Filed: 2017-03-02 EB-2016-0152 J3.1 Page **1** of **1**

1	<u>UNDERTAKING J3.1</u>
2	
3	
4	<u>Undertaking</u>
5	
6	To provide the 2017 Corporate Scorecard.
7	
8	
9	
10	
11	
12	<u>Response</u>
13	
14	The 2017 Corporate Scorecard was approved by the OPG board of directors on
15	November 10, 2016, and communicated internally January 2017. The witness indicated
16	in error that it had not yet been approved by the board of directors.
17	
18	A copy of the 2017 Corporate Scorecard is provided in Attachment 1.

	Corporate 201	7 Balanced Score	card	<u> </u>	
	Key Performance Indicators	Threshold	Business Plan	Stretch Target	
10%	Social Licence - Through building and maintaini workforce	ng public trust, posi	tive indigenous relation	ons and an engaged	
	AIR: All Injury rate	0.49	0.37	0.31	
	Safety focus areas:				
10%	o Continuing to develop and implement materials, initiatives and model behaviours that will progress and imbed the iCare Enough to Act for Safety culture o Enhance field oversight to monitor compliance to our safety initiatives and programs including contractors, with a focus on	As determined by CEO			
	the Darlington Refurbishment Project o Continue to advance the Total Health culture in OPG through the implementation and execution of initiatives that will promote employee attendance, mental health and the adoption of healthy behaviours and lifestyles				
	No significant events that impact OPG's reputation				
35%	Financial Strength - Through regulated asset revenue and expansion of our core business, risk management, commercial focus and financial flexibility				
20%	EBT, excl. nuclear waste management segment (\$M)	675	875	1075	
15%	Operating OM&A Expenses – Total OPG (\$M)	2675	2550	2425	
15%	Operational Excellence - Through efficiencies and optimized asset management in a safe and environmentally responsible manner				
15%	Production – Total OPG adjusted for SBG (TWh)	70.3	72.4	74.6	
	Project Excellence - Through delivering project results on time and on budget and industry leading project management				
40%	management	results on time and	on budget and indust	ry leading project	
40% 10%	management Refurbishment Project Cost – 2017 actual expenditures (\$M) as a percentage of approved 2017 budget	results on time and	on budget and indust	try leading project 95%	
	management Refurbishment Project Cost – 2017 actual expenditures (\$M) as a percentage of				
10%	management Refurbishment Project Cost – 2017 actual expenditures (\$M) as a percentage of approved 2017 budget Refurbishment Unit 2 Critical Path Execution – Commencement of Feeder	100%	97.5%	95%	
10%	Refurbishment Project Cost – 2017 actual expenditures (\$M) as a percentage of approved 2017 budget Refurbishment Unit 2 Critical Path Execution – Commencement of Feeder cabinet removal (Milestone #A1012) Refurbishment Unit 2 Critical Path Execution - Progress of critical path on	100% 5-Aug-17 All Bellows Severed (Milestone	97.5% 26-Jul-17 50% of End Fittings Removed (Milestone	95% 28-Jun-17 400 Pressure Tubes Removed (Milestone	
10% 5% 10%	Refurbishment Project Cost – 2017 actual expenditures (\$M) as a percentage of approved 2017 budget Refurbishment Unit 2 Critical Path Execution – Commencement of Feeder cabinet removal (Milestone #A1012) Refurbishment Unit 2 Critical Path Execution - Progress of critical path on December 31, 2017 Pump Generating Station In-Service and	100% 5-Aug-17 All Bellows Severed (Milestone #A1127)	97.5% 26-Jul-17 50% of End Fittings Removed (Milestone #A1056)	95% 28-Jun-17 400 Pressure Tubes Removed (Milestone #A1058)	

These measures form the basis on which our overall Corporate performance will be assessed, but the scores against these measures and overall Corporate Score are not absolute. The Board and President reserve the right to determine the Corporate Score. In exercising their discretion, the Board and President may choose to make adjustments to the Corporate Score or individual scorecard items.