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Overview of Cost Trends

Ex.4/Tab 1/Sch.1 - Overview of Operating Expenses

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- 4 OM&A expenses included in the calculation of Ottawa River Power's revenue requirement are
- 5 those determined to be reasonable in amount and necessary for and related to the provision of
- 6 utility service and benefit customers.
- 7 In this Exhibit, the operating costs consist of the required expenditures necessary to maintain
- 8 and operate ORPC's distribution system assets, the costs associated with metering, billing,
- 9 collecting from its customers, the costs associated with ensuring all stakeholders safety (public,
- 10 employees etc.) and the costs to maintain the distribution business service quality and reliability
- standards with the regulating bodies.
- ORPC's existing rates are based on the Board-approved rates in 2010 following a cost of
- service rate application, and adjustments to its base distribution rates in 2011-2015 under the
- 14 Board's third Generation Incentive Regulation Mechanism.
- As shown at Exhibit 6, the Revenue Deficiency is determined to be \$674,940. The deficiency is
- due to the increase in the rate base and OM&A. The proposed rate base for 2016 is \$789k
- million higher than the 2010 Board-approved amount, an increase of 7%.
- 18 Based on a 7.87% overall cost of capital, the increase in the rate base drives an increase to the
- 19 revenue requirement. The factors contributing to the change in the rate base are discussed in
- detail at Exhibit 2 but for the most part, are due to investments in the distribution system to
- 21 accommodate growth and the inclusion of smart meters into rate base. Note that the decrease
- in WCA rate from 13% to 7.5% has reduced the Rate Base by \$1,479,340 and the Revenue
- 23 Requirement by \$116k.
- 24 Significant factors that affected operation and maintenance costs are aging distribution station
- assets, smart meter operating expenses and customer locate costs. The costs associated with
- the maintenance of ORPC's substations are necessary in order to operate and maintain the
- distribution system in a safe and reliable manner. The increasing complexity in the regulatory
- 28 environment, such as the introduction of smart meters, has influenced OM&A spending. ORPC

Ottawa River Power Corporation EB-2014-0105

Exhibit 4 – Operating Expenses

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- has various programs in place geared to increasing effectiveness and long term success that
- 2 include: training and succession planning. These programs also contribute to increased OM&A
- 3 expenses. ORPC successfully copes with external factors (e.g. damage control due to extreme
- 4 weather, changes in technology, the transition to the Smart Grid, changes in government and
- 5 regulatory policy (e.g. ongoing Code amendments, implementation of the Ontario Clean Energy
- 6 Benefit) while continuing to provide safe and reliable distribution services. ORPC has hired six
- 7 apprentice journeymen since 2010 with four of the six having now completed their
- 8 apprenticeship. Like all commercial entities, ORPC experiences inflationary pressures which
- caused an increase in its OM&A spending of approximately \$694K over the 5 year period 2010-
- 10 **2015**.
- 11 The contributing factors listed above are discussed further in the OM&A programs at Ex.4/Tab
- 12 3/Sch.1 and cost drivers Ex.4/Tab 2/Sch.1.
- 13 Year over year variance analysis are presented following the tables or more specifically at
- 14 Ex.4/Tab 2/Sch.2.

Table 4.1: 2016 vs. 2010 Board Approved

	2012 Board Approved	2016	Variance from Board Approved
Operations	\$360,476	\$630,467	269,991
Maintenance	\$705,409	\$802,123	96,713
Billing and Collecting	\$616,443	\$733,000	116,557
Community Relations	\$58,624	\$67,000	8,376
Administrative & General	\$859,815	\$1,062,375	202,559
Total OM&A Expenses	\$2,600,768	\$3,294,964	394196

- OEB Appendix 2-JA below shows a summary of ORPC Operations, Maintenance and
- 2 Administrative ("OM&A") costs as required by the OEB's filing guidelines.

Appendix 2-JA - Summary of Recoverable OM&A Expenses

Reporting Basis	CGAAP	CGAAP	CGAAP	CGAAP	NEWGAAP	NEWGAAP	NEWGAAP	NEWGAAP
	Board Approved	2010	2011	2012	2013	2014	2015	2016
Operations	\$360,476	\$388,095	\$548,028	\$562,813	\$595,899	\$589,388	\$617,080	\$630,467
Maintenance	\$705,409	\$491,364	\$721,496	\$693,882	\$840,521	\$707,406	\$766,322	\$802,123
SubTotal	\$1,065,885	\$879,459	\$1,269,524	\$1,256,695	\$1,436,420	\$1,296,794	\$1,383,402	\$1,432,589
%Change (year over year)		-17.5%	44.4%	-1.0%	14.3%	-9.7%	6.7%	10.5%
%Change (Test Year vs Last Rebasing Year - Actual)							29.8%	62.9%
Billing and Collecting	\$616,443	\$600,482	\$528,100	\$533,838	\$577,268	\$634,033	\$710,315	\$733,000
Community Relations	\$58,624	\$41,451	\$53,320	\$47,391	\$52,864	\$55,452	\$61,000	\$67,000
Administrative and General+LEAP	\$859,815	\$821,877	\$833,118	\$817,920	\$1,026,994	\$915,963	\$969,266	\$1,062,375
SubTotal	\$1,534,883	\$1,463,810	\$1,414,538	\$1,399,149	\$1,657,126	\$1,605,448	\$1,740,581	\$1,862,375
%Change (year over year)		-43.7%	-3.4%	-1.1%	18.4%	-3.1%	8.4%	16.0%
%Change (Test Year vs Last Rebasing Year - Actual)							-33.1%	21.3%
Total	\$2,600,768	\$2,343,269	\$2,684,062	\$2,655,844	\$3,093,547	\$2,902,242	\$3,123,984	\$3,294,964
%Change (year over year)			14.5%	-1.1%	16.5%	-6.2%	17.6%	26.7%

Summary and Cost Driver Tables

Ex.4/Tab 2/Sch.1 - Cost Driver Tables

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- 4 In accordance with the OEB's minimum filing requirements, OEB Appendix 2-JB, below, outlines
- 5 the key drivers of OM&A costs over the 2012 to 2016 period. The majority of the increase in
- 6 costs is associated with Operation and Maintenance expenses.
- 7 Operations and Maintenance expenses include all costs relating to the operation and
- 8 maintenance of the ORPC distribution system which are necessary in order to keep the
- 9 distribution system is in a state of good repair. The work typically involves inspection, testing,
- cleaning, and verification activities. This includes both direct labor costs and non-capital material
- spending to support both scheduled and reactive maintenance events.
- ORPC strives to provide safe, reliable service while minimizing the life cycle costs of assets by
- doing predictive and preventative work. Maintenance work also help to identify those areas that
- require capital investments. ORPC is then able to adjust its capital spending priorities to
- address these matters. This process is described in more detail in ORPC's Distributions
- 16 System Plan, found at Ex.2/Tab 5/Sch.2
- ORPC places a high priority on the upkeep and replacement of its aging infrastructure. Asset
- management leads to increases in operational costs. Distribution equipment that was placed in-
- service over 40 years ago, in many cases, has reached its normal useful life. Therefore ORPC
- 20 is faced with the ongoing replacement of this aging infrastructure that originated in those early
- 21 years when growth accelerated. Customer expectations for reliability have increased over time
- and as new technology is added to the system it can only perform on a solid base of well-
- 23 maintained distribution infrastructure. Thus, investment in replacement equipment along with its
- 24 associated operational costs has become a continuous reality for ORPC as it commits to
- satisfying the essential community needs.

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OEB Appendix 2-JB - Recoverable OM&A Cost Driver Table

Reporting Basis	CGAAP	CGAAP	CGAAP	NEWGAAP	NEWGAAP	NEWGAAP	NEWGAAP
OM&A	2010	2011	2012	2013	2014	2015	2016
Opening Balance	\$2,600,768.00	\$2,343,269.00	\$2,684,061.47	\$2,655,844.47	\$3,093,546.47	\$2,902,242.65	\$3,123,983.65
Salaries Wages and Benefits	-\$45,046	\$16,086		\$69,022		\$29,000	\$40,000
Apprentice Wages and Training	-\$58,000	\$49,000	-\$24,000			\$18,000	\$15,801
Bad Debt Expense	\$3,968	-\$9,257	\$6,654	\$6,391	\$47,707	-\$23,464	\$5,000
Tree Trimming	-\$88,879	\$85,571	-\$17,545	\$60,919		\$4,264	\$5,000
Substation Maintenance	-\$21,081	\$38,187		\$13,312	-\$15,275	\$5,337	\$13,387
Meter Reading	-\$48,842	-\$20,875		\$13,096		\$16,564	
Post Retirement Adjustment/Actuarial		\$45,000	-\$45,000	\$109,219	-\$108,527	\$1,000	\$1,000
Meter Operations		\$73,479		-\$32,159	-\$28,502	\$9,692	
Wind Storm in April 2011		\$25,281					
Transformer Maintenance		\$24,879				\$11,289	
Storm July 18, 2011		\$14,196					
Underground Locates			\$15,241	\$48,443			
IFRS			\$30,000				
Legal				\$33,071	-\$15,640		
Storm July 17, 2013				\$42,006	-\$42,006		
Wind Storm in November 2013				\$49,812	-\$49,812		
Postage						\$55,000	\$5,000
Billing& Collecting				\$14,422		\$28,414	\$10,000
Community Relations & Safety						\$5,548	\$6,000
Memberships					\$23,100	\$15,250	
Regulatory re 2016 COS							\$41,000
Overhead Operations and Maintenance						\$29,893	\$15,000
	\$381	-\$755	\$6,433	\$10,148	-\$2,349	\$15,954	\$13,792
Decrease in OM&A offseting increase							
Closing Balance	\$2,343,269	\$2,684,061	\$2,655,844	\$3,093,546	\$2,902,243	\$3,123,984	\$3,294,964
OM&A Summay Integrity Check	\$2,343,269	\$2,684,062	\$2,655,844	\$3,093,547	\$2,902,242	\$3,123,984	\$3,294,964
Difference	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Cost Drivers and Considerations

4 **2010**

- \$134,000 was provided for in rates for apprentices and their training smoothed over 4 years. Apprentices were at their lowest rate in 2010.
 - Approval in the 2010 rate application of management salaries upgrades totaling \$181,000 that occurred in 2011.
- Very little tree trimming in 2010.
- Meter reading decrease with implementation of smart meters.

11 **2011**

- Apprentice training as wage increases
- Management salaries adjusted
- Tree trimming back to normal
- Substation maintenance up re aging infrastructure

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1 Post retirement adjustment for the auditor estimate. Meter reading decrease of \$20K. Meter operations increase due to smart meters 2 3 Transformer maintenance increase is due to PCB legislation. 4 Two storms totaling \$39K 2012 5 Apprentices finish training 6 7 No post retirement adjustment 8 IFRS Costs \$30K 9 Underground locates \$15K 2013 10 New CEO hired in July 1, 4 months of duplication, human resources costs for hiring 11 12 \$70K 13 Tree trimming increase of \$60K Post retirement expense of \$109K with a report completed by Actuarial and an entry 14 15 being completed 16 Meter operation decrease of \$32K with smart meter operations now fully in place and 17 processes finalized. 18 Underground locates have an increase \$48K with joining Ontario One Call. Locates 19 are often not ours, locates are having to be done a second time with first one 20 expiring, as well as Ontario One Call costs themselves. 21 Two storms totaling \$92K. 22 2014 23 24 \$47K increase in bad debts due to higher bills.

No material post retirement adjustment this year.

conservation and operational support to its members.

Ottawa River Power joined Cornerstone Hydro Electric Concepts Inc. (CHEC) at a

No storms occurred this year, bringing overhead maintenance back to a more normal

cost of \$23,000 for eight months. This membership provides regulatory, finance,

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level.

1 **2015**

- \$47K in increased wages and apprentice training
- Postage \$55 K for monthly billing and increased postage price
- \$28K for additional billing labour
- Memberships up \$13.5K full year in CHEC plus EDA increase.

2016

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- \$65K in wages and apprentice training
- \$41K in regulatory expenses
- \$10K in collecting with retirement and replacement of collection clerk

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Ex.4/Tab 2/Sch.2 - OM&A Variance Analysis

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- 3 Table 4.2 below shows the year over year variances of Ottawa River Power's OM&A expenses.
- 4 A variance analysis of expenses exceeding the materiality threshold follows the table.

5 Table 4.2: Summary of Recoverable OM&A Expenses

	Board Approved	2010	Variance	2011	Variance	2012	Variance	2013	Variance	2014	Variance	2015	Variance	2016	Variance
Operations	\$360,476	\$388,095	-\$27.619	\$548,028	\$159,933	\$562,813	\$14,785	\$595.899	\$33,086	\$589,388	\$26,575	\$617,080	\$21,131	\$630.467	\$13,385
Maintenance	\$705,409	\$491,354	\$214.045	\$721,496	\$230,132	\$693,882	-\$27,614	\$840.521	\$146,639	\$707,406	\$13,524	\$766,322	-\$74,199	\$802,123	\$35,800
Billing and Collecting	\$615,443	\$600,432	\$15,961	\$528,100	-\$72,382	\$533,838	\$5,738	\$577.268	\$43,430	\$534,033	\$100,195	\$710,315	\$133,047	\$733,000	\$22,685
Community Relations	\$53,624	\$41,451	\$17,173	\$53,320	\$11,869	\$47,391	-\$5,929	\$52.864	\$5,473	\$55,452	\$8,061	\$61,000	\$3,136	\$67,000	\$6,000
Administrative and General	\$859,815	\$821,877	\$37,939	\$833,118	\$11,241	\$817,920	-\$15,198	\$1,026,994	\$209,074	\$915,963	\$98,043	\$969,266	-\$57,728	\$1,062.375	\$93,109
Total OM&A Expenses	\$2,600,768	\$2,343,259	\$257.499	\$2,584,062	\$340,792	\$2 655,344	-\$23,217	\$3,093,547	\$437,703	\$2,902,242	\$246,398	\$3 123,984	\$30,437	\$3,294,964	\$170,980
Adjustments for Total non- recoverable items							8								
Total Recoverable OM&A Expenses	\$2,600,758	\$2,343,259	\$257.499	\$2,584,062	\$340,792	\$2 655,344	-\$23,217	\$3,093.547	\$437,703	\$2,902,242	\$246,398	\$3,123,984	\$30,437	\$3,294 964	\$170,980
Variance from previous year	- 12:			\$340,792	- 3	-\$28,217		\$437.703		-\$191,304		\$221,741		\$170.980	
Percent change (year over year)	-			15%		-1%	1	16%		-6%		8%		5%	

- 7 The year over year changes in excess of 50,000 are explained in the following section. Ottawa
- 8 River Power's materiality criterion is calculated using the OEB's methodology.
- 9 2010-2011 Variances, Increases above the materiality threshold are described below:
- Acct 5005 Supervision up \$62,471 with the retirement and replacement of the lines superintendent
- Acct 5065 Smart meter operation \$78,992 staff resources, training etc.
- Acct 5125 o/h maintenance \$77,476 two storms
- Acct 5135 Tree trimming \$85,571 back to normal level
- 2011-2012 Variances, Increases above the materiality threshold are described below
- Acct# 5005 decrease of \$52,471 back to normal
- 2012-2013 Variances, Increases above the materiality threshold are described below
- Acct 5125 \$54,394 with two storms
- Acct 5135 \$60,919 tree trimming
- Acct 5645 \$135,066: 109K post retirement actuarial, OMERS \$22K re general increase and two presidents for 4 months.

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- 2013-2014 Variances, Increases above the materiality threshold are described below
- Acct 5125 decrease of \$86,452 with no storms
 - Acct #5645 decrease of \$76,208 with no accounting entry re post-retirement benefits from 2013
- 5 2014 2015 Variances, Increases above the materiality threshold are described below
- Acct 5315 billing and collecting expected to increase by \$78,414 with the implementation on January 1, 2015 of monthly billing. Postage costs of \$55,000 as well as additional billing staff. Please note that bad debts are expected to decrease by \$23,464.

10 **2015-2016** Variances

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- No variances over \$50K exist in any one single USofA account
- 12 With the exception of costs related to the regulatory matters, ORPC has not included any one-
- time costs in the 2016 operating budget. The estimated costs for completing this application are
- being amortized over a period of five years. Further details on this topic can be found at
- 15 Ex.4/Tab 3/Sch.7.
- 16 OEB Appendix 2-L Recoverable OM&A Cost per Customer and per FTE below, outlines the
- 17 cost per customer per full time employee. This information is provided for the 2012 to 2016
- period, in accordance with the OEB's minimum filing requirements, discussions of cost per
- 19 customer flows the Appendix.

OEB Appendix 2-L – Recoverable OM&A Cost per Customer and per FTE

	2010	2011	2012	2013	2014	2015	2016
Reporting Basis							
Number of Customers	13,433	13,518	13,603	13,688	13,777	13,874	13,956
Total Recoverable OM&A	2,343,269	2,684,062	2,655,844	3,093,547	2,902,242	3,123,984	3,294,964
OM&A cost per customer	174	199	195	226	211	225	236
Number of FTEs	28	30	29	30	27	29	29
Customers/FTEs	488	458	477	464	520	487	481
OM&A Cost per FTE	85,210	90,985	93,188	104,866	109,519	109,613	113,619

- As shown in the OEB appendix above, the OM&A costs per customer in the Test Year has
- 23 marginally increased since the 2012 Board Approved costs. The problem which the utility is
- faced with is that despite that fact that the number of customers in ORPC is not growing,

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- investments in its customer service and investments in its infrastructure (repairs and
- 2 maintenance) are still required.
- On the up side, according to the OEB's published "total cost per customer, ORPC at \$471 in
- 4 2014 was still well below the provincial average of \$614 per customer.

Program Delivery Costs with Variance Analysis

Ex.4/Tab 3/Sch.1 – OM&A Programs

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- 4 The following section describes programs which ORPC is in the process of adopting. The
- 5 categorization of USoA account/functions has been based on the RRFE categories, Customer
- 6 Focus, Operational Effectiveness, Public Responsiveness and Miscellaneous.
- Ottawa River Power determined the programs to be presented in this analysis based on
- 8 significant activities performed within department of the organization. All these programs are
- 9 considered in the budgeting process and as such they are reviewed regularly by the senior
- management team. Financial results are presented to the Board of Directors at bi-monthly
- 11 meetings.
- ORPC notes that prior to 2014, the programs listed at the previous schedule and presented in
- the table below were not in place. The utility carefully selected and adopted these programs
- based on a review of OM&A Programs that were introduced in recent Cost of Service
- application. The utility fully plans on using, tracking and reporting on these programs on a
- 16 going forward basis. The utility fully expects that these OM&A Programs will evolve and
- 17 change over time ORPC aims to meet or exceed the system maintenance and inspection
- requirements of the Ontario Energy Board's Distribution System Code (DSC) in order to
- minimize subsequent repair and/or replacement costs.

Customer Focus

- Community Relations and Safety
- Customer Service, Mailing Costs, Billing and Collections
- Bad Debts
 - Smart Meter Reading
- Service Locates

Operational Effectiveness

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Meters operations and maintenance

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1	 Transformers
2	Overhead lines
3	Underground lines
4	Vegetation Management
5	Engineering and Mapping
6	Management and Admin
7	Corporate Membership
8	Misc Expenses
9	 Building, Heating, Electricity, Taxes and Insurance
10	Public and Regulatory Responsiveness
11	Legal and Accounting
12	Regulatory
13	 Capitalization Policy Change (Effective Jan 1,, 2013)
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15	OEB Appendix 2-JC – OM&A Programs Table is presented at the next page
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Detail of OM&A Programs Table

			Detail Of	OWA Prog	iailis iabie				ı		
										Test Year Versus Last Rebasing	Test Year Versus Most Current Actuals
Reporting Basis		Board Approved	CGAAP	CGAAP	CGAAP	CGAAP	CGAAP	NEWGAAP	NEWGAAP		
Programs	USoA	2010	2010	2011	2012	2013	2014	2015	2016	Variance (\$)	Variance (\$)
	00071	20.0	20.0	20	20.2	20.0		20.0	20.0	ταπαπου (ψ)	(¥)
Customer Focus											
Community Relations and Safety		\$58,624	\$41,451	\$53,320	\$47,391	\$52,864	\$55,452	\$61,000	\$67,000	\$8,376	, , , .
Customer Service, Mailing Costs, Billing and Collections		\$491,757	\$505,595	\$464,036	\$466,907	\$503,175	\$514,359	\$603,449	\$620,000	\$128,243	\$105,641
Bad Debts		\$58,000	\$61,968	\$52,712	\$59,366	\$65,757	\$113,464	\$90,000	\$95,000	\$37,000	
Meter Reading/smart meter reads		\$92,805	\$48,842	\$27,967	\$27,146	\$41,052	\$29,665	\$46,219	\$50,000	-\$42,805	
Service Locates		\$50,458	\$46,361	\$44,530	\$55,568	\$88,230	\$95,347	\$95,000	\$100,000	\$49,542	\$4,653
Sub-Total		\$751,644	\$704,218	\$642,565	\$656,378	\$751,078	\$808,287	\$895,668	\$932,000	\$180,356	\$123,713
Operational Effectiveness											
Meters operations and maintenance		\$53,997	\$45,131	\$124,123	\$153,930	\$136,324	\$107,761	\$115,682	\$110,000	\$56,003	\$2,239
Transformers		\$29,677	\$38,240	\$63,244	\$79,190	\$36,023	\$47,312	\$58,245	\$60,000	\$30,323	
Overhead Lines		\$364,305	\$301,523	\$405,336	\$393,720	\$524,887	\$383,030	\$452,286	\$474,082	\$109,777	\$91,052
Underground Lines		\$50,678	\$26,291	\$35,220	\$19,221	\$48,323	\$39,950	\$43,407	\$50,000	-\$678	
Vegetation Management		\$161,222	\$72,343	\$157,914	\$121,519	\$182,438	\$190,736	\$195,000	\$200,558	\$39,336	
Engineering & Mapping		\$102,091	\$117,568	\$181,079	\$144,517	\$137,880	\$171,003	\$136,600	\$143,949	\$41,858	
Management and Adminstration		\$561,330	\$540,033	\$483,900	\$457,154	\$637,567	\$532,348	\$590,066	\$628,851	\$67,521	\$96,503
Corporate Memberships		\$25,000	\$29,664	\$42,413	\$33,724	\$32,650	\$55,910	\$71,000	\$75,324	\$50,324	\$19,414
Miscellaneous Expenses		\$51,070	\$61,971	\$68,925	\$89,565	\$91,760	\$99,748	\$90,000	\$92,000	\$40,930	
Building, Heating, Electricity, Taxes Insurance		\$261,905	\$268,963	\$260,434	\$279,029	\$321,196	\$292,113	\$309,030	\$318,200	\$56,295	\$26,087
Substation Operations and Maintenance		\$80,049	\$60,830	\$96,192	\$82,769	\$67,054	\$75,822	\$65,000	\$65,000	-\$15,049	
Sub-Total		\$1,741,324	\$1,562,557	\$1,918,780	\$1,854,339	\$2,216,101	\$1,995,734	\$2,126,316	\$2,217,964	\$476,640	\$222,230
Public and Regulatory Responsiveness											
Legal and Accounting		\$31,500	\$38,297	\$44,970	\$43,613	\$41,086	\$58,010	\$55,000	\$62.000	\$30,500	\$3,991
Regulatory		\$95,000	\$38,198	\$77,748	\$101,513	\$44,531	\$40,212	\$47,000	\$83,000	-\$12,000	\$42,788
Capitalization Policy Change (Effective Jan 1, 2013)		ψ50,000	ψου, 100	ψ11,1-10	ψ101,010	\$40,750	ψτ0,212	ψτι,000	ψου,υυυ	-φ12,000 \$0	
Sub-Total		\$126,500	\$76,494	\$122,718	\$145,127	\$126,368	\$98,221	\$102,000	\$145,000	\$18,500	\$46,779
TOTAL OM&A		2,619,468	2,343,269	2,684,063	2,655,844	3,093,547	2,902,242	3,123,984	3,294,964	675,496	392,722
	a ale	2,013,400	, ,	, ,			, ,		, ,	0/0,490	352,122
Integrity Ch	eck		2,343,269	2,684,062	2,655,844	3,093,547	2,902,242	3,123,984	3,294,964		

Ex.4/Tab 3/Sch.2 - Program Variance Analysis

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- A variance analysis has been performed below comparing the 2016 test year to the 2014
- 4 actuals as well as the 2016 to the 2010 Board approved figures. Variances greater than
- 5 \$50,000 have been documented below.

6 Variance Analysis

2016 Test Year vs. 2014 Actuals

- Customer service, mailing costs, billing and collections have been forecasted at \$620,000 (an increase of \$105,641). This is a result of moving to monthly billing as of January 1, 2015. In 2014 Ottawa River Power produced approximately 83,000 bills for its 10,800 customers. In 2015 this will increase to over 135,000 bills. Postage alone will increase by over \$50,000. Increased billing labour will add an additional \$30,000. Collecting is also expected to increase with the collection clerk retiring and the hiring and training of a new clerk.
- Overhead lines are forecasted with an increase of \$91,052. Ottawa River Power is undertaking a number of maintenance programs to enhance its reliability.
- Management and Administration are forecasted to be \$96,503 over 2014. This is
 primarily due to the Customer Service and IT Manager that retired in May 2014. A
 major part of the wages was charged to administration. The position was managed
 by the President, but after more than a year a new Manager has been promoted and
 the position filled.

2016 Test Year vs. 2010 Board Approved

Customer service, billing and collecting has risen by \$128,243 from the last board
approved amount in 2010 until the test year 2016. A number of contributors include
postage prices, amount of postage in the move to monthly billing, and billing labour
itself. In the last number of years, Ottawa River Power has seen a significant
increase in the number of customer inquiries and high bill complaints. In addition the
installation of smart meters has also caused a rise in customer concerns.

Ottawa River Power Corporation EB-2014-0105 Exhibit 4 – Operating Expenses

Filed: August 28, 2015

• Overhead line operation and maintenance has also seen a marked increase with aging infrastructure and more adverse weather conditions.

- Management and administration has increased by \$67,521. During the years from 2010 until 2016 the OMERS pension plan alone, has increased by \$73,000. Other employer payroll taxes have also risen. The number of managers has not increased with only inflationary adjustment since the board approved adjustment in 2010.
- Corporate memberships have increased by \$50,324 with the membership rates rising and the new membership in Cornerstone Hydro Electric Concepts Inc.
- Building Costs have risen by \$56,295 over 2010 with inflationary increases in taxes
 and insurance. Heating has increased significantly with higher electricity rates.
 Additionally maintenance and repairs are increasing with Ottawa River Power's more
 than 100 year old building.

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Ex.4/Tab 3/Sch.3 - Employee Compensation

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Compensation

- 4 Ottawa River Power is committed to making the company increasingly safe, secure and
- 5 efficient. To succeed in an environment of increased growth, budget constraints, technological
- 6 advances to the grid, Green Energy Act and regulatory changes, Ottawa River Power must
- 7 recruit and retain individuals with the appropriate skill set to remain current and competitive. In
- 8 order to meet this challenge, Ottawa River Power requires employees who are skilled, creative
- 9 and committed to accomplishing the company's objectives.
- In an industry faced with an aging workforce and the challenges of a competitive labour market,
- Ottawa River Power is faced with a turnover of approximately 25 percent of its workforce within
- the next five years. To manage this level of change in its workforce, Ottawa River Power must
- position itself to attract, motivate and retain the talent that is critical to maintaining and renewing
- its distribution system. Therefore, Ottawa River Power's total compensation package and ability
- to offer a rewarding work experience must enable it to compete successfully for employees with
- the requisite skill sets. To avoid falling behind the market it is important that on-going
- maintenance of the compensation system be done as well. With that in mind, each year any
- 18 recommended compensation adjustments are based on market data from various HR
- 19 consultants and industry projections.
- 20 ORPC's workforce is comprised of unionized and non-unionized employees.

Unionized Employees

- 22 IBEW Local 2228 is the sole bargaining agent for over 70 percent of Ottawa River Power's
- employees. Compensation for unionized employees is negotiated through the collective
- bargaining process. When negotiating wage levels, consideration is given to the skill sets
- 25 required to work within the distribution system, as well as the competitive wage levels of its
- 26 geographic market.

Exhibit 4 – Operating Expenses Filed: August 28, 2015

- 1 Ottawa River Power has two Collective Agreements with IBEW Local 2228 representing both
- 2 Office and Trades workers. Ottawa River Power's present contract is effective from July 1,
- 3 2014 until July 1, 2019. Wage increases were negotiated at 2.85 percent for each contract
- 4 year. This is consistent with other negotiated settlements with the LDCs in its geographic area.
- 5 The previous negotiated wages increases were 3% per year from 2009 until 2014.

Management and Non Union Employees

- 7 Ottawa River Power provides its non-unionized employees consisting of the Executive,
- 8 Managers and other Non-union staff with a compensation package comprised of a base salary.
- 9 Ottawa River Power has a formal and disciplined approach in awarding merit increases to
- employees. Merit pay is intended to provide a system to reward employee's success and
- achievement through increases to base pay. As mentioned in the 2010 Cost of Service
- 12 applications adjustments were being made to management salary levels. These were
- completed in 2011. During 2012 and 2013 merit increases were 3% while 2014 saw merit
- increases of 2.85%.

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- 15 In order to ensure Ottawa River Power remains competitive in their compensation package for
- their non-union staff it takes part in the Management Salary Survey from MEARIE.

17 **OMERS Pension Plan**

- The employees of all LDCs are required to participate in the OMERS retirement plan. Therefore,
- 19 the pension benefits provided to the employees of Ottawa River Power are consistent with the
- 20 pension benefits provided to employees of other LDCs. This plan is a contributory plan with
- 21 employees contributing 50 percent of the premiums and Ottawa River Power contributing 50
- 22 percent.

23

Employee Benefit Plan

- 24 A comprehensive and competitive benefits package exists which includes health and dental
- insurance, life insurance, vacation and leave policies. The plans are designed to address the
- health and wellness needs of the employee.

Ottawa River Power Corporation EB-2014-0105

Exhibit 4 – Operating Expenses Filed: August 28, 2015

- All benefit plans for each employee group are essentially the same. The unionized benefit plans,
- 2 negotiated through collective bargaining, play a significant role in driving the plan design for the
- 3 non-unionized employees, with most plan provisions remaining common across all employee
- 4 groups.
- 5 Post age 65 retirement benefits include only reduced Life insurance in which Ottawa River
- 6 Power Corporation pays 100% of the premium.
- 7 The most recent Actuarial Report is presented at the next page.

Peter Martin, MA, FSA, FCIA

Consulting Actuary

March 13, 2015.

Ms. Jane Wilkinson-Donnelly, CMA Chief Financial Officer Ottawa River Power Corporation 277-351 Pembroke St West Pembroke, ON K8A 5N5

Dear Ms. Wilkinson-Donnelly,

RE: PS3250 PRB Valuation Update for presentation of 2014

Purpose

The purpose of this report is to present the results of the update of the valuation of your post retirement benefit (PRB) program of benefits and to develop the accounting entries and disclosure items for your fiscal year ending December 31, 2014 in compliance with section 3250 of the public sector accounting handbook.

Executive Summary of Valuation Update Results

Valuation Up	date Results	
	December 31,	December 31,
	2013	2014
Active Lives	\$100,473	
Retired Lives	<u>\$98,746</u>	
Accrued Benefit Obligation (ABO)	\$199,219	\$199,911
Current Service per active life	\$196.11	\$196.11
Number of active lives	28	26
average age active lives	46.8 years	
EARSL	14	14
Number of retired lives	9	10
average age of retired lives	68.0 years	

Accounting Reconciliation and Disclosure Items

The development of your accounting presentation and disclosure items for 2014 is shown below. These results are based on:

➤ the assumptions and certain demographic assumptions as of December 31, 2013 contained in the April 8, 2014 report,

Peter Martin, MA, FSA, FCIA

Consulting Actuary

- > your actual life insurance premiums in 2014 per advice¹, and
- > your actual number of active lives at the end of 2014 per advice¹.

The development of the disclosure items is as follows:

Accounting Presentation	on and Reconcilia	ation for 2014	
		Unamortized	
		Actuarial	Total Liability
PRB Retiree Life	ABO	Gain/(Loss)	in Books
As at Dec. 31, 2013 (Note 1)	\$199,219		\$199,219
plus Current Service Cost (Note 2)	\$5,295		\$5,295
less Benefits Paid Including Tax (Note 3)	(\$12,560)		(\$12,560)
plus Interest (Note 4)	\$7,957		\$7,957
plus amortization of gain/(loss)			
Actual PRB Liability December 31, 2013	\$199,911		\$199,911

Note 1 - As per my report of April 8, 2014.

Note 2 - Based on current service cost of \$196.11 per life and an average 27 lives at mid-2014

Note 3 - As per an e-mail of March 12, 2015 from Jane Wilkinson.

Note 4 - At 4% as per my report of April 8, 2014 applied to the starting ABO and half the net Current Service Cost less Benefits Paid.

Yours truly,

Peter Martin, MA., FSA, FCIA, Consulting Actuary

1924 Bonnymede Drive Mississauga, Ontario L5J 1E1

Phone: (416) 629-1031 Email: golden@pobox.com

March 13, 2015

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¹ As provided in an e-mail from Jane Wilkinson on March 12, 2015.

Peter J. Martin, MA, FSA, FCIA, FDS

Professional and Educational Designations

- Hon. B.A. majoring in Mathematics and History, Trent University, (1978)
- M.A. in history from York University, (1980)
- B.Ed. from University of Toronto, (1980)
- Fellow of the Society of Actuaries (FSA), (2000)
- Fellow of the Canadian Institute of Actuaries (FCIA), (2000)
- Divorce Financial Specialist (DFS), (2013)

Experience

- Employed 1980 1988 in insurance actuarial work
- Employed 1988 1989 in pension consulting
- Employed 1989 1991 at Pension Commission of Ontario, (now the Financial Services Commission of Ontario)
- Employed 1991 1993 ITT Hartford Life of Canada
- Employed 1993 1995 in Sun Life's Group Retirement Savings Division
- Employed 1995 2000 in Sun Life's Canadian Individual Division
- Employed 2000 2001 with Illustrate Inc.
- Established Golden Actuarial Services in 2001 specializing in the calculation of pension values on marriage breakdown and the determination of economic loss on injury or fatality
- Organizer of the 2008 and 2012 Actuarial Evidence conferences of the Canadian Institute of Actuaries and presenter at conferences
- Have testified as expert witness in Ontario
- Co-author of CIA submission to the Law Commission of Ontario on Division of Pensions Upon Marriage Breakdown – 2008
- Addressed Social Policy committee of the Ontario Legislature on Bill 133 – 2009
- Presenter at the Ontario Bar Association's Family Law "Bread and Butter" seminar, 2012
- From January 1, 2012 presented to 20+ groups of lawyers on the changes in valuation of pensions on marriage breakdown in Ontario and started e-mail newsletter periodically sent to 15,000 lawyers in Ontario

Filed: August 28, 2015

OEB Appendix 2-K – Employee Compensation

Employee Costs

	Board Approved	CGAAP	CGAAP	CGAAP	NEWGAAP	NEWGAAP	NEWGAAP	NEWGAAP	
	2010	2010	2011	2012	2013	2014	2015	2016	
Number of Employees (FTEs including Part-Time) ¹									
Management (including executive)	7	5	6	6	6	5	6	6	
Non-Management (union and non-union)	21	23	24	23	24	22	22	22	
Total	28	28	30	29	30	27	28	28	
Total Salary and Wages including ovetime and incentive pay	otal Salary and Wages including ovetime and incentive pay								
Management (including executive)	\$501,086.00	\$490,840.34	\$520,923.35	\$534,513.25	\$580,655.98	\$512,952.25	\$525,325.83	\$564,693.98	
Non-Management (union and non-union)	\$1,252,874.00	\$1,145,751.33	\$1,250,222.21	\$1,261,062.55	\$1,361,964.53	\$1,424,155.58	\$1,462,067.15	\$1,489,690.86	
Total	\$1,753,960.00	\$1,636,591.67	\$1,771,145.56	\$1,795,575.80	\$1,942,620.51	\$1,937,107.83	\$1,987,392.98	\$2,054,384.84	
Total Benefits (Current + Accrued)									
Management (including executive)	\$62,896.00	\$73,145.08	\$82,596.91	\$90,380.13	\$113,405.10	\$96,634.20	\$98,965.24	\$106,381.74	
Non-Management (union and non-union)	\$204,817.00	\$211,055.36	\$218,444.28	\$204,103.97	\$250,306.10	\$264,380.77	\$271,418.69	\$276,546.76	
Total	\$267,713.00	\$284,200.44	\$301,041.19	\$294,484.10	\$363,711.20	\$361,014.97	\$370,383.93	\$382,928.50	
Total Compensation (Salary, Wages, & Benefits)									
Management (including executive)	\$563,982.00	\$563,985.42	\$603,520.26	\$624,893.38	\$694,061.08	\$609,586.45	\$624,291.07	\$671,075.72	
Non-Management (union and non-union)	\$1,457,691.00	\$1,356,806.69	\$1,468,666.49	\$1,465,166.52	\$1,612,270.63	\$1,688,536.35	\$1,733,485.84	\$1,766,237.62	
Total 2	\$2,021,673.00	\$1,920,792.11	\$2,072,186.75	\$2,090,059.90	\$2,306,331.71	\$2,298,122.80	\$2,357,776.91	\$2,437,313.34	

- 3 The table at the next page provides the year-over-year change in FTE headcount from 2010 to
- 4 2015, a portion of which are actual and projected FTEs.

5

Monthly Staffing Levels

Year		Opening Balance	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Ending Balances	Avg
2010							<u> </u>							<u> </u>		
2010	Exec	1	1	1	1	1 1	1 1	1	1	1 1	1	1	1	1	1	1.00
	Mgmt	5	5	5	5	4	4	4	4	4	4	4	4	4	4	4.25
	Union	17	17	17	17	17	17	19	19	19	19	19	19	19	19	18.17
	Non Union	3.5	3.5	3.5	Δ.	^-	4.5	4.5	4.5	4.5	3.5	3.5	3.5	3.5	3.5	3.83
	Total	26.5	26.5	26.5		ilkinson:	26.5	28.5	28.5	28.5	27.5	27.5	27.5	27.5	27.5	27.25
	Total	20.0	20.0	20.0	Ashley a	mgt when	20.0	20.0	20.0	20.0	21.0	21.0	21.0	21.0	21.0	21.20
2011				1	ASITIEY O	illiveu		I		1				<u> </u>		
	Exec	1	1	1	1	1	V 1	1	1	1	1	1	1	1	1	1.00
	Mgmt	4	4	4	4	5	5	5	5	5	5	5	5	5	5	4.75
	Union	19	18	18	18	18	18	18	18	18	18	18	18	19	19	18.08
	Non Union	3.5	2.5	2.5	2.5	3.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	3.92
	Total	27.5	25.5	25.5	25.5	27.5	28.5	28.5	28.5	28.5	28.5	28.5	28.5	29.5	29.5	27.75
2012				•	•	•	•	•	•	•	•	•	•	•	•	
	Exec	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1.00
	Mgmt	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5.00
	Union	19	19	19	19	19	19	19	19	19	18	18	18	18	18	18.67
	Non Union	4.5	4.5	4.5	4.5	4.5	5.5	5.5	5.5	5.5	4.5	4.5	4.5	4.5	4.5	4.83
	Total	29.5	29.5	29.5	29.5	29.5	30.5	30.5	30.5	30.5	28.5	28.5	28.5	28.5	28.5	29.50
2013																
	Exec	1	1	1	1	1	1	2	2	2	1.5	1	1	1	1	1.29
	Mgmt	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5.00
	Union	18	18	18	18	18	18	18	18	18	18	19	19	19	19	18.25
	Non Union	3.5	3.5	3.5	3.5	3.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.17
	Total	27.5	27.5	27.5	27.5	27.5	28.5	29.5	29.5	29.5	29	29.5	29.5	29.5	29.5	28.71
2014																
	Exec	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1.00
	Mgmt	5	5	5	5	5	5	4	4	4	4	4	4	4	4	4.42
	Union	19	19	19	19	19	19	19	19	19	19	19	19	19	19	19.00
	Non Union	4.5	4.5	4.5	4.5	4.5	4.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	3.33
	Total	29.5	29.5	29.5	29.5	29.5	29.5	26.5	26.5	26.5	26.5	26.5	26.5	26.5	26.5	27.75
2045				I		l										
2015	F		-	4			4	4						1 4	4	4.00
	Exec	1	1	1 5	1	1 5	1 5	1	1	1	1 5	1	1 5	1 5	1 5	1.00
	Mgmt	5	5	5	5	5	5	4	4	4	5	5	5	5	5	4.75
	Union	19	19	19	19	19	18	18	17	17	17	17	17	17	17	17.83
	Non Union	3.5	3.5	3.5	3.5	2.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.5	4.08
	Total	28.5	28.5	28.5	28.5	27.5	28.5	27.5	26.5	26.5	27.5	27.5	27.5	27.5	27.5	27.67
2046				<u> </u>	l	l	L		l	L	l	l	L			
2016	Evan	4	1	1	4	1	4	1	4	4	1	1	1	4	4	1.00
	Exec	F	F	-	5	5	-		5	-	-		-	-		1.00
	Mgmt	5	5 17	5 17			5	5 17		5	5 17	5	5 17	5	5	5.00
	Union Non Union	17 4.5	17 4.5	17 4.5	17 4.5	17 4.5	17 4.5	17 4.5	17 4.5	17 4.5	17 4.5	17 4.5	17 4.5	17 4.5	17 4.5	17.00
	Non Union Total	27.5	27.5	27.5	27.5	27.5	27.5	27.5	27.5	27.5	27.5	27.5	27.5	27.5	27.5	4.50 27.50
1	ıvidi	21.5	21.0	21.0	21.5	21.0	21.5	21.0	21.5	21.5	21.0	21.5	21.0	21.0	21.5	21.00
				ļ	<u> </u>		ļ	ļ	<u> </u>	L	ļ	<u> </u>	<u> </u>	Ļ	1	

Exhibit 4 – Operating Expenses Filed: August 28, 2015

Staffing Levels

- 2 Establishing staffing levels and wages is part of ORPC's business planning process. As such
- 3 there is a thorough review and approval process. The starting assumption is that current staffing
- 4 levels are sufficient and any increases need to be justified.
- 5 Planning starts by each business unit reviewing existing headcounts and ensuring that the utility
- 6 has the proper headcount in place ensures critical success factors and supports objectives
- which are described in Exhibit 2 as well as Exhibit 4.
- 8 Each business unit then identifies the headcount required with consideration of the
- 9 requirements for delivering the team's commitment to ORPC's strategy. Staff is required to
- perform important functions to meet ORPC's strategic objectives and provide value added
- services to ORPC's customers.
- 12 Ottawa River Power continues to experience small increases in customer growth, while
- continuing to operate in an environment of increasing regulatory, technical and other
- requirements, often imposed by third parties all of which have caused ORPC's workload to
- increase without a corresponding increase in the number of staff that is required to carry out that
- work.
- 17 Senior management is required to justify the need for all new staff positions to the President and
- 18 CEO. The CEO recommends the changes to the Human Resources Committee of the Board of
- Directors, and to the Board of Directors, as a whole, as part of the overall budget.
- 20 As provided in the table above, ORPC has increased non-union complement of FTE's by one
- 21 since its 2010 COS Rate Filing. This is in anticipation of a retirement.

Ex.4/Tab 3/Sch.4 - Shared Services of Corporate Cost Allocation

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- 3 The purpose of this evidence is to document these arrangements, provide an overview of the
- 4 Shared Services that Ottawa River Power purchases from and provides to its affiliate Ottawa
- 5 River Energy Solutions Inc.
- 6 The business lines of Energy Solutions are comprised of the historical retail lines of the former
- 7 amalgamated utilities. These include water heater rentals, sentinel light rentals, contract work
- 8 and telecommunications and most recently solar projects. Energy Solutions has no employees.
- 9 Ottawa River Energy Solutions Inc. has a seven member Board of Directors that is separate
- from Ottawa River Power Corporation. This is comprised of four members appointed by the City
- of Pembroke, and one member from the remaining three communities: Town of Mississippi
- 12 Mills, Township of Whitewater and Township of Killaloe, Hagarty & Richards.
- Ottawa River Energy Solutions provides internet services to Ottawa River Power on market-
- 14 based pricing.
- Ottawa River Power Corporation provides management and other services to ORES on a cost
- basis. A project and job costing system is used to track time, material and equipment for the
- services provided.
- 18 The Services Agreement between Ottawa River Power Corporation and Ottawa River Energy
- 19 Solutions Inc. took effect on May 1, 2002 and is provided following this schedule.
- 20 Revenues and Expenses related to Incoming and outgoing shared services have remained fairly
- consistent over the past 5 years.
- 22 OEB Appendix 2-N Shared Services/Corporate Cost Allocation is presented below.

Shared Services and Corporate Cost Allocation <u>2010</u>

Year:

Shared Services

Name of	Company	Service	Pricing	Price for the	Cost for the
		Offered Methodolo		Service	Service
From	То	Oncica	Metalodology	\$	\$
Ottawa River Energy	Ottawa River Power				
Solutions	Corporation	Internet Service	Market	19200	
Ottawa River Power	Ottawa River Energy	Water Heater			
Corporation	Solutions	Maintenance	Cost	44275	38500
Ottawa River Power	Ottawa River Energy	Sentinel Light			
Corporation	Solutions	Maintenance	Cost	3662	3183
Ottawa River Power	Ottawa River Energy	Telecommunic			
Corporation	Solutions	ations	Cost	10769	9364
Ottawa River Power	Ottawa River Energy				
Corporation	Solutions	Miscellaneous	Cost	496	432
Ottawa River Power	Ottawa River Energy	Management			
Corporation	Solutions	Services	Cost	39684	34508

Year: <u>2011</u>

Shared Services

Name of	f Company	Service	Pricing	Price for the	Cost for the
		Offered Methodolog		Service	Service
From	То	Ollered	Methodology	\$	\$
Ottawa River Energy	Ottawa River Power				
Solutions	Corporation	Internet Service	Market	19200	
Ottawa River Power	Ottawa River Energy	Water Heater			
Corporation	Solutions	Maintenance	Cost	44579	38764
Ottawa River Power	Ottawa River Energy	Sentinel Light			
Corporation	Solutions	Maintenance	Cost	3417	2971
Ottawa River Power	Ottawa River Energy	Telecommunic			
Corporation	Solutions	ations	Cost	25344	22038
Ottawa River Power	Ottawa River Energy				
Corporation	Solutions	Miscellaneous	Cost	384	333
Ottawa River Power	Ottawa River Energy	Management			
Corporation	Solutions	Services	Cost	41238	35859

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Year: <u>2012</u>

Shared Services

Name of Company		Service	Pricing	Price for the	Cost for the
From	То	Offered	Methodology	Service \$	Service \$
Ottawa River Energy	Ottawa River Power				
Solutions	Corporation	Internet Service	Market	19200	
Ottawa River Power	Ottawa River Energy	Water Heater			
Corporation	Solutions	Maintenance	Cost	67067	58319
Ottawa River Power	Ottawa River Energy	Sentinel Light			
Corporation	Solutions	Maintenance	Cost	5811	5053
Ottawa River Power	Ottawa River Energy	Telecommunic			
Corporation	Solutions	ations	Cost	82668	71885
Ottawa River Power	Ottawa River Energy				
Corporation	Solutions	Miscellaneous	Cost	729	633
Ottawa River Power	Ottawa River Energy	Management			
Corporation	Solutions	Services	Cost	47782.15	41550
					·

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Year: <u>2013</u>

Shared Services

Name of	f Company	Service	Pricing	Price for the	Cost for the
		Offered	Methodology	Service	Service
From	То	Ollered	Methodology	\$	\$
Ottawa River Energy	Ottawa River Power				
Solutions	Corporation	Internet Service	Market	19200	
Ottawa River Power	Ottawa River Energy	Water Heater			
Corporation	Solutions	Maintenance	Cost	54377	47285
Ottawa River Power	Ottawa River Energy	Sentinel Light			
Corporation	Solutions	Maintenance	Cost	3438	2990
Ottawa River Power	Ottawa River Energy	Telecommunic			
Corporation	Solutions	ations	Cost	77403	67307
Ottawa River Power	Ottawa River Energy				
Corporation	Solutions	Miscellaneous	Cost	757	658
Ottawa River Power	Ottawa River Energy	Management			
Corporation	Solutions	Services	Cost	54589	47470

Year: <u>2014</u>

Shared Services

Name of	Company	Service	Pricing	Price for the Service	Cost for the Service
From	То	Offered	Methodology	\$	\$
Ottawa River Energy	Ottawa River Power				
Solutions	Corporation	Internet Service	Market	19200	
Ottawa River Power	Ottawa River Energy	Water Heater			
Corporation	Solutions	Maintenance	Cost	60027	52197
Ottawa River Power	Ottawa River Energy	Sentinel Light			
Corporation	Solutions	Maintenance	Cost	8133	7072
Ottawa River Power	Ottawa River Energy	Telecommunic			
Corporation	Solutions	ations	Cost	29834	25943
Ottawa River Power	Ottawa River Energy				
Corporation	Solutions	Miscellaneous	Cost	391	340
Ottawa River Power	Ottawa River Energy	Management			
Corporation	Solutions	Services	Cost	47644	41430

THIS AGREEMENT made, in duplicate, this 01st day of May, 2002.

BETWEEN:

OTTAWA RIVER POWER CORPORATION

hereinafter called "Power"

OF THE FIRST PART

-and-

OTTAWA RIVER ENERGY SOLUTIONS INC.,

Hereinafter called "Energy"

OF THE SECOND PART

WHEREAS Energy and Power were incorporated on the 29th day of April, 1999.

AND WHEREAS Power was incorporated for the purposes of distribution of electricity in and for the Province of Ontario.

AND WHEREAS Energy was incorporated for the purposes of the retail of electricity and for the purposes of any and all activities related thereto and for the supply of electronics and electrical equipment and/or products and other programs and services.

AND WHEREAS the City of Pembroke, the Village of Beachburg, the Corporation of the Town of Mississippi Mills and the Corporation of the Town of Killaloe, Hagarty & Richards (formerly Killaloe Hydro-Electric Commission) amalgamated their various utilities in the County of Renfrew and the County of Lanark for the efficient and effective distribution of electricity and related products in the said counties.

AND WHEREAS the Province of Ontario, under Bill 35, has necessitated the separation of the competitive products in the electrical market from that of the essential wire services and as such Power and Energy were incorporated.

AND WHEREAS the Ontario Energy Board is the regulator of power corporations.

AND WHEREAS the Ontario Energy Board Affiliate Relationship Code outlines the degree of separation, the sharing of services and resources, the transfer of pricing, consideration concerning financial transactions with affiliates and other matters.

AND WHEREAS Energy and Power have agreed to perform those services as necessary at their own expense.

AND WHEREAS the parties hereto wish to enter into an agreement to provide for the delivery of services between the affiliates, as per the service requirements provided for in the Ontario Energy Board – Affiliate Relationships Code for Electricity Distributors and Transmitters and for other matters as set out in this agreement.

AND WHEREAS the objectives of this agreement are to establish the rules for the inter-operation of Power and Energy and to ensure that they will be in compliance with the *Ontario Energy Board Affiliate Relationship Code for Electricity Distributors and Transmitters* and to establish an outline of how the various functions to be undertaken by each corporation shall be administered between the two corporations for the servicing and financing arrangements between the two parties.

NOW THEREFORE in consideration of the mutual covenants and agreements contained herein, the parties agree as follows:

1. Definitions

- a) Act means the Ontario Energy Board Act. 1998;
- b) Board means the Ontario Energy Board
- c) Confidential Information means information either of the parties have obtained relating to a specific consumer, retailer or generator in the process of providing current or respective utility service.
- d) Fair Market Value means the price reached in an open and unrestricted market between informed and prudent parties, acting at arms length and under no compulsion to act.
- e) Information of Services means computer systems, services, data bases and persons knowledgeable about the utilities information technology systems.

2. General

- a) Power and Energy will operate entirely separate from the other, with a division and separation of resources, expenditures and administration.
- b) Power and Energy will maintain separate accounting records and maintain separate bank accounts.
- c) Power and Energy acknowledge that, although they are utilizing the same physical office location, they will ensure a physical separation from each other in the building.
- d) Power and Energy agree that they will maintain a division of directors so that at least one-third of the board of directors of power is independent from Energy.

3. Accounting

- a) Power will perform all accounting procedures and work related thereto for

 Energy on an as-needed basis pursuant to direction and work orders from

 Energy. The accounting work performed by Power for Energy shall include, but
 not be limited to, the setting up of all books of general ledger for Energy.
- b) Power shall not complete the auditing of any books for Energy and each Power and Energy, shall maintain and select an accounting firm for auditing of their respective books.

4. Administration

- a) Power shall perform work for Energy including whatever administration work Energy requires as well as billing and collecting of accounts.
- b) Energy shall provide to Power its request for work and services to be performed by Power for administration by way of work orders.

5. <u>Incremental and Ancillary Expenses</u>

- a) Energy may use, telephone and computers of Power and shall be invoiced for usage based on a time basis.
- b) In the event that Energy requires any other equipment not referred to in (a) herein, it may be utilized by Energy upon prior scheduling notice and pursuant to the requisite work orders.

6. Confidentiality of All Matters

a) It is agreed by the parties that each shall maintain confidentiality with respect to its business operations being conducted.

- b) Power and Energy have in place, and will maintain for that purpose, appropriate computer data management and data access protocols, as well as provisions regarding the breach of any access protocols.
- c) Power and Energy, while sharing employees, shall ensure that such employees are not directly involved in collecting or have access to confidential information of the other and shall prepare the necessary data access protocols and data management to ensure confidentiality between Power and Energy.
- d) Power shall not disclose confidential information to Energy, without the consent in writing of the consumer, retailer or generator, as the case may be, except where the confidential information is required to be disclosed:
 - i. For billing or market operation purposes;
 - ii. For law enforcement purposes;
 - iii. For the purposes of complying with a legal requirement;
 - iv. For the processing of past due accounts of the consumer, which have been passed to a debt collection agency.
- e) Irrespective of the provisions of Paragraph (d) above, confidential information may be disclosed by Power where the information has been sufficiently aggregated, such that any individual consumer, retailer, or generator's information could not reasonably be identified. If such information is aggregated, it must be disclosed on a non-discriminatory basis to any party requesting the information.

7. Sharing of Employees

a) The parties hereto agree that, from time to time, Power and Energy may share employees but will ensure compliance with the confidentiality provisions as referred to in Paragraph 6(a) above.

b) Power and Energy hereby agree that they will not share employees that carry out the day to day operation of the Power's transmission or distribution network.

8. Services to be Performed by Power and Energy for Each Other

- a) The parties hereto agree that where each provides a service, resource or product to the other, they shall ensure that the sale price is no less than the fair market value of the service, resource or product.
- b) The parties hereto agree that in purchasing a service, resource or product from each other, they shall pay no more than fair market value for it. In the event that fair market value cannot be determined by tendering, the parties shall charge to each other no less than a "cost based price" and pay to each no more than a cost based price. The cost based price shall reflect the cost of producing the service or produce, including a return on invested capital. The return component shall be the higher of the utilities' approved rate of return or the bank prime rate.
- c) The parties hereto agree that each shall not sell any assets to the other for a price less than the net book value of the said assets.

9. <u>Limited Liability</u>

The parties hereto agree that neither shall be responsible to the other or to anyone claiming through the other, or to any third party, for any loss, cost (including lawyer's and court costs), damage, injury, liability, claim, penalty, fine interest, act of God, or any course of action whatsoever resulting howsoever from the other unless it is proven that the other is negligent.

10. Insurance

The parties hereto acknowledge that they have policies of insurance, with the named insureds being ORES, ORPC and also a Certificate of Insurance through the Municipal Electric Association reciprocal Insurance Exchange with the named insureds being ORES and ORPC. The parties shall maintain in force these policies of insurance to provide for their respective liabilities. Each party shall assume their respective obligation for payment of the said premiums pursuant to the policies as agreed to by the parties.

11. Invoicing

Power and Energy shall invoice each other respectively, monthly, following the performance of the service or sale of the resource or product. All invoiced amounts and accounts shall be due and payable upon receipt with overdue accounts subject to interest at the rate of 18% per annum.

12. Financial Transmissions, Security and Interest

- a) ORPC shall provide loan advances to ORES up to a maximum of \$600,000 to assist ORES in their operations.
- b) The outstanding indebtedness, provided by ORPC to ORES shall be secured by a Promissory Note and other security to be provided by ORES to ORPC in a form as required by ORPC, including but not limited to a General Security Agreement, Assignment of Assets and/or registration under the Personal Property Security Registrations Act.
- c) ORES shall pay interest to ORPC on the amount of the advances of ORPC to ORES as referred to in Paragraph (b) herein, at the prime rate of the Royal Bank of Canada, calculated semi-annually and payable once each year, on the 30th day

of April of each and every year, with such interest calculation to commence on the date of market opening, being May 01st, 2002, and the first payment of interest to be made on April 30th, 2003.

d) ORES shall pay its entire indebtedness owed to ORPC upon demand by ORES, together with interest.

13. Miscellaneous

- a) ORPC shall take all reasonable steps to ensure that Energy does not use Power's name, logo or other distinguishing characteristics in the manner which would mislead consumers as to the distinction between Power and Energy.
- b) Power, including its employees and agents, shall not state or imply to consumers a preference for Energy.

14. Service Agreement and Affiliate Code Requirements

- a) The parties hereto agree and acknowledge that this agreement constitutes a service agreement as provided for by the *Ontario Energy Board ("OEB")* and the *Affiliate Relationships Code for Electricity Distributors and Transmitters*.
- b) In the event that the *Ontario Energy Board* requires amendments to the Service Agreement, the parties shall comply with any legislation or code requirements and the parties shall work with the OEB in completing such amendments, as required.

15. Arbitration

All matters in difference between the parties in relation to this agreement shall be referred to the arbitration of a single arbitrator, if the parties agree upon one, otherwise to three arbitrators, one to be appointed by each party and a third to be chosen by the first two

named before they enter upon the business of arbitration. The award and determination of the arbitrator or arbitrators or any two of the three arbitrators shall be binding upon the parties and their respective heirs, executors, administrators and assigns.

16. Benefit and Binding Nature of this Agreement

This agreement shall enure to the benefit of and be binding upon the parties hereto and their respective successors and assigns.

17. Effective Date

This agreement shall take effect on the 01st day of May, 2002.

IN WITNESS WHEREOF the parties hereto have hereunto set their hands and seals on the date first above written.

SIGNED, SEALED AND DELIVERED)
in the presence of) OTTAWA RIVER POWER CORPORATION,
) Per: Lesfort
	Per: Olive
	OTTAWA RIVER ENERGY SOLUTIONS
) INC.,
	Per: You fling
))) Per:

Filed: August 28, 2015

Ex.4/Tab 3/Sch.5 - Variance Analysis of Corporate Cost Allocation

1 2

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Table 4.5a): Variance from 2016 to 2010 Board Approved

			2010 BA	2016		
Name of Company		Service Offered	Price for the Service	Price for the Service	\$ Var	% Var
From	То					
Ottawa River Energy Solutions	Ottawa River Power Corporation	Internet Service	19200	19200	0	0
Ottawa River Power	Ottawa River Energy Solutions	Water Heater				
Corporation		Maintenance	44275	64000	19725	44.5%
Ottawa River Power	Ottawa River Energy Solutions	Sentinel Light				
Corporation		Maintenance	3662	5000	1638	44.7%
Ottawa River Power Corporation	Ottawa River Energy Solutions	Telecommunications	10769	40000	29231	271%
Ottawa River Power Corporation	Ottawa River Energy Solutions	Miscellaneous	496	500	4	.8%
Ottawa River Power Corporation	Ottawa River Energy Solutions	Management Services	39684	62000	22316	56.2%

4

- 5 There are a number of material changes for services charged to ORPC's affiliate Ottawa River
- 6 Energy Solutions. This is due to the amount of service provided since the 2010 Cost of Service
- 7 application and not price increases. Energy Solutions has increased its business and grown in
- 8 the past 5 years.

Filed: August 28, 2015

Table 4.5b): Variance from 2016 to 2014

			2014	2016		
Name of Company		Service Offered	Price for the Service	Price for the Service	\$ Var	% Vaı
From	То					
Ottawa River Energy Solutions	Ottawa River Power Corporation	Internet Service	19200	19200	0	0
Ottawa River Power	Ottawa River Energy Solutions	Water Heater				
Corporation		Maintenance	60027	64000	3973	6.6
Ottawa River Power	Ottawa River Energy Solutions	Sentinel Light				
Corporation		Maintenance	8133	5000	-3133	-38.5
Ottawa River Power Corporation	Ottawa River Energy Solutions	Telecommunications	29834	40000	10166	34.0
Ottawa River Power Corporation	Ottawa River Energy Solutions	Miscellaneous	391	500	109	27.8
Ottawa River Power Corporation	Ottawa River Energy Solutions	Management Services	47644	62000	14356	30.1

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- 3 The material changes in the prices for the services from 2014 to 2016 are explained by service
- 4 levels and not by price increases. Sentinel Light maintenance is decreasing with the number of
- 5 installed sentinel lights decreasing. Ottawa River Energy Solutions is expecting to do more
- 6 telecommunications business in the next two years. As well Management services will increase
- 7 as Energy Solutions continues to develop its business.
- 8 Ottawa River Power confirms that it has no affiliate expenses in its rate application.

Ex.4/Tab 3/Sch.6 - Purchases of Non-Affiliate Services

2

- 3 ORPC purchases equipment, materials, and services in a cost effective manner with full
- 4 consideration given to price as well as product quality, the ability to deliver on time, reliability,
- 5 compliance with engineering specifications and quality of service. Vendors are screened to
- 6 ensure knowledge, reputation, and the capability to meet ORPC's needs. The procurement of
- 7 goods and/or services for ORPC is carried out with highest of ethical standards and
- 8 consideration to the public nature of the expenditures.
- 9 ORPC's 2015 Vendor list is presented at the next page.
- ORPC's 2010 to 2014 Vendor List and purchasing policy is presented following the Vendor List
- at the next page.

Purchases of services above threshold

	2014 2013 2012 2011 2010 ACTIVITY				PRICED BY		
HYDRO ONE	23,623,050	21,646,586	16,107,749	15,685,470	13,538,190	Commodity	Regulated
MISSISSIPPI RIVER POWER CORP	3,506,121	2,011,069	1,632,130	3,319,533	1,263,729	Commodity	Regulated
BROOKFIELD ENERGY MARKETING LP	1,446,678	1,415,841	894,123	1,924,496	1,701,546	Commodity	Regulated
Posi-Plus		453,613				Truck Purchase	RFQ
ONTARIO MUNICIPAL EMPLOYEES	372,762	396,379	321,739	262,883	221,582	Employee Pension Plan	Sole Source
ALTEC INDUSTRIES LTD					266,473	Truck Purchase	RFQ
The MEARIE Group	236,321	210,900	187,778	193,793	199,923	Employee Benefits	Market Price
ENERDU POWER SYSTEM LTD	186,537	146,186		94,977	70,161	Commodity	Regulated
BURMAN ENERGY	181,213	245,788		129,458	94.185	C&DM Program Delivery	Market Price
HARRIS COMPUTER SYSTEMS	172,813	146,247	104,868		90,837	Customer Info System Maintenace&Upgrades	Market Price
HD SUPPLY POWER SOLUTIONS	165,764	296,037	264,466	237,186	141,354	Electrical Components	Market Price
OTTAWA RIVER POWER CORP	77,543	70,308		58,419	62,932	Electricity Costs - Own Consumption	Regulated
COSTELLO UTILITY CONSULTANTS	74,701	. 0,000	50,715	50, 125	02,552	Engineering Substation 2 & Killaloe Reclosure	Market Price
FP TELESET	71,190	56,500	56,500	39,550		Postage	Sole Source
WOLSELEY MECHANICAL GROUP	70,524	80,053	103,270	89,306	78,006	Electrical Components	Market Price
G P SPLINTER FOREST PRODUCTS LTD	61,706	00,033	103,270	05,500	70,000	Vegetation Management	Market Price
ELSTER METERING	61,344	44,341	31,530	161,586	670,386	Meters - Smart Metering	RFP
ELENCHUS	01,344	44,341	31,330	101,360	60.218	9	RFQ
util-assist	54,780	41,246	29,844	38,005	00,216	Sync Operation & CDM Assistance	RFQ RFQ
WESTBURNE ONTARIO					02.755		-`
	53,183	68,452		95,567	83,755	Electrical Components	Market Price
CORP. OF THE CITY OF PEMBROKE	59,562	67,645	46,928	50,022	57,818	Municipal Taxes	Sole Source
NORTRAX CANADA INC	40.700	40.627	54,240	46.242	45.250	Backhoe	RFQ
JOHNSTON & MACKIE LTD	49,708	48,627	47,700	46,343	45,358	Property Insurance	Market Price
UTILISMART CORPORATION	40,887	49,265	41,421	41,453	38,011		RFQ
HUGO G. TERMARSCH & SON	47,226	46,394		44,045	28,884	Fleet Fuel	Market Price
VERMEER CANADA INC			46,330			Wood Chipper	RFP
ANIXTER CANADA INC					41,729	•	Market Price
MEARIE MANAGEMENT INC	39,928	44,540		31,576	12,055	Liability and Fleet Insurance	Market Price
ELECTRICITY DISTRIBUTORS ASCO.	36,386	35,143		32,149	30,454	Membership Dues	Sole Source
RUNGE STATIONERS	35,940	22,049		17,231	18,404	Leased Office Equip and Supplies	RFQ
KINECTRICS INC		35,030				Substation 2 Ground Grid Testing	RFP
BDO CANADA LLP			33,900			IFRS Consulting	Market Price
SCOTT ROSIEN & DEMPSEY	32,400	38,350	28,800	28,000	21,750	Audit and Consulting	Market Price
MURPHY FORD SALES LTD	31,698	32,661				Truck Purchase	Market Price
WADE GENERAL CONTRACTING LTD			31,471			Building Upgrades	Market Price
ONTARIO ENERGY BOARD	31,159	19,534	25,608	26,973	25,856	Regulator	Regulated
TANDEM ENERGY SERVICES INC	30,144					Cost of Service Consulting 2016	Market Price
GUELPH UTILITY POLE COMPANY	29,721	39,428	37,301	28,209	39,984	Poles	Market Price
UPPER VALLEY DODGE CHRYSLER		28,386				Truck Purchase	RFQ
REID BROTHER'S MOTOR SALES				28,303		Truck Purchase	RFQ
G & W CANADA INC.			28,109			Killaloe Reclosure	RFQ
LAPOINTE BROS. CHRYSLER PLYMOU			27,928			Truck Purchase	RFQ
SHEPPARD & GERVAIS	27,110	25,468	11,741	13,437	15,319	Legal	Market Price
AGO INDUSTRIES INC		27,061			21,551	Safety Clothing	Market Price
LRO METER READING SERVICES					26,066	Meter Reading Service	Market Price
ROBERT REGIER	25,572	25,162			,	Commodity (MicroFit)	Regulated
ENVIROCENTRE	25,537	,				Delivery of CDM program	Market Price
NERSTONE HYDRO ELECTRIC CONCEPTS	25,346					Membership Dues	Sole Source
DELL CANADA INC	-,0	24,900				Computer Hardware	Market Price
HYDRO ONE NETWORKS INC	24,646	21,099		31,642	161,400		Regulated
VALLEY TRUCK & SPRING	23,220	20,837	14,613		25,717	Fleet Service and Repairs	Market Price
POSTAGE BY PHONE	23,220	20,037	17,013	22,600	23,111	Postage	Sole Source
RAY CLEMENT				,000	22,291	Meter Reading Service	Market Price
LAKEPORT POWER LTD	22,236	33,392	12,351	27,460	58,474		Market Price
GEORGE M FRASER LTD	22,230	20,442		21,700	30,474	Measure & Test Equipment	
OLUNUL INI FRADER LID		20,442				ivicasure & rest Equipment	Market Price

1 **Purchasing Policy**

2	POLICY STATEMENT:
3	
4	Ottawa River Power Corporation will purchase goods and services for its operations as outlined
5	in this policy.
6	
7	PARTICULARS
8	
9	The objective of this Policy is to obtain best value when purchasing goods, construction and
10	services for Ottawa River Power Corporation, while treating all suppliers equitably. The guiding
11 12	procurement principle supports that, wherever possible, purchases be made using a competitive process that is open, transparent and fair to all suppliers.
13	process that is open, transparent and rail to all suppliers.
14	Procurement of goods and services will be based on
15	(a) Overall price impact for ORPC
16	(b) Quality of goods
17	(c) Reputation and performance of supplier
18	(d) Delivery
19	(e) Environmental impact
20	(f) Safety record of contractors
21 22	(g) Preference to support local suppliers, based on (in order) suppliers who are customers of ORPC, local suppliers, provincial suppliers, national suppliers
23	(h) Standardization of equipment
24	(i) Impact on the ongoing work process
25	
26	PURCHASE ORDERS:
27	A purchase order may be issued by any department manager or the purchasing designate for
28	the purchase of all materials, supplies and services over \$50.00. Purchases under this threshold
29	should be made at locations where ORPC has standing accounts, in the absence of an account,
30	the following options may be applicable;

Blanket Orders

- 2 Blanket orders generally specify prices, terms, conditions and the period covered (not to exceed
- 1 year), but do not specify quantity. Shipments are made against releases. Blanket orders will
- 4 be issued to vendors for materials and supplies that are not normally stocked or service
- 5 maintained.

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67 Petty Cash

- 8 No purchase order is required for purchase up to \$50.00 unless deemed necessary by
- 9 management. All appropriate receipts must be provided. A purchase under \$50.00 may be
- done from petty cash at the discretion of the Office Manager or designate.

12 Visa Purchases

- Visa purchases for amounts no greater than \$100.00 may be done by staff provided receipts are
- returned to the Office Manager or designate. Senior Management do not require a purchase
- order for amounts up to their limits of authority; statements and receipts must be reviewed by
- the Office Manager.

The following purchases are Exemptions

- 19 The following purchases do not require a purchase order.
- Small purchases and miscellaneous expenses under \$50.00
- IESO Invoice
- Hydro One Invoice
- Embedded Generation Power Invoices
- Debt Retirement Charge Remittance
- ESA Inspection Charges
- OEB Fixed Costs
- Insurance
- Employee benefits (Pension, Health Insurance, etc)
- Postage

1	• Taxes
2	Telephone, utilities, expenses
3	Customer refunds
4	External Audit Invoices
5	Memberships
6	Subscriptions
7	Freight and courier charges
8	Legal expenses
9	Travel, training and conference expenses
10	Assets purchased by deed
11	
10	Durahaa Laval Autharituu
12	Purchase Level Authority:
13	
14	The authorization level for purchasing goods and services that have been approved in the
15	capital and operating budget is as follows:
16	Items less than \$100 – Any employee
17	Items up to \$20,000 – Managers or designate
18	Items more than \$20,000 – President or designate
19	The authorization level for purchasing goods and services that have not been approved in the
20	capital and operating budget is as follows:
21	Items up to \$20,000 – President
22	Items more than \$20,000 – Board of Directors
23	O
24	Competitive Process:
25	
26	As an incorporated entity under the Ontario Business Corporation Act; Ottawa River Power is
27	not required to purchase goods and/or services using the public tender process. At the direction

Directors and/or the President, a public tender process may be used. The following table shows

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of the Board of

the considerations for using one method over another.

PAGE 36 OF 68

RFP (Request	To be issued for goods or services that are being considered for purchase that are
for Proposal)	not well defined and are of higher value. RFP may be followed up using a tender
	process or a purchase decision may be made based on the RFP
Tender	Formal tender process for goods and services >\$20,000 or items of complex nature
	that require well defined specifications and terms and conditions. Fixed closing
	date/time and official opening by two staff required.
Quotation	Fax, e-mail or telephone quotations >\$200
Single Source	For emergency work or sole source vendor work/goods should be limited to the
	minimum amount to respond to the emergency. For goods and services <\$1000
Cash	<\$100

- 2 Should it be recommended that a public tender process be used, the following applies:
 - The Executive Assistant or designate is responsible for preparing the documentation in co-operation with the Department concerned.
 - Due to their technical nature, the responsible Department will prepare certain tender/quote specifications.
 - The Executive Assistant or designate shall invite tenders, quotes or RFP's by public advertisement in newspapers and publications, and/or direct invitation to selected bidders.
 - Tenders shall be opened as soon as possible following the stipulated closing time. The
 Executive Assistant, Department Manager and at least one director of Ottawa River
 Power Corporation will be present for the opening of tenders. Tenders received without
 the specified requirements as contained in the tender sections shall not be accepted.
 - Review of the tenders, quotes or RFP's must be done based on the particulars of procurement outlined at the beginning of this document.
 - A recommendation from the Department Manager or designate will be submitted to the President who will make the final decision and award the tender.

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Receipt of Goods and Services:

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- 3 All purchases are accompanied by receipts and/or packaging slips. Upon receipt of material, a
- 4 qualified employee or designate, who can verify the materials, must stamp and sign the
- 5 appropriate receipt or packaging slip to ensure compliance with section 6 of ESA Regulation
- 6 "Approval of Electrical Equipment" section 22/04 particular 2.1.2 which states that "all equipment
- 7 must be formally approved".
- 8 ORPC requests this acknowledgment of goods and services for non-electrical materials as well.

9

10

INVOICES:

- Payments can only be made when receipt of goods and services and correct pricing have been
- acknowledged as per section 6 of ESA Regulation.
- 13 As such, a properly completed purchase order, the stamped and signed packaging slip and the
- invoice must be together before the authorizing agent can code and submit the invoice for
- payment. It is the responsibility of each Department Manager or purchasing designate, to
- ensure that, at the time of completing the purchase order, that the material description and
- 17 product code are indicated.
- 18 Failure to complete the purchase order correctly may result in payment delays or refusal by
- Ottawa River Power Corporation to pay the supplier.
- 20 Proper signing authority must be obtained and verified before any cheques are processed or
- 21 issued.

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Special Considerations:

- All contracted services, from the construction sector, must adhere to the Occupational Health
- and Safety Act (OH&S Act) and proof of adherence to associated regulatory requirements must
- be provided to Ottawa River Power Corporation.

Ottawa River Power Corporation EB-2014-0105 Exhibit 4 – Operating Expenses Filed: August 28, 2015

- Yearly service contracts, must be reviewed, at 2 year intervals, to ensure that Ottawa River
- 2 Power Corporation is receiving maximum value and continued competitive pricing.

4

Ex.4/Tab 3/Sch.7 - One-time Costs

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- 3 The only noteworthy one-time costs relate to the costs associated with 2016 Cost of Service
- 4 application which are amortized over a period of 5 years. Regulatory costs are discussed at the
- 5 next section. Note that the costs related to the Distribution System Plan have also been
- 6 amortized over a period of 5 years. These are also discussed in the regulatory section of the
- 7 application at the next schedule.

Filed: August 28, 2015

Ex.4/Tab 3/Sch.8 - Regulatory Costs

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- 3 ORPC proposes to recover \$100k of regulatory expenses through rates in 2016. The purpose of
- 4 this evidence is to document ORPC's ongoing Regulatory costs, the drivers of these costs and
- 5 the quantified year over year changes. ORPC has completed the OEB's Schedule 2-M; it is
- 6 provided following this schedule.

7 ORPC's Regulatory Costs include:

- Licence renewal fees (Account 5655)
- OEB assessment (Account 5655)
- Section 30 cost awards (Account 5655)
- ESA Audit fees (Account 5655)
- Application costs (Account 5655)
- Audit and Accounting fees (Account 5655)
- 14 The Chief Financial Officer fulfills the role of the Regulatory Officer. This position is
- responsible for all aspects of regulatory compliance and reporting.
- ORPC's proposed 2016 costs include \$100,000 for the amortization over 5 years of the costs of
- the subject application. The derivation of the total cost of the subject application and of the
- proposed amortization expense is provided at Schedule 2-M.
- 19 In order to prepare the subject Application to the standard expected by the OEB (e.g. that
- satisfies the OEB's MFG, Filing Checklist) ORPC has retained consultants with expertise and
- 21 experience in:

- Rate making
- Load forecasting
- Asset Condition Assessments
- Distribution System Planning
- Adoption of new accounting policies
- Estimation of PILs expense
- Cost Allocation and Rate Design
- Review of LRAM-VA balances and CDM achievements

Ottawa River Power Corporation EB-2014-0105 Exhibit 4 – Operating Expenses Filed: August 28, 2015

- ORPC also projects average incremental costs of \$5K in each of the following four IRM filing
- 2 years, or an aggregate amount of \$20K, due to the increased efforts expected under the
- Board's 4th Generation IRM e.g. revenue to cost adjustments, deferral/variance account
- 4 dispositions including additional filing requirements such as those arising from the Distribution
- 5 System Plan, GEGEA, Smart Metering, RRFE etc.

Appendix 2-M: Regulatory Costs

ile Number:	EB-2014-0105
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Appendix 2-M Regulatory Cost Schedule

Regul	atory Cost Category	USoA Account	USoA Account Balance	Ongoing or One-time Cost?	Yea	Rebasing ar Board oproved	2010	2011	2	012	:	2013	2014	2015	2016
1	OEB Annual Assessment	5655		On-Going	\$	26,000	\$ 24,947	\$ 25,046	\$	24,158	\$	18,420	\$ 32,500	\$ 28,000	\$ 28,000
2	OEB Section 30 Costs (Applicant-originated)	5655		On-Going											
3	OEB Section 30 Costs (OEB-initiated)	5655		On-Going	\$	1,000	\$ 909	\$ 1,054	\$	1,450	\$	1,114	\$ 1,500	\$ 1,500	\$ 1,500
4	Expert Witness costs for regulatory matters														
5	Legal costs for regulatory matters													\$ 4,000	\$ 4,000
6	Consultants' costs for regulatory matters	5655		On-Going	\$	32,000		\$ 42,141	\$	38,429	\$	14,046		\$ 26,000	\$ 26,000
7	Operating expenses associated with staff resources allocated to regulatory matters	5655		On-Going	\$	23,000	\$ 26,550	\$ 29,000	\$	33,200	\$	38,350	\$ 46,000	\$ 41,500	\$ 41,500
8	Operating expenses associated with other resources allocated to regulatory matters ¹	5655		On-Going							\$	1,615			
9	Other regulatory agency fees or assessments	5655		On-Going											
10	Any other costs for regulatory matters (please define)	5655		On-Going			\$ 4,910	\$ 2,113			\$	2,100			
11	Intervenor costs			On-Going	\$	5,000					\$	285		\$ 4,000	\$ 4,000
12	Sub-total - Ongoing Costs ³		\$ -		\$	87,000	\$ 57,315	\$ 99,354	\$	97,237	\$	75,930	\$ 80,000	\$ 105,000	\$ 105,000
13	Sub-total - One-time Costs 4		\$ -		\$	-	\$ -	\$ -	\$	-	\$	-	\$ -	\$	\$ -
14	Total		\$ -		\$	87,000	\$ 57,315	\$ 99,354	\$	97,237	\$	75,930	\$ 80,000	\$ 105,000	\$ 105,000

Breakdown of Expenses related to Cost of Service

	2016	2017	2018	2019	2020
Cost of Service	\$23,000.00	\$23.000.00	\$23.000.00	\$23.000.00	\$23,000.00
1/5 per year	\$20,000.00	\$25,000.00	Ψ25,000.00	\$25,000.00	\$20,000.00
IRM	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Other Application	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
.,					
TOTAL in 5655	\$26,000.00	\$26,000.00	\$26,000.00	\$26,000.00	\$26,000.00

Cost of Service Cost Components

External Costs	\$72,000.00
Public Notice	\$3,000.00
Interrogatories	\$0.00
Settlement/Oral hearing	\$20,000.00
Reply submission	\$0.00
Intervenor costs	\$20,000.00
Rate Order	\$0.00
Total Cost of Service Filing costs	\$115,000.00

Total for Regulatory Expenses	\$130,000.00
Other Application	\$0.00
each typical filing)	
IRM filing costs 2012-14 (note: estimated \$10K for	\$15,000.00

Ex.4/Tab 3/Sch.9 - Low Income Energy Assistance Programs

2

1

- 3 ORPC has included \$4,000 of expense for the Low Income Assistance Program (LEAP) under
- 4 Deductions Donation Expense (USoA #6205). This amount is based on the Board's
- 5 determination that the greater of 0.12% of a distributor's Board-approved distribution revenue
- 6 requirement.
- 7 Together with The County of Renfrew and The County of Lanark ORPC supports LEAP by
- 8 providing year-round emergency financial assistance program designed to help low-income
- 9 customers who have difficulty making electricity bill payments.
- LEAP is modeled after the "Winter Warmth" program, previously offered by ORPC. ORPC
- chose to partner with The County of Renfrew and the County of Lanark S&CS to connect
- individuals and families in crisis to the Region's full range of assistance programs.
- ORPC reports on funds provided by the distributor to social agencies for: LEAP emergency
- financial assistance and funds received by the distributor's social agency partner(s) from non-
- distributor sources (i.e., donations) that were earmarked for and used to top up, the LEAP
- emergency financial assistance funds. This information is presented at the next page.

17

- In compliance with OEB policy, ORPC
- Collects money from ratepayers for LEAP EFA in the amount approved by the OEB;
- Transfers program funds its service agencies;
- Determines funding allocations within their service territory by geography;
- Establishes partnerships, contracts, and operational procedures with Lead Agencies;
- Receives, recording and taking appropriate action upon notification from an Intake
- 24 Agency (or Lead Agency as appropriate) that an assessment of eligibility is being
- 25 undertaken;
- Receives, recording and taking appropriate action upon notification from an Intake
- Agency (or Lead Agency as appropriate) of decisions on applications;

Ottawa River Power Corporation EB-2014-0105 Exhibit 4 – Operating Expenses Filed: August 28, 2015

- 1 Confirms customer and account information used in determining program eligibility,
- 2 including information on payment history; and

Ex.4/Tab 3/Sch.10 - Charitable and Political Donations

2

- In compliance with the filing requirements, which state that "the recovery of charitable donations
- 4 will not be allowed for the purpose of setting rates, except for contributions to programs that
- 5 provide assistance to the distributor's customers in paying their electricity bills and assistance to
- 6 low income consumers." ORPC confirms that no amounts for charitable donations have been
- 7 included in its proposed distribution expenses for the 2016 test year.
- 8 ORPC confirms that it has reviewed the amounts filed to ensure that all other non-recoverable
- 9 contributions, including any political contributions if any, were identified, disclosed and removed
- 10 from the revenue requirement calculation.
- There were no amounts paid in charitable donations from 2010 up to 2014.

Depreciation, Amortization & Depletion

Ex.4/Tab 4/Sch.1 - Depreciation Rates and Methodology

3

2

1

- In the summer of 2012, ORPC completed an internal analysis which supported the revised
- 5 average useful lives of various asset categories based on historical evidence and is within the
- 6 typical useful life bands outlined in the Kinectrics Report "Asset Depreciation Study for the
- Ontario Energy Board". The impact of on the utility's net assets is discussed at Exhibit 2 and the
- 8 newly adopted depreciation rates are presented at Ex.4/Tab 4/Sch.1.
- 9 In accordance with the July 17, 2012 letter from the Board on Regulatory accounting policy
- direction regarding changes to depreciation expense and capitalization policies and as such,
- has adopted the Kinectrics proposed useful lives and componentization.
- 12 Continuity Statements of the historical and forecasted depreciation expenses are presented at
- 13 Ex.4/Tab 4/Sch.2

Ex.4/Tab 4/Sch.2 - OEB Appendix

- 3 The applicable depreciation appendices as provided in the Chapter 2 MIFRS Appendices (2-CA
- 4 to 2-CI) are provided at the next page.

5

File Number:	EB-2014-0105
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Appendix 2-CA

Depreciation and Amortization Expense
Assumes the applicant made capitalization and depreciation expense accounting policy changes under CGAAP effective January 2013 and will adopt IFRS for financial reporting purposes effective January 1,2015.

Former CGAAP

		Year	2010	Former CGAAP								
Account	Description	Opening Regulatory Gross PP&E as at Jan 1, 2010	Less Fully Depreciated	Net for Depreciation	Additions	Total for Depreciation	Years	Depreciation Rate	2010 Depreciation Expense	2010 Depreciation Expense per Appendix 2-B Fixed Assets, Column K (I)	Variar	
		(a)	(b)	(c)	(d)	(e) = (c) + $\frac{1}{2}$ x (d) ¹	(f)	(g) = 1 / (f)	(h) = (e) / (f)		(m) = (l	h) - (l
1611	Computer Software (Formally known as Account 1925)	\$ 293,410.74		\$ 293,410.74	\$ 12,193.75	\$ 299,507.62	3.00	33.33%	\$ 99,835.87	\$ 99,860.87	-\$	25.00
1612	Land Rights (Formally known as Account 1906)			\$ -		\$ -	35.00	2.86%	\$ -		\$	-
1612	Land Rights (Formally known as Account 1906)	\$ 10,808.84	\$ 2,433.80	\$ 8,375.04		\$ 8,375.04	25.00	4.00%	\$ 335.00	\$ 335.00	\$	0.00
1805	Land	\$ 130,499.26		\$ 130,499.26		\$ 130,499.26	-		\$ -		\$	-
1808	Buildings - Equipment			\$ -		\$ -	10.00	10.00%	\$ -		\$	-
1808	Buildings - Equipment			\$ -		\$ -	20.00	5.00%	\$ -		├	
1808 1808	Buildings - Major Repairs			\$ -		\$ -	25.00 30.00	4.00%	\$ -		\$	-
1808	Buildings - Major Repairs Buildings - Brick, Stone, Concrete and Steel	\$ 453,549.71	\$ 244,418.00	\$ 209,131.71	\$ 14,386.46	\$ 216,324.94	25.00	4.00%	\$ 8,653.00	\$ 8,653.00	-\$	0.00
1810	Leasehold Improvements	\$ 455,549.71	\$ 244,410.00	\$ 209,131.71	\$ 14,360.40	\$ 210,324.94	25.00	4.00 /6	\$ 6,055.00	\$ 0,000.00	-ş S	-
1815	Transformer Station Equipment >50 kV			\$ -		s -			s -		\$	-
1820	Distribution Station Equipment <50 kV	\$ 2.563.070.89	\$ 1.013.124.65	\$ 1,549,946,24	\$ 166,447,78	\$ 1,633,170.13	30.00	3.33%	\$ 54.439.00	\$ 54,439.00	s	0.00
1825	Storage Battery Equipment	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	\$ -		\$ -			\$ -		\$	-
1830	Poles, Towers & Fixtures	\$ 8,107,720.38	\$ 1,602,679.28	\$ 6,505,041.10			25.00	4.00%	\$ 262,546.00		\$	0.00
1835	Overhead Conductors & Devices	\$ 2,430,844.33	\$ 484,387.45	\$ 1,946,456.88			25.00	4.00%			\$	0.00
1840	Underground Conduit	\$ 2,933,508.47	\$ 182,230.50	\$ 2,751,277.97			25.00	4.00%	\$ 110,863.00		-\$	0.00
1845	Underground Conductors & Devices	\$ 330,338.84		\$ 330,338.84			25.00	4.00%	\$ 14,728.53	\$ 14,728.53	-\$	0.00
1850	Line Transformers	\$ 3,522,771.87	\$ 365,495.50	\$ 3,157,276.37			25.00	4.00%	\$ 127,509.00		\$	0.00
1855	Services (Overhead & Underground)	\$ 875,350.10	\$ 69,509.43	\$ 805,840.67			25.00	4.00%	\$ 34,294.00		-\$	0.00
1860	Meters	\$ 671,911.43	\$ 621,470.60	\$ 50,440.83	\$ 10,435.96	\$ 55,658.81	25.00	4.00%	\$ 2,226.35	\$ 2,226.35	\$	0.00
1860	Meters (Smart Meters)			s -		s -			\$ - \$ -		\$	-
1905 1908	Land Buildings & Fixtures - Equipment			\$ -		\$ - \$ -	10.00	10.00%	\$ -		\$	-
1908	Buildings & Fixtures - Equipment Buildings & Fixtures - Driveways			\$ -		s -	20.00	5.00%	\$ -		\$	-
1908	Buildings & Fixtures - Driveways Buildings & Fixtures - Major Repairs			\$ -		s -	25.00	4.00%	\$ -		\$	÷
1908	Buildings & Fixtures - Brick Store etc			\$ -		\$ -	50.00	2.00%	s -		s	÷
1910	Leasehold Improvements			s -		s -	00.00	2.0070	\$ -		s	-
1915	Office Furniture & Equipment (10 years)	\$ 122,774.43	\$ 103,685.38	\$ 19,089.05	\$ 5,883.38	\$ 22,030.74	10.00	10.00%	\$ 2,203.07	\$ 2,203.07	\$	0.00
1915	Office Furniture & Equipment (5 years)			\$ -	, , , , , , , , , , , , , , , , , , , ,	\$ -			\$ -		\$	-
1920	Computer Equipment - Hardware	\$ 320,010.29	\$ 215,113.62	\$ 104,896.67	\$ 2,296.70	\$ 106,045.02	5.00	20.00%	\$ 21,209.00	\$ 21,209.00	\$	0.00
1920	Computer EquipHardware(Post Mar. 22/04)			\$ -		\$ -			\$ -		\$	-
1920	Computer EquipHardware(Post Mar. 19/07)			\$ -		\$ -			\$ -		\$	
1930	Transportation Equipment - under 3 Tons	\$ 193,005.69	\$ 178,849.56	\$ 14,156.13		\$ 14,156.13	5.00	20.00%	\$ 2,831.23		-\$	0.00
1930	Transportation Equipment - 3 Tons & Over	\$ 1,400,929.02	\$ 904,338.25	\$ 496,590.77	\$ 277,694.84	\$ 635,438.19	8.00		\$ 79,429.77	\$ 79,429.77	\$	0.00
1935	Stores Equipment	\$ 1,761.26	\$ 1,761.26	\$ -		\$ -	10.00	10.00%	\$ -		\$	-
1940	Tools, Shop & Garage Equipment	\$ 234,048.66	\$ 162,416.15	\$ 71,632.51	\$ 2,334.90		10.00	10.00%	\$ 7,280.00	\$ 7,280.00	-\$	0.00
1945 1950	Measurement & Testing Equipment Power Operated Equipment			\$ - \$ -		\$ - \$ -	10.00	10.00%	\$ - \$ -		\$	-
1955	Communications Equipment	\$ 29,543.89	\$ 29,543.89	\$ -	\$ 5,658.09	\$ 2,829.05	5.00	20.00%	\$ 565.81	\$ 565.81	-S	0.00
1955	Communications Equipment Communication Equipment (Smart Meters)	y 29,543.89	ψ 29,543.89	\$ -	9 5,056.09	\$ 2,029.05	3.00	20.00%	\$ -	♥ 505.81	- o	0.00
1960	Miscellaneous Equipment			\$ -		s -			\$ -		s	÷
1970	Load Management Controls Customer Premises	\$ 254.912.00	\$ 246.518.50	\$ 8.393.50		\$ 8.393.50	10.00	10.00%	\$ 839.35	\$ 839.35	\$	-
1975	Load Management Controls Utility Premises	\$ 64,873.19	\$ 64,873.19	\$ -		\$ -	10.00	10.00%	\$ -		S	-
1980	System Supervisor Equipment	\$ 502,268.44	\$ 290,999.50	\$ 211,268.94	\$ 64,229.68	\$ 243,383.78	15.00	6.67%	\$ 16,225.59	\$ 16,225.59	-\$	0.00
1985	Miscellaneous Fixed Assets	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$	-
1990	Other Tangible Property	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$	
1995	Contributions & Grants	-\$ 1,278,491.12	\$ -	-\$ 1,278,491.12	-\$ 125,254.70	-\$ 1,341,118.47	18.14	5.51%	-\$ 73,939.71	-\$ 73,942.00	\$	2.29
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	Total	\$ 24,169.420.61	\$ 6,783,848.51	\$ 17,385,572.10	\$ 979,369.85	\$ 17,875,257.03			\$ 852,843.87	\$ 852,866.57	-\$	22.70

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Appendix 2-CA

Depreciation and Amortization Expense
Assumes the applicant made capitalization and depreciation expense accounting policy changes under CGAAP effective January 2013 and will adopt IFRS for financial reporting purposes effective January 1,2015.

		Y	'ear	20	011	Forr	ner CGAAP										
Account	Description	Regula PP&E a	tory Gross as at Jan 1, 2011	Depr	s Fully eciated	Net for Depreciation				otal for Depreciation	Years	Depreciation Rate	2011 Depreciation Expense	2011 Depreciation Expense per Appendix 2-B Fixed Assets, Column K (I)			
1611	Computer Software (Formally known as Account 1925)		(a)		(b)		(c)	(d)		(e) = (c) + $\frac{1}{2}$ x (d) ¹	(f)	(g) = 1 / (f)	(h) = (e) / (f)		(m)	= (h) - (l)	
		\$ 3	305,604.49	\$ 2	287,913.07	\$	17,691.42	\$ 8,648.0		22,015.43	3.00	33.33%	\$ 7,338.48	\$ 7,338.48	-\$	0.00	
1612 1612	Land Rights (Formally known as Account 1906) Land Rights (Formally known as Account 1906)	e	10.808.84	e	2.433.75	\$	8.375.09		\$		35.00 25.00	2.86% 4.00%	\$ 335.00	\$ 335.00	\$	0.00	
1805	Land	\$ 1	130.499.26	Ÿ	2,433.73	\$	130.499.26		\$		25.00	4.00 /6	\$ 333.00	g 335.00	S	- 0.00	
1808	Buildings - Equipment		,			\$	-		\$		10.00	10.00%	\$ -		\$	-	
1808	Buildings - Equipment					\$	-		\$	-	20.00	5.00%	\$ -				
1808	Buildings - Equipment					\$	-		\$		25.00	4.00%	\$ -				
1808	Buildings - Major Repairs					\$			\$		30.00 25.00	3.33% 4.00%	\$ -		\$	-	
1808 1808	Buildings - Major Repairs Buildings - Brick, Stone, Concrete and Steel	\$ 4	167,936.17	e :	264,422.75	\$	203,513.42	\$ 18,607.4	\$ 5 \$		25.00	4.00%	\$ 8,512.69	\$ 8,512.69	-\$	0.00	
1810	Leasehold Improvements	φ -	+07,930.17	9 4	204,422.75	S	203,313.42	φ 10,007.44	S		25.00	4.00 /6	\$ 6,512.09	φ 6,512.09	-ş	- 0.00	
1815	Transformer Station Equipment >50 kV					\$	-		\$	-	30.00	3.33%	\$ -		\$		
1820	Distribution Station Equipment <50 kV	\$ 2,7	729,518.67	\$ 1,0	016,206.50	\$	1,713,312.17	\$ 90,612.9	3 \$	1,758,618.66	30.00	3.33%	\$ 58,620.62	\$ 58,620.62	\$	0.00	
1825	Storage Battery Equipment					\$	-		\$	-			\$ -		\$	-	
1830 1835	Poles, Towers & Fixtures		224,938.33	\$ 2,4	13.321.75	\$	5,789,715.81 2,563,108.98			0,021,021.01	25.00 25.00	4.00% 4.00%	\$ 232,996.87 \$ 104,944.90	\$ 232,996.87 \$ 104.944.90	-\$	0.00	
1835	Overhead Conductors & Devices Underground Conduit		974,102.42			\$	2,582,327.77			, , , , , ,	25.00		\$ 104,944.90		-\$ \$	0.00	
1845	Underground Conductors & Devices		106,087.57			\$		\$ 99,504.2			25.00	4.00%			پ -\$	0.00	
1850	Line Transformers		83,669.21			\$		\$ 129,496.4			25.00	4.00%	\$ 108,607.33	\$ 108,607.33	\$	0.00	
1855	Services (Overhead & Underground)		978,368.74	\$		\$		\$ 95,629.83			25.00	4.00%		\$ 40,330.07	\$	0.00	
1860	Meters	\$	93,646.66	\$	61,783.00	\$	31,863.66	\$ 11,289.3	5 \$	37,508.34	25.00	4.00%	\$ 1,500.33	\$ 1,500.33	\$	0.00	
1860	Meters (Smart Meters)					\$	-		\$	-			\$ -		\$	-	
1905 1908	Land Buildings & Fixtures - Equipment					\$	-		\$		10.00	10.00%	\$ -		\$	-	
1908	Buildings & Fixtures - Equipment Buildings & Fixtures - Equipment					Þ			\$		20.00	5.00%	\$ -		Þ		
1908	Buildings & Fixtures - Driveways					s	-		s		25.00	4.00%	\$ -		\$		
1908	Buildings & Fixtures - Major Repairs					\$	-		\$	-	50.00	2.00%	\$ -		\$	-	
1908	Buildings & Fixtures - Brick Store etc					\$	-		\$				\$ -		\$		
1910	Leasehold Improvements					\$	-		\$		10.00	10.00%	\$ -		\$	-	
1915 1915	Office Furniture & Equipment (10 years)	\$ 1	127,989.29	\$ 1	102,448.61	\$	25,540.68	\$ 2,572.20) \$ \$		10.00	10.00%	\$ 2,682.68	\$ 2,682.68	-\$	0.00	
1915	Office Furniture & Equipment (5 years) Computer Equipment - Hardware	\$ 3	322,306.99	S :	303,327.90	S	18,979.09	\$ 8,336.1			5.00	20.00%	\$ 4,629.43	\$ 4,629.43	\$	0.00	
1920	Computer EquipHardware(Post Mar. 22/04)		JLL,000.00	,	300,027.00	S	-	ψ 0,000.1	S		0.00	20.0070	\$ -	¥ 1,020.10	\$	-	
1920	Computer EquipHardware(Post Mar. 19/07)					\$	-		\$	-			\$ -		\$	-	
1930	Transportation Equipment - under 3 Tons		193,005.69			\$	22,318.64	\$ 28,088.0			5.00	20.00%		\$ 7,272.53	-\$	0.00	
1930	Transportation Equipment - 3 Tons & Over		199,746.40		729,712.40	\$	770,034.00		\$,	8.00	12.50%	\$ 96,254.25	\$ 96,254.25	-\$	0.00	
1935 1940	Stores Equipment	\$	1,761.26 236,383.56	\$	1,761.26 172,462.90	\$	63,920.66	\$ 5,113.6	\$ 1 \$	66,477.47	10.00	10.00% 10.00%	\$ - \$ 6,647.75	\$ 6,647.75	\$	0.00	
1940	Tools, Shop & Garage Equipment Measurement & Testing Equipment	Φ 2	230,303.30	Þ	172,402.90	\$	63,920.66	\$ 5,113.6	\$		10.00	10.00%	\$ 0,047.75	\$ 0,047.75	-> S	0.00	
1950	Power Operated Equipment					\$		\$ -	\$		10.00	10.00%	\$ -		\$	-	
1955	Communications Equipment	\$	35,201.98	\$	29,543.89	\$	5,658.09	\$ -	\$	5,658.09	5.00	20.00%	\$ 1,131.62	\$ 1,131.62	-\$	0.00	
1955	Communication Equipment (Smart Meters)	\$		\$		\$	-	\$ -	\$				\$ -		\$		
1960	Miscellaneous Equipment	\$	-	\$	-	\$		\$ -	\$				\$ -		\$	-	
1970 1975	Load Management Controls Customer Premises Load Management Controls Utility Premises		254,912.00 64,873.19		246,512.50 64,873.19	\$	8,399.50	\$ - \$ -	\$	-,	10.00	10.00% 10.00%	\$ 839.95	\$ 839.95	\$		
1975	System Supervisor Equipment		66,498,12		165.851.10	\$	400,647.02	\$ -	\$		15.00	6.67%	\$ 26,709.80	\$ 26,709.80	\$	0.00	
1985	Miscellaneous Fixed Assets	\$	-	\$	-	\$	-	\$ -	\$		10.00	3.31 /0	\$ -	\$ -	\$	-	
1990	Other Tangible Property	\$	-	\$	-	\$		\$ -	\$				\$ -	\$ -	\$	-	
1995	Contributions & Grants		103,746.00		69,664.20	-\$		-\$ 254,011.4			25.00	4.00%	-\$ 58,443.50	-\$ 58,443.50	-\$	0.00	
1609	Other Tangible Property	\$	-	\$	-	\$	-	\$ -	\$	-			\$ -	\$ -	\$		
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									+								
						\$	-		\$	-			\$ -		\$	-	
I	Total	\$ 24,3	380,543.57	\$ 7,3	360,417.15	\$	17,020,126.42	\$ 494,206.72	2 \$	17,267,229.78		l	\$ 772,868.86	\$ 772,868.86	-\$	0.00	

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Appendix 2-CA

Depreciation and Amortization Expense

Assumes the applicant made capitalization and depreciation expense accounting policy changes under CGAAP effective January 3013 and will adopt IFRS for financial reporting purposes effective January 1, 2015.

		Year	2012	Former CGAAP							
Account	Description	Opening Regulatory Gross PP&E as at Jan 1, 2012	Less Fully Depreciated	Net for Depreciation	·		Years	Depreciation Rate	2012 Depreciation Expense	2012 Depreciation Expense per Appendix 2-B Fixed Assets, Column K (I)	Variance ²
		(a)	(b)	(c)	(d)	(e) = (c) + $\frac{1}{2}$ x (d) ¹	(f)	(g) = 1 / (f)	(h) = (e) / (f)		(m) = (h) - (l)
1611	Computer Software (Formally known as Account 1925)	\$ 314,253.00	\$ 293,337.00	\$ 20,916.00		\$ 20,916.00	3.00	33.33%	\$ 6,972.00	\$ 6,972.00	s -
1612	Land Rights (Formally known as Account 1906)			\$ -		\$ -			\$ -		\$ -
1612	Land Rights (Formally known as Account 1906)	\$ 10,809.00	\$ 2,433.75	\$ 8,375.25		\$ 8,375.25	25.00	4.00%	\$ 335.01	\$ 335.00	\$ 0.01
1805	Land	\$ 130,499.00	ψ 2,400.70	\$ 130,499.00		\$ 130,499.00	-	4.0070	\$ -	\$ 555.00	\$ -
1808	Buildings			\$ -		\$ -			\$ -		\$ -
1808 1808	Buildings			\$ -		\$ - \$ -			\$ - \$ -		\$ -
1808	Buildings Buildings			\$ - \$ -		\$ - \$ -			\$ -		\$ - \$ -
1808	Buildings	\$ 486,543.00	\$ 264,422.75	\$ 222,120.25	\$ 60,159.83	\$ 252,200.17	25.00	4.00%	\$ 10,088.01	\$ 10,088.04	-\$ 0.03
1808	Buildings			\$ -		\$ -			\$ -		\$ -
1810 1815	Leasehold Improvements Transformer Station Equipment >50 kV			\$ - \$ -		\$ - \$ -			\$ - \$ -		\$ - \$ -
1820	Distribution Station Equipment <50 kV	\$ 2,820,132.00	\$ 1,024,630.65	\$ 1,795,501.35	\$ 6,177.55	\$ 1,798,590.13	30.00	3.33%	\$ 59,953.00	\$ 59,953.00	\$ 0.00
1825	Storage Battery Equipment			\$ -		\$ -			\$ -		\$ -
1830 1835	Poles, Towers & Fixtures Overhead Conductors & Devices	\$ 8,295,350.00 \$ 2,697,458.00	\$ 3,187,701.80 \$ 115,929.60	\$ 5,107,648.20 \$ 2,581,528.40	\$ 88,303.45 \$ 239,543.24	\$ 5,151,799.93 \$ 2,701,300.02	25.00 25.00	4.00% 4.00%	\$ 206,072.00 \$ 108,052.00	\$ 206,072.00 \$ 108,052.00	-\$ 0.00 \$ 0.00
1835 1840	Underground Conduit	\$ 2,697,458.00 \$ 3,032,983.00	\$ 115,929.60 \$ 485,055.60	\$ 2,581,528.40 \$ 2,547,927.40	\$ 239,543.24 \$ 3,645.29		25.00	4.00%	\$ 108,052.00 \$ 101,990.00	\$ 108,052.00 \$ 101,990.00	\$ 0.00
1845	Underground Conductors & Devices	\$ 505,592.00	\$ 45,546.60	\$ 460,045.40	\$ 43,959.29		25.00	4.00%			\$ 0.00
1850	Line Transformers	\$ 3,713,165.69	\$ 1,072,927.80	\$ 2,640,237.89		\$ 2,700,099.89	25.00	4.00%	\$ 108,004.00	\$ 108,004.00	-\$ 0.00
1855	Services (Overhead & Underground)	\$ 1,073,999.00	\$ 50,488.50	\$ 1,023,510.50 \$ 20.537.02	\$ 50,079.08 \$ 24,596.00		25.00	4.00% 6.67%	\$ 41,942.00	\$ 41,942.00	\$ 0.00 \$ 0.00
1860 1860	Meters Meters (Smart Meters)	\$ 65,204.32	\$ 44,667.30	\$ 20,537.02	\$ 24,596.00	\$ 32,835.02 \$	15.00	6.67%	\$ 2,189.00	\$ 2,189.00	\$ 0.00
1905	Land			\$ -		\$ -	-		\$ -		\$ -
1908	Buildings & Fixtures			\$ -		\$ -			\$ -		\$ -
1908	Buildings & Fixtures			\$ -		\$ -			\$ -		\$ -
1908 1908	Buildings & Fixtures Buildings & Fixtures			\$ -		\$ - \$ -			\$ - \$ -		\$ -
1908	Buildings & Fixtures			\$ -		\$ -			\$ -		\$ -
1908	Buildings & Fixtures			\$ -		\$ -			\$ -		\$ -
1910	Leasehold Improvements			\$ -		\$ -			\$ -		\$ -
1915 1915	Office Furniture & Equipment (10 years) Office Furniture & Equipment (5 years)	\$ 130,561.00	\$ 105,171.00	\$ 25,390.00		\$ 25,390.00 \$ -	10.00	10.00%	\$ 2,539.00	\$ 2,539.00	\$ -
1920	Computer Equipment - Hardware			\$ -		\$ -			\$ -		\$ -
1920	Computer EquipHardware(Post Mar. 22/04)			\$ -		\$ -			\$ -		\$ -
1920	Computer EquipHardware(Post Mar. 19/07)	\$ 330,643.00	\$ 311,151.90	\$ 19,491.10	\$ 5,307.82	\$ 22,145.01	5.00	20.00%	\$ 4,429.00	\$ 4,429.00	\$ 0.00
1930 1930	Transportation Equipment Transportation Equipment	\$ 1,699,390.00	\$ 1,046,907.52	\$ 652,482.48	\$ 145,403.00	\$ - \$ 725,183.98	8.00	12.50%	\$ 90,648.00	\$ 90,648.00	-\$ 0.00
1935	Stores Equipment	\$ 1,761.00	\$ 1,761.00		¥ 110,100.00	\$ -	0.00	12.0070	\$ -	\$ 50,510.00	\$ -
1940	Tools, Shop & Garage Equipment	\$ 241,498.00	\$ 176,517.50		\$ 12,399.00	\$ 71,180.00	10.00	10.00%	\$ 7,118.00	\$ 7,118.00	\$ -
1945	Measurement & Testing Equipment			\$ -		\$ -			\$ -		\$ -
1950 1955	Power Operated Equipment Communications Equipment	\$ 35,202.00	\$ 29.543.75	\$ 5,658.25	\$ 1,574.00	\$ - \$ 6,445.25	5.00	20.00%	\$ - \$ 1,289.05	\$ 1,289.05	\$ - \$ -
1955	Communication Equipment (Smart Meters)	\$ 00,E0E.00	20,010.70	\$ -	1,071.00	\$ -	0.00	20.0070	\$ -	ų 1,200.00	\$ -
1960	Miscellaneous Equipment			\$ -		\$ -			\$ -		\$ -
1970 1975	Load Management Controls Customer Premises Load Management Controls Utility Premises	\$ 254,912.00 \$ 64.873.19	\$ 246,518.50 \$ 64.873.19	\$ 8,393.50 \$		\$ 8,393.50 \$ -	10.00	10.00% 10.00%	\$ 839.35 \$ -	\$ 839.35	\$ -
1980	System Supervisor Equipment	\$ 566,498.00	\$ 214,346.00	\$ 352,152.00	\$ 4,116.00	\$ 354,210.00	15.00	6.67%	\$ 23,614.00	\$ 23,614.00	\$ - \$ -
1985	Miscellaneous Fixed Assets	\$ -	\$ -	\$ -	\$ -	\$ -	10.00	0.0170	\$ -	\$ -	\$ -
1990	Other Tangible Property	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
1995	Contributions & Grants	-\$ 1,657,757.00	-\$ 182,410.30	-\$ 1,475,346.70	-\$ 347,303.89	-\$ 1,648,998.65	25.00	4.00%	-\$ 65,959.95	-\$ 65,959.95	\$ 0.00
1609	Other Tangible Property	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	5 -	\$ -
											$\vdash \vdash \vdash$
-								 			$\vdash \vdash \vdash$
-											\vdash
	Total	\$ 24,813,569.20	\$ 8 601 521 41	\$ 16,212,047.79	\$ 457,683.66	\$ 16,440,889.62			\$ 729,394.47	\$ 729,394.49	-\$ 0.02
		1,010,000.20	- 0,001,021.41	- 10,212,071.13	- 107,000.00	- 10,770,003.02		<u> </u>	- 120,004.47	20,007.40	÷ 0.02

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Appendix 2-CA

Depreciation and Amortization Expense

Assumes the applicant made capitalization and depreciation expense accounting policy changes under CGAAP effective January 1, 2013 and will adopt IFRS for financial reporting purposes effective January 1, 2015.

		Year	2013	Former CGAAP							
Account	Description	Opening Regulatory Gross PP&E as at Jan 1, 2013	Less Fully Depreciated	Net for Depreciation	Additions	Total for Depreciation		Depreciation Rate	2013 Depreciation Expense	2013 Depreciation Expense per Appendix 2-B Fixed Assets, Column K (I)	Variance ²
		(a)	(b)	(c)	(d)	(e) = (c) + ½ x (d) 1	(f)	(g) = 1 / (f)	(h) = (e) / (f)		(m) = (h) - (l)
1611	Computer Software (Formally known as Account 1925	\$ 314,253.00	\$ 299,508.12	\$ 14,744.88	\$ 46,620	\$ 38,054.88	3.00	33.33%	\$ 12,684.96	\$ 12,684.96	\$ 0.00
1612	Land Rights (Formally known as Account 1906)			\$ -		\$ -			\$ -		\$ -
1612	Land Rights (Formally known as Account 1906)	\$ 10,809.00	\$ 2,434.00	\$ 8,375.00		\$ 8,375.00	25.00	4.00%	\$ 335.00	\$ 335.00	e
1805	Land	\$ 130,499.00	\$ 2,434.00	\$ 130,499.00		\$ 130,499.00	25.00	4.00%	\$ 335.00	\$ 335.00	\$ - \$ -
1808	Buildings			\$ -		\$ -			\$ -		\$ -
1808	Buildings			\$ -		\$ -			\$ -		\$ -
1808 1808	Buildings Buildings			\$ - \$ -		\$ - \$ -			\$ - \$ -		\$ - \$ -
1808	Buildings	\$ 546,702.83	\$ 264,486.82		\$ 93,745	\$ 329,088.51	25.00	4.00%	\$ 13,163.54	\$ 13,163.54	\$ 0.00
1808	Buildings			\$ -		\$ -			\$ -		\$ -
1810	Leasehold Improvements			\$ - \$		\$ - \$ -			\$ - \$ -		\$ - \$ -
1815 1820	Transformer Station Equipment >50 kV Distribution Station Equipment <50 kV	\$ 2,826,309.55	\$ 1,031,295.90	•	\$ 40,093	\$ - \$ 1,815,060.15	30.00	3.33%	\$ - \$ 60,502.01	\$ 60,502.00	\$ - \$ 0.00
1825	Storage Battery Equipment	¥ 2,020,000.00	\$ 1,001,200.00	\$ -	10,000	\$ -	00.00	0.0070	\$ -	00,002.00	\$ -
1830	Poles, Towers & Fixtures	\$ 8,383,653.45	\$ 3,525,709.03		\$ 161,461		25.00	4.00%	\$ 197,547.00		-\$ 0.00
1835	Overhead Conductors & Devices	\$ 2,937,001.24	\$ 7,492.14					4.00%	\$ 121,673.00		\$ 0.00 \$ 0.00
1840 1845	Underground Conduit Underground Conductors & Devices	\$ 3,036,628.29 \$ 549,551.29					25.00 25.00	4.00%			
1850	Line Transformers	\$ 3,832,890.06			\$ 119,766		25.00	4.00%	\$ 111,788.00		\$ 0.00
1855	Services (Overhead & Underground)	\$ 1,124,078.08	.,,,	\$ 1,124,078.08	\$ 118,992	\$ 1,183,574.08	25.00	4.00%	\$ 47,342.96	\$ 47,342.96	\$ 0.00
1860	Meters	\$ 89,799.87	\$ 41,108.20	\$ 48,691.67	\$ 9,278	\$ 53,330.67	15.00	6.67%	\$ 3,555.38	\$ 3,555.38	-\$ 0.00
1860	Meters (Smart Meters)			\$ -		\$ -			\$ -		\$ -
1905 1908	Land Buildings & Fixtures			\$ - \$ -		\$ - \$ -	-		\$ - \$ -		\$ - \$ -
1908	Buildings & Fixtures			s -		\$ -			s -		\$ -
1908	Buildings & Fixtures			\$ -		\$ -			\$ -		\$ -
1908	Buildings & Fixtures			\$ -		\$ -			\$ -		\$ -
1908 1908	Buildings & Fixtures Buildings & Fixtures			\$ - \$ -		\$ - \$ -			\$ - \$ -		\$ - \$ -
1910	Leasehold Improvements			s -		s -			\$ -		\$ -
1915	Office Furniture & Equipment (10 years)	\$ 130,561.00	\$ 117,155.00		\$ 1,388	\$ 14,100.00	10.00	10.00%		\$ 1,410.00	\$ -
1915	Office Furniture & Equipment (5 years)			\$ -		\$ -			\$ -		\$ -
1920	Computer Equipment - Hardware			\$ - \$ -		\$ - \$ -			\$ - \$ -		\$ - \$ -
1920 1920	Computer EquipHardware(Post Mar. 22/04) Computer EquipHardware(Post Mar. 19/07)	\$ 335,950.82	\$ 301,919.30		\$ 28,127		5.00	20.00%	\$ 9,619.00	\$ 9,619.00	\$ 0.00
1930	Transportation Equipment	Ψ 555,550.02	\$ 301,313.30	\$ -	20,121	\$ -	3.00	20.0070	\$ -	3,013.00	\$ -
1930	Transportation Equipment	\$ 1,820,545.00	\$ 1,044,502.00		\$ 457,242.00	\$ 1,004,664.00	8.00	12.50%	\$ 125,583.00	\$ 125,583.00	\$ -
1935	Stores Equipment	\$ 1,761.00	\$ 1,761.00			\$ -	10.00	10.00%			\$ -
1940 1945	Tools, Shop & Garage Equipment Measurement & Testing Equipment	\$ 253,897.00	\$ 190,303.50	\$ 63,593.50	\$ 6,273.00 \$ 18,090.00	\$ 66,730.00 \$ 9,045.00	10.00	10.00% 10.00%	\$ 6,673.00 \$ 904.50		\$ - \$ -
1950	Power Operated Equipment			s -	\$ 10,050.00	\$ 9,045.00	10.00	10.00 %	\$ 904.30	\$ 904.50	\$ -
1955	Communications Equipment	\$ 36,776.00	\$ 29,546.00			\$ 7,230.00	5.00	20.00%	\$ 1,446.00	\$ 1,446.00	\$ -
1955	Communication Equipment (Smart Meters)			\$ -		\$ -			\$ -		\$ -
1960 1970	Miscellaneous Equipment Load Management Controls Customer Premises	\$ 254.912.00	\$ 246.902.00	\$ - \$ 8.010.00	\$ 12,104.00	\$ 6,052.00	10.00	10.00%	\$ 605.20 \$ 801.00	\$ 605.20	\$ -
1970	Load Management Controls Customer Premises Load Management Controls Utility Premises	\$ 254,912.00 \$ 64,873.19	\$ 64,873.19			\$ 8,010.00 \$ -	10.00	10.00%	\$ 801.00 \$ -	\$ 801.00	\$ - \$ -
1980	System Supervisor Equipment	\$ 570,614.00			\$ 504.00	\$ 68,395.00	5.00			\$ 13,679.00	\$ -
1985	Miscellaneous Fixed Assets	\$ -		\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
1990	Other Tangible Property	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
1995	Contributions & Grants	-\$ 2,005,061.00				-\$ 1,729,160.99 \$ -	25.00	4.00%	-\$ 69,166.44 \$ -	-\$ 69,166.44	\$ 0.00 \$ -
1609	Other Tangible Property	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -
-											
l											
 											
	Total	\$ 25.247.004.67	\$ 9,022,473.10	\$ 16,224,531.57	\$ 1,339,022.02	\$ 16,894,042.58			\$ 782,454.12	\$ 782,454.10	\$ 0.02
	I v aven	20,211,004.01	, J. 0,0EE, 110.10	10,221,001.01	÷ 1,000,022.02	- 10,001,042.00		-	- TOL, TO 7.12	,,	T 0.02

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Appendix 2-CB Depreciation and Amortization Expense

Assumes the applicant made capitalization and depreciation expense accounting policy changes under CGAAP effective January 1,2015 and will adopt IFRS for financial reporting purposes effective January 1,2015.

Year 2013 Revised CGAAP

Account	Description	Opening NBV as at Jan 1, 2013 ⁵	Additions	Average Remaining Life of Opening NBV	Years (new additions only) 3	Depreciation Rate on New Additions	Depreciation Expense on Opening NBV	Depreciation Expense on Additions ¹	2013 Depreciation Expense	2013 Depreciation Expense per Appendix 2-BA Fixed Assets, Column J	Variance ²	Depreciation Expense on 2013 Full Year Additions	Less Depreciation Expense on Assets Fully Depreciated during the year	2013 Full Year Depreciation ⁶
		(a)	(d)	(i)	(f)	(g) = 1 / (f)	(j) = (a) / (i)	(h)=((d)*0.5)/(f)	(k) = (j) + (h)	(1)	(m) = (k) - (l)	(n) = (d)/(f)	(0)	(p) = (j) + (n) - (o)
1611	Computer Software (Formally known as Account													
1011	1925)	\$ 6,331	\$ 46,620	1.29	3.00	33.33%	\$ 4,915	\$ 7,770	\$ 12,685	\$ 12,685	\$ 0	\$ 15,540	\$ 3,475	\$ 16,980
1612	Land Rights (Formally known as Account 1906)	\$ 3,083		9.20	25.00	4.00%	\$ 335	\$ -	\$ 335	\$ 335	\$ 0	\$ -		\$ 335
1805		\$ 130,499				0.00%	\$ -	\$ -	\$ -		\$ -	\$ -		\$ -
1808		\$ 164,452 \$ 107,094		21.00	25.00	4.00%		\$ 1,875	\$ 9,706 \$ 3,458			\$ 3,750	\$ 135	\$ 11,446 \$ 3,458
1808	Buildings - Brick and Stone Leasehold Improvements	\$ 107,094		30.97	50.00	2.00%	\$ 3,458 \$ -	\$ - \$ -	\$ 3,458 \$ -	\$ 3,458	\$ -	\$ - \$ -		\$ 3,458 \$ -
1815	Transformer Station Equipment >50 kV					0.00%	\$.	s -	\$.			s -		s -
1820		\$ 732,301		24.61	30.00	3.33%	\$ 29,760		\$ 29,760	\$ 29,759		\$ -		\$ 29,760
1820	Distribution Station Equipment <50 kV	\$ 107,283		8.00	40.00	2.50%	\$ 13,410		\$ 13,410	\$ 13,410		\$ -		\$ 13,410
1820	Distribution Station Equipment <50 kV	\$ 168,874	\$ 40,093	10.00	45.00	2.22%	\$ 16,887	\$ 445	\$ 17,333	\$ 17,333		\$ 891		\$ 17,778
1825	Storage Battery Equipment					0.00%	\$ -	\$ -	\$ -			\$ -		\$ -
1830	Poles, Towers & Fixtures	\$ 1,846,745		10.10		0.00%	\$ 182,835		\$ 182,835	\$ 182,835		\$ -	\$ 9,022	\$ 173,813
1830	Poles, Towers & Fixtures		\$ 161,461	10.05	45.00	2.22%		\$ 1,794	\$ 1,794			\$ 3,588		
1835 1835	Overhead Conductors & Devices Overhead Conductors & Devices	\$ 2,097,513	\$ 207,798	19.05	60.00	1.67%	\$ 110,116	\$ 1,732	\$ 110,116 \$ 1,732	\$ 110,116 \$ 1,732	\$ 0	\$ - \$ 3,463		\$ 110,116 \$ 3,463
1835	Overhead Conductors & Devices Overhead Conductors & Devices		\$ 15.714		45.00	2 22%		\$ 1,732	\$ 1,732	\$ 1,732		\$ 3,463		\$ 3,463
1835	Overhead Conductors & Devices		\$ 1,121		40.00	2.50%	•	\$ 14	\$ 14	\$ 14		\$ 28		\$ 28
1840	Underground Conduit	\$ 733,365		7.56	50.00	2.00%	\$ 96,986		\$ 96,986	\$ 96,986		\$ -	\$ 4,204	\$ 92,782
1840	Underground Conduit		\$ 2,064		50.00	2.00%	\$ -	\$ 21	\$ 21	\$ 21		\$ 41		\$ 41
1845	Underground Conductors & Devices	\$ 440,392		22.21	40.00	2.50%	\$ 19,829		\$ 19,829	\$ 19,829		\$ -		\$ 19,829
1845	Underground Conductors & Devices		\$ 33,860		40.00	2.50%	\$ -	\$ 423	\$ 423	\$ 423		\$ 847		\$ 847
1850	Line Transformers	\$ 1,500,603		14.83	40.00	2.50%	\$ 101,155		\$ 101,728	\$ 101,728		\$ 1,146	\$ 10,244	\$ 92,057
1850	Line Transformers		\$ 73,911		40.00	2.50%		\$ 924	\$ 924	\$ 924		\$ 1,848		\$ 1,848
1855	Services (Overhead & Underground)	\$ 847,075		19.94	40.00	2.50%	\$ 42,483	\$ -	\$ 42,483	\$ 42,483		\$ -		\$ 42,483
1855 1855	Services (Overhead & Underground) Services (Overhead & Underground)		\$ 12,618 \$ 106,373		60.00 40.00	1.67% 2.50%	\$ -	\$ 105 \$ 1,330	\$ 105 \$ 1,330	\$ 105 \$ 1,330	\$ 0 -\$ 0	\$ 210 \$ 2.659		\$ 210 \$ 2.659
1860	Meters		\$ 9.278		25.00	4.00%		\$ 1,330	\$ 1,330	\$ 1,330		\$ 2,039	S 297	\$ 2,039
1860	Meters	\$ 78,432	9 3,270	28.18	25.00	4.00%			\$ 2.783	\$ 2.783			201	\$ 2,783
1860	Meters (Smart Meters)	0 70,102		20.10	20.00	0.00%		š -	\$ -			š -		\$ -
1905	Land					0.00%	\$ -	\$ -	\$ -		\$ -	\$ -		\$ -
1908	Buildings & Fixtures					0.00%	\$ -	\$ -	\$ -		\$ -	\$ -		\$ -
1910	Leasehold Improvements					0.00%	\$ -	\$ -	\$ -		\$ -	\$ -		\$ -
1915	Office Furniture & Equipment (10 years)	\$ 7,094	\$ 1,388	5.29	10.00	10.00%	\$ 1,341		\$ 1,410	\$ 1,410		\$ 139	\$ 496	\$ 984
1915	Office Furniture & Equipment (5 years)					0.00%	\$ -	\$ -	\$ -		\$ -	\$ -		\$ -
1920 1920	Computer Equipment - Hardware					0.00%	\$ - \$ -	\$ - \$ -	\$ - \$ -		\$ - \$ -	\$ - \$ -		\$ - \$ -
1920	Computer EquipHardware(Post Mar. 22/04) Computer EquipHardware(Post Mar. 19/07)	S 8.975	\$ 28,127	1.82	3.00	33.33%	\$ 4.931		\$ 9,619	\$ 9.619		\$ 9.376	s 1.773	\$ 12.534
1930	Transportation Equipment	\$ 0,970	\$ 401,326	1.02	8.00	12.50%		\$ 25,083	\$ 25.083			\$ 50,166	ā 1,113	\$ 50,166
1930	Transportation Equipment		\$ 55.916		5.00	20.00%		\$ 5,592	\$ 5,592	\$ 5,592		\$ 11,183		\$ 11,183
1930	Transportation Equipment	\$ 446,467		4.70	8.00	12.50%	\$ 94,908		\$ 94,908	\$ 94,908		\$ -		\$ 94,908
1935	Stores Equipment					0.00%	\$ -	\$ -	\$ -		\$ -	\$ -		\$ -
1940	Tools, Shop & Garage Equipment	\$ 27,181		4.27	10.00	10.00%	\$ 6,360		\$ 6,673	\$ 6,673		\$ 627	\$ 1,465	\$ 5,522
1945	Measurement & Testing Equipment		\$ 18,090		10.00	10.00%		\$ 905	\$ 905	\$ 905		\$ 1,809		\$ 1,809
1950	Power Operated Equipment					0.00%	\$ -	\$ -	\$ -			\$ -		\$ -
1955	Communications Equipment	\$ 4,246		2.94	5.00	20.00%	\$ 1,447		\$ 1,447	\$ 1,446		\$ -		\$ 1,447
1955	Communication Equipment (Smart Meters)		\$ 12,104		10.00	0.00%		\$ - \$ 605	\$ - \$ 605	\$ 605		\$ - \$ 1,210		\$ - \$ 1,210
1960 1970	Miscellaneous Equipment Load Management Controls Customer Premises	S 801		1.00	10.00	10.00%	*	\$ 605	\$ 605	\$ 800	\$ 0		S 801	\$ 1,210 \$ -
1970		\$ 501		1.00	10.00	10.00%	\$ 501	\$ -	\$ 801	ψ 800	\$ -		9 601	\$ -
1980		\$ 23,241	s 504	1.71	3.00	33.33%	\$ 13,595		\$ 13,679	\$ 13,679		\$ 168	\$ 12,220	\$ 1,543
1985	Miscellaneous Fixed Assets	23,24	304		0.00	0.00%		\$ -	\$ -		\$ -		12,220	\$ -
1990	Other Tangible Property					0.00%		\$ -	\$ -			\$ -		\$ -
1995		-\$ 1,560,739		22.71	40.00	2.50%	-\$ 68,725		-\$ 69,165	-\$ 69,166		-\$ 880	\$ 1,576	
	Total	\$ 7,921,308	\$ 1,339,022				\$ 687,443	\$ 54,265	\$ 741,708	\$ 741,704	\$ 3	\$ 108,530	\$ 45,708	\$ 746,677

- Board policy of the "half-year" rule the applicant must ensure that additions in the year attract a half-year depreciation expense in the first year. Deviations from this standard practice must be supported in the application.

 The applicant has pointed an explanation of material variances in evidence.

 The applicant has bould ensure that the years for new additions of assests are the asset useful lives determined by management in accordance with the Board's regulatory accounting policies. The capitalization and depreciation expense accounting changes should be implement consistent with the Board's regulatory accounting policies as set out for modified IFRS as contained in the Report of the Board, Transition to International Financial Reporting Standards, EB-2008-0408, the Kinectrics Report, and the Revised 2012 Accounting Procedures Hand for Electricity Distributors (APPIT).
- A recalculation should be performed to determine the average remaining life of opening balance of assets (i.e. excluding 2012 additions) under the change in policies under CGAAP. For example, Asset A had a useful life of 20 years under CGAAP without the change in policis January 1, 2012, the effective date of the changes in policies, Asset A was 3 years depreciated. As a result, Asset A would have a remaining service life of 17 years (20 years less 3 years) as of January 1, 2012. Due to making the change in policies under CGAAP, managemu assessed the asset useful lives and concluded that the revised useful life of Asset A is now 30 years. Therefore, the average remaining useful life of the opening balance of Asset A is determined to be 27 years (30 years less 3 years) under the revised CGAAP as of January 1 2012.
- NBV must exclude assets still on the books but which have been fully amortized or depreciated.
- This column refers to the calculated full year depreciation but excludes the depreciation expense on assets fully depreciated during the year. This column is used for the purpose of calculating depreciation expense in the following year on the next worksheet.

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Appendix 2-CD

Depreciation and Amortization Expense
Assumes the applicant made capitalization and depreciation expense accounting policy changes under CGAAP effective January 1, 2013 and will adopt IFRS for financial reporting purposes effective January 1, 2015.

2014 **MIFRS**

Account	Description	Additions (d)	Years (new additions only)	Depreciation Rate on New Additions	2014 Depreciation Expense ¹ (h)=2013 Full Year Deprecation + ((d)*0.5)/(f)	2014 Depreciation Expense per Apppendix 2-BA Fixed Assets, Column J (I)	Variance ² (m) = (h) - (l)	Depreciation Expense on 2014 Full Year Additions (n)=((d))/(f)	Less Depreciation Expense on Assets Fully Depreciated during the year (o)	2014 Full Year Depreciation ³ (p) = 2013 Full Year Depreciation + (n) - (o)
1611	Computer Software (Formally known as Account 1925)	\$ 40,967	3.00	33.33%	\$ 23,808	\$ 23,809	-\$ 1	\$ 13,656	\$ 1,441	\$ 29,195
1612	Land Rights (Formally known as Account 1906)	Ψ 40,501	0.00					, ,,,,,,,,	Ψ 1,441	
1805	Land			0.00%	\$ 335 \$ -	\$ 335	\$ 0 \$ -	\$ - \$ -		\$ 335 \$ -
1808	Buildings		1	0.00%	\$ 11,446	\$ 11,445	\$ 1			\$ 11,446
1808	Buildings	\$ 24,730	25.00	4.00%	\$ 3,953	\$ 3,953	-\$ 0			\$ 4,447
1810	Leasehold Improvements	, , , ,		0.00%		,	\$ -	\$ -		\$ -
1815	Transformer Station Equipment >50 kV			0.00%	\$ -		\$ -	\$ -		\$ -
1820	Distribution Station Equipment <50 kV			0.00%	\$ 29,760	\$ 29,760	-\$ 0			\$ 29,760
1820 1820	Distribution Station Equipment <50 kV	\$ 2,203	40.00 45.00	2.50%	\$ 13,438	\$ 13,438 \$ 18,705	-\$ 0 \$ 10			\$ 13,465 \$ 19.652
1820	Distribution Station Equipment <50 kV Distribution Station Equipment <50 kV	\$ 84,326 \$ 20,935	45.00 15.00	2.22% 6.67%	\$ 18,715 \$ 698			\$ 1,874 \$ 1,396		\$ 19,652 \$ 1,396
1825	Storage Battery Equipment	20,933	10.00	0.00%		ψ 090	\$ -	\$ -		\$ -
1830	Poles, Towers & Fixtures			0.00%	\$ 173,813	\$ 173,813	\$ 0		\$ 12,289	\$ 161,524
1830	Poles, Towers & Fixtures	\$ 74,730	45.00	2.22%	\$ 830	\$ 830	\$ 0	\$ 1,661		\$ 1,661
1835	Overhead Conductors & Devices				\$ 110,116	\$ 110,116	\$ 0			\$ 110,116
1835	Overhead Conductors & Devices	\$ 313,555	60.00	1.67%	\$ 6,076	\$ 6,076	\$ 0			\$ 8,689
1835	Overhead Conductors & Devices	\$ 28,281	45.00	2.22%	\$ 663	\$ 663		\$ 628		\$ 978
1835 1840	Overhead Conductors & Devices Underground Conduit	\$ 2,763	40.00	2.50% 0.00%				\$ 69 \$ -	\$ 14,271	\$ 97 \$ 78,511
1840	Underground Conduit	\$ 43,881	40.00	2.50%	\$ 52,762			\$ 1,097	ψ 14,271	\$ 1,138
1845	Underground Conductors & Devices	Ψ 40,001	40.00	0.00%	\$ 19,829					\$ 24,229
1845	Underground Conductors & Devices	\$ 176,031	40.00	2.50%	\$ 3,047	\$ 3,047	-\$ 0			\$ 847
1850	Line Transformers			0.00%	\$ 92,057	\$ 92,057	\$ 0		\$ 10,680	\$ 81,377
1850	Line Transformers	\$ 158,090	40.00	2.50%	\$ 3,824			\$ 3,952		\$ 5,800
1855	Services (Overhead & Underground)	. 40.550	00.00	0.00%		\$ 42,483		\$ -		\$ 42,483
1855 1855	Services (Overhead & Underground) Services (Overhead & Underground)	\$ 13,559 \$ 66,725	60.00 40.00	1.67% 2.50%	\$ 323 \$ 3,493	\$ 323 \$ 3,493	\$ 0 \$ 0	\$ 226 \$ 1,668	\$ 79	\$ 436 \$ 4,248
1860	Meters	\$ 00,725	40.00	0.00%	\$ 3,493				\$ 79	\$ 4,246
1860	Meters			0.00%	\$ 2.783	\$ 2.783	\$ 0			\$ 2.783
1860	Meters (Smart Meters)	\$ 31,909	15.00	6.67%	\$ 1,064	\$ 1,064	-\$ 0	\$ 2,127		\$ 2,127
1905	Land			0.00%			\$ -	\$ -		\$ -
1908	Buildings & Fixtures			0.00%			\$ -	\$ -		\$ -
1910	Leasehold Improvements			0.00%	\$ -		\$ -	\$ -		\$ -
1915 1915	Office Furniture & Equipment (10 years)	\$ 3,337	10.00	10.00%	\$ 1,151 \$ -	\$ 1,151	-\$ 0 \$ -	\$ 334		\$ 1,318 \$ -
1915	Office Furniture & Equipment (5 years) Computer Equipment - Hardware			0.00%	\$ -		\$ -	\$ -		\$ - \$ -
1920	Computer Equipment - Hardware Computer EquipHardware(Post Mar. 22/04)			0.00%			\$ -	\$ -		\$ -
1920	Computer Equip. Hardware(Post Mar. 19/07)	\$ 10,557	3.00	33.33%		\$ 14,294	-\$ 1	\$ 3,519	\$ 2,274	\$ 13,779
1930	Transportation Equipment			0.00%	\$ 50,166	\$ 50,166	-\$ 0	\$ -		\$ 50,166
1930	Transportation Equipment	\$ 28,236	5.00	20.00%	\$ 14,007	\$ 14,007	-\$ 0			\$ 16,830
1930	Transportation Equipment	\$ 30,643	8.00	12.50%	\$ 96,824	\$ 96,966	-\$ 142		\$ 10,250	\$ 88,489
1935	Stores Equipment	\$ 39,977	10.00	0.00% 10.00%	\$ - \$ 7,521	\$ 7,521	\$ - -\$ 0	\$ - \$ 3,998	\$ 1,101	\$ - \$ 8,419
1940 1945	Tools, Shop & Garage Equipment Measurement & Testing Equipment	φ 39,977	10.00	0.00%		\$ 7,521	-\$ 0 \$ -	\$ 3,998	φ 1,101	\$ 8,419 \$ 1,809
1945	Power Operated Equipment			0.00%	\$ 1,009	1,009	\$ -	\$ -		\$ 1,009
1955	Communications Equipment	\$ 2,148	5.00	20.00%	\$ 1,661	\$ 1,661	\$ 0	\$ 430	\$ 566	\$ 1,310
1955	Communication Equipment (Smart Meters)			0.00%	\$ -		\$ -	\$ -		\$ -
1960	Miscellaneous Equipment			0.00%		\$ 1,210	\$ 0	\$ -		\$ 1,210
1970	Load Management Controls Customer Premises			0.00%	\$ -		\$ -	\$ -		\$ -
1975	Load Management Controls Utility Premises	\$ 611	3.00	0.00%		\$ 1.645	\$ - \$ 0	\$ - \$ 204	\$ 685	\$ - \$ 1,062
1980 1985	System Supervisor Equipment Miscellaneous Fixed Assets	φ 011	3.00	33.33% 0.00%	\$ 1,645 \$ -	φ 1,045	\$ 0	\$ 204 \$ -	φ 685	\$ 1,062 \$ -
1990	Other Tangible Property			0.00%	\$ -		\$ -	\$ -		\$ -
1995	Contributions & Grants			0.00%	-\$ 71,181	-\$ 71,181	-\$ 0			-\$ 71,181
4245	Other Operating Revenues	-\$ 114,792	40.00	2.50%	-\$ 1,435	-\$ 1,435	\$ -			-\$ 2,870
4245	Other Operating Revenues	-\$ 34,000	3.00	33.33%	-\$ 5,667	-\$ 5,667	\$ 0			-\$ 11,334
	Total	\$ 1,049,402		I	\$ 768,068	\$ 768,201	-\$ 133	\$ 56,986	\$ 53,636	\$ 735,823

Depreciation exp. adj. from gain or loss on the retirement of assets (pool of like assets) **Total Depreciation Expense**

768,068

Notes:

- Board policy of the "half-year" rule the applicant must ensure that additions in the year attract a half-year depreciation expense in the first year. Deviations from this standard practice must be supported in the application.

 The applicant must provide an explanation of material variances in evidence.
- This column refers to the calculated full year depreciation but excludes the depreciation expense on assets fully depreciated during the year. This column is used for the purpose of calculating depreciation expense in the following year on the next worksheet.

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Appendix 2-CD

Depreciation and Amortization Expense

Assumes the applicant made capitalization and depreciation expense accounting policy changes under CGAAP effective January 1, 2013 and will adopt IFRS for financial reporting purposes effective January 1, 2015.

2015 MIFRS

Account	Description	Ad	lditions	Years (new additions only)	Depreciation Rate on New Additions		15 Depreciation Expense ¹ (h)=2014 Full ear Deprecation	Αŗ	2015 Depreciation Expense per pppendix 2-BA Fixed Assets, Column J	Variar	ce ²	Depreciation Expense on 2014 Full Year Additions	Less Depreciation Expense on Assets Fully Depreciated during the year	2015 Full Year Depreciation ³ (p) = 2014 Full Year Depreciation
			(d)	(f)	(g) = 1 / (f)		+ ((d)*0.5)/(f)		(I)	(m) = (h	ı) - (I)	(n)=((d))/(f)	(o)	+ (n) - (o)
1611	Computer Software (Formally known as Account 1925)	\$	34,000	3.00	33.33%	\$	34,862	\$	34,862	<u>-</u> \$	0	\$ 11,333	\$ 7,769	\$ 32,759
1612	Computer Software (Formally known as Account 1925)	\$	103,008	0.00	00.0070		-	\$	01,002	Ť		11,000	Ψ 1,100	s -
1612	Land Rights (Formally known as Account 1906)	Ψ	100,000		0.00%	\$	335	\$	335		0	\$ -		\$ 335
1805	Land				0.00%	\$		Ψ		\$		\$		\$ -
1808	Buildings	\$	106,000	25.00	4.00%		13,566	\$	13,566	-\$	0			\$ 15,686
1808	Buildings				0.00%	\$	4,447	\$	4,447	\$	0	\$ - \$ -		\$ 4,447 \$ -
1810 1815	Leasehold Improvements Transformer Station Equipment >50 kV				0.00%			H		\$	÷	\$ -		\$ - \$ -
1820	Distribution Station Equipment <50 kV	\$	139,500	30.00	3.33%		32,085	\$	32,085	-\$	0	\$ 4,650		\$ 34,410
1820	Distribution Station Equipment <50 kV				0.00%		13,465	\$	13,465	\$	0	\$ -		\$ 13,465
1820	Distribution Station Equipment <50 kV				0.00%	\$	19,652	\$	19,652	\$	0			\$ 19,652
1825	Storage Battery Equipment		454.000		0.00%		400.000		400.01	\$		\$ -		\$ -
1830 1830	Poles, Towers & Fixtures	\$	154,820	45.00	2.22% 0.00%	\$	163,244 1,661	\$	163,244 1,661	\$	0		\$ 9,110	\$ 155,855 \$ 1,661
1835	Poles, Towers & Fixtures Overhead Conductors & Devices				0.00%	\$	110,116		110,116	-\$ \$	0			\$ 110,116
1835	Overhead Conductors & Devices Overhead Conductors & Devices	\$	189,100	60.00	1.67%	\$	10,265		10,265	\$	0			\$ 11,841
1835	Overhead Conductors & Devices	\$	18,910	45.00	2.22%	\$	1,188		1,188	-\$	0			\$ 1,398
1835	Overhead Conductors & Devices	\$	1,990	40.00	2.50%	\$	122	\$	122	-\$	0			\$ 147
1840	Underground Conduit	\$	73,000	50.00	2.00%	\$	79,241		79,241	\$	0		\$ 3,189	\$ 76,782
1840	Underground Conduit				0.00%	\$	1,138		1,138	\$	0			\$ 1,138
1845 1845	Underground Conductors & Devices	s	243,650	40.00	0.00% 2.50%	\$	24,229 3,892		24,229 3,892	\$ S	0		\$ 2,044	\$ 22,185 \$ 6,938
1850	Underground Conductors & Devices Line Transformers	Ф	243,000	40.00	0.00%	\$			81,377	S S	0		\$ 2,582	\$ 78,795
1850	Line Transformers	\$	187,000	40.00	2.50%	\$	8.138		8,138	-\$	0		ψ 2,002	\$ 10,475
1855	Services (Overhead & Underground)	1	,		0.00%	\$	42,483		42,483	\$	0		\$ 6,088	\$ 36,395
1855	Services (Overhead & Underground)	\$	85,850	60.00	1.67%		1,152			-\$	0			\$ 1,867
1855	Services (Overhead & Underground)	\$	15,150	40.00	2.50%		4,438			-\$	0			\$ 4,627
1860 1860	Meters Meters	\$	10,000		0.00%	\$	74 2.783	\$	74 2.783	\$	0			\$ 74 \$ 2.783
1860	Meters (Smart Meters)	\$	65,000	15.00	6.67%		4,294	\$	4,294	-\$		\$ 4,333		\$ 2,763
1860	Meters (Smart Meters)	Ť		13.00	0.07 /0			Ť		-				
1905		\$ 1	,645,232		0.00%	\$	102,942	\$	102,942	•	_	\$ 102,942 \$ -		\$ 102,942 \$ -
1905	Land Buildings & Fixtures				0.00%	\$		┢		\$	-	\$ -		\$ - \$ -
1910	Leasehold Improvements				0.00%	\$		H		Š	•	\$ -		\$ -
1915	Office Furniture & Equipment (10 years)	\$	5,000	10.00	10.00%	\$	1,568	\$	1,568	-\$	0	\$ 500		\$ 1,818
1915	Office Furniture & Equipment (5 years)				0.00%	\$	-			\$		\$ -		\$ -
1920	Computer Equipment - Hardware				0.00%	\$				\$	•	\$ -		\$ -
1920	Computer EquipHardware(Post Mar. 22/04)	•	40.000	0.00	0.00%	\$	-	•	45.440	\$		\$ -		\$ -
1920	Computer EquipHardware(Post Mar. 19/07)	\$	10,000	3.00	33.33%	*	15,446	\$	15,446	-\$	0	\$ 3,333	\$ 5,573	\$ 11,539
1920	Computer EquipHardware(Post Mar. 19/07)	\$	25,493			\$	1,782	\$	1,782			\$ 1,782	\$ 890	\$ 890
1930	Transportation Equipment	\$	61,000	8.00	12.50%	\$	53,978	\$	53,978	\$	0			\$ 57,791
1930	Transportation Equipment				0.00%	\$	16,830		10,000	\$	0			\$ 16,830
1930	Transportation Equipment				0.00%		88,489	\$	88,489	-\$	0		\$ 25,867	\$ 62,622
1935 1940	Stores Equipment Tools, Shop & Garage Equipment	•	10,000	10.00	0.00% 10.00%	\$	- 8,919	6	8.919	\$ -\$	- 0	\$ - \$ 1,000	\$ 1,600	\$ - \$ 7,819
1940	Measurement & Testing Equipment	φ	10,000	10.00	0.00%	\$	1,809	\$	1,809	S S	-	\$ 1,000	υ 1,000	\$ 1,809
1950	Power Operated Equipment				0.00%		,505	Ť	.,500	\$	-	\$ -		\$ -
1955	Communications Equipment	\$	1,200	5.00	20.00%	\$	1,430	\$	1,430	\$	0	\$ 240	\$ 566	\$ 984
1955	Communication Equipment (Smart Meters)				0.00%	\$				\$	٠.	\$ -		\$ -
1960	Miscellaneous Equipment				0.00%		1,210	\$	1,210	\$	0			\$ 1,210
1970 1975	Load Management Controls Customer Premises Load Management Controls Utility Premises				0.00%	\$	<u>:</u>	⊨		\$ \$	_	\$ - \$ -		\$ - \$ -
1975	System Supervisor Equipment	s	22,500	3.00	33.33%		4,812	s	4,812	-\$	- 0			\$ 8,562
1985	Miscellaneous Fixed Assets	Ψ	22,000	0.00	0.00%			Ψ.	4,012	\$	-	\$ -		\$ -
1990	Other Tangible Property				0.00%		-			\$		\$		\$ -
1995	Contributions & Grants				0.00%		71,181		,	-\$	0			-\$ 71,181
4245	Other Operating Revenues	-\$	324,000	40.00	2.50%		6,920		-,	\$	-	-\$ 8,100		-\$ 10,970
	Tatal		000 400			-\$	11,334		11,334	•		£ 400.177	6 CF 070	-\$ 11,334
			2,883,403		l	\$	868,028	Þ	868,027	Þ	1	\$ 162,477	\$ 65,278	\$ 831,624
	Depreciation exp. adj. from gain or loss on the reti	tireme	nt of asset	s (pool of like as	sets)	\$	-	4						

Notes:

3

Board policy of the "half-year" rule - the applicant must ensure that additions in the year attract a half-year depreciation expense in the first year. Deviations from this standard practice must be supported in the

868,028

Total Depreciation Expense

Board policy of the Intellegent rule - the application.

The application.

The application must provide an explanation of material variances in evidence.

This column refers to the calculated full year depreciation but excludes the depreciation expense on assets fully depreciated during the year. This column is used for the purpose of calculating depreciation expense in the following year on the next worksheet.

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Appendix 2-CE

Depreciation and Amortization Expense
Assumes the applicant made capitalization and depreciation expense accounting policy changes under CGAAP effective January 1, 2013 and will adopt IFRS for financial reporting purposes effective January 1, 2015.

2016 **MIFRS**

	_	r	1	ſ	•	T	r	
Account	Description	Additions	Years (new additions only)	Depreciation Rate on New Additions	2016 Depreciation Expense ¹ (h)=2015 Full Year	2016 Depreciation Expense per Appendix 2-BA Fixed Assets, Column J	Variance ²	
					Depreciation +	(1)		
		(d)	(f)	(g) = 1 / (f)	((d)*0.5)/(f)		(m) = (h) - (l)	
1611	Computer Software (Formally known as Account 1925)	\$ 19,000	3.00	33.33%	\$ 35,926	\$ 35,926	\$ 0	
1611	Computer Software (Formally known as Account 1925)						\$ -	
1612	Land Rights (Formally known as Account 1906)			0.00%		\$ 335	\$ 0	
1805 1808	Land Buildings	\$ 38,000	25.00	0.00% 4.00%	\$ - \$ 16.446	\$ 16.446	\$ - -\$ 0	
1808	Buildings	Ψ 00,000	20.00	0.00%	\$ 4,447	\$ 4,447	\$ 0	
1810	Leasehold Improvements			0.00%	\$ -		\$ -	
1815	Transformer Station Equipment >50 kV	\$ 193,500	30.00	0.00%	\$ - \$ 37,635	\$ 37,635	\$ -	
1820 1820	Distribution Station Equipment <50 kV Distribution Station Equipment <50 kV	\$ 193,500	30.00	3.33% 0.00%		\$ 13,465	-\$ 0 \$ 0	
1820	Distribution Station Equipment <50 kV			0.00%	\$ 19,652	\$ 19,652	\$ 0	
1825	Storage Battery Equipment			0.00%	\$ -		\$ -	
1830 1830	Poles, Towers & Fixtures Poles, Towers & Fixtures	\$ 137,700	45.00	2.22% 0.00%	\$ 157,385 \$ 1,661	\$ 157,385 \$ 1,661	-\$ 0 -\$ 0	
1835	Overhead Conductors & Devices			0.00%	\$ 110,116	\$ 110,116	\$ 0	
1835	Overhead Conductors & Devices	\$ 172,080	60.00	1.67%	\$ 13,275	\$ 13,275	-\$ 0	
1835	Overhead Conductors & Devices	\$ 17,208	45.00	2.22%	\$ 1,589	\$ 1,589	\$ 0	
1835 1840	Overhead Conductors & Devices	\$ 1,912	40.00	2.50% 0.00%	\$ 171 \$ 76,782	\$ 171 \$ 76,782	-\$ 0 \$ 0	
1840	Underground Conduit Underground Conduit			0.00%	\$ 76,762	\$ 1,138	\$ 0	
1845	Underground Conductors & Devices			0.00%	\$ 22,185	\$ 22,185	\$ 0	
1845	Underground Conductors & Devices	\$ 163,650	40.00	2.50%	\$ 8,983	\$ 8,983	\$ 0	
1850	Line Transformers		40.00	0.00%	\$ 78,795	\$ 78,795	\$ 0 \$ 0	
1850 1855	Line Transformers Services (Overhead & Underground)	\$ 172,000	40.00	2.50% 0.00%	\$ 12,625 \$ 36,395	\$ 12,625 \$ 36,396	\$ 0 -\$ 0	
1855	Services (Overhead & Underground)	\$ 15,150	60.00	1.67%	\$ 1,993	\$ 1,993	\$ 0	
1855	Services (Overhead & Underground)	\$ 85,850	40.00	2.50%	\$ 5,700	\$ 5,700	\$ 0	
1860	Meters			0.00%	\$ 74	\$ 74	\$ 0	
1860 1860	Meters Meters (Smart Meters)	\$ 7,500 \$ 35,200	25.00 15.00	4.00% 6.67%	\$ 2,933 \$ 7,634	\$ 2,933 \$ 7,634	\$ 0 -\$ 0	
1860	Meters (Smart Meters)	ψ 33,200	13.00	0.07 /0	\$ 102,942	\$ 102,942	\$ -	
1905	Land			0.00%	\$ -	, , , , , , , , , , , , , , , , , , , ,	\$ -	
1908	Buildings & Fixtures			0.00%	\$ -		\$ -	
1910 1915	Leasehold Improvements Office Furniture & Equipment (10 years)	\$ 8,000	10.00	0.00% 10.00%	\$ - \$ 2,218	\$ 2,218	\$ - -\$ 0	
1915	Office Furniture & Equipment (10 years)	φ 0,000	10.00	0.00%		φ 2,210	\$ -	
1920	Computer Equipment - Hardware			0.00%	\$ -		\$ -	
1920	Computer EquipHardware(Post Mar. 22/04)			0.00%	\$ -		\$ -	
1920	Computer EquipHardware(Post Mar. 19/07)	\$ 10,000	3.00	33.33%	\$ 13,206 \$ 891	\$ 13,206 \$ 891	-\$ 0 \$ -	
1920 1930	Computer EquipHardware(Post Mar. 19/07) Transportation Equipment	\$ 328,000	8.00	12.50%	\$ 78,291	\$ 78,291	-\$ 0	
1930	Transportation Equipment	÷ 020,000	5.00	0.00%	\$ 16,830	\$ 16,830	\$ 0	
1930	Transportation Equipment			0.00%	\$ 62,622	\$ 62,622	-\$ 0	
1935 1940	Stores Equipment	\$ 10,000	10.00	0.00%	\$ - \$ 8,319	\$ 8,319	\$ - -\$ 0	
1940	Tools, Shop & Garage Equipment Measurement & Testing Equipment	\$ 10,000	10.00	10.00% 0.00%	\$ 8,319 \$ 1,809	\$ 8,319 \$ 1,809	-\$ 0 \$ -	
1950	Power Operated Equipment			0.00%	\$ -	7,000	\$ -	
1955	Communications Equipment	\$ 1,200	5.00	20.00%	\$ 1,104	\$ 1,104	\$ 0	
1955	Communication Equipment (Smart Meters)			0.00%	\$ -	6 4040	\$ -	
1960 1970	Miscellaneous Equipment Load Management Controls Customer Premises			0.00%	\$ 1,210 \$ -	\$ 1,210	\$ 0 \$ -	
1975	Load Management Controls Utility Premises			0.00%	\$ -		\$ -	
1980	System Supervisor Equipment	\$ 130,000	3.00	33.33%	\$ 30,229	\$ 30,229	-\$ 0	
1985	Miscellaneous Fixed Assets			0.00%	\$ -		\$ -	
1990 1995	Other Tangible Property Contributions & Grants			0.00%	\$ - -\$ 71,181	-\$ 71,181	\$ - \$ 0	
4245	Other Operating Revenues	-\$ 300,000	40.00	2.50%	-\$ 71,181	-\$ 14,720	\$ -	
4245	Other Operating Revenues			0.00%	-\$ 11,334	-\$ 11,334.00	\$ -	
	Total	\$ 1,245,950			\$ 889,778	\$ 889,776	\$ 2	

Depreciation exp. adj. from gain or loss on the retirement of assets (pool of like assets)

Total Depreciation expense to be included in the test year revenue requirement

889,778

Notes:

- Board policy of the "half-year" rule the applicant must ensure that additions in the year attract a half-year depreciation expense in the first year. Deviations from this standard practice must be supported in the application.

 The applicant must provide an explanation of material variances in evidence.

Ex.4/Tab 4/Sch.3 - Typical Useful Lives Study

2

1

- 3 The Board sponsored Kinectrics study, on which the utility based its new depreciation rates, is
- 4 presented at the next page.

Filed: August 28, 2015

- Due to the size of the Kinetric Study (188 page), ORPC has included the link to the study.
- 3 http://www.ontarioenergyboard.ca/oeb/_Documents/EB-2010-0178/Kinetrics-418033-
- 4 OEB%20Asset%20Amortization-%20Final%20Rep.pdf

Appendix 2-BB Service Life Comparison Table F-1 from Kinetrics Report¹

Table F-1 from Kinetrics Report¹

		Asse	Asset Details			Useful Life	•	USoA Account	UC-A A Dinti	Cur	rent	Proposed	
Parent*	#	Category Co	MIN UL	TUL	MAX UL	Number	USoA Account Description	Years	Rate	Years	Rate		
			Overall		35	45	75	1830	Poles, Towers and Fixtures	25	4%	40	3%
	1	Fully Dressed Wood Poles	Cross Arm	Wood	20	40	55	1830	Poles, Towers and Fixtures	25	4%	40	3%
				Steel	30	70	95	1830	Poles, Towers and Fixtures	25	4%	40	3%
			Overall		50	60	80	1830	Poles, Towers and Fixtures	25	4%	40	3%
	2	Fully Dressed Concrete Poles	Cross Arm	Wood	20	40	55	1830	Poles, Towers and Fixtures	25	4%	40	3%
				Steel	30	70	95	1830	Poles, Towers and Fixtures	25	4%	40	3%
			Overall		60	60	80	N/A					
	3	Fully Dressed Steel Poles	Cross Arm	Wood	20	40	55	N/A					
ОН				Steel	30	70	95	N/A					
-	4	OH Line Switch			30	45	55	1835	Overhead Conductors & Devices	25	4%	40	3%
-	5	OH Line Switch Motor			15	25	25	1835	Overhead Conductors & Devices	25	4%	20	5%
	6	OH Line Switch RTU			15	20	20	1835	Overhead Conductors & Devices	25	4%	20	5%
-	7	OH Integral Switches OH Conductors			35	45 60	60 75	1835	Overhead Conductors & Devices	25	4%	40	3% 2%
-	8				50			1835	Overhead Conductors & Devices	25	4%	60	
F	9 10	OH Transformers & Voltage Regulators OH Shunt Capacitor Banks			30 25	40 30	60	1850 N/A	Line Transformers	25	4%	40	3%
-							40						
	11	Reclosers	Overall		25	40 45	55 60	N/A	Line Terrorismon	25	40/	40	3%
	40	D Tf	Bushing		30			1850	Line Transformers	25	4%	40	3%
	12	Power Transformers	10	20	30			-		-	-		
-	13	0.	20	30	60								
-		Station Service Transformer		30	45	55							
F	14	Station Grounding Transformer	30	40 20	40 30								
	45	Station DO Scators	Overall		10 10	15	15	1820	Distribution Ctation Familianous	30	20/	20	5%
	15	Station DC System	Battery Bank						Distribution Station Equipment		3%		
-			Charger	20	20	30	1820	Distribution Station Equipment	30	3%	20	5%	
TS & MS	16	Station Metal Clad Switchgear	Overall		30	40	60	1820	Distribution Station Equipment	25	4%	40	3%
			25	40	60								
	17	Station Independent Breakers			35	45	65						
	18	Station Switch			30	50	60						
	19	Electromechanical Relays			25	35	50						
	20	Solid State Relays			10	30	45	1820	Distribution Station Equipment	25	4%	30	3%
	21	Digital & Numeric Relays			15	20	20						
	22	Rigid Busbars			30	55	60						
	23	Steel Structure	35	50	90								
	24	Primary Paper Insulated Lead Covered	(PILC) Cables		60	65	75	N/A					
ŀ	25	Primary Ethylene-Propylene Rubber (EF			20	25	25	1845	Underground Conductors & Devices	25	4%	40	3%
ŀ	26	Primary Non-Tree Retardant (TR) Cross			20	25	30	1845	Underground Conductors & Devices	25	4%	40	3%
ŀ	27	Primary Non-TR XLPE Cables in Duct			20	25	30	1845	Underground Conductors & Devices	25	4%	40	3%
ŀ	28	Primary TR XLPE Cables Direct Buried			25	30	35	1845	Underground Conductors & Devices	25	4%	40	3%
ŀ	29	Primary TR XLPE Cables in Duct			35	40	55	1845	Underground Conductors & Devices	25	4%	40	3%
ŀ	30	Secondary PILC Cables			70	75	80	N/A	Ondorground Conductors & Devices		-170	-10	070
ļ.	31	Secondary Cables Direct Buried			25	35	40	1855	Services	25	4%	60	2%
ŀ	32	Secondary Cables in Duct			35	40	60	1855	Services	25	4%	60	2%
ļ.			Overall		20	35	50	N/A					
	33	Network Tranformers	Protector		20	35	40	N/A					
UG	34	Pad-Mounted Transformers			25	40	45	1850	Line Transformers	25	4%	40	3%
	35	Submersible/Vault Transformers			25	35	45	1850	Line Transformers	25	4%	40	3%
Ī	36	UG Foundation			35	55	70	1840	Underground Conduit	25	4%	60	2%
Ī	37	UG Vaults	Overall Roof		40	60	80	N/A					
			20	30	45	N/A	Hadananiad Candinsters 9 Day	05	40/	20	20/		
-	38	UG Vault Switches			20	35	50	1845	Underground Conductors & Devices	25	4%	30	3%
}	39	Pad-Mounted Switchgear			20	30	45	1845	Underground Conductors & Devices	25	4%	30	3%
L	40	Ducts			30	50	85	1840	Underground Conduit	25	4%	60	2%
].	41	Concrete Encased Duct Banks			35	55	80	1840	Underground Conduit	25	4%	60	2%
	42	Cable Chambers			50	60	80	1840	Underground Conduit	25	4%	60	2%
								1040	ondergrodita Conduit	20	470	00	270
S	43	Remote SCADA			15	20	30			1			1

Table F-2 from Kinetrics Report¹

	A	Asset Details		USoA Account		Current		Proposed	
#	Category Component Type		Useful Life Range	Number	USoA Account Description	Years	Rate	Years	Rate
1	Office Equipment		5-15	1915	Office Furniture & Equipment	10	10%	10	10%
		Trucks & Buckets	5-15	1930	Transportation Equipment	8	13%	15	7%
2	Vehicles	Trailers	5-20	1930	Transportation Equipment	8	13%	20	5%
		Vans	5-10	1930	Transportation Equipment	5	20%	12	8%
3	Administrative Buildings	·	50-75	200/201	Building & Fixtures	May-50	0%	May-50	0%
4	Leasehold Improvements		Lease dependent	N/A		0		0	
		Station Buildings	50-75	1808	Building & Fixtures	50	2%	50	2%
5	Station Buildings	Parking	25-30	1808	Building & Fixtures	30	3%	30	3%
	Station Buildings	Fence	25-60	1808	Building & Fixtures	25	4%	25	4%
		Roof	20-30	1808	Building & Fixtures	20	5%	20	5%
6 Comp	Computer Equipment	Hardware	3-5	1920	Computer Equipment - Hardware	5	20%	5	20%
U	Computer Equipment	Software	2-5	1925	Computer Equipment - Software	5	20%	5	20%
	Equipment	Power Operated	5-10	N/A					
-		Stores	5-10	1935	Stores Equipment	10	10%	10	10%
/		Tools, Shop, Garage Equipment	5-10	1940	Tools, Shops Garage Equipment	10	10%	10	10%
		Measurement & Testing Equipment	5-10	1945	Measurement and Testing Equipment	10	10%	10	10%
8	Communication	Towers	60-70	1955	Communication Equipment	10	10%	10	10%
0	Communication	Wireless	2-10	1955	Communication Equipment	10	10%	10	10%
9	Residential Energy Meters		25-35	1860	Meters	25	4%	15	7%
10	Industrial/Commercial Energy Mete	ers	25-35	1860	Meters			20	5%
11	Wholesale Energy Meters		15-30	N/A					
12	Current & Potential Transformer (C	35-50	1860	Meters			45	2%	
13	13 Smart Meters		5-15	1860	Meters	15	7%	15	7%
14	Repeaters - Smart Metering		10-15	1915	Office Furniture & Equipment	5	20%	5	20%
15	Data Collectors - Smart Metering		15-20	1915	Office Furniture & Equipment	5	20%	5	20%

^{*} TS & MS = Transformer and Municipal Stations UG = Underground Systems S = Monitoring and Control Systems

1 2 3	Ex.4/Ta Obligati	b 4/Sch.5 - Depreciation Expense Associated with Retirement ion
4 5	The follow	ving are the Asset Retirements that Ottawa River Power had during the 2010 to 2014 e:
6	2010	
7 8 9	•	Stranded meters - \$588,700 Office furniture in Almonte - \$668 Radial Boom Truck - \$178,877
10	2011	
11 12	•	Stranded meters - \$39,732 Service Van – \$21,450
13	2012	
14	•	Service Van – \$24,248
15	2013	
16	•	Two Line Department Small Trucks – \$51,999
17	2014	
18 19 20	•	Backhoe – 27,760 Load Management Controls on customer premises from the 1980's - \$254,912 System Supervisory Equipment from Almonte - \$186,720

21

22

PAGE **53** OF **68**

Ottawa River Power Corporation EB-2014-0105 Exhibit 4 – Operating Expenses Filed: August 28, 2015

- The asset retirements are reflected in the fixed assets continuity statements at the next page.
- 2 ORPC also removed the applicable amounts from accumulated amortization. No depreciation
- 3 expenses were recorded in the year of retirement.

Ex.4/Tab 4/Sch.6 - Depreciation and Capitalization Policy

2

3 ORPC's Depreciation and Capitalization Policy is found at Ex.2/Tab 5/Sch.3

Ex.4/Tab 4/Sch.7 - Adoption of Half Year Rule

2

1

- 3 ORPC confirms that it has applied the half-year rule for the purposes of computing the net book
- 4 value of Property, Plant and Equipment and General Plant to include in rate base. Under the
- 5 half-year rule acquisitions and investments made during the year are amortized assuming they
- 6 entered service at the mid-point of the year.

Taxes or Payments In Lieu of Taxes (PILs) and Property

2 Taxes

Ex.4/Tab 5/Sch.1 - Overview of PILs

4

23

3

1

- 5 Ottawa River Power is required to make payments in lieu of income taxes ("taxes") based on its
- taxable income. The utility files Federal/Provincial tax returns annually. There have been no
- 7 special circumstances that would require specific tax planning measures to minimize taxes
- 8 payable. There are no outstanding audits, reassessments or disputes relating the tax returns
- 9 filed by Ottawa River Power.
- There are no non-utility activities included in ORPC's financial results, therefore the entire
- amount of PILs payable is considered in the proposed allowance to be included in the revenue
- 12 requirement.
- Ottawa River Power has used the OEB Tax Work Form model to calculate the amount of taxes
- for inclusion in its 2015 rates. This model is filed in conjunction with this application. PILs have
- been calculated under CGAAP with changes to accounting policies. The PILS model has been
- 16 reviewed by ORPC's external auditor to ensure that the current and proposed tax rates have
- 17 been applied, that the amount of PILS calculated appears reasonable and that the integrity
- checks established in the Boards Minimum Filing Requirements have been adhered to.
- Table 1 on the following page summarizes ORPC's taxes for the 2014 Historical Year, 2015
- 20 Bridge Year and 2016 Test Year. Under the new accounting policies, ORPC's PILs amount to
- 21 The income tax sheet from the Revenue Requirement Workform is presented at the next page
- and the PILs model is being filed in conjunction with this application.

Table 4.8: Tax Provision for the Test Year

Particulars		Application
Determination of Taxable Income		
Utility net income before taxes		\$442,682

Adjustments required to a utility income	arrive at taxable	(\$104,642)
Taxable income		\$338,040
Calculation of Utility in	come Taxes	
Income taxes		\$71,985
Capital taxes		\$ -
Total taxes		\$71,985
Gross-up of Income Taxe	es I	\$18,387
Grossed-up Income Taxe	es	\$90,372
PILs / tax Allowance (Gro	ossed-up Income	200.000
taxes + Capital taxes)		\$90,372
Other tax Credits		\$ -
Tax Rates		
Federal tax (%)		12.59%
Provincial tax (%)		7.75%
Total tax rate (%)		20.35%

- Ex.4/Tab 5/Sch.2 Latest Filed Tax Return, Tax Assessments and
- **2** Correspondence

3

4 The utility's latest tax return is presented at the next page.

Ottawa River Power Corporation 87176 4072 RC0001

Federal Tax Instalments

Federal tax instalments

For the taxation year ended 2015-12-31

Business number 87176 4072 RC0001

The following is a list of federal instalments payable for the current taxation year. The last column indicates the instalments payable to Canada Revenue Agency. The instalments are due no later than on the dates indicated, otherwise non-deductible interest will be charged. Payment may be made by cheque or money order payable to the Receiver General either at an authorized financial institution or filed with **the appropriate remittance voucher at the following address**:

Canada Revenue Agency 875 Heron Road Ottawa ON K1A 1B1

Note that you may also be able to pay by telephone or Internet banking. For more information, consult the Corporation Instalment Guide.

Monthly instalment workchart

Date	Monthly tax instalments	Refund transferred to instalments	Instalments paid	Cumulative difference	Instalments payable
2015-01-31	4,515				4,515
2015-02-28	4,515				4,515
2015-03-31	4,515				4,515
2015-04-30	4,515				4,515
2015-05-31	4,515				4,515
2015-06-30	4,515				4,515
2015-07-31	4,515				4,515
2015-08-31	4,515				4,515
2015-09-30	4,515				4,515
2015-10-31	4,515				4,515
2015-11-30	4,515				4,515
2015-12-31	4,504				4,504
Totals	54,169				54,169

Agence du revenu

dŭ Canada

Canada Revenue

200

T2 Corporation Income Tax Return

This form serves as a federal, provincial, and territorial corporation income tax return, unless the corporation is located in Quebec or Alberta. If the corporation is located in one of these provinces, you have to file a separate provincial corporation return.

All legislative references on this return are to the federal *Income Tax Act* and *Income Tax Regulations*. This return may contain changes that had not yet become law at the time of publication.

Send one completed copy of this return, including schedules and the *General Index of Financial Information* (GIFI), to your tax centre or tax services office. You have to file the return within six months after the end of the corporation's tax year.

For more information see www.cra.gc.ca or Guide T4012, T2 Corporation – Income Tax Guide.

055	Do not use this area

- Identification -			
_	001 87176 4072 RC0001		
Corporation's name		To which tax year does this return apply?	
002 Ottawa River Power Corporation		Tax year start	Tax year-end
Address of head office		<u>060</u> <u>2014-01-01</u> <u>06</u>	
Has this address changed since the last		YYYY MM DD	YYYY MM DD
	010 1 Yes 2 No X	Has there been an acquisition of control to which subsection 249(4) applies since	
(If yes, complete lines 011 to 018.)		the tax year start on line 060?06	3 1 Yes 2 No X
011 _ 283 Pembroke Street W		If yes , provide the date	
012	Dravinas tarritari, ar atata	control was acquired	5
City 015 Pembroke	Province, territory, or state O16 ON		YYYY MM DD
Country (other than Canada)	O16 ON Postal code/Zip code	Is the date on line 061 a deemed	
	018 K8A 5N5	tax year-end according to	2 4 Vaa 🔲 0 Na 🔽
Mailing address (if different from head office		subsection 249(3.1)?	6 1 Yes 2 No X
Has this address changed since the last		Is the corporation a professional	
time we were notified?	020 1 Yes 2 No X	corporation that is a member of	7 4 Vaa 🔲 0 Na 🔽
(If yes, complete lines 021 to 028.)		a partnership?	7 1 Yes 2 No X
021 c/o		Is this the first year of filing after:	
022			1 Yes 2 No X
023		Amalgamation?	
City	Province, territory, or state	If yes, complete lines 030 to 038 and attach Sche	dule 24.
	026	Has there been a wind-up of a	
Country (other than Canada) 027	Postal code/Zip code 028	subsidiary under section 88 during the current tax year?	2 1 Yes 2 No X
Location of books and records (if different from h		If yes , complete and attach Schedule 24.	
Has the location of books and records	lead office address)	Is this the final tax year	
changed since the last time we were		before amalgamation?	6 1 Yes 2 No X
	030 1 Yes 2 No X	Is this the final return up to	
(If yes , complete lines 031 to 038.)		dissolution? 07	3 1 Yes 2 No X
283 Pembroke Street W		If an election was made under	
City	Province,territory, or state	section 261, state the functional	a
	036 ON		
Country (other than Canada)	Postal code/Zip code	Is the corporation a resident of Canada?	
, , ,	038 K8A 5N5		try of residence on line and attach Schedule 97.
		081	ind attach Concadic 57.
040 Type of corporation at the end of the		Is the non-resident corporation	
1 Canadian-controlled private corporation (CCPC)	4 Corporation controlled by a public corporation	claiming an exemption under	
Other private	Other corporation	an income tax treaty? 08	2 1 Yes 2 No X
2 corporation	5 (specify, below)	If yes , complete and attach Schedule 91.	
3 Public		If the corporation is exempt from tax under se tick one of the following boxes:	ection 149,
corporation		085 1 Exempt under paragraph 149(1)	(e) or (l)
If the type of corporation changed during		2 Exempt under paragraph 149(1)	() ()
the tax year, provide the effective	043	3 Exempt under paragraph 149(1)	
date of the change	YYYY MM DD	4 Exempt under other paragraphs	` '
			5. 5500011 1 10
	Do not use		
095		096	

Financial statement information: Use GIFI schedules 100, 125, and 141.		
Schedules – Answer the following questions. For each yes response, attach the schedule to the T2 return, unless otherwise instructed.	Voc	Cabadula
	_	Schedule
Is the corporation related to any other corporations?		9
Is the corporation an associated CCPC?	0 X	23
Is the corporation an associated CCPC that is claiming the expenditure limit?	1	49
Does the corporation have any non-resident shareholders who own voting shares?	1	19
Has the corporation had any transactions, including section 85 transfers, with its shareholders, officers, or employees,	_	
other than transactions in the ordinary course of business? Exclude non-arm's length transactions with non-residents	2	11
If you answered yes to the above question, and the transaction was between corporations not dealing at arm's length, were all or substantially all of the assets of the transferor disposed of to the transferee?	3	44
Has the corporation paid any royalties, management fees, or other similar payments to residents of Canada?	4	14
Is the corporation claiming a deduction for payments to a type of employee benefit plan?	5 X	15
Is the corporation claiming a loss or deduction from a tax shelter?	6	T5004
Is the corporation a member of a partnership for which a partnership account number has been assigned?	7	T5013
Did the corporation, a foreign affiliate controlled by the corporation, or any other corporation or trust that did not deal at arm's length		10010
with the corporation have a beneficial interest in a non-resident discretionary trust (without reference to section 94)?	_	22
Did the corporation own any shares in one or more foreign affiliates in the tax year?	9	25
Has the corporation made any payments to non-residents of Canada under subsections 202(1) and/or 105(1) of the federal Income Tax Regulations?	0	29
Did the corporation have a total amount over \$1 million of reportable transactions with non-arm's length non-residents?	1	T106
For private corporations: Does the corporation have any shareholders who own 10% or more of the corporation's common and/or preferred shares?	3 X	50
	_	
g, g		
		88
Is the net income/loss shown on the financial statements different from the net income/loss for income tax purposes?		1
Has the corporation made any charitable donations; gifts to Canada, a province, or a territory; gifts of cultural or ecological property; or gifts of medicine?	2	2
Has the corporation received any dividends or paid any taxable dividends for purposes of the dividend refund?	_	3
		3
g, ypg, yp		4
Is the corporation claiming a provincial or territorial tax credit or does it have a permanent establishment in more than one jurisdiction?		5
Has the corporation realized any capital gains or incurred any capital losses during the tax year?	6	6
i) Is the corporation claiming the small business deduction and reporting income from: a) property (other than dividends deductible on line 320 of the T2 return), b) a partnership, c) a foreign business, or d) a personal services business; or ii) does the corporation have aggregate investment income at line 440?	7	7
Does the corporation have any property that is eligible for capital cost allowance?	8 X	8
Does the corporation have any property that is eligible capital property?	0 X	10
Does the corporation have any resource-related deductions?	2	12
Is the corporation claiming deductible reserves (other than transitional reserves under section 34.2)?	_	13
Is the corporation claiming a patronage dividend deduction?	٠ 🗆	16
Is the corporation a credit union claiming a deduction for allocations in proportion to borrowing or an additional deduction?		17
, and the same of	_	
	_	18
,	_	20
9	_	21
Does the corporation have any Canadian manufacturing and processing profits?	_	27
Is the corporation claiming an investment tax credit?	_	31
Is the corporation claiming any scientific research and experimental development (SR&ED) expenditures?	_	T661
Is the total taxable capital employed in Canada of the corporation and its related corporations over \$10,000,000?	_	33/34/35
Is the total taxable capital employed in Canada of the corporation and its associated corporations over \$10,000,000?	_	
Is the corporation claiming a surtax credit?	_	37
Is the corporation subject to gross Part VI tax on capital of financial institutions?	_	38
Is the corporation claiming a Part I tax credit?	_	42
Is the corporation subject to Part IV.1 tax on dividends received on taxable preferred shares or Part VI.1 tax on dividends paid? 24	_	43
Is the corporation agreeing to a transfer of the liability for Part VI.1 tax?	4	45
Is the corporation subject to Part II - Tobacco Manufacturers' surtax?	9	46
For financial institutions: Is the corporation a member of a related group of financial institutions with one or more members subject to gross Part VI tax?	0 🗆	39
Is the corporation claiming a Canadian film or video production tax credit refund?	_	T1131
Is the corporation claiming a Canadian limit of video production ax credit refund?		T1177
Is the corporation subject to Part XIII.1 tax? (Show your calculations on a sheet that you identify as Schedule 92.)		92
13 the corporation subject to 1 art Ann. 1 tax: (Onlow your calculations on a sheet that you liveriting as Schedule 92.)		94

⊢ Attacl	chments – continued from page 2	
		Yes Schedule . 71134
	corporation have any foreign affiliates in the tax year? corporation own specified foreign property in the year with a cost amount over \$100,000?	0.50
	corporation own specified foreign property in the year with a cost amount over \$100,000? corporation transfer or loan property to a non-resident trust?	
	corporation receive a distribution from or was it indebted to a non-resident trust in the year?	004
	corporation entered into an agreement to allocate assistance for SR&ED carried out in Canada?	000
	corporation entered into an agreement to transfer qualified expenditures incurred in respect of SR&ED contracts?	. 263 T1146
	corporation entered into an agreement with other associated corporations for salary or wages of specified employees for SR&ED?	264 T1174
	corporation pay taxable dividends (other than capital gains dividends) in the tax year?	. 265 X 55
Has the c	corporation made an election under subsection 89(11) not to be a CCPC?	. 266 T2002
Has the c	corporation revoked any previous election made under subsection 89(11)?	. 267 T2002
	corporation (CCPC or deposit insurance corporation (DIC)) pay eligible dividends, or did its	900 V
-	rate income pool (GRIP) change in the tax year?	. 268 X 53
Did the co	corporation (other than a CCPC or DIC) pay eligible dividends, or did its low rate income pool (LRIP) change in the tax year?	. 269 54
– Additi	tional information —	
Did the co	corporation use the International Financial Reporting Standards (IFRS) when it prepared its financial statements? 270	'es 2 No X
Is the corp	rporation inactive? 280 1 Y	'es 2 No X
What is th	the corporation's main	
	-generating business activity? 221122 Electric Power Distribution	
Specify th	the principal product(s) mined, manufactured, 284 Energy	285 100.000 %
	nstructed, or services provided, giving the	287 %
	nate percentage of the fotal revenue that each	289 %
	sorporation in initial grant to building the tax your	. 🗕 😾 1
	corporation emigrate from Canada during the tax year? 292 1 Y want to be considered as a quarterly instalment remitter if you are eligible? 293 1 Y	. H H
	reporation was eligible to remit instalments on a quarterly basis for part of the tax year, provide	
the date th	the corporation ceased to be eligible	
If the corn	rporation's major business activity is construction, did you have any subcontractors during the tax year?	YYYY MM DD 'es 2 No
		<u> </u>
	ble income —	2.12.1.12
Net incon	me or (loss) for income tax purposes from Schedule 1, financial statements, or GIFI.	242,148 A
Deduct:	Charitable donations from Schedule 2	
	Gifts to Canada, a province, or a territory from Schedule 2	
	Cultural gifts from Schedule 2	
	Ecological gifts from Schedule 2	
	Gifts of medicine from Schedule 2	
	Taxable dividends deductible under section 112 or 113, or subsection 138(6) from Schedule 3	
	Part VI.1 tax deduction*	
	Non-capital losses of previous tax years from Schedule 4	
	Net capital losses of previous tax years from Schedule 4	
	Restricted farm losses of previous tax years from Schedule 4	
	Farm losses of previous tax years from Schedule 4	
	Limited partnership losses of previous tax years from Schedule 4	
	Taxable capital gains or taxable dividends allocated from a central credit union	
		D
	Subtotal Subtotal (amount A minus amount B) (if negative, enter "0")	242,148 C
Add:	Section 110.5 additions or subparagraph 115(1)(a)(vii) additions	
	eincome (amount C plus amount D)	242,148
	exempt under paragraph 149(1)(t)	
	encome for a corporation with exempt income under paragraph 149(1)(t) (line 360 minus line 370)	242,148 z
i mis am	nount is equal to 3.5 times the Part VI.1 tax payable at line 724 on page 8.	

- Small business deduction		
Canadian-controlled private corporations (CCPCs) throughout the tax ye	ear	
Income from active business carried on in Canada from Schedule 7	400	242,148 A
Taxable income from line 360 on page 3, minus 100/28 3.57143 of the minus 4 times the amount on line 636** on page 7, and minus a		
federal law, is exempt from Part I tax		242,148 B
Business limit (see notes 1 and 2 below)		250,000 C
Notes:		
1. For CCPCs that are not associated, enter \$ 500,000 on line 410. However, prorate this amount by the number of days in the tax year divided by 365, are		
2. For associated CCPCs, use Schedule 23 to calculate the amount to be enter	ered on line 410.	
Business limit reduction:		
Amount C 250,000 x 415 ***23,697	D =	526,600 E
11,250		
Reduced business limit (amount C minus amount E) (if negative, enter "0")		F
Small business deduction		
Amount A, B, C, or F, whichever is the least x	17 % =	G
Enter amount G on line I on page 7.		

- - * Calculate the amount of foreign non-business income tax credit deductible on line 632 without reference to the refundable tax on the CCPC's investment income (line 604) and without reference to the corporate tax reductions under section 123.4.
 - ** Calculate the amount of foreign business income tax credit deductible on line 636 without reference to the corporation tax reductions under section 123.4.

*** Large corporations

- If the corporation is not associated with any corporations in both the current and previous tax years, the amount to be entered on line 415 is: (total taxable capital employed in Canada for the **prior year** minus \$10,000,000) x 0.225%.
- If the corporation is not associated with any corporations in the current tax year, but was associated in the previous tax year, the amount to be entered on line 415 is: (total taxable capital employed in Canada for the current year minus \$10,000,000) x 0.225%.
- For corporations associated in the current tax year, see Schedule 23 for the special rules that apply.

25.5 57.6 16.25	0 0.0.2 0000
┌ General tax reduction for Canadian-controlled private corporations ─────────	
Canadian-controlled private corporations throughout the tax year	
Taxable income from page 3 (line 360 or amount Z, whichever applies)	. 242,148 A
Lesser of amounts V and Y (line Z1) from Part 9 of Schedule 27 B	
Amount QQ from Part 13 of Schedule 27 C	
Personal service business income	
Amount used to calculate the credit union deduction (amount F from Schedule 17)	
Amount from line 400, 405, 410, or 425 on page 4, whichever is the least F	
Aggregate investment income from line 440 on page 6*	
Subtotal (add amounts B to G)	Н
Amount A minus amount H (if negative, enter "0")	1
General tax reduction for Canadian-controlled private corporations – Amount I multiplied by 13 %	31,479_ ј
Enter amount J on line 638 on page 7.	
* Except for a corporation that is, throughout the year, a cooperative corporation (within the meaning assigned by subsection 136(2)) or a	credit union.
┌ General tax reduction ────────	
Do not complete this area if you are a Canadian-controlled private corporation, an investment corporation, a mortgage investry a mutual fund corporation, or any corporation with taxable income that is not subject to the corporation tax rate of 38%.	nent corporation,
Taxable income from page 3 (line 360 or amount Z, whichever applies)	K
Lesser of amounts V and Y (line Z1) from Part 9 of Schedule 27 L	
Amount QQ from Part 13 of Schedule 27 M	
Personal service business income N	
Amount used to calculate the credit union deduction (amount F from Schedule 17)	
Subtotal (add amounts L to O)	P
Amount K minus amount P (if negative, enter "0")	Q
General tax reduction – Amount Q multiplied by 13 %	R
Enter amount R on line 639 on page 7.	

Refundable portion of Part I tax			
Canadian-controlled private corporations throughout the tax year			
Aggregate investment income 440 from Schedule 7	x 26 2 / 3 % =		A
Foreign non-business income tax credit from line 632 on page 7		В	
Deduct:			
Foreign investment income	x 9 1 / 3 % =	C	
from Schedule 7	(if negative, enter "0")	<u> </u>	D
Amount A minus amount D (if negative, enter "0")			E
Taxable income from line 360 on page 3		242,148 F	
Deduct:	-		
Amount from line 400, 405, 410, or 425 on page 4, whichever is the least	G		
Foreign non-business			
income tax credit from line 632 on page 7 x 100 / 35	= H		
Foreign business income			
tax credit from line 636 on page 7	=		
	<u> </u>	J	
	·	242,148 K	
		x 26 2 / 3 % =	64,573 г
Part I tax payable minus investment tax credit refund (line 700 minus line 7	90 from page 9)		36,322 M
Refundable portion of Part I tax – Amount E, L, or M, whichever is the lea	ast		N
┌ Refundable dividend tax on hand			
Refundable dividend tax on hand at the end of the previous tax year .	460		
Deduct: Dividend refund for the previous tax year			
		>	O
Add the total of: Refundable portion of Part I tax from line 450 above		D	
Total Part IV tax payable from Schedule 3			
Net refundable dividend tax on hand transferred from a predecessor corpo	ration on	\	
amalgamation, or from a wound-up subsidiary corporation	480		
	=	P	R
Refundable dividend tax on hand at the end of the tax year – Amount	O plus amount R		
┌ Dividend refund ────			
Private and subject corporations at the time taxable dividends were p	oaid in the tax year		
Taxable dividends paid in the tax year from line 460 on page 2 of Schedule	e3	278,400 × 1 / 3 =	92,800 s
Refundable dividend tax on hand at the end of the tax year from line 485 at	oove		T
Dividend refund – Amount S or T, whichever is less			U
Enter amount U on line 784 on page 8.			

Part I tax			
Base amount Part I tax – Taxable income from page 3 (line 360 or amount Z, whichever applies) multiplied by	38 % 550	92,016	Α
Recapture of investment tax credit from Schedule 31	602		В
Calculation for the refundable tax on the Canadian-controlled private corporation's (CCPC) investment in (if it was a CCPC throughout the tax year)	come		
Aggregate investment income from line 440 on page 6	C		
Taxable income from line 360 on page 3 242,148 D			
Deduct:			
Amount from line 400, 405, 410, or 425 on page 4, whichever is the least E			
is the least E Net amount (amount D minus amount E) 242,148 ▶	242,148 F		
Net amount (amount D minus amount L)			
Refundable tax on CCPC's investment income – 6 2 / 3 % of whichever is less: amount C or amount	nt F		G
Subtotal (ad	d amounts A, B, and G)	92,016	Н
Deduct:			
Small business deduction from line 430 on page 4	1		
Federal tax abatement 608	24,215		
Manufacturing and processing profits deduction from Schedule 27	21,210		
Investment corporation deduction			
Taxed capital gains 624			
Additional deduction – credit unions from Schedule 17			
Federal foreign non-business income tax credit from Schedule 21			
Federal foreign business income tax credit from Schedule 21			
General tax reduction for CCPCs from amount J on page 5	31,479		
General tax reduction from amount R on page 5			
Federal logging tax credit from Schedule 21			
Eligible Canadian bank deduction under section 125.21			
Federal qualifying environmental trust tax credit			
Investment tax credit from Schedule 31			
Subtotal	<u>55,694</u> ►	55,694	J
Part I tay payable Amount H minus amount I		36,322	ν
Part I tax payable – Amount H minus amount J	· · · · · · · · · · · · · · · · · · ·	30,322	ĸ
Enter amount K on line 700 on page 8.			

Summary of tax and credits			
Federal tax			
Part I tax payable from amount K on page 7		-	322
Part II surtax payable from Schedule 46			
Part III.1 tax payable from Schedule 55			
Part IV tax payable from Schedule 3			
Part IV.1 tax payable from Schedule 43			
Part VI tax payable from Schedule 38			
Part VI.1 tax payable from Schedule 43			
Part XIII.1 tax payable from Schedule 92			
Part XIV tax payable from Schedule 20			
Add provincial or territorial tax:		Total federal tax36,3	322
Provincial or territorial jurisdiction 750 ON (if more than one jurisdiction, enter "multiple" and complete	Schedule 5)		
Net provincial or territorial tax payable (except Quebec and		17 ,847	
Provincial tax on large corporations (Nova Scotia Schedule	<i>'</i>		
(The Nova Scotia tax on large corporations is eliminated eff	,		
(· · · · · · · · · · · · · · · · · · ·	Total provincial or territorial t	ax 17,847 ▶ 17,8	347
Deduct other credits:	·		69 A
	7		
7.3	7		
Federal qualifying environmental trust tax credit refund	7		
Canadian film or video production tax credit refund (Form T			
Film or video production services tax credit refund (Form T	'		
	801		
Provincial and territorial capital gains refund from Schedule		08	
Provincial and territorial refundable tax credits from Schedu			
l <u> </u>			
	Total credits 8	<u>58,647</u> ► 58.6	47 в
Refund code 894 1 Overpayment		ance (amount A minus amount B)4,4	
Direct deposit request		If the result is positive, you have a balance unpaid . If the result is negative, you have an overpayment .	
To have the corporation's refund deposited directly into the account at a financial institution in Canada, or to change ba		Enter the amount on whichever line applies.	
already gave us, complete the information below:	inking information you	Generally, we do not charge or refund a difference	
	910	of \$2 or less.	
Start Endingering information	Branch number	Balance unpaid	
914 918		For information on how to make your payment, go to www.cra-arc.gc.ca/payments.	
Institution number	Account number	Enclosed payment 898	
If the corporation is a Canadian-controlled private corporati	on throughout the tax year		
does it qualify for the one-month extension of the date the b		896 1 Yes 2 No X	
If this return was prepared by a tax preparer for a fee, provi		920 A8339	
ii tiiis retuiri was prepared by a tax preparer for a ree, provi	de trieli El IEE Humber		
┌ Certification			
	Dente	OSA Describerat	
I, 950 Montgomery 95 Last name (print)	Denis First name (print)	954 President Position, office, or rank	,
am an authorized signing officer of the corporation. I certify	" ,		
the information given on this return is, to the best of my know			
year is consistent with that of the previous tax year except a	s specifically disclosed in a statement attach	ed to this return.	
955 2015-04-18		956 (613) 732-3687	
Date (yyyy/mm/dd) Signature of	the authorized signing officer of the corporati	on Telephone number	
Is the contact person the same as the authorized signing of	ficer? If no , complete the information below	957 1 Yes 2 No X	
958 Jane Wilkinson		959 (613) 732-3687	
Name ((print)	Telephone number	
Language of correspondence – Langue de	n aarraanandanaa		
Indicate your language of correspondence by entering 1 for	e correspondance		

Ottawa River Power Corporation 87176 4072 RC0001



Canada Revenue

Agence du revenu du Canada

Net Income (Loss) for Income Tax Purposes

SCHEDULE 1

` '	•	
Corporation's name	Business Number	Tax year end
		Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31
• The purpose of this schedule is to provide a reconciliation between the corporation's net income (loss) net income (loss) for tax purposes. For more information, see the T2 <i>Corporation Income Tax Guide</i> .	as reported on the financial sta	tements and its
All legislative references are to the <i>Income Tax Act</i> .		
Amount calculated on line 9999 from Schedule 125		360,361_ A
Add:		
Provision for income taxes – current	01 64,169	
Amortization of tangible assets	768,986	
Loss on disposal of assets	7,289	
Other reserves on lines 270 and 275 from Schedule 13	25 80,000	
Reserves from financial statements – balance at the end of the year	90,000	
Subtotal of additions	1,010,444	1,010,444
Other additions:		
Miscellaneous other additions:		

Subtotal of other additions 199	0	0
Total additions 500	1,010,444	1,010,444_B
Amount A plus amount B		1,370,805
Deduct:		
Capital cost allowance from Schedule 8	824,701	
Cumulative eligible capital deduction from Schedule 10	133,956	
Other reserves on line 280 from Schedule 13	90,000	
Reserves from financial statements – balance at the beginning of the year	80,000	
Subtotal of deductions _	1,128,657	1,128,657
Other deductions:		

Total _____

Miscellaneous other deductions:

. 0-1				
Tota	1	394		
	Subtotal of other deductions	499	0▶	0
	Total deductions	510	1,128,657	1,128,657
	Tota	TotalSubtotal of other deductions		Total

T2 SCH 1 E (12)

242,148

Net income (loss) for income tax purposes – enter on line 300 of the T2 return



Canada Revenue

Agence du revenu du Canada

DIVIDENDS RECEIVED, TAXABLE DIVIDENDS PAID, AND PART IV TAX CALCULATION

SCHEDULE 3

Name of corporation	Business Number	Tax year-end Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31

- This schedule is for the use of any corporation to report:
 - non-taxable dividends under section 83;
 - deductible dividends under subsection 138(6);
 - taxable dividends deductible from income under section 112, subsection 113(2) and paragraphs 113(1)(a), (b) or (d); or
 - taxable dividends paid in the tax year that qualify for a dividend refund.
- The calculations in this schedule apply only to private or subject corporations.
- Parts, sections, subsections, and paragraphs referred to on this schedule are from the federal Income Tax Act.
- A recipient corporation is connected with a payer corporation at any time in a tax year, if at that time the recipient corporation:
 - controls the payer corporation, other than because of a right referred to in paragraph 251(5)(b); or
 - owns more than 10% of the issued share capital (with full voting rights), and shares that have a fair market value of more than 10% of the fair market value of all shares of the payer corporation.
- File one completed copy of this schedule with your T2 Corporation Income Tax Return.
- Column A Enter "X" if dividends received from a foreign source (connected corporation only).
- Column F1 Enter the amount of dividends received reported in column 240 that are eligible.
- Column F2 Enter the code that applies to the deductible taxable dividend.
- Column F3 Enter if dividends have been received or not after December 20, 2012. This information is required for corporations that must complete Schedules 71 and 72. For more details with regards to this column, consult the Help.

not include dividends received from foreign non-affiliate	es.	Cor	mplete if payer corpora	tion is connected	
Name of payer corporation (from which the corporation received the dividend)	A	B Enter 1 if payer corporation is connected	C Business Number of connected corporation	D Tax year-end of the payer corporation in which the sections 112/113 and subsection 138(6) dividends in column F were paid YYYY/MM/DD (See note)	E Non-taxable dividend unde section 83
200		205	210	220	230

Note: If your corporation's tax year-end is different than that of the connected payer corporation, your corporation could have received dividends from more than one tax year of the payer corporation. If so, use a separate line to provide the information for each tax year of the payer corporation. For more details, consult the Help.

				Complete if payer cor	poration is connected	
F Taxable dividends deductible from taxable income under section 112, subsections 113(2) and 138(6), and paragraphs 113(1)(a), (b), or (d)*	F1 Eligible dividends (included in column F)	F2	F3	G Total taxable dividends paid by connected payer corporation (for tax year in column D)	H Dividend refund of the connected payer corporation (for tax year in column D)**	Part IV tax before deductions F x 1 / 3 ***
240				250	260	270

Total (enter the amount from column F on line 320 of the T2 return and amount J in Part 2)

- * If taxable dividends are received, enter the amount in column 240, but if the corporation is not subject to Part IV tax (such as a public corporation other than a subject corporation as defined in subsection 186(3)), enter "0" in column 270. Life insurers are not subject to Part IV tax on subsection 138(6) dividends.
- ** If the connected payer corporation's tax year ends after the corporation's balance-due day for the tax year (two or three months, as applicable), you have to estimate the payer's dividend refund when you calculate the corporation's Part IV tax payable.

*** For dividends received from connected corporations:	Part IV tax =	Column F x Column H	_
		Column G	

	Part 2 – Cald	culation of Part IV tax p	oayable ——		
Part	V tax before deductions (amount J in Part 1)			<u> </u>	
Dedu				320	
Ра	rt IV.I tax payable on dividends subject to Part IV tax			Subtotal	
No Cu	rrent-year non-capital loss claimed to reduce Part IV tax n-capital losses from previous years claimed to reduce Part IV tax rrent-year farm loss claimed to reduce Part IV tax rm losses from previous years claimed to reduce Part IV tax			x 1/3 =	
Part	V tax payable (enter amount on line 712 of the T2 return) .			360	
	Part 3 – Taxable dividends paid	l in the tax year that qu	ualify for a div	ridend refund —	
	A	В	С	D	D1
	Name of connected recipient corporation	Business Number	Tax year end of connected recipient corporation in which the dividends in column D were received YYYY/MM/DD (See note)	Taxable dividends paid to connected corporations	Eligible dividends (included in column D)
	400	410	420	430	
1	City of Pembroke	12193 6140 RC0001	2014-12-31	218,200	
2	Township of Whitewater Region	86207 1396 RC0001	2014-12-31	7,350	
3	Township of Killaloe, Hagarty & Richards	86476 7561 RC0001	2014-12-31	8,450	
4 lote	Town of Mississippi Mills	86626 6653 RC0001	2014-12-31	44,400	
you ould rovi otal Eligib	or corporation's tax year-end is different than that of the connected relative paid dividends in more than one tax year of the recipient corporation. For the information for each tax year of the recipient corporation. For taxable dividends paid in the tax year to other than connected corporation dividends (included in line 450)	poration. If so, use a separate lir r more details, consult the Help. prations	ne to	Total	278,400 278,400
	Part 4 – Total	dividends paid in the	tax vear —		
divid Fotal Othe	plete this part if the total taxable dividends paid in the tax year that dends paid in the tax year. taxable dividends paid in the tax year for the purposes of a dividence of dividends paid in the tax year (total of 510 to 540)	qualify for a dividend refund (line	e 460 above) is diffe	erent from the total	278,400
Dedu					-,
Div Ca Div Ta	ridends paid out of capital dividend account	530			
Γotal	taxable dividends paid in the tax year that qualify for a dividend refu			 	278,40

*

Canada Revenue

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Tax Calculation Supplementary – Corporations

Schedule 5

Corporation's name	Business Number	Tax year-end Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31

- Use this schedule if, during the tax year, the corporation:
 - had a permanent establishment in more than one jurisdiction (corporations that have no taxable income should only complete columns A, B and D in Part 1);
 - is claiming provincial or territorial tax credits or rebates (see Part 2); or
 - has to pay taxes, other than income tax, for Newfoundland and Labrador, or Ontario (see Part 2).
- Regulations mentioned in this schedule are from the *Income Tax Regulations*.
- For more information, see the T2 Corporation Income Tax Guide.
- Enter the regulation number in field 100 of Part 1.

100				Enter the Regulation that a	oplies (402 to 413).	
A Jurisdictiv Tick yes if the contact had a permanestablishment jurisdiction during the	rporation inent in the	B Total salaries and wages paid in jurisdiction	C (B x taxable income**) / G	D Gross revenue	E (D x taxable income**) / H	F Allocation of taxable income (C + E) x 1/2*** (where either G or H is nil, do not multiply by 1/2)
Newfoundland and Labrador	003 1 Yes	103		143		
Newfoundland and Labrador Offshore	1 Yes	104		144		
Prince Edward Island	005 1 Yes	105		145		
Nova Scotia	007 1 Yes	107		147		
Nova Scotia Offshore	008 1 Yes	108		148		
New Brunswick	009 1 Yes	109		149		
Quebec	011 1 Yes	111		151		
Ontario	013 1 Yes	113		153		
Manitoba	015 1 Yes	115		155		
Saskatchewan	017 1 Yes	117		157		
Alberta	019 1 Yes	119		159		
British Columbia	021 1 Yes	121		161		
Yukon	023 1 Yes	123		163		
Northwest Territories		125		165		
Nunavut	026 1 Yes	126		166		
Outside Canada		127		167		
Total		129 G		169	Н	

^{* &}quot;Permanent establishment" is defined in Regulation 400(2).

Notes:

- After determining the allocation of taxable income, you have to calculate the corporation's provincial or territorial tax payable. For more information on how
 to calculate the tax for each province or territory, see the instructions for Schedule 5 in the T2 Corporation Income Tax Guide.
- 2. If the corporation has provincial or territorial tax payable, complete Part 2.



^{**} If the corporation has income or loss from an international banking centre: the taxable income is the amount on line 360 or line Z of the T2 return **plus** the total amount not required to be included, or **minus** the total amount not allowed to be deducted, in calculating the corporation's income under section 33.1 of the federal *Income Tax Act*. This does not apply to tax years starting after March 20, 2013.

^{***} For corporations other than those described under Regulation 402, use the appropriate calculation described in the Regulations to allocate taxable income.

¬ Part 2 – Ontario tax payable, tax credits, and rebates —

Total taxable income	Income eligible for small business deduction	Provincial or territorial allocation of taxable income	Provincial or territorial tax payable before credits			
242,148		242,148	27,847			
Ontario basic incom	ne tax (from Schedule s	500)		270	27,847	
Deduct: Ontario sma	ll business deduction (1	from Schedule 500)			27,847	27,847 A6
Add:						
Ontario additional ta	ax re Crown royalties (f	rom Schedule 504)		274		
Ontario transitional	tax debits (from Sched	lule 506)		<mark>276</mark>		
Recapture of Ontari	io research and develo	pment tax credit (from S	chedule 508)	<u>277</u>		
				Subtotal	>	B6
				Subtotal (amou	unt A6 plus amount B6)	27,847 _{C6}
Deduct:				Guatotai (aime	<u> </u>	
	x credit (from Schedule	e 504)		404		
	•	rocessing (from Schedu				
	credit (from Schedule 2	- ,				
Ontario credit union	tax reduction (from Sc	chedule 500)		410		
Ontario transitional	tax credits (from Sched	dule 506)		414		
Ontario political con	ntributions tax credit (fro	om Schedule 525)		415		
				Subtotal	>	D6
			Cubtotal (amou	at CC minus amount DC	'\ /if negative enter "O"\	27,847 E6
			Subiolai (amou	il Co minus amount Do	i) (if negative, enter "0")	27,047 E0
Deduct: Ontario rese	arch and development	tax credit (from Schedu	e 508)		<mark>416</mark>	
donation tax credit for		e Ontario corporate minir ninus amount on line 41			ogram 	27,847 F6
Deduct:		2 540)			440	
	nimum tax credit (from S	,				
Ontario community to	od program donation ta	ax credit for farmers (fro	n Schedule 2)		420	
Ontario corporate inco Add:	ome tax payable (amou	int F6 minus amounts o	n line 418 and line 420	,, ,		27,847_ G6
•	ninimum tax (from Sche	,				
Ontario special add	litional tax on life insura	ince corporations (from S	Schedule 512)	280 <u> </u>		
				Subtotal		H6
Total Ontario tax paya	able before refundable o	credits (amount G6 plus	amount H6)		<u></u>	27,847 I6
Deduct:						
	nvironmental trust tax o	redit		450		
. , ,	e education tax credit (452		
•	ship training tax credit (•		454	10,000	
• • • • • • • • • • • • • • • • • • • •		ffects tax credit (from Sc	hedule 554)	456	107000	
	evision tax credit (from			458		
	services tax credit (fror			460		
•	digital media tax credit	,		462		
	rding tax credit (from S	,		464		
	hing tax credit (from So			466		
	ax credit (from Schedu			468		
		edit (from Schedule 568)		470		
		,		Subtotal	10,000	10,000 J6
Not Ontario tay name	able or refundable an	adit (amount le minus	mount I6)		290	17,847 K6
		edit (amount I6 minus a this amount on line 255			<u>230</u>	No
in a product officer a fict	ganto annount moidac	arricant or mic 200	•			

Summary -

Enter the total net tax payable or refundable credits for all provinces and territories on line 255.

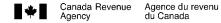
If the amount on line 255 is negative, enter the net provincial and territorial refundable tax credits on line 812 of the T2 return.

255

17,847

Ottawa River Power Corporation 87176 4072 RC0001

Schedule 8



Capital Cost Allowance (CCA)

Corporation's name	Business Number	Tax year end Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31

For more information, see the section called "Capital Cost Allowance" in the T2 Corporation Income Tax Guide.

Is the corporation electing under Regulation 1101(5q)?

101	1 Yes	2 No	Х	
101	1 1 03	2110		

nu (1 class imber See lote)	Description	2 Undepreciated capital cost at the beginning of the year (amount from column 12 of last year's schedule 8)	3 Cost of acquisitions during the year (new property must be available for use)*	4 Adjustments and transfers**	5 Proceeds of dispositions during the year (amount not to exceed the capital cost)	6 50% rule (1/2 of the amount, if any, by which the net cost of acquisitions exceeds column 5)***	7 Reduced undepreciated capital cost	8 CCA rate % ****	9 Recapture of capital cost allowance***** (line 107 of Schedule 1)	10 Terminal loss (line 404 of Schedule 1)	11 Capital cost allowance (for declining balance method, column 7 multiplied by column 8, or a lower amount) (line 403 of Schedule 1)	12 Undepreciated capital cost at the end of the year (column 6 plus column 7 minus column 11)
	200		201	203	205	207	211		212	213	215	217	220
1.	1	Buildings	349,358	24,730		0	12,365	361,723	4	0	0	14,469	359,619
2.	2	Electrical distributing equipment	4,453,450			0		4,453,450	6	0	0	267,207	4,186,243
3.	8	Equipment	147,834	46,073		0	23,037	170,870	20	0	0	34,174	159,733
4.	10	Computer Hardware & Vehicles	609,184	58,879		300	29,290	638,473	30	0	0	191,542	476,221
5.	12	Software		6,967		0	3,484	3,483	100	0	0	3,483	3,484
6.	45	Computer Hardware	320			0		320	45	0	0	144	176
7.	47	Electrical distributing equipment	3,267,439	902,237		0	451,119	3,718,557	8	0	0	297,485	3,872,191
8.	50	Computer hardware post March '	24,171	10,557		0	5,279	29,449	55	0	0	16,197	18,531
		Totals	8,851,756	1,049,443		300	524,574	9,376,325				824,701	9,076,198

Note: Class numbers followed by a letter indicate the basic rate of the class taking into account the additional deduction allowed. Class 1a: 4% + 6% = 10% (class 1 to 10%), class 1b: 4% + 2% = 6% (class 1 to 6%).

- * Include any property acquired in previous years that has now become available for use. This property would have been previously excluded from column 3. List separately any acquisitions that are not subject to the 50% rule, see *Regulation* 1100(2) and (2.2).
- ** Enter in column 4, "Adjustments and transfers", amounts that increase or reduce the undepreciated capital cost. Items that **increase** the undepreciated capital cost include amounts transferred under section 85, or transferred on amalgamation or winding-up of a subsidiary. Items that **reduce** the undepreciated capital cost include government assistance received or entitled to be received in the year, or a reduction of capital cost after the application of section 80. See the *T2 Corporation Income Tax Guide* for other examples of adjustments and transfers to include in column 4.
- *** The net cost of acquisitions is the cost of acquisitions (column 3) **plus** or **minus** certain adjustments and transfers from column 4. For exceptions to the 50% rule, see Interpretation Bulletin IT-285, *Capital Cost Allowance General Comments*.
- **** Enter a rate only if you are using the declining balance method. For any other method (for example the straight-line method, where calculations are always based on the cost of acquisitions), enter N/A. Then enter the amount you are claiming in column 11.
- ***** For every entry in column 9, the "Recapture of capital cost allowance" there must be a corresponding entry in column 5, "Proceeds of dispositions during the year". The recapture and terminal loss rules do not apply to passenger vehicles in Class 10.1.
- ****** If the tax year is shorter than 365 days, prorate the CCA claim. Some classes of property do not have to be prorated. See the *T2 Corporation Income Tax Guide* for more information.

T2 SCH 8 (14)





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SCHEDULE 9

RELATED AND ASSOCIATED CORPORATIONS

Name of corporation	Business Number	Tax year end Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31

- Complete this schedule if the corporation is related to or associated with at least one other corporation.
- For more information, see the T2 Corporation Income Tax Guide.

	Name	Country of resi- dence (other than Canada)	Business number (see note 1)	Rela- tion- ship code (see note 2)	Number of common shares you own	% of common shares you own	Number of preferred shares you own	% of preferred shares you own	Book value of capital stock
	100	200	300	400	500	550	600	650	700
1.	Ottawa River Energy Solutions Inc.		86613 9025 RC0001	3					

Note 1: Enter "NR" if the corporation is not registered or does not have a business number.

Note 2: Enter the code number of the relationship that applies from the following order: 1 - Parent 2 - Subsidiary 3 - Associated 4 - Related but not associated

T2 SCH 9 (11) Canadä



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SCHEDULE 10

CUMULATIVE ELIGIBLE CAPITAL DEDUCTION

Name of corporation	Business Number	Tax year-end Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31

- For use by a corporation that has eligible capital property. For more information, see the T2 Corporation Income Tax Guide.
- A separate cumulative eligible capital account must be kept for each business.

Part 1 – Calculation of current year ded	•		
Cumulative eligible capital - Balance at the end of the preceding taxation year (if negati	ve, enter "0")	200	1,913,658 A
Add: Cost of eligible capital property acquired during the taxation year			
Other adjustments	-		
Subtotal (line 222 plus line 226)	x 3 / 4 =	В	
Non-taxable portion of a non-arm's length	<u> </u>		
transferor's gain realized on the transfer of an			
eligible capital property to the corporation after December 20, 2002	4 / 0	0	
	x 1 / 2 =		
	ive, enter "0")	224	D
Amount transferred on amalgamation or wind-up of subsidiary	0. hard (adda accords A. B. and E.)		E
Deduct: Proceeds of sale (less outlays and expenses not otherwise deductible) from	Subtotal (add amounts A, D, and E)	230	1,913,658 F
the disposition of all eligible capital property during the taxation year 242	G		
The gross amount of a reduction in respect of a forgiven debt			
obligation as provided for in subsection 80(7)			
Other adjustments 246			
(add amounts G,H, and I)	x 3 / 4 =	248	J
Cumulative eligible capital balance (amount F minus amount J)			1,913,658 к
(if amount K is negative, enter "0" at line M and proceed to Part 2)			
Cumulative eligible capital for a property no longer owned after ceasing to carry on that busines	SS 249	_	
amountK1,913,658			
less amount from line 249			
Current year deduction 1,913,658 x 7.00) % = 250 133,956	-	
(line 249 plus line 250) (enter this amount at line 405 of	Schedule 1)133,956		133,956 L
Cumulative eligible capital – Closing balance (amount K minus amount L) (if negative, ent	er "0")	300	1,779,702 M
* You can claim any amount up to the maximum deduction of 7%. The deduction may not amount prorated by the number of days in the taxation year divided by 365.	exceed the maximum		

		N
	1	
401	2	
3		
4		
▶	5	
	6	
7		
8		
 ▶	9	
<u></u>	>	0
	<u> </u>	P
ine 5	x 1 / 2 =	Q
	<u></u>	R
unt R	x 2/3 =	S
	<u></u>	T
of Schedule 1) .	410	
	7 8 P	2 3 4 5 6 7 8 9 Line 5 x 1/2 =



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SCHEDULE 13

CONTINUITY OF RESERVES

Name of corporation	Business number	Tax year end Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31

- For use by corporations to provide a continuity of all reserves claimed which are allowed for tax purposes.
- File one completed copy of this schedule with the corporation's T2 Corporation Income Tax Return.
- For more information, see the T2 Corporation Income Tax Guide.

Part 1 – 6	Capital	gains	reserves
------------	---------	-------	----------

Description of property	Balance at the beginning of the	Transfer on an amalgamation or	Add	Deduct	Balance at the end of the year
	year \$	the wind-up of a subsidiary \$	\$	\$	\$
001	002	003			004
1					
To	008 tals	009			010

The amount from line 008 plus the amount from line 009 should be entered on line 880 of Schedule 6, Summary of Dispositions of Capital Property. The amount from line 010 should be entered on line 885 of Schedule 6.

Description	Balance at the beginning of the year \$	Transfer on an amalgamation or the wind-up of a subsidiary	Add \$	Deduct \$	Balance at the end of the year \$
		115			120
Reserve for doubtful debts X	80,000		10,000		90,000
	130	135			140
Reserve for undelivered goods and services not rendered					
	150	155			160
Reserve for prepaid rent					
	190	195			200
Reserve for refundable containers					
	210	215			220
Reserve for unpaid amounts					
	230	235			240
Other tax reserves					
		275			280
Totals	80,000		10,000		90,000

Enter "X" in the column above if the tax reserve has also been reported on the corporation's financial statements. This allows offsetting entries on Schedule 1, resulting in a zero effect on net income for tax purposes.

The amount from line 270 plus the amount from line 275 should be entered on line 125 of Schedule 1, Net Income (Loss) for Income Tax Purposes, as an addition. The amount from line 280 should be entered on line 413 of Schedule 1 as a deduction.

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Schedule 15

Deferred Income Plans

Corporation's name	Business number	Tax year end Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31

- Complete the information below if the corporation deducted payments from its income made to a registered pension plan (RPP), a registered supplementary unemployment benefit plan (RSUBP), a deferred profit sharing plan (DPSP), a pooled registered pension plan (PRPP), or an employee profit sharing plan (EPSP).
- If the trust that governs an employee profit sharing plan is **not resident** in Canada, please indicate if the T4PS, Statement of Employees Profit Sharing Plan Allocations and Payments, Supplementary slip(s) were filed for the last calendar year, and whether they were filed by the trustee or the employer.

	Type of plan (see note 1)	Amount of contribution \$ (see note 2)	Registration number (RPP, RSUBP, PRPP, and DPSP only)	Name of EPSP trust	Address of EPSP trust	T4PS slip(s) (see note 3)
	100	200	300	400	500	600
1	1	186,210	1245045-01			
	Note 1 Enter the applicable code number: Note 2 You do not need to add to Schedule 1 any payments you made to deferred income plans. To reconcile such payments, calculate the following amount:					
	1 – RPP		Total of all amounts indi	cated in column 200 of this schedule		210 A
	2 – RSUB	SP.	Less:			
	3 – DPSP			deferred income plans deducted in your financia	al statements <u>186,</u>	210 B
	4 – EPSP 5 – PRPP			r contributions to deferred income plans int B) (if negative, enter "0")		С
	3-FKFF		Enter amount C on line	, (
			Note 3			
			T4PS slip(s) filed by: 1	I – Trustee		
			2	2 – Employer		
				(EPSP only)		

T2 SCH 15 (13) Canadä

Agence du revenu du Canada

SCHEDULE 23

AGREEMENT AMONG ASSOCIATED CANADIAN-CONTROLLED PRIVATE CORPORATIONS TO ALLOCATE THE BUSINESS LIMIT

- For use by a Canadian-controlled private corporation (CCPC) to identify all associated corporations and to assign a percentage for each associated
 corporation. This percentage will be used to allocate the business limit for purposes of the small business deduction. Information from this schedule
 will also be used to determine the date the balance of tax is due and to calculate the reduction to the business limit.
- An associated CCPC that has more than one tax year ending in a calendar year, is required to file an agreement for each tax year ending in that calendar year.
 - **Column 1:** Enter the legal name of each of the corporations in the associated group. Include non-CCPCs and CCPCs that have filed an election under subsection 256(2) of the *Income Tax Act* (ITA) not to be associated for purposes of the small business deduction.
 - Column 2: Provide the Business Number for each corporation (if a corporation is not registered, enter "NR").
 - **Column 3:** Enter the association code that applies to each corporation:
 - 1 Associated for purposes of allocating the business limit (unless code 5 applies)
 - 2 CCPC that is a "third corporation" that has elected under subsection 256(2) not to be associated for purposes of the small business deduction
 - 3 Non-CCPC that is a "third corporation" as defined in subsection 256(2)
 - 4 Associated non-CCPC
 - 5 Associated CCPC to which code 1 does not apply because of a subsection 256(2) election made by a "third corporation"
 - **Column 4:** Enter the business limit for the year of each corporation in the associated group. The business limit is computed at line 4 on page 4 of each respective corporation's T2 return.
 - **Column 5:** Assign a percentage to allocate the business limit to each corporation that has an association code 1 in column 3. The total of all percentages in column 5 cannot exceed 100%.
 - **Column 6:** Enter the business limit allocated to each corporation by multiplying the amount in column 4 by the percentage in column 5. Add all business limits allocated in column 6 and enter the total at line A. Ensure that the total at line A falls within the range for the calendar year to which the agreement applies:

Calendaryear	Acceptable range
2006	maximum \$300,000
2007	\$300,001 to \$400,000

Calendaryear	Acceptable range
2008	maximum \$400,000
2009	\$400,001 to \$500,000

If the calendar year to which this agreement applies is after 2009, ensure that the total at line A does not exceed \$500,000.

Allocating the business limit —					
Date filed (do not use this area)				025	Year Month Day
Enter the calendar year to which the agreement a	pplies			050	Year 2014
s this an amended agreement for the above-note illed by any of the associated corporations listed		•		075	1 Yes 2 No X
1 Names of associated corporations	2 Business Number of associated corporations	3 Asso- ciation code	4 Business limit for the year (before the allocation)	5 Percentage of the business limit %	6 Business limit allocated* \$
100	200	300		350	400
1 Ottawa River Power Corporation	87176 4072 RC0001	1	500,000	50.0000	250,000
2 Ottawa River Energy Solutions Inc	86613 9025 RC0001	1	500,000	50.0000	250,000
			Total	100.0000	500,000

Business limit reduction under subsection 125(5.1) of the ITA

The business limit reduction is calculated in the small business deduction area of the T2 return. One of the factors used in this calculation is the "Large corporation amount" at line 415 of the T2 return. If the corporation is a member of an associated group** of corporations in the current tax year, the amount at line 415 of the T2 return is equal to 0.225% x (A - \$10,000,000) where, "A" is the total of taxable capital employed in Canada*** of each corporation in the associated group for its last tax year ending in the preceding calendar year.

- * Each corporation will enter on line 410 of the T2 return, the amount allocated to it in column 6. However, if the corporation's tax year is less than 51 weeks, prorate the amount in column 6 by the number of days in the tax year divided by 365, and enter the result on line 410 of the T2 return.
- Special rules apply if a CCPC has more than one tax year ending in a calendar year and is associated in more than one of those years with another CCPC that has a tax year ending in the same calendar year. If the tax year straddles January 1, 2009, the business limit for the second (or subsequent) tax year(s) will be equal to the lesser of the business limit that would have been determined for the first tax year ending in the calendar year, if \$500,000 was used in allocating the amounts among associated corporations and the business limit determined for the second (or subsequent) tax year(s) ending in the same calendar year. Otherwise, the business limit for the second (or subsequent) tax year(s) will be equal to the lesser of the business limit determined for the first tax year ending in the calendar year and the business limit determined for the second (or subsequent) tax year(s) ending in the same calendar year.
- ** The associated group includes the corporation filing this schedule and each corporation that has an "association code" of 1 or 4 in column 3.
- *** "Taxable capital employed in Canada" has the meaning assigned by subsection 181.2(1) or 181.3(1) or section 181.4 of the ITA.

T2 SCH 23 (09) Canadä

Agence du revenu du Canada Schedule 33

Taxable Capital Employed in Canada – Large Corporations

Corporation's name	Business number	Tax year-end Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31

- Use this schedule in determining if the total taxable capital employed in Canada of the corporation (other than a financial institution or an insurance corporation) and its related corporations is greater than \$10,000,000.
- If the total taxable capital employed in Canada of the corporation and its related corporations is greater than \$10,000,000, file a completed Schedule 33 with your T2 Corporation Income Tax Return no later than six months from the end of the tax year.
- Unless otherwise noted, all legislative references are to the Income Tax Act and the Income Tax Regulations.
- Subsection 181(1) defines the terms financial institution, long-term debt, and reserves.
- Subsection 181(3) provides the basis to determine the carrying value of a corporation's assets or any other amount under Part I.3 for its capital, investment allowance, taxable capital, or taxable capital employed in Canada, or for a partnership in which it has an interest.
- If the corporation was a non-resident of Canada throughout the year and carried on a business through a permanent establishment in Canada, go to Part 4,
 Taxable capital employed in Canada.

- Part 1 – Capital			
Add the following amounts at the end of the year:			
Reserves that have not been deducted in computing income for the year under Part I	101		
Capital stock (or members' contributions if incorporated without share capital)	103	5,585,838	
Retained earnings	104	2,152,590	
Contributed surplus	105	6,200,000	
Any other surpluses	106		
Deferred unrealized foreign exchange gains	107		
All loans and advances to the corporation	108	5,768,525	
All indebtedness of the corporation represented by bonds, debentures, notes, mortgages, hypothecary claims, bankers' acceptances, or similar obligations	109		
Any dividends declared but not paid by the corporation before the end of the year	110		
All other indebtedness of the corporation (other than any indebtedness for a lease) that has been outstanding for more than 365 days before the end of the year	111		
The total of all amounts, each of which is an amount (see note below) for a partnership in which the corporation held a membership interest at the end of the year, either directly or indirectly through another partnership	112		
Sub	ototal	19,706,953	19,706,953 A
Deduct the following amounts:			
Deferred tax debit balance at the end of the year	121	664,614	
, , , , , , , , , , , , , , , , , , , ,	122		
Any amount deducted under subsection 135(1) in computing income under Part I for the year, as long as the amount may reasonably be regarded as being included in any of	400		
	123		
The amount of action of a modification of a modi	124	////1/	((4 (4 4 5
Sub	ototal	664,614	664,614 B
Capital for the year (amount A minus amount B) (if negative, enter "0")		<u>190</u>	19,042,339

Note: Line 112 is determined as follows:

- An amount for the partnership is the amount, if any, by which the total of those amounts—for the partnership's last fiscal period that ends at or before the
 tax year-end of the corporation—that would be determined for lines 101, 107, 108, 109, and 111 as if they apply to the partnership in the same way that
 they apply to corporations exceed the partnership's deferred unrealized foreign exchange losses at the end of the fiscal period.
- Do not include amounts owing to any corporation that held a membership interest in the partnership either directly or indirectly through another partnership.
- Do not include amounts owning to any partnership in which a corporation described above held a membership interest either directly or indirectly through another partnership.
- The proportion of the amount is determined by the amount that the corporation's share of the partnership's income or loss for the fiscal period—to which the
 corporation is entitled either directly or indirectly through another partnership—is of the partnership's income or loss for the period.



2010 0-	10 10.20						07 17 0 407 Z 110000
- Part	2 – Investmer	nt allowance ——					
Add the	carrying value at t	he end of the year of the fo	ollowing assets of th	e corporation:			
	e of another corpor	•	•	·		401	
A loan A bond	or advance to anot	her corporation (other tha mortgage, hypothecary cl	n a financial instituti aim, or similar obliga	on) ation of another corp	ooration	402	
	erm debt of a finandender erection						
		bond, debenture, note, m	•				
the me	mbers of which, the	roughout the year, were o n tax under Part I.3 [other	ther partnership or c	other corporations (other than financia	institutions) 406	
An inte	erest in a partnersh	ip (see note 1 below)					
Invest	ment allowance f	or the year (add lines 40	1 to 407)			<u>490</u>	
Notes:							
– th	•	has an interest in a partner vance of a partnership is d		•	_	he end of its fiscal period, as if it v	vas a
	ne total of the carryine corporation's tax		the partnership des	cribed in the above	lines is for its last	fiscal period ending at or before th	ne end of
p	artnership's investn	nent allowance.				s defined in subsection 248(1)] of	
exer	npt from tax under	Part I.3 [other than by rea	son of paragraph 18	31.1(3)(d)].		by, or indebtedness of a corpora	
3. Whe	ere a trust is used a sidered to have bee	s a conduit for loaning mo en made directly from the l	ney from a corporat ending corporation t	ion to another relate to the borrowing cor	ed corporation (oth poration, accordin	er than a financial institution), the g to subsection 181.2(6).	loan will be
Part	3 – Taxable c	apital —					
•	for the year (line 19	,					19,042,339 C
		ance for the year (line 490 ear (amount C minus am					D 19,042,339
		·					
- Part	4 – Taxable c	apital employed in	Canada ——				
		To be comple	eted by a corporat	ion that was resid	ent in Canada at	any time in the year	
Taxable	capitalfor		axable income earne	ed	0.40.4.40	Taxable capital	10.040.000
the year	(line 500)	19,042,339 x	in Canada	610		employed in Canada 690	19,042,339
			Taxable income		242,148		
Notes:	2. Where a corpo	601 gives details on calcula oration's taxable income f ble income for that year o	or a tax year is "0," it			alculation, be deemed	
	3. In the case of	an airline corporation, Re	gulation 8601 should	d be considered wh	en completing the	above calculation.	
			ed by a corporation			a throughout the year ent in Canada	
		of which is the carrying value of carrying on any bus					
Deduct	the following amou	ınts:					
of parag	raphs 181.2(3)(c)	ss at the end of the year [of to (f)] that may reasonably hrough a permanent estal	be regarded as rela	ating to a business			
		of which is the carrying val 31.2(4) of the corporation					
	the course of carry hment in Canada	ing on any business durin		•	712		
corpora persona	tion that is a ship or al or movable prope	of which is the carrying va r aircraft the corporation o erty used or held by the co	perated in internation poration in carrying	onal traffic, or on any business	_		
during tl	ne year through a p	ermanent establishment i					-
				ctions (add lines 71	1, 712, and 713)		E
Taxable	e capital employe	d in Canada (line 701 mi	nus amount E) (if ne	egative, enter "0")			
Note:						or the year on similar assets, or a sident in Canada during the year.	tax for the

Part 5 – Calculation for purposes of the small business deduction	
This part is applicable to corporations that are not associated in the current year, but were associated in the prior year.	
Taxable capital employed in Canada (line 690 or 790, whichever applies)	F
Deduct:	10,000,000 G
Excess (amount F minus amount G) (if negative, enter "0") =	Н
Calculation for purposes of the small business deduction (amount H x 0.00225) Enter this amount at line 415 of the T2 return.	I



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SCHEDULE 50

SHAREHOLDER INFORMATION

Name of corporation	Business Number	Tax year end Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31

 $All\ private\ corporations\ must\ complete\ this\ schedule\ for\ any\ shareholder\ who\ holds\ 10\%\ or\ more\ of\ the\ corporation's\ common\ and/or\ preferred\ shares.$

		Provide only or	Provide only one number per shareholder			
	Name of shareholder (after name, indicate in brackets if the shareholder is a corporation, partnership, individual, or trust)	Business Number (If a corporation is not registered, enter "NR")	Social insurance number	Trust number	Percentage common shares	Percentage preferred shares
	100	200	300	350	400	500
1	Corporation of the City of Pembroke	12193 6140 RC0001			79.000	
2	Corporation of The Town of Mississippi Mills	86626 6653 RC0001			16.000	
3						
4						
5						
6						
7						
8						
9						
10						

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SCHEDULE 55

PART III.1 TAX ON EXCESSIVE ELIGIBLE DIVIDEND DESIGNATIONS

PART III.1 TAX ON EXCESSIVE ELIGIBLE DIVIDEND	DESIGNA	ATIONS		
Name of corporation	Busine	ess Number	Tax year-end Year Month Day	
Ottawa River Power Corporation	87176 4	1072 RC0001	2014-12-31	
• Every corporation resident in Canada that pays a taxable dividend (other than a capital gains dividend with the meaning assigned by subsection 130.1(4) or 131(1)) in the tax year must file this schedule.	nin	Do not u	ise this area	
 Canadian-controlled private corporations (CCPC) and deposit insurance corporations (DIC) must complete Part 1 of this schedule. All other corporations must complete Part 2. 				
• Every corporation that has paid an eligible dividend must also file Schedule 53, General Rate Income Pool (GRIP) Calculation, or Schedule 54, Low Rate Income Pool (LRIP) Calculation, whichever is applicable.	ol			
• File the completed schedules with your <i>T2 Corporation Income Tax Return</i> no later than six months from the end of the tax year.				
• All legislative references on this schedule are to the federal Income Tax Act.				
• Subsection 89(1) defines the terms eligible dividend, excessive eligible dividend designation, general rate low rate income pool (LRIP).	income pool (GRIP), and		
• The calculations in Part 1 and Part 2 do not apply if the excessive eligible dividend designation arises from paragraph (c) of the definition of excessive eligible dividend designation in subsection 89(1). This paragra	ıph applies wh			
Part 1 – Canadian-controlled private corporations and deposit insurance co	rporations			
Taxable dividends paid in the tax year not included in Schedule 3				
Taxable dividends paid in the tax year included in Schedule 3	278	400		
Total taxable dividends paid in the tax year	278	400		
Total eligible dividends paid in the tax year		150		Α
GRIP at the end of the tax year (line 590 on Schedule 53) (if negative, enter "0")		160	2,244,542	В
Excessive eligible dividend designation (line 150 minus line 160)				С
Deduct:				
Excessive eligible dividend designations elected under subsection 185.1(2) to be treated as ordinary dividend the subsection 185.1(2) and the subsection 185.1(2) are treated as ordinary dividend the subsection 185.1(2) and the subsection 185.1(3) are treated as ordinary dividend the subsection 185.1(3) and the subsection 185.1(4) are treated as ordinary dividend the subsection 185.1(4) and the subsection 185.1(4) are treated as ordinary dividend the subsection 185.1(4) are treated as ordinary divid	ds*	180		D
Subtota	al (amount C m	ninus amount D)		E
Part III.1 tax on excessive eligible dividend designations – CCPC or DIC (amount E multiplied by	20 %) <mark>190</mark> _		F
Enter the amount from line 190 on line 710 of the T2 return.				
Part 2 – Other corporations				
Taxable dividends paid in the tax year not included in Schedule 3				
Taxable dividends paid in the tax year included in Schedule 3				
Total taxable dividends paid in the tax year				
Total excessive eligible dividend designations in the tax year (amount from line A of Schedule 54)		· · · · · · · · · · · · <u> </u>		G
Deduct:				
Excessive eligible dividend designations elected under subsection 185.1(2) to be treated as ordinary dividend	ds*	280		Н
Subtota	al (amount G m	ninus amount H) =		I
Part III.1 tax on excessive eligible dividend designations – Other corporations (amount I multiplied b	ру	20 %) . 290		J

* You can elect to treat all or part of your excessive eligible dividend designation as a separate taxable dividend in order to eliminate or reduce the Part III.1 tax otherwise payable. You must file the election on or before the day that is 90 days **after** the day the notice of assessment for Part III.1 tax was sent. We will accept an election before the assessment of the tax. For more information on how to make this election, go to **www.cra.gc.ca/eligibledividends**.

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Enter the amount from line 290 on line 710 of the T2 return.

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Schedule 500

Ontario Corporation Tax Calculation

Corporation's name	Business number	Tax year-end Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31

- Use this schedule if the corporation had a permanent establishment (as defined in section 400 of the federal *Income Tax Regulations*) in Ontario at any time in the tax year and had Ontario taxable income in the year.
- All legislative references are to the federal Income Tax Act and Income Tax Regulations.
- This schedule is a worksheet only. You do not have to file it with your T2 Corporation Income Tax Return.

Number of days in the tax year before July 1, 2011		x	12.00 %	= _	% A	۸1	
Number of days in the tax year	365						
Number of days in the tax year after June 30, 2011	365	x	11.50 %	= _	11.50000 %_ A	۸2	
Number of days in the tax year	365						
Ontario bas	ic rate of tax	for the	year (rate A1 plu	us A2)	11.50000	-	11.50000 %_ A:

┌ Part 2 – Calculation of Ontario basic income tax ────────────────────────────		
Ontario taxable income *	242,148	В
Ontario basic income tax: amount B multiplied by Ontario basic rate of tax for the year (rate A3 from Part 1)	27,847	С
If the corporation has a permanent establishment in more than one jurisdiction, or is claiming an Ontario tax credit in addition to Ontario basic income tax, or has Ontario corporate minimum tax or Ontario special additional tax on life insurance corporations payable, enter amount C on line 270 of Schedule 5, Tax Calculation Supplementary – Corporations. Otherwise, enter it on line 760 of the T2 return.		
* If the corporation has a permanent establishment only in Ontario, enter the amount from line 360 or line Z, whichever applies, of the T2 return. Otherwise, enter the taxable income allocated to Ontario from column F in Part 1 of Schedule 5.		

┌ Part 3 – Ontario small business deduction (OSBD) ────────────────────────────	
Complete this part if the corporation claimed the federal small business deduction under subsection 125(1) or would have claimed it if subsection 125(5.1) had not been applicable in the tax year.	
Income from active business carried on in Canada (amount from line 400 of the T2 return)	2,148 1
Federal taxable income, less adjustment for foreign tax credit (amount from line 405 of the T2 return)	2,148 2
Federal business limit before the application of subsection 125(5.1) (amount from line 410 of the T2 return)	3,000
,	<u>2,028</u> 4
Number of days in the tax year 365	_
Amount from line 3 minus amount from line 4 (if negative, enter "0")	5
Enter the least of amounts 1, 2, 3 and 5	D
	00000 E
Taxable income earned in all provinces and territories ** 242,148	
Amount D x factor E a	
Ontario taxable income (amount B from Part 2) b	
Ontario small business income (lesser of amount a and amount b)	F
Number of days in the tax year	
before July 1, 2011 x 7.50 % = G1	
Number of days in the tax year 365	
Number of days in the tax year after	
Number of days in the tax year 365	
OSBD rate for the year (rate G1 plus G2)	
Ontario small business deduction: amount F multiplied by OSBD rate for the year (rate G3)	н
Enter amount H on line 402 of Schedule 5.	
* Enter amount B from Part 2.	
** Includes the offshore jurisdictions for Nova Scotia and Newfoundland and Labrador.	
┌ Part 4 – Ontario adjusted small business income ————————————————————————————————————	
Complete this part if the corporation was a Canadian-controlled private corporation throughout the tax year and is claiming the Ontario tax credit for manufacturing and processing or the Ontario credit union tax reduction.	
Ontario adjusted small business income (lesser of amount D and amount b from Part 3)	1
Enter amount I on line K in Part 5 of this schedule or on line B in Part 2 of Schedule 502, Ontario Tax Credit for Manufacturing and Processing, whichever applies.	

Part 5 – Calculation of credit union tax reduction ————————————————————————————————————	
Complete this part and Schedule 17, Credit Union Deductions, if the corporation was a credit union throughout the tax year.	
Amount D from Part 3 of Schedule 17 J	
Deduct: Ontario adjusted small business income (amount I from Part 4) K	
Subtotal (amount J minus amount K) (if negative, enter "0")	
OSBD rate for the year (rate G3 from Part 3)	
Amount L multiplied by the OSBD rate for the year	N
Ontario domestic factor (factor E from Part 3)	1.00000 N
Ontario credit union tax reduction (amount M multiplied by factor N)	C
Enter amount O on line 410 of Schedule 5.	

Agence du revenu dŭ Canada

SCHEDULE 552

ONTARIO APPRENTICESHIP TRAINING TAX CREDIT

Name of corporation	Business Number	Tax year-end Year Month Day
Ottawa River Power Corporation	87176 4072 RC0001	2014-12-31

- Use this schedule to claim an Ontario apprenticeship training tax credit (ATTC) under section 89 of the Taxation Act, 2007 (Ontario).
- The ATTC is a refundable tax credit that is equal to a specified percentage (25% to 45%) of the eligible expenditures incurred by a corporation for a qualifying apprenticeship. Before March 27, 2009, the maximum credit for each apprentice is \$5,000 per year to a maximum credit of \$15,000 over the first 36-month period of the qualifying apprenticeship. After March 26, 2009, the maximum credit for each apprentice is \$10,000 per year to a maximum credit of \$40,000 over the first 48-month period of the qualifying apprenticeship. The maximum credit amount is prorated for an employment period of an apprentice that straddles March 26, 2009.
- Eligible expenditures are salaries and wages (including taxable benefits) paid to an apprentice in a qualifying apprenticeship or fees paid to an employment agency for the provision of services performed by the apprentice in a qualifying apprenticeship. These expenditures must be:
 - paid on account of employment or services, as applicable, at a permanent establishment of the corporation in Ontario;
 - for services provided by the apprentice during the first 36 months of the apprenticeship program, if incurred before March 27, 2009; and
 - for services provided by the apprentice during the first 48 months of the apprenticeship program, if incurred after March 26, 2009.
- An expenditure is not eligible for an ATTC if:
 - the same expenditure was used, or will be used, to claim a co-operative education tax credit; or
 - it is more than an amount that would be paid to an arm's length apprentice.
- An apprenticeship must meet the following conditions to be a qualifying apprenticeship:
 - the apprenticeship is in a qualifying skilled trade approved by the Ministry of Training, Colleges and Universities (Ontario); and
 - the corporation and the apprentice must be participating in an apprenticeship program in which the training agreement has been registered under the Ontario College of Trades and Apprenticeship Act, 2009 or the Apprenticeship and Certification Act, 1998 or in which the contract of apprenticeship has been registered under the Trades Qualification and Apprenticeship Act.
- Make sure you keep a copy of the training agreement or contract of apprenticeship to support your claim. Do not submit the training agreement or contract of apprenticeship with your T2 Corporation Income Tax Return.
- File this schedule with your T2 Corporation Income Tax Return.

- Part 1 - Corporate information (please print) -

110 Name of person to contact for more information	120 Telephone number including area code
Jane Wilkinson	(613) 732-3687
Is the claim filed for an ATTC earned through a partnership? *	
Enter the percentage of the partnership's ATTC allocated to the corporation	
* When a corporate member of a partnership is claiming an amount for eligible expenditures incurred by a partnership as if the partnership were a corporation. Each corporate partner, other than a limited partner, show the partner's share of the partnership's ATTC. The total of the partners' allocated amounts can never exceed	uld file a separate Schedule 552 to claim
Part 2 – Eligibility ————————————————————————————————————	
1. Did the corporation have a permanent establishment in Ontario in the tax year?	200 1 Yes X 2 No
2. Was the corporation exempt from tax under Part III of the <i>Taxation Act, 2007</i> (Ontario)?	
If you answered no to question 1 or yes to question 2, then you are not eligible for the ATTC.	



1.

2015-04-18 15:20							87176 4072 RC000
– Part 3 – Specified p	ercen	tage ———					
Corporation's salaries and v	vages pa	id in the previous tax	year*			300	2,077,284
For eligible expenditures inc – If line 300 is \$400,000 o		•					
- If line 300 is \$600,000 o	r more, e	nter 25% on line 310					
- If line 300 is more than \$	400,000	and less than \$600,0	000, enter the percenta	ge on line 310 using the follo	wing formula:		
		Г	amou	nt on line 300	٦		
Specified percentage	=	30 % -	5% x(minus	400,000)		
Specified percentage				200,000			
Specified percentage						310	25.000 %
For eligible expenditures inc — If line 300 is \$400,000 o		•					
- If line 300 is \$600,000 or	•						
•	-			ge on line 312 using the follo	wing formula:		
		Γ	amou	nt on line 300	٦		
Specified percentage	=	45 % -	10 % x (minus	400,000)		
				200,000			
Cuasified nevertage		<u> </u>			_	312	25 000 %

Part 4 – Calculation of the Ontario apprenticeship training tax credit -

paid in the previous tax year by the predecessor corporations.

Complete a **separate entry** for each apprentice that is in a qualifying apprenticeship with the corporation. When claiming an ATTC for repayment of government assistance, complete a **separate entry** for each repayment, and complete columns A to G and M and N with the details for the employment period in the previous tax year in which the government assistance was received.

* If this is the first tax year of an amalgamated corporation and subsection 89(6) of the Taxation Act, 2007 (Ontario) applies, enter salaries and wages

	A Trade code	B Apprenticeship program/ trade name	C Name of apprentice
	400	405	410
. [434a	Powerline Technician	Jordan Welk

	D	E	F	G
	Original contract or training agreement number	Original registration date of apprenticeship contract or training agreement (see note 1 below)	Start date of employment as an apprentice in the tax year (see note 2 below)	End date of employment as an apprentice in the tax year (see note 3 below)
	420	425	430	435
1.	PE1763	2011-01-04	2014-01-01	2014-12-31

- Note 1: Enter the original registration date of the apprenticeship contract or training agreement in all cases, even when multiple employers employed the apprentice.
- Note 2: When there are multiple employment periods as an apprentice in the tax year with the corporation, enter the date that is the first day of employment as an apprentice in the tax year with the corporation. When claiming an ATTC for repayment of government assistance, enter the start date of employment as an apprentice for the tax year in which the government assistance was received.
- Note 3: When there are multiple employment periods as an apprentice in the tax year with the corporation, enter the date that is the last day of employment as an apprentice in the tax year with the corporation. When claiming an ATTC for repayment of government assistance, enter the end date of employment as an apprentice for the tax year in which the government assistance was received.

	H1	H2	Н3	1
an appre befor	of days employed as entice in the tax year e March 27, 2009 e note 1 below)	Number of days employed as an apprentice in the tax year after March 26, 2009 (see note 1 below)	Number of days employed as an apprentice in the tax year (column H1 plus column H2)	Maximum credit amount for the tax year (see note 2 below)
	441	442	440	445
		365	365	10,000
M	J1 expenditures before arch 27, 2009 e note 3 below)	J2 Eligible expenditures after March 26, 2009 (see note 3 below)	J3 Eligible expenditures for the tax year (column J1 plus column J2)	K Eligible expenditures multiplied by specified percentage (see note 4 below)
	451	452	450	460
		57,342	57,342	20,070
		L ATTC on eligible expenditures (lesser of columns I and K)	M ATTC on repayment of government assistance (see note 5 below)	N ATTC for each apprentice (column L or column M, whichever applies)
		470	480	490
	1.	10,000		10,000
	Ont	ario apprenticeship training tax cred	lit (total of amounts in column N) 500	10,000
, if the corporatio	n answered yes at line 150	in Part 1, determine the partner's share	e of amount O:	
mount O	x per	centage on line 170 in Part 1	<u>%</u> =	
			Supplementary – Corporations. If you are ules, and enter the total amount on line 45	
the individu For H1: 1	al was not employed as an The days employed as an a	apprentice. oprentice must be within 36 months of th	with the corporation, do not include days in the registration date provided in column E. The registration date provided in column E.	
te 2: Maximum	credit = (\$5,000 x H1/365*) if the tax year includes Feb	+ (\$10,000 x H2/365*)		
te 3: Reduce eli corporatior filing due d For J1: E	gible expenditures by all go has received, is entitled to ate of the T2 Corporation In ligible expenditures before	vernment assistance, as defined under receive, or may reasonably expect to rencome Tax Return for the tax year.	subsection 89(19) of the <i>Taxation Act, 20</i> ceive, in respect of the eligible expenditur provided by the apprentice during the first	es, on or before the
For J2: E	eship program. ligible expenditures after M eship program.	larch 26, 2009, must be for services pro	ovided by the apprentice during the first 48	3 months of the
	ne amount in column K as fo = (J1 x line 310) + (J2 x line			
governmer	nt assistance was received,		by the specified percentage for the tax ye tance reduced the ATTC in that tax year.	ar in which the

Ex.4/Tab 5/Sch.3 - Calculation of Tax Credits

- 3 ORPC is claiming \$0 in Apprenticeship Training Tax Credits. This credit is included in its PILs
- 4 calculation.

Ex.4/Tab 5/Sch.4 - Non-recoverable and Disallowed Expenses

- 3 ORPC confirms that expenses that are deemed non-recoverable in the revenue requirement
- 4 (e.g. certain charitable donations) or disallowed for regulatory purposes have been excluded
- 5 from the regulatory tax calculation.

6

1 2

Filed: August 28, 2015

Ex.4/Tab 5/Sch.5 - Integrity Checklist

3637

2	
3	ORPC and its external auditors attest that the following integrity checks have been
4	completed in its application and provide a statement to this effect
5	
6	✓ The depreciation and amortization added back in the application's PILs model
7	agree with the numbers disclosed in the rate base section of the application;
8	
9	✓ The capital additions and deductions in the UCC/ CCA Schedule 8 agree with the
10	rate base section for historic, bridge and test years;
11	
12	✓ Schedule 8 of the most recent federal T2 tax return filed with the application has
13	a closing December 31st historic year UCC that agrees with the opening bridge
14	year UCC at January 1st. If the amounts do not agree, then ORPC must
15	
16	✓ provide a reconciliation with explanations for the reasons;
17	
18	✓ The CCA deductions in the application's PILs tax model for historic, bridge and
19	test years agree with the numbers in the UCC schedules for the same years filed
20	in the application;
21	
22	✓ Loss carry-forwards, if any, from the tax returns (Schedule 4) agree with those
23	disclosed in the application;
24	
25	✓ CCA is maximized even if there are tax loss carry-forwards;
26	
27	✓ A statement is included in the application as to when the losses, if any, will be
28	fully utilized;
29	
30	✓ Accounting OPEB and pension amounts added back on Schedule 1
31	reconciliation of accounting income to net income for tax purposes, must agree
32	with the OM&A analysis for compensation. The amounts deducted must be
33	reasonable when compared with the notes in the audited financial statements,
34	FSCO reports, and the actuarial valuations; and
35	
36	✓ The income tax rate used to calculate the tax expense must be consistent with

the utility's actual tax facts and evidence filed in the proceeding.

Conservation and Demand Side Management

Ex.4/Tab 6/Sch.1 - Overview of CDM

3

2

- 4 Distributors have had their licences amended to include the requirement to meet specific
- 5 Conservation and Demand Management ("CDM") targets by the end of 2014. ORPC's targets
- are a net annual peak demand savings of 21.95 MW and a net cumulative energy savings of
- 7 **82.37 GWh**.
- 8 ORPC filed its CDM Strategy with the OEB in accordance with the CDM Code for Electricity
- 9 Distributors in the fall of 2010. ORPC began delivering CDM programs in 2011 in order to meet
- the mandated targets. The emphasis has been on Ontario Power Authority ("OPA") Contracted
- Province-Wide Programs to residential and general service customers. ORPC has not sought
- approval for Board-approved CDM programs.
- 13 The OPA provides funding for ORPC's CDM programs. ORPC's funding portfolio for 2011 to
- 2014 is approximately \$3,847,116. Funding and expenditures for the delivery of OPA
- 15 Contracted Province-Wide Programs are kept separate and tracked in Non-Distribution
- 16 Revenue Accounts in accordance with the guidance in Chapter 5, Accounting Treatment of the
- 17 CDM Code.
- 18 In addition, ORPC has ensured that any function performed within the distribution company for
- 19 CDM activity has been attributed and tracked in the non-distribution accounts. Therefore, CDM
- activities are not included in the calculation revenue requirement or revenue offsets.
- 21 At this time, ORPC does not contemplate employing any Board-Approved programs. The intent
- 22 is to meet demand and energy reduction requirements by delivering OPA-Contracted Province-
- 23 Wide programs. ORPC will not be applying for any OM&A costs related to the administration
- 24 and delivery of CDM programs to be recovered through the revenue requirement.
- ORPC may, in the future, turn to Board-Approved CDM Programs, should the prescribed OPA
- funding model prove insufficient to deliver OPA-Contracted Province-Wide programs or the net
- 27 results do not meet intended demand and energy savings.

Filed: August 28, 2015

Ex.4/Tab 6/Sch.2 - LRAM

2

1

- 3 (Note that this information is also presented at Exhibit 9.)
- 4 Ex.4/Tab 3/Sch.1 Lost Revenue Adjustment Mechanism ("LRAM") for 2011-2014
- 5 On March 31, 2010, the Minister of Energy and Infrastructure issued a directive (the "Directive")
- to the Board regarding electricity CDM targets to be met by licensed electricity distributors. The
- 7 Directive required that the Board amend the licenses of distributors to add, as a condition of
- 8 license, the requirement for distributors to achieve reductions in electricity demand through the
- 9 delivery of CDM programs over a four-year period beginning January 1, 2011. Section 12 of the
- Directive required that the Board have regard to the objective that lost revenues that result from
- 11 CDM Programs should not act as a disincentive to a distributor. On April 26, 2012, the Board
- issued Guidelines for Electricity Distributor Conservation and Demand Management ("CDM
- Guidelines"). In keeping with the Directive, the Board adopted a mechanism to capture the
- difference between the results of actual, verified impacts of authorized CDM activities
- undertaken by distributors between 2011 and 2014 and the level of activities embedded into
- rates through the distributors load forecast in an LRAM variance account. Note that ORPC is not
- requesting recovery of lost revenue resulting from any pre-2011 CDM activities or legacy
- 18 programs.

Table 4.9: Summary of Requested LRAM Amounts

	2011 LRAMVA	2012 LRAMVA	2013 LRAMVA	2014 LRAMVA	Total
Total LRAMVA - Pre 2011 Programs Completed in 2011	241.61	243.19	243.19	246.47	
Total LRAMVA - 2011 OPA Program Results	9134.01	9165.37	9165.37	9267.01	
Total LRAMVA - 2012 OPA Program Results		8924.23	8924.23	9019.12	
Total LRAMVA - 2013 OPA Program Results			7068.28	7143.47	
Total LRAMVA - 2014OPA Program Results	9375.61	18332.79	25401.07	39942.39	93051.87

20

- ORPC has used the most recent input assumptions when calculating lost revenue and has
- 22 relied on the most recent final evaluation report from the Ontario Power Authority in support of
- 23 its LRAM calculation for its contracted province-wide CDM programs ("OPA Programs") for
- 24 **2011-2014**.

Ottawa River Power Corporation EB-2014-0105

Exhibit 4 – Operating Expenses Filed: August 28, 2015

- ORPC is not currently requesting recovery of lost revenue resulting from Board-approved
- 2 programs. The OPA-Contracted Province-Wide CDM Programs Final 2013 Results are provided
- 3 following this schedule.
- 4 None of the estimated CDM load reductions were factored into the load forecast underpinning
- 5 ORPC's 2011, 2012, and 2013 rates. ORPC has calculated carrying charges for the period
- January 1, 2011 to April 30, 2015 using the quarterly rates prescribed by the Board.
- 7 For further details, please refer to the enclosed spreadsheet and OPA actuals.

LRAM Calculations

				21	011		012		012		2014	Di	istribution V	olumetric Pa	tor		Total	LIDAM	
				Net	011	Net	012	Net	:013	Net	2014		Stribution v	olumetric Ka	tes		1012	LRAIVI	
				Summer	Net Energy	Summer	Not Factor	Summer	Not Factor	Summe	r Net Francis								
	Incentive Name	Persistence	Program	Peak	Savings	Peak	Net Energy Savings	Peak	Net Energy Savings	Peak	Net Energy Savings	2011 Dist			2014 Dist	2011	2012	2013	2013
			Year	Demand Savings	(kWh)	Demand	(kWh)	Demand	(kWh)	Demand	(kWh)	Vol Rate	Vol Rate	Vol Rate	Vol Rate	LRAMVA	LRAMVA	LRAMVA	LRAMVA
				(kW)		Savings (kW)		Savings (kW)		Savings (kW)									
		<u>'</u>		1 ()	1	()			1	()			1	1	· · · · ·	· ·	1	1	
				21	011	F	re-2011 Progr	ams Completed in 2 2013	011	2014		2011	istribution V 2012	olumetric Ra 2013	2014	2011	Tota 2012	1 LRAM 2013	2014
dential	Electricity Retrofit Incentive Program		pre 2011	3.50	15725.67		15725.67	3.50	15725.67	3.50	15725.67	0.0149	0.0148	0.0148		\$234.31		\$232.74	\$235.8
	High Performance New Construction		pre 2011	0.10	489.68	0.10	489.68	0.10	489.68	0.10		0.0149	0.0148	0.0148	0.015	\$7.30	\$7.25		\$7.35
	Electricity Retrofit Incentive Program		pre 2011 pre 2011			0.00	0.00 216.13	0.00	0.00 216.13	0.00	0.00 216.13	0.0149	0.0148	0.0148	0.015	\$0.00 \$0.00	\$0.00	\$0.00 \$3.20	\$0.00
	High Performance New Construction		pre 2011			0.22	210.15	0.22	210.15	0.22	210.13	0.0149	0.0148	0.0148	0.015	\$0.00	\$0.00	\$0.00	\$0.00
		Adjustments	Table 2									0.0149	0.0148	0.0148	0.015	\$0.00	\$0.00	\$0.00	\$0.00
												0.0149	0.0148	0.0148	0.015	\$0.00	\$0.00	\$0.00	\$0.00
		Adjustments	Table 2						_			0.0149	0.0148	0.0148	0.015 0.015	\$0.00 \$0.00	\$0.00	\$0.00 \$0.00	\$0.00
		Adjustments	Table 2									0.0149	0.0148	0.0148	0.015	\$0.00	\$0.00		\$0.00
	Total			3.60	16215.35	3.82	16431.49	3.82	16431.49	3.82	16431.49					241.61	243.19	243.19	246.47
S<50			pre 2011									0.0103	0.0104	0.0104	0.0105	\$0.00	\$0.00	\$0.00	\$0.00
			pre 2011									0.0103	0.0104	0.0104	0.0105	\$0.00	\$0.00	\$0.00	\$0.00
	Total			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00					0.00	0.00	0.00	0.00
																241.61	243.19	243.19	246.47
				2	011		Programs 012	Completed in 2011		2014		2011	2012	olumetric Ra 2013	2014	2011	70ta	1 LRAM 2013	2014
dential	Appliance Retirement		2011		39179.14		39179.14	5.52			39179.14	0.0149		0.0148		\$583.77		\$579.85	
	Appliance Exchange		2011		1896.28	1.62	1896.28	1.62	1896.28		1896.28	0.0149		0.0148	0.015	\$28.25		\$28.06	\$28.44
	HVAC Incentives Conservation Instant Coupon Booklet		2011	49.35 2.38	96848.65 38330.14	49.35 2.38	96848.65 38330.14	49.35 2.38	96848.65 38330.14	49.35 2.38		0.0149 0.0149	0.0148	0.0148	0.015 0.015	\$1,443.04 \$571.12		\$1,433.36 \$567.29	\$1,452.7 \$574.95
	Bi-Annual Retailer Event		2011	3.32	58017.27	3.32	58017.27	3.32	58017.27	3.32	58017.27	0.0149	0.0148	0.0148	0.015	\$864.46	\$858.66		\$870.26
	Retailer Co-op		2011	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0149	0.0148	0.0148	0.015	\$0.00	\$0.00	\$0.00	\$0.00
	Residential Demand Resonnse (switch/nstat)†		2011	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0149 0.0149	0.0148	0.0148	0.015 0.015	\$0.00 \$0.00	\$0.00	\$0.00 \$0.00	\$0.00
	Residential Demand Response (IHD)† Residential New Construction		2011	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0149	0.0148	0.0148	0.015	\$0.00	\$0.00	\$0.00	\$0.00
		Adjustments		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0149	0.0148	0.0148	0.015	\$0.00	\$0.00		\$0.00
		Adjustments	2011	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0149	0.0148	0.0148	0.015	\$0.00	\$0.00	\$0.00	\$0.00
		Adjustments	2011	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0149	0.0148 0.0148	0.0148	0.015 0.015	\$0.00	\$0.00	\$0.00	\$0.00
		Adjustments		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0149	0.0148	0.0148	0.015	\$0.00	\$0.00	\$0.00	\$0.00
	Total			62.18	234271.48	62.18	234271.48	62.18	234271.48	62.18	234271.48					3490.64	3467.22	3467.22	3514.07
SS<50	Retrofit		2011	40.77	264381.82	40.77	264381.82	40.77	264381.82	40.77	264381.82	0.0103	0.0104	0.0104	0.0105	\$2,723.13	\$2.749.57	\$2,749.57	\$2,776.0
	Direct Install Lighting		2011	110.08	283517.25		283517.25	110.08	283517.25		283517.25	0.0103	0.0104	0.0104	0.0105	\$2,920.23	\$2,948.58	\$2,948.58	\$2,976.9
	Energy Manager Total		2011		0.00 547899.07	0.00	0.00 547899.07	0.00	0.00 547899.07	0.00	0.00 547899.07	0.0103	0.0104	0.0104	0.0105	\$0.00 5643.36		\$0.00 5698.15	\$0.00
	Total			150.65	347633.07	130.83	347633.07	150.65	34/633.0/	130.63	34/633.07		1	1		3043.30	3036.13	3096.13	3/32.34
																9134.01	9165.37	9165.37	9267.01
							Programs	Completed in 2012				Di	stribution V	olumetric Ra	ites		Tota	LRAM	
				2	011		012	2013		2014		2011	2012	2013	2014	2011	2012	2013	2014
dential	Appliance Retirement		2012			8.41 0.70	56155.24 1250.87	8.41 0.70	56155.24 1250.87	8.41 0.70	56155.24 1250.87		0.0148	0.0148	0.015		\$831.10	\$831.10 \$18.51	\$842.33 \$18.76
	Appliance Exchange HVAC Incentives		2012			24.37	44320.90	24.37	44320.90	24.37			0.0148	0.0148	0.015		\$655.95		\$18.76
	Conservation Instant Coupon Booklet		2012			0.46	2760.36	0.46	2760.36	0.46	2760.36		0.0148	0.0148	0.015		\$40.85	\$40.85	\$41.41
	Bi-Annual Retailer Event		2012			2.92	52872.86	2.92	52872.86	2.92	52872.86		0.0148	0.0148	0.015		\$782.52		\$793.09
	Retailer Co-on Residential Demand Response (switch/nstat)†		2012			0.00	0.00	0.00	0.00	0.00	0.00		0.0148	0.0148	0.015		\$0.00		\$0.00
	Residential Demand Response (IHD)†		2012			0.00	0.00	5.75	0.00	5.75	0.00		0.0148	0.0148	0.015		\$0.00	\$0.00	\$0.00
	Residential New Construction		2012			0.00	0.00	0.00	0.00	0.00	0.00		0.0148	0.0148	0.015		\$0.00	\$0.00	\$0.00
		Adjustments	2012			0.00	0.00	0.00	0.00	0.00	0.00		0.0148	0.0148	0.015		\$0.00	\$0.00 \$0.00	\$0.00
		Adjustments	2012			0.00	0.00	0.00	0.00	0.00	0.00		0.0148	0.0148	0.015		\$0.00	\$0.00	\$0.00
			2012			0.00	0.00	0.00	0.00	0.00	0.00		0.0148	0.0148	0.015		\$0.00	\$0.00	\$0.00
	Total	Adjustments		0.00	0.00	0.00 36.87	0.00 157360.23	0.00 42.61	0.00 157360.23	0.00 42.61	0.00 157360.23		0.0148	0.0148	0.015		\$0.00	\$0.00 2328.93	\$0.00 2360.40
	Total	-	-	0.00	0.00			,	-	•	,								
S<50	Retrofit		2012				211873.91		211873.91		211873.91		0.0104		0.0105			\$2,203.49	
	Direct Install Lighting Energy Manager		2012 2012			0.00	422289.89 0.00	0.00	422289.89		422289.89 0.00		0.0104	0.0104 0.0104	0.0105 0.0105		\$4,391.81	\$4,391.81 \$0.00	\$4,434.0
	Total		2012	0.00	0.00		634163.80		634163.80		634163.80		0.0104	0.0104	0.0103			6595.30	
		·								•						•	002455	0024.25	0040 -
																	8924.23	8924.23	9019.12
							Programs	Completed in 2013				Di	stribution V	olumetric Ra	ites		Tota	LRAM	
land of	A - P P		2042	20	011	2	012	2013	26275.26	2014	26275.26	2011	2012	2013	2014 0.0150	2011	2012	2013 \$388.87	2014
idential	Appliance Retirement Appliance Exchange		2013 2013					4.42	26275.26 4063.84		26275.26 4063.84	_	1	0.0148	0.0150			\$388.87	\$394.13
	HVAC Incentives		2013					24.62	45705.96	24.62	45705.96			0.0148	0.0150			\$676.45	\$685.59
	Conservation Instant Coupon Booklet		2013					1.02	15216.43	1.02			1	0.0148	0.0150			\$225.20	\$228.25
	Bi-Annual Retailer Event Retailer Co-op		2013 2013					2.34 0.00	33916.75 0.00	0.00	33916.75 0.00		-	0.0148	0.0150 0.0150	_		\$501.97 \$0.00	\$508.75
	Residential Demand Response (switch/pstat)†		2013					5.75	0.00	5.75	0.00		1	0.0148	0.0150			\$0.00	\$0.00
			2013											0.0148				\$0.00	\$0.00
	Residential Demand Response (IHD)† Residential New Construction		2013											0.0148	0.0150			\$0.00	\$0.00

				 						 				1		 0	1
			2013										0.0148	0.0150		\$0.0	\$0.00
		Adjustments											0.0148	0.0150		\$0.0	\$0.00
			2013										0.0148	0.0150		\$0.0	
		Adjustments											0.0148	0.0150		\$0.0	\$0.00
			2013										0.0148	0.0150		\$0.0	
	Total			0.00	0.00	0.00	0.00	40.43	125178.23	40.43	125178.23					1852.	4 1877.67
GS<50	Retrofit		2013					37.634	180758.6		180758.60		0.0104	0.0105		\$1,879	
	Direct Install Lighting		2013					90.615	320745.83	90.62	320745.83		0.0104	0.0105		\$3,335	76 \$3,367.83
	Energy Manager		2013										0.0104	0.0105	1	\$0.0	\$0.00
	Total			0.00	0.00	0.00	0.00	128.25	501504.43	128.25	501504.43					5215.	5 5265.80
																7068.	8 7143.47

							Programs	Completed in	in 2014					Dist	tribution Vo	lumetric Ra	tes		Tot	al LRAM	
				20	11	20	12		2013		2014			2011	2012	2013	2014	2011		2013	2014
Residential	Appliance Retirement		2014								3.77	25008.57					0.0150				\$375.13
	Appliance Exchange		2014								1.17	2081.67					0.0150			1	\$31.22
	HVAC Incentives		2014								29.91	54662.65					0.0150				\$819.94
	Conservation Instant Coupon Booklet		2014								1.54	23640.74					0.0150				\$354.61
	Bi-Annual Retailer Event		2014								12.58	197653.31					0.0150				\$2,964.80
	Retailer Co-op		2014								0.00						0.0150			1	\$0.00
	Residential Demand Response (switch/nstat)†		2014								10.91						0.0150			1	\$0.00
	Residential Demand Response (switch/nstat)† Residential Demand Response (IHD)†		2014														0.0150				\$0.00
	Residential New Construction		2014														0.0150				\$0.00
		Adjustments															0.0150			1	\$0.00
			2014														0.0150			1	\$0.00
		Adjustments															0.0150				\$0.00
			2014														0.0150				\$0.00
		Adjustments															0.0150				\$0.00
			2014														0.0150				\$0.00
	Total			0.00	0.00	0.00	0.00		0.00	0.00	59.89	303046.92									4545.70
	•																				
GS<50	Retrofit		2014									555747.59					0.0105				\$5,835.35
	Direct Install Lighting		2014									370024.88					0.0105			T	\$3,885.26
	Energy Manager		2014								0.162		Т				0.0105				\$0.00
	Total			0.00	0.00	0.00	0.00		0.00	0.00	222.72	925772.47									9720.61

9375.61 18332.79 25401.07 39942.39 93051.87

14266.31

Ottawa River Power Corporation EB-2014-0105 Exhibit 4 – Operating Expenses Filed: August 28, 2015

1 The relevant OPA reports are presented as Appendices in Exhibit 3