

Ontario Energy Board
COST CLAIM FOR HEARINGS



Affidavit and Summary of Fees and Disbursements

This form should be used by a party to a hearing before the Board to identify the fees and disbursements that form the party's cost claim. Paper and electronic copies of this form and itemized receipts must be filed with the Board and served on one or more other parties as directed by the Board in the applicable Board order. Please ensure all required (yellow-shaded) fields are filled in and the Affidavit portion is signed and sworn or affirmed.

Instructions

- Required data input is indicated by yellow-shaded fields. Formulas are embedded in the form to assist with calculations.
- All claims must be in Canadian dollars. If applicable, state exchange rate and country of initial currency.
- A separate "Detail of Fees and Disbursements Being Claimed" (comprising a "Statement of Fees Being Claimed" and a "Statement of Disbursements Being Claimed") is required for each lawyer, analyst/consultant and articling student/paralegal. However, only one "Summary of Fees and Disbursements" covering the whole of the party's cost claim should be provided.
- The cost claim must be supported by a completed Affidavit signed by a representative of the party.
- A CV for each consultant/analyst must be attached unless provided to the Board as prescribed on the Cost Award Tariff.


Except as provided in section 7.03 of the Practice Direction on Cost Awards, itemized receipts must be provided.

File # EB- <u>EB-2016-0004</u>	Process: <u>Community Expansion</u>
Party: <u>Anwaatin Inc.</u>	Affiant's Name: <u>CARY FERGUSON</u>
HST Number: <u>79471 3495 RT0001</u>	HST Rate Ontario: <u>13.00%</u>
Full Registrant <input checked="" type="checkbox"/>	Qualifying Non-Profit <input type="checkbox"/>
Unregistered <input type="checkbox"/>	Tax Exempt <input type="checkbox"/>
Other <input type="checkbox"/>	

Affidavit


I, CARY FERGUSON, of the City/Town of TORONTO
in the Province/State of ONTARIO, swear or affirm that:

1. I am a representative of the above-noted party (the "Party") and as such have knowledge of the matters attested to herein.
2. I have examined all of the documentation in support of this cost claim, including the attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed".
3. The attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed" include only costs incurred and time spent directly for the purposes of the Party's participation in the Ontario Energy Board process referred to above.
4. This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in sections 6.05 and 6.09 of the Board's Practice Direction on Cost Awards.



Signature of Affiant

Sworn or affirmed before me at the City/Town of TORONTO,
in the Province/State of ONTARIO, on November 30, 2016,
(date)



Commissioner for taking Affidavits

**Ontario Energy Board
COST CLAIM FOR HEARINGS**



Affidavit and Summary of Fees and Disbursements

File # EB- EB-2016-0004 Process: Community Expansion

Party: Anwaatin Inc.

Summary of Fees and Disbursements Being Claimed		
Legal/consultant/other fees	\$	85,164.00
Disbursements	\$	165.87
HST	\$	11,092.88
Total Cost Claim	\$	96,422.75

Payment Information

Make cheque payable to: DeMarco Allan LLP

Send payment to this address: 200-5 Hazelton Ave
Toronto, ON
M5R 2E1

Ontario Energy Board COST CLAIM FOR HEARINGS



Detail of Fees and Disbursements Being Claimed

File # EB- <u>EB-2016-0004</u>	Process: <u>Community Expansion</u>
Party: <u>Anwaatin Inc.</u>	Service Provider Name: <u>Cary Ferguson</u>
<p>SERVICE PROVIDER TYPE (check one)</p> <p>Legal Counsel <input checked="" type="checkbox"/></p> <p>Articling Student/Paralegal <input type="checkbox"/></p> <p>Consultant <input type="checkbox"/></p> <p>Analyst <input type="checkbox"/></p>	
Year Called to Bar	Completed Years Practising/Years of Relevant Experience
<u>2014</u>	<u>2</u>
For Consultant/Analyst: <input type="checkbox"/> CV attached	Hourly Rate: <u>\$170</u>
<input type="checkbox"/> CV provided within previous 24 months	HST Rate Charged (enter %): <u>13.0%</u>

Statement of Fees Being Claimed

	Hours	Hourly Rate	Subtotal	HST	Total
Pre-hearing Conference					
Preparation	5.60	\$ 170.00	\$ 952.00	\$ 123.76	\$ 1,075.76
Attendance		\$ 170.00	\$ -	\$ -	\$ -
Technical Conference					
Preparation		\$ 170.00	\$ -	\$ -	\$ -
Attendance		\$ 170.00	\$ -	\$ -	\$ -
Interrogatories					
Preparation	1.30	\$ 170.00	\$ 221.00	\$ 28.73	\$ 249.73
Responses		\$ 170.00	\$ -	\$ -	\$ -
Issues Conference					
Preparation		\$ 170.00	\$ -	\$ -	\$ -
Attendance		\$ 170.00	\$ -	\$ -	\$ -
ADR - Settlement Conference					
Preparation		\$ 170.00	\$ -	\$ -	\$ -
Attendance		\$ 170.00	\$ -	\$ -	\$ -
Proposal Preparation		\$ 170.00	\$ -	\$ -	\$ -
Argument					
Preparation	70.20	\$ 170.00	\$ 11,934.00	\$ 1,551.42	\$ 13,485.42
Oral Hearing					
Preparation	29.60	\$ 170.00	\$ 5,032.00	\$ 654.16	\$ 5,686.16
Attendance	5.00	\$ 170.00	\$ 850.00	\$ 110.50	\$ 960.50
Other Conferences					
Preparation		\$ 170.00	\$ -	\$ -	\$ -
Attendance		\$ 170.00	\$ -	\$ -	\$ -
Case Management					
		\$ 170.00	\$ -	\$ -	\$ -
TOTAL SERVICE PROVIDER FEES			\$ 18,989.00	\$ 2,468.57	\$ 21,457.57

Ontario Energy Board
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Detail of Fees and Disbursements Being Claimed

File # EB- EB-2016-0004

Process: Community Expansion

Party: Anwaatin Inc.

Service Provider Name: Cary Ferguson

Statement of Disbursements Being Claimed			
	Net Cost	HST	Total
Scanning/Photocopy		\$ -	\$ -
Printing		\$ -	\$ -
Courier		\$ -	\$ -
Telephone/Fax		\$ -	\$ -
Transcripts		\$ -	\$ -
Travel: Air		\$ -	\$ -
Travel: Car		\$ -	\$ -
Travel: Rail		\$ -	\$ -
Travel (Other):		\$ -	\$ -
Parking		\$ -	\$ -
Taxi		\$ -	\$ -
Accommodation		\$ -	\$ -
Meals		\$ -	\$ -
Other:		\$ -	\$ -
Other:		\$ -	\$ -
Other:		\$ -	\$ -
TOTAL DISBURSEMENTS:	\$ -	\$ -	\$ -

Ontario Energy Board COST CLAIM FOR HEARINGS



Detail of Fees and Disbursements Being Claimed

File # <u>EB-2016-0004</u>	Process: <u>Community Expansion</u>
Party: <u>Anwaatin Inc.</u>	Service Provider Name: <u>Jonathan McGillivray</u>
<p>SERVICE PROVIDER TYPE (check one)</p> <p>Legal Counsel <input type="checkbox"/></p> <p>Articling Student/Paralegal <input checked="" type="checkbox"/></p> <p>Consultant <input type="checkbox"/></p> <p>Analyst <input type="checkbox"/></p>	
Year Called to Bar	Completed Years Practising/Years of Relevant Experience
<input type="text"/>	<input type="text"/>
For Consultant/Analyst: <input checked="" type="checkbox"/> CV attached	Hourly Rate: <input type="text" value="\$100"/>
<input type="checkbox"/> CV provided within previous 24 months	HST Rate Charged (enter %): <input type="text" value="13.0%"/>

Statement of Fees Being Claimed

	Hours	Hourly Rate	Subtotal	HST	Total
Pre-hearing Conference					
Preparation		\$ 100.00	\$ -	\$ -	\$ -
Attendance		\$ 100.00	\$ -	\$ -	\$ -
Technical Conference					
Preparation		\$ 100.00	\$ -	\$ -	\$ -
Attendance		\$ 100.00	\$ -	\$ -	\$ -
Interrogatories					
Preparation		\$ 100.00	\$ -	\$ -	\$ -
Responses	3.90	\$ 100.00	\$ 390.00	\$ 50.70	\$ 440.70
Issues Conference					
Preparation		\$ 100.00	\$ -	\$ -	\$ -
Attendance		\$ 100.00	\$ -	\$ -	\$ -
ADR - Settlement Conference					
Preparation		\$ 100.00	\$ -	\$ -	\$ -
Attendance		\$ 100.00	\$ -	\$ -	\$ -
Proposal Preparation		\$ 100.00	\$ -	\$ -	\$ -
Argument					
Preparation	7.70	\$ 100.00	\$ 770.00	\$ 100.10	\$ 870.10
Oral Hearing					
Preparation	22.90	\$ 100.00	\$ 2,290.00	\$ 297.70	\$ 2,587.70
Attendance		\$ 100.00	\$ -	\$ -	\$ -
Other Conferences					
Preparation		\$ 100.00	\$ -	\$ -	\$ -
Attendance		\$ 100.00	\$ -	\$ -	\$ -
Case Management					
		\$ 170.00	\$ -	\$ -	\$ -
TOTAL SERVICE PROVIDER FEES			\$ 3,450.00	\$ 448.50	\$ 3,898.50

Ontario Energy Board
COST CLAIM FOR HEARINGS



Detail of Fees and Disbursements Being Claimed

File # EB- EB-2016-0004

Process: Community Expansion

Party: Anwaatin Inc.

Service Provider Name: Jonathan McGillivray

Statement of Disbursements Being Claimed			
	Net Cost	HST	Total
Scanning/Photocopy		\$ -	\$ -
Printing		\$ -	\$ -
Courier		\$ -	\$ -
Telephone/Fax		\$ -	\$ -
Transcripts		\$ -	\$ -
Travel: Air		\$ -	\$ -
Travel: Car		\$ -	\$ -
Travel: Rail		\$ -	\$ -
Travel (Other):		\$ -	\$ -
Parking		\$ -	\$ -
Taxi		\$ -	\$ -
Accommodation		\$ -	\$ -
Meals		\$ -	\$ -
Other:		\$ -	\$ -
Other:		\$ -	\$ -
Other:		\$ -	\$ -
TOTAL DISBURSEMENTS:	\$ -	\$ -	\$ -

Ontario Energy Board COST CLAIM FOR HEARINGS



Detail of Fees and Disbursements Being Claimed

File # EB- <u>EB-2016-0004</u>	Process: <u>Community Expansion</u>
Party: <u>Anwaatin Inc.</u>	Service Provider Name: <u>Lisa (Elisabeth) DeMarco</u>
SERVICE PROVIDER TYPE (check one) Legal Counsel <input checked="" type="checkbox"/> Articling Student/Paralegal <input type="checkbox"/> Consultant <input type="checkbox"/> Analyst <input type="checkbox"/>	Year Called to Bar: <u>1997</u> Completed Years Practising/Years of Relevant Experience: <u>19</u> Hourly Rate: <u>\$290</u> For Consultant/Analyst: <input type="checkbox"/> CV attached <input type="checkbox"/> CV provided within previous 24 months HST Rate Charged (enter %): <u>13.0%</u>

Statement of Fees Being Claimed					
	Hours	Hourly Rate	Subtotal	HST	Total
Pre-hearing Conference					
Preparation	4.40	\$ 290.00	\$ 1,276.00	\$ 165.88	\$ 1,441.88
Attendance	3.00	\$ 290.00	\$ 870.00	\$ 113.10	\$ 983.10
Technical Conference					
Preparation		\$ 290.00	\$ -	\$ -	\$ -
Attendance		\$ 290.00	\$ -	\$ -	\$ -
Interrogatories					
Preparation	2.50	\$ 290.00	\$ 725.00	\$ 94.25	\$ 819.25
Responses	1.70	\$ 290.00	\$ 493.00	\$ 64.09	\$ 557.09
Issues Conference					
Preparation		\$ 290.00	\$ -	\$ -	\$ -
Attendance		\$ 290.00	\$ -	\$ -	\$ -
ADR - Settlement Conference					
Preparation		\$ 290.00	\$ -	\$ -	\$ -
Attendance		\$ 290.00	\$ -	\$ -	\$ -
Proposal Preparation		\$ 290.00	\$ -	\$ -	\$ -
Argument					
Preparation	29.50	\$ 290.00	\$ 8,555.00	\$ 1,112.15	\$ 9,667.15
Oral Hearing					
Preparation	20.90	\$ 290.00	\$ 6,061.00	\$ 787.93	\$ 6,848.93
Attendance	40.50	\$ 290.00	\$ 11,745.00	\$ 1,526.85	\$ 13,271.85
Other Conferences					
Preparation		\$ 290.00	\$ -	\$ -	\$ -
Attendance		\$ 290.00	\$ -	\$ -	\$ -
Case Management					
		\$ 170.00	\$ -	\$ -	\$ -
TOTAL SERVICE PROVIDER FEES			\$ 29,725.00	\$ 3,864.25	\$ 33,589.25

Ontario Energy Board
COST CLAIM FOR HEARINGS



Detail of Fees and Disbursements Being Claimed

File # EB- EB-2016-0004

Process: Community Expansion

Party: Anwaatin Inc.

Service Provider Name: Lisa (Elisabeth) DeMarco

Statement of Disbursements Being Claimed			
	Net Cost	HST	Total
Scanning/Photocopy		\$ -	\$ -
Printing		\$ -	\$ -
Courier	\$ 39.45	\$ 5.13	\$ 44.58
Telephone/Fax		\$ -	\$ -
Transcripts		\$ -	\$ -
Travel: Air		\$ -	\$ -
Travel: Car		\$ -	\$ -
Travel: Rail		\$ -	\$ -
Travel (Other):		\$ -	\$ -
Parking	\$ 126.42	\$ 16.43	\$ 142.85
Taxi		\$ -	\$ -
Accommodation		\$ -	\$ -
Meals		\$ -	\$ -
Other:		\$ -	\$ -
Other:		\$ -	\$ -
Other:		\$ -	\$ -
TOTAL DISBURSEMENTS:	\$ 165.87	\$ 21.56	\$ 187.43

Payment due: Dec 30, 2016
[16-0010] EB-2016-0004 Natural Gas
Invoice #



Invoice Issued: Nov 30, 2016
Please make payment to DeMarco Allan LLP

DeMarco Allan LLP
5 Hazelton Avenue, Suite 200
Toronto ON M5R 2E1 Canada
1 (888) 389-5798

Billed To
Anwaatin Inc.
3034 Mississauga Road
Hagersville ON N0A 1H0

invoice



Billable Time	\$112,610.92
Expenses	\$165.87
<hr/>	
	\$112,776.79
Taxes	\$14,660.98
<hr/>	
	\$127,437.77
Retainer Applied	\$0.00
<hr/>	

Balance Owing On This Invoice **\$127,437.77**

Payment Due: **Dec 30, 2016**

invoice details

Item	Worker	Completed	Type	Hrs / Qty	Rate / Price	Taxes	Subtotal
APR - Legal research (Anwaatin);	Cary Ferguson	2016-04-04	Timed	00:11	\$250.00	HST 13%	\$45.83
OHP - Drafting letter (Anwaatin), revised representation;	Cary Ferguson	2016-04-04	Timed	00:55	\$250.00	HST 13%	\$229.17
IRP - Preparing letter (Anwaatin);	Cary Ferguson	2016-04-05	Timed	00:06	\$250.00	HST 13%	\$25.00
OHP - Communications from D. Richardson re: Anwaatin Participation;	Lisa DeMarco	2016-03-23	Timed	00:18	\$795.00	HST 13%	\$238.50
IRP - Preparing interrogatories;	Cary Ferguson	2016-04-08	Timed	01:12	\$250.00	HST 13%	\$300.00
IRP - Communications w/D. Richardson; review and revise IRs; instructions to C. Ferguson re: incorporating changes to IRs;	Lisa DeMarco	2016-04-08	Timed	02:30	\$795.00	HST 13%	\$1,987.50
IRR - Preparing response to ED interrogatories;	Jonathan McGillivray	2016-04-22	Timed	00:23	\$100.00	HST 13%	\$38.33
IRR - Revising response to ED interrogatories;	Jonathan McGillivray	2016-04-22	Timed	00:40	\$100.00	HST 13%	\$66.67
IRR - Review and revise IR response;	Lisa DeMarco	2016-04-22	Timed	01:39	\$795.00	HST 13%	\$1,311.75
IRR - Preparing response to Board Staff interrogatories;	Jonathan McGillivray	2016-04-22	Timed	02:36	\$100.00	HST 13%	\$260.00
[DISBURSEMENT] Courier to the OEB;	Monika Pecnikova	2016-04-05	Expense		\$15.41	HST 13%	\$15.41

Item	Worker	Completed	Type	Hrs / Qty	Rate / Price	Taxes	Subtotal
IRR - Preparing IRR hard copies for courier;	Jonathan McGillivray	2016-04-25	Timed	00:12	\$100.00	HST 13%	\$20.00
PCP - Preparing for pre-conference hearing;	Cary Ferguson	2016-04-25	Timed	05:35	\$250.00	HST 13%	\$1,395.83
PCA - Attending pre-conference hearing;	Cary Ferguson	2016-04-26	Timed	04:55	\$0.00	HST 13%	\$0.00
OHP - Summarizing pre-hearing conference for client;	Cary Ferguson	2016-04-26	Timed	01:18	\$250.00	HST 13%	\$325.00
APR - Preparing cross examination letter;	Cary Ferguson	2016-04-27	Timed	00:17	\$250.00	HST 13%	\$70.83
APR - Reviewing interrogatory responses;	Cary Ferguson	2016-06-02	Timed	01:55	\$250.00	HST 13%	\$479.17
OHP - Preparation of materials for oral hearing;	Cary Ferguson	2016-04-28	Timed	03:16	\$250.00	HST 13%	\$816.67
OHP - Preparing letter (Anwaatin);	Cary Ferguson	2016-04-28	Timed	00:51	\$250.00	HST 13%	\$212.50
OHP - Preparing for oral hearing;	Cary Ferguson	2016-04-29	Timed	03:26	\$250.00	HST 13%	\$858.33
OHP - Hearing preparation;	Cary Ferguson	2016-05-02	Timed	05:47	\$250.00	HST 13%	\$1,445.83
OHP - Preparing map of First Nations locations;	Jonathan McGillivray	2016-05-02	Timed	01:31	\$100.00	HST 13%	\$151.67
OHP - Hearing preparation;	Cary Ferguson	2016-05-05	Timed	08:59	\$250.00	HST 13%	\$2,245.83
OHP - Witness preparation; follow-up instructions for L. DeMarco;	Cary Ferguson	2016-05-04	Timed	03:04	\$250.00	HST 13%	\$766.67
OHP - Hearing preparation;	Cary Ferguson	2016-05-05	Timed	00:52	\$250.00	HST 13%	\$216.67

Item	Worker	Completed	Type	Hrs / Qty	Rate / Price	Taxes	Subtotal
OHP - Preparing for Anwaatin hearing all binders for cross and direct;	Jonathan McGillivray	2016-05-06	Timed	08:48	\$100.00	HST 13%	\$880.00
OHP - Preparing for Anwaatin direct, assist L. DeMarco and C. Ferguson with all maters; travel to/from OEB;	Jonathan McGillivray	2016-05-06	Timed	05:34	\$100.00	HST 13%	\$556.67
OHP - Preparing Anwaatin binders for oral hearing;	Jonathan McGillivray	2016-05-06	Timed	02:33	\$100.00	HST 13%	\$255.00
OHP - Hearing prep w/L. Sault and D. Richardson;	Lisa DeMarco	2016-05-04	Timed	05:00	\$795.00	HST 13%	\$3,975.00
OHA - Preparation/ attendance at hearing w/C. Ferguson; (Anwaatin only) Direct of Anwaatin; attendance for cross of Anwaatin;	Lisa DeMarco	2016-05-05	Timed	10:00	\$795.00	HST 13%	\$7,950.00
OHA - Preparation/ attendance at hearing w/C. Ferguson; (Anwaatin only)	Lisa DeMarco	2016-05-06	Timed	04:00	\$795.00	HST 13%	\$3,180.00
OHP - Preparation for hearing (Anwaatin only); eliminate all but strategic points of intervention; communications with client; instructions to J. McGillivray re: maps of Anwaatin members;	Lisa DeMarco	2016-05-02	Timed	06:00	\$795.00	HST 13%	\$4,770.00
OHP - Hearing order and communications for OEB and reporting notes; communications w/Mel (Mocreebec) re: expected hearing schedule;	Lisa DeMarco	2016-05-03	Timed	00:36	\$795.00	HST 13%	\$477.00
OHP - Preparing Anwaatin/ MoCreebec cross-examinations binder;	Jonathan McGillivray	2016-05-11	Timed	00:39	\$100.00	HST 13%	\$65.00

Item	Worker	Completed	Type	Hrs / Qty	Rate / Price	Taxes	Subtotal
[DISBURSEMENT] Courier to the OEB;	Monika Pecnikova	2016-04-25	Expense		\$7.70	HST 13%	\$7.70
OHP - Assisting C. Ferguson in preparation for cross-examination of Parkland;	Jonathan McGillivray	2016-05-11	Timed	02:28	\$100.00	HST 13%	\$246.67
OHP - Preparing and filing Anwaatin response to undertaking;	Jonathan McGillivray	2016-05-11	Timed	00:50	\$100.00	HST 13%	\$83.33
OHA - Attending hearing;	Cary Ferguson	2016-05-05	Timed	08:18	\$0.00	HST 13%	\$0.00
OHA - Attending hearing;	Cary Ferguson	2016-05-06	Timed	04:30	\$0.00	HST 13%	\$0.00
OHA - Attending hearing;	Cary Ferguson	2016-05-09	Timed	09:30	\$0.00	HST 13%	\$0.00
OHA - Attending hearing;	Cary Ferguson	2016-05-10	Timed	08:30	\$0.00	HST 13%	\$0.00
OHP - Preparing cross examination;	Cary Ferguson	2016-05-10	Timed	01:00	\$250.00	HST 13%	\$250.00
OHA - Attending hearing (cross examinations)	Cary Ferguson	2016-05-11	Timed	03:45	\$0.00	HST 13%	\$0.00
OHA - Attending hearing and prep for Parkland cross;	Cary Ferguson	2016-05-11	Timed	05:00	\$250.00	HST 13%	\$1,250.00
OHA - Attending hearing;	Cary Ferguson	2016-05-13	Timed	03:30	\$0.00	HST 13%	\$0.00
APR - Reviewing transcripts;	Cary Ferguson	2016-05-14	Timed	02:00	\$250.00	HST 13%	\$500.00
[DISBURSEMENT] Hearing parking;	Monika Pecnikova	2016-05-05	Expense		\$17.70	HST 13%	\$17.70
[DISBURSEMENT] Hearing parking;	Monika Pecnikova	2016-05-10	Expense		\$17.70	HST 13%	\$17.70
[DISBURSEMENT] Hearing parking;	Monika Pecnikova	2016-05-09	Expense		\$20.22	HST 13%	\$20.22

Item	Worker	Completed	Type	Hrs / Qty	Rate / Price	Taxes	Subtotal
[DISBURSEMENT] Hearing parking;	Monika Pecnikova	2016-05-13	Expense		\$17.70	HST 13%	\$17.70
[DISBURSEMENT] Hearing parking;	Monika Pecnikova	2016-05-11	Expense		\$17.70	HST 13%	\$17.70
[DISBURSEMENT] Hearing parking;	Monika Pecnikova	2016-05-12	Expense		\$17.70	HST 13%	\$17.70
[DISBURSEMENT] Hearing parking;	Monika Pecnikova	2016-05-06	Expense		\$17.70	HST 13%	\$17.70
OHP - Reviewing EB-2016-0004 transcripts to ensure compliance with undertaking requests;	Jonathan McGillivray	2016-05-16	Timed	00:25	\$100.00	HST 13%	\$41.67
APR - Reviewing Procedural Order No. 3 and instructions to clients;	Lisa DeMarco	2016-05-30	Timed	00:15	\$795.00	HST 13%	\$198.75
APR - Preparing final argument;	Cary Ferguson	2016-05-31	Timed	00:10	\$250.00	HST 13%	\$41.67
APR - Preparing final argument;	Cary Ferguson	2016-06-01	Timed	01:27	\$250.00	HST 13%	\$362.50
OHP - Call with D. Richardson and L. DeMarco;	Cary Ferguson	2016-06-03	Timed	00:32	\$0.00	HST 13%	\$0.00
APR - Preparing argument;	Cary Ferguson	2016-06-03	Timed	00:11	\$250.00	HST 13%	\$45.83
APR - Preparing argument;	Cary Ferguson	2016-06-06	Timed	05:06	\$250.00	HST 13%	\$1,275.00
APR - Preparing argument;	Cary Ferguson	2016-06-13	Timed	06:14	\$250.00	HST 13%	\$1,558.33
APR - Preparing argument;	Cary Ferguson	2016-06-13	Timed	02:30	\$250.00	HST 13%	\$625.00
APR - Preparing argument;	Cary Ferguson	2016-06-16	Timed	01:28	\$250.00	HST 13%	\$366.67

Item	Worker	Completed	Type	Hrs / Qty	Rate / Price	Taxes	Subtotal
APR - Reviewing intervenor arguments to prepare reply submissions;	Cary Ferguson	2016-06-20	Timed	03:24	\$250.00	HST 13%	\$850.00
APR - Preparing submissions;	Cary Ferguson	2016-06-20	Timed	03:47	\$250.00	HST 13%	\$945.83
APR - Preparing cover letter for reply Anwaatin written submissions;	Jonathan McGillivray	2016-06-24	Timed	00:29	\$100.00	HST 13%	\$48.33
APR - Reviewing intervenor submissions;	Cary Ferguson	2016-06-21	Timed	03:00	\$250.00	HST 13%	\$750.00
APR - Reviewing BOMA submissions;	Cary Ferguson	2016-06-21	Timed	01:18	\$250.00	HST 13%	\$325.00
APR - Reviewing BOMA argument;	Cary Ferguson	2016-06-22	Timed	01:25	\$250.00	HST 13%	\$354.17
APR - Reviewing Energy Probe argument;	Cary Ferguson	2016-06-22	Timed	00:28	\$250.00	HST 13%	\$116.67
APR - Reviewing Enbridge argument;	Cary Ferguson	2016-06-22	Timed	00:15	\$250.00	HST 13%	\$62.50
APR - Reviewing Parkland argument;	Cary Ferguson	2016-06-22	Timed	01:37	\$250.00	HST 13%	\$404.17
APR - Reviewing Northeast Midstream argument;	Cary Ferguson	2016-06-22	Timed	00:02	\$250.00	HST 13%	\$8.33
APR - Reviewing Northern Cross argument;	Cary Ferguson	2016-06-22	Timed	00:32	\$250.00	HST 13%	\$133.33
APR - Reviewing OSEA argument;	Cary Ferguson	2016-06-23	Timed	00:28	\$250.00	HST 13%	\$116.67
APR - Reviewing VECC argument;	Cary Ferguson	2016-06-23	Timed	01:15	\$250.00	HST 13%	\$312.50

Item	Worker	Completed	Type	Hrs / Qty	Rate / Price	Taxes	Subtotal
APR - Reviewing SEC submissions;	Cary Ferguson	2016-06-23	Timed	01:57	\$250.00	HST 13%	\$487.50
APR - Compiling final written submissions of all parties;	Jonathan McGillivray	2016-06-24	Timed	02:19	\$100.00	HST 13%	\$231.67
APR - Call w/Don Richardson;	Lisa DeMarco	2016-06-21	Timed	01:00	\$795.00	HST 13%	\$795.00
APR - Reviewing submissions of CCC, FRPO, LPMA, NOACC, OPI, and Township of Prince;	Jonathan McGillivray	2016-07-07	Timed	00:48	\$100.00	HST 13%	\$80.00
APR - Preparing reply submissions;	Cary Ferguson	2016-07-07	Timed	01:09	\$250.00	HST 13%	\$287.50
APR - Reviewing Board Staff submissions;	Cary Ferguson	2016-07-08	Timed	01:47	\$250.00	HST 13%	\$445.83
APR - Reviewing CPA submissions;	Cary Ferguson	2016-07-08	Timed	01:00	\$250.00	HST 13%	\$250.00
APR - Reviewing Environmental Defence submissions;	Cary Ferguson	2016-07-08	Timed	00:03	\$250.00	HST 13%	\$12.50
APR - Reviewing submissions and preparing reply submissions;	Cary Ferguson	2016-07-10	Timed	09:00	\$250.00	HST 13%	\$2,250.00
APR - Reviewing submissions and preparing reply submissions;	Cary Ferguson	2016-07-10	Timed	06:31	\$250.00	HST 13%	\$1,629.17
APR - Reviewing submissions of CCC, FRPO, LPMA, NOACC, OPI, and Township of Prince;	Jonathan McGillivray	2016-07-11	Timed	01:00	\$100.00	HST 13%	\$100.00
APR - Revising reply submissions per C. Ferguson;	Jonathan McGillivray	2016-07-12	Timed	02:44	\$100.00	HST 13%	\$273.33

Item	Worker	Completed	Type	Hrs / Qty	Rate / Price	Taxes	Subtotal
APR - Preparing reply submissions;	Cary Ferguson	2016-07-12	Timed	09:33	\$250.00	HST 13%	\$2,387.50
APR - Distributing reply submissions of Anwaatin and MoCreebec;	Jonathan McGillivray	2016-07-12	Timed	00:20	\$100.00	HST 13%	\$33.33
[DISBURSEMENT] courier to OEB;	Monika Pecnikova	2016-06-21	Expense		\$8.63	HST 13%	\$8.63
[DISBURSEMENT] courier to OEB;	Monika Pecnikova	2016-07-14	Expense		\$7.71	HST 13%	\$7.71
APR - Review decision and instructions to C. Ferguson re: Anwaatin summary;	Lisa DeMarco	2016-11-17	Timed	01:25	\$795.00	HST 13%	\$1,126.25
APR - Preparing Mocreebec reply submissions;	Lisa DeMarco	2016-07-12	Timed	03:00	\$795.00	HST 13%	\$2,385.00
APR - Review/comment on initial draft Anwaatin argument;	Lisa DeMarco	2016-06-13	Timed	02:43	\$795.00	HST 13%	\$2,159.75
APR - Comms w/ Anwaatin; instructions to C. Ferguson;	Lisa DeMarco	2016-06-13	Timed	00:35	\$795.00	HST 13%	\$463.75
APR - Revise Anwaatin argument;	Lisa DeMarco	2016-06-20	Timed	05:45	\$795.00	HST 13%	\$4,571.25
APR - Instructions to C. Ferguson and J. McGillivray re: review of all parties' final submissions and identification of issues for Anwaatin, skim ED; S. Bruce, EPCOR, Union, and Enbridge final submissions;	Lisa DeMarco	2016-06-21	Timed	05:18	\$795.00	HST 13%	\$4,213.50
APR - Consider proposed reply submissions, edit/remove, revise;	Lisa DeMarco	2016-07-10	Timed	01:52	\$795.00	HST 13%	\$1,484.00

Item	Worker	Completed	Type	Hrs / Qty	Rate / Price	Taxes	Subtotal
APR - Revise Reply Submissions for Anwaatin; calls with D. Richardson; instructions to C. Ferguson to input further changes (2nd reply);	Lisa DeMarco	2016-07-11	Timed	03:25	\$795.00	HST 13%	\$2,716.25
APR - Instructions from D. Richardson / Mocrebec re: drafting reply submissions for Mocrebec; draft and finalize Reply Submissions for Mocrebec (2nd Reply);	Lisa DeMarco	2016-07-11	Timed	03:38	\$795.00	HST 13%	\$2,888.50
OHA - Attending hearing (Anwaatin);	Lisa DeMarco	2016-05-09	Timed	08:00	\$795.00	HST 13%	\$6,360.00
OHA - Attending hearing (Anwaatin only, VECC cross);	Lisa DeMarco	2016-05-10	Timed	04:00	\$795.00	HST 13%	\$3,180.00
OHA - Attend hearing; instructions to C. Ferguson re: materials for cross; instructions to C. Ferguson re: OGA cross (Anwaatin);	Lisa DeMarco	2016-05-11	Timed	04:30	\$795.00	HST 13%	\$3,577.50
OHA - Attend hearing;	Lisa DeMarco	2016-05-12	Timed	07:00	\$795.00	HST 13%	\$5,565.00
OHA - Attend hearing;	Lisa DeMarco	2016-05-13	Timed	03:00	\$795.00	HST 13%	\$2,385.00
APR - Call w/ D. Richardson;	Lisa DeMarco	2016-06-03	Timed	00:32	\$795.00	HST 13%	\$424.00
OHP - Correspondence re: cost eligible parties;	Lisa DeMarco	2016-04-04	Timed	00:30	\$795.00	HST 13%	\$397.50
OHP - Hearing prep (witness duties to OEB/administration of justice/review w/ client/ provided printed copies to client);	Lisa DeMarco	2016-05-03	Timed	03:58	\$795.00	HST 13%	\$3,153.50

Item	Worker	Completed	Type	Hrs / Qty	Rate / Price	Taxes	Subtotal
PCA - Instructions to C. Ferguson re: cross examination estimates and draft letter to OEB w/ same; communications w/ client re: approach to hearing and Mayors;	Lisa DeMarco	2016-04-26	Timed	03:00	\$795.00	HST 13%	\$2,385.00
PCP - Preparing for pre-conference hearing;	Lisa DeMarco	2016-04-25	Timed	04:20	\$795.00	HST 13%	\$3,445.00
OHP - Prep for hearing; instructions to C. Ferguson and J. McGillivray;	Lisa DeMarco	2016-04-28	Timed	04:30	\$795.00	HST 13%	\$3,577.50

Subtotal | \$112,776.79

HST 13% | \$14,660.98

Total due by Dec 30, 2016 \$127,437.77

RECEIPT

DEVICE: 83
 SHORT TERM 015673
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 TO: 09/05/16 06:13P
 CREDIT CARD
 09/05/16 06:13P
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 03/18
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 V.A.T. CAD2.63
 149309
 0
 094830

RECEIPT

DEVICE: 83
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 TO: 11/05/16 05:22P
 CREDIT CARD
 11/05/16 05:22P
 ****70700677****
 06/18
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 V.A.T. CAD2.30
 150089
 0
 067415

RECEIPT

DEVICE: 83
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 TO: 06/05/16 02:13P
 CREDIT CARD
 06/05/16 02:13P
 ****70700669****
 03/18
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 V.A.T. CAD2.30
 147718
 0
 000743

RECEIPT

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 TO: 10/05/16 05:09P
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 10/05/16 05:09P
 ****70700669****
 03/18
 PRICE: CAD20.00
 V.A.T. CAD2.30
 149612
 0
 073316

RECEIPT

DEVICE: 83
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 TO: 13/05/16 03:00P
 CREDIT CARD
 13/05/16 03:00P
 ****70700677****
 06/18
 PRICE: CAD20.00
 V.A.T. CAD2.30
 150781
 0
 005074

RECEIPT

DEVICE: 83
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 TO: 12/05/16 05:43P
 CREDIT CARD
 12/05/16 05:43P
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 06/18
 PRICE: CAD20.00
 V.A.T. CAD2.30
 150470
 0
 098643

RECEIPT

DEVICE: 83
 SHORT TERM 014252
 FROM: 05/05/16 09:01A
 TO: 05/05/16 05:45P
 CREDIT CARD
 05/05/16 05:45P
 ****70700669****
 03/18
 PRICE: CAD20.00
 V.A.T. CAD2.30
 147416
 0
 054583



RUSH DELIVERY SPECIALISTS

DEMARCO ALLAN LLP
5 HAZELTON AVE STE200
TORONTO, ON M5R2E1

UNITED MESSENGERS LTD.
270 DRUMLIN CIRCLE
CONCORD, ON L4K 3E2
PHONE: (905) 738-6447 FAX: (905) 738-9625

ACCOUNT#: ZIZZ1F DATE: 6/30/2016
INVOICE#: 856270 PAGE: 1
P.O.: ACCOUNTS PAYABLE

Table with columns: Waybill, Date, Cost Centre/Refnum, From, To, Description, Amount. Row 1: 410072, 6/21/2016, 16-0010/16-0004, DEMARCO ALLAN LLP, Ontario Energy Board, SHOTPT1-2, 15.41. Includes sub-totals for FUEL (1.85), TOTAL (17.26), and HST (2.24).

[REDACTED]

JONATHAN E. MCGILLIVRAY

+1.888.389.5798 JONATHAN@DEMARCOALLAN.COM

EDUCATION	McGill University, LL.B./B.C.L.	2016
	<ul style="list-style-type: none">• Law Students' Association Patricia Allen Award• Editor, Journal of Sustainable Development Law and Policy (2012 – 2015)	
	Columbia University, M.A., Climate Science & Policy	2012
	University of Guelph, B.A. (Hons.)	2011
	<ul style="list-style-type: none">• Prize for Environment and Development (2011)	

LEGAL WORK	DeMarco Allan LLP	2013, 2015 – Present
	<i>Articling & Summer Student</i>	Toronto, ON
	<ul style="list-style-type: none">• Collaborated with a team to prepare various reports and proposals on climate change legal risks.• Researched topics in administrative and constitutional law, as related to climate change regulation.• Drafted memoranda on legal issues related to planning, wastewater management and electric vehicles.	
	Canadian Council for Public-Private Partnerships	2014
	<i>Research Analyst</i>	Toronto, ON
	<ul style="list-style-type: none">• Drafted part of a market guidance paper on the enforceability of exclusion clauses in tendering contracts.• Developed a portfolio of legislation and policies affecting public-private partnerships.• Summarized academic and think-tank research on public-private partnerships for a compendium.	
	McGill University	2013 – 2014
	<i>Research Assistant</i>	Montreal, QC
	<ul style="list-style-type: none">• Researched intergovernmental agreements and identified modern and authoritative legal sources to assist in updating certain academic works of Professor Johanne Poirier.	

OTHER EXPERIENCE	Hydro One Networks Inc. and Ryerson University	2012
	<i>Visiting Research Assistant</i>	Toronto, ON
	<ul style="list-style-type: none">• Assessed the adaptation strategies of electric utilities for climate change-related extreme weather and authored a report on the topic for submission to Hydro One.	

JONATHAN E. MCGILLIVRAY

+1.647.208.2677 JONATHAN@DEMARCOALLAN.COM

Columbia University 2011 – 2012
Research Assistant, The Earth Institute New York, NY

- Investigated the relationship between climate variability and violence in Chad and Sudan as part of a follow-on study motivated by research that quantitatively linked El Niño and civil conflict.

Columbia University 2011
Teaching Assistant New York, NY

- Taught the weekly laboratory component of an undergraduate climate science course.
- Evaluated students' work and tutored students one-on-one and in small groups during office hours.

Central Student Association 2009 – 2010
Board Member Guelph, ON

- Governed the academic, financial, marketing, and HR affairs of an organization serving 18 500 students.
- Participated in the resolution of politically sensitive campus issues.

Association of Major Power Consumers in Ontario 2008 – 2009
Summer Student Toronto, ON

- Built and managed a contact database and acquired experience in the Ontario energy sector.
- Developed and executed an analysis of a multi-million dollar research investment program.

LANGUAGES

French (full professional proficiency)

Italian (elementary proficiency)

Ontario Energy Board COST CLAIM FOR HEARINGS



Detail of Fees and Disbursements Being Claimed

File # EB- <u>EB-2016-0004</u>	Process: <u>Community Expansion</u>
Party: <u>Anwaatin Inc.</u>	Service Provider Name: <u>Don Richardson</u>
<p>SERVICE PROVIDER TYPE (check one)</p> <p>Legal Counsel <input type="checkbox"/></p> <p>Articling Student/Paralegal <input type="checkbox"/></p> <p>Consultant <input checked="" type="checkbox"/></p> <p>Analyst <input type="checkbox"/></p>	
Year Called to Bar	Completed Years Practising/Years of Relevant Experience
<input type="text" value=""/>	<input type="text" value="25"/>
For Consultant/Analyst: <input checked="" type="checkbox"/> CV attached	Hourly Rate: <input type="text" value="\$330"/>
<input type="checkbox"/> CV provided within previous 24 months	HST Rate Charged (enter %): <input type="text" value="13.0%"/>

Statement of Fees Being Claimed

	Hours	Hourly Rate	Subtotal	HST	Total
Pre-hearing Conference					
Preparation		\$ 330.00	\$ -	\$ -	\$ -
Attendance		\$ 330.00	\$ -	\$ -	\$ -
Technical Conference					
Preparation		\$ 330.00	\$ -	\$ -	\$ -
Attendance		\$ 330.00	\$ -	\$ -	\$ -
Interrogatories					
Preparation	10.00	\$ 330.00	\$ 3,300.00	\$ 429.00	\$ 3,729.00
Responses	8.00	\$ 330.00	\$ 2,640.00	\$ 343.20	\$ 2,983.20
Issues Conference					
Preparation		\$ 330.00	\$ -	\$ -	\$ -
Attendance		\$ 330.00	\$ -	\$ -	\$ -
ADR - Settlement Conference					
Preparation		\$ 330.00	\$ -	\$ -	\$ -
Attendance		\$ 330.00	\$ -	\$ -	\$ -
Proposal Preparation		\$ 330.00	\$ -	\$ -	\$ -
Argument					
Preparation	28.00	\$ 330.00	\$ 9,240.00	\$ 1,201.20	\$ 10,441.20
Oral Hearing					
Preparation	44.00	\$ 330.00	\$ 14,520.00	\$ 1,887.60	\$ 16,407.60
Attendance	10.00	\$ 330.00	\$ 3,300.00	\$ 429.00	\$ 3,729.00
Other Conferences					
Preparation		\$ 330.00	\$ -	\$ -	\$ -
Attendance		\$ 330.00	\$ -	\$ -	\$ -
Case Management					
		\$ 170.00	\$ -	\$ -	\$ -
TOTAL SERVICE PROVIDER FEES			\$ 33,000.00	\$ 4,290.00	\$ 37,290.00

Ontario Energy Board
COST CLAIM FOR HEARINGS



Detail of Fees and Disbursements Being Claimed

File # EB- EB-2016-0004

Process: Community Expansion

Party: Anwaatin Inc.

Service Provider Name: Don Richardson

Statement of Disbursements Being Claimed			
	Net Cost	HST	Total
Scanning/Photocopy		\$ -	\$ -
Printing		\$ -	\$ -
Courier		\$ -	\$ -
Telephone/Fax		\$ -	\$ -
Transcripts		\$ -	\$ -
Travel: Air		\$ -	\$ -
Travel: Car		\$ -	\$ -
Travel: Rail		\$ -	\$ -
Travel (Other):		\$ -	\$ -
Parking		\$ -	\$ -
Taxi		\$ -	\$ -
Accommodation		\$ -	\$ -
Meals		\$ -	\$ -
Other:		\$ -	\$ -
Other:		\$ -	\$ -
Other:		\$ -	\$ -
TOTAL DISBURSEMENTS:	\$ -	\$ -	\$ -



Shared Value Solutions Ltd.
62 Baker Street
Guelph, ON N1H 4G1

Anwaatin

Invoice number 00248
Date 11/21/2016

Project MOCREEBEC - OEB HEARING
SUBMISSION

Description	Current Billed
OEB Submissions - Research and Case Management	31,350.00
OEB Hearing Participation	1,650.00
Total	33,000.00

Invoice subtotal	33,000.00
HST	4,290.00
Invoice total	37,290.00

HST # 811269109 RT0001

Interest on overdue accounts are charged at the rate of 10 percent per annum from the date of invoice.

Payment terms are net 30 days on all accounts.

Early payments (less than 30 days from date of invoice) are eligible to receive a 3 percent discount.

Electronic remittance advice should be sent to: accounting@sharedvaluesolutions.com

Wire Payment Instructions:

Branch Address: RBC Main Branch, 74 Wyndham Street North, Guelph ON N1H 4E6

Branch Phone: 519-824-6800

Branch transit # 1762

Institution # 003

Account # 1007475

Routing/ABA # 021000021 (if sending funds from the U.S.)

SWIFT BIC: ROYCCAT2 (if sending funds from outside of North America)

McCrebec - OEB hearing submission

OEB Submissions - Research and Case Management

**Labor Group: Employee Type/Employee/Activity
Expense & Consultant Group: Type/Vendor/Activity**

Cost Hrs/Units Spent Amount

Labor 95.00 31,350.00

Billed as Fee

Managing Partner

Don Richardson

Billable Time

	Date	Hrs/Units	Rate	Amount
Evidence research	2/23/2016	1.50	330.00	495.00
Evidence research and preparation	2/25/2016	4.00	330.00	1,320.00
Evidence research and preparation	2/26/2016	4.00	330.00	1,320.00
Review of OEB 2016-0004 filings	2/29/2016	2.00	330.00	660.00
Review of OEB filings	3/8/2016	0.50	330.00	165.00
OEB hearing filings - review	3/14/2016	0.50	330.00	165.00
Additional comments - research and review with McCrebec	3/18/2016	3.50	330.00	1,155.00
OEB hearing filing review	3/21/2016	1.50	330.00	495.00
Briefing for legal counsel	4/5/2016	1.00	330.00	330.00
IR review	4/8/2016	1.00	330.00	330.00
IR reviews and research	4/8/2016	2.00	330.00	660.00
OEB IR reviews and research	4/11/2016	2.00	330.00	660.00
OEB IR Reviews and research	4/11/2016	1.00	330.00	330.00
IR prep and review	4/22/2016	2.00	330.00	660.00
IR prep and review	4/22/2016	2.00	330.00	660.00
OEB IR responses and IR reviews	4/29/2016	4.00	330.00	1,320.00
OEB IR responses and IR reviews	4/29/2016	4.00	330.00	1,320.00
OEB hearing preparation - meeting with legal, prep of presentation	5/4/2016	6.00	330.00	1,980.00
OEB hearing preparation - meeting with legal, prep of presentation	5/4/2016	6.00	330.00	1,980.00
Hearing participation travel	5/5/2016	5.00	330.00	1,650.00
Review of hearing transcript, preparation of data for undertaking	5/6/2016	1.50	330.00	495.00
Review of hearing transcript, preparation of data for undertaking	5/6/2016	1.50	330.00	495.00
Call with McCrebec Chief and staff on hearing outcomes thus far, and options with OEB and Ontario to address McCrebec energy poverty issues	5/9/2016	1.00	330.00	330.00
Undertaking submission review, review of hearing posts	5/10/2016	1.50	330.00	495.00
Undertaking submission review, review of hearing posts	5/10/2016	1.50	330.00	495.00
Transmittal of undertaking data	5/11/2016	0.50	330.00	165.00
Transmittal of undertaking data	5/11/2016	0.50	330.00	165.00

McCrebec - OEB hearing submission

OEB Submissions - Research and Case Management

**Labor Group: Employee Type/Employee/Activity
Expense & Consultant Group: Type/Vendor/Activity****Hrs/Units****Amount****Labor 95.00 31,350.00****Don Richardson**

Review of OEB submissions for this week	5/27/2016	1.00	330.00	330.00
Review of OEB submissions for this week	5/27/2016	1.00	330.00	330.00
Review of hearing materials for this week	6/3/2016	1.00	330.00	330.00
Review of hearing materials for this week	6/3/2016	1.00	330.00	330.00
Final submission plus data review	6/10/2016	2.00	330.00	660.00
Final submission plus data review	6/10/2016	2.00	330.00	660.00
Data and content review - final OEB submission	6/13/2016	1.00	330.00	330.00
Data and content review - final OEB submission	6/13/2016	1.00	330.00	330.00
Final submission	6/16/2016	4.00	330.00	1,320.00
Final submission	6/16/2016	4.00	330.00	1,320.00
Finalizing final submission	6/20/2016	1.00	330.00	330.00
Review of final arguments - other parties	7/1/2016	2.00	330.00	660.00
Review of OEB staff report and recommendations	7/9/2016	2.00	330.00	660.00
Review of OEB staff report, responses	7/11/2016	2.00	330.00	660.00
OEB hearing filing review	3/21/2016	1.50	330.00	495.00
Retrieving Lat Long coordinates of Treaty 3 FN's and making a map	5/25/2016	2.50	330.00	825.00
Map of First Nations near TC pipeline serviced by Union Gas	6/20/2016	4.00	330.00	1320.00
edits to map	6/22/2016	0.50	330.00	165.00
		95.00		31,350.00

McCreebec - OEB hearing submission

OEB Hearing Participation

Labor Group: Employee Type/Employee/Activity
Expense & Consultant Group: Type/Vendor/Activity

	Cost Hrs/Units	Spent Amount
Labor	5.00	1,650.00

Billed as Fee

Managing Partner

Don Richardson

Billable Time

	Date	Hrs/Units	Spent Rate	Spent Amount
Hearing participation and attendance,	5/5/2016	5.00	330.00	1,650.00

5.00 1,650.00

Total Labour 100.00 33,000.00

Donald R. Richardson, PhD
Managing Partner, Shared Value Solutions Ltd.

Professional History

06/2012 – present, Shared Value Solutions, Managing Partner
09/2004 – 06/2012, AECOM, Global Practice Leader – Socio-economics & Communications, National Leader – Indigenous Business Development
2001 - 2004, Stantec Consulting Ltd., Senior Community Infrastructure and Project Development Specialist
1998 - 2001, TeleCommons Development Group, Director
1994 - 2000, University of Guelph, Associate Graduate Professor (part-time), Faculty of Environmental Design and Rural Development
1987 - 1994, University of Guelph, McMaster University and Wilfred Laurier University, Sessional Lecturer

Education

PhD, Industrial Sociology, McMaster University
MA, Communications and Sociology, University of Guelph
BA, Sociology, University of Guelph
Diploma, Business and Marketing, Lambton College

Awards

Award of Merit – Consulting Engineers of Ontario: Aboriginal Traditional Ecological Knowledge Study
Brownie Award – Canadian Urban Institute: Stelco Swansea Works Remediation & Residential Rebuild

Years of Experience

25



Overview

Don Richardson has over 25 years of experience as a skilled facilitator supporting project implementation, impact assessments and building agreements between energy, infrastructure and resource management project proponents, community/non-governmental organizations, government agencies and rural/Indigenous communities. He fosters constructive engagement to create “shared value”

between communities and infrastructure proponents.

Don currently manages stakeholder and government relations on several large scale environmental and infrastructure development projects. He is a recipient of the Canadian Urban Institute’s Brownie Award recognizing outstanding achievement in building and maintaining effective working partnerships with professionals, the local community and others involved in Brownfields redevelopment, and a Consulting Engineers of Ontario, Canada Award for Indigenous Traditional Knowledge achievements.

Specialties

Collaborative energy and infrastructure project management, environmental assessment, major project impact assessment, cumulative impact assessment, consultation, communication, facilitation, mediation, negotiation, environmental enhancement programs, natural resource management, and participatory communications.

Selected Global and Canadian Experience

Northand Power – Northern Ontario Power Generation Business Coordinator. Assistance in establishing joint-venture partnership among several entities including municipalities and several Anishnabwe First Nations for a proposed gas-fired power generating station in northern Ontario. [2014 – Present]

Anwaatin Inc. – Technical advisor for Indigenous low-carbon energy business development and Indigenous carbon offset projects. [Present]

Walker Industries and Anwaatin. Siting process for establishing a proposed commercial-scale biosolids-to-fertilizer and biomethane-to-pipeline-grid facility on First Nation owned lands in Ontario. [Present]

Multiple Northern Ontario First Nations – Feasibility study for extending natural gas infrastructure to communities adjacent to the TransCanada Mainline natural gas pipeline. [Present]

Matawa First Nations – Ring of Fire Mining Initiatives. Strategic regional and community infrastructure advisor for focused on rail, road, transmission telecommunication and water management infrastructure. [2011 – Present]

Aroland First Nation – Project coordinator for regional transmission line project development initiatives, including regional transmission and transmission line planning for the Ring of Fire mining development and connections to remote first Nations [2013 – Present]

Saugeen Ojibway Nation – Environmental Communications Capacity Building Advisor. Assistance in establishing a communications unit to enhance community engagement and informed community decision-making with respect to the proposed Deep Geological Repository for Low and Intermediate Level Nuclear Waste at the Bruce Nuclear Site. [2014 – Present]

Aroland First Nation. Strategic Advisor. Assistance to develop approaches to major infrastructure, mining, power, rail, road and land use projects that integrate indigenous First Nation values, environmental considerations and cultural heritage contributions. Includes liaison with major mining companies, CN Rail, TransCanada Pipelines, Cliffs Natural Resources, the IESO and several other entities with projects, operations and interests in the traditional territory of the First Nation. Work also includes coordinating First Nation led environmental assessments and risk assessments of contaminated sites to be incorporated within reserve lands. [2011 – Present]

Aroland First Nation. Project Director. IESO-funded Community Energy Plan project to provide the First Nation with a strategic sustainable energy plan [2015-2016]

Mississaugas of the New Credit First Nation. Strategic Advisor. Assistance to develop approaches to major Greater Toronto Area, Canada infrastructure projects that integrate indigenous values, environmental considerations and cultural heritage contributions. Work has included review and impact benefit agreement coordination with the proposed 1,000 kV ITC Lake Erie transmission line from Nanticoke to Pennsylvania, successfully positioning the First Nation as *the* Host First Nation for the 2015 Pan Am Games, and economic development relationship building with OPG and regional pipeline operators [2012 – 2016].

Bamkushwada-Great Lakes Power Transmission. Environmental Assessment Advisor. Working directly with joint venture partners, Brookfield Power, HydroOne Networks and six indigenous rural First Nation business partners involved in the proposed East-West Tie Transmission project along the north of Lake Superior, provided detailed work plan and budgeting support to the joint venture. [2011 – 2014]

Indigenous Aboriginal Community Energy Planning Program Development; Ontario Power Authority. Strategic Advisor. Assistance to develop a new funding program to provide indigenous rural

First Nation and Métis communities across Ontario with resources to undertake Community Energy Planning. [2010 – 2012]

Canadian Environmental Assessment Agency. Co-author. Guidance report on ways and means to improve the integration of indigenous Aboriginal Traditional Knowledge as part of federal Environmental Assessments. [2014]

Brookfield Power – First Nation Business Coordinator. Assistance in establishing joint-venture partnerships among several Anishnabwe First Nations for transmission line projects in northern Ontario. [2014]

Cumulative Effects Management Association (CEMA). Strategic Advisor. Project to identify practical paths forward for the integration of Indigenous traditional knowledge within oil sands mine closure and rehabilitation. (CEMA) is the leading multi-stakeholder group operating in the heart of Canada's Boreal Forest – the Regional Municipality of Wood Buffalo, Alberta. CEMA is comprised of more than 50 members who sit on one of four caucuses: Indigenous, Government, Non-Government Organizations and Industry. CEMA is a key advisor to the provincial and federal governments committed to respectful, inclusive dialogue to make recommendations to manage the cumulative environmental effects of regional development on air, land, water and biodiversity. [2014 – 2015]

Technical Review of Environmental Assessments Detour Lake Gold Mine Project Coral Rapids Power L.L.P, (representing Taykwa Tagamou First Nation). Strategic advisor for reviews of technical aspects and Aboriginal consultation for two provincial EAs and a federal Comprehensive Study EA for the proposed Detour Lake gold mine project. [2010 – 2011]

Ontario Power Generation, Deep Geological Repository for Low/Intermediate Level Nuclear Waste, Public Consultation Program, Canada. Project manager for public consultation and Indigenous community impact assessment components for the environmental assessment for Canada's first deep geological repository for nuclear waste. [2007 – 2013]

Walpole Island First Nation Community, Peer Review - Proposed Shell Canada Refinery Expansion, Sarnia, Ontario. Project manager working closely with First Nation technical staff, community elders, clan mothers and band councillors, facilitated the technical review and socio-economic impact assessment review of a proposed \$10 billion, 200,000 barrel per day heavy oil refinery on the St. Clair River. [2007 - 2008]

Windsor Essex Parkway – Province of Ontario. Strategic advisor for community communications and Indigenous consultation for the Windsor Essex Parkway engineering, design and construction, reporting to Province of Ontario. [2011 – 2013]

Flin Flon & Creighton Education Outreach Campaign for HudBay Minerals - Strategic Advisor overseeing the design and implementation of a community outreach campaign to educate residents of the Flin Flon area about ways to reduce exposure to lead in relation to human health risks. [2010-2013]

Nuclear Waste Management Organization, Community Well-being Support. Stakeholder engagement specialist providing expert guidance to the Nuclear Waste Management Organization on community well-being and stakeholder and indigenous Aboriginal engagement aspects of site selection for a deep geological repository for used nuclear fuel in Canada. [2008 to 2013]

GE Canada, Environmental Programs - Community Relations Programs for Legacy Industrial Sites, Ontario. Implementing four stakeholder relations and communication management programs to manage issues associated with remedial activities for contaminated industrial sites, including First Nation engagement. [2005 - Present]

Walker Industries Southwestern Landfill Environmental Assessment, Oxford County, Ontario.

Public consultation and communication coordinator responsible for planning and implementation of an extensive public consultation program to enable stakeholders and First Nation partners to actively participate in the planning and execution of an Individual environmental assessment for an industrial, commercial and institutional Ontario, Canada landfill. [2012 – Present]

Gabriel Resources and Rosia Montana Gold Corporation, Environmental Assessment, Romania.

Provided planning and strategic support for an extensive public and Indigenous Roma consultation program for the strategic environmental assessment for what may become one of the world's largest gold and silver mining operations. [2002 - 2004]

Global Environment Facility, Meso-American Barrier Reef System - Environmental Monitoring and Information System.

Facilitated a multi-stakeholder program for the design and implementation of a distributed electronic information system for government and local/Indigenous partners from Belize, Guatemala, Honduras, and Mexico who are collaborating in the protection of the ecologically unique and vulnerable marine ecosystems of the western Caribbean. [2003 - 2004]

Environmental Monitoring Information Network (EMIN), Governance Component, Bangladesh.

Provided advice and assistance on mechanisms and processes for achieving multi-stakeholder governance of the Network, including representation from indigenous peoples' organizations. The purpose of EMIN is to implement an information network to facilitate the planning and management of water and land resources as it relates to flood and erosion monitoring among national stakeholders and relevant agencies in the Brahmaputra-Jumuna Rivers region of Bangladesh. [2001 - 2003]

Keewatinook Okimakanak First Nations, Aboriginal Smart Community Project Planning and Evaluation Component, Northwestern Ontario.

Worked with First Nation community leaders in six Keewatinook Okimakanak First Nations communities for this \$10 million Smart Community Project. Activities incorporated participatory exercises that enable local residents to envision the integration of telecommunication systems, applications and related energy infrastructure within their communities, together with assistance in developing and implementing the monitoring and evaluation program for the community initiatives. [1999 - 2004]

Industry Canada, Smart Communities Engagement Best Practices, Nationwide. Project team leader for a cross-Canada fact-finding and analysis of community experiences, particularly among rural and Indigenous communities, to yield five community engagement best practices with concrete examples. [2002 - 2003]

Industry Canada, Smart Communities Performance Measurement and Sustainability, Nationwide.

Researcher and co-author for a cross-Canada fact-finding and analysis of community networking experiences, particularly among rural and indigenous communities, to yield a series of sustainability and performance measurement best practices with concrete examples. [2002 - 2003]

Caribbean Telecommunication Union, International Telecommunication Union, United Nations Educational, Scientific and Cultural Organization, Caribbean Development Bank, Canadian International Development Agency, Multi-stakeholder Collaboration to Enhance Rural and Remote Telecommunications, Caribbean.

Planned and facilitated multi-stakeholder workshops for cross-Caribbean stakeholders: government, regulators, telecommunication operators, Indigenous communities, and rural community leaders. [2003]

Social Action Program Communication, Pakistan.

Planned and facilitated multi-stakeholder planning for public-private district and provincial infrastructure and service delivery in Punjab, Sindh and Balochistan provinces. Focused on enabling partner organizations and indigenous peoples' organizations to develop a comprehensive results-based management plan and evaluation framework for this project. [1998 - 2002]

Government of Egypt and Food and Agriculture Organization of the United Nations, Rural Development and Agricultural Communication System, Egypt. Worked with Egyptian counterparts to develop and implement a program framework for the establishment and evaluation of a stakeholder driven Internet-based communication network that improves linkages between agricultural extension and research systems and rural community members. The project evolved from a four site pilot project to a fifty site program funded entirely by the government of Egypt and continues to generate significant improvements to the lives of rural community members across the country. [1998 - 2002]

Canadian International Development Agency, Institutional Support to the Development Support Communication Centre, Dikirnis, Nile Delta, Egypt. Responsible for enabling a government facility to transform itself for public-private service provision. Work included developing business planning, marketing and sales processes, facilitating and coordinating joint work plans to strengthen rural community development and agricultural communication, designing monitoring and evaluation frameworks, training program development, gender mainstreaming for agricultural services, introduction of improved electricity, water/irrigation and telecommunication and Internet services for the agricultural extension system, and the establishment of new decentralized, fee-for-service Rural Extension Units to provide more responsive extension services to small farmers across Egypt. The project enabled the Ministry of Agriculture to establish a physical hub in the Nile Delta to support the transition of Egypt's agricultural system from a state-controlled system to a market-based system. [1995 - 2001]

Grameen Bank / Grameen Phone, Bangladesh: Multi-Media Research and Evaluation - Project Director (1999). In partnership with Grameen Telecom, conducted a multi-media evaluation and case study of telephone demand in rural villages of Bangladesh, focusing on the impact of phone use on agricultural marketing, agricultural extension, poverty reduction and analysis of phone usage patterns.

SR Telecom, Ghana: Environmental Assessment and Rapid Market Appraisal /Demand Analysis for rural telephone system in Northern Ghana - Project Team Leader (1998-99). Coordinated a detailed environmental assessment, infrastructure assessment and socio-economic business planning study for a private sector telecom provider for demand-based telecommunication service among rural and agricultural stakeholders in Northern Ghana. The study included power infrastructure inventory and assessment, plus focus groups and survey interviews in 64 villages, together with meetings with village chiefs and key rural and agricultural leaders.

SR Telecom, Multiple Projects, Chile, Haiti, Ghana, and the Philippines. Co-ordinated a corporate strategic program to assist in the implementation and management of telecommunication infrastructure development projects in rural areas. Work included producing detailed socio-economic business plans, coordinating village-based market research programs, producing environmental impact assessments, conducting power infrastructure assessments, and developing strategic approaches to dovetailing telecommunication infrastructure with in-country programs for environment, health, agriculture, Indigenous community wellbeing, and socio-economic development. [1997 - 2000]

International Development Research Centre and International Fund for Agricultural Development, Rural Electronic Networking, Asia-Pacific. Managed multi-stakeholder communication and rural community development needs assessment, planning and development of evaluation frameworks for an eight country Asia-Pacific electronic networking project to enable rural and agricultural development projects to combine Internet connectivity with traditional communication media and outreach activities. Specific support for enabling rural development stakeholders to develop and evaluate practical telecommunications infrastructure and applications in the Philippines, Sri Lanka and Nepal, India. [1998 - 2001]

Community Basic Infrastructure Development, Various Locations. Provided multi-stakeholder communication and rural community development needs assessments, program planning and project

implementation for a variety of clients. Work included projects for clients such as the World Bank, Industry Canada, Rotary International, UK Department for International Development and UN agencies in Bangladesh, Belize, Bolivia, Cameroon, Canada, Colombia, Guatemala, Honduras, India, Italy, Nepal, Pakistan, South Africa, Sri Lanka, Tanzania, Thailand, Uganda, and the United States. [1993 - 2002]

Confidential Client, Waste Management Facility Site Selection, Ontario. Strategic advisor for a comprehensive analysis of stakeholder and political contexts for the siting of two major waste management “campus” facilities in Ontario, Canada. [2008 to 2011]

Environmental Assessment Guide - Métis Nation of Ontario. Co-author and Reviewer. Developed a guide on the environmental assessment processes for use by Métis Nation of Ontario (MNO) staff and Community Council leaders. [2009 – 2010]

Walker Industries Atlas Landfill Remediation Project, Welland, Ontario. Strategic advisor responsible for overseeing engagement of area residents, indigenous Aboriginal communities and government agency technical staff in shaping plans for the remediation and reopening of an abandoned industrial landfill on the banks of the Welland River. [2009 - 2010]

Walker Industries Niagara Falls Landfill Expansion Environmental Assessment, Niagara Region, Ontario. Public consultation and communication coordinator responsible for planning and implementation of an extensive public consultation program to enable stakeholders and Indigenous communities to actively participate in the planning and execution of a comprehensive environmental assessment for one of the largest private sector landfill expansions in Ontario. The project received provincial, regional and municipal approval with no objections from area stakeholders. [2002 – 2009]

Walpole Island First Nation Community, Peer Review - Proposed Shell Canada Refinery Expansion, Sarnia, Ontario. Project manager working closely with First Nation technical staff, indigenous community elders, clan mothers and band councillors, facilitated the technical review and socio-economic impact assessment review of a proposed \$10 billion, 200,000 barrel per day heavy oil refinery on the St. Clair River. [2007 - 2008]

District of Greater Sudbury, Soils Study, Sudbury, Ontario. Planned and implemented a public consultation program for the largest human health and ecological risk assessment in Canada related to historic smelting operations. Work included multi-stakeholder planning to design the engagement of First Nations communities in the scientific fieldwork and results analysis. [2003 - 2009]

Government of Hong Kong, Kowloon Bay Waste Transfer Facility Environmental Assessment, Hong Kong. Project director for strategic planning and community stakeholder relations advice for the environmental assessment of a major waste transfer and waste diversion facility. [2008]

Shell Canada, Sarnia Refinery, Effluent Management Plan Review, Multiple Locations. Project manager for an internal multi-stakeholder review of the oil refinery’s effluent management system and proposals for system upgrades. Work included significant attention to the stated requirements of external stakeholders: indigenous First Nations, communities in Michigan, and regulatory authorities. [2007]

Nuclear Waste Management Organization, Assessment of Benefits, Risks and Costs for Long Term Management Approaches for Used Nuclear Fuel: Community Well-being and Stakeholder Engagement Issues, Canada. Compared several Canadian economic regions with respect to community capacity to engage in complex social, economic and environmental planning processes. Report included recommendations for capacity building for equitable, transparent and meaningful stakeholder engagement, particularly with respect to poorer economic regions and economic regions with significant First Nations populations. [2004 - 2005]