) | 1595 | 0 | % | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Disposition and Recovery/Refund of Regulatory Balances (2009) | 1595 | 0 | % | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Disposition and Recovery/Refund of Regulatory Balances (2010) | 1595 | 0 | % | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Disposition and Recovery/Refund of Regulatory Balances (2011) | 1595 | 0 | % | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total of Group 1 Accounts (excluding 1589) | | (136,010) | | (43,966) | (16,627) | (73,113) | (1,223) | 0 | (226) | (6) | (847) |
| Other Regulatory Assets - Sub-Account - OEB Cost Assessments | 1508 | 273,016 | Distribution Rev | 147,874 | 41,356 | 78,524 | 536 | 0 | 799 | 27 | 3,900 |
| Other Regulatory Assets - Sub-Account - Pension Contributions | 1508 | 0 | Distribution Rev | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Regulatory Assets - Sub-Account - Deferred IFRS Transition Costs | 1508 | (145,840) | Distribution Rev | (78,991) | (22,092) | (41,946) | (286) | 0 | (427) | (15) | (2,083) |
| Other Regulatory Assets - Sub-Account - Incremental Capital Charges | 1508 | (22,097) | Distribution Rev | (11,968) | (3,347) | (6,356) | (43) | 0 | (65) | (2) | (316) |
| Other Regulatory Assets - Sub-Account - Financial Assistance Payment and Recovery Variance - Ontario Clean Energy Benefit Act | 1508 | 0 | Distribution Rev | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Regulatory Assets - Sub-Account - Financial Assistance Payment and Recovery Carrying Charges | 1508 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Regulatory Assets - Sub-Account - Other | 1508 | 0 | Distribution Rev | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Retail Cost Variance Account - Retail | 1518 | 217,130 | Distribution Rev | 117,604 | 32,891 | 62,451 | 426 | 0 | 636 | 22 | 3,101 |
| Misc. Deferred Debits | 1525 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Renewable Generation Connection Capital Deferral Account | 1531 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Renewable Generation Connection OM&A Deferral Account | 1532 | 280,608 | Distribution Rev | 151,985 | 42,506 | 80,708 | 551 | 0 | 822 | 28 | 4,008 |
| Renewable Generation Connection Funding Adder Deferral Account | 1533 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Smart Grid Capital Deferral Account | 1534 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Smart Grid OM&A Deferral Account | 1535 | 2,296,169 | Distribution Rev | 1,243,672 | 347,821 | 660,420 | 4,506 | 0 | 6,724 | 231 | 32,797 |
| Smart Grid Funding Adder Deferral Account | 1536 | (525,761) | | (376,794) | (37,505) | (5,729) | (2) | 0 | (3,442) | (241) | (102,048) |
| Retail Cost Variance Account - STR | 1548 | 1 | | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Board-Approved CDM Variance Account | 1567 | 0 | Distribution Rev | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Extra-Ordinary Event Costs | 1572 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Deferred Rate Impact Amounts | 1574 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RSVA - One-time | 1582 | 2 | | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Deferred Credits | 2425 | 2 | | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total of Group 2 Accounts | | 2,373,231 | | 1,193,385 | 401,630 | 828,072 | 5,686 | 0 | 5,046 | 51 | (60,640) |
| | | | | | | | | | | | |
| Deferred Payments in Lieu of Taxes | 1562 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PILs and Tax Variance for 2006 and Subsequent Years (excludes sub-account and contra account) | 1592 | (1,008) | Distribution Rev | (546) | (153) | (290) | (2) | 0 | (3) | (0) | (14) |
| PILs and Tax Variance for 2006 and Subsequent Years - Sub-Account HST/OVAT Input Tax Credits (ITCs) | 1592 | 0 | | 0 | 0 | 0 | | | | | |

based on 2 years

Rate Rider Calculation for RSVA - Power - Global Adjustment

based on 2 years

Rate Rider Calculation for Accounts 1575 and 1576

1

K:\Rates Group\2016 Custom IR\Advanced Settlement\Rate Process\Technical Conference\TCQs Approved by Colin\Added to submission document\TCQ-4\TCQ-4_Appendix G_EDDVAR_Model_Continuity_2_3

Please indicate the Rate Rider Recovery Period (in years)

Please indicate the Rate Rider Recovery Period (in years)

1

Please indicate the Rate Rider Recovery Period (in years)

1

Reconciliation of all the riders compared to allocation was

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Disposition of Deferral/Variance Accounts (2016)
Disposition of Global Adjustment Sub-Account (2016)
Lost Revenue Adjustment Mechanism Variance Account (LRAMVA) (2013 balance)
Disposition of CGAAP/CWIP
Recovery of Stranded Meter Assets (2014 balance)

| Res | GS<50 |
|----------|----------|
| 0.0002 | 0.0002 |
| 0.0011 | 0.0011 |
| (0.0001) | 0.0001 |
| (0.0005) | (0.0003) |
| 0.0001 | 0.0002 |

| GS>50 | LU | USL | Sentinel | S/L | |
|-----------------|-----------|------------|-----------------|------------|---------|
| 0.0309 | 0.0148 | 0.0002 | 0.0231 | (0.2075) | 2 years |
| 0.4161 | 0.0000 | 0.0011 | 0.4308 | 0.3973 | 2 years |
| (0.0126) | (0.0353) | (0.0002) | (0.1662) | (0.1296) | |
| (0.0564) | (0.0311) | (0.0005) | (0.2470) | (0.2306) | |
| 0.0000 | 0.0000 | 0.0000 | 0.0000 | 0.0000 | |

| Asset | Population | Typical End of Life IFRS (Years) |
|--|----------------------------|---|
| Transformer Station Power Transformers | 24 | 40 |
| Municipal Station Power Transformers | 72 | 40 |
| Transformer and Municipal Station Circuit Breakers | 398 | 40 |
| Transformer Station 230 kV Primary Switches | 22 | 40 |
| Municipal Station Primary Switches | 58 | No Data* |
| Transformer Station Capacitor Banks | 9 | 30 |
| Transformer Station Reactors | 34 | No Data* |
| TS Station Service Transformers | 20 | No Data* |
| TS 230 kV Primary Metering Units | 18 combined 12 separate | No Data* |
| TS P&C Relays - Electromechanical | 35 | 30 |
| TS P&C Relays - Solid State | 45 | 30 |
| TS P&C Relays - Microprocessor | 115 | No Data* |
| Underground Cable | 8,137.5 (km) | 25 |
| Distribution Transformers | 44,192 | 30 - Underground TX 40 - Overhead TX |
| Switchgear | 1,847 | 45 |
| Mini-Rupter Switches | 433 | 30 |
| Automated Switches | 360 | 40 |
| Wood Poles | 38,070 | 45 |

Switchgear - There is no separate category for the Switchgear and hence they are lumped into the 45 year life

Distribution Transformer -EOL (IFRS) Life is 30 years for Underground Transformer and useful life is 40 year. However this asset is run to failure for the overhead and undergr

Inspection.

Automated Switch Useful Life is 30 years vs EOL (IFRS) of 40 years. The asset age is on is primararily driven by inspection, condition assessment and other issues (obsolesenc

** - No EOL IFRS exist in the system.

| Population Equal to or beyond TUL at December 31, 2014 | % Population Equal to or beyond TUL at December 31, 2014 |
|--|--|
| 0 | 0 |
| 18 | 25 |
| 41 | 10.3 |
| 0 | 0 |
| N/A | N/A |
| 0 | 0 |
| N/A | N/A |
| N/A | N/A |
| N/A | N/A |
| 4 | 11.4 |
| 9 | 20 |
| N/A | N/A |
| 2,746 | 33.4 |
| 777 | 1.8 |
| 0 | 0 |
| 73 | 16.9 |
| 8 | 2.2 |
| 3301 | 8.7 |

ped under the U/G conduit and Devices with

l 40 years for Overhead Transformer. The
ound except as determined through

ily one factor for replacement. The replacement
e) etc.

G-AMPCO G-Tab 2-5.3.2 Overview of Assets Managed Undertakings AIP #12

| Asset | Population | Condition | | | | Number of Units Planned for Replacement | | | | | | |
|--|--------------|-----------|------|------|---------|---|---------|---------|---------|---------|---------|--------------------|
| | | Good | Fair | Poor | N/A (1) | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | |
| Transformer Station Power Transformers | 24 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Municipal Station Power Transformers | 72 | 60 | 1 | 0 | 11 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Transformer and Municipal Station Circuit Breakers | 398 | 337 | 3 | 53 | 5 | 7 | 12 | 12 | 10 | 8 | 4 | |
| Transformer Station 230 kV Primary Switches | 22 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Municipal Station Primary Switches | 58 | 58 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Transformer Station Capacitor Banks | 9 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Transformer Station Reactors | 34 | 34 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TS Station Service Transformers | 20 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 230 kV Primary Metering Units - Combined | 18 | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 230 kV Primary Metering Units - Separate | 12 | 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TS P&C Relays (2) - Electromechanical | 35 | 21 | 6 | 8 | 0 | 4 | 0 | 0 | 2 | 6 | 4 | |
| TS P&C Relays (2) – Solid State | 45 | 24 | 17 | 4 | 0 | 0 | 0 | 0 | 9 | 7 | 7 | |
| TS P&C Relays (2) - Microprocessor | 115 | 106 | 9 | 0 | 0 | 2 | 0 | 0 | 2 | 9 | 0 | |
| Underground Cable | 8,137.5 (km) | 4568 | 1107 | 2371 | 0 | 105-115 | 105-115 | 105-115 | 105-115 | 105-115 | 105-115 | Cable Injection |
| | | | | | | 25-30 | 25-30 | 25-30 | 25-30 | 25-30 | 25-30 | Cable Replacement |
| Distribution Transformers | 44192 | 22187 | 9026 | 6285 | 6694 | 68 | 64 | 60 | 60 | 60 | 60 | |
| Switchgear | 1847 | 1530 | 105 | 180 | 32 | 31 | 36 | 36 | 36 | 36 | 36 | |
| Mini-Rupter Switches | 433 | 270 | 123 | 38 | 2 | 15 | 15 | 15 | 15 | 15 | 15 | |
| Automated Switches | 360 | 327 | 19 | 14 | 0 | 5 | 5 | 5 | 5 | 5 | 5 | |
| Wood Poles (3) | 38070 | 29872 | 7064 | 1134 | 0 | 370 | 370 | 370 | 370 | 370 | 370 | Pole Replacement |
| | | | | | | 30 | 30 | 30 | 30 | 30 | 30 | Pole Reinforcement |

(1) ACA test results not available or involves spare inventory.

(2) Includes relays associated with line, transformer and bus protections at transformer stations only.

(3) Condition is Projected based on tested poles

| | | | |
|-------------------------------|--|--------------|-------------------------|
| Originator: | Dennis Cuzzolino Manager, Strategic Sourcing & Facilities | Date: | December 1 2014 |
| Reviewed By: | Rob Antenucci Director, Supply Chain Services | Date: | December 1, 2014 |
| Approved By: | Dennis Nolan EVP, Corporate Service & Secretary | Date: | December 1, 2014 |
| Approved By: | Brian Bentz President & CEO | Date: | December 1, 2014 |
| To Be Reviewed By: | Rob Antenucci Director, Supply Chain Services | Date: | December 1, 2016 |

Policy Statement

The purpose of this policy is to define the responsibilities and accountabilities associated with the acquisition of goods and services required in the day to day operations of PowerStream Inc. Those responsible will commit to the actions which ensure financial accountability, conserve and protect the environment, avoid conflicts of interest while complying with all other PowerStream Inc. policies.

PowerStream Inc. is committed to establishing and maintaining a procurement system that is in compliance with all applicable laws.

Application

All procurements made by PowerStream Inc. shall be administered by Procurement Department and authorized by the Director of Supply Chain Services or his/her authorized delegate and executed in accordance with this Procurement Policy. All Executives of PowerStream Inc. shall ensure compliance with this Procurement Policy within their respective business units and shall not authorize any procurement outside of this policy.

This Procurement Policy shall be read and applied in accordance with PowerStream Inc.'s ADM-22 - Approval Policy and Procedures list on Inflow.

Definitions

Capitalized terms not otherwise defined in this policy shall have the meanings indicated below.

Confidential Information means any PowerStream data, information concerning trade secrets, methods, processes or procedures or any other business or technical information including any information relating to a past or present customer of PowerStream, including for the avoidance of doubt such customer's and a PowerStream employee's Personal Information (as such term is defined in the *Municipal Freedom of Information and Protection of Privacy Act* ("MFIPPA"), which it receives during the course of its performance of Services to PowerStream.

Policy Guidelines

The Procurement Department's role is to ensure that goods and/or services are acquired so that PowerStream Inc.:

- Obtains value in the fulfillment of specified needs with appropriate levels of quality and service;
- Uses a fair and open process when calling for, receiving, and evaluating quotations and tenders;
- Meets its legal and ethical obligations in the acquisition of goods and services.

The Procurement Department shall also ensure that PowerStream Inc. employs trained staff skilled in the purchasing techniques including negotiating, contractual terms and conditions, cost reduction techniques, and cooperative buying.

Goods and/or Services shall be acquired according to the following principles:

- Planning Goods and/or Services shall be acquired only after consideration of needs, alternatives, timing, and availability of funds.
- Safety Safety shall be considered in all PowerStream Inc. purchases. Goods and/or Services must meet or exceed the requirements of appropriate safety standards, legislation, regulations, rules, procedures and safe work practices.
- Environment In keeping with PowerStream Inc's environmental goals and objectives, conserving and protecting the environment shall be considered in all PowerStream Inc. purchases.
- Sourcing Except as set out in Procedure No. COR-P 06 Single/Sole Sourcing, goods and services shall be sourced from multiple vendors. Vendors shall compete for PowerStream Inc. business in an open, fair, consistent, and non-discriminatory manner. An exception where prior written approval is given by the Senior Executive Management team to enter into a strategic alliance / partnership agreement with an specific vendor.
- Purchasing Goods and/or Services shall be acquired competitively from qualified vendors to meet specific needs and to achieve the greatest possible value for the money extended.

- Accountability Appropriate approvals shall be obtained prior to purchase. Documentation shall be retained for appropriate lengths of time as determined by PowerStream Inc. retention policy requirements.
- Conflicts of Interest Users and Procurement staff shall declare conflicts of interest up front and appropriately remove themselves from the process.
- Contract Goods and/or Services shall only be obtained when a contract is entered into between PowerStream and the vendor with terms and conditions suitable for the goods and/or services being procured.
- Purchase Order Purchase orders shall be processed for the purchase of goods or services in accordance with this Policy No. ADM-37 and are subject to approval.

Roles and Responsibilities

1. The responsibility for the identification of the need and specification is the responsibility of the User Department.
2. The Procurement Department in discharging its responsibilities shall have the final decision in the selection of the vendor and establishing the price, terms, and conditions of the purchase.
3. The Procurement Department may delegate its responsibilities to the User Group in specific instances while retaining the remaining responsibilities outlined below under Responsibilities.
4. All PowerStream Departments and staff will strive to ensure that all qualified vendors have an opportunity to participate in the procurement process on PowerStream Inc. business requirements in a fair, open, and competitive process
5. The Procurement Department may enter into co-operative purchasing arrangements with other organizations. The co-operative purchasing arrangement shall be consistent with the intent of PowerStream Inc. policies and be approved by the Director, Supply Chain Services
6. Under no circumstances will PowerStream Inc. entertain purchasing goods and /or services for subsequent sale by individuals for personal consumption or utilization.

In the discharge of its responsibilities, the Procurement Department undertakes to:

- (a) Be a major point which vendor contact is initiated and maintained. Direct technical contact between users and vendors is essential; however, any vendor proposals resulting from technical discussions with the vendor are to be directed to the Procurement Department, with copies to the requestor.
- (b) Be responsible for managing Vendor and any other related shows/displays involving vendors unless otherwise delegated by the Procurement Department.
- (c) Keep abreast of developments in the major commodity fields and provide pertinent information to others.
- (d) Evaluate vendor performance for inventory and non-inventory items through a matrix system and in consultation with the User Department may remove or place on hold a vendor for poor performance or non-performance.
- (e) Identify sources of required goods and services, select vendors, obtain quotations and negotiate terms of purchase and payment. The User Department will be involved in the process.
- (f) Expedite the procurement of goods and services and provide for customs clearance.
- (g) Place orders and arrange details of delivery.
- (h) Handle all adjustments of price, terms, and returns.
- (i) Interpret and apply all applicable government regulations including sales taxes.
- (j) Setup of any Procurement and Credit Agreements with Vendors

In the discharge of its responsibilities, the User Department undertakes to:

- (a) Appropriately plan for the purchase of goods and services by considering needs, alternatives, timing, and availability of funds.
- (b) Consult with Procurement to determine the appropriate competitive bid requirement and purchasing methodology.
- (c) Create specifications that define the needs and requirements of goods and services purchased.

- (d) Participate with Procurement to obtain verbal quotes, and evaluate the competitive procurement vendor submission received.
- (e) Complete purchase requisitions for all purchases not made using a FPO (over the counter purchases only) and obtain appropriate approvals prior to the purchase of any goods and or services.
- (k) Manage the contract (throughout its duration) for services provided including where applicable evaluation of the vendor performance for inventory and non-inventory items through a matrix system and in consultation with the Procurement Department may remove or place on hold a vendor for poor performance or non-performance.

Purchasing Methodologies

| <u>Purchase Order Value Procedure</u> | |
|---|--|
| <u>\$0 - \$2,999</u> | |
| Purchases may be obtained using approved field purchase orders (FPO) or petty cash. | |
| <u>\$3,000 - \$9,999</u> | |
| No formal quote is necessary, however the normal process for requisitioning and the issuing of a purchase order is still required. | |
| <u>\$10,000 - \$100,000</u> | |
| The Procurement Department shall ensure that written quotations from at least three (3) approved vendors are obtained and will forward the results to the Using Department for review and selection | |
| <u>Greater than \$100,000</u> | |
| The competitive bid process may take the form of an oral quotation, written request for quote, and/or a written request for Proposal or Tender. The most appropriate method will be decided by the Procurement Department in consultation with the requesting User and/or as is required by law. For any purchasing request please refer to COR-P-03 RFP Process Procedure located in Inflow under Procurement. | |
| Notes: | |
| Amounts above based on total annual procurement | |
| Reference COR-P Table of Procedures | |

Supplier/Vendor Setup

All new Supplier/Vendors requests to be set up in the PowerStream Supplier Master File must follow the procedure as set out in COR-P-02 Request for New Vendor located on Inflow.

Purchase Requisitions and Purchase Orders

Purchase orders are required for all transactions except:

- CDM rebates
- Corporate procurement/credit card purchases except as outlined in Employee Business Expense Policy ADM-21
- Corporate sponsorship/donations
- Customer refunds
- Developer rebates and construction deposit refunds
- DRC payments
- Employee expense/mileage forms and employee clothing/footwear purchases
- Facility lease/rent payments
- Wholesale electricity, transmission and connection invoices
- Legal fees, auditor fees, banking fees, joint use agreement fees, insurance premium
- OEB (Regulatory Payments)
- Payroll related payments, federal, provincial, municipal taxes and fees, and PIL's
- Hydro One Third Party - Cost Connection Estimate Study Payments
- Utility Payments (hydro, cable, water...)
- Payments to Shareholders

Purchase requisitions are a written (Manual Requisition Form) or electronic request to purchase goods or services that is required by the end user. Purchase requisitions are subject to approval (as outlined in Policy FCS-A-01) prior to the Procurement Department being permitted to issue a purchase order. Please refer to COR-P-04 Requisition Process Procedure in Inflow under Procurement.

Purchase orders are a commercial document used to request a company to supply goods and/or services in return for payment and for providing specifications, quantities, delivery timeline of products and services.

The only authorization given by PowerStream for a vendor to provide goods and/or services is through the issuance of a purchase order by the Procurement Department. The purchase order can be verbal, written, or a faxed purchase order. The only instance in which a purchase order can be issued verbally is if the following conditions are met: (i) value of goods and/or services is under \$3,000.00; or, (ii) the vendor will not have access to Confidential

Information; or, (iii) there is no potential reputational risk to PowerStream. Otherwise, all purchase orders are to be in writing or a faxed purchase order. Procurement is responsible for preparing, signing, printing, and issuing purchase orders. Please refer to COR-P-05 Purchase Order Process in Inflow under Procurement

A formal agreement in writing is required (except if written approval is obtained by the applicable EVP) along with a Purchase Order if one or more of the following criteria are met:

- the anticipated dollar spend exceeds \$100,000; or
- the vendor has access to Confidential Information; or,
- the vendor is performing construction or maintenance activities that may present a risk of personal injury or damage to property; or,
- the vendor has access to PowerStream physical property; or,
- if there is any uncommon business involved that may pose a risk to PowerStream; or,
- if there is potential reputational risk to PowerStream.

Procurement of Standard Inventory Items

JD Edwards will be the main tool used to manage inventory.

Inventory Management will purchase inventory when stock levels reach reorder points. The amount purchased will be according to best business practices. This implies if demand is increasing the reorder amounts will be increased dependant on demand, lead-time, economic reorder quantities, and market conditions at the time of purchase. Likewise the reverse will occur for decreased demand.

Inventory Management will endeavor to enter into Material Supply Agreements for commodity groups within the inventory.

Inventory Management will, in cooperation with the User groups; endeavor to maintain optimal inventory levels to meet the needs of PowerStream. Procurement will also work with the User groups to continuously improve demand management, which in effect will drive down inventory levels and associated costs.

Strategic Alliance

Strategic alliances are partnerships in which two or more companies work together to achieve objectives that are mutually beneficial while remaining independent organizations.

Companies may share resources, information, capabilities and risks to achieve this. The strategic alliance is a co-operation or collaboration which aims for a synergy where each partner hopes that the benefits from the alliance will be greater than those from individual efforts. The alliance often involves technology transfer (access to knowledge and expertise), products, distribution channels, manufacturing capability, capital equipment, knowledge and or expertise.

Strategic Alliance Criteria:

The general criterion below differentiates strategic alliances from conventional alliances for PowerStream. Anyone of these criteria may be considered strategic.

1. Critical to the success of PowerStream's business goals or objectives.
2. Critical to the development or maintenance of a PowerStream core competency or other source of competitive advantage.
3. The partner's company culture and management team are compatible with PowerStream
4. Creates or maintains strategic choices for PowerStream.
5. Partner's goals and strategies are in line with PowerStream's.

PowerStream may enter into a strategic alliance with another partner for the purposes of providing goods and services. A strategic alliance may be considered in order to reduce tendering and administration costs; improve efficiencies when working with the partners. The strategic alliance differs from a normal entity that provides services in that the terms of providing goods and services may change over the duration of the contract in ways that are mutually beneficial to both parties.

A formal contract is required between the two parties and is to be updated as necessary or in accordance with the contract. Regular meetings with the partner shall be held to discuss ongoing improvements. All strategic alliances shall be approved based on the signing authority as per ADM-22.

Street Lighting Load Adjustment

| Year | Forecasted SL Connection | Forecasted SL Connections (Vaughan, Markham, Barrie) | Forecasted SL Connections to be converted to LED |
|------|--------------------------|--|--|
| 2016 | 88,226.26 | 57,347 | 19,116 |
| 2017 | 89,829.32 | 58,389 | 38,926 |
| 2018 | 91,459.76 | 59,449 | 59,449 |
| 2019 | 93,097.79 | 60,514 | 60,514 |
| 2020 | 94,770.15 | 61,601 | 61,601 |

Average Use per Street Light Connection

| Year | Average Use per SL Connection (kWh) |
|----------------|-------------------------------------|
| 2012 | 741 |
| 2013 | 733 |
| 2014 | 706 |
| Average | 727 |

| Reduction on Average Use | Total SL Adjustment (kWh) | (kWh) |
|-----------------------------|------------------------------|-------|
| 363 | 6,947,824 | |
| 363 | 14,148,129 | |
| 363 | 21,607,386 | |
| 363 | 21,994,372 | |
| 363 | 22,389,467 | |



Ontario Energy Board

Chapter 2 Appendices

Filing Requirements for Electricity Distribution Rate Applications

- 1 [LDC Information Sheet](#) - N/A
- 2 [Index](#) - N/A
- 3 [Cost of Service Application Flowchart](#) - N/A
- 4 [List of Key References](#) - N/A
- 5 [App.2-AA: Capital Projects Table](#) - No
- 6 [App.2-AB: Capital Expenditures](#) - Provided
- 7 [App. 2-AC: Customer Engagement Worksheet](#) - No
- 8 [App.2-B: General Accounting Instructions](#) - N/A
- 9 [App.2-BA: Fixed Asset Continuity Schedule](#) - Provided
- 10 [Appendix 2-BB: Service Life Comparison](#) - Provided
- 11 [App.2-CA: 2012 Depreciation and Amortization Expense \(Old CGAAP\)](#) - No
- 12 [App.2-CB: 2012 Depreciation and Amortization Expense \(New CGAAP\)](#) - No
- 13 [App.2-CC: 2013 Depreciation and Amortization Expense \(New CGAAP\)](#) - No
- 14 [App.2-CD: 2014 Depreciation and Amortization Expense \(MIFRS\)](#) - No
- 15 [App.2-CE: 2015 Depreciation and Amortization Expense \(MIFRS\)](#) - No
- 16 [App.2-CF: 2013 Depreciation and Amortization Expense \(Old CGAAP\)](#) - No
- 17 [App.2-CG: 2013 Depreciation and Amortization Expense \(New CGAAP\)](#) - No
- 18 [App.2-CH: 2014 Depreciation and Amortization Expense \(MIFRS\)](#) - No
- 19 [App.2-CI: 2015 Depreciation and Amortization Expense \(MIFRS\)](#) - No
- 20 [App.2-D: Overhead Expenses](#) - No
- 21 [App.2-EA: Account 1575 PP&E Deferral Account \(2015 IFRS Adopters\)](#) - N/A
- 22 [App.2-EB: Account 1576 - Accounting Changes Under CGAAP \(2012 Changes\)](#) - N/A
- 23 [App.2-EC: Account 1576 - Accounting Changes Under CGAAP \(2013 Changes\)](#) - N/A
- 24 [App.2-FA: Renewable Generation Connection Investment Summary](#) - No
- 25 [App.2-FB: Calculation of Renewable Generation Connection Direct Benefits/Provincial Amount: Renewable Enabling Improvement Investments](#) - No
- 26 [App.2-FC: Calculation of Renewable Generation Connection Direct Benefits/Provincial Amount: Renewable Expansion Investments](#) - No
- 27 [App.2-G: Service Reliability Indicators](#) - No
- 28 [App.2-H: Other Operating Revenue](#) - Provided
- 29 [App.2-I: Load Forecast CDM Adjustment Workform](#) - Provided
- 30 [App.2-IA: Actual and Forecast Load and Customer Data](#) - Provided
- 31 [App.2-JA: OM&A Summary Analysis](#) - Provided
- 32 [App.2-JB: Recoverable OM&A Cost Driver Table](#) - Provided
- 33 [App.2-JC: OMA Programs Table](#) - Provided
- 34 [App.2-K: Employee Costs](#) - Provided
- 35 [App.2-L: Recoverable OM&A Cost per Customer and per FTE](#) - Provided
- 36 [App.2-M: Regulatory Costs Schedule](#) - Provided
- 37 [App.2-N: Shared Services and Corporate Cost Allocation](#) - Provided
- 38 [App.2-OA: Capital Structure and Cost of Capital](#) - Provided
- 39 [App.2-OB: Debt Instruments](#) - Provided
- 40 [App.2-P: Cost Allocation](#) - Provided
- 41 [App.2-Q: Cost of Serving Embedded Distributor\(s\)](#) - N/A
- 42 [App.2-R: Loss Factors](#) - Provided
- 43 [App.2-S: Stranded Meter Treatment](#) - N/A
- 44 [App.2-TA: Account 1592, PILs and Tax Variances](#) - N/A
- 45 [App.2-TB: Account 1592, HST-OVAT Input Tax Credits](#) - N/A
- 46 [App.2-U: One-Time Incremental IFRS Transition Costs](#) - N/A
- 47 [App.2-V: Revenue Reconciliation](#) - Provided
- 48 [App.2-W: Bill Impacts](#) - Provided
- 49 [App.2-Y: Transition to MIFRS Summary Impact](#) - N/A
- 50 [App. 2-Z: Tariff Schedule](#) - Provided

| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---|------------|------------|------------|------------|------------|------------|
| System Renewal | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) |
| UG Lines - Planned Asset Replacement | 20,687 | 21,601 | 22,862 | 23,781 | 24,666 | 25,186 |
| Cable Injection Program | 4,024,219 | 4,138,312 | 4,255,465 | 4,375,771 | 4,499,323 | 4,626,219 |
| Cable Replacement Program | 11,718,862 | 12,538,684 | 13,607,273 | 14,288,297 | 15,085,861 | 15,340,181 |
| Emerging Cable Replacement Projects | 491,687 | 520,801 | 1,050,756 | 1,081,576 | 1,113,287 | 1,145,915 |
| Major repair, refurbishment, or conversions of distribution transformers | 30,000 | 30,000 | 29,999 | 30,000 | 30,000 | 30,000 |
| Pad Mount Transformer Replacement | 494,105 | 507,763 | 521,766 | 536,122 | 550,844 | 565,941 |
| Submersible Transformer Replacement | 1,040,300 | 620,000 | - | - | - | - |
| Wye Transformer Supplying Delta Service Remediation | 206,965 | 225,439 | 227,610 | 214,000 | 42,800 | 42,800 |
| Major repairs, refurbishment, or modifications to switches/switchgear | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Mini-Rupter Switch Replacement | 577,736 | 592,267 | 607,090 | 622,214 | 637,649 | 653,406 |
| Switchgear Replacement Program | 2,003,445 | 2,327,404 | 2,462,129 | 2,533,373 | 2,606,624 | 2,681,945 |
| Distribution Lines - Emergency/Reactive Replace | 8,416 | 8,636 | 8,730 | 8,888 | 8,925 | 8,504 |
| LIS - Unscheduled Replacement of Failed (end of useful Life) Distribution Equip | 350,776 | 346,168 | 331,291 | 321,119 | 276,190 | 275,612 |
| Non Recoverable replacement of Distribution Equipment due to accident/vand | 210,775 | 220,581 | 220,973 | 220,972 | 211,281 | 191,499 |
| Recoverable Replacement of distribution equipment due to Accidents/Vandalis | 530,442 | 530,601 | 545,432 | 560,876 | 570,984 | 580,023 |
| Storm damage - Replacement of distribution equipment due to storm. | 999,785 | 1,000,232 | 1,005,603 | 1,005,624 | 1,010,352 | 1,010,159 |
| Switchgears - Unscheduled Replacement of Failed (end of useful Life) Distribut | 1,420,148 | 1,431,384 | 1,420,148 | 1,421,218 | 1,400,444 | 1,140,858 |
| Unscheduled Replacement of Other Failed Distribution Equip | 4,904,357 | 5,107,035 | 5,206,156 | 5,358,281 | 5,455,354 | 5,305,986 |
| Overhead Lines - Planned Asset Replace | 7,698 | 7,907 | 9,082 | 8,558 | 9,144 | 9,022 |
| 44kV Insulators Replacement Program | 66,000 | 68,000 | 69,000 | 71,000 | 71,000 | 71,000 |
| Fault Indicator Installation and Replacement | 503,725 | 508,425 | 513,124 | 517,823 | 522,523 | 527,222 |
| Joint Use Pole Removal | 470,149 | 480,036 | 495,312 | 510,961 | 515,697 | 519,952 |
| Pole Replacement Program | 4,645,383 | 4,933,143 | 5,570,700 | 5,870,246 | 6,241,483 | 6,244,377 |
| Replacement of End of Life Automated Switches/Reclosers | 435,912 | 447,130 | 458,595 | 470,301 | 482,308 | 494,628 |
| Concord MS Conversion to 27.6 kV - Phase 3 | - | - | 481,500 | - | - | - |
| Convert the 8.32kV Cts into a 27.6kV Cct on Hwy 27 from Major Mack to Nash | - | - | 400,000 | - | - | - |
| Elder Mill MS Conversion - 8.32kV conductors Removal | - | - | - | - | 169,597 | - |
| Elder Mill MS Conversion- Part 2 (3F2) | 280,062 | - | - | - | - | - |
| Radial Supply Remediation/Conversion - 13.8 kV to 27.6 kV on Miller Ave | 250,000 | 400,000 | - | - | - | - |
| Unforeseen Projects Initiated by PowerStream | 1,046,472 | 1,070,527 | 1,093,812 | 1,117,360 | 1,141,172 | 1,165,266 |
| Storm Hardening | 3,500 | 7,900 | 8,000 | 7,500 | 6,901 | 7,200 |
| Storm Hardening & Rear Lot Supply | 3,499,998 | 7,900,017 | 7,999,752 | 7,499,834 | 6,900,540 | 7,200,072 |
| Stations/P&C - Planned & Emergency | 2,087 | 2,671 | 2,827 | 3,325 | 3,336 | 2,493 |
| Low Voltage Bushing Replacement - Transformer Station MTS#3 - T1/T2 | - | - | - | 257,114 | 300,445 | - |
| Planned Circuit Breaker Replacement Markham TS#2 J Bus, Markham TS#1 Y B | 747,766 | - | - | 1,087,788 | 1,119,281 | - |
| Planned Circuit Breaker Replacement Markham TS#3 - E & Z Buses | - | 370,682 | 396,733 | - | - | - |
| Refurbish 13.8 kV Portion of Aurora MS1 - yr 1 of 2 | - | - | - | - | - | 322,362 |
| Replacement of Legacy RTU and Recloser Controllers at Morgan MS | 107,244 | - | - | - | - | - |
| Building Structural Repair to Ferndale MS | 99,322 | - | - | - | - | - |
| Capital Corrective Equipment Replacement - Stations | 262,325 | 263,654 | 264,982 | 266,311 | 267,640 | 268,969 |
| Station Switchgear Replacement (ACA) 8th Line MS323 | - | - | 412,339 | 1,106,666 | - | - |
| Station Switchgear Replacement (ACA) Anne St. MS301 | 235,714 | 683,581 | - | - | - | - |
| Station Switchgear Replacement (ACA) Big Bay Point MS304 | - | 242,675 | 703,403 | - | - | - |
| Station Switchgear Replacement (ACA) Duckworth MS409 | - | - | - | - | - | 202,204 |
| Station Switchgear Replacement (ACA) Ferndale South MS303 | - | 242,675 | 703,403 | - | - | - |
| Station Switchgear Replacement (ACA) Innisfil MS411 | - | - | - | - | 192,752 | 577,983 |
| Station Switchgear Replacement (ACA) Patterson MS336 | - | - | - | 421,896 | 895,805 | - |
| Station Switchgear Replacement (ACA) Saunders MS302 | 235,714 | 683,581 | - | - | - | - |
| Station Switchgear replacements (ACA) Cundles West MS408 | - | - | - | - | 195,568 | 587,128 |
| Emergency Corrective Capital Funds for Emergency P&C Purchases | 37,801 | 38,109 | 38,417 | 38,725 | 39,034 | 39,342 |
| KDU-10 Replacement MTS#1 and #2 | 114,486 | - | - | - | - | - |
| RTU Replacement Program (Proactive) | - | - | - | - | 178,185 | 178,841 |
| RTU Replacement Program (Reactive) | 96,721 | 97,091 | 97,461 | 97,830 | 98,200 | 98,570 |
| Purchase of a Critical Spare - 2000A Siemens SPS2-38-31.5 outdoor SF6 break | 149,800 | - | - | - | - | - |
| Spare Gas Insulated Switchgear Cells for VTS3, VTS2 & MTS4 | - | - | - | - | - | 168,687 |
| Spare HD4 Circuit Breakers and Ground & Test Devices (GTD) for Greenwood T | - | - | 161,314 | - | - | - |
| Purchase of Critical Spare Parts - MultiYear | - | 48,631 | 48,632 | 48,632 | 48,631 | 48,632 |
| Total System Renewal | 42,388 | 48,715 | 51,500 | 52,052 | 52,971 | 52,406 |

| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---|-----------|-----------|-----------|-----------|------------|------------|
| System Access | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) |
| New Connections and Subdivisions | 13,671 | 14,718 | 15,801 | 16,404 | 17,037 | 17,674 |
| Locating for Capital Projects. | 59,010 | 59,009 | 59,009 | 59,009 | 59,009 | 59,009 |
| New Commercial Subdivision Development Place Holder (May not happen even if approved) | 1,600,010 | 1,601,908 | 1,603,808 | 1,605,707 | 1,607,607 | 1,609,506 |
| NEW OVER HEAD AND UNDERGROUND SECONDARY RESIDENTIAL SERVICE CONNECTIONS | 371,774 | 394,081 | 417,725 | 442,789 | 469,356 | 497,518 |
| New Residential Subdivision Development | 7,895,964 | 8,633,109 | 9,392,346 | 9,759,944 | 10,135,066 | 10,517,394 |
| New Services - new and upgrades - COMMERCIAL, INDUSTRIAL, INSTITUTIONAL | 197,602 | 209,720 | 222,004 | 235,575 | 249,748 | 264,784 |
| New Services (new and upgrades) - Commercial, Industrial and Institutional (ICI) | 74,323 | 78,616 | 83,372 | 88,331 | 93,600 | 99,306 |
| New Subdivision Development - Secondary Service Lateral | 1,989,034 | 2,173,796 | 2,364,815 | 2,458,773 | 2,554,113 | 2,650,954 |
| O/H and U/G Residential Service Upgrades | 928,921 | 984,657 | 1,043,737 | 1,106,360 | 1,172,741 | 1,243,109 |
| Open work order for ICI meter installations. | 395,939 | 419,695 | 444,877 | 471,570 | 513,960 | 544,574 |
| SMALL NEW AND UPGRADE COMMERCIAL SERVICES | 60,593 | 64,229 | 68,082 | 72,168 | 76,497 | 81,086 |
| Subdivision - Underground Residential Distribution System Final Close out and | 97,520 | 99,467 | 101,414 | 103,362 | 105,309 | 107,257 |
| Road Authority | 6,259 | 9,702 | 8,679 | 8,357 | 5,719 | 6,222 |
| Road Authority Expenditures | 6,258,891 | 6,258,891 | 6,258,891 | 6,258,891 | 6,258,891 | 6,258,891 |
| Metering | 3,887 | 3,025 | 3,060 | 3,720 | 4,715 | 6,556 |
| Advanced Metering Infrastructure (AMI) Security Audit | - | - | 63,027 | - | - | 63,258 |
| Buttonville Metering Upgrade | 100,000 | - | - | - | - | - |
| Commercial and Industrial Meter Re-Verification Program (Commercial meters) | 486,225 | 350,000 | 350,000 | 506,243 | 512,915 | 519,588 |
| Failed Meter Replacement | 171,115 | 172,355 | 173,597 | 174,838 | 176,079 | 81,465 |
| Feeder 63M2 Metering Unit Relocation | 81,022 | - | - | - | - | - |
| Firmware Upgrades in Smart Meters | 30,752 | 20,886 | 21,271 | 16,242 | 16,531 | 33,641 |
| GS>50 MIST Meter Program Implementation | 1,592,952 | 1,196,859 | 1,303,795 | 1,308,610 | 1,195,725 | 574,761 |
| Metering customer facing Interface Improvements - Planning | - | - | - | - | - | 61,240 |
| Obsolete Revenue Metering Removal from TSs | - | - | - | - | 20,198 | 20,572 |
| Open work order for ICI meter installations. | 148,001 | 156,881 | 166,294 | 176,270 | 186,847 | 198,057 |
| Residential Meter "ICON F" Meter Replacement Program | 411,051 | 494,361 | 494,746 | 872,435 | 2,280,384 | 4,517,454 |
| Smart Meter Network Expansion and Enhancements | 100,000 | 265,546 | 100,000 | 250,000 | 100,000 | 266,016 |
| Suite Meter Installation | 379,625 | - | - | - | - | - |
| Suite Meter Re-Verification Program | 127,951 | 122,400 | 200,000 | 200,000 | 200,000 | 200,000 |
| Upgrade 2.5 Element Services to 3 Element Services. | 157,986 | 159,858 | 161,730 | 163,603 | - | - |
| Smart Meter Test Facility | - | 85,946 | 25,811 | 51,779 | 25,968 | 19,670 |
| Wholesale Meter Replacement with TCP/IP | 99,853 | - | - | - | - | - |
| Other Customer Initiated Work | 329 | 787 | 929 | 1,080 | 1,256 | 1,415 |
| Unforeseen Projects Initiated by the customer Total | 329,005 | 786,802 | 929,401 | 1,080,390 | 1,255,781 | 1,414,541 |
| RGEN FIT/microFIT (Net Rate Base) | - | - | - | - | - | - |
| Total System Access (Rate Base) | 24,145 | 28,232 | 28,470 | 29,561 | 28,726 | 31,867 |

| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---|---------------|--------------|--------------|--------------|--------------|--------------|
| General Plant | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) |
| Customer Information System (CIS) | 11,703 | 3,991 | 6,816 | 2,996 | 2,996 | 3,103 |
| CIS Modifications | 1,403,400 | 3,884,100 | 6,708,900 | 2,996,000 | 2,996,000 | 2,996,000 |
| CIS Replacement Project | 10,300,000 | - | - | - | - | - |
| CS integration services with Outage Contact Centre | - | 107,000 | 107,000 | - | - | 107,000 |
| IT & Info/Communication Systems | 5,302 | 7,560 | 7,016 | 4,587 | 7,244 | 8,318 |
| All Out Security Upgrade | - | 10,807 | - | - | 10,807 | - |
| Application Review | - | 96,300 | - | - | - | - |
| Asset Analytic in C55 | - | - | 243,158 | - | - | - |
| BizTalk Upgrade | - | - | - | - | 252,500 | - |
| Business Intelligence - Dashboards | - | - | - | - | - | 123,704 |
| C55 Phase 2 (Performance Management) | - | 146,348 | - | - | - | - |
| C55 Phase 2 (Replacement of CBMS) | 398,810 | - | - | - | - | - |
| Client Computing | 411,950 | 400,000 | 425,000 | 425,000 | 441,667 | 454,167 |
| Complete Sonet Loop at YorkTech/Addiscott | - | 34,633 | - | - | - | - |
| Control Room Map Cabinet Panel upgrade | 80,250 | - | - | - | - | - |
| Customer Experience Plan Outcomes | 26,750 | - | - | - | - | - |
| Customer Web Portal, Integrated Self-Serve & Mobile Applications | - | 267,500 | 374,500 | - | - | 107,000 |
| Cyber Security Audit & Upgrades | - | - | - | 52,244 | 63,441 | 65,265 |
| Data Loss Prevention - Phase 1 | 90,950 | - | - | - | - | - |
| Disaster Recovery | - | 50,290 | 50,290 | 50,290 | 50,290 | 50,290 |
| Electronic MMR (Material Movement Record) | - | - | - | - | 55,672 | 167,017 |
| Enterprise Content Management | - | - | - | - | - | 624,309 |
| Expansion of Link between Addiscott & Cityview | 96,300 | - | - | - | - | - |
| Fieldworker System Changes & Equipment Replacement | 80,250 | - | - | 64,200 | 80,250 | - |
| File Share POC - Mobility file share | - | 54,035 | - | - | - | - |
| Finance Emerging Projects | 135,000 | 219,000 | 241,000 | 266,000 | 293,000 | 323,000 |
| GIS Emerging Projects | 150,000 | 158,000 | 166,000 | 175,000 | 184,000 | 194,000 |
| GIS Landbase Data (Parcels, Streets & Points of Interest, (Year 5 of a 5 year con | 54,125 | 56,047 | 56,047 | 56,047 | 56,047 | 56,047 |
| GIS StreetScape Images (Year 4 of 4) | 112,350 | 112,350 | 112,350 | 112,350 | - | - |
| Global Positioning System (GPS)for As Built Data Collection | - | - | - | - | 35,278 | - |
| Identity and Access Management | 96,300 | - | - | - | - | - |
| Implementation of a new ADMS Platform for Operations - Phase 1 | - | - | - | - | - | 121,365 |
| Implementation Of GE PulseNET Network Management System for Scada Licen | - | 25,269 | - | - | - | - |
| Intergrate GPS technology with Responder OMS | - | - | - | - | - | 74,452 |
| IT Management System (Phase III) | - | - | - | - | - | 197,715 |
| IVR Corporate Directory replacement | 53,500 | - | - | - | - | - |
| IVR Replacement | - | - | - | - | - | 540,350 |
| IVR/OMS changes Customer Call Back Solution and Regional Granularity | 80,250 | - | - | - | - | - |
| JD Edwards Application Upgrade | - | - | - | - | 2,396,800 | - |
| JD Edwards High Availability Design Planning | - | 214,000 | - | 10,700 | - | - |
| JD Edwards System Hardware Upgrade (2019) | - | - | - | - | - | 605,733 |
| JD Edwards version Upgrade Design Planning | - | - | - | - | 162,105 | - |
| JDE Workload Automation | - | 97,263 | - | - | - | - |
| JDEdwards Enhancements | 53,500 | 133,750 | 101,650 | 133,750 | 100,045 | 200,090 |
| Legacy Easement Transactions for Capital | 13,921 | 13,995 | 14,071 | 14,145 | 14,220 | 14,295 |
| Major Upgrade to Ent. System | - | - | - | 49,969 | - | 100,045 |
| Migration of Operations WAN to a PowerStream Owned Solution - Phase 1 | 134,101 | - | - | - | - | - |
| Misc Software Upgrades (FormScape, AutoCAD, etc.) | - | - | - | - | 20,606 | 51,515 |
| MSBPI | - | 10,000 | 60,000 | 899,999 | 50,000 | 10,000 |
| Netmotion | 53,500 | - | - | - | - | - |
| OM&A Budget Development (database & optimization process) | - | 86,456 | 510,090 | - | - | - |
| Phone System enhancement Upgrade | - | - | - | - | 50,500 | 908,999 |
| PowerStream Website Planning/Development and Enhancement to existing Sit | - | - | - | - | - | 33,403 |
| PowerStream Website Upgrade Project | 214,000 | - | - | - | - | - |
| Printer & Copier Fleet Replacement | 42,800 | 200,000 | 250,000 | 40,000 | 40,000 | 40,000 |
| RFGen Upgrade | 10,700 | - | - | 10,700 | - | - |
| Security - Additions & Enhancements | - | 200,090 | 200,090 | 200,090 | 200,090 | 200,090 |
| Server Refresh | 267,500 | 319,999 | 340,000 | 360,000 | 380,000 | 400,000 |
| SIP POC (Voice SIP Trunking) | - | 96,300 | - | - | - | - |
| Softphone Technology | - | - | - | - | - | 108,070 |
| SQL Expansion | 90,950 | 100,000 | - | 50,000 | - | 100,000 |
| CASCADE System Interface to New Operations Work Management System | - | - | 86,456 | - | - | - |
| CMMS Mobile Application Upgrade (Tablet solution) | - | 85,171 | - | - | - | - |
| PI System Hardware and System Upgrade | - | - | - | 82,682 | - | - |
| Purchase PI Enterprise Agreement | - | - | - | - | - | 457,505 |
| Storage Expansion (Data) | 321,000 | 300,000 | 300,000 | 300,000 | 1,000,000 | 400,000 |
| Talent Management System | - | 25,000 | - | - | - | - |
| Technology changes in Control Room. | - | - | - | - | - | 272,877 |
| Technology Upgrades Improving the System Control Room Environment | 52,601 | 52,986 | 53,371 | 53,757 | 54,142 | 54,527 |
| Third Party Contact Centre Systems Integration- Day to Day | - | - | 432,280 | - | - | - |
| Upgrade of the Electronic Visual Display Wall (EVDW) to LED Light Engines - Ph | - | - | - | - | 175,546 | 175,789 |
| Upgrade of the Radio over Internet Protocol (RoIP) Environment of the Operati | - | - | 197,008 | - | - | - |
| Upgrade OMS to Advanced Distribution Management System (ADMS) | - | - | - | - | - | 223,925 |
| Upgrade Responder to 11.X | - | 133,673 | - | - | - | - |
| Upgrade Server O/S | - | 300,000 | - | 50,000 | - | - |
| Upgrade to IVR and Outage Communications Systems. | - | - | 151,298 | - | - | - |
| Upgrade to PowerStream's Operations Network CyberSecurity Posture - Phase | 257,502 | 258,118 | 258,735 | - | - | - |
| Upgrade/Expand Tape Library (DR and PROD) | - | - | 600,000 | - | - | 200,000 |
| UPK Upgrade | - | 10,807 | - | - | 10,807 | - |
| VDI Project – Phase 4 XenApp & Virtual Desktops Expansion | 96,300 | 50,000 | 50,000 | - | 300,000 | 50,000 |
| Contact Centre Workforce Management | - | 214,000 | 321,000 | - | - | - |
| Lines Mobile Equipment | 119,840 | 150,870 | 120,910 | 77,818 | 77,818 | 77,818 |
| Metering WFM - Enhancements | - | - | 53,500 | - | 53,500 | - |

| | | | | | | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|
| Metering WFM - Planning | 58,850 | - | - | - | - | - |
| Mobile Workforce | 42,800 | 202,016 | 445,120 | 250,059 | 100,259 | - |
| Work Force Management / Mobile Dispatch | 1,605,000 | 2,675,000 | 802,500 | 802,500 | 535,000 | 535,000 |
| Buildings & Emerging Operations | 3,696 | 655 | 713 | 779 | 899 | 1,208 |
| Barrie Building Renovation Project 2015 | 3,149,489 | - | - | - | - | - |
| Emergency Capital work as required for facilities | 390,037 | 398,168 | 402,555 | 406,942 | 411,543 | 417,027 |
| Lazenby Storage Facility | - | - | - | - | 68,985 | 244,116 |
| Markham TS#4 Heating Improvements | - | - | - | 7,727 | - | - |
| Connect Lazenby 1 to City Water and Sewer | - | - | - | - | - | 75,330 |
| Upgrade to Station Facilities (Building / Civil work) MultiYear | 103,251 | 49,982 | 50,213 | 50,444 | 50,675 | 50,906 |
| Emerging Issues - Operations Capital | 53,500 | 207,000 | 260,500 | 314,000 | 367,500 | 421,000 |
| Fleet | 2,274 | 2,600 | 2,161 | 2,386 | 2,573 | 2,424 |
| Backhoe/Loader | - | - | 123,050 | - | - | - |
| Bucket Truck | - | 428,000 | - | - | - | - |
| Bucket Truck | 481,500 | - | - | - | - | - |
| Bucket Truck | - | 428,000 | - | - | - | - |
| Bucket Truck | - | 428,000 | - | - | - | - |
| Bucket Truck | - | 428,000 | - | - | - | - |
| Bucket Truck | - | 428,000 | - | - | - | - |
| Bucket Truck | - | - | 374,500 | - | - | - |
| Bucket Truck | - | - | 428,000 | - | - | - |
| Bucket Truck | 481,500 | - | - | - | - | - |
| Bucket Truck | 379,850 | - | - | - | - | - |
| Bucket Trucks | - | - | - | 2,193,500 | 1,605,000 | 1,391,000 |
| Car/SUV | - | - | 48,150 | - | - | - |
| Cargo Van | - | - | 48,150 | - | - | - |
| Cargo Van | - | - | 48,150 | - | - | - |
| Emergency Fleet Breakdown Repairs | 128,400 | 128,400 | 128,400 | 128,400 | 128,400 | 133,750 |
| Flatbed with crane | 321,000 | - | - | - | - | - |
| Install Cargo Area Protectors | 48,150 | - | - | - | - | - |
| Pickup | 53,500 | - | - | - | - | - |
| Pickup | - | - | 58,850 | - | - | - |
| Pickup | - | 58,850 | - | - | - | - |
| Pickup | - | 58,850 | - | - | - | - |
| Pickup | - | 58,850 | - | - | - | - |
| Pickup | - | - | 58,850 | - | - | - |
| Pickup | - | - | 58,850 | - | - | - |
| Pickup | - | - | 58,850 | - | - | - |
| Pickup | - | 58,850 | - | - | - | - |
| Pickup | - | - | 58,850 | - | - | - |
| Pickups | 149,800 | - | - | - | - | - |
| Pickups | - | - | 117,700 | - | - | - |
| Pickups | - | - | 107,000 | - | - | - |
| Pickups and misc light duty vehicles | - | - | - | - | 829,250 | 888,100 |
| SUV | - | - | 48,150 | - | - | - |
| SUV | - | - | 48,150 | - | - | - |
| SUV | - | - | 48,150 | - | - | - |
| SUV | - | - | 48,150 | - | - | - |
| SUV | - | - | 48,150 | - | - | - |
| SUV | - | - | 48,150 | - | - | - |
| SUV | - | - | 42,800 | - | - | - |
| Tools | 10,700 | 10,700 | 10,700 | 10,700 | 10,700 | 10,700 |
| Van | 37,450 | - | - | - | - | - |
| Van | 37,450 | - | - | - | - | - |
| Van | - | 37,450 | - | - | - | - |
| Van Pool Van | 48,150 | 48,150 | 53,500 | 53,500 | - | - |
| Van Pool Vans | 96,300 | - | - | - | - | - |
| Tools | 570 | 467 | 473 | 820 | 709 | 711 |
| Go Pro Video Cameras and accessories | 3,210 | - | - | - | - | - |
| Load Limiters | - | - | - | 26,750 | - | - |
| Metering Tools and Equipment | 77,040 | 77,040 | 77,040 | 77,040 | 77,040 | 77,040 |
| Mobile Office Equipment Enhancements | 2,140 | - | 2,354 | - | 2,589 | - |
| Mobile Tablets for Design Techs | 3,638 | - | - | - | - | - |
| P&C Specific Tools and Testing Equipment | 10,700 | 10,700 | 10,700 | 10,700 | 10,700 | 10,700 |
| Purchase Cable Locate Equipment | - | 7,062 | - | 7,490 | - | - |
| Purchase ground grid resistance meter | 4,280 | - | - | - | - | 4,708 |
| Purchase of Major Tools | 362,691 | 362,691 | 362,691 | 362,691 | 362,691 | 362,691 |
| Purchase of Remote Disconnection Meters | - | - | - | 300,164 | 245,589 | 245,589 |
| Purchase of the EnoServe Protective Relay Asset Management System | 95,932 | - | - | - | - | - |
| Purchase Plotter for Addiscott Office | - | - | 10,700 | - | - | - |
| Purchase Protective Equipment for Inspectors | - | - | - | 2,269 | - | - |
| Purchase Scanner for Addiscott Office | - | - | - | 21,614 | - | - |
| Purchase of Major Tools | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Voltmeters - Cat4 | - | - | - | 1,177 | - | - |
| Interest Capitalization | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 | 1,104 |
| Interest Capitalization | 1,000,000 | 1,020,000 | 1,040,000 | 1,061,000 | 1,082,000 | 1,104,000 |
| Smart Grid - Other | | 1,338 | 1,338 | 1,338 | 1,338 | 1,338 |
| Data Analytics | - | 267,500 | 267,500 | 267,500 | 267,500 | 267,500 |
| Electrical Vehicle Technologies | - | 535,000 | 535,000 | 535,000 | 535,000 | 535,000 |
| Home Technologies | - | 535,000 | 535,000 | 535,000 | 535,000 | 535,000 |
| Total General Plant | 24,545 | 17,631 | 19,558 | 13,967 | 16,841 | 18,206 |

| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|---|---------------|---------------|---------------|---------------|---------------|---------------|
| System Service | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) | (\$ 000) |
| Additional Capacity - Stations | 14,115 | 16,175 | 9,439 | 12,261 | 2,629 | 4,296 |
| Aurora MS4 Expansion | - | - | - | - | 489,783 | 182,428 |
| Aurora MS6 Expansion | - | 456,529 | 147,739 | - | - | - |
| Hydro One Asset Purchase - Vaughan | 50,000 | - | - | - | - | - |
| Letitia MS (MS413)- Increase Capacity from 5MVA to 10MVA | - | - | - | 644,864 | 1,389,927 | - |
| Markham TS #5 - Land Purchase | - | - | - | - | - | 481,500 |
| Painswick South MS: New 44-13.8kV, 20 MVA, 4-Feeder Substation | 2,690,054 | - | - | - | - | - |
| Patterson MS#2 - New 44-13.8kV, 2x5 MVA, 2-feeders MS | - | - | - | - | 749,000 | 1,931,978 |
| New MS, Dufferin South MS#2 - Alliston | - | 749,000 | 2,299,074 | 4,899,189 | - | - |
| New MS, Harvie Rd. MS - Barrie | - | 749,000 | - | - | - | 1,700,333 |
| New MS, Little Lake MS#2 - Barrie | 1,125,311 | 1,603,656 | 3,095,457 | - | - | - |
| New MS, Melbourne MS#2 - Bradford | - | 749,000 | 1,651,393 | 3,187,430 | - | - |
| New MS, Mill Street MS#2 - Tottenham | - | 642,000 | 1,821,953 | 3,529,079 | - | - |
| Vaughan TS #4 - Build Station | 10,249,162 | 11,226,183 | 422,915 | - | - | - |
| Additional Capacity -Lines | 9,203 | 17,769 | 17,232 | 11,698 | 18,182 | 12,153 |
| 2x44kV circuits (23M22 & 23M23) from Midhurst TS2 to Essa Rd. and Mapleview | 5,011,705 | 3,606,692 | 4,460,060 | - | - | - |
| 44kV Supply to Dufferin St. South MS#2 - Alliston | - | - | - | 268,977 | - | - |
| Add one 27.6 kV Cct on Steeles Ave From Jane St to Keele St | - | - | - | - | 1,110,310 | - |
| Add one additional 27.6 kV Cct on 19th Ave from Bayview to Bathurst St | - | - | - | 340,923 | - | - |
| Add one Additional 27.6 kV Cct on Major Mack and 9th Line | - | - | - | - | - | 1,248,939 |
| Build double ccts 27.6kV pole line on 19th Ave between Leslie St and Bayview | - | - | 1,221,747 | - | - | - |
| Dufferin South MS#2 - 13.8 kV Feeder Integration | - | - | - | 304,842 | - | - |
| Extend 23M8 Circuit on Bayfield from Livingstone to Cundles | - | - | - | - | 495,457 | - |
| Hydro One Asset Purchase - Barrie (23M3) | 278,200 | - | - | - | - | - |
| Install 2 Ccts Pole Line on Langstaff Rd from Huntington Rd to Hwy 50 | - | - | - | - | 546,339 | - |
| Install 2nd 27.6 kV Cct on Woodbine Ave from Elgin Mills Rd to 19th Ave | - | - | - | 218,498 | - | - |
| Install 2x13.8kV ccts Pole Line on Leslie St from Wellington St to St.John's Sdrd | - | 1,131,418 | - | - | - | - |
| Install a new 4 ccts CNR yard overhead crossing on the south side of Hwy 7 | 510,232 | - | - | - | - | - |
| Install Double Cct Pole Line on Major Mackenzie - Hwy 27 to Huntington Rd | - | - | - | 1,819,608 | - | - |
| Install Double Ccts 27.6 kV Pole Line on 16th Ave from 9th Line to Reesor Road | - | - | - | - | 1,302,301 | - |
| Install one 13.8kV Cct on Bryne Dr - Mapleview to Ardagh | - | - | - | - | - | 285,157 |
| Install one 13.8kV Cct on Dunlop St W - Miller to Ferndale | - | - | - | - | - | 351,370 |
| Install one 44kV cct on Mapleview Drive West - Essa to Veterans | - | - | - | 855,914 | - | - |
| Install One Additional 27.6 kV Cct on Elgin Mills Rd - Part 1 Leslie St to Bayview | - | 337,938 | - | - | - | - |
| Install One Additional 27.6 kV Cct on Elgin Mills Rd - Part 2 Leslie St to Woodbine | - | 361,312 | - | - | - | - |
| Install Two 27.6kV Ccts on 16th Ave from Hwy 404 to Woodbine Ave | - | 1,108,593 | - | - | - | - |
| Install two additional 27.6 kV ccts on Hwy 7 from Jane St to Weston Rd | - | - | - | - | - | 2,084,275 |
| Installation of two new circuits on Leslie Street - 19th Ave to Stouffville Sdrd | - | - | - | - | - | 1,392,644 |
| Little Lake MS#2 - 13.8kV Feeder Integration | - | - | 294,935 | - | - | - |
| Little Lake MS#2- 44 kV Supply | - | - | 289,328 | - | - | - |
| Markham TS #4 Feeder Egress Part 3 | - | - | - | - | - | 4,910,872 |
| Melbourne MS#2 - 44 kV Supply | - | - | - | 125,300 | - | - |
| Melbourne MS#2-13.8kV Feeder Integration | - | - | - | 346,945 | - | - |
| Mill St. MS#2 - 44 kV supply to Mill St. MS#2 | - | - | - | 377,077 | - | - |
| Mill St. MS#2 - 8.32 kV Feeder Integration | - | - | - | 393,105 | - | - |
| New 27.6kV Pole Line on 19th Ave from Leslie to Woodbine Ave | - | - | - | - | 1,020,587 | - |
| New 44 kV Feeder (13M7) Barrie TS X Huronia & Big Bay Pt. Rd | 76,925 | 4,726,805 | - | - | - | - |
| Painswick South MS-13.8kV Feeder Integration | 257,569 | - | - | - | - | - |
| Painswick South MS-44kV Supply to Painswick South MS | 279,034 | - | - | - | - | - |
| Pole Line Installation Double Cct on Major Mack - Huntington Rd to Hwy 50 | - | - | - | - | 1,307,147 | - |
| Rebuild 27.6 kV pole line for 4 Ccts on Warden Ave from Major Mack to Elgin | - | - | - | 2,061,719 | - | - |
| Rebuild 27.6 kV pole line into 4 Ccts on Warden Ave from Hwy 7 to 16th Ave | - | 2,039,163 | - | - | - | - |
| Rebuild 27.6 kV pole line into 4 Ccts on Warden Ave from Hwy 7 to Major Mack | 128,400 | - | - | - | - | - |
| Rebuild 27.6 kV pole line on Warden Ave into 4 ccts from 16th Ave to Major Mack | - | - | 2,050,441 | - | - | - |
| Rebuild Pole Line on 14th Ave into 4 cct -From Warden Ave to Kennedy Rd | - | - | 1,206,790 | - | - | - |
| Two Ccts on Birchmount Rd from ROW to 14th Ave | - | - | - | - | - | 1,502,063 |
| Two Ccts on Birchmount Rd from ROW to Enterprise | 1,201,150 | - | - | - | - | - |
| Vaughan TS#4 Feeder Integration - Part 1 | - | - | 7,341,955 | - | - | - |
| Vaughan TS#4 Feeder Integration - Part 2 | - | - | - | 3,176,402 | - | - |
| Vaughan TS#4 Feeder Integration - Part 3 | - | - | - | - | 9,630,000 | - |
| 27.6 kV Pole Line on 14th Ave from Hwy 48 to 9th Line | - | 2,039,163 | - | - | - | - |

| | | | | | | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|
| 27.6 kV Pole Line on Reesor Rd from Hwy 7 to 14th Ave | - | 1,496,942 | - | - | - | - |
| Double Circuit existing 23M8 Circuit from Bayfield & Livingstone to Little Lake | - | - | - | - | 2,395,509 | - |
| Highway Crossing Remediation - Hwy 400/ Anne St. | - | 475,014 | - | - | - | - |
| Highway Crossing Remediation - Hwy 400/ Brock St. | - | - | - | 1,038,486 | - | - |
| Highway Crossing Remediation - Hwy 400/ Wellington St. | - | 82,788 | - | - | - | - |
| Highway Crossing Remediation - Hwy 407/ East of Dufferin | 1,100,409 | - | - | - | - | - |
| Design Only budget for Controllable Capital Projects | 358,985 | 362,730 | 366,475 | 370,220 | 373,965 | 377,710 |
| Reliability including Dist. Auto. | 3,943 | 3,159 | 4,183 | 4,658 | 4,550 | 5,161 |
| Automatic Feeder Restoration Program | 490,112 | 500,776 | 515,473 | 528,595 | 541,286 | 550,254 |
| Centennial MS-Penetang-install OH reclosers 4.16kV feeders outside station S | - | - | 468,235 | - | - | - |
| Distribution Automation Switches / Reclosers | 1,850,276 | 1,530,249 | 2,080,457 | 2,283,805 | 2,354,895 | 2,409,740 |
| IntelliTEAM Pilot Project - Phase 2 | 214,000 | - | - | - | - | - |
| Amber MS - RTU Upgrade | 42,637 | - | - | - | - | - |
| Communication & Automation Upgrades | - | - | - | 88,305 | 90,720 | 93,196 |
| Convert Three MS's in Barrie to WiMax Communications | - | - | - | 44,805 | 22,454 | 22,555 |
| Convert Two MS's in Barrie to WiMax Communications | 22,050 | 22,151 | - | - | - | - |
| DACS Inverters and RTU's removal | - | - | - | - | 20,198 | 20,572 |
| Expand Communication Network to isolated Stations in Tottenham and Pen | 60,000 | 60,738 | - | - | - | - |
| FDIR - Scada and Smartgrid | - | - | 62,851 | - | 63,170 | - |
| HMI Upgrades | - | - | - | 85,489 | 87,127 | 88,784 |
| Markham TS#3 Substation Communications upgrade | - | - | - | - | - | 46,878 |
| Markham TS#3E Substation Communications upgrade | - | - | - | - | - | 46,878 |
| Redundent Fibre Path to Aurora MS#4 Sub-Station | - | 216,610 | - | - | - | - |
| Richmond Hill TS#1 Substation Communications upgrade | - | - | - | - | 45,644 | - |
| Separate Transformer & Breaker SCADA Alarms - Markham TS # 1 & TS # 2 | - | 75,161 | - | - | - | - |
| System Remote Fault Indicator Deployment | 90,520 | 90,613 | 90,705 | 90,798 | 90,890 | 90,982 |
| Upgrade of Communications to WiMAX - AMS2 and AMS3 | 20,971 | - | - | - | - | - |
| Upgrade of Communications to WiMAX - AMS7 and AMS8 | - | 21,063 | - | - | - | - |
| Upgrade of RTUS in 2 PMH Switchgear to Support Smart Grid Initiatives, | 61,427 | 61,778 | 62,129 | 62,479 | - | - |
| 230kV Line Protection Upgrade Markham TS#3 | - | - | - | 85,133 | - | - |
| Aurora MS2 Feeder Protection Upgrades | - | - | - | 72,264 | 64,759 | - |
| Bus Differential Protection Upgrades | - | - | - | 252,221 | 257,041 | 261,913 |
| Decommission Capacitor Bank - MTS#3 | - | - | - | - | 19,517 | - |
| Feeder Protection Upgrade at MTS#3, RHTS#2 | 156,859 | 158,425 | 314,370 | 305,051 | - | - |
| MS Feeder Protection Upgrades - AMS5 | - | - | - | 125,527 | 128,567 | - |
| Purchase and Installation of Animal Guards at Various Stations | 15,121 | 15,244 | 15,367 | 15,490 | 15,613 | 15,737 |
| Installation of Transformer Bushing Monitoring on TS and MS txmrs | - | 229,000 | 229,000 | 229,000 | 229,000 | 232,000 |
| On-Line Dissolved Gas Oil Monitoring of MS and CS transformers | 121,548 | 122,432 | 123,315 | - | - | - |
| Purchase & Installation 8 Self Recharging Transformer Air Breathers on TS tran | - | - | - | - | - | 73,037 |
| Purchase & Installation of 7 online Transformer Tap Changer Oil Filtration Syst | 55,000 | 55,000 | 55,000 | 55,000 | - | - |
| Purchase and Installation of Online Dissolved Gas Monitoring on 4 TS Power T | 240,652 | - | - | - | - | - |
| Purchase of new High Resolution FLIR Infrared camera to replace existing unit | - | - | - | - | - | 67,475 |
| Purchase of a Mobile Unit Station | - | - | - | - | - | 885,481 |
| T1/T2 Differential Protection Upgrade | - | - | - | 246,471 | 251,176 | 255,927 |
| Transformer Temperature Monitoring - Aurora MS# 1,2,3&4 | - | - | 165,642 | 87,231 | - | - |
| Upgrade Bus, Line & Transformer protections - Richmond Hill TS #2 | - | - | - | - | 267,706 | - |
| Upgrade of Richmond Hill TS2's Legacy Integrated Station Control System | 131,404 | - | - | - | - | - |
| Walker MTS#2 - drainage remediation | 370,751 | - | - | - | - | - |
| Station Safety & Security | 62 | 149 | 149 | 234 | 533 | 341 |
| Arc Flash Mitigation Projects | 11,515 | 11,740 | 12,006 | 26,177 | 26,898 | 27,637 |
| Ground Grid Refurbishments | - | - | - | - | 111,045 | - |
| Sorbweb Oil Containment Systems | 50,000 | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| Station Brand Imaging - Nomenclature, Signage | - | 16,914 | 17,068 | 17,223 | - | - |
| Installation/Retrofit of SWI Video security system TS stations | - | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| Installation of SWI Video security system at MS stations | - | - | - | - | 119,722 | 120,223 |
| Station Security - Station Card Access at Jackson TS, Lazenby 1 and Lazenby 2 | - | - | - | - | 41,597 | - |
| Station Security - Station Card Access Cockburn TS, and Walker TS and Fry TS | - | - | - | - | 41,640 | - |
| Station Vegetation Enhancements at TS's and MS's | - | - | - | 70,684 | 72,091 | 73,524 |
| Smart Grid/RGEN - System Related | - | 1,070 | 1,070 | 1,070 | 1,070 | 1,070 |
| Operations Technologies Rate Based | - | 535,000 | 535,000 | 535,000 | 535,000 | 535,000 |
| Storage Technologies Rate Based | - | 535,000 | 535,000 | 535,000 | 535,000 | 535,000 |
| Total System Service | 27,322 | 38,322 | 32,072 | 29,920 | 26,963 | 23,022 |

Financial statements of

PowerStream Inc.

December 31, 2014

PowerStream Inc.

December 31, 2014

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Independent Auditor's Report

To the Shareholder of
PowerStream Inc.

We have audited the accompanying financial statements of PowerStream Inc., which comprise the balance sheet as at December 31, 2014, the statements of income and other comprehensive income, changes in equity and of cash flows for the year ended December 31, 2014, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of PowerStream Inc. as at December 31, 2014, and its financial performance and its cash flows for the year then ended, in accordance with International Financial Reporting Standards.

Deloitte LLP

Chartered Professional Accountants, Chartered Accountants
Licensed Public Accountants
April 8, 2015

PowerStream Inc.

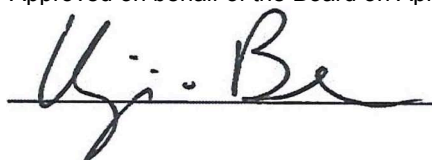
Balance sheet

as at December 31, 2014

(In thousands of dollars)

| | 2014 | 2013 |
|---|-----------|-----------|
| | \$ | \$ |
| Assets | | |
| Current assets | | |
| Cash | 23,110 | - |
| Accounts receivable (Note 17(c)) | 95,963 | 90,629 |
| Unbilled revenue | 112,582 | 115,840 |
| Due from related parties (Note 10) | 6,737 | 2,739 |
| Inventories (Note 6) | 3,085 | 2,956 |
| Income taxes receivable | 6,208 | - |
| Prepays and other assets | 4,129 | 3,896 |
| | 251,814 | 216,060 |
| Long-term assets | | |
| Property, plant and equipment (Note 7) | 1,032,551 | 910,784 |
| Intangible assets (Note 8) | 42,621 | 28,833 |
| Investment in a joint venture (Note 5) | 7,536 | 7,256 |
| Deferred tax assets (Note 20) | 14,239 | 22,537 |
| Goodwill (Note 8(b)) | 42,543 | 42,543 |
| | 1,391,304 | 1,228,013 |
| Liabilities | | |
| Current liabilities | | |
| Bank indebtedness (Note 11(a)) | - | 7,368 |
| Short-term debt (Note 11(a)) | 25,000 | 70,000 |
| Infrastructure Ontario financing (Note 11(b)) | 67,656 | 48,315 |
| Customer deposits | 14,436 | 13,357 |
| Accounts payable and accrued liabilities (Note 9) | 134,179 | 136,694 |
| Due to related parties (Note 10) | 16,942 | 15,775 |
| Income taxes payable | - | 1,351 |
| Liability for subdivision development | 5,268 | 5,600 |
| Current portion of finance lease obligation (Note 16) | 337 | 315 |
| | 263,818 | 298,775 |
| Long-term liabilities | | |
| Notes payable (Note 12) | 182,430 | 182,430 |
| Debentures payable (Note 12) | 347,288 | 198,221 |
| Finance lease obligation (Note 16) | 16,455 | 16,792 |
| Post-employment benefits (Note 13) | 17,362 | 19,317 |
| Deferred revenue | 120,651 | 101,342 |
| | 684,186 | 518,102 |
| Shareholders' equity | | |
| Share capital (Note 14) | 327,184 | 288,718 |
| Accumulated other comprehensive income | 1,819 | (739) |
| Retained earnings | 114,297 | 123,157 |
| | 443,300 | 411,136 |
| | 1,391,304 | 1,228,013 |

Approved on behalf of the Board on April 8, 2015.

 Director

 Director

PowerStream Inc.

Statement of income and other comprehensive income year ended December 31, 2014

(In thousands of dollars)

| | 2014 | 2013 |
|---|------------------|------------------|
| | \$ | \$ |
| Revenue (Note 10(a)) | | |
| Sale of energy | 927,323 | 888,218 |
| Distribution revenue | 157,584 | 156,993 |
| Other revenue | 26,053 | 20,965 |
| Total revenue | 1,110,960 | 1,066,176 |
| Cost of power purchased | 941,260 | 883,876 |
| Operating expenses (Note 19) | 90,355 | 85,583 |
| Depreciation and amortization | 42,416 | 36,939 |
| | 36,929 | 59,778 |
| Loss on derecognition of property, plant and equipment | (2,078) | (1,462) |
| Share in income/(loss) from joint venture (Note 5) | 463 | (987) |
| Interest income | 1,851 | 1,452 |
| Interest expense | (23,474) | (21,809) |
| Income before income taxes | 13,691 | 36,972 |
| Income tax (recovery) expense (Note 20) | (183) | 8,832 |
| Net income | 13,874 | 28,140 |
| Other comprehensive income | | |
| Remeasurement of defined benefit obligation, net of tax of \$922 (Note 13(b)) | 2,558 | - |
| Total income and other comprehensive income for the year | 16,432 | 28,140 |

PowerStream Inc.

Statement of changes in equity year ended December 31, 2014

(In thousands of dollars)

| | Share capital | Accumulated other comprehensive income | Retained earnings | Total |
|--|------------------|---|----------------------|----------------|
| | \$ | \$ | \$ | \$ |
| As at January 1, 2013 | 280,301 | (739) | 109,933 | 389,495 |
| Net income | - | - | 28,140 | 28,140 |
| Total income and other comprehensive income for the year | 280,301 | (739) | 138,073 | 417,635 |
| Dividends paid | - | - | (14,916) | (14,916) |
| Issuance of Class A common shares (Note 14) | 8,417 | - | - | 8,417 |
| Balance at December 31, 2013 | 288,718 | (739) | 123,157 | 411,136 |
| Net income | - | - | 13,874 | 13,874 |
| Other comprehensive income, (net of tax of \$922) | - | 2,558 | - | 2,558 |
| Total income and other comprehensive income for the year | - | 2,558 | 13,874 | 16,432 |
| Dividends paid | - | - | (22,734) | (22,734) |
| Issuance of common shares (Note 14) | 20,001 | - | - | 20,001 |
| Issuance of Class A common shares (Note 14) | 18,465 | - | - | 18,465 |
| Balance at December 31, 2014 | 327,184 | 1,819 | 114,297 | 443,300 |

PowerStream Inc.

Statement of cash flows

year ended December 31, 2014

(In thousands of dollars)

| | 2014 | 2013 |
|---|---------------|----------------|
| | \$ | \$ |
| Operating activities | | |
| Total income and other comprehensive income for the year | 16,432 | 28,140 |
| Adjustments to determine cash provided by operating activities | | |
| Share of loss/(income) from joint venture (net of 2014 dividend of \$183) | (280) | 987 |
| Depreciation of property, plant and equipment | 41,298 | 35,999 |
| Amortization of intangible assets | 3,323 | 2,940 |
| Post-employment benefits | (1,955) | 1,269 |
| Loss on disposal of property, plant and equipment | 3,759 | 1,386 |
| Amortization of deferred revenue | (2,454) | (1,888) |
| Finance costs | 21,622 | 20,357 |
| Capital tax expense | - | 129 |
| Income tax expense | 739 | 8,832 |
| | 82,484 | 98,151 |
| Net change in non-cash operating working capital (Note 21) | (5,445) | (4,802) |
| Cash generated from operating activities | 77,039 | 93,349 |
| Interest paid | (22,661) | (21,418) |
| | 54,378 | 71,931 |
| Financing activities | | |
| Repayment of bank term loan | - | (50,000) |
| Dividends paid | (22,734) | (14,916) |
| Proceeds from Infrastructure Ontario financing | 19,341 | 39,792 |
| Proceeds from the issuance of common shares | 38,465 | 8,417 |
| Proceeds from issuance of debenture (net) | 149,034 | - |
| (Repayment)/proceeds of short-term debt | (45,000) | 45,000 |
| Payment of finance lease obligation | (315) | (295) |
| | 138,791 | 27,998 |
| Investing activities | | |
| Contributions received from customers | 21,763 | 20,471 |
| Purchase of intangible assets | (17,111) | (12,951) |
| Purchase of property, plant and equipment | (167,343) | (134,780) |
| | (162,691) | (127,260) |
| Increase/(decrease) in cash during the year | 30,478 | (27,331) |
| (Bank indebtedness)/cash, beginning of year | (7,368) | 19,963 |
| Cash/(bank indebtedness), end of year (Note 11(a)) | 23,110 | (7,368) |

1. Description of the business

PowerStream Inc. (the "Corporation") was amalgamated on January 1, 2009, under the Business Corporations Act (Ontario) and is wholly owned by PowerStream Holdings Inc., which in turn is owned by the Corporation of the City of Vaughan (the "City of Vaughan"), through its wholly owned subsidiary, Vaughan Holdings Inc.; the Corporation of the City of Markham (the "City of Markham"), through its wholly owned subsidiary, Markham Enterprises Corporation; and the Corporation of the City of Barrie (the "City of Barrie"), through its wholly owned subsidiary, Barrie Hydro Holdings Inc. PowerStream Holdings Inc. is jointly controlled by these three municipalities. The Corporation is incorporated and domiciled in Canada with its head and registered office located at 161 Cityview Boulevard, Vaughan, ON L4H 0A9.

The principal activity of the Corporation is distribution of electricity in the service areas of Alliston, Aurora, Barrie, Beeton, Bradford West Gwillimbury, Markham, Penetanguishene, Richmond Hill, Thornton, Tottenham and Vaughan in the Province of Ontario, under a license issued by the Ontario Energy Board ("OEB"). The Corporation is regulated under the OEB and adjustments to the distribution rates require OEB approval. Collingwood PowerStream Utility Services Corp. ("Collus PowerStream") is a joint venture between the Corporation and the Town of Collingwood. It distributes electricity in Collingwood, Thornbury, Stayner and Creemore.

As a condition of its distribution license, the Corporation is required to meet specified Conservation and Demand Management ("CDM") targets for reductions in electricity consumption and peak electricity demand. As part of this initiative, the Corporation is delivering Ontario Power Authority ("OPA") funded programs in order to meet its targets.

Under the Green Energy and Green Economy Act, 2009, the Corporation and other Ontario electricity distributors have new opportunities and responsibilities for enabling renewable generation. The Corporation has commenced operations of a Solar Generation Business unit, in 2010, as permitted by these changes.

2. Basis of preparation

(a) *Statement of compliance*

These financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS"), as issued by the International Accounting Standards Board (IASB).

(b) *Basis of measurement*

The financial statements have been prepared on a historical cost basis.

(c) *Presentation currency*

The financial statements are presented in Canadian dollars, which is also the Corporation's functional currency. All financial information has been rounded to the nearest thousand, except when otherwise noted.

(d) *Use of estimates and judgments*

The preparation of financial statements in conformity with IFRS requires management to make estimates, assumptions and judgments that affect the application of accounting policies and the amounts reported and disclosed in the financial statements. Estimates and underlying assumptions are continually reviewed and are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

2. Basis of preparation (continued)

(d) *Use of estimates and judgments (continued)*

Significant sources of estimation uncertainty, assumptions and judgments include the following:

(i) Unbilled revenue

The measurement of unbilled revenue is based on an estimate of the amount of electricity delivered to customers between the date of the last bill and the end of the year.

(ii) Useful lives of depreciable assets

Depreciation and amortization expense is based on estimates of the useful lives of property, plant and equipment and intangible assets. The Corporation estimates the useful lives of its property, plant and equipment and intangible assets based on management's judgment, historical experience and an asset study conducted by an independent consulting firm.

(iii) Cash Generating Units ("CGU")

Determining CGU's for impairment testing is based on Management's judgment. This requires an estimation of the value in use. The value in use calculation requires an estimate of the future cash flows expected to arise from the CGU and a suitable discount rate in order to calculate the present value.

(iv) Valuation of financial instruments

As described in Note 17, the Corporation uses the discounted cash flow model to estimate the fair value of the financial instruments for disclosure purposes.

(v) Other areas

There are a number of other areas in which the Corporation makes estimates; these include accounts receivable, inventories, post-employment benefits and income taxes. These amounts are reported based on the amounts expected to be recovered/refunded and an appropriate allowance has been provided based on the Corporation's best estimate of unrecoverable amounts.

3. Significant accounting policies

The Corporation's financial statements are the representations of management, prepared in accordance with IFRS. The accounting policies set out below have been applied consistently to all years presented in these financial statements, unless otherwise indicated.

The financial statements reflect the following significant accounting policies:

(a) *Rate regulation*

The Ontario Energy Board Act, 1998 gave the Ontario Energy Board ("OEB") increased powers and responsibilities to regulate the electricity industry. These powers and responsibilities include the power to approve or fix rates for the transmission and distribution of electricity, the power to provide continued rate protection for rural and remote electricity customers and the responsibility for ensuring that distribution companies fulfill obligations to connect and service customers. The OEB may prescribe license requirements and conditions including, among other things, specified accounting records, regulatory accounting principles, and filing process requirements for rate-setting purposes.

The Corporation recognizes revenue when electricity is delivered to customers based on OEB approved rates. Operating costs and expenses are recorded when incurred, unless such costs qualify for recognition as part of an item of property, plant and equipment or as an intangible asset.

3. Significant accounting policies (continued)

(b) Revenue recognition

(i) Electricity distribution and sale

Revenue from the sale and distribution of electricity is recorded on the basis of cyclical billings based on electricity usage and also includes unbilled revenue accrued in respect of electricity delivered but not yet billed. Revenue is generally comprised of the following:

- Electricity Price and Related Rebates. The electricity price and related rebates represent a pass through of the commodity cost of electricity.
- Distribution Rate. The distribution rate is designed to recover the costs incurred by the Corporation in delivering electricity to customers, as well as the ability to earn the OEB allowed rate of return. Distribution charges are regulated by the OEB and typically comprise a fixed charge and a usage-based (consumption) charge.
- Retail Transmission Rate. The retail transmission rate represents a pass through of costs charged to the Corporation for the transmission of electricity from generating stations to the Corporation's service area. Retail transmission rates are regulated by the OEB.
- Wholesale Market Service Charge. The wholesale market service charge represents a pass through of various wholesale market support costs charged by the Independent Electricity System Operator (IESO).

(ii) Other revenue

Other revenue includes revenue from the sale of other services, contributions from customers and performance incentive payments.

Revenue related to the sale of other services is recognized as services are rendered.

Certain items of property, plant and equipment are acquired or constructed with financial assistance in the form of contributions from developers or customers ("customer contributions"). Such contributions, whether in cash or in-kind, are recognized as deferred revenue and amortized into income over the life of the related assets. Contributions in-kind are valued at their fair value at the date of their contribution.

Performance incentive payments under Conservation and Demand Management ("CDM") programs are recognized by the Corporation when there is reasonable assurance that the program conditions have been satisfied and the incentive payment will be received.

Government grants under CDM programs are recognized when there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognized as income over the period necessary to match the grant on a systematic basis to the costs that it is intended to compensate.

(c) Finance and borrowing costs

Finance costs comprise interest expense on borrowings and are recognized on an accrual basis using the effective interest rate method.

Borrowing costs are calculated using the effective interest rate method and are recognized as finance costs, unless they are capitalized as part of the cost of a qualifying asset, which is an asset that takes a substantial period of time to get ready for its intended use.

3. Significant accounting policies (continued)

(d) *Financial instruments*

Financial assets and financial liabilities are initially recognized at fair value and are subsequently accounted for based on their classification as loans and receivables or as other liabilities. Transaction costs for financial assets classified as loans and receivables and financial liabilities classified as other liabilities are capitalized as part of the carrying value at initial recognition.

(i) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Subsequent to initial recognition, such financial assets are carried at amortized cost using the effective interest rate method, less any impairment losses. Losses are recognized in net income when the loans and receivables are derecognized or impaired.

Loans and receivables are assessed at each reporting date to determine whether there is objective evidence of impairment. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset and the loss event has had a negative effect on estimated future cash flows of the asset which are reliably measureable.

Loans and receivables are comprised of cash, accounts receivable, unbilled revenue and amounts due from related parties.

(ii) Other liabilities

All non-derivative financial liabilities are classified as other liabilities. Subsequent to initial recognition, other liabilities are measured at amortized cost using the effective interest method.

Financial liabilities are derecognized when either the Corporation is discharged from its obligation, the obligation expires, or the obligation is cancelled or replaced by a new financial liability with substantially modified terms.

Financial liabilities are further classified as current or non-current depending on whether they will fall due within twelve months after the balance sheet date or beyond.

Other liabilities are comprised of bank indebtedness, short-term debt, Infrastructure Ontario financing, customer deposits, accounts payable and accrued liabilities, amounts due to related parties, notes payable, debentures payable, bank term loan, Infrastructure Ontario debentures, and liability for subdivision development.

(e) *Inventories*

Inventories, which consist of parts and supplies acquired for internal construction or consumption, are valued at the lower of cost and net realizable value. Cost is determined on a weighted-moving average basis and includes expenditures incurred in acquiring the inventories and other costs to bring the inventories to their existing location and condition.

(f) *Property, plant and equipment*

Property, plant and equipment ("PP&E") is measured at cost less accumulated depreciation and accumulated impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset and includes contracted services, cost of materials, direct labour and borrowing costs incurred in respect of qualifying assets constructed subsequent to January 1, 2011. When parts of an item of PP&E have different useful lives, they are accounted for as separate components of PP&E.

Major spare parts and standby equipment are recognized as items of PP&E.

3. Significant accounting policies (continued)

(f) *Property, plant and equipment (continued)*

When items of PP&E are retired or otherwise disposed of, a gain or loss on disposal is determined by comparing the proceeds from disposal with the carrying amount of the item and is included in net income.

Depreciation of PP&E is recognized on a straight-line basis over the estimated useful life of each component of PP&E. The estimated useful lives for the current and comparative years are as follows:

Land and buildings

| | |
|-----------|----------------|
| Land | Indefinite |
| Buildings | 10 to 60 years |

Distribution and other assets

| | |
|-------------------------|-----------------|
| Transformer stations | 20 to 40 years |
| Transformers and meters | 15 to 40 years |
| Plant and equipment | 3 to 20 years |
| Other | 3 to 37.5 years |

Depreciation methods and useful lives are reviewed at each financial year-end and any changes are adjusted prospectively.

(g) *Intangible assets*

Intangible assets include land rights, computer software and capital contributions. Capital contributions relate to the contributions made to Hydro One for a transformer station that was built outside the City of Barrie.

Land rights held by the Corporation are effective in perpetuity and there is no foreseeable limit to the period over which the rights are expected to provide benefit to the Corporation. Land rights have therefore been assessed as having an indefinite useful life and are not amortized. Land rights are measured at cost.

Computer software and capital contributions are measured at cost less accumulated amortization and accumulated impairment losses.

Computer software and capital contributions are amortized on a straight-line basis over the estimated useful lives from the date that they are available for use. The estimated useful lives for the current and comparative periods are as follows:

| | |
|-----------------------|----------|
| Computer software | 4 years |
| Capital contributions | 17 years |

Amortization methods and useful lives are reviewed at each financial year-end and adjusted prospectively.

(h) *Goodwill*

Goodwill represents the excess of the purchase price over the fair value assigned to the Corporation's interest of the net identifiable assets acquired on the acquisition, by predecessor corporations, of the former Richmond Hill Hydro Inc., Penetanguishene Hydro, Essa Hydro, New Tecumseth Hydro and Bradford West Gwillimbury Hydro.

Goodwill is measured at cost and is not amortized. The Corporation's policy on goodwill arising on acquisition of an associate is described in note 3(n).

3. Significant accounting policies (continued)

(i) *Impairment of non-financial assets*

The carrying amounts of the Corporation's non-financial assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. Goodwill and intangible assets with indefinite lives are tested annually for impairment and when circumstances indicate that the carrying value may be impaired. An impairment loss is recognized if the carrying amount of an asset or CGU exceeds its recoverable amount.

The Corporation has two CGU's, the rate regulated business and the Permitted Generation Business unit. Two CGU's were determined, as Management views the Corporation as having two distinct lines of business.

The recoverable amount of an asset or CGU is the greater of its value in use and fair value less costs of disposal. Value in use is calculated as the present value of the estimated future cash flows expected to be derived from an asset or CGU.

For the purpose of impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows that are largely independent of those from other assets or CGUs. Goodwill acquired in a business combination is allocated to groups of CGUs that are expected to benefit from the synergies of the combination.

Impairment losses are recognized in net income. Impairment losses relating to CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the CGUs and then to reduce the carrying amounts of the other assets in the CGUs on a pro rata basis.

An impairment loss in respect of goodwill is not reversed. In respect of other assets, an impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

(j) *Employee benefits*

The Corporation provides both short-term employee benefits and post-employment benefits. The post-employment benefits are provided through a defined benefit plan.

A defined benefit plan is a post-retirement benefit plan that specifies either the benefits to be received by an employee, or the method of determining those benefits.

(i) Short-term employee benefits

Short-term employee benefit obligations are recognized as the related services are rendered to the Corporation. Short-term employee benefit obligations are measured on an undiscounted basis and recognized as an expense unless the amount qualifies for capitalization as part of the cost of an item of inventory, PP&E or an intangible asset.

(ii) Multi-employer defined benefit pension plan

The Corporation provides a pension plan to its full-time employees through the Ontario Municipal Employees Retirement System ("the OMERS plan"). The OMERS plan is a multi-employer defined benefit plan which provides pensions for employees of Ontario municipalities, local boards, public utilities and school boards. The OMERS plan is financed by equal contributions from participating employers and employees, and by the investment earnings of the fund.

3. Significant accounting policies (continued)

(j) *Employee benefits (continued)*

(ii) Multi-employer defined benefit pension plan (continued)

It is not practicable to determine the present value of the Corporation's obligation or the related current service cost under the OMERS plan as OMERS computes its obligations in accordance with an actuarial valuation in which all the benefit plans are co-mingled and therefore information for individual plans cannot be determined. As a result, the Corporation accounts for the OMERS plan as a defined contribution plan where contributions to the OMERS plan are recognized as an employee benefit expense in the periods during which services are rendered by employees.

(iii) Non-pension defined benefit plans

The Corporation provides certain health, dental and life insurance benefits under unfunded defined benefit plans to its eligible retired employees (the "defined benefit plans").

The Corporation's net obligation in respect of the defined benefit plans is calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods. The calculated benefit is discounted to determine its present value. The discount rate is the yield at the reporting date on corporate bonds that have maturity dates approximating the terms of the Corporation's obligations and that are denominated in the same currency in which the benefits are expected to be paid. The calculation of the defined benefit obligation is performed by an independent qualified actuary using the projected unit credit method.

Remeasurement of the net defined benefit liability, which is comprised of actuarial gains and losses, is recognized immediately in the balance sheet with a charge or credit to other comprehensive income in the year in which they occur.

Past service costs arising from plan amendments is recognized immediately in net income at the earlier of the date the plan amendment occurs or when any related restructuring costs or termination benefits are recognized.

(k) *Customer deposits*

Customer deposits are collections from customers to guarantee the payment of energy bills. Deposits that are refundable to customers on demand are classified as a current liability. Interest is paid on customer deposits.

(l) *Leases*

Leases in which the Corporation assumes substantially all of the risks and rewards of ownership are classified as finance leases. On initial recognition, the leased asset is measured at an amount equal to the lower of its fair value and the present value of the minimum lease payments. Subsequent to initial recognition, the asset is accounted for in accordance with the accounting policy applicable to that asset. Payments under finance leases are apportioned between interest expense and a reduction of the outstanding liability.

Other leases are operating leases and are not recognized in the Corporation's balance sheet. Payments made under operating leases are recognized as an expense on a straight-line basis over the term of the lease.

3. Significant accounting policies (continued)

(m) Payment in lieu of corporate income taxes ("PILs")

Under the Electricity Act, 1998, the Corporation is required to make payments in lieu of corporate taxes to the Ontario Electricity Financial Corporation ("OEFC"). The payments in lieu of taxes are calculated on a basis as if the Corporation was a taxable company under the Income Tax Act (Canada) and the Taxation Act, 2007 (Ontario).

Income tax expense comprises current and deferred tax and is recognized in net income except to the extent that it relates to items recognized directly in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is recognized, using the liability method, on temporary differences arising between the carrying amount of balance sheet items and their corresponding tax basis, using the substantively enacted income tax rates for the years in which the differences are expected to reverse.

In addition, deferred tax is not recognized for taxable temporary differences arising on the initial recognition of goodwill.

A deferred tax asset is recognized for deductible temporary differences, to the extent that it is probable that future taxable income will be available against which they can be utilized.

(n) Investments in joint ventures

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement. The Group owns 50% of Collingwood PowerStream Utility Services Corp. ("Collus PowerStream"). This investment is accounted for using the equity method and is recognized initially at cost.

Any excess cost over the acquisition of the Group's share of the net fair value of the identifiable assets and liabilities of Collus PowerStream is recognized as goodwill and included in the carrying value of the investment.

If Collus PowerStream is in a loss position, then when the Group's share of losses in Collus PowerStream equals or exceeds its interest, the Group would discontinue recognizing its share of further losses.

The financial statements include the Corporations's share of the (loss)/income and other comprehensive (loss)/income of Collus PowerStream for the year ended December 31, 2014.

4. Changes in accounting policies

Future accounting changes

There are new standards, amendments to standards and interpretations which have not been applied in preparing these financial statements. In particular, this includes IFRS 9 *Financial Instruments* which is tentatively effective from periods beginning on or after January 1, 2018 and amendments to IFRS 7 and IFRS 9 which are effective at the date of adoption of IFRS 9.

IFRS 15, Revenue from Contracts with customers is a new standard on revenue recognition, superseding IAS 18, Revenue, IAS II, Construction Contracts, and related interpretations. IFRS 15 specifies how and when an entity will recognize revenue and additional disclosure requirements. This new standard is effective on January 1, 2017. The Corporation has not yet assessed the impact of this new standard.

All of the above standards or amendments relate to the measurement and disclosure of financial assets and liabilities. The extent of the impact on adoption of these standards and amendments has not yet been determined.

5. Investment in a joint venture

The Corporation owns a 50% interest in Collus PowerStream, a joint venture of which the Corporation has joint control. The cost of the investment includes transaction costs and the share of Collus PowerStream's (loss)/income and other comprehensive (loss)/income since the acquisition. Collus PowerStream is involved in the distribution of electricity in Collingwood, Thornbury, Stayner and Creemore, as well as the provision of other utility services in the service area of Clearview and the Town of The Blue Mountains in the Province of Ontario. Collus PowerStream's principal place of business is the Town of Collingwood.

The following judgments were used in determining that the investment was a joint venture:

- Joint control was established by assessing that both the Corporation and the City of Collingwood have unanimous consent over relevant activities within Collus PowerStream. This was done through the agreements that were signed.
- This classification of the investment in Collus PowerStream as a joint venture was determined through analysis of the rights and obligations of the investment, specifically the legal structure.

Summarized financial information for Collus PowerStream follows. There were no significant restrictions from borrowing arrangements or any commitments incurred on behalf of Collus PowerStream in relation to the Corporation.

| | 2014 | 2013 |
|--|--------|---------|
| | \$ | \$ |
| Total assets | 27,709 | 26,126 |
| Total liabilities | 20,876 | 19,429 |
| Net revenue | 7,452 | 5,156 |
| Total income/(loss) and other comprehensive income/(loss) | 925 | (1,974) |
| Share of income/(loss) and other comprehensive income/(loss) | 463 | (987) |

6. Inventories

During fiscal 2014, an amount of (\$59) (2013 - \$12) was recorded as an expense for the write-down of obsolete or damaged inventory to net realizable value.

7. Property, plant and equipment

| | Land and buildings | Distribution and other assets | Work-in- progress | Total (Note 23) |
|-------------------------------------|-----------------------|----------------------------------|----------------------|--------------------|
| | \$ | \$ | \$ | \$ |
| Cost | | | | |
| Balance at January 1, 2013 | 65,004 | 750,880 | 58,773 | 874,657 |
| Additions | 1,259 | 144,226 | - | 145,485 |
| Disposals | - | (1,715) | (5,663) | (7,378) |
| Balance at December 31, 2013 | 66,263 | 893,391 | 53,110 | 1,012,764 |
| Additions | 6,202 | 134,477 | 26,146 | 166,825 |
| Disposals | (19) | (4,219) | - | (4,238) |
| Balance at December 31, 2014 | 72,446 | 1,023,649 | 79,256 | 1,175,351 |
| Accumulated depreciation | | | | |
| Balance at January 1, 2013 | 2,234 | 63,950 | - | 66,184 |
| Depreciation expense | 1,148 | 34,851 | - | 35,999 |
| Disposals | - | (203) | - | (203) |
| Balance at December 31, 2013 | 3,382 | 98,598 | - | 101,980 |
| Depreciation expense | 1,191 | 40,107 | - | 41,298 |
| Disposals | - | (478) | - | (478) |
| Balance at December 31, 2014 | 4,573 | 138,227 | - | 142,800 |
| Carrying amounts | | | | |
| At December 31, 2013 | 62,881 | 794,793 | 53,110 | 910,784 |
| At December 31, 2014 | 67,873 | 885,422 | 79,256 | 1,032,551 |

Included in PP&E costs is \$16,910 (2013 - \$15,415) of capitalized expenses and \$654 (2013 - \$683) of interest capitalized during the year. Interest costs have been capitalized at a rate of 5.81% (2013 - 5.87%) for rate-regulated business and at a rate of 1.82% for Permitted Generation Business.

The Corporation leases its operations centre under a finance lease agreement. The leased operations centre is secured as collateral against the lease obligation. At December 31, 2014, the net carrying amount of the operations centre was \$14,624 (2013 - \$15,355).

8. Intangible assets and goodwill

(a) Intangible assets

| | Land rights | Computer software | Capital contributions | Work in progress | Total (Note 23) |
|-------------------------------------|----------------|----------------------|--------------------------|---------------------|--------------------|
| | \$ | \$ | \$ | \$ | \$ |
| Cost | | | | | |
| Balance at January 1, 2013 | 797 | 12,071 | 4,972 | 5,973 | 23,813 |
| Additions | 30 | 3,236 | - | 9,713 | 12,979 |
| Disposals | - | - | - | - | - |
| Balance at December 31, 2013 | 827 | 15,307 | 4,972 | 15,686 | 36,792 |
| Additions | 46 | 1,488 | - | 15,577 | 17,111 |
| Disposals | - | - | - | - | - |
| Balance at December 31, 2014 | 873 | 16,795 | 4,972 | 31,263 | 53,903 |
| Accumulated amortization | | | | | |
| Balance at January 1, 2013 | - | 4,674 | 317 | - | 4,991 |
| Amortization expense | - | 2,679 | 289 | - | 2,968 |
| Disposals | - | - | - | - | - |
| Balance at December 31, 2013 | - | 7,353 | 606 | - | 7,959 |
| Amortization expense | - | 3,035 | 288 | - | 3,323 |
| Disposals | - | - | - | - | - |
| Balance at December 31, 2014 | - | 10,388 | 894 | - | 11,282 |
| Carrying amounts | | | | | |
| At December 31, 2013 | 827 | 7,954 | 4,366 | 15,686 | 28,833 |
| At December 31, 2014 | 873 | 6,407 | 4,078 | 31,263 | 42,621 |

Included in intangible assets is \$797 (2013 - \$422) of interest capitalized during the year.

(b) Impairment testing of goodwill and indefinite life intangible assets

For the purpose of impairment testing, goodwill with a carrying amount of \$42,543 (2013 - \$42,543) and land rights with a carrying amount of \$873 (2013 - \$827) are allocated to the Corporation's rate regulated and Permitted Generation Business unit CGUs. The Corporation tested goodwill and land rights for impairment as at December 31, 2014, in accordance with its policy described in Note 3.

The total recoverable amount of \$1,272,000, being \$1,129,000 and \$143,000 for the rate regulated and Permitted Generation Business unit CGUs respectively, was determined based on its value-in-use.

The Corporation has used discounted cash flow analysis to determine value-in-use. The value-in-use was determined in the same manner at December 31, 2014, and December 31, 2013.

8. Intangible assets and goodwill (continued)

(b) Impairment testing of goodwill and indefinite life intangible assets (continued)

The calculation of value in use for the rate regulated CGU was based on the following key assumptions:

- Cash flows were projected based on past experience and actual operating results using a 5 year forecast with growth rates of 2.50% (2013 - 2.50%) built into the forecast. Growth rates were determined using the Bank of Canada inflation forecast.
- A pre-tax discount rate of 5.66% (2013 - 5.87%) and terminal value was used to discount the cash flows; this is derived from the Weighted Average Cost of Capital calculation. A discount rate increase of 0.4% would result in the carrying amount of the regulated CGU exceeding the recoverable amount by \$4 million.

The calculation of value in use for the Permitted Generation Business unit CGU was based on the following key assumptions:

- Cash flows were projected based on past experience and actual operating results using a 5 year forecast with growth rates of 2.5% (2013 - 2.50%) built into the forecast. Growth rates were determined using the Bank of Canada inflation forecast.
- A pre-tax discount rate of 5.50% (2013 - 8.93%) and terminal value was used to discount the cash flows; this is derived from the Weighted Average Cost of Capital calculation. A discount rate increase of 2.5% would result in the carrying amount of the Permitted Generation Business unit CGU exceeding the recoverable amount by \$1 million.

Guidance was applied by IAS 36 Impairment of Assets Appendix A, in determining the Weighted Average Cost of Capital ("WACC") which is not asset specific.

9. Accounts payable and accrued liabilities

| | 2014 | 2013 |
|--|----------------|----------------|
| | \$ | \$ |
| Accounts payable - energy purchases | 82,881 | 73,982 |
| Debt retirement charge payable - OEFC | 4,600 | 4,494 |
| Payroll payable | 6,131 | 5,956 |
| Interest payable | 3,844 | 3,298 |
| Commodity taxes payable | (41) | (871) |
| Customer receivables in credit balances | 4,279 | 3,809 |
| Other accounts payable and accrued liabilities | 32,485 | 46,026 |
| | 134,179 | 136,694 |

10. Related party balances and transactions

(a) Balances and transactions with jointly controlling shareholders

The amount due to/(from) related parties is comprised of amounts payable to/(receivable from) the City of Vaughan, the City of Markham, the City of Barrie and their wholly-owned subsidiaries.

Components of the amounts due to/(from) related parties are as follows:

| | 2014 | 2013 |
|-----------------|-----------------|-----------------|
| | \$ | \$ |
| Due from: | | |
| City of Vaughan | 778 | 824 |
| City of Markham | 1,083 | 1,000 |
| City of Barrie | 1,032 | 709 |
| | 2,893 | 2,533 |
| Due to: | | |
| City of Vaughan | (8,266) | (7,241) |
| City of Markham | (8,381) | (8,252) |
| City of Barrie | (282) | (282) |
| | (16,929) | (15,775) |

Significant related party transactions with the jointly controlling shareholders not otherwise disclosed separately in the financial statements, are summarized below:

| | 2014 | | | 2013 | | |
|-----------------------------|--------------------|--------------------|-------------------|--------------------|--------------------|-------------------|
| | City of Vaughan | City of Markham | City of Barrie | City of Vaughan | City of Markham | City of Barrie |
| | \$ | \$ | \$ | \$ | \$ | \$ |
| Revenue | | | | | | |
| Energy and distribution | 6,233 | 6,189 | 7,256 | 5,985 | 9,544 | 6,921 |
| Shared services | 1,727 | 2,029 | - | 1,676 | 1,939 | - |
| Total revenue | 7,960 | 8,218 | 7,256 | 7,661 | 11,483 | 6,921 |
| Expenses | | | | | | |
| Realty taxes | 640 | 502 | 268 | 713 | 554 | 269 |
| Facilities rental and other | 5 | 66 | 42 | 19 | 59 | 53 |
| Total | 7,315 | 7,650 | 6,946 | 6,929 | 10,870 | 6,599 |

These transactions are in the normal course of operations and are recorded at the exchange amount. The Corporation has certain operating leases with the City of Vaughan, City of Markham and City of Barrie to lease rooftops on a number of buildings for which feed-in tariff contracts have been obtained. The current year lease expense has been included in the 'Facilities rental and other' line on the table above, and the future operating lease commitments have been disclosed in Note16(b).

10. Related party balances and transactions (continued)

(b) Inter-company balances

The amount due from inter-company related parties, which is comprised of a receivable from PowerStream Energy Services Inc., a subsidiary of PowerStream Holdings Inc., and a payable to PowerStream Holdings Inc., is as follows:

| | 2014 | 2013 |
|----------------------------------|-------|------|
| | \$ | \$ |
| Due from: | | |
| PowerStream Energy Services Inc. | 3,844 | 206 |
| Due to: | | |
| PowerStream Holdings Inc. | (13) | - |

(c) Key management personnel compensation

Key management personnel are comprised of the Corporation's senior management team. The compensation paid or payable to key management personnel is as follows:

| | 2014 | 2013 |
|---|-------|-------|
| | \$ | \$ |
| Short-term employment benefits and salaries | 8,225 | 7,946 |
| Post-employment benefits | 1,006 | 954 |
| Termination benefits | - | 21 |
| | 9,231 | 8,921 |

11. Short-term debt

(a) Credit facilities

On December 17, 2008, the Corporation executed an unsecured credit facility with a Canadian chartered bank. The credit facility is renewable annually. The credit facility agreement provides an extendible 364-day committed revolving credit facility of \$75,000, an uncommitted demand facility of \$25,000, and uncommitted Letter of Guarantee facilities of \$20,000 and \$364 respectively. As at December 31, 2014, the Corporation utilized \$Nil (2013 - \$7,368) of the 364-day committed revolving credit facilities.

In addition to the above, the Corporation entered into a second unsecured credit facility agreement that provided for a committed line of credit of up to \$150,000. This committed facility matures on February 12, 2015. As at December 31, 2014, the Corporation utilized \$25,000 (2013 - \$70,000) of this facility.

11 Short-term debt (continued)

(a) Credit facilities (continued)

As at December 31, 2014, the Corporation had utilized \$14,999 (2013 - \$14,999) of the uncommitted Letter of Guarantee facility for a letter of credit that was provided to the IESO to mitigate the risk of default on energy payments. With the opening of Ontario's electricity market to wholesale and retail competition on May 1, 2002 ("Open Access"), the IESO requires all purchasers of electricity in Ontario to provide security to mitigate the risk of their default based on their expected purchases from the IESO administered spot market. The IESO could draw on the letter of credit if the Corporation defaults on its payment. Further, as at December 31, 2014, an additional \$364 (2013 - \$336) of the uncommitted Letter of Guarantee facility was utilized as security for operating projects.

The 364-day committed revolving credit facility can be drawn upon by direct advances, bearing interest at the lower of prime plus 0% or Bankers' Acceptance of a stamping fee plus 95 basis points (0.95% per annum). The uncommitted demand facility bears an interest rate at the lower of prime minus 0.30% or Bankers' Acceptance of a stamping fee plus 68 basis points (0.68% per annum). The Letter of Guarantee facility bears a charge of 50 basis points (0.50%) per annum.

The second committed credit facility bears an interest rate at Bankers' Acceptance stamping fee plus 70 basis points (0.70% per annum), with commitment fee of 10.5 basis points applied to the unutilized balance.

The amount of short-term debt drawn on the available credit facilities consists of:

| | 2014 | 2013 |
|---------------------------|--------|--------|
| | \$ | \$ |
| Committed credit facility | 25,000 | 70,000 |

(b) Ontario Infrastructure and Lands Corporation ("Infrastructure Ontario") financing

On October 15, 2010 the Corporation secured financing with Infrastructure Ontario for its Permitted Generation Business unit. The funding is available for up to 5 years from the date that the agreement was signed.

As at December 31, 2014, the Corporation has utilized \$68,015 (2013 - \$48,315) of the \$90,000 financing facility, of which \$4,293 (2013 - \$4,457) has been transferred to a long-term debenture and \$359 in principal repayments have been made to date. Each advance bears interest at a floating rate per annum as determined by Infrastructure Ontario. The advance interest rate at December 31, 2014 was 1.86% (2013 - 1.79%) and interest expense for the year was \$654 (2013 - \$277).

A note in the amount of \$980 bears interest at a rate of 4.09% per annum, payable on May 15 and November 15 each year, and matures on November 17, 2031.

A note in the amount of \$964 bears interest at a rate of 3.54% per annum, payable on February 15 and August 15 each year, and matures on August 1, 2032.

A note in the amount of \$2,709 bears interest at a rate of 3.85% per annum, payable on March 1 and September 1 each year, and matures on March 1, 2033.

11 Short-term debt (continued)

(b) Ontario Infrastructure and Lands Corporation ("Infrastructure Ontario") financing (continued)

The Corporation will pay Infrastructure Ontario a stand-by fee calculated at a rate of 25 basis points (0.25%) on the advanced balance of the committed amount should the Corporation fail to draw any funds pursuant to the agreement from Infrastructure Ontario during any period of 12 consecutive months commencing initially from October 15, 2010, and subsequently from the date of the draw of any such funds until the earlier of the facility termination date October 15, 2015, or the full advance of the committed amount. Infrastructure Ontario financing is secured by the assets of the Permitted Generation Business unit. The financial covenants require a debt service coverage ratio of 1:1 or higher, a debt to capital ratio of 70% or lower, and a current ratio of 1:1 or higher.

The long-term debenture portion in the amount of \$4,293 (2013 - \$4,457) is presented as a current liability as a waiver related to non-compliance with the current ratio of 1:1 or higher covenant was not received.

12. Long-term debt

(a) Debentures payable

| | 2014 | 2013 |
|---|----------------|----------------|
| | \$ | \$ |
| 3.958% unsecured Series A debentures due July 30, 2042, interest payable in arrears semi-annually on January 30 and July 30 | 198,256 | 198,221 |
| 3.239% unsecured Series B debentures due November 21, 2024, interest payable in arrears semi-annually on May 21 and November 21 | 149,032 | - |
| | 347,288 | 198,221 |

On November 21, 2014, PowerStream, under the existing trust indenture, issued 3.239% unsecured Series B debentures for \$150,000,000, which are due November 21, 2024, with interest payable in arrears semi-annually on May 21st and November 21st. The debentures rank *pari passu* with all of the Corporation's other senior unsubordinated and unsecured obligations.

The debentures are subject to a financial covenant. This covenant requires that neither the Corporation nor any designated subsidiary may incur any funded obligation (other than non-recourse debt, capital lease obligations, intercompany indebtedness and purchase money obligations) unless the aggregate principal amount of the consolidated funded obligations does not exceed 75% of the total consolidated capitalization. As at December 31, 2014, the Corporation is in compliance with this covenant.

(b) Notes payable

| | 2014 | 2013 |
|--|----------------|----------------|
| | \$ | \$ |
| Promissory note issued to the City of Vaughan | 78,236 | 78,236 |
| Deferred interest on promissory note issued to the City of Vaughan | 8,743 | 8,743 |
| Promissory note issued to the City of Markham | 67,866 | 67,866 |
| Deferred interest on promissory note issued to the City of Markham | 7,585 | 7,585 |
| Promissory note issued to the City of Barrie | 20,000 | 20,000 |
| | 182,430 | 182,430 |

12. Long-term debt (continued)

(b) Notes payable (continued)

On June 1, 2004, an unsecured 20 year term promissory note was issued to the City of Vaughan in the amount of \$78,236. Interest thereon commenced on June 1, 2004, at an annual rate of 5.58%.

On June 1, 2004, an unsecured 20 year term promissory note was issued to the City of Markham in the amount of \$67,866. Interest thereon commenced on June 1, 2004, at an annual rate of 5.58%.

On December 31, 2008, an unsecured 16 year term promissory note was issued to the City of Barrie in the amount of \$20,000. Interest thereon commenced on January 1, 2009, is at an annual rate of 5.58%.

The three promissory notes are repayable 90 days following demand by the City of Vaughan, the City of Markham, and the City of Barrie, with subordination and conditions. These notes have been classified as long-term, as the City of Vaughan, the City of Markham, or the City of Barrie, will not demand repayment before January 1, 2017.

At the request of the City of Vaughan and the City of Markham, eight quarters of interest were deferred commencing October 1, 2006, and initially payable October 31, 2013. In 2013, it was agreed that this deferred interest will be repayable in full on October 31, 2018, and is subject to 4.03% interest rate.

13. Post-employment benefits

(a) Multi-employer defined benefit pension plan

During fiscal 2014, the expense recognized in conjunction with the OMERS plan, which is equal to contributions due for the year was \$5,782 (2013 - \$5,466). At December 31, 2014, \$853 (2013 - \$812) of contributions were payable to the OMERS plan and were included in accounts payable and accrued liabilities on the balance sheet.

As at December 31, 2014, OMERS had approximately 450,000 members, of whom approximately 550 are current employees of the Corporation. The accrued benefit obligation of the OMERS plan as shown in OMERS financial statements as at December 31, 2014, is \$76,924 million, with a funding deficit of \$7,078 million. The funding deficit will result in future payments by the participating employers.

The Corporation shares in the actuarial risks of the other participating entities in the OMERS plan and its future contributions may therefore be increased due to actuarial losses relating to the other participating entities. In addition, the withdrawal of other participating entities from the OMERS plan may also result in an increase to the Corporation's future contribution requirements.

13. Post-employment benefits (continued)

(b) Non-pension defined benefit pension plans

A reconciliation of the obligation for the defined benefit plans is as follows:

| | 2014 | 2013 |
|--|---------------|---------------|
| | \$ | \$ |
| Defined benefit obligation, beginning of the year | 19,317 | 18,048 |
| Amounts recognized in net income: | | |
| Current service cost | 915 | 1,099 |
| Interest expense | 909 | 798 |
| | 1,824 | 1,897 |
| Amounts recognized in other comprehensive income: | | |
| Actuarial (gains)/losses arising from changes in demographic assumptions | (1,364) | - |
| Actuarial (gains)/losses arising from changes in financial assumptions | (2,116) | - |
| | (3,480) | - |
| Payments from the plan | (299) | (628) |
| Defined benefit obligation, end of the year | 17,362 | 19,317 |

The obligation for the defined benefit plans is presented in the balance sheet as post-employment benefits.

The significant actuarial assumptions used to determine the present value of the obligation for the defined benefit plans are as follows:

| | 2014 | 2013 |
|-----------------------------------|-------------|-------------|
| | % | % |
| Discount rate | 4.00 | 4.50 |
| Rate of compensation increase | 3.50 | 3.50 |
| Medical benefits costs escalation | 4.60 - 7.00 | 5.00 - 7.25 |
| Dental benefits costs escalation | 4.60 | 5.00 |

14. Share capital

The Corporation's authorized share capital is made up of an unlimited number of common shares, and an unlimited number of Class A non-voting common shares, all of which are without nominal or par value.

The share capital issued during the period is as follows:

| | Common shares | | Class A common shares | | Total |
|-------------------------------------|------------------|----------------|-----------------------|---------------|----------------|
| | Shares issued | \$ | Shares issued | \$ | \$ |
| Balance at January 1, 2013 | 100,000 | 247,183 | 55,195 | 33,118 | 280,301 |
| Issued for cash | - | - | 14,028 | 8,417 | 8,417 |
| Balance at December 31, 2013 | 100,000 | 247,183 | 69,223 | 41,535 | 288,718 |
| Issued for cash | 8,091 | 20,001 | 30,774 | 18,465 | 38,466 |
| Balance at December 31, 2014 | 108,091 | 267,184 | 99,997 | 60,000 | 327,184 |

On November 23, 2010, a Subscription Agreement was signed between the Corporation and its Shareholders for new Class A common shares for the purposes of the Shareholders providing equity for the Corporation's Permitted Generation business unit. The articles of incorporation and shareholders agreement were amended in order to proceed with the subscription agreement. This Subscription Agreement expired on December 31, 2011 and as such, a revised Subscription Agreement was signed between the Corporation and its Shareholders on January 1, 2012 to extend the equity financing in respect of the Corporation's Permitted Generation Business unit. The maximum amount of Class A common shares that are available under the subscription agreement is 100,000.

On November 1, 2013, a Unanimous Shareholders Agreement was signed between the Corporation and its Shareholders, superseding the existing revised Subscription Agreement. This ensured a reorganization of the Corporation becoming a wholly owned subsidiary of the newly established Group, PowerStream Holdings Inc. In effect, the total 108,091 common shares and 99,997 Class A common shares of the Corporation are wholly owned by PowerStream Holdings Inc.

During 2014, an additional 30,774 (2013 - 14,028) of the Class A common shares were issued for an amount of \$18,465 (2013 - \$8,417).

Also, during 2014, an additional 8,091 (2013 - Nil) of the common shares were issued for an amount of \$20,001 (2013 - \$Nil).

Dividends

The Corporation has established a dividend policy to pay a minimum of 50% of Modified IFRS ("MIFRS", framework used for reporting to the OEB) net income to PowerStream Holdings Inc., excluding the Permitted Generation Business unit income, with consideration given to the following:

- Cash position at the beginning of the current year;
- Working capital requirements for the current year; and
- Net capital expenditures required for the current year.

The Corporation paid a dividend of \$165.75 per share (2013 - \$149.16) on the common shares during the year, amounting to a total dividend of \$16,575 (2013 - \$14,916). The Corporation is proposing to continue to follow the practice of paying a dividend on common shares, representing 50% of the MIFRS net income. The proposed 2015 dividend would amount to \$157.59 per share, resulting in a total dividend of \$17,034. In addition, there is a proposed special dividend of \$0.68 per share, resulting in a total special dividend of \$74 for 2015. There is no tax effect as the dividends are paid out on an after tax basis.

14. Share capital (continued)

Dividends (continued)

The Corporation has also established a dividend policy for its Permitted Generation Business unit to distribute a dividend on the Class A common shares to PowerStream Holdings Inc. determined as follows:

- The Corporation will target an IRR of 10.5% on the Permitted Generation Business Unit. As each project is completed by the Permitted Generation Business Unit, the Corporation expects to make distributions calculated with reference to the Class A common shares equity injections made by the Shareholders from time to time, provided that the amount of each dividend will be at the discretion of the Board of Directors ("Board") and may be greater or lesser than the below having regard to the financial and operating results of the Corporation as a whole;
 - For purposes of the dividend declaration that follows receipt of the unaudited IFRS financial statements for the Permitted Generation Business unit at mid-year, such amounts shall be the greater of:
 - the amounts reported in the most recent unaudited year-end IFRS financial statements for the Permitted Generation Business unit, or
 - the sum of fifty percent (50%) of the amounts reported in the most recent unaudited year-end IFRS financial statements for the Permitted Generation Business unit plus 100% of the amounts reported in the most recent unaudited mid-year IFRS financial statements for the Permitted Generation Business unit (i.e. for a six-month period).
- In the post-construction period or earlier as determined by the Board, the net free cash flow will be paid to the holders of the Class A common shares subject to the criteria listed below:
 - Dividends will be declared by the Corporation's Board of Directors after due consideration is given to the following:
 - All financial covenants on any debt issued by the Corporation.
 - Qualifications to meet external bond rating criteria and ensure no adverse impact on the current credit rating of the Corporation. The Corporation will advise the Shareholders of its credit rating from time to time (and at least on an annual basis).
 - Cash flow requirements of the Permitted Generation Business Unit of the Corporation to meet working capital requirements and short-term (2 year) plans of capital expenditures.
 - The maintenance of the planned 60/40 debt to equity ratio.

In 2014, The Corporation paid a dividend of \$88.97 per share (2013 - \$Nil) on the Class A common shares during the year, amounting to a total dividend of \$6,159 (2013 - \$Nil). The Corporation is proposing to continue to follow the established practice of paying a dividend on Class A common shares in 2015, based on the net free cash flow, in accordance with the dividend policy. The proposed 2015 dividend would amount to \$48.08 per share, resulting in a dividend of \$4,808. There is no tax effect as the dividends are paid out on an after tax basis.

15. Insurance

The Corporation maintains appropriate types and levels of insurance with major insurers. With respect to liability insurance, the Corporation is a member of the Municipal Electricity Association Reciprocal Insurance Exchange ("MEARIE"). A reciprocal insurance exchange may be defined as a group of persons formed for the purpose of exchanging reciprocal contracts of indemnity or inter-insurance with each other. MEARIE is licensed to provide general liability insurance to its members.

15. Insurance (continued)

Insurance premiums charged to each member consist of a levy per thousands of dollars of service revenue subject to a credit or surcharge based on each member's claims experience. The maximum coverage is \$24,000 for liability insurance, \$464,309 for property insurance, \$15,000 for vehicle insurance, and \$4,500 for credit insurance; plus \$10,000 excess coverage on top of the regular liability and vehicle coverage.

16. Leases

(a) Finance leases

The Corporation leases its operations centre under a 25 year lease agreement. The lease agreement includes both land and building elements. Upon entering into this lease arrangement, the Corporation classified the building element of the lease as a finance lease since it was determined that substantially all of the benefits and risks incidental to ownership of the operation centre were transferred to the Corporation (the lessee). The component of the annual basic rent related to the land is classified and recorded as an operating lease and the component related to the building is classified as a finance lease.

| | 2014 | |
|----------------------------|---|--|
| | Future minimum lease payments (including interest) | Present value of minimum lease payments |
| | \$ | \$ |
| Less than one year | 1,430 | 337 |
| Between one and five years | 7,257 | 2,168 |
| More than five years | 22,029 | 14,287 |
| | 30,716 | 16,792 |

| | 2013 | |
|----------------------------|---|--|
| | Future minimum lease payments (including interest) | Present value of minimum lease payments |
| | \$ | \$ |
| Less than one year | 1,430 | 315 |
| Between one and five years | 7,150 | 1,928 |
| More than five years | 23,566 | 14,864 |
| | 32,146 | 17,107 |

Interest on the lease obligation during fiscal 2014 amounted to \$1,115 (2013 - \$1,135) based on the rate of 6.57% per annum (2013 - 6.57%). Amortization of the corresponding PP&E during fiscal 2014 amounted to \$731 (2013 - \$731) based on the straight-line method with a useful life equal to the term of the lease (25 years). The Corporation has the option to purchase within twelve months before the expiry of the original lease in 2034, or an option of three five year lease extensions.

16. Leases (continued)

(b) Operating leases

The Corporation is also committed to lease agreements for various vehicles, equipment, rooftops and the land portion of the finance lease for solar projects that have been classified as operating leases. The leases typically run for a period of 5 to 20 years.

The future minimum, non-cancellable annual lease payments (including the land portion of the operating centre lease referred to in (a) above) are as follows:

| | 2014 | 2013 |
|----------------------------|---------------|---------------|
| | \$ | \$ |
| Less than one year | 3,141 | 3,097 |
| Between one and five years | 15,548 | 15,351 |
| More than five years | 34,363 | 37,473 |
| | 53,052 | 55,921 |

During the year ended December 31, 2014, an expense of \$3,126 (2013 - \$3,105) was recognized in net income in respect of operating leases.

17. Financial instruments and risk management

(a) Fair value of financial instruments

The Corporation's accounting policies relating to the recognition and measurement of financial instruments are disclosed in Note 3(d).

The carrying amount of cash, accounts receivable, unbilled revenue, amounts due from related parties, bank indebtedness, liability for subdivision development, short-term debt, short-term Infrastructure Ontario financing, customer deposits, accounts payable and accrued liabilities and amounts due to related parties approximates fair value because of the short maturity of these instruments. The carrying value and fair value of the Corporation's other financial instruments are as follows:

| Description | 2014 | | 2013 | |
|--------------------|----------------|----------------|----------------|----------------|
| | Carrying value | Fair value | Carrying value | Fair value |
| | \$ | \$ | \$ | \$ |
| Liabilities | | | | |
| Notes payable | 182,430 | 219,338 | 182,430 | 206,990 |
| Debentures payable | 347,288 | 353,756 | 198,221 | 176,865 |
| | 529,718 | 573,094 | 380,651 | 383,855 |

The carrying amounts shown in the table are included in the balance sheet under the indicated captions. In addition, the fair value of the \$4,293 (2013 - \$4,457) Infrastructure Ontario debentures which have been reclassified as a current liability (see Note 11) is \$4,324 (2013 - \$3,997) as at December 31, 2014.

17. Financial instruments and risk management (continued)

(a) Fair value of financial instruments (continued)

Financial instruments which are disclosed at fair value are to be classified using a three - level hierarchy. Each level reflects the inputs used to measure the fair values disclosed of the financial liabilities, and are as follows:

- Level 1: inputs are unadjusted quoted prices of identical instruments in active markets,
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly, and
- Level 3: inputs for the liabilities that are not based on observable market data (unobservable inputs).

The Corporation's fair value hierarchy is classified as Level 2 for notes and debentures payable. The classification for disclosure purposes has been determined in accordance with generally accepted pricing models, based on discounted cash flow analysis, with the most significant inputs being the contractual terms of the instrument discounted, and the market discount rates that reflects the credit risk of counterparties.

(b) Risk factors

The Corporation understands the risks inherent in its business and defines them broadly as anything that could impact its ability to achieve its strategic objectives. The Corporation's exposure to a variety of risks such as credit risk, interest rate risk and liquidity risk as well as related mitigation strategies have been discussed below. However, the risks described below are not exhaustive of all the risks nor will the mitigation strategies eliminate the Corporation's exposure to all risks listed.

(c) Credit risk

The Corporation's primary source of credit risk to its accounts receivable result from customers failing to discharge their dues for electricity consumed and billed.

The Corporation has approximately 370,000 (2013 - 365,000) residential and commercial customers. In order to mitigate such potential credit risks, the Corporation has taken various measures in respect of its Energy customers such as collecting security deposits amounting to \$15,964 (2013 - \$14,830) in accordance with OEB guidelines, reviewing Dun & Bradstreet ("D&B") reports for the top 3000 commercial customers with an outstanding balance of \$5 or more, in-house collection department as well as external collection agencies and a bad debt insurance policy for \$4,500 (2013 - \$4,500) related to energy receivables. Thus, the Corporation monitors and limits its exposure to such credit risks on an ongoing basis.

Pursuant to their respective terms, accounts receivable are aged as follows at December 31:

| | 2014 | | 2013 | |
|---------------------------------------|---------|-----|---------|-----|
| | Total | | Total | |
| | \$ | % | \$ | % |
| Less than 30 days | 78,146 | 80 | 78,987 | 86 |
| 30 - 60 days | 12,803 | 13 | 8,129 | 9 |
| 61 - 90 days | 3,469 | 4 | 1,955 | 2 |
| Greater than 91 days | 3,186 | 3 | 2,902 | 3 |
| Total outstanding | 97,604 | 100 | 91,973 | 100 |
| Less: allowance for doubtful accounts | (1,641) | (2) | (1,344) | (1) |
| | 95,963 | 98 | 90,629 | 99 |

As at December 31, 2014, there was no significant concentration of credit risk with respect to any financial assets.

17. Financial instruments and risk management (continued)

(d) Interest rate risk

The Corporation manages its exposure to interest rate risk by issuing long term fixed rate debt in the form of debentures, promissory notes and bank loans. It also ensures that all payment obligations are met by adopting proper capital planning.

As part of the Corporations' revolving demand operating credit facility, the Corporation may utilize the line of credit for working capital and/or capital expenditure purposes. Such short-term borrowing may expose the Corporation to short-term interest rate fluctuations as follows:

| | 2014 | 2013 |
|----------------------------------|--------------------|--------------------|
| 364 day revolving facility | | |
| Prime based loans | PR*+0.0% p.a. | PR*+0.0% p.a. |
| Bankers Acceptances | SF*+0.95% p.a. | SF*+0.95% p.a. |
| Demand facility | | |
| Prime based loans | PR*–0.30% p.a. | PR*–0.30% p.a. |
| Bankers acceptances | SF*+0.68% p.a. | SF*+0.68% p.a. |
| Bankers acceptances (Secondary) | SF*+0.70% p.a. | SF*+0.70% p.a. |
| Letter of guarantee facility | 0.50% p.a. | 0.50% p.a. |
| Infrastructure Ontario financing | Floating rate p.a. | Floating rate p.a. |

Note: PR* - Prime Rate, SF* - Stamping Fee

A sensitivity analysis was conducted to examine the impact of a change in the prime rate or stamping fee on the short-term debt. A variation of 1% (100 basis points), with all other variables held constant, would increase or decrease the annual interest expense by approximately \$1,500.

Cash balances that are not required for day to day obligations earn an interest of Prime minus 1.7% per annum. Fluctuations in this interest rate could impact the level of interest income earned by the Corporation.

(e) Liquidity risk

Liquidity risks are those risks associated with the Corporation's inability to meet obligations associated with financial liabilities such as repayment of principal or interest payments on debts.

The Corporation monitors its liquidity risks on a regular basis to ensure there is sufficient cash flow to meet the obligations as they fall due as well as minimize the interest expense. Cash flow forecasts are prepared to monitor liquidity risks. Liquidity risks associated with financial liabilities are as follows:

| Maturity period | 2014 | | | 2013 | | |
|------------------|------------|----------|-----------|------------|----------|---------|
| | Principal* | Interest | Total | Principal* | Interest | Total |
| | \$ | \$ | \$ | \$ | \$ | \$ |
| Less than 1 year | 254,072 | 24,533 | 278,605 | 296,126 | 20,789 | 316,915 |
| 1-5 years | 17,283 | 112,299 | 129,582 | 920 | 86,320 | 87,240 |
| 6-10 years | 316,291 | 90,242 | 406,533 | 1,113 | 80,721 | 81,834 |
| Over 10 years | 200,315 | 130,442 | 330,757 | 366,600 | 138,328 | 504,928 |
| | 787,961 | 357,516 | 1,145,477 | 664,759 | 326,158 | 990,917 |

* The principal includes \$2,712 (2013 - \$1,778) of unamortized deferred issuing cost.

17. Financial instruments and risk management (continued)

(f) Hedging/derivative risk

The Corporation has a swap and derivative transaction policy to enable the Corporation to enter into agreements such as interest rate swaps where 100% of the floating rate risk is hedged into a fixed rate. This is done for prudent risk management purposes and not speculative purposes.

The Corporation has not entered into any such transactions during the current year or prior years.

18. Capital structure

The Corporation's main objectives in the management of capital are to:

- (i) Ensure that there is access to various funding options at the lowest possible rates for the various capital initiatives and working capital requirements necessary for the rate-regulated business;
- (ii) Ensure compliance with various covenants related to its short-term debt, Infrastructure Ontario financing, bank term loan, debentures payable and Infrastructure Ontario debentures;
- (iii) Consistently maintain a high credit rating for the Corporation;
- (iv) Maintain a split of approximately 60% debt, 40% equity as recommended by the OEB;
- (v) Ensure interest rate fluctuations are mitigated primarily by long term borrowings as well as capital planning; and
- (vi) Deliver appropriate financial returns to shareholders.

The Corporation considers shareholders' equity, long-term debt and certain short-term debt as its capital. The capital structure as at December 31, 2014 is as follows:

| | 2014 | 2013 |
|--|------------------|----------------|
| | \$ | \$ |
| Short-term debt | | |
| Short-term debt (Note 11) | 25,000 | 70,000 |
| Infrastructure Ontario financing (Note 11) | 67,656 | 48,315 |
| Long-term debt | | |
| Debentures payable (Note 12) | 347,288 | 198,221 |
| Notes payable (Note 12) | 182,430 | 182,430 |
| Total debt | 622,374 | 498,966 |
| Shareholders' equity | | |
| Share capital (Note 14) | 327,184 | 288,718 |
| Accumulated other comprehensive income | 1,819 | (739) |
| Retained earnings | 114,297 | 123,157 |
| Total equity | 443,300 | 411,136 |
| Total | 1,065,674 | 910,102 |

As at December 31, 2014, the Corporation was in compliance with covenants related to its short-term debt, Infrastructure Ontario financing, bank term loan and debentures payable. Details relating to covenants are disclosed in Note 11 and Note 12.

The Corporation is within the debt and equity requirements of the OEB. The Corporation's dividend policy is disclosed in Note 14.

19. Operating expenses

Operating expenses comprise:

| | 2014 | 2013 |
|---------------------|---------------|---------------|
| | \$ | \$ |
| Labour | 49,747 | 44,121 |
| Contract/consulting | 15,710 | 13,931 |
| Materials | 1,651 | 1,183 |
| Vehicle | 1,579 | 1,264 |
| Other | 21,667 | 25,084 |
| | 90,355 | 85,583 |

20. Income taxes

(a) Income tax expense

PILs recognized in net income comprise the following:

| | 2014 | 2013 |
|-------------------------------|--------------|--------------|
| | \$ | \$ |
| Current tax (recovery) | (7,559) | (995) |
| Deferred tax expense | 7,376 | 9,827 |
| Income tax (recovery) expense | (183) | 8,832 |

(b) Reconciliation of effective tax rate

The PILs income tax expense differs from the amount that would have been recorded using the combined Canadian federal and provincial statutory income tax rates. The reconciliation between the statutory and effective tax rates is as follows:

| | 2014 | 2013 |
|--|---------------|--------------|
| | \$ | \$ |
| Income before taxes | 13,691 | 36,972 |
| Statutory Canadian federal and provincial income tax rates | 26.50% | 26.50% |
| Expected tax provision on income at statutory rates | 3,628 | 9,798 |
| Increase (decrease) in income taxes resulting from: | | |
| Permanent differences | (5) | 60 |
| Adjustments in respect of prior years | (1,929) | - |
| Scientific Research & Experimental Development tax credit | (1,374) | (1,202) |
| Other | (503) | 176 |
| Total income tax expense | (183) | 8,832 |

Statutory Canadian federal and provincial income tax rates for the current year comprise 15% (2013: 15%) for federal corporate tax and a rate of 11.5% (2013: 11.5%) for corporate tax in Ontario. There was no change in the federal and provincial corporate tax rates in 2014 (no change in 2013).

20. Income taxes (continued)

(c) Deferred tax balances

Deferred tax assets/(liabilities) are attributable to the following:

| | 2014 | 2013* |
|--|---------------|---------------|
| | \$ | \$ |
| Employee future benefits | 4,601 | 5,119 |
| Property, plant and equipment | 3,154 | 18,611 |
| Intangible assets | 1,203 | 1,367 |
| Non-capital loss | 1,314 | - |
| Tax credit carryovers | 2,482 | 1,486 |
| Other deductible temporary differences | 1,485 | (4,046) |
| | 14,239 | 22,537 |

* Prior year comparatives have been changed to conform to current year presentation

Movement in deferred tax balances during the year were as follows:

| | 2014 | 2013 |
|---|---------------|---------------|
| | \$ | \$ |
| Balance at January 1 | 22,537 | 32,364 |
| Recognized in net income | (7,376) | (9,827) |
| Recognized in OCI related to employee future benefits | (922) | - |
| Balance at December 31 | 14,239 | 22,537 |

* Prior year comparatives have been changed to conform to current year presentation

21. Net change in non-cash operating working capital

| | 2014 | 2013 |
|--|----------------|----------------|
| | \$ | \$ |
| Accounts receivable | (5,334) | (8,206) |
| Unbilled revenue | 3,258 | (19,453) |
| Due from related parties | (3,998) | 275 |
| Inventories | (129) | (10) |
| Prepays and other assets | (233) | (61) |
| Customer deposits | 1,079 | 293 |
| Accounts payable and accrued liabilities | (1,442) | 24,228 |
| Due to related parties | 1,167 | 1,825 |
| Liability for subdivision development | (332) | 1,349 |
| Capital accruals in prior year | 10,122 | 5,080 |
| Capital accruals in current year | (9,603) | (10,122) |
| | (5,445) | (4,802) |

22. Contingencies, commitments and guarantees

(a) *Contingencies- legal claims*

The Corporation has been named as a defendant in several actions. No provision has been recorded in the financial statements for these potential liabilities as the Corporation expects that these claims are adequately covered by its insurance.

(b) *Commitments*

As at December 31, 2014, the Corporation has entered into agreements for capital projects and is committed to making payments of \$38,520 in 2015.

(c) *Guarantees*

In the normal course of business, the Corporation enters into agreements that meet the definition of a guarantee as follows:

- (i) The Corporation has provided indemnities under lease agreements for the use of various operating facilities. Under the terms of these agreements the Corporation agrees to indemnify the counterparties for various items including, but not limited to, all liabilities, loss, suits, and damages arising during, on or after the term of the agreement. The maximum amount of any potential future payment cannot be reasonably estimated.
- (ii) Indemnity has been provided to all directors and/or officers of the Corporation for various items including, but not limited to, all costs to settle suits or actions due to association with the Corporation, subject to certain restrictions. The Corporation has purchased directors' and officers' liability insurance to mitigate the cost of any potential future suits or actions. The term of the indemnification is not explicitly defined, but is limited to the period over which the indemnified party served as a trustee, director or officer of the Corporation. The maximum amount of any potential future payment cannot be reasonably estimated.
- (iii) In the normal course of business, the Corporation has entered into agreements that include indemnities in favor of third parties, such as purchase and sale agreements, confidentiality agreements, engagement letters with advisors and consultants, outsourcing agreements, leasing contracts, information technology agreements and service agreements. These indemnification agreements may require the Corporation to compensate counterparties for losses incurred by the counterparties as a result of breaches in representation and regulations or as a result of litigation claims or statutory sanctions that may be suffered by the counterparty as a consequence of the transaction. The terms of these indemnities are not explicitly defined and the maximum amount of any potential reimbursement cannot be reasonably estimated.

The nature of these indemnification agreements prevents the Corporation from making a reasonable estimate of the maximum exposure due to the difficulties in assessing the amount of liability which stems from the unpredictability of future events and the unlimited coverage offered to counterparties. Historically, the Corporation has not made any significant payments under such or similar indemnification agreements and therefore no amount has been accrued in the balance sheet with respect to these agreements.

23. Comparative figures

The prior year's comparative figures for property, plant and equipment and intangibles have been reclassified by an amount of \$15,686 related to work-in-progress for computer software which should have been reflected as an intangible in the prior year. In addition an amount of \$1,462 which was previously netted in other revenue has been shown separately on the statement of income and other comprehensive income.