

EB-2021-0246 : 4 : Dwayne Quinn

COST CLAIM NUMBER
1905

SUBMISSION DEADLINE DATE
March 07, 2024

CLAIM STATUS
Approved by Finance

EB#
EB-2021-0246: Initiatives: Policy Dev,
Infrastructure and Supply: Ontario Energy Board

OTHER EB#S

PHASE #*
4

INTERVENOR
Quinn, Dwayne; +1 (519) 500-1022
drquinn@rogers.com

INTERVENOR COMPANY*
DR Quinn & Associates Ltd.,
Elmira: Corporation

INTERVENOR TYPE
Full Registrant

HST RATE ONTARIO
13.00

EXCHANGE RATE

COUNTRY

HST NUMBER
82029241

LATE SUBMISSION ALLOWED
No

EXTENSION DEADLINE DATE

PARTICIPANTS

New	Non-Filing Participant First, Last Name	Filing Participant	Total (\$)	Total Hours	Participant Claim Status
No	,	Quinn, Dwayne; +1 (519) 500-1022 drquinn@rogers.com	7,458.00	20.00	Submitted

ATTACHMENTS

Attachment	Document Type	Import Message
DRQ_INV4_IRP TASK GROUP_20240216.pdf	Invoice	
DRQ_IRP_TASK GROUP 20240212.csv	Time Docket	
DRQ CV EXP 20240304.pdf	CV	
DRQ EB-2021-0246 Cost Claim 030420242057.pdf		
DRQ EB-2021-0246 Cost Claim 030420242101.pdf		

TOTAL LEGAL/CONSULTANT/OTHER FEES
6,600.00

TOTAL DISBURSEMENTS
0.00

TOTAL HST
858.00

TOTAL CLAIM
7,458.00

TOTAL AMOUNT AWARDED

TOTAL HOURS CLAIMED
20.00

TOTAL HOURS DISALLOWED

REASON FOR
DISALLOWANCE

REASON FOR
DISALLOWANCE - 2

REASON FOR
DISALLOWANCE - 3

MAKE CHEQUE PAYABLE TO
DR QUINN & ASSOCIATES LTD

SEND PAYMENT TO ADDRESS
130 MUSCOVEY DR
ELMIRA, ON
N3B 3P7

ATTENTION
DWAYNE QUINN

SUBMIT SECTION

I am a representative of the Party. I have examined all of the documentation in support of this cost claim. The costs incurred and time spent are directly related to the Party's participation in the OEB Process referred to above.

This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in section 6.05 and 6.09 of the OEB's Practice Direction on Cost Awards.

The information (fees and disbursements) filed in this cost claim is complete and accurate and in accordance with the OEB's Practice Direction for Cost Awards and Appendix A, the Cost Awards Tariff.

SUBMITTED BY
DWAYNE QUINN

DATE SUBMITTED
March 04, 2024

CASE

EB-2021-0246: Initiatives: Policy
Dev, Infrastructure and Supply:
Ontario Energy Board

COST CLAIM

EB-2021-0246 : 4 : Dwayne
Quinn

INTERVENOR NAME

Quinn, Dwayne; +1 (519)
500-1022
drquinn@rogers.com

**PARTICIPANT
CLAIM STATUS**
Submitted

FILING PARTICIPANT

Quinn, Dwayne; +1 (519) 500-1022
drquinn@rogers.com

**NEW
PARTICIPANT**
No

**NON-FILING
PARTICIPANT F. NAME**

**NON-FILING
PARTICIPANT L. NAME**

SERVICE PROVIDER TYPE*
Consultant

YEAR CALLED TO BAR*

**COMPLETED YEARS
PRACTICING/YEARS OF
RELEVANT EXPERIENCE***
36

HOURLY RATE
330

HST RATE CHARGED*
13.00

**CV STATUS (FOR
CONSULTANT/ANALYST)**
CV Attached

LAST CV DATE
March 04, 2024

**OVERRIDE
HOURLY RATE**
No

HST NUMBER
82029241

HEARINGS
No

CONSULTATIONS
Yes

DISBURSEMENTS
No

CONSULTATION

Consultation Hours	Consultations Subtotal (\$)	Consultations Total Tax (\$)	Consultations Total (\$)
20.00	6,600.00	858.00	7,458.00

Description	Maximum Hours	Hours	Hourly Rate	Sub Total	HST Rate	HST	Total
1 Meeting #28 - October 3, 2023	4.00	2.50	330	825.00	13.00	107.25	932.25
2 Meeting #29 - October 17, 2023	4.00	3.00	330	990.00	13.00	128.70	1,118.70
3 Meeting #30 - October 31, 2023	4.00	4.00	330	1,320.00	13.00	171.60	1,491.60
4 Meeting #31 - November 28, 2023	4.00	3.50	330	1,155.00	13.00	150.15	1,305.15
5 Meeting #32 - December 12, 2023	4.00	3.50	330	1,155.00	13.00	150.15	1,305.15
6 Member review/comments of Enbridge Gas draft DCF+ Guide and spreadsheet	4.00	1.00	330	330.00	13.00	42.90	372.90
7 Individual member discussion with Enbridge Gas - July 1, 2023 to December 31, 2023	6.00	2.50	330	825.00	13.00	107.25	932.25
Total Legal/Consultant Fees		20.00		6,600.00		858.00	7,458.00

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DRQ_INV4_IRP TASK GROUP_20240216.pdf	Invoice	
DRQ_IRP_TASK GROUP 20240212.xlsx	Time Docket	
DRQ CV EXP 20240304.pdf	CV	

Hearings, Consultations, Disbursements Attachments

<u>Attachment</u>	<u>Document Type</u>	<u>Claim Type</u>	<u>Import Message</u>
DRQ_INV4_IRP TASK GROUP_20240216.pdf	Invoice	Consultations	
DRQ_IRP_TASK GROUP 20240212.xlsx	Time Docket	Consultations	
DRQ CV EXP 20240304.pdf	CV	Consultations	

DR QUINN & ASSOCIATES LTD.

130 Muscovy Drive,
Elmira, ON N3B 3P7
(519) 500-1022

drquinn@rogers.com

Invoice

Date	Invoice #
2/16/2024	288

Invoice To

Ontario Energy Board
P.O. Box 2319
27th Floor, 2300 Yonge Street
Toronto, ON M4P 1E4

Terms

Service Dates	Description	Qty	Rate	Amount
	DRQ ENGAGEMENT WITH IRP WORKING GROUP (OCT-DEC 2023)			
10/3/2023	REVIEW ADVANCED MATERIALS & ATTEND MEETING (1.5)	2.5	330.00	825.00
10/16/2023	REVIEW ADVANCED MATERIALS	1	330.00	330.00
10/17/2023	ATTEND MEETING #29	2	330.00	660.00
10/28/2023	REVIEW MATERIALS FOR MEETING INCLUDING SKIM WORKING PAPER	2	330.00	660.00
10/30/2023	PREP FOR MEETING	1	330.00	330.00
10/31/2023	ATTEND MEETING #30	2	330.00	660.00
11/25/2023	REVIEW ADVANCED MATERIAL	1.5	330.00	495.00
11/27/2023	PREP FOR & DISCUSSIONS WITH EGI & BOARD STAFF	1	330.00	330.00
11/28/2023	ATTEND MEETING #31	2	330.00	660.00
12/6/2023	ANALYSIS TO PROVIDE EGI A WRITTEN RESPONSE TO EGI REQUEST FOR CLARIFICATION	1	330.00	330.00
12/9/2023	INITIAL REVIEW OF ADVANCED MATERIALS	0.5	330.00	165.00
12/11/2023	MORE THOROUGH REVIEW OF ADVANCED MATERIALS	1	330.00	330.00
12/12/2023	ATTEND MEETING #32	2	330.00	660.00
12/29/2023	INITIAL REVIEW OF FRPO.4 AND FRPO.5	0.5	330.00	165.00
	HST on Sales		13.00%	858.00
			Total	\$7,458.00

GST/HST No.

820292415

Dwayne R. Quinn, P. Eng., MBA
DR QUINN & ASSOCIATES LTD.
drquinn@rogers.com
(519) 500-1022

FOCUS

Assisting organizations with proactive adaptation to legislative and regulatory evolution and resulting market developments. Identifying the organizations' needs and goals and using strategic insights into public policy evolution to develop strategic and tactical initiatives to address proactively the upcoming opportunities and challenges. As a professional engineer with a Master of Business Administration degree, I have over 35 years of utility experience including over 25 years influencing public policy and regulation; achieving personal credibility with governmental and regulatory bodies.

ACCOMPLISHMENTS

- Evolved a combined, traditional gas and water utility into a customer-sensitive organization delivering bottom line value to customers and owners
- Instituted Mutual Gains (Interest Based) Bargaining with labour union in 1999
- Directed market research of customers and owners to determine their desires for the natural gas utility in a deregulated environment
- Developed and implemented a direct purchase strategy to buy natural gas for the utility's customers
- Directed the branding of Kitchener Utilities as the Community-Owned Utility
- Re-contracted natural gas transportation and delivery agreements resulting in substantial savings
- Developed strategy to implement full cost recovery from water and wastewater systems receiving Council approval to represent the City at public hearings on the Draft Sustainable Water and Sewer Systems Act
- Implemented the principles of the Sustainable Water and Sewer Systems Act absent regulations resulting in two consecutive 18% water and wastewater rate increases with significant public acceptance
- Worked with the Ministry of the Environment, Ministry of Municipal Affairs and Public Infrastructure Renewal to evolve financial regulations to be more effective for municipal water utilities

RESULTS

- Customer understanding and appreciation for our service measured through Market Research
- Customer natural gas savings of over \$25 million in 7 years through implementation of direct purchase
- Incremental profits of over \$25 million dollars in same 7 years from the for-profit aspect of the natural gas utility while keeping customer rate increases below the rate of inflation
- Kitchener's water and wastewater utilities positioned to be fully financially sustainable
- Water and wastewater utilities across the province benefited from more effective financial planning regulations

BOTTOM LINE

I am a highly motivated and passionate professional who believes in service. My pursuit of the interests of those I serve is paramount. Success has been achieved by attaining a comprehensive understanding of the situation coupled with an ability to match stakeholders' interests with opportunities. Much of what was accomplished in Kitchener was unprecedented in public service.

ACADEMIC AND PROFESSIONAL

- Bachelor of Engineering Science (Chemical) - University of Western Ontario – 1985
- Association of Professional Engineers of Ontario – 1987
- Master of Business Administration – Wilfrid Laurier University – 1997
- Completed courses in Master of Laws in Energy and Infrastructure – Osgoode PD - 2012-2014
- Certificate in Adjudication for Administrative Agencies, Boards & Tribunals – SOAR - 2014

Dwayne R. Quinn, P. Eng., MBA

EXPERIENCE

Union Gas Limited – 1985-92

Three successive positions of increasing responsibility covering Facilities Planning, Operations Engineering and Plant Construction. Improved simulation modeling techniques, pressure station design, workflow, performance, and customer service.

Babcock & Wilcox – Project Management – 1993-1994

Project management on a \$200 million steam generator replacement project.

City of Kitchener, Utilities Division – Director – 1998-2007, Engineer – 1994-98

Management, operations, regulatory lead and strategic direction of a combined gas and water utility. Contributed to the strategic evolution of Utilities to meet the challenges of natural gas deregulation and the implementation of the Sustainable Water and Sewer Systems Act, 2002.

DR QUINN & ASSOCIATES LTD – Principal - 2008-present

Established an independent consulting company providing advisory services in the fields of energy and infrastructure to clients in the public and private sectors.

Federation of Rental-housing Providers of Ontario (FRPO) Regulatory Consultant representation at the Ontario Energy Board, 2008-present.

Ontario Greenhouse Vegetable Growers (OGVG) Regulatory Consultant representation at the OEB, 2013-2016.

Utilities Kingston Natural Gas Management Consultant. Advising on natural gas procurement and asset contracting strategies as well as cost allocation and ratemaking, 2008-present. Member of TCPL Tolls Task Force 2013-present.

Heritage Gas Ltd Consultant on Issues of Natural Gas Market Evolution including Self-Supply Practices, Contracting and Utility Accounting, 2013-present.

Ontario Petroleum Institute (OPI) Regulatory Consultant on matters related to natural gas production access and pricing in the Ontario market, 2021-present.

COMMITTEES, ASSOCIATIONS & REPRESENTATIONS

Ontario Natural Gas Association – Board of Directors 1999-2000

Contributed to the survival through evolution of the association for the benefit of its members

Ontario Energy Association – Board of Directors 2000-2001

Contributed to the design & implementation of business plan to evolve energy association to reflect changing market

Technical Standards and Safety Authority, Advisory Council 2000-2008

Contributed to the Authorities strategic direction of Ontario natural gas industry's safety regulator putting Public Safety First during deregulation of utility services

Ontario Energy Board – 1999-2007, 2008-present

Lead Kitchener Utilities regulatory representation including submission of written evidence and supporting testimony until 2007 and subsequently, regulatory consultant for FRPO and other stakeholders. Currently, a member of the OEB Integrated Resource Planning Working Group.