



December 3, 2015

*By Email*

Ms. Kirsten Walli  
Board Secretary  
**Ontario Energy Board**  
2300 Yonge Street, Suite 2701  
Toronto, ON  
M4P 1E4

**RE: Board File EB-2015-0108, Waterloo North Hydro Inc.'s 2016 COS Application, Cost Submission of E2 Energy Inc.**

Dear Ms. Walli,

Pursuant to the Decision and Rate Order, issued November 26<sup>th</sup>, 2015 please find attached the cost submissions of E2 Energy Inc. in the OEB File EB-2015-0108 for consideration by the Board.

Should you require any additional information, please contact me directly.

Yours truly

A handwritten signature in blue ink that reads 'S. C. Walker, P. Eng.'.

Scott Walker, P.Eng, MBA  
President and CEO

Cc Rene Gatien, Waterloo North Hydro, By Email  
Albert Singh, Waterloo North Hydro, By Email  
John Vellone, Borden Ladner Gervais LLP, By Email

**E2 ENERGY Inc.**

Suite 104, 6711 Mississauga Road, Mississauga, Ontario L5N 2W3  
Telephone (905) 542-2250, Facsimile: (905) 542-8250, Website: [www.e2energyinc.com](http://www.e2energyinc.com)

**Ontario Energy Board**  
**COST CLAIM FOR HEARINGS**



**Affidavit and Summary of Fees and Disbursements**

This form should be used by a party to a hearing before the Board to identify the fees and disbursements that form the party's cost claim. Paper and electronic copies of this form and itemized receipts must be filed with the Board and served on one or more other parties as directed by the Board in the applicable Board order. Please ensure all required (yellow-shaded) fields are filled in and the Affidavit portion is signed and sworn or affirmed.

**Instructions**

- Required data input is indicated by yellow-shaded fields. Formulas are embedded in the form to assist with calculations.
- All claims must be in Canadian dollars. If applicable, state exchange rate and country of initial currency.  
Rate: 1 Country: Canada
- A separate "Detail of Fees and Disbursements Being Claimed" (comprising a "Statement of Fees Being Claimed" and a "Statement of Disbursements Being Claimed") is required for each lawyer, analyst/consultant and articling student/paralegal. However, only one "Summary of Fees and Disbursements" covering the whole of the party's cost claim should be provided.
- The cost claim must be supported by a completed Affidavit signed by a representative of the party.
- A CV for each consultant/analyst must be attached unless provided to the Board as prescribed on the Cost Award Tariff.

**Except as provided in section 7.03 of the Practice Direction on Cost Awards, itemized receipts must be provided.**

<b>File # EB-</b> <u>2015-0108</u>	<b>Process:</b> <u>Waterloo North Hydro</u>
<b>Party:</b> <u>E2 Energy Inc.</u>	<b>Affiant's Name:</b> <u>Scott Walker</u>
<b>HST Number:</b> <u>869528513</u>	<b>HST Rate Ontario:</b> <u>13.00%</u>
Full Registrant <input checked="" type="checkbox"/>	Qualifying Non-Profit <input type="checkbox"/>
Unregistered <input type="checkbox"/>	Tax Exempt <input type="checkbox"/>
Other <input type="checkbox"/>	

**Affidavit**

I, Scott A. Walker, of the City/Town of Toronto  
in the Province/State of Ontario, swear or affirm that:

1. I am a representative of the above-noted party (the "Party") and as such have knowledge of the matters attested to herein.
2. I have examined all of the documentation in support of this cost claim, including the attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed".
3. The attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed" include only costs incurred and time spent directly for the purposes of the Party's participation in the Ontario Energy Board process referred to above.
4. This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in sections 6.05 and 6.09 of the Board's Practice Direction on Cost Awards.

**Signature of Affiant**

**Sworn or affirmed before me** at the City/Town of Mississauga,  
in the Province/State of Ontario, on December 3, 2015.  
(date)

**Commissioner for taking Affidavits**

**Ontario Energy Board**  
**COST CLAIM FOR HEARINGS**



**Affidavit and Summary of Fees and Disbursements**

File # EB- 2015-0108 Process: Waterloo North Hydro

Party: E2 Energy Inc.

**Summary of Fees and Disbursements Being Claimed**

Legal/consultant/other fees	\$	17,752.50
Disbursements	\$	-
HST	\$	2,307.83
<b>Total Cost Claim</b>	<b>\$</b>	<b>20,060.33</b>

**Payment Information**

Make cheque payable to: E2 Energy Inc.

Send payment to this address: Suite 104, 6711 Mississauga Road  
Mississauga, Ontario  
L5N 2W3

# Ontario Energy Board

## COST CLAIM FOR HEARINGS



### Detail of Fees and Disbursements Being Claimed

<b>File # EB-</b> <u>2015-0108</u>	<b>Process:</b> <u>Waterloo North Hydro</u>
<b>Party:</b> <u>E2 Energy Inc.</u>	<b>Service Provider Name:</b> <u>Scott Walker</u>

  

<b>SERVICE PROVIDER TYPE</b> (check one)	<b>Year Called to Bar</b>	<b>Completed Years Practising/Years of Relevant Experience</b>
Legal Counsel <input type="checkbox"/>	<input style="width: 100px;" type="text"/>	<input style="width: 100px;" type="text"/> 27
Articling Student/Paralegal <input type="checkbox"/>		
Consultant <input checked="" type="checkbox"/>		
Analyst <input type="checkbox"/>		
For Consultant/Analyst: <input checked="" type="checkbox"/> CV attached		<b>Hourly Rate:</b> <input style="width: 100px;" type="text"/> \$330
<input type="checkbox"/> CV provided within previous 24 months		<b>HST Rate Charged (enter %):</b> <input style="width: 100px;" type="text"/> 13.0%

Statement of Fees Being Claimed					
	Hours	Hourly Rate	Subtotal	HST	Total
<b>Pre-hearing Conference</b>					
Preparation		\$ 330.00	\$ -	\$ -	\$ -
Attendance		\$ 330.00	\$ -	\$ -	\$ -
<b>Technical Conference</b>					
Preparation	1.00	\$ 330.00	\$ 330.00	\$ 42.90	\$ 372.90
Attendance	6.50	\$ 330.00	\$ 2,145.00	\$ 278.85	\$ 2,423.85
<b>Interrogatories</b>					
Preparation	15.00	\$ 330.00	\$ 4,950.00	\$ 643.50	\$ 5,593.50
Responses	3.50	\$ 330.00	\$ 1,155.00	\$ 150.15	\$ 1,305.15
<b>Issues Conference</b>					
Preparation		\$ 330.00	\$ -	\$ -	\$ -
Attendance		\$ 330.00	\$ -	\$ -	\$ -
<b>ADR - Settlement Conference</b>					
Preparation	1.00	\$ 330.00	\$ 330.00	\$ 42.90	\$ 372.90
Attendance	11.00	\$ 330.00	\$ 3,630.00	\$ 471.90	\$ 4,101.90
Proposal Preparation	2.50	\$ 330.00	\$ 825.00	\$ 107.25	\$ 932.25
<b>Argument</b>					
Preparation		\$ 330.00	\$ -	\$ -	\$ -
<b>Oral Hearing</b>					
Preparation		\$ 330.00	\$ -	\$ -	\$ -
Attendance		\$ 330.00	\$ -	\$ -	\$ -
<b>Other Conferences</b>					
Preparation		\$ 330.00	\$ -	\$ -	\$ -
Attendance		\$ 330.00	\$ -	\$ -	\$ -
<b>Case Management</b>		\$ 170.00	\$ -	\$ -	\$ -
<b>TOTAL SERVICE PROVIDER FEES</b>			\$ 13,365.00	\$ 1,737.45	\$ 15,102.45

# Ontario Energy Board

## COST CLAIM FOR HEARINGS



### Detail of Fees and Disbursements Being Claimed

File # EB- 2015-0108

Process: Waterloo North Hydro

Party: E2 Energy Inc.

Service Provider Name: Scott Walker

Statement of Disbursements Being Claimed				
		Net Cost	HST	Total
Scanning/Photocopy				\$ -
Printing				\$ -
Courier				\$ -
Telephone/Fax				\$ -
Transcripts				\$ -
Travel: Air				\$ -
Travel: Car				\$ -
Travel: Rail				\$ -
Travel (Other):				\$ -
Parking				\$ -
Taxi				\$ -
Accommodation				\$ -
Meals				\$ -
Other:				\$ -
Other:				\$ -
Other:				\$ -
TOTAL DISBURSEMENTS:		\$ -	\$ -	\$ -

# Ontario Energy Board

## COST CLAIM FOR HEARINGS



### Detail of Fees and Disbursements Being Claimed

<b>File # EB-</b> <u>2015-0108</u>	<b>Process:</b> <u>Waterloo North Hydro</u>
<b>Party:</b> <u>E2 Energy Inc.</u>	<b>Service Provider Name:</b> <u>Anna Fitzpatrick</u>

  

<b>SERVICE PROVIDER TYPE</b> (check one)	<b>Year Called to Bar</b>	<b>Completed Years Practising/Years of Relevant Experience</b>
Legal Counsel <input type="checkbox"/>		10
Articling Student/Paralegal <input type="checkbox"/>		
Consultant <input type="checkbox"/>		<b>Hourly Rate:</b> <span style="border: 1px solid black; padding: 2px 10px;">\$230</span>
Analyst <input checked="" type="checkbox"/>		
For Consultant/Analyst: <input checked="" type="checkbox"/> CV attached		<b>HST Rate Charged (enter %):</b> <span style="border: 1px solid black; padding: 2px 10px;">13.0%</span>
<input type="checkbox"/> CV provided within previous 24 months		

Statement of Fees Being Claimed					
	Hours	Hourly Rate	Subtotal	HST	Total
<b>Pre-hearing Conference</b>					
Preparation		\$ 230.00	\$ -	\$ -	\$ -
Attendance		\$ 230.00	\$ -	\$ -	\$ -
<b>Technical Conference</b>					
Preparation	0.50	\$ 230.00	\$ 115.00	\$ 14.95	\$ 129.95
Attendance		\$ 230.00	\$ -	\$ -	\$ -
<b>Interrogatories</b>					
Preparation	7.75	\$ 230.00	\$ 1,782.50	\$ 231.73	\$ 2,014.23
Responses		\$ 230.00	\$ -	\$ -	\$ -
<b>Issues Conference</b>					
Preparation		\$ 230.00	\$ -	\$ -	\$ -
Attendance		\$ 230.00	\$ -	\$ -	\$ -
<b>ADR - Settlement Conference</b>					
Preparation		\$ 230.00	\$ -	\$ -	\$ -
Attendance		\$ 230.00	\$ -	\$ -	\$ -
Proposal Preparation	2.00	\$ 230.00	\$ 460.00	\$ 59.80	\$ 519.80
<b>Argument</b>					
Preparation		\$ 230.00	\$ -	\$ -	\$ -
<b>Oral Hearing</b>					
Preparation		\$ 230.00	\$ -	\$ -	\$ -
Attendance		\$ 230.00	\$ -	\$ -	\$ -
<b>Other Conferences</b>					
Preparation		\$ 230.00	\$ -	\$ -	\$ -
Attendance		\$ 230.00	\$ -	\$ -	\$ -
<b>Case Management</b>		\$ 170.00	\$ -	\$ -	\$ -
<b>TOTAL SERVICE PROVIDER FEES</b>			\$ 2,357.50	\$ 306.48	\$ 2,663.98

**Ontario Energy Board**  
**COST CLAIM FOR HEARINGS**  
**Detail of Fees and Disbursements Being Claimed**



File # EB- 2015-0108

Process: Waterloo North Hydro

Party: E2 Energy Inc.

Service Provider Name: Anna Fitzpatrick

Statement of Disbursements Being Claimed				
		Net Cost	HST	Total
Scanning/Photocopy				\$ -
Printing				\$ -
Courier				\$ -
Telephone/Fax				\$ -
Transcripts				\$ -
Travel: Air				\$ -
Travel: Car				\$ -
Travel: Rail				\$ -
Travel (Other):				\$ -
Parking				\$ -
Taxi				\$ -
Accommodation				\$ -
Meals				\$ -
Other:				\$ -
Other:				\$ -
Other:				\$ -
TOTAL DISBURSEMENTS:		\$ -	\$ -	\$ -

# Ontario Energy Board

## COST CLAIM FOR HEARINGS



### Detail of Fees and Disbursements Being Claimed

<b>File # EB-</b> <u>2015-0108</u>	<b>Process:</b> <u>Waterloo North Hydro</u>
<b>Party:</b> <u>E2 Energy Inc.</u>	<b>Service Provider Name:</b> <u>Michael Goncz</u>

  

<b>SERVICE PROVIDER TYPE</b> (check one)	<b>Year Called to Bar</b>	<b>Completed Years Practising/Years of Relevant Experience</b>
Legal Counsel <input type="checkbox"/>	<input style="width: 100px;" type="text"/>	<input style="width: 100px;" type="text"/> 15
Articling Student/Paralegal <input type="checkbox"/>		
Consultant <input checked="" type="checkbox"/>		
Analyst <input type="checkbox"/>		
For Consultant/Analyst: <input checked="" type="checkbox"/> CV attached		<b>Hourly Rate:</b> <input style="width: 100px;" type="text"/> \$290
<input type="checkbox"/> CV provided within previous 24 months		<b>HST Rate Charged (enter %):</b> <input style="width: 100px;" type="text"/> 13.0%

Statement of Fees Being Claimed					
	Hours	Hourly Rate	Subtotal	HST	Total
<b>Pre-hearing Conference</b>					
Preparation		\$ 290.00	\$ -	\$ -	\$ -
Attendance		\$ 290.00	\$ -	\$ -	\$ -
<b>Technical Conference</b>					
Preparation		\$ 290.00	\$ -	\$ -	\$ -
Attendance		\$ 290.00	\$ -	\$ -	\$ -
<b>Interrogatories</b>					
Preparation	5.00	\$ 290.00	\$ 1,450.00	\$ 188.50	\$ 1,638.50
Responses	1.00	\$ 290.00	\$ 290.00	\$ 37.70	\$ 327.70
<b>Issues Conference</b>					
Preparation		\$ 290.00	\$ -	\$ -	\$ -
Attendance		\$ 290.00	\$ -	\$ -	\$ -
<b>ADR - Settlement Conference</b>					
Preparation		\$ 290.00	\$ -	\$ -	\$ -
Attendance		\$ 290.00	\$ -	\$ -	\$ -
Proposal Preparation	1.00	\$ 290.00	\$ 290.00	\$ 37.70	\$ 327.70
<b>Argument</b>					
Preparation		\$ 290.00	\$ -	\$ -	\$ -
<b>Oral Hearing</b>					
Preparation		\$ 290.00	\$ -	\$ -	\$ -
Attendance		\$ 290.00	\$ -	\$ -	\$ -
<b>Other Conferences</b>					
Preparation		\$ 290.00	\$ -	\$ -	\$ -
Attendance		\$ 290.00	\$ -	\$ -	\$ -
<b>Case Management</b>		\$ 170.00	\$ -	\$ -	\$ -
<b>TOTAL SERVICE PROVIDER FEES</b>			\$ 2,030.00	\$ 263.90	\$ 2,293.90



# Ontario Energy Board

## COST CLAIM FOR HEARINGS



### Detail of Fees and Disbursements Being Claimed

File # EB- 2015-0108

Process: Waterloo North Hydro

Party: E2 Energy Inc.

Service Provider Name: Michael Goncz

Statement of Disbursements Being Claimed				
		Net Cost	HST	Total
Scanning/Photocopy				\$ -
Printing				\$ -
Courier				\$ -
Telephone/Fax				\$ -
Transcripts				\$ -
Travel: Air				\$ -
Travel: Car				\$ -
Travel: Rail				\$ -
Travel (Other):				\$ -
Parking				\$ -
Taxi				\$ -
Accommodation				\$ -
Meals				\$ -
Other:				\$ -
Other:				\$ -
Other:				\$ -
TOTAL DISBURSEMENTS:		\$ -	\$ -	\$ -

Client Project - University of Waterloo, Electrical  
Utility's COS 2016 Intervention Work (EB-2015-0108)

Personnel Walker, S A

<u>Item</u>	<u>Date</u>	<u>Hours</u>
Review COS	5/11/2015	1.25
	6/27/2015	2
	6/28/2015	2
Request Letter	5/14/2015	0.5
UofW (Client) Reviews	5/12/2015	0.25
	7/10/2015	0.5
Preparation of IRR	7/6/2015	3
	7/9/2015	2
	7/10/2015	3.5
Review of IRR Responses	8/13/2015	2.5
Tech Preparation	8/18/2015	1
Tech Conference	8/19/2015	6.5
Tech Conference Review	8/31/2015	1
Settlement Prep	9/1/2015	1
Settlement Conf	9/3/2015	7
	9/4/2015	4
UofW Tel Review	9/3/2015	1.25
Settlement Review	Sep-15	1.25
		40.5

Client Project - University of Waterloo, Electrical  
Utility's COS 2016 Intervention Work (EB-2015-0108)

Personnel Fitzpatrick, A

<u>Item</u>	<u>Date</u>	<u>Hours</u>
Review COS	4/30/2015	2
UofW Cost Impact	5/5/2015	1.75
UofW (Client) Reviews	5/12/2015	0.25
Preparation of IRR	6/23/2015	1
Hydro Invoice Collection	6/26/2015	1.25
Hydro Invoice Analysis	6/26/2015	1.5
	7/9/2015	
	7/10/2015	0.5
Tech Preparation	8/18/2015	0.5
Review of Scheds/Calcs	9/23/2015	2
		10.75

Client Project - University of Waterloo, Electrical  
Utility's COS 2016 Intervention Work (EB-2015-0108)

Personnel                      Goncz, MW

<u>Item</u>	<u>Date</u>	<u>Hours</u>
Review COS	5/11/2015	1
Single LU Cust Analysis	6/29/2015	3.5
UofW (Client) Reviews	5/12/2015	0.25
Preparation of IRR	7/10/2015	0.25
Review of IRR Responses	8/13/2015	1
Settlement Review	Sep-15	1
		7

Scott's primary role is to oversee the company's management, operations and objectives and to maintain strategic oversight responsibility for the clients' energy commodity portfolios. Scott is a graduate of both Queen's and York Universities with a Bachelor of Applied Science and a Masters of Business Administration, respectively. With his more than twenty seven years of experience in the energy industry he has acquired incomparable experience in supply, generation, transportation, distribution, regulatory, customer service and commodity procurement. E2 Energy Inc. is a licenced OEB electricity agent and consultant (licence ER-2011-0437) and its principals and officers, including Mr. Walker, are known to the Board.



#### Career Experience

- President and CEO, E2 Energy Inc., May 2004 to Present
- Sr. Vice President and Founding Partner, E2 Energy Inc., September 2001 to April 2004
- Sr. Vice President, Electricity Markets, Energy Advantage Inc., January 2000 to August 2001
- Director, Electricity Operations, ECNG Inc., August 1998 to December 1999
- Vice President Operations and Chief Engineer, Canadian Niagara Power Corp., June 1996 to July 1998
- Distribution Engineering, Nepean Hydro, December 1994 to May 1996
- Project Manager, Lines and Stations, Ontario Hydro, October 1991 to December 1993
- Protection and Control Engineer, Ontario Hydro, May 1988 to September 1991

#### **Michael Goncz – Director Electricity Operations**

Michael's analytical acumen and industry knowledge has made him an energy industry professional with a unique combination of 15 years plus experience in Canada's de-regulated electricity & natural gas markets. Michael's experience in the de-regulated energy industry has been significantly augmented by having been one of Canada's first electricity market analysts who prepared clients for the opening of both the Alberta & Ontario electricity markets. Through this he has gained invaluable experience in all facets of electricity management including energy profiling, cost optimization modeling, budget forecasting, client portfolio & risk management, settlement and verification, and contract management. He has furthered his experience with roles in the administration and management of natural gas contracts, inclusive of financial accounting for pipeline, distribution and storage aspects on behalf of several dozen major end-use clients. Michael's career has been exclusively in the agency market representing end use consumers and collective consumer groups in the marketplace. Michael leads a team of dedicated professional analysts, who provide E2's clients with the needed technical analysis, management, and market insight required to make optimal hedging decisions.

#### **Anna Fitzpatrick – Electricity Energy Analyst**

Anna has worked in the energy industry for 14 years as a customer service, market and operations analyst. For the last ten (10) years, she has excelled as an electricity market specialist, gaining a diverse skill set including invoice reconciliations and contract administration. She regularly performs load profiling, and settlement & verifications services. Anna continues to provide E2 clients with steadfast back-office support, ensuring the accurate and timely delivery of their monthly cost & consumption verification reports. Anna is a valued and dedicated team player, responsible for ensuring the development of client budgets, electric utility invoice verification as well as providing analytical support for Michael in the evaluation of pricing offers and other relevant market analysis.