

March 2, 2017

RESS & OVERNIGHT COURIER

Ms. Kirsten Walli
Board Secretary
Ontario Energy Board
P.O. Box 2319
2300 Yonge Street, 27th Floor
Toronto, ON M4P 1E4

Dear Ms. Walli:

Re: Application by Ontario Power Generation Inc. for 2017-2021 Payment Amounts (EB-2016-0152) – Permanent redactions Undertaking Response J3.1, Attachment 1

By way of this letter, Ontario Power Generation (“OPG”) requests permanent redactions for parts of the 2017 Corporate Balanced Scorecard (the “Scorecard”) which is included as attachment 1 to OPG’s response to undertaking J3.1 arising from March 2, 2017 oral hearing.

OPG is proposing to permanently redact certain information in the Scorecard without any disclosure except to the OEB. Permanently redacted information would be disclosed to the OEB, but would be redacted on the public record and would continue to be redacted in confidential documents provided to those intervenors, or their representatives, who have signed a Declaration and Undertaking. The requested permanent redactions relate to confidential information concerning only OPG’s unregulated businesses and facilities. This information is similar in nature to that which was the subject to permanent redactions accepted by the OEB in Procedural Order No. 3 and the January 31, 2017 Decision and Order on Confidentiality in this proceeding, and in OPG’s previous payment amounts applications. OPG has written to the OEB and provided it alone with the information for which OPG seeks permanent protection.

With both the electronic copy (filed through RESS) and the hard copy of this letter, OPG has only included a non-confidential, redacted version of the Scorecard as Attachment ‘A’.

In the event that the confidentiality request is refused, in whole or in part, and OPG in turn requests that some or all of the information that is the subject of this request be withdrawn in accordance with section 5.1.12 of the Practice Direction, all persons in possession of the said information will be required to promptly destroy or return the information to the OEB Secretary for destruction.

Yours truly,

[Original signed by]

Barbara Reuber

Cc: John Beauchamp (OPG) via email
Charles Keizer (Torys LLP) via email
Crawford Smith (Torys LLP) via email

ATTACHMENT 'A'

Non-Confidential, Redacted Document

Corporate 2017 Balanced Scorecard				
	Key Performance Indicators	Threshold	Business Plan	Stretch Target
10%	Social Licence - Through building and maintaining public trust, positive indigenous relations and an engaged workforce			
	AIR: All Injury rate	0.49	0.37	0.31
10%	Safety focus areas: <ul style="list-style-type: none"> o Continuing to develop and implement materials, initiatives and model behaviours that will progress and imbed the iCare Enough to Act for Safety culture o Enhance field oversight to monitor compliance to our safety initiatives and programs including contractors, with a focus on the Darlington Refurbishment Project o Continue to advance the Total Health culture in OPG through the implementation and execution of initiatives that will promote employee attendance, mental health and the adoption of healthy behaviours and lifestyles No significant events that impact OPG's reputation	As determined by CEO		
35%	Financial Strength - Through regulated asset revenue and expansion of our core business, risk management, commercial focus and financial flexibility			
20%	EBT, excl. nuclear waste management segment (\$M)	675	875	1075
15%	Operating OM&A Expenses – Total OPG (\$M)	2675	2550	2425
15%	Operational Excellence - Through efficiencies and optimized asset management in a safe and environmentally responsible manner			
15%	Production – Total OPG adjusted for SBG (TWh)	70.3	72.4	74.6
40%	Project Excellence - Through delivering project results on time and on budget and industry leading project management			
10%	Refurbishment Project Cost – 2017 actual expenditures (\$M) as a percentage of approved 2017 budget	100%	97.5%	95%
5%	Refurbishment Unit 2 Critical Path Execution – Commencement of Feeder cabinet removal (Milestone #A1012)	5-Aug-17	26-Jul-17	28-Jun-17
10%	Refurbishment Unit 2 Critical Path Execution - Progress of critical path on December 31, 2017	All Bellows Severed (Milestone #A1127)	50% of End Fittings Removed (Milestone #A1056)	400 Pressure Tubes Removed (Milestone #A1058)
5%	Pump Generating Station In-Service and within budget	1-Jun-17	1-Apr-17	1-Mar-17
■				
5%	Total In-service Capital - not including major projects otherwise on scorecard (DRP, ■ and PGS)	\$578 +/-10% to +/-15%	\$578 +/- 3% to +/-10%	\$578 to +/- 3%
100%				
These measures form the basis on which our overall Corporate performance will be assessed, but the scores against these measures and overall Corporate Score are not absolute. The Board and President reserve the right to determine the Corporate Score. In exercising their discretion, the Board and President may choose to make adjustments to the Corporate Score or individual scorecard items.				