



# ONTARIO ENERGY BOARD

**FILE NO.:** EB-2017-0049

Hydro One Networks Inc.

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**VOLUME:** Technical Conference

**DATE:** March 1, 2018

EB-2017-0049

THE ONTARIO ENERGY BOARD

Hydro One Networks Inc.

Application for electricity distribution rates  
beginning January 1, 2018 until December 31, 2022

Hearing held at 2300 Yonge Street,  
25th Floor, Toronto, Ontario,  
on Thursday, March 1, 2018,  
commencing at 9:34 a.m.

-----  
TECHNICAL CONFERENCE  
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A P P E A R A N C E S

JAMES SIDLOFSKY	Board Counsel
HAROLD THIESSEN	Board Staff
KEITH RITCHIE	
CHRISTOPHER OAKLEY	
GORDON NETTLETON	Hydro One Networks Inc. (HONI)
S. LISA LEE	
MARK LOWRY*	Pacific Economics Group (PEG)
DAVID HOVDE*	
LISA (ELISABETH) DeMARCO	Anwaatin Inc. and Energy Storage
CARY FERGUSON	Canada (ESC)
SHELLEY GRICE	Association of Major Power
	Consumers of Ontario (AMPCO)
MICHAEL BUONAGURO	Balsam Lake Coalition (BLC)
NICHOLAS COPEs*	and Arbourbrook Estates
TOM BRETT	Building Owners and Managers
	Association, Toronto (BOMA)
RANDY AIKEN*	Canadian Manufacturers &
	Exporters (CME)
JULIE GIRVAN	Consumers' Council of Canada
	(CCC)
TOM LADANYI	Energy Probe Research Foundation
BRADY YAUCH	
MARION FRASER	Ontario Sustainable Energy
	Association (OSEA)
RICHARD STEPHENSON	Power Workers' Union (PWU)
BAYU KIDANE	

\*appearing by teleconference

A P P E A R A N C E S

MICHAEL McLEOD\* Quinte Manufacturers Association

JAY SHEPHERD School Energy Coalition (SEC)  
MARK RUBENSTEIN

VICKI POWER Society of Energy Professionals  
BOHDAN DUMKA (SEP)

MARK GARNER Vulnerable Energy Consumers'  
BILL HARPER Coalition (VECC)

ALSO PRESENT:

ERIN McKINNON Hydro One Networks Inc.  
JODY McEACHRAN

\*appearing by teleconference

I N D E X   O F   P R O C E E D I N G S

<u>Description</u>	<u>Page No.</u>
--- On commencing at 9:34 a.m.	1
Appearances	5
Preliminary Matters	7
<b>HYDRO ONE NETWORKS INC. - PANEL 1</b>	<b>8</b>
<b>S. Fenrick, S. Chhelavda, F. D'Andrea, J. Jodoin, K. McDonnell</b>	
Examination by Mr. Hovde and Dr. Lowry	9
Follow-up Questions by Mr. Shepherd	32
Continued Examination by Mr. Hovde and Dr. Lowry	34
Follow-up Questions by Mr. Shepherd	40
Continued Examination by Mr. Hovde and Dr. Lowry	41
Follow-up Questions by Mr. Shepherd	53
Continued Examination by Mr. Hovde and Dr. Lowry	54
--- Recess taken at 11:20 a.m.	55
--- On resuming at 11:45 a.m.	55
Examination by Mr. Shepherd	58
Examination by Ms. DeMarco	76
--- Luncheon recess taken at 12:25 p.m.	77

I N D E X   O F   P R O C E E D I N G S

<u>Description</u>	<u>Page No.</u>
--- On resuming at 1:25 p.m.	77
Examination by Mr. Dumka	77
Examination by Mr. Buonaguro	96
Examination by Mr. Brett	103
Examination by Mr. Rozik	125
--- Recess taken at 3:20 p.m.	134
--- On resuming at 3:40 p.m.	134
Preliminary Matters	134
Examination by Mr. Rubenstein	136
Examination by Mr. Garner	147
Examination by Mr. Harper	164
--- Recess taken at 4:49 p.m.	172
--- On resuming at 4:57 p.m.	172
Examination by Mr. Stephenson	173
--- Whereupon the conference adjourned at 5:00 p.m.	174

E X H I B I T S

<u>Description</u>	<u>Page No.</u>
EXHIBIT NO. KT1.1: LETTER FROM ROBERT WARREN RE CITY OF HAMILTON HEARING PARTICIPATION	8

U N D E R T A K I N G S

<u>Description</u>	<u>Page No.</u>
UNDERTAKING NO. JT1.1: TO PROVIDE A RESPONSE TO MR. WARREN'S TECHNICAL CONFERENCE QUESTIONS FILED VIA EMAIL	8
UNDERTAKING NO. JT1.2: TO CLARIFY WHICH ELECTRIC UTILITY CONSTRUCTION PRICE INDEX WAS USED IN THE PSE WORK TO UPDATE THE INDUSTRY STUDY, AND THEN CLARIFY ANY OTHER RESPONSES IF REQUIRED.	28
UNDERTAKING NO. JT1.3: TO PROVIDE PARTIAL FACTOR PRODUCTIVITIES FOR HYDRO ONE'S COST FORECAST THROUGH 2022	32
UNDERTAKING NO. JT1.4: WITH REFERENCE TO THE TERM "PROPOSAL" ON EXHIBIT I10-SEC-10, ATTACHMENT PAGE 2, TO PROVIDE THE PROPOSAL'S EVIDENTIARY REFERENCE IF IT IS FILED OR TO PROVIDE A COPY	59
UNDERTAKING NO. JT1.5: WITH REFERENCE TO A "PURCHASE ORDER" MENTIONED ON EXHIBIT I10-SEC-10, ATTACHMENT PAGE 3, TO PROVIDE THE PURCHASE ORDER'S EVIDENTIARY REFERENCE IF IT IS FILED OR TO PROVIDE A COPY	60
UNDERTAKING NO. JT1.6: TO PROVIDE THE DRAFT STUDY PROPOSAL.	61
UNDERTAKING NO. JT1.7: TO PROVIDE, OR PREPARE AND PROVIDE, A LIST OF VARIABLES THAT WERE CONSIDERED, OR TO ADVISE IF NEITHER IS POSSIBLE.	62
UNDERTAKING NO. JT1.8: TO PROVIDE THE MD&A AND CONSOLIDATED FINANCIAL STATEMENTS FOR HYDRO ONE LIMITED AND HYDRO ONE INC.	78
UNDERTAKING NO. JT1.9: TO CONFIRM WHETHER THE OPEB VALUATION SHOWS THE YEAR END 2017 DISCOUNT RATE.	82



U N D E R T A K I N G S

<u>Description</u>	<u>Page No.</u>
UNDERTAKING NO. JT1.10: TO ADVISE THE COST OF RE-RUNNING THE MERCER STUDY AND WHETHER IT'S LOW ENOUGH TO PROCEED.	87
UNDERTAKING NO. JT1.11: TO PROVIDE THE STATISTICAL CERTAINTY LEVEL ON THE MARKET MEDIAN ESTIMATE	91
UNDERTAKING NO. JT1.12: THE EMPLOYEE PENSION CONTRIBUTIONS HAVE INCREASED IN 2017 AND 2018, AND HYDRO ONE WILL ESTIMATE THE IMPACT ON TOTAL PENSION CONTRIBUTIONS IN THOSE TWO YEARS FOR THOSE HIGHER EMPLOYEE CONTRIBUTIONS.	95
UNDERTAKING NO. JT1.13: TO EXPLAIN HOW THE NON-CAPITAL LOSS CARRY FORWARDS ARE FACTORED INTO THE TEST PERIOD PILS CALCULATION	126
UNDERTAKING NO. JT1.14: TO OUTLINE OR PROVIDE AN ANALYSIS OF SIGNIFICANT TRANSITION ISSUES FOR MOVING FROM A CASH BASIS OF RECOVERY FOR PENSIONS TO AN ACCRUAL BASIS	128
UNDERTAKING NO. JT1.15: WITH REFERENCE TO EXHIBIT I, TAB 40, STAFF IR 215, PAGE 16 OF THE OPEB VALUATION, (A) TO RECONCILE THE EXPENSE AMOUNTS AND (B) TO PROVIDE THE QUANTUM OF THE EXPENSE.	131
UNDERTAKING NO. JT1.16: TO PROVIDE THE FERC GUIDELINES REFERRED TO IN EXHIBIT I, TAB 40, STAFF IR 217	132
UNDERTAKING NO. JT1.17: TO PROVIDE RESPONSES TO CME'S WRITTEN TECHNICAL CONFERENCE QUESTIONS.	136
UNDERTAKING NO. JT1.18: TO PROVIDE THE 2018 SCORECARD ONCE IT'S APPROVED.	137

U N D E R T A K I N G S

<u>Description</u>	<u>Page No.</u>
UNDERTAKING NO. JT1.19: TO POINT OUT THE DERIVATION OF THE NUMBERS FROM THE BLACK & VEACH STUDY AND THE BREAKDOWN; TO EXPLAIN HOW THAT MAY BE THE SAME OR DIFFERENT FROM THE CALCULATION IN ATTACHMENT 6 TO C1 TO 10	144
UNDERTAKING NO. JT1.20: TO PROVIDE AN EXPLANATION SHOWING THE ACQUIRED'S EFFECT ON THAT YEAR VIS-A-VIS THE NORMAL AS YOU WERE DOING EACH YEAR AS A FACT; AND TO TAKE OUT THAT PIECE OF INFORMATION SEPARATELY.	157
UNDERTAKING NO. JT1.21: TO CLARIFY WHAT IS INCLUDED IN THE 2016 DISTRIBUTION FINANCIAL STATEMENTS AND WHAT IS INCLUDED IN WHAT WAS FILED IN THE APPLICATION.	168

1 Thursday, March 1, 2018

2 --- On commencing at 9:34 a.m.

3 MR. SIDLOFSKY: Good morning, everyone. Just a few  
4 preliminary comments as we get started this morning. My  
5 name is James Sidlofsky. I'm counsel with the Ontario  
6 Energy Board, and we're here today for the technical  
7 conference on Hydro One Networks Inc.'s application for  
8 electricity distribution service -- excuse me, electricity  
9 distribution rates for the period of January 1st, 2018  
10 through December 31st, 2022.

11 This technical conference was ordered by the Board  
12 through Procedural Order No. 3, dated January 10th, 2018  
13 and scheduled for today and if necessary tomorrow. A rough  
14 schedule of the time people have suggested for their  
15 questioning actually takes us through tomorrow. We are  
16 trying to arrange for the room for Monday as well, because  
17 I do expect we will be into Day 3.

18 But in any event, as many, if not all, of you will  
19 know, technical conferences do not take place in front of a  
20 panel of Board members who are hearing the case, but it's  
21 transcribed, and the transcript forms part of the record in  
22 this proceeding.

23 This proceeding is also being broadcast, and will be  
24 on the air throughout the conference with the exception of  
25 breaks and those times if any where material that's the  
26 subject of Hydro One's February 12th confidentiality  
27 request is being discussed.

28 In yesterday's letter from the Board the Board stated

1 that for the time being the PSE working papers delivered by  
2 Hydro One in response to Staff Interrogatory No. 23A will  
3 be maintained in confidence. The OEB will be issuing a  
4 procedural order in respect of that request and intervenor  
5 representatives seeking access to that material will be  
6 required to execute the OEB's form of confidentiality  
7 undertaking in accordance with the Board's practice  
8 direction on confidential filings. But the OEB will not  
9 require those individuals to execute a further PSE  
10 undertaking in order to obtain access to that material.  
11 OEB Staff has copies of this undertaking. We don't have  
12 very many filed at this point, but Board Staff have copies  
13 of the undertaking here today for parties to sign if they  
14 desire to remain and if we are required to go in camera.

15 I'd ask any intervenor representatives that intend to  
16 ask questions about the material in respect of which Hydro  
17 One has requested confidential treatment to group those  
18 questions in order to minimize the time that we have to  
19 close the proceeding.

20 If we do have to go in camera today attendance would  
21 be restricted to those who have signed the confidentiality  
22 undertaking.

23 For the time being a redacted version of the  
24 transcript will be placed on the public record, but the  
25 OEB's disposition of Hydro One's confidentiality request at  
26 a later date may affect the form of the transcript that  
27 will ultimately be placed on the record.

28 Another reminder from yesterday's letter, we'll not be

1 dealing with matters related to pole attachments or prepaid  
2 meters in this technical conference.

3 The other procedural matter I would like to remind  
4 parties of is that this is a technical conference. It is  
5 not intended to be cross-examination on the evidence, but  
6 rather clarification of the evidence that is both in the  
7 application and the interrogatory responses provided by  
8 Hydro One.

9 As the OEB stated in Procedural Order No. 3, this  
10 technical conference will be held to clarify any matters  
11 arising from the interrogatories only.

12 You will also see from Mr. Thiessen's e-mail message  
13 to the parties, as I mentioned, that at this point we're  
14 estimated to have roughly two-and-a-half days, likely  
15 closer to three days, of questioning for a technical  
16 conference that's currently scheduled for days two days. I  
17 would ask you to make your best efforts to keep to those  
18 estimated times and consider whether it'll be possible to  
19 shorten those times where other parties may have covered  
20 areas in which you had similar questions.

21 We're looking into making time available on Monday if  
22 we can't finish by the end of the day tomorrow.

23 Finally, before we go into appearances, just a  
24 reminder about one technical matter, particularly for the  
25 witnesses. I'm sure many of you have been here before, but  
26 for those who haven't or have forgotten, there is a button  
27 and a green light beside each of your microphones. That  
28 button controls the microphone, and the green light goes on

1 when the mic is on. Please ensure that that green light is  
2 on before you ask or answer a question, and that will  
3 indicate that your mic is on and that the court reporter  
4 can hear you.

5 The microphones work in tandem. So if you turn your  
6 microphone on it will also put on the microphone for the  
7 person next to you. If you turn it off, that's also going  
8 to turn off the person next to you. You'll figure that out  
9 easily enough.

10 I think it's prudent to outline at this point that we  
11 hope to have a break this morning at about 11:00 and a one-  
12 hour lunch break at roughly 12:30. We will also have a  
13 break in the afternoon around three o'clock or so, and we  
14 hope to continue until 4:30 today.

15 Parties have provided to OEB Staff estimates of the  
16 time they think they will need, and Staff has completed a  
17 schedule, and I believe Harold has additional copies of  
18 that schedule if you don't have one.

19 And on that note I think we can start with  
20 appearances. First of all, with me I have a couple Board  
21 Staff members this morning. Harold Thiessen to my right,  
22 who is the case manager, and Keith Ritchie behind me,  
23 project manager -- or, excuse me, project advisor in  
24 application policy. I also have Christopher Oakley behind  
25 me to my right. Mr. Oakley is with Midgard Consulting, and  
26 he'll be asking questions related to the Hydro One  
27 distribution system plan. In addition, OEB Staff have  
28 retained outside consultants from the Pacific Economics

1 Group, or PEG. Dr. Mark Lowry and Mr. David Hovde will be  
2 calling in or may be on the line right now.

3 DR. LOWRY: Yeah, I'm on. I don't know about Dave.

4 MR. SIDLOFSKY: Is that Mark?

5 DR. LOWRY: Yes, it's Mark Lowry calling.

6 MR. SIDLOFSKY: Okay. And they will be providing  
7 questions with respect to Hydro One's custom IR this  
8 morning.

9 In that regard, as far as scheduling for this morning,  
10 I think it's probably most efficient that Board Staff  
11 questioners will go first for panel 1, and also tomorrow  
12 for panel 2, possibly this afternoon if we get to it, Mr.  
13 Oakley, unless there are any strong objections to going on  
14 that basis.

15 When those are complete we'll determine the order of  
16 questioning for the parties for each panel. And I think  
17 that brings me to other appearances.

18 **APPEARANCES:**

19 MR. GARNER: Mark Garner for VECC.

20 MR. HARPER: Bill Harper for VECC.

21 MR. RUBENSTEIN: Mark Rubenstein for the School Energy  
22 Coalition.

23 MR. SHEPHERD: Jay Shepherd, School Energy Coalition.

24 MS. FRASER: Marion Fraser, Ontario Sustainable Energy  
25 Association.

26 MR. BRETT: Good morning. Tom Brett for the Building  
27 Owners and Managers Association.

28 MS. MCKINNON: Erin McKinnon for Hydro One.

1 MR. MCEACHRAN: Jody McEachran, Hydro One.

2 MR. NETTLETON: Good morning. Gordon Nettleton,  
3 counsel to Hydro One.

4 MS. LEE: Lisa Lee, Hydro One.

5 MS. DeMARCO: Lisa DeMarco, Cary Ferguson  
6 alternatively, for Anwaatin and Energy Storage Canada.

7 MR. STEPHENSON: Richard Stephenson for the Power  
8 Workers' Union.

9 MR. BUONAGURO: Michael Buonaguro for the Balsam Lake  
10 Coalition and Arbourbrook Estates.

11 MS. POWER: Vicki Power for the Society.

12 MR. DUMKA: Bohdan Dumka for the Society.

13 MR. YAUCH: Brady Yauch with Energy Probe.

14 MR. LADANYI: Tom Ladanyi for Energy Probe.

15 MS. GIRVAN: Julie Girvan, consultant to the  
16 Consumers' Council of Canada.

17 MS. GRICE: Shelley Grice, consultant for the  
18 Association of Major Power Consumers in Ontario.

19 MR. SIDLOFSKY: I believe we have Mike McLeod on the  
20 line for the Quinte Manufacturers --

21 MR. McLEOD: Correct.

22 MR. SIDLOFSKY: -- Nicholas Copes for Balsam Lake  
23 Coalition. Is that correct, Mr. Copes?

24 MR. COPEs: Correct.

25 MR. SIDLOFSKY: Randy Aiken for Canadian Manufacturers  
26 & Exporters?

27 MR. AIKEN: Correct.

28 MR. SIDLOFSKY: And Mark Lowry for PEG. Is there



1 anyone else on the --

2 MR. HOVDE: (Inaudible)

3 MR. SIDLOFSKY: I'm sorry?

4 MR. HOVDE: Yes, I am. Making sure Dave's on the  
5 line.

6 MR. SIDLOFSKY: Okay. That's Dave Hovde? And is  
7 there anyone else on the line?

8 Okay. And I understand there are no preliminary  
9 matters this morning? So --

10 MR. NETTLETON: Actually I do have one preliminary  
11 matter --

12 MR. SIDLOFSKY: Okay.

13 **PRELIMINARY MATTERS:**

14 MR. NETTLETON: -- I apologize.

15 On Wednesday, February 21st, Mr. Warren, counsel to  
16 the City of Hamilton, wrote to me and to the Board  
17 regarding his intended participation at this technical  
18 conference and thought the best approach for his client,  
19 the City of Hamilton, was to provide written questions that  
20 were attached to his e-mail.

21 Hydro One thinks that the best way to address this  
22 would be to have this marked as an exhibit and treat it as  
23 an undertaking -- that is to say, the list of written  
24 questions, and we will then undertake to provide a response  
25 to those.

26 So if we want to mark Mr. Warren's email and questions  
27 as an exhibit and then we will, in due course, respond to  
28 those questions in writing and file those accordingly.

1 MR. SIDLOFSKY: Why don't we do this? We'll mark Mr.  
2 Warren's questions as Exhibit KT1.1. And are you giving an  
3 undertaking to provide responses?

4 MR. NETTLETON: Yes.

5 MR. SIDLOFSKY: I'll mark that as undertakingJT1.1.

6 **EXHIBIT NO. KT1.1: LETTER FROM ROBERT WARREN RE CITY**  
7 **OF HAMILTON HEARING PARTICIPATION**  
8 **UNDERTAKING NO. JT1.1: TO PROVIDE A RESPONSE TO MR.**  
9 **WARREN'S TECHNICAL CONFERENCE QUESTIONS FILED VIA**  
10 **EMAIL**

11 MR. SIDLOFSKY: Is that all, Mr. Nettleton?

12 MR. NETTLETON: Yes, thank you.

13 MR. SIDLOFSKY: Perhaps I can have you introduce your  
14 witnesses this morning.

15 **HYDRO ONE NETWORKS INC. - PANEL 1**

16 **Steve Fenrick**

17 **Samir Chhelavda**

18 **Frank D'Andrea**

19 **Joel Jodoin**

20 **Keith McDonnell**

21 MR. NETTLETON: Happy to do so. Good morning,  
22 everybody. The panel seated at the witness table is  
23 comprised of five gentlemen. The person seated closest to  
24 me is Mr. Steve Fenrick. Mr. Fenrick is the leader of  
25 economics and research with power system engineering.

26 Seated beside Mr. Fenrick is Mr. Samir Chhelavda. Mr.  
27 Chhelavda is director of corporate accounting and reporting  
28 at Hydro One. Beside Mr. Chhelavda is Mr. Frank D'Andrea.

1 Mr. D'Andrea is the vice-President of regulatory affairs  
2 and chief risk officer for Hydro One, and he is the chair  
3 of this panel. Beside Mr. D'Andrea is Mr. Joel Jodoin.  
4 Mr. Jodoin is senior financial advisor for business  
5 planning at Hydro One. And finally, Mr. Keith McDonnell is  
6 seated beside Mr. Jodoin, and Mr. McDonnell is the Director  
7 of human resources operations at Hydro One.

8 MR. SIDLOFSKY: Thank you. We're going to begin  
9 questions by Dr. Lowry and Mr. Hovde regarding custom  
10 application.

11 DR. LOWRY: David, You're going to take the lead on  
12 these early questions, am I not right?

13 **EXAMINATION BY MR. HOVDE AND DR. LOWRY:**

14 MR. HOVDE: That's fine, I will do that. These are  
15 all going to be directed to Steve Fenrick.

16 Steve, how are you doing?

17 MR. FENRICK: Hi, Dave.

18 MR. HOVDE: First, thank you for providing the working  
19 papers. I had a chance to get through some of it over the  
20 last couple days. Also, I'll note that the working papers  
21 -- some parts are going to be confidential, and it's not my  
22 intention to touch on anything that's kind of a sensitive  
23 nature. It's all going to be kind of general --

24 MR. SIDLOFSKY: Sorry, could I just interrupt you for  
25 a minute? Is there a chance you could get a bit closer to  
26 your phone? You're just not that clear on this end for our  
27 reporter.

28 [Technical interruption]

1 MR. NETTLETON: Can we get the spelling of your name,  
2 please?

3 MR. HOVDE: H-o-v-d-e.

4 MR. NETTLETON: Just for your benefit, there is a  
5 court reporter here that's transcribing what you're saying.  
6 And so we're having difficulty with the clarity of your  
7 speech. So it may be helpful if you just slow your speech  
8 pattern down for the benefit of the court reporter.

9 MR. HOVDE: Thank you for that reminder. In my review  
10 of the working papers, a number of questions came up, and  
11 as I was saying before, it's not my intention to touch on  
12 anything that's of a confidential nature. And if for some  
13 reason it gets into an area where you think I'm getting  
14 into something that's too confidential, just let me know  
15 and I'll rephrase the question.

16 In my review of the working papers, it appears that  
17 you sourced data from the benchmarking updates. In your  
18 report, you mention using yearbook data a number of times.  
19 I was wondering if you can just clarify the source of the  
20 data to update the TFP work. Namely, when was the data  
21 from the benchmarking updates used? And where were the  
22 yearbook data used?

23 MR. FENRICK: Hi, Dave. As far as the output data --  
24 let me just start. Are you referencing the Hydro One TFP  
25 study or the Ontario study?

26 MR. HOVDE: The industry study is the focus.

27 MR. FENRICK: The industry study; okay. There it was  
28 -- we used the PEG benchmarking update files. PEG updates

1 on an annual basis, the 4 GIR benchmarking results, and we  
2 used those files as the basis for the costs and outputs to  
3 update the Ontario data set.

4 MR. HOVDE: Thank you. We also noticed your comment  
5 about the -- what you termed the implausibly high, the high  
6 voltage plant additions data as reported to the -- on the  
7 RRR to the OEB. I'm curious about -- are the corrections  
8 to these data available in working papers? If not, could  
9 you provide them, and are these changes approved by HON, or  
10 is this something that you kind of got on your own?

11 MR. FENRICK: The correction for the high voltage  
12 expenses are not in our working papers, the PSE working  
13 papers, because we added high voltage in the benchmarking  
14 update. However, they are in -- there is an exhibit for  
15 updating PEG's forecasted data and those have been updated.  
16 I don't know the exhibit offhand that those high voltage  
17 corrections were made.

18 MR. HOVDE: The next question has to do with the  
19 methodology that was used in the previous industry TFP  
20 study having to do with smart meter costs. In general, my  
21 understanding of the way that that was done was that the  
22 intent was to remove all smart meter costs from the  
23 analysis.

24 And the way that that was implemented was that we put  
25 out a special data request, and we ended up getting  
26 balances from the deferral accounts for that particular  
27 item. And then we tried to figure out what the O&M  
28 expenses were associated with the smart meter accounts, and

1 then stripped those out of the analysis.

2 The questions for you are -- did that, in general  
3 terms, kind of square with the understanding of the way the  
4 old study was done? And then can you confirm that in the  
5 updated version of the industry study that you did, that  
6 any smart meter O&M expenses in, let's say, 2015 are  
7 present in the data?

8 MR. FENRICK: The answer to your first question is  
9 yes, that does square with PSE's understanding of the  
10 fourth generation IR procedure. As far as when PSE updated  
11 to 2015, the Ontario energy -- or Ontario industry TFP, we  
12 used as previously stated the PEG benchmarking updates as a  
13 data source. I understand you had a smart meter expense  
14 category, but it was set to zero. And as you mentioned  
15 with the data request, that hasn't been updated.

16 But I would say by 2012, 99 percent of the Ontario  
17 industry has already had smart meters installed. So on an  
18 ongoing basis, it would make sense to begin to have  
19 metering expenses in the TFP calculation.

20 If you go back to 2002, which is the beginning year of  
21 that study, there certainly are metering expenses embedded  
22 within the TFP. So to have a consistent series, while it  
23 probably does make some sense to exclude the initial  
24 implementation back in 2008-9, 2010, on an ongoing basis,  
25 adding in those smart meter expenses is a prudent step.

26 MR. HOVDE: I just have one follow-up to that. When  
27 you say zero out the smart meters, my understanding is that  
28 there was a smart meter adjustment factor that was in

1 place. But then there is just the underlying O&M expenses  
2 inherent in, you know, in the metering account as part of  
3 the kind of the normal triple R trial balance account. So,  
4 I mean, we did not zero out, as I understand it, that item,  
5 so my question for you is, you know, if you look at the,  
6 you know, the, whatever the metering, you know, inside the  
7 trial balance data, my understanding is that that doesn't  
8 hold any, you know, ongoing meter expenses, which of course  
9 now are, you know, smart meters for everyone. And so I'm  
10 just wondering if you understand that that particular  
11 account which is inherent in the O&M data does include  
12 smart meter expenses?

13 MR. FENRICK: When you say "that account", what did  
14 you mean by that?

15 MR. HOVDE: I mean that if you -- if you just pull  
16 down, you know, not considering any adjustments or  
17 anything, if you just pulled up a meter -- the meter  
18 accounts for -- inside the --

19 MR. NETTLETON: Excuse me, can I just interrupt?  
20 We're again having audio problems. There was a change in  
21 quality of speech. So I'm wondering if you could either  
22 increase the volume or get closer to the phone or try and  
23 improve it.

24 MR. HOVDE: Okay. I'll try. The account I'm  
25 referring to is that if you go, you know, if you look in  
26 the Accounting Procedures Handbook you will find, you know,  
27 the different account descriptions. One of those account  
28 descriptions will be for metering expenses, which these

1 days ought to include -- whatever, you know, meter expenses  
2 will be smart meter expenses at this point. And therefore,  
3 you know, any ongoing O&M expenses which will be smart  
4 meter expenses will be included in that count. And my  
5 understanding is that those are the data that you are using  
6 and that those data will then inherently include smart  
7 meter O&M expenses. I'm just wondering if that's your  
8 understanding also?

9 MR. FENRICK: Yes, that's my understanding.

10 MR. HOVDE: Okay. All right. Next question has to do  
11 with the amalgamation of Haldimand and Woodstock, and I  
12 understand that your study only went through 2015, which  
13 predates this amalgamation.

14 But would it be fair to say that the benchmarking  
15 study you did, because it did not include those two  
16 companies, does not fully represent the performance of  
17 Hydro One as it's currently constituted?

18 MR. FENRICK: That's correct, that we -- in the course  
19 of the research we only added Norfolk Power Distribution to  
20 the Hydro One definition. So, yeah, it does not include  
21 Haldimand and Woodstock, which is true that it doesn't  
22 provide the full Hydro One as it's currently constituted.

23 MR. HOVDE: The econometric work that you did used, I  
24 think it was the EVU software, and the file that was  
25 provided in the working papers was kind of in that  
26 proprietary format, and just wondering if you could  
27 undertake just to get us a text version of that code file  
28 for our review, and I'm assuming that's not confidential.



1 I mean, do you consider the code itself confidential or  
2 just the data that you've released or have agreements with  
3 other vendors?

4 MR. FENRICK: SO the EVU software package is a  
5 subscription type service. So I'm not sure if we can  
6 provide the underlying code. There actually is not -- you  
7 might be thinking that we wrote code for that software, but  
8 it's really on a GUI type interface.

9 MR. HOVDE: Okay.

10 MR. FENRICK: And so I'm not sure if there actually is  
11 any underlying code. There might well be, but I couldn't  
12 tell for you sure if there is.

13 MR. HOVDE: Okay. Then I must have misunderstood what  
14 I was looking at.

15 So the WF1 file that you provided, you know, we're  
16 unable to open that, but is that like the results of the  
17 work or can you tell me what that file represents?

18 MR. FENRICK: Yes, that's the software package where  
19 we did the econometric analysis within. So if you're able  
20 to open that -- EVU's file, it would be the econometric  
21 model in the equation put into there.

22 MR. HOVDE: Okay.

23 MR. FENRICK: And the output of that would be the  
24 econometric model and the results.

25 MR. HOVDE: Okay. I believe it is in your testimony  
26 that you described a procedure in which a distribution net  
27 plant in the benchmark year was inferred from total net  
28 plant. And what I was curious about was, was this

1 procedure required due to data limitations from the RUS7;  
2 in other words, the REC data? Because there is a  
3 shortcoming in that data where that didn't exist in the  
4 Form 1, or any -- and did you do that procedure for  
5 everyone or just for the REC data, where you didn't have  
6 all the information you might have liked, and was this done  
7 for -- if it was done that way, was it done for  
8 consistency's sake, or could you just please elaborate on  
9 that topic?

10 MR. FENRICK: Yes, so as you alluded to, the RUS Form  
11 7, which is the rural electric cooperative form that  
12 allowed us to be able to incorporate utilities that have  
13 far less dense service territories than the investor-owned  
14 utilities, so it allowed us to better capture Hydro One's  
15 distribution service territory.

16 That only has the total plant. Now, most of those  
17 utilities, I believe 99 percent of them, are distribution-  
18 only utilities, but that -- as you alluded to, the reason  
19 for that, the procedure, was because of the total plant and  
20 service being reported rather than a distribution number,  
21 so it did not allow to us do what we might typically do in  
22 an investor-owned utility data set, where we would look at  
23 the distribution, the total plant in-service, and net plant  
24 to make that benchmark and capital cost estimates. It  
25 didn't allow us to do that. So then we took the total net  
26 plant and used that as the basis for the benchmark for the  
27 cooperatives.

28 MR. HOVDE: And then for the U.S. utilities did you do

1 the same thing or did you use the, kind of the better  
2 detail for that work?

3 MR. FENRICK: By U.S. you mean the investor-owned  
4 utilities?

5 MR. HOVDE: Correct, yeah. You know, as you know, the  
6 Form 1 data does have the accumulated appreciation, which  
7 would allow you to get at net plant directly without having  
8 to use that procedure, and I'm just wondering whether or  
9 not you had used that -- whether or not you kind of used  
10 the allocation procedure where you actually had better data  
11 just for the sake of consistency or if you did something  
12 different where you had the superior information as well.

13 MR. FENRICK: For the investor-owned utilities we did  
14 the same procedure as with the rural electric cooperatives  
15 for -- as you mentioned, for consistency's sake.

16 MR. HOVDE: Okay.

17 DR. LOWRY: Steve, this is Mark, having a question for  
18 you. So what other plan do those companies have? Like you  
19 say, I mean, they're not usually in the transmission  
20 business; isn't that right?

21 MR. FENRICK: That's correct. I believe there are  
22 maybe a handful of utilities that are GT&D, but the vast  
23 majority, I would say 99 percent of them, are distribution  
24 only.

25 MR. HOVDE: Okay. The next question I have has to do  
26 with the GIS work. Now, as I understand it, you have this  
27 -- that you purchased kind of a GIS map that had the --  
28 they kind of map the utility's territories, so kind of --

1 the physical layout using GIS coordinates. And then there  
2 was -- and I wasn't clear about the other part of it where  
3 you're getting the data from some other source that has  
4 coordinates and might have, I don't know, four station or  
5 something.

6 And my general question is just that -- is that --  
7 could you just briefly go over kind of in general how this  
8 was done, what kind of software would be involved, and if I  
9 was going to try to examine this or -- how would I go about  
10 it and what kind of software would I need to do that?

11 MR. FENRICK: Yes, I can make an attempt at  
12 describing. However, for a fuller explanation as far the  
13 software required, I would have to discuss it with our GIS  
14 experts. Power system engineering has a GIS practice area,  
15 where we have experts in that area. They obviously did the  
16 GIS-type research on the variables.

17 But at a high level, what happened was -- as you  
18 mentioned, we subscribe to Platt's dataset that has the  
19 service territories of all the utilities in the U.S. and  
20 North America. We basically use that mapping to overlay  
21 those service territories onto a map and then, for instance  
22 for the four-station variable, we add another layer from  
23 GlobCover 2009 product from the European Space Agency that  
24 has basically satellite type analysis of the service areas  
25 in all of the -- in North America and, I believe, across  
26 the entire globe.

27 So using that GIS layer map laid on top of the utility  
28 service territories, we were able to calculate variables

1 such as the percentage of forestation, and also the  
2 artificial surfaces, so you know, concrete and those types  
3 of things where -- you know, what percentage of the utility  
4 service territory is covered by those specific types of  
5 service types or area types.

6 MR. HOVDE: Thank you. Is it fair to say that the GIS  
7 software that's used is actually in-house software you  
8 have, and it's nothing that I can go to -- I don't know,  
9 GIS.com and download it or anything? It's something  
10 proprietary you have?

11 MR. FENRICK: I don't know. I can't answer that,  
12 Dave, if it is proprietary or not, or if its an off-the-  
13 shelf type of software.

14 MR. HOVDE: That's good enough, that's fine.

15 DR. LOWRY: I have a question about the mapping thing,  
16 because I've seen different kind of maps for service  
17 territories, where one is just sort of a broad area in  
18 which they operate, and then the other kind of looks like  
19 almost like the branches of a tree or something where it  
20 really sticks to where they actually have distribution  
21 service. Do you know if the Platt's maps more in the  
22 flavour of a broad area, or the more detailed and typically  
23 smaller area?

24 MR. FENRICK: I believe it's more the broad area where  
25 it's the full service territory of the utilities and where  
26 they're required to serve, rather than where their actual  
27 distribution lines are.

28 MR. HOVDE: Next question has to do with the company

1 study and the input prices used for the future years.

2 As I understand your report and your responses, you  
3 pulled kind of these default values out of the forecast  
4 model, and my understanding is that those are kind of  
5 pretty simplistic. In fact, I think it's just the year-  
6 over-year growth for the previous year that was used a  
7 default value for which companies could improve upon, if  
8 they wanted to.

9 I'm wondering if -- did you explore other alternatives  
10 for that better forecast and whether or not -- is this  
11 consistent with what the company's expectations are for  
12 labour price and materials price growth?

13 MR. FENRICK: You're correct. We did use the PEG  
14 basically default values for the average weekly earnings,  
15 the GDP IPI projections as well as the asset price  
16 inflation projections. To the extent those are -- could be  
17 firmed up further, keep in mind we did our study back in  
18 2016, so I'm sure there are new projections that could be  
19 inserted there and those probably would make an update or  
20 an improvement given that data has been -- it's over a year  
21 old by now, those projections.

22 MR. HOVDE: And then you mentioned the capital. If I  
23 understand one of your responses correctly, I thought you  
24 said you were using the labour price escalation for  
25 capital, and I believe the default values and what was used  
26 for the benchmarking work was the materials price  
27 escalation. I'm just wondering if you can confirm, or take  
28 as an undertaking to look into that to see which one was

1 actually used.

2 MR. FENRICK: No undertaking needed. The index used  
3 there was the labour price escalation at 2.56 percent. We  
4 used that. We thought that was much more of an appropriate  
5 estimation of the projections for the asset price inflation  
6 than the GDP IPI, which I believe was a 1.57 percent  
7 number. Subject to check on that, but I believe that's the  
8 number there.

9 If you look back historically at the Handy Whitman  
10 indexes and basically the construction cost indexes that  
11 don't have financing costs included in them, a 1.5 percent  
12 projection is far too low. And we also looked back at  
13 PEG's work in the Oshawa PUC application, where you used an  
14 estimate there of 2.58 percent, I believe it was. So we  
15 felt that was much more in line with the reality of asset  
16 price inflation than the 1.57 percent number that was  
17 included as a default value.

18 MR. HOVDE: Thank you. Another difference between the  
19 TFP and benchmarking studies back during IRM 4 was the  
20 treatment of customer contributions, or it might be called  
21 CIAC. And my understanding is that these amounts were  
22 netted out of capital prior to all the calculations and the  
23 -- and it's also my understanding that the current capital  
24 expenditure data and the rest of the benchmarking work kind  
25 of has that piece not netted off.

26 Just wondering; did you do anything special to make a  
27 correction or adjustment for that? Can you address that  
28 question?

1 MR. FENRICK: Dave, are you relating the TFP work with  
2 the benchmarking work in that question?

3 MR. HOVDE: My main question is that -- it was first  
4 that the -- it's my understanding that the previous PSE  
5 study which you updated had CIAC or customer contributions  
6 netted off. So in other words, the capital stock was  
7 reduced to reflect that customers already paid for some of  
8 the capital, and that the plant additions from the  
9 benchmarking work, which I think you used to update the TFP  
10 study, did not net this stuff off, the customer  
11 contributions off.

12 And I'm wondering is that your understanding, or did  
13 you do some sort of adjustment for it, or just -- if you  
14 can just address that particular question.

15 MR. FENRICK: For the benchmarking -- and you're right  
16 that for the TFP work, the contributions in aid of  
17 construction were netted off. Basically the same procedure  
18 was used in the benchmarking of Hydro One, with the basis  
19 being the U.S. utilities, their data also does not include  
20 contributions in aid of construction. And so to make a  
21 consistent cost definition, we continued that netting-off  
22 of the CIAC.

23 MR. HOVDE: Next one is an econometric question --

24 DR. LOWRY: Sorry, can I interject? I wasn't clear  
25 about that.

26 So in your TFP work and you updated the industry TFP  
27 study, you used benchmarking data, but you also netted off  
28 the CIAC?



1 MR. FENRICK: For the TFP work, we used PEG's same  
2 calculations in there which in the benchmark and in the  
3 capital, netted off CIAC through that period.

4 MR. HOVDE: Just a quick follow-up on that, Steve.  
5 One of the differences you noted about the way the study  
6 was updated, you know, both the benchmarking -- both the  
7 benchmarking work done for the Board and your updated TFP  
8 study, there's a data switch that happened whereby we were  
9 able to get at, you know, gross capital additions because  
10 it was a newly reported item on the triple R, and my  
11 understanding is that after substituting that, those  
12 numbers were substituted in lieu of what was done  
13 previously, which was to take a look at the change in the  
14 plant balances to basically imputes the gross additions.  
15 And so it's not really the same -- so it really wasn't the  
16 same procedure used as before, as I understand it, and then  
17 the issue is just that if the -- you know, the question is  
18 whether or not the capital additions that you used to  
19 update the TFP was reflected, that that -- whether or not  
20 that reflected whether or not -- would -- I'm sorry.  
21 Whether or not the data you used to update the productivity  
22 study was gross or net of customer contributions.

23 MR. FENRICK: Okay. I see what you're asking about.  
24 Yes, you are correct that prior to 2013 there was the plant  
25 -- gross plant adjustment, where basically additions were  
26 imputed from the gross plant changes with, you know, with a  
27 retirement assumption and those types of things.

28 As we updated we did use the reported capital

1 additions, and to the extent that those include the  
2 contributions in aid of construction then there would be a  
3 mismatch there.

4 MR. HOVDE: Okay. This question has to do with --  
5 it's an econometric question. We had -- one of our guys  
6 looked at --

7 DR. LOWRY: Dave, I'm going to propose skipping this  
8 kind of complicated question, because the way we're going  
9 it's going to go well over an hour. Okay?

10 MR. HOVDE: [Voice cuts out] --

11 DR. LOWRY: Yeah.

12 MR. HOVDE: -- question --

13 DR. LOWRY: I'm sorry?

14 MR. HOVDE: I think you're up next.

15 DR. LOWRY: Yeah, okay. All right. Hey, Steve. Nice  
16 to be working with you on this. I've been looking forward  
17 to that. Haven't seen you for a while.

18 So let's go next to the response to OEB Staff  
19 interrogatory 25, and there is a discussion here --

20 MR. NETTLETON: Sorry, can I just interrupt. Again,  
21 for the benefit of the court reporter could you please  
22 identify who is now speaking and --

23 DR. LOWRY: Yes, surely.

24 MR. NETTLETON: Thank you.

25 DR. LOWRY: Sorry about that. This is Mark Lowry from  
26 Pacific Economics Group.

27 MR. NETTLETON: And also, it would be helpful if  
28 you're going to refer to an issue if you could please

1 identify for the record what issue number you're speaking  
2 to.

3 DR. LOWRY: This is the issue about issue number 8, is  
4 proposed industry-specific inflation factor and the  
5 proposed custom productivity factor appropriate.

6 Okay. Can I proceed?

7 MR. NETTLETON: You've got the green light from the  
8 court reporter, thanks.

9 DR. LOWRY: Okay. Thank you.

10 So in 25 the issue comes up about why there isn't a  
11 scale escalator in the revenue cap index formula. And you  
12 say in your response to part A:

13 "However, the existence of a capital factor  
14 within the escalation formula may be an adequate  
15 substitute for an output growth term."

16 And the "may be" part of that kind of caught my eye,  
17 and then you proceed to kind of work out the math of what  
18 such a scale escalator would look like.

19 And so my first question is, since you say that the  
20 capital -- you're not even stating definitively that the  
21 capital factor is an adequate substitute for a scale  
22 escalator. Would you agree that to add a scale escalator  
23 to the formula would be a reasonable alternative to paying  
24 for system expansion through the capital cost, the custom  
25 capital factor?

26 MR. FENRICK: First of all, hi, Mark. So if you look  
27 at a pure -- the pure mathematics indexing logic behind  
28 putting together an escalation mechanism, there certainly

1 should be for a revenue cap index an output-type factor.  
2 And there I did say may be or at least partially the  
3 capital factor at least partially substitutes for that.

4 I think in this proceeding Hydro One has system needs  
5 that go beyond what a pure escalation factor might produce.  
6 However, if you look at -- so you look at the capital  
7 factor, and that's what Hydro One is putting forth as far  
8 as their capital needs. I would say certainly on the OM&A  
9 escalation if you look at the math there probably should be  
10 an output escalator there that adjusts for the increased  
11 output.

12 DR. LOWRY: And a follow-on question. You worked  
13 through the logic, and the logic involves introducing into  
14 the equation an elasticity-based output index. And --  
15 which is a reasonable thing to do, but in reality when you  
16 look around North America, what they typically do in a  
17 revenue cap index is just use the number of customers. And  
18 in fact, that was done in an IR plan for Enbridge Gas  
19 Distribution just a few years ago in Ontario.

20 Would you agree that that could be a reasonable  
21 simplification of using an elasticity-based output index  
22 for the scale escalator?

23 MR. FENRICK: Basically, for a simplification, if  
24 you're looking for a simplification of the equation, that  
25 would be a reasonable one in the distribution industry,  
26 given that the number of customers is the primary cost  
27 driver for electric distribution.

28 DR. LOWRY: Okay. Now we go to OEB Staff

1 interrogatory 26, and Dave, I believe you were going to ask  
2 these questions.

3 MR. HOVDE: This is Dave Hovde again. The questions  
4 all relate to the electric utility construction price  
5 index, or EUCPI. Now, there are different EUCPIs for  
6 transmission, distribution, and substations. My  
7 understanding is that the EUCPI for power distribution was  
8 used the IRM4 work and subsequent benchmarking updates.

9 I'm just wondering what is your understanding about  
10 what is being used in -- kind of previously and what is  
11 being used in your study, and if you need to take an  
12 undertaking on that, that's fine.

13 MR. FENRICK: Dave, when you ask about what was used  
14 in my study, which study are you referring to? Because we  
15 used both the EUCPI and then the Handy Whitman. Are you  
16 referring to the Hydro One or the Ontario?

17 MR. HOVDE: Ontario.

18 MR. FENRICK: The Ontario? Yes, so for that we used  
19 the same index that the fourth-generation IR used in that.

20 MR. HOVDE: Do you understand that to be a  
21 distribution index as opposed to a transmission or other  
22 index?

23 MR. FENRICK: It's my understanding the actual one  
24 used was the T&D index, but that -- I could take that as an  
25 undertaking. I could be mistaken on that.

26 MR. HOVDE: Oh, that's fine. And if you could just --  
27 take that as an undertaking, and then if you need to  
28 clarify any other responses in response to that, that would

1 be welcome also.

2 The next question has to do with --

3 MR. SIDLOFSKY: Sorry, just before we move on to the  
4 next question, I think you've asked for an undertaking.  
5 Could you just try to describe that concisely for the  
6 panel?

7 MR. HOVDE: Sure. Please clarify which electric  
8 utility construction price index was used in the PSE work  
9 to update the industry study, and then clarify any other  
10 responses if required.

11 MR. SIDLOFSKY: And is the panel prepared to give that  
12 undertaking?

13 MR. FENRICK: Yes, we can do that.

14 MR. SIDLOFSKY: Okay. We'll mark that as J1.2 --  
15 excuse me, JT1.2.

16 **UNDERTAKING NO. JT1.2: TO CLARIFY WHICH ELECTRIC**  
17 **UTILITY CONSTRUCTION PRICE INDEX WAS USED IN THE PSE**  
18 **WORK TO UPDATE THE INDUSTRY STUDY, AND THEN CLARIFY**  
19 **ANY OTHER RESPONSES IF REQUIRED.**

20 MR. HOVDE: The next question has to do with financing  
21 costs, which was mentioned prominently in the report. My  
22 understanding, when I look at a -- there is a publication  
23 called the -- something like the capital expenditure  
24 report, or something. I can get you the exact reference if  
25 you would need one eventually. But it's my understanding  
26 that the -- they have some detail into what goes into the  
27 EUCPI calculations and under the -- their financing piece  
28 is mentioned in there, but they're only under the

1 transmission and substation indexes. I don't see one under  
2 the distribution. So it's a little uncertain to me whether  
3 or not the financing component really was in the  
4 distribution version of the EUCPI.

5 So my question -- you can add this to the undertaking,  
6 if you like to. But do you know anything about this, or  
7 could you undertake to look at this in the context of the  
8 previous undertaking?

9 MR. FENRICK: Dave, could you clarify the -- you  
10 referenced a document there.

11 MR. HOVDE: I believe it's called the capital  
12 expenditure price report, and I might be able to get you an  
13 exact reference by the time we're done here today, if that  
14 would help. It's a Statistics Canada publication that  
15 contains the electric utility price and construction price  
16 index, along with other construction price indexes, which  
17 was also discontinued around the time the EUCPI was  
18 discontinued. I'll try to get you an exact reference which  
19 I will be able to give you by the end of the questioning  
20 here.

21 And the question really is: Are you certain that the  
22 financing is part of the distribution EUCPI, and is it part  
23 of the distribution EUCPI, and of course that's only  
24 relevant if you believe you actually used the distribution  
25 EUCPI in your work.

26 MR. FENRICK: If our report, on page 24 of the PSE  
27 sole factor productivity report, we said the EUCPI -- this  
28 is page 24 -- the EUCPI also appears to contain the

1 financial costs embedded in the index. Given that the --  
2 and there on that same page, we reference that they used  
3 financing costs from the Bank of Canada in construction of  
4 the indexes.

5 We did look into this issue and frankly, it was  
6 unclear whether financing costs were included or not  
7 included. If you had a reference that clearly denotes that  
8 financing costs were not included, we would certainly take  
9 that under consideration. However, looking into the issue,  
10 it was unclear. And also given that the EUCPI index grows  
11 much less rapidly than the Handy Whitman indexes in the  
12 U.S. for construction costs gave us pause. That along with  
13 the fact that it was discontinued for -- on page 25 of our  
14 report, it says the program will be reviewed to ensure the  
15 models used in the future take into account current  
16 practices and construction. You know, for these reasons we  
17 were reluctant to use that index because it's just unclear  
18 what that index is actually measuring, and it's  
19 discontinued for further review, which is another reason  
20 for pause.

21 MR. HOVDE: In terms of which index you would use to  
22 update the discontinued EUCPI, I believe you used the Handy  
23 Whitman index for the U.S. I'm wondering, did you consider  
24 any other alternatives, in particular Canadian  
25 alternatives?

26 MR. FENRICK: We did not. We used the Handy Whitman  
27 index. It's a standard index. It's been around for  
28 decades. So that was the one we used. We did not consider



1 any other indexes.

2 MR. HOVDE: Thank you. I think we're going to go back  
3 to Mark now.

4 DR. LOWRY: Okay. So if we could move on -- this is  
5 Mark Lowry speaking -- to OEB Staff interrogatory 31. We  
6 asked you to calculate the TFP growth that is implicit in  
7 the company's cost forecast through 2022 -- well, we  
8 actually asked for the productivity calculations.

9 And we look at this, this is one of the core issues in  
10 this proceeding, that you look at your econometric  
11 projections evaluation and then at TFP as well, it seems to  
12 suggest not much degradation in your cost performance in  
13 the next few years, and yet the company is asking for  
14 substantial supplemental capital revenue at the same time,  
15 and we're trying to reconcile this in our heads and how  
16 that can all make sense.

17 With respect to this, one thing we were hoping is you  
18 could resubmit this answer adding the O&M and capital  
19 productivity separately to the total factor productivity.

20 I guess that would qualify as an undertaking, and if  
21 so I can restate that, if anyone cares.

22 MR. SIDLOFSKY: We do care.

23 MR. NETTLETON: Mark, I believe Steve is about to give  
24 a response to your question, so if you just wait.

25 DR. LOWRY: Okay.

26 MR. NETTLETON: Let's see if he can help you before we  
27 have to record --

28 MR. HOVE: Okay.

1 MR. NETTLETON: Just give Steve a minute. He is just  
2 checking.

3 MR. FENRICK: Mark, just to clarify, so in our IR  
4 response 33 for OEB Staff, we provided the partial factor  
5 productivity indexes broken down for capital and OM&A. Are  
6 you essentially asking for the projection -- basically that  
7 same table, extended?

8 DR. LOWRY: Correct. Wait a minute, is that -- that's  
9 the Ontario. You're right that the partial factor  
10 productivity indexes were submitted in response to 33, but  
11 those were for the Ontario industry. So in this case,  
12 we're saying please can you give us partial factor  
13 productivities for Hydro One's cost forecast through 2022.

14 MR. FENRICK: Yes, that's something we can certainly  
15 put together.

16 MR. SIDLOFSKY: We'll make that -- sorry, Mark.

17 DR. LOWRY: Do you want me to state that as an  
18 undertaking request?

19 MR. SIDLOFSKY: It sounded like that was a request.  
20 The panel understands the request, right.

21 DR. LOWRY: Okay.

22 MR. SIDLOFSKY: We'll make that JT1.2.

23 **UNDERTAKING NO. JT1.3: TO PROVIDE PARTIAL FACTOR**  
24 **PRODUCTIVITIES FOR HYDRO ONE'S COST FORECAST THROUGH**  
25 **2022**

26 **FOLLOW-UP QUESTIONS BY MR. SHEPHERD:**

27 MR. SHEPHERD: Can I ask a follow-up question on that?

28 MR. SIDLOFSKY: Sorry, Mr. Shepherd. That's JT1.3.

1 MR. SHEPHERD: Can I ask a follow-up question on that,  
2 Steve? In School Energy Coalition Interrogatory No. 14,  
3 you said that OM&A contributed all of the positive TFP for  
4 Hydro One -- I think this is what you said -- and without  
5 the OM&A productivity, TFP would be zero.

6 Am I right in assuming that that means capital  
7 productivity is zero, TFP for capital would be zero? Or am  
8 I missing something in the calculations? The reference is  
9 I10-SEC-14.

10 MR. FENRICK: I believe that would be correct, that if  
11 you -- if the OM&A had increased at the inflation rate  
12 rather than Hydro One held it lower than the inflation  
13 rate, if it had went to the inflation rate, yes, then the  
14 TFP would have went to zero if the OM&A expenses had been  
15 at that inflation rate, that higher rate.

16 MR. SHEPHERD: So PFP (sic) OM&A is 0.5 and your PFP  
17 capital is zero for the past history, for the 2010 to 2015,  
18 right?

19 MR. FENRICK: I believe the TFP was positive .5  
20 percent.

21 MR. SHEPHERD: But you're saying OM&A contribution is  
22 0.5, so doesn't that mean that that's the PFP as well?  
23 That was my question really.

24 MR. FENRICK: Given that there's cost shares involved  
25 so I don't believe it would be the .5 percent.

26 MR. SHEPHERD: It wouldn't be exact?

27 MR. FENRICK: Wouldn't be exact, no.

28 MR. SHEPHERD: All right. In any case, this isn't

1 responsive to the undertaking, because the undertaking is  
2 on your forecast, right?

3 MR. FENRICK: Correct. I believe Dr. Lowry is asking  
4 for the forecasted PFPs.

5 MR. SHEPHERD: Thanks very much.

6 **CONTINUED EXAMINATION BY MR. HOVDE AND DR. LOWRY:**

7 DR. LOWRY: If we could then move on to OEB Staff  
8 interrogatory 34, where this issue again arises about the  
9 input price forecast that you used in the benchmarking of  
10 the company's forecasted cost. And this is going to --  
11 potentially is an issue in the proceeding of how that's  
12 done. And I have a follow-up question about this that I  
13 suppose also qualifies as an undertaking. And that is, did  
14 Hydro One state somewhere what its own input price  
15 inflation assumptions were in making its cost forecast?  
16 And if not, could they provide those assumptions?

17 MS. LEE: If you give me a minute I'll pull the  
18 evidentiary reference for you, Mr. Lowry.

19 DR. LOWRY: Okay.

20 MS. LEE: It's actually covered in section 2.1 of the  
21 DSP. Table 31 contains the assumptions regarding the  
22 distribution cost escalation for construction and  
23 distribution cost escalation for OM&A.

24 DR. LOWRY: Great. Okay. I'm --

25 MS. LEE: Sorry, sorry, sorry to interrupt.  
26 Additionally, there -- in Table 32 you'll see the CPI  
27 assumptions and in Table 33 the exchange-rate assumptions.

28 DR. LOWRY: Okay. Is that it?

1 MS. LEE: Yes.

2 DR. LOWRY: Okay. My next -- I'm trying to be mindful  
3 of the time that we said we would take for this. I don't  
4 know if there is any dispensation to extend our questions  
5 beyond the hour, but for the time being I'm skipping over a  
6 few questions to go to the most important question.

7 The next question then that I would like to turn to is  
8 actually Schools Energy Coalition's Interrogatory No. 15,  
9 which is about another important issue in this proceeding,  
10 which is the right way of measuring the capital asset value  
11 inflation. And the question was asked: Please provide an  
12 estimate of the quantitative difference between using Handy  
13 Whitman and using EUCPI for this TFP study.

14 And so you provided what would happen to the Hydro One  
15 trend if you used the EUCPI. And as I understand you  
16 correctly, the estimated trend would decrease by 90 basis  
17 points. Am I correct in that interpretation of your  
18 answer? Because you say approximately 0.9 percent, so I  
19 took that to mean 90 basis points.

20 MR. FENRICK: I'm sure there's some rounding in there,  
21 but, yes.

22 DR. LOWRY: Okay. So I think a reasonable follow-up  
23 question to that is that -- I mean, I don't know that Mr.  
24 Shepherd and his colleague were asking just for the Hydro  
25 One study, but also for the industry study that you  
26 provided.

27 And so my follow-up question, which could be construed  
28 as an undertaking, is, could you also recompute the

1 industry productivity using the Handy Whitman index?

2 MR. FENRICK: That would be a very substantial effort,  
3 given that we used PEG's calculations and methodology up  
4 through 2012 and simply extended through 2013 and '14 and  
5 '15. I'm trying to think through the -- that would be a  
6 relatively large level of effort to redo the PEG study.

7 MR. NETTLETON: I'm just wondering if the information  
8 is available. Is there some reason why PEG could not  
9 undertake to do that themselves?

10 DR. LOWRY: Well, if it's a large effort for PSE, it  
11 would be the same size effort for us to do it, in fact  
12 probably a little bit more. I --

13 MR. NETTLETON: But, I'm sorry, I'm missing why it  
14 would be required. If you're filing evidence or  
15 participating in this proceeding, why there wouldn't be an  
16 opportunity for you to carry out the work that you think  
17 you need.

18 MR. SHEPHERD: Mr. Nettleton, when my turn comes to  
19 ask this question, I have that question too, and I was  
20 going to ask for exactly the same thing, and I do not have  
21 an expert to file it.

22 MR. NETTLETON: All the more reason to have PEG do the  
23 work, then.

24 MR. SHEPHERD: I would like the witness to tell us  
25 what the impact of the difference is on the industry study  
26 that he is comparing Hydro One to.

27 MR. NETTLETON: I think what he has told the group is  
28 that that analysis has not been done, it would take an

1 inordinate amount of work, and what I'm trying to be  
2 helpful with with respect to the question that has been  
3 posed by an expert who is testifying is whether they could  
4 do the work themselves.

5 MR. SHEPHERD: Well, and I'm sure they could, and then  
6 Mr. Fenrick will say, no, you did it wrong, and then he  
7 will have to do it anyway, so why don't we just --

8 DR. LOWRY: Yes, that is my concern. That is my  
9 concern, is that he could say that you did it wrong, and --

10 MR. SHEPHERD: We have been down this road before.

11 DR. LOWRY: -- we'd like to have his own take on this.  
12 And incidentally, I don't know that it is such a -- I don't  
13 think of this as a monumental task to replace the asset  
14 price index. It's a matter of swapping out a, you know, a  
15 few lines of code.

16 MR. HOVDE: I agree with that, Mark. I don't think it  
17 -- it would not be that big of a deal to do, in my opinion,  
18 and I think it would be pretty straightforward to do.

19 MR. NETTLETON: Well, there obviously is a difference  
20 of opinion between the experts, and Mr. Fenrick has  
21 provided his response and his views and you have provided  
22 yours. And unless Mr. Fenrick wishes to change his views  
23 that it would take an inordinate amount of work, that's the  
24 position that Hydro One is taking.

25 MR. SHEPHERD: Sorry, is this a refusal to give the  
26 undertaking?

27 MR. NETTLETON: I'm asking the witness that.

28 MR. SHEPHERD: Because I'm going to ask for the

1 undertaking too, so whether it's Mr. Lowry or me, you're  
2 being asked for the undertaking.

3 MR. FENRICK: Could I a couple questions of Mr. Hovde  
4 to see what the level of effort -- Dave, do you -- is there  
5 a file that has the -- the formulas for the fourth-  
6 generation IR proceeding as the formulas where we could  
7 simply swap out? It seemed like you indicated there is a  
8 file there that could just be swapped out. If you could  
9 provide us that file we absolutely could do that. When I  
10 gave my response I was thinking we had to redo all the  
11 formulas and the equations of the fourth-generation IR  
12 productivity study, which obviously is a large undertaking.  
13 But if you have the file already constructed and could  
14 provide that --

15 DR. LOWRY: Okay. Let me -- see, this is one of the  
16 problems of getting the working papers so late. Are you  
17 saying that you didn't actually create your own  
18 calculations of the earlier years, but you tacked on an  
19 estimate of where it would go from our original numbers?

20 MR. FENRICK: Yes, that's correct, Mark. So we took  
21 exactly what -- exactly your file from 2002 to 2012 --  
22 sorry, PEG's file, and then tacked on 2013, 2014, 2015, so  
23 we don't have necessarily a working fourth-generation IR  
24 file. We used your results and then added those three  
25 years.

26 DR. LOWRY: Okay. Well, now in that event perhaps we  
27 should withdraw this request, Dave, because maybe it is  
28 easier for us to do it. I didn't understand that. Again,



1 an awkward result of the working papers only recently being  
2 delivered.

3 MR. HOVDE: I just one real brief comment. The file  
4 is publicly available, and Steve, if you could just pull it  
5 down from the OEB website. It's -- it's --

6 MR. SIDLOFSKY: Sorry, could we just ask you to speak  
7 a little slower and more clearly there, please.

8 MR. HOVDE: Sorry, this is Dave Hovde again. The file  
9 that you would need to do the work is publicly available on  
10 the OEB website under the Renewed Regulatory Framework  
11 section. And it will be called something like TFP and BM  
12 database calculations corrected to, I think is the latest  
13 file. It will be something like that, but it will be the  
14 latest version on the website. And if you need any help to  
15 know exactly where to change the values, I can help you out  
16 with that.

17 DR. LOWRY: Dave, I think we should withdraw this  
18 undertaking, and if he wishes to challenge the  
19 recomputation, he can. He now knows where to find that  
20 code.

21 MR. SHEPHERD: Mark, it's Jay --

22 DR. LOWRY: And then you can ask whatever you like,  
23 Jay.

24 MR. SHEPHERD: I wonder whether the suggestion that  
25 one of you do the calculation and the other one look at it  
26 and agree to it would be the best for everybody. It  
27 doesn't sound like it's complicated. It sounds like --

28 DR. LOWRY: I think it's best for to us do it and he

1 is free to review the work.

2 MR. SHEPHERD: All I'm suggesting is maybe Dave can  
3 get on the phone with Steve and work it out.

4 DR. LOWRY: We'll work it out.

5 MR. SHEPHERD: Thank you.

6 MS. DeMARCO: I'm sorry, if I can just intervene.  
7 It's Lisa DeMarco. Can I be clear on precisely what that  
8 undertaking was, or was not?

9 MR. SIDLOFSKY: It's not an undertaking, is my  
10 understanding. From that last exchange, PEG is going to do  
11 the work and discuss it with PSE and they're going to try  
12 to come to some sort of meeting of the minds as to the  
13 correctness of that.

14 **FOLLOW-UP QUESTIONS BY MR. SHEPHERD:**

15 MR. SHEPHERD: Can I ask a follow-up question before  
16 we move on?

17 MR. SIDLOFSKY: Sure.

18 MR. SHEPHERD: Steve, in that same School Energy  
19 Coalition Interrogatory No.15 I10-SEC-15, where you talked  
20 about the 0.9 percent difference in productivity for Hydro  
21 One, if you use Handy Whitman instead of EUCPI, am I right  
22 in understanding that because Handy Whitman is an industry  
23 wide index, the impact on the industry TFP is going to be  
24 in that same ballpark of 0.9 percent? Am I right?

25 MR. FENRICK: Just to clarify, we used the North  
26 Atlantic Handy Whitman index, so it's not the full U.S.  
27 industry. But it is the distribution industry one.  
28 Likely, if you forced me to answer, it would likely be in

1 that ballpark. But with cost shares and things, I couldn't  
2 give you the exact answer.

3 MR. SHEPHERD: If we're thinking bigger than a bread  
4 box, we know it's going to be something like that?

5 MR. FENRICK: Again, that would be my estimate.

6 MR. SHEPHERD: Thank you.

7 DR. LOWRY: We're already at 9:48, or 10:48 your time,  
8 so I'm going to ask before I proceed how much more time are  
9 you comfortable giving us for questions?

10 MR. SIDLOFSKY: How much do you think you need?

11 DR. LOWRY: To ask all the questions might take half  
12 hour. To parse them down a little bit or pare them down a  
13 little bit, I could probably make do with about fifteen  
14 minutes.

15 MR. SIDLOFSKY: Personally, I'm okay with fifteen  
16 minutes to a half hour. I think the questions are relevant  
17 so perhaps we can just continue with those.

18 **CONTINUED EXAMINATION BY MR. HOVDE AND DR. LOWRY:**

19 DR. LOWRY: Okay. Even then, I'm not sure how long  
20 it's going to take, so I'll go with the most essential  
21 questions. So I'm going to jump around a little bit, and  
22 the next thing I'm going to ask is OEB Staff Interrogatory  
23 No.43. This again is Mark Lowry talking, and this one is  
24 about the business conditions variables that are used in  
25 the study. I'll give you a moment to find that.

26 MR. SHEPHERD: It's I10, issue 10.

27 DR. LOWRY: Yes, issue 10, our program-based cost  
28 productivity and benchmarking studies filed by Hydro One

1 appropriate.

2 MR. NETTLETON: Can you please just wait for a minute?

3 We're calling up the interrogatory.

4 DR. LOWRY: Sure.

5 MR. NETTLETON: Thank you. Thank you, we have it now  
6 on the screen.

7 DR. LOWRY: In response to part A of that question,  
8 you talk about system peaks, and much of your answer is  
9 about whether or not the system peaks from the RECs are  
10 coincident or non-coincident, but a little -- an issue got  
11 left out of the response, and that is how you handle the  
12 system peaks of the investor-owned U.S. utilities.

13 Did you make any adjustment to those system peaks in  
14 this benchmarking work?

15 MR. FENRICK: No, we did not. We used the Form 1  
16 system peak data reported that was for the entire system  
17 peaks.

18 DR. LOWRY: What do you mean when you say entire  
19 system peaks?

20 MR. FENRICK: I believe the actual verbiage in the  
21 FERC Form 1 is total system peaks.

22 DR. LOWRY: What system are you talking about?

23 MR. FENRICK: The system -- the utility in question,  
24 whatever utility it is that the observation is from.

25 DR. LOWRY: Is it for the distribution system, or is  
26 it for the transmission system?

27 MR. FENRICK: The FERC Form 1 simply says total  
28 system. It doesn't delineate between distribution and

1 transmission, to my knowledge.

2 DR. LOWRY: Okay. Next question. You say that you  
3 used an employment cost index as the labour price index for  
4 Hydro One in the benchmarking work. And I assume that's  
5 because there was one available for total compensation,  
6 which is not available in Canada; is that right?

7 MR. FENRICK: That's one rationale. The second is I  
8 felt it was more consistent to use the same escalation  
9 index for Hydro One as the rest of the sample. I wasn't  
10 comfortable using a different escalation index for the one  
11 studied utility compared to the rest of the sample.

12 DR. LOWRY: I believe you didn't make the mention here  
13 that you did when you were talking, for example, about the  
14 GDP PI that for -- it seemed like for every year you were  
15 converting it to Canadian dollars using PPPs. Did you do  
16 that for the ECI as you did for these other price indexes?

17 MR. FENRICK: Yes. We did convert into the Canadian  
18 using the purchasing price parities. I would also add to  
19 that. So that was simply for the escalation part of the  
20 benchmarking study for the levelization, where we're  
21 looking at Hydro One's wage levels compared to every other  
22 U.S. utility's wage levels. There we used Canadian census  
23 data to construct what each occupation -- what wage level  
24 it is and put together a composite for that wage level, as  
25 well as all the U.S. utilities.

26 For instance, if you're serving New York City, you're  
27 going to have a higher wage level than Madison, Wisconsin.  
28 So we did that. That was like a levelization -- it was a

1 Canadian-specific levelization. It was only for the  
2 escalation method that we used the ECI.

3 DR. LOWRY: Speaking of those levelizations, did you  
4 use -- how did you levelize the REC data? How did you come  
5 up with input price levels for the REC data?

6 MR. FENRICK: Same procedures as with the investor-  
7 owned utilities, and Hydro One, where we looked at Bureau  
8 of Labour statistics, composites of what occupations are  
9 aggregated to make a transmission and distribution utility,  
10 you know, so the percentage of management positions,  
11 percent of what -- you know, a whole host of occupations.  
12 And we mapped that to the specific cities served by the  
13 utilities and then constructed it in the same manner.

14 DR. LOWRY: Now, speaking of the specific cities, did  
15 you do that for Hydro One as well? I know there are a lot  
16 of cities served. Or did you use just Ontario numbers?

17 MR. FENRICK: Just Ontario numbers. We basically said  
18 Hydro One serves all of Ontario and used Ontario numbers.

19 DR. LOWRY: Is it reasonable to assume that the wage  
20 rates paid by Hydro One are reasonably approximated by  
21 those for the province in view of the fact that it doesn't  
22 serve Windsor or the Toronto area or the Ottawa area?

23 MR. FENRICK: Yes, I think that is a reasonable  
24 assumption.

25 DR. LOWRY: Okay. Now, my next question, something  
26 caught my eye when I looked at that table, data set  
27 averages for most recent year. And I know that you  
28 included the RECs in the study to add more companies that

1 had low customer density and perhaps for a few other  
2 reasons, more rural in general. But it caught my eye that  
3 the value of the square kilometre per customer variable was  
4 0.765 for Hydro One and was 0.159 for the RECs. And, you  
5 know, if you're comparing Hydro One -- and now we're  
6 talking the new Hydro One that's acquired, you know, a lot  
7 more communities than they had in the past that aren't in  
8 such remote areas -- it just surprised me that Hydro One's  
9 value for that was so much higher than that of the RECs.

10 And so one question I have is, can you, you know,  
11 comment on the reasonableness of that; but secondly, it  
12 gets me to wondering about how square kilometres are  
13 calculated for Hydro One compared to how they're calculated  
14 for the RECs and for other companies in the U.S. part of  
15 the sample.

16 And it kind of gets back to the same area: Are you  
17 just counting a service territory defined as, you know,  
18 pretty close to where the wires are, or is it a broad  
19 region where in fact, you know, there are some pretty big  
20 chunks of territory where there are very few distribution  
21 wires?

22 MR. FENRICK: The first comment I'd make is, well,  
23 yes, Hydro One's value is .765 and the REC average value is  
24 .159. There is certainly diversity in that REC value.  
25 That's an average. There's rural electric cooperatives  
26 that are below that number and then also well above that  
27 number, and so --

28 DR. LOWRY: Could I just ask about that, Steve?

1 Because I didn't look real closely at that REC list. I  
2 mean, are there, you know, a lot of RECs from the rural  
3 east that are -- you know, where things are not quite as  
4 spread out that would pull that number down? I was  
5 thinking of the RECs as being more out in North Dakota or  
6 something.

7 MR. FENRICK: Right. There are -- there's 900-some  
8 RECs in the U.S., so there's a huge variance, if you will,  
9 of density from, as you mentioned, some on the east coast  
10 that have higher density values and then there are  
11 certainly ones that are much lower density. So it is a  
12 mixed bag.

13 I'm trying to think of -- there was an IR that asked  
14 about these conditions and how Hydro One compares. And  
15 there were rural electric cooperatives that were less dense  
16 than Hydro One when we examined that.

17 DR. LOWRY: So then can you address how Hydro One  
18 estimated its service territory?

19 MR. FENRICK: This gets to a prior answer, where it  
20 was the broad definition of the service territory of Hydro  
21 One. If you think about the fact they have to -- you know,  
22 maybe there are small little pockets of customers, but  
23 that's an enormous cost driver for Hydro One to be serving  
24 those pockets throughout its service territory. You know,  
25 it's got to have lines to run to those customers and  
26 provide service.

27 And so while you're right, there are probably some  
28 land areas in that that there are no customers, you know,



1 where there are pockets and there's a few customers here  
2 and a few customers there, that's an enormous cost driver  
3 to Hydro One and is rightly put into the econometric model  
4 that way.

5 DR. LOWRY: So the square miles that was put in  
6 for -- in calculating this variable for Hydro One, did that  
7 come off of the GPS work? Or was this an independent  
8 calculation?

9 MR. FENRICK: Just to clarify, GIS -- it was the GIS  
10 work that we used to -- and it was the same Platt's data  
11 that we used for Hydro One as well as the rest of the  
12 sample. So there wasn't a Hydro One estimate. It was the  
13 -- using the GIS mapping to be consistent from Hydro One  
14 and the rest of the U.S. sample.

15 DR. LOWRY: Okay.

16 MR. NETTLETON: Mark, it's Gord Nettleton. Just one  
17 clarification that I would point out that was a premise to  
18 the -- I think a premise to your question related to the  
19 acquisitions, that Hydro One acquired utilities that Hydro One  
20 has obtained. I'm just wanting to make sure that we're all  
21 on the same page, that the acquisitions are not being  
22 integrated into Hydro One from a rate-making perspective  
23 until midway through this rate period and certainly would  
24 not have been reflected in the 2015 data that we're  
25 speaking of here.

26 MR. SHEPHERD: Can I just interject there, Mark,  
27 before you respond. There are, of course, 88 acquisitions  
28 prior to that, right? And those are integrated.

1 MR. NETTLETON: Yes.

2 MR. SHEPHERD: And they're all small towns, exactly  
3 what Mr. Lowry was talking about. That's -- I just wanted  
4 to clarify that. Thanks, Mark.

5 DR. LOWRY: Okay. Sorry, I'm looking through here  
6 just trying to see what the best use of the next 15 minutes  
7 is.

8 OEB Staff Interrogatory No. 41 next, issue 10. Let me  
9 know when you're ready.

10 MR. FENRICK: I think we're ready, Mark.

11 DR. LOWRY: Okay. So the comment here was, your  
12 answer to part E, is you state "the pension and benefit  
13 expenses are not itemized on Form 7." And that prompts me  
14 to ask, well, is this then the reason that pension and  
15 benefits expenses are included in the benchmarking study?

16 MR. FENRICK: It's certainly one of the reasons. We  
17 couldn't exclude the pension and benefits from the rural  
18 electric cooperatives. We also, looking back at the  
19 Toronto Hydro custom incentive regulation proceeding,  
20 excluding pensions wasn't done by either us or PEG in the  
21 reply to our study. So using that as basis, we didn't  
22 exclude the pensions and benefits.

23 DR. LOWRY: But isn't it the case that Hydro One is  
24 proposing to Y factor pension expenses, so that the price  
25 cap -- the revenue cap index does not apply to pensions?

26 MR. NETTLETON: Mark, just for clarification, are you  
27 referring to the reg asset?

28 DR. LOWRY: That may be how it's termed, because I

1 notice in the proposal you don't talk about Y factors. But  
2 then you have a section about deferral and variance  
3 accounts, and you may have used the term reg asset for  
4 that. But I believe you are proposing separate treatment  
5 of pension and benefit expenses of variance accounts so on.  
6 is that right?

7 MR. NETTLETON: Sorry, Mark, thank you for the  
8 clarification. You have some puzzled looks from the  
9 witnesses and I think that's because the area is probably  
10 best answered by a different witness. But because it is  
11 touching on pensions and benefits, that might be Mr.  
12 Chhelavda's area of expertise. For Mr. Chhelavda's  
13 benefit, could you restate the question?

14 DR. LOWRY: Isn't it the case that pension and other  
15 benefit expenses are not addressed by the revenue cap  
16 index, but instead addressed with deferral and variance  
17 accounts?

18 MR. CHHELAVDA: I'll try to answer this question as I  
19 understand it, but the only portion of pension and benefit  
20 costs that would go to regulatory accounts would be the  
21 difference between our forecast and actual. So that being  
22 said, the pension benefit costs -- I think you alluded to  
23 the fact that it's being treated as a Y factor. The answer  
24 would be no. It's only the difference between what actual  
25 costs are versus the forecast in the application.

26 DR. LOWRY: Okay. I don't see how -- I don't see that  
27 distinction.

28 So my next question is -- it seems that a lot of the

1 methodology is explained by the limitations of the REC  
2 data, and the REC data doesn't even go to the end of the  
3 sample period. So prompting me to wonder how much of the  
4 cost of the study -- not asking what the cost was, but how  
5 much was devoted to the inclusion of this REC data?

6 MR. FENRICK: As far as basically the level of effort  
7 that we devoted towards the REC data; is that basically  
8 what you're asking, relative to the rest of the effort in  
9 the benchmarking study? I don't have an exact percentage.  
10 But I would say a considerable amount of time was devoted  
11 to collecting the rural electric cooperative data set and  
12 that's the 300-some utilities that we added to the data  
13 set. So that was a substantial effort.

14 I would also say one that I believe was very important  
15 to putting together a study for Hydro One, given just the  
16 rural characteristics exhibited by Hydro One -- you know,  
17 if you look at the investor-owned utilities in the U.S. as  
18 well as the other distributors in Ontario, there is no  
19 utility that exhibits those type of characteristics.

20 DR. LOWRY: My next question is about the benchmark  
21 year adjustment and that is discussed in your response to  
22 OEB Staff Interrogatory No. 42, which pertains to issue 10.

23 MR. FENRICK: Okay.

24 DR. LOWRY: So it first talks about benchmarking as  
25 you explained in your response to part C is 2002 for Hydro  
26 One. But for the RECs, you could go back to 1995 and for  
27 the U.S. utilities, you say that you can go back to 1988.  
28 But nonetheless, you used 2002 as the benchmark year for

1 everyone, which is a pretty recent year for that.

2 Would you agree that in general, the 2002 benchmark  
3 year is going to -- just in general, is going to compromise  
4 the accuracy of a total cost benchmarking study?

5 MR. FENRICK: As we answered in part D of that  
6 interrogatory. PSE believed having a consistent benchmark  
7 year across the Hydro One and the rest of the sample  
8 provided the best and most accurate study. So I disagree  
9 with the premise in that question.

10 DR. LOWRY: Well, you say you disagree with the  
11 premise. But your actual answer to -- part D was does the  
12 use of the 2002 benchmark year reduce the accuracy, and you  
13 said yes, it does, yes it likely does.

14 MR. NETTLETON: It's Gord Nettleton. It strikes me  
15 that this line of questioning is broaching on testing the  
16 evidence as opposed to seeking clarifications, and it's  
17 sounding a lot like cross-examination. I'm just wondering  
18 if there is a clarification you're seeking regarding the  
19 answers that have been provided.

20 DR. LOWRY: Okay. Let me go on to my next question,  
21 and if you still feel that way, you can lodge a protest.  
22 As Mr. Fenrick just said, or he says in response to part D  
23 that if you had -- he acknowledges that using the 2002  
24 benchmark year does reduce the accuracy. But that he says  
25 it's necessary in order to not introduce a bias into the  
26 study.

27 So here's my question: How can making data -- how can  
28 making data more accurate introduce a bias into the study?

1 In other words, by using the earliest benchmark year  
2 available for each utility, how does being more accurate  
3 mean bias?

4 MR. FENRICK: Just to clarify, when you said we're  
5 agreed on the accuracy, I agreed on the accuracy of the  
6 estimated capital cost for U.S. utilities, not on the  
7 accuracy of the study itself. I just want to clarify my  
8 answer in part D that when I said yes, the interrogatory  
9 asked the accuracy of the U.S. capital costs, not how to  
10 produce the most accurate study.

11 So when I said in part D that yes, it likely does,  
12 having an earlier benchmark year is better as far as  
13 calculating capital costs for the U.S. utilities. That  
14 certainly would be the preferred approach, and if Hydro One  
15 had had data going back before 2002, that is certainly the  
16 approach we would have made.

17 However, given that Hydro One has a constraint and  
18 2002 is the earliest benchmark year, we believed it was a  
19 more consistent study to have everyone start in the exact  
20 same benchmark year. Otherwise it does certainly -- it  
21 could introduce a potential bias, an unknown one; maybe  
22 depreciation rates changed from 1988 to 2002. There was  
23 technology advances, you know, a whole host of unknown  
24 things. So we just felt, put everyone on the same playing  
25 field, have the calculations be consistent, and add the  
26 same benchmark year to avoid any of that potential bias  
27 issue.

28 DR. LOWRY: But as you say, you're not sure what bias

1 is introduced by making the data more accurate. There  
2 might be a bias, you're saying; is that right?

3 MR. FENRICK: Right. We're basically saying in part  
4 D, introducing a potential bias into the study. So we're  
5 not saying definitively that there is a bias. We just --  
6 we're more comfortable putting every -- making the  
7 calculations the same for the entire sample, including  
8 Hydro One, to avoid that potential issue.

9 DR. LOWRY: Now --

10 MR. SHEPHERD: Can I ask a follow-up to that, Mark?

11 DR. LOWRY: Yeah, sure.

12 **FOLLOW-UP QUESTIONS BY MR. SHEPHERD:**

13 MR. SHEPHERD: Did you calculate the impact of going  
14 to 2002 instead of 1988 or 1995? Because normally you  
15 would do that, right?

16 MR. FENRICK: I do not believe we did that in this --

17 MR. SHEPHERD: Can you undertake to check and see?

18 MR. FENRICK: I'm 99 percent sure we did not examine  
19 that, given -- sometimes we would examine what that would  
20 do. We did not in this case.

21 MR. SHEPHERD: Is it difficult to do?

22 MR. FENRICK: To gather the data of going back to 1988  
23 or -- and the rural electric cooperative data going back to  
24 1995, and then you have to check 380 utilities for all  
25 those observations, so, yeah, it is -- I mean, it would be  
26 a considerable amount of work, which is why we didn't --

27 MR. SHEPHERD: Okay.

28 MR. FENRICK: We basically started with the

1 assumption, this is how we were going to do the study, so  
2 we didn't test and cherry-pick what might be the best start  
3 year. We said 2002 is the most consistent and we went with  
4 that.

5 MR. SHEPHERD: Thank you.

6 **CONTINUED EXAMINATION BY MR. HOVDE AND DR. LOWRY:**

7 DR. LOWRY: But had you previously -- I can understand  
8 why you might not have gathered the data for the RECs, but  
9 had you previously gathered the requisite data for the U.S.  
10 IOUs back to the 1988 benchmark year that you mentioned?

11 MR. FENRICK: We certainly have that data for other  
12 projects that we've done, other benchmarking projects. I  
13 don't believe we gathered it specifically for this project.  
14 We do have that data around, but not put together for this  
15 project.

16 DR. LOWRY: Is it your understanding that when the OEB  
17 does its benchmarking to set the stretch factors that it  
18 uses a data set that uses the earliest benchmark year where  
19 available?

20 MR. FENRICK: Yes, that's my understanding, that in  
21 the fourth-generation incentive regulation proceeding there  
22 was two possible benchmarks: the 1989 benchmark year or  
23 the 2002 benchmark year for both of those. I would say  
24 1989, the vast majority, I believe, subject to check,  
25 had -- was the benchmark year -- for most, though, was  
26 1989, and then there was a handful of utilities that was  
27 2002. And so there, you know, the 2002 was basically an  
28 accommodation that the data wasn't available to go back to



1 1989. Otherwise I would assume when PEG did the study they  
2 would have started in 1989 for all of the distributors if  
3 that data was available.

4 MR. NETTLETON: Mr. Sidlofsky, I'm going to suggest  
5 that -- it's now after 11:15. The break that was  
6 originally anticipated was to be at eleven o'clock, and I  
7 would like to have a break for my witnesses, please.

8 MR. SIDLOFSKY: I am going to call a break for now.  
9 But Mr. Lowry, how much longer do you think you're going to  
10 be?

11 DR. LOWRY: I'm trying to be -- pare my questions. I  
12 could ask one more question, or you --

13 MR. SIDLOFSKY: Tell you what, why don't we take a  
14 break now. It's just coming up on 20 after 11:00. We'll  
15 take a break until 20 to 12:00. In that time, Mr. Lowry,  
16 if could you check your remaining questions and see what  
17 you feel you need to ask to finish off.

18 DR. LOWRY: Okay.

19 MR. SIDLOFSKY: Thanks.

20 DR. LOWRY: Yes, I think there's just one. All right.  
21 Thank you very much.

22 MR. SIDLOFSKY: Thank you.

23 --- Recess taken at 11:20 a.m.

24 --- On resuming at 11:45 a.m.

25 MR. SIDLOFSKY: My understanding is Dr. Lowry has one  
26 more question related to the custom application. After  
27 that is concluded, we're going to be moving to Mr. Shepherd  
28 for Schools, who has questions for PSE as well. So Dr.

1 Lowry, are you still there?

2 DR. LOWRY: Yes.

3 MR. SIDLOFSKY: Great.

4 DR. LOWRY: Okay. I'll try to keep this real quick.  
5 So the reference now is I10-Staff-39, which discusses --  
6 gets back again to this issue of the appropriate asset  
7 value deflator for the productivity index and the  
8 benchmarking work. And we had a previous round of  
9 questions surrounding what would happen if you used the  
10 Handy Whitman index to measure the productivity trend of  
11 the Ontario power distributors, it being noted that the  
12 productivity numbers that we get for -- that have been  
13 coming up from Ontario using the EUCPI are a good bit  
14 slower than those in the United States.

15 And Mr. Fenrick says, in response to part A of this  
16 question, that PSE believes that the EUCPI is not an  
17 appropriate inflation measure of construction costs and  
18 will distort measured TFP trends and measured input price  
19 inflation.

20 But then he goes on to say now that supposing  
21 alternatively that you use the Handy Whitman index, or  
22 presumably any other asset price index in the calculation  
23 of the industry productivity, and he then goes on to say  
24 that then there would be a need to compute an input price  
25 differential. And that prompts a couple of questions from  
26 me.

27 In view of the fact -- here's question number one. In  
28 view of the fact that the proposed inflation measure

1 includes a labour price index, and that the capital cost --  
2 custom capital factor is going to be updated to reflect any  
3 change in the cost of capital in a few years' time, do you  
4 believe that it's appropriate to do an input price  
5 differential calculation whatever the asset price index is?

6 MR. FENRICK: Yes, I would still be of that opinion.  
7 When you say there is going to be a cost of capital update,  
8 I believe that's on the weighted average cost of capital,  
9 so not the actual asset price inflation of what actual  
10 assets cost and how that's likely to increase over time.  
11 So the cost of a transformer or conductor or a pole, those  
12 types of costs I believe are not going to be updated in the  
13 middle of the CIR period.

14 So having an appropriate inflation price differential  
15 would -- one that matches the productivity factor would  
16 still be appropriate.

17 DR. LOWRY: Okay. So if that is your belief, why did  
18 you not undertake that exercise in your evidence?

19 MR. FENRICK: Essentially, it wasn't in our scope to  
20 look at an input price differential. Our scope was, first  
21 of all, mandated by the Board to calculate Hydro One's own  
22 total factor productivity. Then through the course of the  
23 project, we simply updated the fourth generation IR TFP  
24 estimates for 2014, 2014, 2015 without changing the  
25 methodology, except for the couple of things we've noted as  
26 far as the EUCPI be being discontinued.

27 So I believe that might best serve if there is some  
28 sort of fifth generation incentive regulation proceeding,

1 that that issue should be explored. But it wasn't in our  
2 purview for this application.

3 DR. LOWRY: And that's my last question. Thank you  
4 very much.

5 MR. SIDLOFSKY: Thanks, Dr. Lowry. Mr. Shepherd?

6 **EXAMINATION BY MR. SHEPHERD:**

7 MR. SHEPHERD: Steve knows me. I don't think at this  
8 point I have any questions for anyone else.

9 My first question is on I10-SEC-10, and I want to  
10 start by asking a couple of questions about the attachment.  
11 I'm going to come back to part C in a second, but I want to  
12 ask some questions about the attachment.

13 On page 2 of the attachment, the term proposal is  
14 defined. Is that in the evidence, the proposal? I'm going  
15 to ask for a bunch of documents and what I'm going to ask  
16 you to do for all of these is to undertake to either  
17 provide us with the reference if it's in the evidence --  
18 some of them might be; I looked, but I couldn't find it --  
19 or provide us with the document.

20 So the first one is this proposal identified on  
21 page 2. So unless you know whether it's in the evidence,  
22 can you undertake to provide that, please?

23 MR. FENRICK: Mr. Shepherd, I believe the proposal  
24 refers to the statement of work which is further on in that  
25 document.

26 MR. SHEPHERD: No, I'm not looking for the statement  
27 of work. I think the proposal is your original submission  
28 in response to the RFP. That's what I'm looking for.

1 MR. FENRICK: Subject to check, I would have to look  
2 at if that proposal exists, or whether that statement of  
3 work served as the proposal. I'm not a hundred percent  
4 certain if there is a separate document available.

5 MR. SHEPHERD: The statement of work that's attached  
6 to this would be noncompliant with the RFP document. So  
7 I'm assuming that there is something different that was  
8 compliant with the RFP documents.

9 MR. FENWICK: Subject to check.

10 MR. SHEPHERD: Will you undertake to provide that?

11 MR. FENRICK: Yes.

12 MR. SIDLOFSKY: JT1.4.

13 **UNDERTAKING NO. JT1.4: WITH REFERENCE TO THE TERM**  
14 **"PROPOSAL" ON EXHIBIT I10-SEC-10, ATTACHMENT PAGE 2,**  
15 **TO PROVIDE THE PROPOSAL'S EVIDENTIARY REFERENCE IF IT**  
16 **IS FILED OR TO PROVIDE A COPY**

17 MR. SHEPHERD: On the next page, page 3, there is a  
18 document entitled purchase order. I think it's defined  
19 here somewhere -- no, not even defined, just referred to.  
20 This is under 5 A, you see that? "The contract price shall  
21 be as referenced in the purchase order."

22 Now, if all the purchase order does is just set out  
23 the price, I don't need to see it. But normally purchase  
24 orders do more than that, so I'm going to ask you to  
25 undertake to provide the purchase order, please. That I'm  
26 sure is not in the evidence.

27 MR. NETTLETON: If you give us one minute, Mr.  
28 Shepherd? We're checking on your memory.

1 We will undertake to check, or to provide the purchase  
2 order.

3 MR. SHEPHERD: Thank you.

4 MR. SIDLOFSKY: Just to keep track of these, that's  
5 JT1.5.

6 **UNDERTAKING NO. JT1.5: WITH REFERENCE TO A "PURCHASE**  
7 **ORDER" MENTIONED ON EXHIBIT I10-SEC-10, ATTACHMENT**  
8 **PAGE 3, TO PROVIDE THE PURCHASE ORDER'S EVIDENTIARY**  
9 **REFERENCE IF IT IS FILED OR TO PROVIDE A COPY**

10 MR. SHEPHERD: Sure. Then in the statement of work,  
11 which is attachment 2, I have a number of documents I need.  
12 But I want to ask you about a statement in the statement of  
13 work in section 2.1. You'll see where it says in the third  
14 paragraph there, it says:

15 "Our project plan remains flexible and based on  
16 the needs of Hydro One."

17 Does that refer only to the operational components,  
18 timing and stuff like that? Because one could read it as  
19 we'll do whatever you tell us to do. Or you could read it  
20 as if you want things faster or slower or in a different  
21 order we can do that. Which is it, or neither?

22 MR. FENRICK: It certainly refers to the timeline of  
23 the project. I would say it also -- this is a case of  
24 that, where we added research to the scope, as far as  
25 looking at the Ontario TFP as well as the benchmarking  
26 evaluation.

27 I believe this first scope of work was focused only on  
28 Hydro One's TFP evaluation. In the course Hydro One

1 decided that an Ontario TFP update as well as benchmarking  
2 would be useful, and so it refers to those needs as well.

3 MR. SHEPHERD: Okay. I understand. So then on the  
4 next page it talks about the steps in the process. And the  
5 second step here is, prepare a draft study proposal, which  
6 is also indeed in one of your later documents. And that  
7 draft study proposal is not in the evidence, so I wonder if  
8 you could provide that, please.

9 MR. FENRICK: Yes, we can provide that.

10 MR. SHEPHERD: Thank you. Then --

11 MR. SIDLOFSKY: Sorry, JT1.6.

12 **UNDERTAKING NO. JT1.6: TO PROVIDE THE DRAFT STUDY**  
13 **PROPOSAL.**

14 MR. SHEPHERD: Sorry. I'm just so excited.

15 If you look at number 7 there, you then worked with  
16 your own engineering people -- you're not an engineer,  
17 right, Mr. Fenrick?

18 MR. FENRICK: That's correct. I'm a trained  
19 economist.

20 MR. SHEPHERD: Okay. Economists are good too.

21 MR. FENRICK: I appreciate that.

22 MR. SHEPHERD: But you worked with your own  
23 engineering people at PSE and with Hydro One to produce a  
24 list of plausible variables; right?

25 MR. FENRICK: Right. As far as discussions. I'm not  
26 sure if we actually produced an actual list, but there were  
27 certainly discussions with the engineering and Hydro One.

28 MR. SHEPHERD: Well, here is -- so here is what I'm

1 looking for. I'm looking at the list before you cut out  
2 all the stuff that you decided wasn't -- weren't  
3 appropriate variables. What's the menu that you chose from  
4 to get to the ones you ended up with?

5 MR. FENRICK: Subject to check, I'm not sure if an  
6 actual physical list exists of the variables. There was  
7 ongoing discussions, and frankly, in our benchmarking  
8 practice for other clients, we have ongoing discussions  
9 with the engineers at PSE, so I don't know if there is a  
10 physical variable list that exists --

11 MR. SHEPHERD: Well, so here's what I'm going to ask  
12 you to undertake, is to either look and see if there is a  
13 list or something that can help us to understand what you  
14 started with, or prepare one, if that's possible, of the  
15 variables that were considered, and if neither is possible  
16 just say so. Can you do that?

17 MR. FENRICK: Yes, we can do that.

18 MR. SIDLOFSKY: JT1.7.

19 **UNDERTAKING NO. JT1.7: TO PROVIDE, OR PREPARE AND**  
20 **PROVIDE, A LIST OF VARIABLES THAT WERE CONSIDERED, OR**  
21 **TO ADVISE IF NEITHER IS POSSIBLE.**

22 MR. SHEPHERD: Then number 13 here is prepare the  
23 draft TFP study and preliminary results. And that's not in  
24 the evidence, right?

25 MR. FENRICK: That's correct.

26 MR. SHEPHERD: And so I wonder if you could provide  
27 that then?

28 MR. NETTLETON: I'm going to ask that the witness not



1 answer or provide the undertaking on the basis that the  
2 evidence that Hydro One is relying on is the study, the  
3 final study. That is the application that's before the  
4 Board. And consistent with how Hydro One has responded to  
5 other requests of this nature of seeking draft reports,  
6 draft studies from third-party experts, we have declined to  
7 provide that information. And on that basis we are -- I am  
8 advising the witness to do the same and take the approach  
9 the same.

10 MR. SHEPHERD: Mr. Nettleton, our position in the  
11 hearing is going to be that Mr. Fenrick is not qualified as  
12 an expert because he is not independent. We're looking for  
13 -- and I was going to come to part C of this same  
14 interrogatory response, which was a refusal to provide the  
15 feedback that you gave to him. We're looking for that  
16 information because that will tell or help the Board  
17 understand whether Mr. Fenrick's evidence is in fact  
18 independent or not. And so if you refuse to --

19 MR. NETTLETON: I don't --

20 MR. SHEPHERD: I'm not finished.

21 MR. NETTLETON: Well, I am, and I'm telling you that  
22 this is a matter that we're wasting time on. There is an  
23 objection. It's not going to be resolved here, Mr.  
24 Shepherd. I would suggest that the matter be taken to the  
25 Board to have the Board decide.

26 MR. SHEPHERD: Fine. And so I assume that then  
27 item 14, receive feedback from Hydro One, that's also a  
28 refusal?

1 MR. NETTLETON: Yes.

2 MR. SHEPHERD: Thank you. And I assume that in part C  
3 of I10-SEC-10, where it says "provide the proposals for  
4 edits to drafts" and stuff like that, which you've said,  
5 no, it's too hard, you're going to decline to provide that  
6 as well.

7 MR. NETTLETON: The answer as provided is not  
8 changing, sir.

9 MR. SHEPHERD: Well, sorry, you're refusing now for a  
10 different reason. You're saying you're not entitled to see  
11 this, you're only entitled to see our final report. In  
12 this interrogatory response you said that the reason we  
13 can't do it is because it's too hard, it's too much work.  
14 So which is your reason for refusal?

15 MR. NETTLETON: I think they're both.

16 MR. SHEPHERD: Okay. Thank you.

17 My next question is on attachment 3 of that  
18 interrogatory response on page 3 -- or actually, I have a  
19 question on page 2 first. When you say a repeatable TFP  
20 study, what are the criteria that you use to determine  
21 whether it's repeatable?

22 MR. FENRICK: Sorry, Mr. Shepherd, where does it say  
23 "repeatable"?

24 MR. SHEPHERD: I'm in the terms of reference on page  
25 2, "design and complete a repeatable TFP study for Hydro  
26 One's distribution business", and I just want to know what  
27 criteria you use to determine whether your study is  
28 repeatable or not.

1 MR. NETTLETON: Sorry, we're still trying to find the  
2 document you're referring to, Mr. Shepherd. Just give us a  
3 minute.

4 MR. SHEPHERD: Attachment 3 --

5 MR. NETTLETON: It's on the screen?

6 MR. SHEPHERD: Yes, so go down, 2.1 -- no, sorry,  
7 attachment 3, page 2, and there you go. Part A1.

8 MR. NETTLETON: Part A --

9 MR. SHEPHERD: "Design and complete a repeatable TFP  
10 study for Hydro One's distribution business."

11 MR. NETTLETON: Sorry, you're under 3.1A now?

12 MR. SHEPHERD: I just read it off the screen.

13 MR. FENRICK: Mr. Shepherd, by "repeatable" we mean  
14 the formulas are transparent. We provided the Excel file  
15 that can be replicated by any knowledgeable consultant. It  
16 can be updated as we have in the IR responses to  
17 incorporate future years.

18 And so by "repeatable" we mean that it can be  
19 transparent, it can be repeatable by other consultants. It  
20 can also be updated as new data becomes available.

21 MR. SHEPHERD: So -- that's what I was getting at. So  
22 when you say "repeatable" you mean replicable in the  
23 scientific sense, right, another scientist could replicate  
24 it, and repeatable in the sense of being able to be updated  
25 and moved forward sort of by Hydro One or by new experts or  
26 even by yourself for Hydro One later?

27 MR. FENWICK: Correct.

28 MR. SHEPHERD: Okay. Thank you.

1           Now, on the next page we talked about the draft study  
2 proposal, which you're going to provide. The -- it says  
3 here "provide interim progress reports as requested by  
4 Hydro One." That's on item 5, and I'm going to ask for  
5 that. I assume you're going to refuse, but I'm going to  
6 ask that you provide that.

7           MR. NETTLETON: You are correct, we will be refusing  
8 to provide that information.

9           MR. SHEPHERD: And then item 6, the draft TFP study  
10 and preliminary study results, that's the same document  
11 that we talked about before in the statement of work,  
12 correct?

13          MR. NETTLETON: It is the same issue, sir.

14          MR. SHEPHERD: I'm asking whether it's the same  
15 document, then if it's the same document you've already  
16 refused to provide it.

17          MR. NETTLETON: Whether it's the same document or not,  
18 it's the same response that we're providing of, we're  
19 refusing to provide draft studies and preliminary studies.

20          MR. SHEPHERD: I'm asking a question; is that the same  
21 document. Are you refusing to say whether it's the same  
22 document?

23          MR. NETTLETON: Just trying to short-circuit your  
24 ultimate request, sir.

25          MR. SHEPHERD: So are you refusing to say whether it's  
26 the same document?

27          MR. NETTLETON: Mr. Fenrick, maybe you can help us out  
28 whether the -- the question, as I understand it from Mr.

1 Shepherd, is whether the reference to item 6 under part A  
2 is consistent with the documents referred to earlier in the  
3 scope of work where there is reference to draft TFP studies  
4 and preliminary studies. Are they the same or are they  
5 different documents?

6 MR. FENRICK: They would be the same.

7 MR. NETTLETON: Thank you.

8 MR. SHEPHERD: So then my next question is on I10-SEC-  
9 13, and you might also want to get I8-Staff-32 up because  
10 the answer refers to that.

11 So first of all, Mr. Fenrick, you don't have an  
12 opinion -- I think we heard this earlier. You don't have  
13 an expert opinion on whether --

14 MR. NETTLETON: Just wait for the document to come up.  
15 Thank you.

16 MR. SHEPHERD: As I understood your answers earlier,  
17 you don't have an expert opinion on whether Hydro One has a  
18 particular problem with aging capital infrastructure,  
19 either more or less than the rest of the industry. You  
20 don't have an opinion on that?

21 MR. FENRICK: That's correct.

22 MR. SHEPHERD: And you have done no review of their  
23 capital evidence to determine whether they have a capital  
24 infrastructure problem, right?

25 MR. FENRICK: That's right. I'm certainly not an  
26 expert in that area.

27 MR. SHEPHERD: And as you said earlier, you're not an  
28 engineer; you're an economist, right? So you just accept

1 their numbers and it's up to other people to debate whether  
2 their numbers are good numbers or bad numbers; fair?

3 MR. FENRICK: That's fair.

4 MR. SHEPHERD: In your evidence, this is your -- I  
5 don't remember which study it is, but it's A3-2-1, page 13.  
6 If I can find it -- A3-2-1, page 13. When you say here "a  
7 common external circumstance that is changing across the  
8 electricity industry", blah blah blah, "is the aging of  
9 capital infrastructure", and you talk about why that is and  
10 et cetera, is this something that is in your personal  
11 knowledge? Or is this sort of what people generally in the  
12 industry believe is true?

13 MR. FENRICK: In ongoing discussions with PSE's  
14 engineering experts, where we have a number of clients  
15 throughout North America where we do the engineering and  
16 those types of services, our experts are of the opinion  
17 there is an aging infrastructure issue, a common theme that  
18 we experience. So that is from those discussions where  
19 PSE's engineering experts would agree with that.

20 And I believe also throughout the industry it is a  
21 common theme that there is an aging infrastructure due to  
22 the baby boomers and those types of issues, where  
23 infrastructure is getting older and is in need of  
24 replacement generally. Now, that's not true for every  
25 utility, but that's a general finding.

26 MR. SHEPHERD: The statement in this report then is  
27 the opinion of PSE engineers?

28 MR. FENRICK: Yes, that's fair.

1 MR. SHEPHERD: Which engineer is it? And can we have  
2 their CV, please?

3 MR. NETTLETON: I'm going to object to the question.  
4 The report is being prepared and is produced by PSE. We're  
5 getting into a level of detail, Mr. Shepherd, that is not  
6 warranted for the purposes of this proceeding. I'm  
7 objecting to the question.

8 MR. SHEPHERD: Mr. Fenrick is not an expert in this  
9 area. This is his expert report, so if this is not an  
10 expert opinion of Mr. Fenrick, it is either not an expert  
11 opinion -- in which case, I'm going to ask him to take it  
12 out of the report -- or it is an expert opinion of somebody  
13 else, in which case I get to cross-examine them.

14 I don't see another option, Mr. Nettleton, sorry.

15 MR. NETTLETON: I would ask Mr. Shepherd what  
16 probative value there would be to know the name and the CV  
17 of engineers that are employed with PSE.

18 MR. SHEPHERD: Because the --

19 MR. NETTLETON: It is a statement of general  
20 observation and, I think, understanding. I mean, books  
21 have been written on the subject. Look at the grid. It's  
22 not a controversial statement that's being provided here.

23 MR. SHEPHERD: It's a statement that utilities say all  
24 the time, hoping we'll believe it, and many customers don't  
25 believe it.

26 MR. NETTLETON: If you would like to test whether  
27 asset age and condition as it relates to this application  
28 is something of concern to Hydro, One and you wish to seek

1 to test that premise, I encourage you to do so with the  
2 right engineers and the right panel, which happens to be  
3 the next panel.

4 MR. SHEPHERD: So you're refusing to provide the  
5 expert information with respect to this purported opinion?

6 MR. NETTLETON: If Mr. Fenrick wishes to provide names  
7 of the employees at PSE who are engineers who he consulted  
8 with, fine. But again, I'm just asking -- I'm struggling  
9 with the probative value and the utility of these types of  
10 questions for purposes of technical conference.

11 MR. SHEPHERD: Will you tell us whose opinion this is  
12 or not?

13 MR. NETTLETON: It's a statement, sir. It's not an  
14 opinion. It doesn't say "in our opinion."

15 MR. SHEPHERD: I'm sorry, I just asked that question.  
16 It's on the record. Mr. Fenrick said this is an opinion of  
17 PSE engineers. I want to know whose opinion it is. You  
18 can say no. Just say no, if that's what you want.

19 MR. NETTLETON: Mr. Fenrick, could you please provide  
20 Mr. Shepherd with the names of the engineers at PSE who  
21 hold this view, or believe this view to be accurate?

22 MR. SHEPHERD: Okay, undertaking?

23 MR. FENRICK: I can provide it. Erik Sonju, who is  
24 president of Power System Engineering, is the main -- my  
25 main point of discussion as far as engineering matters, and  
26 he is a professional engineer in a number of states.

27 MR. SHEPHERD: We should treat this as his opinion?  
28 Fair?



1 MR. NETTLETON: Again, Mr. Shepherd, the language of  
2 the statement is not prefaced by the word "opinion." You  
3 keep going back to suggest that is an opinion. It is a  
4 statement found in an expert report. It has been stated by  
5 Mr. Fenrick to be the views of PSE. Mr. Fenrick has now  
6 provided who at PSE is an engineer who would share this  
7 view, and I think we should now be moving on.

8 MR. SHEPHERD: That's fine. So you're refusing to  
9 provide the information?

10 MR. NETTLETON: I think we provided the information,  
11 Mr. Shepherd.

12 MR. SHEPHERD: That's fine. My next question is on  
13 I10-SEC-17. Dr. Lowry asked some questions about this, and  
14 that covers most of my questions. But I just wanted to ask  
15 and perhaps the easiest way to do this is can you look at  
16 I10-SEC-19? You'll see that there's a figure there, and  
17 this is actually a figure from your report, right, that I  
18 think extends to the year.

19 MR. FENRICK: That's correct.

20 MR. SHEPHERD: Am I right in understanding this, that  
21 if you use Handy Whitman instead of EUCPI, the primary  
22 difference is financing costs, right?

23 MR. FENRICK: The indexes themselves are constructed  
24 differently. The EUCPI is fairly unclear as far as how  
25 it's actually constructed. I'm sure there are other  
26 differences.

27 One of our concerns is that financing costs appear to  
28 be included.

1 MR. SHEPHERD: So in the period like -- we see, for  
2 example, from 2011 onward, productivity declines in the  
3 industry pretty dramatically. Prior to that, it was fairly  
4 even and it's right, isn't it, that during that period  
5 where it stayed pretty constant, that's the same period  
6 when financing costs were going down?

7 MR. FENRICK: That's my general viewpoint as well.

8 MR. SHEPHERD: And so -- and then when financing costs  
9 levelled out around 2011, the productivity goes down. Is  
10 it reasonable for us to extrapolate from that that the  
11 trend without financing costs has been negative  
12 productivity for a relatively long period of time?

13 MR. FENRICK: That would be reasonable. Even with the  
14 financing costs the trend is negative --

15 MR. SHEPHERD: No, the trend is negative after 2011,  
16 but I'm asking before that for that whole ten years it's  
17 fairly flat except the financing costs were going down.

18 MR. FENRICK: You mean the 2002 to 2010 period?

19 MR. SHEPHERD: Yeah.

20 MR. FENRICK: If we had an index that did not include  
21 financing costs, I mean, the answer would certainly -- that  
22 table would change. How dramatic it would be is unknown,  
23 but...

24 MR. SHEPHERD: All right. My next question is I10-  
25 SEC-18. And so one of the things you did in your study  
26 which the -- which other studies in Ontario have not done  
27 is you assigned a weight to outputs of reliability, right?

28 MR. FENRICK: That's correct.

1 MR. SHEPHERD: And so -- and that weight is in fact  
2 38.5 percent, right?

3 MR. FENRICK: The combined weight with the SAIFI and  
4 CAIDI is 38.5 percent --

5 MR. SHEPHERD: All of the reliability component is  
6 38.5 percent.

7 MR. FENRICK: Correct.

8 MR. SHEPHERD: Okay. And the Board's approach assigns  
9 a value to reliability outputs of zero, implicitly.

10 MR. FENRICK: Because they're not included?

11 MR. SHEPHERD: Yes.

12 MR. FENRICK: Yes.

13 MR. SHEPHERD: And so the only outputs are -- the  
14 common outputs in the two studies are load and demand, load  
15 and customer count, right?

16 MR. FENRICK: There's three components in the study:  
17 number of customers, kilowatt-hour deliveries, and then  
18 demand, maximum peak demand variable.

19 MR. SHEPHERD: And so what you've done in your study  
20 is you've reduced the weight of those other three by 30 --  
21 the inverse of 38.5 percent in order to put in reliability.  
22 Reliability is actually the biggest weight in your study,  
23 right?

24 MR. FENRICK: This gets into a fairly complex  
25 discussion. So the weights for the cost components aren't  
26 actually reduced. We're talking -- we're now doing a  
27 three-dimensional study, if you will. And so if you think  
28 about a utility, if they're serving 1,000 customers with a

1 given reliability level, if they then double to 2,000  
2 customers with that same reliability level, they actually  
3 still doubled. You know, they didn't -- just because the  
4 SAIFI or CAIDI didn't improve by double, they still doubled  
5 in size. And so that's how our study accounts for this.  
6 So it's -- and we're getting the two-dimensional cost  
7 variables of number of customers, kilowatt-hour deliveries,  
8 and maximum demand. They still get the same weights that  
9 they've always gotten. Now we're adding this third  
10 dimension of reliability into the study.

11 And so it wouldn't be fair to say we're reducing the  
12 weights of those three other outputs. They're still being  
13 weighted the same way, but now we're adding this third  
14 dimension into the total factor productivity, the adjusted  
15 total factor productivity.

16 MR. SHEPHERD: I always thought that when you used  
17 percentages if you add something with another percentage  
18 you either change your fraction or you reduce the effective  
19 weight of the other things. How is that not possible --  
20 not the case here?

21 MR. FENRICK: Because of the third dimension that  
22 we're referencing, in that, in the example, if you have  
23 1,000 -- say we're only using one output, number of  
24 customers. Even if the reliability doesn't change, in our  
25 TFP, the adjusted TFP, if those number of customers  
26 doubles, our output measure would still double. We're just  
27 adding that extra dimension of reliability and adjusting  
28 based on those weights one way or the other. In our

1 working papers, you want to look through, are the working  
2 papers for the equation.

3 MR. SHEPHERD: I will look at them.

4 And my last question is in Exhibit -- I think it's my  
5 last question. It is -- is in I10-SEC-24. So if I  
6 understand your response to this correctly, the marginal --  
7 is this 1,026 incremental cost of another customer, is that  
8 a marginal cost or is that actually the total cost because  
9 it's a benchmarking study, the total allocated cost of all  
10 customers?

11 MR. FENRICK: That would be -- if Hydro One added one  
12 customer, that would be the increase in the benchmark  
13 costs, would be that 1,026 number. And so if Hydro One  
14 added one more customers, our models would say costs would  
15 go up by that 1,026 number. So that could be thought of  
16 more as a marginal cost rather than an average embedded  
17 cost or something like that.

18 MR. SHEPHERD: All right. Thank you. That's all my  
19 questions.

20 MR. SIDLOFSKY: Thanks, Mr. Shepherd.

21 I'm going to ask if anyone else has questions for PSE  
22 or, I guess more broadly, questions on the custom  
23 application group of issues.

24 MS. DeMARCO: Mr. Sidlofsky, we have potentially a  
25 few. I'm not sure if they're most appropriately asked of  
26 this panel. But we can try and see where we go with that.  
27 They are probably about ten minutes.

28 MR. SIDLOFSKY: Sure.

1           **EXAMINATION BY MS. DEMARCO:**

2           MS. DeMARCO: Predominantly, Mr. Fenrick, they respond  
3 to or are in relation to Board Staff IR number 43 and Board  
4 Staff 34, which you've been asked questions about this  
5 morning. And really, there is some debate in and around  
6 the EUCPI and the associated Handy Whitman index,  
7 particularly around your relationship in the -- in relation  
8 to generating the North Atlantic data for that index. And  
9 specifically, my questions are very targeted at, I just  
10 want to better understand the relationship between PSE and  
11 PEG, and specifically your relationship with Mr. Lowry.

12           Am I correct in assuming that at one point you two  
13 worked together?

14           MR. FENRICK: Yes. I believe it was approximately  
15 nine years ago I worked at PEG as a senior economist. And  
16 then I guess it was 2009 when I came to PSE.

17           MS. DeMARCO: And your reporting relationship or  
18 collegial relationship with Mr. Lowry was what?

19           MR. FENRICK: Relationship when I was working there --

20           MS. DeMARCO: Yes.

21           MR. FENRICK: -- or afterwards? I think it was fairly  
22 collegial, and we worked well together.

23           MS. DeMARCO: Sorry, I haven't been precise. Did you  
24 report to him or did --

25           MR. FENRICK: Oh, yes, yeah, he was -- I reported to  
26 him.

27           MS. DeMARCO: Those are our questions. Thanks.

28           MR. SIDLOFSKY: If no one else has questions on the

1 panel for the custom application group of issues, my  
2 suggestion would be that we move on to the general group of  
3 issues. However, it's just coming up on 12:25. I think it  
4 might be good to take the lunch break now so that we can  
5 start in with the general group right after lunch, so if we  
6 could come back at 1:35 that would be great.

7 Mr. -- sorry, Mr. Nettleton?

8 MR. NETTLETON: Thank you. Sorry, I saw Mr. Brett  
9 raise his hand, and I just want to make sure that no one  
10 else has questions for Mr. Fenrick and that Mr. Fenrick  
11 could be excused then over the lunch break and get back.  
12 But I just want to make sure Mr. Brett didn't have any  
13 questions.

14 MR. BRETT: No, I don't have any questions, thank you,  
15 for Mr. Fenrick.

16 MR. SIDLOFSKY: Thank you. So we'll break until 1:25  
17 (sic).

18 --- Luncheon recess taken at 12:25 p.m.

19 --- On resuming at 1:25 p.m.

20 MR. SIDLOFSKY: Good afternoon. We're back on the  
21 air, and we're going to be going intervenor by intervenor  
22 on the rest of the issues groups for panel 1. I discussed  
23 the order of the questions briefly with many of the  
24 intervenor representatives here. Board Staff will be going  
25 last on the rest of the issues groups. We don't have a lot  
26 of time or a lot of questions on the other areas, so I  
27 would like to start with the Society.

28 **EXAMINATION BY MR. DUMKA:**

1 MR. DUMKA: Hello, panel. I am Bowden Dumka with the  
2 Society. It was nice saying hello to a few of you on the  
3 elevator up for this.

4 The first question I have is on Society IR number one.  
5 We just asked when the financial statements will be  
6 provided, and I just want to get a little bit more detail.

7 In your answer, it says Hydro One will submit the  
8 audited 2017 MD&A and consolidated financial statements,  
9 once available. Approximately when will that be?

10 MR. CHHELAVDA: The financial statements are now  
11 available, so we can provide them.

12 MR. SIDLOFSKY: Is that an undertaking?

13 MR. CHHELAVDA: These are the financial statements for  
14 Hydro One Limited?

15 MR. DUMKA: That's right.

16 MR. CHHELAVDA: And Hydro One Inc.

17 MR. SIDLOFSKY: That sounded like an undertaking to  
18 provide them. That will be JT1.8.

19 **UNDERTAKING NO. JT1.8: TO PROVIDE THE MD&A AND**  
20 **CONSOLIDATED FINANCIAL STATEMENTS FOR HYDRO ONE**  
21 **LIMITED AND HYDRO ONE INC.**

22 MR. CHHELAVDA: Just so we're clear, in part of our  
23 response, we also talk about the financial statements for  
24 Hydro One Distribution. Those are not yet available and  
25 will not be available for some time.

26 MR. DUMKA: That was my next question. When will they  
27 be available, the Distribution statements?

28 MR. CHHELAVDA: I believe they will be available



1 towards the end of April.

2 MR. DUMKA: Can we get an undertaking to file them  
3 once available at the end of April?

4 MR. NETTLETON: I believe the undertaking isn't  
5 necessary. As much as my pool bid is important to  
6 undertakings, but I don't think the undertaking is  
7 necessary because the IR says that we will be submitting  
8 the audited 2017 financial statements once they are  
9 available.

10 So the intent is they will be filed when they are  
11 available. I don't think we need an undertaking to  
12 duplicate.

13 MR. RUBENSTEIN: I assume, because there are lots of  
14 questions throughout this where you say you'll update 2018,  
15 you'll just update those IRs? You'll file updated IRs for  
16 all those types of questions? There's many IRs that say  
17 this information --

18 MR. NETTLETON: It does effect my bet on the pool  
19 that's established, because I'm killing myself by saying  
20 yes, that's right.

21 MR. BRETT: If I may, there are two sets of financial  
22 statements we're talking about, right? I want to make sure  
23 I understand this. The corporate financial statements of  
24 Hydro One Inc. are now available as you say, they're on the  
25 street.

26 MR. CHHELAVDA: That's correct.

27 MR. BRETT: So they can be filed immediately?

28 MR. CHHELAVDA: Correct.

1 MR. BRETT: The second type of statement he referred  
2 to, I understand it to be the regulatory financial  
3 statement; is that right? What did you mean by another set  
4 of financials? What entity were you referring to when --  
5 the most recently?

6 MR. CHHELAVDA: I said that in terms of what's  
7 available right now are the financial statements for Hydro  
8 One Inc. and Hydro One Limited.

9 MR. BRETT: Hydro One Limited as well?

10 MR. CHHELAVDA: That's right.

11 MR. BRETT: So those two are being filed?

12 MR. CHHELAVDA: Correct.

13 MR. BRETT: Did you say another set of statements  
14 would be filed in April? What was that about?

15 MR. CHHELAVDA: No, no, the Hydro One Distribution  
16 carve out financial statements.

17 MR. BRETT: That's the regulatory statements.

18 MR. CHHELAVDA: Hydro One Distribution statements,  
19 those would be separate distribution financial statements.

20 MR. BRETT: All right. Which include both the  
21 regulated industry and other parts of Hydro One  
22 Distribution?

23 MR. NETTLETON: Mr. Brett, I think the confusion here  
24 is that Hydro One Networks Inc. includes both transmission  
25 and distribution. And the commitment that we're making in  
26 this IR is submitting when they are available the Hydro One  
27 distribution financial statements.

28 MR. BRETT: That's helpful. Thank you.

1 MR. DUMKA: My last question of clarification, is it  
2 going to be any update of the 17 evidence to reflect the  
3 distribution actuals that will be filed at the -- the  
4 financial statements at the end of April? I suspect this  
5 is what Mark was referring to.

6 MR. CHHELAVDA: Perhaps I can answer that. In  
7 instances where we say we will update information as it  
8 becomes available, we will do that. So I hope that answers  
9 the question.

10 MR. RUBENSTEIN: There's many IRs where you're asked  
11 to provide 2017 actuals and you'll do that when that's --  
12 the '17 actuals, you'll do that when that's available,  
13 which I understand is late April.

14 MR. CHHELAVDA: Correct.

15 MR. RUBENSTEIN: Are you as well going to update the  
16 requests in the relief to application to take into account  
17 2017 actuals, so final 2017 -- updating the opening rate  
18 base in 2018 to reflect 2017 actuals?

19 MR. NETTLETON: Mr. Rubenstein, I think the answer is  
20 that's the intent, that we will be doing an update to the  
21 application to take into account the new information  
22 related to the 2018 actuals -- sorry, the 2017 actuals.  
23 We're not there yet. Let's hope we're not going to be  
24 there.

25 MR. DUMKA: I think that's everything I wanted to  
26 cover on that interrogatory. The next one is Society  
27 number 8, and actually it's the reference that's provided  
28 there which is Staff 215, attachment 1; that's the OPEB

1 valuation. And if you can go to Staff number 215,  
2 attachment 1, page 2. I've got one question on that. So  
3 there's your valuation.

4 At the bottom of page 2, it says it's to be finalized  
5 on the year end 2017 discount rate. I just wanted to get  
6 confirmation that that is what we have in the filing. It  
7 does reflect the year end 2017 discount rate?

8 MR. CHHELAVDA: Subject to check, I believe that's  
9 correct.

10 MR. DUMKA: Okay. Should we have an undertaking on  
11 the subject to check?

12 MR. CHHELAVDA: Yes, please.

13 MR. SIDLOFSKY: JT1.9.

14 **UNDERTAKING NO. JT1.9: TO CONFIRM WHETHER THE OPEB**  
15 **VALUATION SHOWS THE YEAR END 2017 DISCOUNT RATE.**

16 MR. DUMKA: That was the only question I had on that  
17 one.

18 This one is going to be a bit more complicated. It's  
19 Society number 10. What we did here is we asked a series  
20 of questions about updating the Mercer compensation  
21 benchmarking study to reflect changes that we have in  
22 pension contribution costs, OPEB costs, this, that, and the  
23 other thing, the impact of below inflation wage increases.

24 And generally, the response, if I understand it  
25 correctly, is that Mercer uses their own methodology to  
26 come up with a valuation of the compensation value of  
27 pension and OPEB. So for example, lower pension  
28 contributions from Hydro One don't get reflected, the costs

1 in that particular year in '17, '18 of the lower pension  
2 contribution costs, lower OPEB costs. I just want to  
3 confirm that, that there is actually a disjoint between the  
4 annual compensation costs that Hydro One incurs as compared  
5 to the Mercer methodology.

6 MR. McDONELL: I'll take that one, Mr. Dumka. That's  
7 absolutely right. There is a difference between a cost  
8 benchmarking and a value benchmarking. And what I've come  
9 to learn, after speaking to both Mercer and Towers Watson,  
10 is it's he not just a Mercer approach to valuing pensions  
11 and benefits. It's generally that's the standard within  
12 compensation studies.

13 So they look at the value, and the value is really the  
14 present value of the benefits that an employee will receive  
15 once they retire. So they look at things like the plan  
16 design. They look at assumptions such as mortality rates,  
17 and with that they're able to put a value on it. So  
18 they're not looking at the cost.

19 So any input we have in terms of employer  
20 contributions or how much it costs us to fund the pension  
21 plan is not relevant. It's not even data that we gave  
22 Mercer. So I took a look at that IR, and a lot of the  
23 questions we just simply can't answer because it's not  
24 relevant to a rerun of the study.

25 MR. DUMKA: Or to the methodology --

26 MR. McDONELL: Or to the methodology; that's right.

27 MR. DUMKA: -- Mercer uses. So effectively what  
28 you're confirming is if -- if, for example, one of the

1 employee groups, like the Society, is taking significantly  
2 below inflation increases in base salary, in terms of how  
3 that's reflected in the compensation dollar that's derived  
4 for the pension, that will not be -- that really won't come  
5 into play.

6 MR. McDONELL: Not for the pension, but of course it  
7 would have an impact on the base rates.

8 MR. DUMKA: Going forward -- or in '16. So one of our  
9 -- well, we'll get to that in a second. One of our  
10 questions was, adjust the results to reflect that in fact  
11 one of your employee groups are taking significantly below  
12 inflation increases. So for example, in 2017 and '18 the  
13 increase that the Society has had in base wages is a half a  
14 percent, whereas generally inflation is recognized being in  
15 about the 2 percent range. It's actually been a little bit  
16 higher towards the end of '17, et cetera. So basically  
17 where we're coming from is, okay, everything else held  
18 equal, the Society has been paid less than inflation, or  
19 they -- I should say the increase has been less than  
20 inflation, so that intuitively would lead you to think that  
21 where the Society stands when the benchmarking would be in  
22 a more favourable position for Hydro One. Do you see where  
23 I'm coming from?

24 MR. McDONELL: I think I do, but I think the answer is  
25 two parts. So it's not going to have an impact on the  
26 pension value --

27 MR. DUMKA: No, no, yeah.

28 MR. McDONELL: -- but where it would have an impact is

1 the positioning on the base rate compared to the peer  
2 groups.

3 MR. DUMKA: Right.

4 MR. McDONELL: As a matter of fact, when we submitted  
5 the data for the employees in the classifications that our  
6 Society represented, it would have been reflective of, as  
7 you say, that lower base wage adjustment.

8 MR. DUMKA: Okay. So this is actually what we asked  
9 in part D, which is, basically, we asked you to -- or  
10 Mercer to adjust the study results, taking into account  
11 that up to and including 2018 Society base wage increases  
12 are significantly below inflation. And the reply we got  
13 was "only Mercer can do these calculations." Understood.

14 "The result would be misleading, since other  
15 compensation elements that make up total  
16 compensation would also have to be factored into  
17 such an analysis."

18 So we're asking that that analysis be done so we can  
19 see where the Society stands in terms of the benchmarking  
20 and where Hydro One in total stands, taking this into  
21 account in 2018 --

22 MR. McDONELL: No, I understood the question, and --  
23 so you're looking for running the study assuming one thing  
24 is held constant for 2018, and the response back from  
25 Mercer is that -- it's sort of misleading, because you're  
26 not looking at the other variables that should also be  
27 potentially adjusted in 2018 as well --

28 MR. DUMKA: Sure. So there --

1 MR. McDONELL: -- so that's why we're resistant to, I  
2 guess, also incur the costs of having Mercer rerun a study  
3 for us just on an element that they don't believe is going  
4 to be particularly helpful.

5 MR. DUMKA: What are the other variables?

6 MR. McDONELL: Well, could be changes in benefits,  
7 pension changes, whatever else could change in the peer  
8 groups in 2018 that wasn't there when we did the study in  
9 2016.

10 MR. DUMKA: And that's what we're looking for, in  
11 terms of what the contribution of this is. And we asked  
12 you about the pension costs, and you said -- Mercer said,  
13 can't do that, can't take that into account, the change in  
14 the pension contribution costs, because they don't tie into  
15 how we do the valuation.

16 So the difficulty that I have is we're looking at  
17 this. The client I have has given blood in terms of  
18 reductions in overall compensation. And we reran this  
19 study for '17 -- and we'll get to that a little later on in  
20 another question I have. If we rerun the study in '17,  
21 Hydro One and the Society will likely be in a better  
22 position versus market median, and that will also be the  
23 case in '18.

24 MR. McDONELL: Well, I certainly want to be helpful.  
25 I'm not sure of the rules of this game entirely. I mean,  
26 maybe it's something I can take under advisement, because I  
27 simply don't know how much it would cost for Mercer to do  
28 that rerun. So I think that's sort of a relevant thing for



1 me to find out, because if it's going to be very expensive  
2 and -- you know, we only have limited resources, so maybe I  
3 can take an undertaking to find out how much it would cost  
4 first.

5 MR. DUMKA: Sure. Okay. I think that's fair, and  
6 based on Hydro One's judgment whether the cost is, you  
7 know, low enough --

8 MR. McDONELL: Reasonable.

9 MR. DUMKA: -- to justify running it, that's fair.

10 MR. SIDLOFSKY: That's J1.10, excuse me, JT1.10.

11 **UNDERTAKING NO. JT1.10: TO ADVISE THE COST OF RE-**  
12 **RUNNING THE MERCER STUDY AND WHETHER IT'S LOW ENOUGH**  
13 **TO PROCEED.**

14 MR. DUMKA: Now, one other question that I had, and  
15 you've already effectively confirmed this, which is part C,  
16 where we asked about increasing employee pension plan  
17 contributions. So, you know, again this is where my client  
18 has given blood to the bank and in fact has increased its  
19 pension contribution.

20 So basically, with the methodology that Mercer uses,  
21 you wouldn't -- they wouldn't be able to model something  
22 like this.

23 MR. McDONELL: That's correct.

24 MR. DUMKA: My next question is -- related to that is,  
25 what sort of assumptions does Mercer use in terms of  
26 employee pension contributions changing?

27 MR. NETTLETON: Well, Mr. -- sorry to interrupt. The  
28 question that you're asking is directed really towards

1 Mercer and the assumptions that Mercer is using. And Mr.  
2 McDonnell cannot answer those questions. I don't think it's  
3 a fair question to ask him at this time. And he has  
4 provided the answer that clarifies your question of part C  
5 and confirmed that they haven't done the model that you  
6 requested. I don't know what more we can do.

7 MR. DUMKA: Well, would it be possible to get an  
8 undertaking from Mercer, just simply asking them -- or  
9 perhaps Mr. McDonnell can answer this question. I guess  
10 you're -- if we're frozen in time and it's 2016 and Mercer  
11 is going through, doing their study, and they're doing the  
12 valuation, what do they do for employee pension  
13 contributions? Do you provide them with the information,  
14 saying in 2016 this is the profile? And we know from other  
15 IRs that you've answered that, you know, the contribution  
16 levels are quite different from PWU to Society to MCP.

17 So is that type of information given to them in terms  
18 of --

19 MR. McDONELL: Yes, we do provide the employee  
20 contribution rates, but I was also thinking that we've  
21 mentioned in a variety of the IR responses that we will be  
22 having a new Mercer study that we will be filing for the  
23 upcoming transmission filing, but we anticipate to have  
24 that shortly, I would say by the end of the month, which we  
25 would plan to be filing under this application. So perhaps  
26 upon seeing those results some of your questions may be  
27 resolved.

28 MR. DUMKA: Okay. It would be fair to say -- or I'm

1 asking you, would it be fair to say, going back to employee  
2 contributions, a particular profile of ratios is provided,  
3 and that's what Mercer uses to come up with the valuation  
4 of the pension? Is that a --

5 MR. McDONELL: Yes, we would have given the employee  
6 contributions --

7 MR. DUMKA: Yeah.

8 MR. MCDONNELL: -- for all our groups; that's right.

9 MR. DUMKA: So effectively Mercer would have assumed  
10 whatever the contribution ratio is in '16 is constant all  
11 the way through in terms of how they do it.

12 MR. McDONELL: I'm not sure what you mean by "all the  
13 way through." So we had a study done in 2016. So the  
14 study results would have been based upon the inputs that we  
15 would have provided Mercer.

16 MR. DUMKA: Right. Basically, all I'm saying is they  
17 were assuming the same employee pension contribution in how  
18 they valued the pension benefit?

19 MR. McDONELL: That's correct.

20 MR. DUMKA: Okay, that's what I wanted to know, thank  
21 you. Actually, I think you've touched on this, but seeing  
22 as how it's there, it's SEC 84 and basically all that  
23 was -- you've already answered that question, if I've got  
24 this right. Give me a second.

25 Yes, on the second page of SEC-84, that's where you  
26 say you're going to provide the new Mercer study. So again  
27 that's the end of this month.

28 MR. McDONELL: That's correct.

1 MR. DUMKA: Fair enough. I forgot to ask when we got  
2 in the big discussion on the previous IR. Is there going  
3 to be a Mercer witness at the distribution oral hearing?

4 MR. NETTLETON: I think that is dependent on the level  
5 of questioning that we receive and the interests of the  
6 parties. As you know, the Mercer -- we did have witnesses  
7 in the last transmission case, and Mercer was available.  
8 But I think that the scheduling of witnesses and the  
9 structuring of the panels are matters that we have not  
10 decided yet.

11 MR. DUMKA: I see. So that one is up in the air.  
12 Fair enough. Maybe this is preliminary matter, but when is  
13 the transmission application that's going to contain the  
14 Mercer study? What's the ballpark for that evidence to be  
15 filed?

16 MR. McDONELL: I understand it's going to be filed in  
17 late April, April 27th.

18 MR. DUMKA: Okay, thank you. If we can go to Society  
19 number 11, please. We asked a couple of simple questions  
20 here in terms of the market median level. And in part B,  
21 the last sentence:

22 "In aggregate, compensation studies such as this  
23 study, Mercer does consider plus or minus 5  
24 percent from market median as market  
25 competitive."

26 What does market competitive mean?

27 MR. McDONELL: Sure. Maybe I can back up. We talk a  
28 lot about market median or P50 that's a single data point.

1 Compensation consultants will talk about a range of market  
2 competitiveness, which is essentially what is a reasonable  
3 amount for an employer to attract and retain talent in the  
4 labour market that they have to resource from. So if  
5 you're plus or minus 5 percent, from that point of view  
6 it's a reasonable amount of compensation.

7 MR. DUMKA: So this is further to part A, the question  
8 which is the market median simple point or is it a range.  
9 And it sounds like using the terminology market competitive  
10 infers that there is a range on that hard point estimate.

11 MR. McDONELL: No, I don't think so. I don't think  
12 that's what the answer is saying either. There is a --  
13 there is only one single point for market median. There is  
14 not a range. The range is defined as what is competitive.

15 MR. DUMKA: My last question on this is what is the  
16 certainty on that market median? When we look at  
17 statistical analyses, which is what this is essentially,  
18 what's the certainty on that point estimate? Is it plus or  
19 minus 5 percent, plus or minus 3 percent? What's the  
20 statistical certainty on that estimate?

21 MR. McDONELL: I wouldn't have that information, Mr.  
22 Dumka.

23 MR. DUMKA: Would it be possible to get an undertaking  
24 from Mercer to provide that?

25 MR. McDONELL: I believe so.

26 MR. DUMKA: Please, if you can.

27 MR. SIDLOFSKY: That's JT1.11.

28 **UNDERTAKING NO. JT1.11: TO PROVIDE THE STATISTICAL**

1           **CERTAINTY LEVEL ON THE MARKET MEDIAN ESTIMATE**

2           MR. DUMKA: Thank you. If we can flip up Society 14,  
3 please, and this is -- I'm just looking at part B, where we  
4 asked does the data provided in part A above change Hydro  
5 One's pension contribution costs in 2017 and '18. And if  
6 so, please revise.

7           There was no -- in your reply, you gave us  
8 information. There was no confirmation on that point  
9 because I recall you didn't have -- in the evidence, there  
10 was no pension contribution data for '17 and '18 for MCP.  
11 So we would like an answer to that question.

12           Now that you do have pension contribution levels in  
13 those two years, does that impact the overall pension  
14 contribution level?

15           MR. McDONELL: I think I need some clarification.  
16 You're asking does it impact the cost to Hydro One?

17           MR. DUMKA: Yes. Because before you didn't have any  
18 estimate for those two years. I would assume what you did  
19 is you straight lined the '16 contribution level and now  
20 you have lower contribution levels for '17 and '18.

21           So my ask is because you in fact have lower  
22 contribution -- sorry, higher employee contribution levels  
23 in '17 and '18, if before you used a straight line of the  
24 '16 level which was a lower employee pension contribution  
25 level, does this information have any impact on the annual  
26 pension contribution cost for '17 and '18?

27           MR. CHHELAVDA: Perhaps I can help out there. Just so  
28 I'm clear on the question you're asking, if increases in

1 MCP contribution levels will have an impact on how much the  
2 employer will have to contribute; is that the question?

3 MR. DUMKA: Effectively that's it, because if your MCP  
4 employees are making a larger contribution, the cost that  
5 the employer incurs is going to go down. That's what my  
6 question was there.

7 MR. CHHELAVDA: To answer your question, yes, you are  
8 correct. If MCP staff contribute more, then the employer's  
9 portion will be reduced.

10 MR. DUMKA: Okay. Then I have an undertaking. I  
11 would like to know what the ballpark is of the higher MCP  
12 employee contributions are in '17 and '18.

13 If it's something that's immaterial -- you know, I  
14 realize I'm pulling numbers out of the air. If it's  
15 one million dollars for Hydro One Networks TX and DX, once  
16 you do the allocation to OM&A and capital, if we're just  
17 talking about a couple of hundred thousand dollars for  
18 distribution and OM&A.

19 So what I'm asking is what's the overall impact if  
20 it's a material amount, then if you can give us that split  
21 of this impact between those four pots in Hydro One  
22 Networks.

23 MR. CHHELAVDA: I think that analysis can be done, but  
24 I would caution that it may not be meaningful because over  
25 the passage of time, as your pension plan -- it depends on  
26 your pension plan's performance. If your plan performs  
27 well, then overall costs will go down. That perhaps needs  
28 to be factored in as well.

1           So by doing the analysis you're requesting, it may  
2     give an incomplete picture.

3           MR. DUMKA:  Maybe I haven't been clear in what I am  
4     asking for.  So we have higher MCP employee pension  
5     contributions in 2017 and '18.  I'm just asking -- I'm not  
6     looking at the pension valuation or whatever.  I'm simply  
7     asking, okay, MCP employees are paying more for their  
8     pension benefit.  What is that dollar amount in '17 and  
9     '18.

10          MR. CHHELAVDA:  I believe we can provide that  
11     information.

12          MR. DUMKA:  Okay.  And if it's material -- I'm just  
13     pulling a million dollars out of the air; I haven't thought  
14     about it.  If it's a fairly immaterial amount, like under  
15     a million dollars, just the number is fine.  But if it's  
16     more than that, if we can get the impact on distribution  
17     OM&A, distribution capex, transmission OM&A and  
18     transmission capex, just the standard split that you do on  
19     the pension benefit costs.

20          MR. JODOIN:  That's not a problem.  Either way, we'll  
21     do the full analysis.

22          MR. DUMKA:  That's great, thanks.

23          MR. SIDLOFSKY:  That will be interrogatory JT1.12.  
24     I'm wondering if there is a way to describe that a little  
25     more concisely for the reporter.

26          MR. DUMKA:  Other than going back --

27          MR. SIDLOFSKY:  I'm sorry, Undertaking JT1.12.

28          MR. DUMKA:  Okay.  I'm trying to think of a simple way



1 of putting it. The employee pension contributions have  
2 increased in 2017 and 2018, and Hydro One will estimate the  
3 impact on total pension contributions in those two years  
4 for those higher employee contributions. Is that any  
5 clearer?

6 MR. SIDLOFSKY: It seemed clearer to me. I think we  
7 can go with that.

8 MR. JODOIN: That's consistent with our understanding  
9 as well.

10 **UNDERTAKING NO. JT1.12: THE EMPLOYEE PENSION**  
11 **CONTRIBUTIONS HAVE INCREASED IN 2017 AND 2018, AND**  
12 **HYDRO ONE WILL ESTIMATE THE IMPACT ON TOTAL PENSION**  
13 **CONTRIBUTIONS IN THOSE TWO YEARS FOR THOSE HIGHER**  
14 **EMPLOYEE CONTRIBUTIONS.**

15 MR. DUMKA: Okay. Thank you.

16 One last one, and hopefully this is a simple  
17 confirmation. This is Society number 15. And we asked for  
18 an update of an FTE table from the last transmission  
19 proceeding. And if I can just get you to look at question  
20 A, part 2 of that. And the question reads: Please confirm  
21 or update as required the actuals previously provided for  
22 2013 to 2015. Those figures were provided, and they're  
23 unchanged, so I just want simple confirmation that, yes,  
24 those numbers have not changed from when they were provided  
25 in the transmission evidence in the last proceeding.

26 MR. McDONELL: Yes, I can agree with that.

27 MR. DUMKA: Okay. Thank you. That's it. Those are  
28 my questions.

1 MR. SIDLOFSKY: Thank you.

2 We're going to move on to Mr. Buonaguro with Balsam  
3 Lake Coalition.

4 **EXAMINATION BY MR. BUONAGURO:**

5 MR. BUONAGURO: Thank you. Good afternoon, panel. I  
6 won't reintroduce myself. I'm going to start with Exhibit  
7 I, tab 1, Schedule BLC-1, which the full cite in the  
8 vernacular, BLC1. And this interrogatory we asked a few  
9 questions about the Board's decision to eliminate the  
10 seasonal rate class. Part A asked about steps that Hydro  
11 One has taken pursuant to that decision, and the response  
12 provides all the steps that Hydro One has taken,  
13 culminating in a filing on December 1st, 2016. And then  
14 Part B asks about any further information that Hydro One  
15 has from the Board with respect to the continuation of the  
16 EB-2016-0315 proceeding. And the answer referred to an  
17 attachment to Exhibit I16-CCC-17.

18 And looking at that, it looks like an e-mail exchange  
19 between Hydro One and Board Staff, talking about, if I can  
20 summarize fairly, talking about elements pertaining to the  
21 notice of that proceeding or what that notice in the  
22 proceeding could look like; is that fair?

23 MR. JODOIN: Sorry, I think the third panel Mr.  
24 D'Andrea is actually going to be sitting on. I think this  
25 question might better be suited for that panel.

26 MR. BUONAGURO: That's fair enough. I wasn't actually  
27 going to ask about the content of the --

28 MR. JODOIN: Okay.

1 MR. BUONAGURO: -- e-mail, it's more about the timing  
2 of it. You can see that it's June 21st, 2017.

3 Based on the question that was asked and the answer I  
4 got which referred me to this e-mail, the implication was  
5 that since this email exchange with Board Staff Hydro One  
6 has had no contact with the Board with respect to that  
7 proceeding or any information about that proceeding in the  
8 next steps in that proceeding. Can you answer that  
9 question? Is that what I'm to understand?

10 MR. JODOIN: I still think it's worthwhile to wait for  
11 the third panel.

12 MR. BUONAGURO: Fair enough. Okay. Thanks.

13 I'm wondering how much of that I'm going to get. Most  
14 of all of my questions are in the topic areas assigned to  
15 this panel, but again, obviously if I should go somewhere  
16 else let me know, specifically to another panel, as opposed  
17 to some other else/place.

18 [Laughter]

19 I'm going to look at BLC -- well, we asked it in BLC  
20 number 2. We referred to I4-PWU-4, which I think a lot of  
21 people referred to as updates to the bill impacts that  
22 would incorporate the impacts of the Fair Hydro Plan. So  
23 if we can full up I4-PWU-4. I just have a few questions  
24 about this. I'm looking at table 1, which is attachment 1.  
25 Just the first page -- I'm focusing on the 2017-2018 corner  
26 of it, so you can --

27 MR. JODOIN: I -- sorry, I apologize. I don't mean to  
28 interrupt, but panel 3.

1 MR. BUONAGURO: All right. This is going quickly.

2 MR. JODOIN: I think maybe it's easier if I just  
3 clarify in general. So the third panel, questions like  
4 that, detail, rate classes, related to any sort of impact  
5 to the Fair Hydro would be directed towards panel 3.  
6 Anything to do towards revenue requirement and applying it  
7 down to rate classes would be panel 3. Load forecast  
8 issues and items like that, it's all really panel 3.

9 MR. BUONAGURO: Right. So any issues about detailed  
10 bill impacts are panel 3?

11 MR. JODOIN: Panel 3. I know Panel 3 is listening  
12 right now and they're...

13 [Laughter]

14 MR. BUONAGURO: Okay. So I'm going to soldier on,  
15 because --

16 MR. JODOIN: Sure.

17 MR. BUONAGURO: -- all of these are -- were listed as  
18 general questions, so hold on a second.

19 MR. JODOIN: I see. And I think there just might be  
20 some overlap in terms of category between some of the  
21 panels, which is why this may occur.

22 MR. BUONAGURO: Fair enough.

23 So I'm going to go to BLC number -- sorry. BLC number  
24 4, so Exhibit 5, tab 5, Schedule BLC-4, which, as I  
25 understand it, does not contain any detailed bill impact  
26 information, but you're smiling at me like I'm going to do  
27 some -- to it...

28 And what I'm specifically interested in is talking

1 about part D -- no, sorry. Uh, no. Part B. Please answer  
2 to my question, which asked about any documentation  
3 submitted by Hydro One to the provincial government with  
4 respect to the distribution rate protection. And the  
5 answer was an attachment at -- described in part B as a  
6 white paper on addressing affordability. Can I talk to  
7 this panel about that?

8 MR. D'ANDREA: This, still panel 3 issue. This paper  
9 here was the precursor to the Fair Hydro Plan.

10 MR. BUONAGURO: Right.

11 MR. D'ANDREA: But --

12 MR. BUONAGURO: Yeah, I'm going to ask questions about  
13 the context of how this came into being, so if you're  
14 telling me panel 3 is -- are the people who will know  
15 that --

16 MR. NETTLETON: Sorry, I think I think we're getting  
17 our panel numbers mixed up. Panel 2 will be the one that's  
18 dealing with customer issues --

19 MR. BUONAGURO: Okay.

20 MR. NETTLETON: -- and so I think that this report is  
21 going to be best addressed by --

22 MR. BUONAGURO: Panel 2?

23 MR. NETTLETON: -- by that panel.

24 MR. BUONAGURO: All right. As long as it's not panel  
25 minus 1 and I missed that.

26 MR. NETTLETON: We'll tell you that tomorrow.

27 [Laughter]

28 MR. BUONAGURO: Okay. All right. You're making this

1 -- today easy on me.

2 I'm pretty sure this one is yours. I shouldn't have  
3 said that.

4 [Laughter]

5 Okay. So this has to do with deferral and variance  
6 accounts, and I'm not sure, but I may have been one of the  
7 few people that actually asked questions about deferral and  
8 variance accounts. I -- Exhibit I, tab 57, Schedule BLC-8.  
9 So I asked this question about the interaction between how  
10 the distribution rate protection plan works and the  
11 clearance of deferral and variance accounts which track  
12 variances in base rates, and I wanted to have something  
13 more to the answer than what I got here.

14 I basically asked the question, given that credits and  
15 debits tracked in these variance accounts when it comes to  
16 customers in R1 and R2 will relate to amounts they either  
17 didn't pay or shouldn't have paid because they should have  
18 gotten protection, are you still going to -- how are you  
19 going to deal with that issue. And the answer I got was  
20 essentially money goes into the deferral variance accounts,  
21 there's credits and debits and we're going to clear them as  
22 normal. First of all, do you see the issue I was trying to  
23 raise and if so, can you comment on it? Is it an issue in  
24 Hydro One's mind and if not, why not?

25 MR. CHHELAVDA: I think this is a question best  
26 answered by panel 3 as well.

27 MR. BUONAGURO: Really, deferral and variance  
28 accounts?

1 MR. CHHELAVDA: So the specifics of your question,  
2 yes, because it's talking about charges to R1 and R2  
3 customers, and panel 3 can best answer that question. But  
4 if you're asking about our response and how we're going to  
5 clear the variance accounts, I can speak to that at a  
6 general level.

7 MR. BUONAGURO: It's more a philosophical question  
8 which is this. Distribution rate protection basically  
9 freezes R1 and R2 distribution obligation or distribution  
10 payments at a certain cap, right? Something like 38  
11 dollars per month?

12 MR. CHHELAVDA: Okay. Well --

13 MR. BUONAGURO: Don't take my word for it.

14 MR. CHHELAVDA: I'm familiar with that, yes.

15 MR. BUONAGURO: The rest of the rate obligation that's  
16 allocated to those customer classes is picked up by  
17 distribution rate protection, which is paid to Hydro One by  
18 the provincial government, right?

19 MR. CHHELAVDA: Right.

20 MR. BUONAGURO: At the same time, you have a series of  
21 deferral and variance accounts which track amounts relative  
22 to your approved revenue requirement, and there are  
23 examples where sometimes what you put into rates isn't  
24 enough and there's examples what you put into rates is too  
25 much, right? And they get tracked in different variance  
26 accounts where -- or a variance account is approved, right?

27 MR. CHHELAVDA: Correct.

28 MR. BUONAGURO: My question was about in their

1 examples -- I can pull up examples, not for this year, but  
2 previous years for example, I think the pension variance  
3 account recorded tens of millions of dollars in variation  
4 between what was included in rates and what actually  
5 happened and you're collecting that money eventually,  
6 correct?

7 MR. CHHELAVDA: Collecting and refunding, yes.

8 MR. BUONAGURO: Yes. So for example, and I'm going to  
9 pick a number -- I saw there was one year where the pension  
10 variance account recorded had an amount at the end of the  
11 year of something like 60 million dollars, okay? And let's  
12 say the company in the year going forward had a similar  
13 amount accruing in that account and you were going to try  
14 and collect that from ratepayers, including R1 and R2  
15 ratepayers. The R1 and R2 ratepayers, had rates been set  
16 to recover the proper amount the amount that actually came  
17 into fruition, would have received protection, distribution  
18 rate protection for that amount, right?

19 MR. CHHELAVDA: I understand what you're saying, yes.

20 MR. BUONAGURO: But because it wasn't captured in base  
21 rates and happened to be captured in the variance account,  
22 they're going to be paying money they could have been  
23 protected from. And on the flip side, if you're trying to  
24 give back money that was over collected in rates, you're  
25 going to be giving back money that customers in R1 and R2  
26 never paid in the first place, because those amounts would  
27 have been paid for by the DRP.

28 So I see that as somewhat of an issue. In certain



1 years or under certain variance accounts, it might be  
2 immaterial. But in other years, it might be a material  
3 amount.

4 I'm trying to understand if the companies recognize  
5 this as an issue and if so, what their position is on it,  
6 like how it should be handled or not.

7 MR. CHHELAVDA: Again, given this is talking about  
8 rates in specific rate classes, I think panel 3, Mr. Andre,  
9 will be best suited to answer this question.

10 MR. BUONAGURO: This answer was under your rubric, no?  
11 I see Henry's name on there.

12 MR. CHHELAVDA: Yes.

13 MR. BUONAGURO: But the mechanics, you can tell me the  
14 mechanicals of the clearance, but this whole philosophical  
15 question you want him to answer, essentially?

16 MR. CHHELAVDA: Correct.

17 MR. BUONAGURO: Given what's happened here, I'm going  
18 to take a minute to look through the rest of my questions  
19 to make sure there isn't anything that I think is for this  
20 panel. I don't think it's my fault, by the way. But let  
21 me take a peak.

22 I think all my questions are redirected, so those are  
23 my questions. Thank you.

24 MR. SIDLOFSKY: Thanks, Mr. Buonaguro. Mr. Brett for  
25 BOMA.

26 **EXAMINATION BY MR. BRETT:**

27 MR. BRETT: Good afternoon, panel. Could I start by  
28 asking you to turn up BOMA 36, BOMA 156 A, attachment 5,

1 please. So that's 36 BOMA 156A, attachment 5.

2 Just to help you that's a Moody's Investor Services  
3 Rate Report, dated February 12, 2018. It's up on the  
4 screen now.

5 My understanding is that of the Hydro One group of  
6 companies, Hydro One Inc. is the publicly traded company  
7 and it is the one that has its debentures and debt rated by  
8 the rating services; correct?

9 MR. CHHELAVDA: Hydro One Limited is a publicly traded  
10 company, and Hydro One Inc. has its debentures publicly  
11 issued.

12 MR. BRETT: Right, and Hydro One Inc. is the company  
13 that Moody's is actually assessing in this particular  
14 report, correct?

15 MR. CHHELAVDA: That is correct.

16 MR. BRETT: Of course, Hydro One Inc. is a wholly  
17 owned subsidiary of Hydro One Limited, right?

18 MR. CHHELAVDA: Correct.

19 MR. BRETT: The province at the moment, I believe,  
20 owns something in the order of 47 percent of Hydro One  
21 Limited. Does that sound right, or in the ballpark?

22 MR. CHHELAVDA: In the ballpark, yes, correct.

23 MR. BRETT: Now if you look at page one of the Moody's  
24 report, the paragraphs just above the graph there says, "On  
25 July 19th" -- I'm going to read this brief paragraph.

26 "2017, HONI's parent, Hydro One Limited,  
27 announced that it plans to acquire Avista Corp.,  
28 a U.S.-based electric and gas utility company.

1           HONI's negative outlook reflects, in our view..."

2           And I should say parenthetically in this report, HONI  
3 changed -- Moody changed its outlook for HONI Inc. from  
4 stable to negative.

5           Carrying on with that sentence:

6           "HONI's negative outlook reflects, in our view,  
7           that the probability of extraordinary support  
8           from the province will be reduced as a result of  
9           the acquisition."

10          Do you see that?

11          MR. CHHELAVDA: I do.

12          MR. BRETT: What is your view, your understanding of  
13 what Moody's means by extraordinary support from the  
14 province will be reduced? Do you have a view on that?  
15 What does that mean to you?

16          MR. CHHELAVDA: You're asking me to speculate, which  
17 I'm not comfortable doing. But, I mean, in my mind it's  
18 pretty clear what it says here, that post IPO -- and if  
19 you've gone back to some of the previous briefings by  
20 Moody's and others, it did say post-IPO that the province's  
21 support of Hydro One would be reduced.

22          So it's kind of consistent with all the rating  
23 agency's documents put forth post IPO, so post November  
24 2015.

25          MR. BRETT: So really it's sort of a further  
26 elaboration of that view? What they're saying here is, as  
27 I read it -- and I want to make sure I'm reading this the  
28 same way you're reading it, is that the fact that Hydro One

1 Limited has acquired a large utility outside of Ontario,  
2 Avista, effectively means that the Government of Ontario  
3 would have less incentive to support HONI Inc. if that  
4 support ever became necessary. Is that fair?

5 MR. CHHELAVDA: This is Moody's. This is what Moody's  
6 opinion is.

7 MR. BRETT: It's their opinion, yes; all right. So  
8 you're really saying that's their opinion. Does Hydro One  
9 agree with that assessment?

10 MR. NETTLETON: Mr. Brett, this proceeding is about  
11 clarifying interrogatory responses, and --

12 MR. BRETT: I've given you an interrogatory.

13 MR. NETTLETON: And you've given us a third-party  
14 report, and you're asking a witness about the view that the  
15 author of this report is taking. I don't think it's  
16 helpful or fair to ask the witness to speculate on what is  
17 or is not in the mind of the author when they've created  
18 this statement. So I'm asking the witness not to answer  
19 this question.

20 MR. BRETT: All right. Let me move to my next  
21 question, then. Would you agree with me generally that the  
22 change in outlook from stable to negative is, generally  
23 speaking, is a step toward a re-rating of the credit of the  
24 company involved? In other words, it doesn't constitute a  
25 re-rating, but it's a step in that direction in general?  
26 From your experience as a financial executive?

27 MR. CHHELAVDA: It could be a step in that direction,  
28 but again, it's just one element, right?

1 MR. BRETT: Now, if you look down on to page 2 of that  
2 same document, they're saying "the proposed acquisition of  
3 Avista" -- let me just see if I've got the -- I want to  
4 make sure we've got this right here. Yeah, if you look on  
5 page 2, under the little heading "factors that could lead  
6 to a downgrade" -- do you see that?

7 MR. CHHELAVDA: I do.

8 MR. BRETT: In that section following that they say:

9 "The proposed acquisition of Avista could lead to  
10 a downgrade of HONI. A downgrade of HONI Inc.'s  
11 baseline credit assessment could lead to a  
12 downgrade of the unsecured debt..."

13 That should say "rating":

14 "...a senior unsecured rating so long as Moody's  
15 opinion of likely support from the province does  
16 not increase. This could result from a  
17 deterioration in regulatory outcomes or financial  
18 metrics."

19 And so on.

20 So that as I read this, Moody's is -- they have  
21 said -- they're saying absent an increase in government  
22 support it's possible that the proposed acquisition of  
23 Avista could lead to a downgrade of HONI Inc. My question  
24 to you is not about that, which is Moody's opinion, but  
25 this. If HONI Inc.'s debentures were downgraded from its  
26 current A3, I believe, then that debt would become more  
27 expensive; is that right? New debt that they issue would  
28 have to bear a higher coupon?

1 MR. NETTLETON: So that I understand the question,  
2 Mr. Brett, you're asking generally if there is a change and  
3 a reduction in credit grade would the witnesses expect that  
4 to result in a higher cost of debt?

5 MR. BRETT: Yes, I think that's fair.

6 MR. CHHELAVDA: So that would be a fair assessment.

7 MR. BRETT: All right. And to your knowledge does  
8 either Networks or Hydro One Limited or HONI Inc. have any  
9 guarantee of any sort from the province that if that were  
10 to happen in your case, for whatever reason, that the  
11 province would effectively hold the ratepayers -- would  
12 hold the ratepayers of HONI Inc. harmless? Is that -- do  
13 you have any knowledge of that, whether anything of that  
14 sort exists? I take it the answer is no, but...

15 MR. D'ANDREA: The province wouldn't be involved in  
16 that type of decision, so it would be a decision of Hydro  
17 One when we file a rate application, and our view is that  
18 ratepayers -- distribution ratepayers in this case should  
19 not be harmed by anything that happens as a result of the  
20 Avista transaction.

21 MR. BRETT: Sorry, I didn't quite get your preface  
22 there. Are you saying there is a -- I understand what  
23 you're saying, they should not be harmed by anything that  
24 happens in connection with the Avista transaction, but who  
25 says that? Where is that coming from?

26 MR. D'ANDREA: It's the affiliate relationship column,  
27 where we keep unregulated and regulated businesses  
28 separately. So we would ensure when we file our

1 distribution rate application or update it, if there  
2 happens to be an incremental cost to debt associated with  
3 Avista, that that wouldn't be passed on to the regulator  
4 ratepayers.

5 MR. BRETT: All right. So you would have some  
6 mechanism where you would hive that off and not allow the  
7 new debt issued by HONI to increase in price as a result of  
8 anything that happened as a result of the acquisition of  
9 Avista. That's what you're telling me?

10 MR. D'ANDREA: Correct.

11 MR. BRETT: And just as an aside -- and I believe this  
12 is BOMA 159-2. I'm not sure you need to turn this up, but  
13 this is a copy of your prospectus, the financing -- the  
14 prospectus for the financing of the Avista acquisition.  
15 And the question I wanted to confirm with you is that the  
16 securities issued for the Avista acquisition are securities  
17 of Hydro One Limited.

18 MR. CHHELAVDA: That is correct.

19 MR. BRETT: As distinct from Hydro One Inc.

20 MR. CHHELAVDA: Correct.

21 MR. BRETT: And it is Hydro One Inc. -- this is a  
22 further question of clarification. Hydro One Inc. is  
23 the -- essentially the holder of the debt of Hydro One  
24 Networks? In other words, the debt is actually the debt of  
25 Hydro One Inc., even though the cash flow to support the  
26 debt comes from Hydro One Networks; correct?

27 MR. CHHELAVDA: Correct.

28 MR. BRETT: Now, if you could look just briefly at the

1 same -- at 156-6A. It's the same IR. 36-BOMA-156. But  
2 the attachment is 6A. Okay. Yeah, that's it. This is  
3 S&P's -- an S&P report, and I believe it should be dated, I  
4 think it's 24th of January, 2018, and they say there that:

5 "We are revising our outlook on Hydro One Limited  
6 and its subsidiary Hydro One Inc. to negative  
7 from stable. The outlook reflects the shift in  
8 HONI Limited's business strategy, as well as the  
9 slightly weakened business risk from the  
10 acquisition."

11 So S&P, Standard & Poor, is essentially doing the same  
12 -- making the same downgrade as Moody's has made, correct?

13 MR. CHHELAVDA: So they haven't made a downgrade to  
14 the rating, but they have --

15 MR. BRETT: Or the outlook --

16 MR. CHHELAVDA: Outlook, correct.

17 MR. BRETT: -- sorry, yeah.

18 MR. NETTLETON: And to be clear, Mr. Brett, it's  
19 commentary on outlook. I mean, I --

20 MR. BRETT: Commentary -- it's the outlook that's been  
21 revised, right? It's not the rate itself. I take your  
22 witness's point.

23 MR. NETTLETON: Right. My only supplement to that is  
24 just that Moody's and Standard & Poor's are providing  
25 different comments. They're different organizations. I  
26 think we just want to be clear that the common theme is  
27 that they're both providing commentary on an outlook, and  
28 that outlook is negative.



1 MR. BRETT: Well, that's fair enough.

2 Now, the -- let me -- I have a general question, and  
3 this -- it's along the same lines, but it's a bit more  
4 general, and it's this: In the event that HONI Limited  
5 were to get into serious financial difficulty or, in an  
6 extreme case, bankruptcy, can you assure ratepayers of HONI  
7 Inc. that HONI Inc. and HONI Networks will be shielded from  
8 any of the financial impacts of that?

9 MR. NETTLETON: Mr. Brett, again the purpose of this  
10 proceeding is to provide clarifications on interrogatory  
11 responses that Hydro One has provided. It is not for the  
12 purpose of cross-examination, and the question you're  
13 asking to these witnesses is probably best asked to a  
14 policy panel of senior management of Hydro One.

15 MR. BRETT: You don't have one.

16 MR. NETTLETON: No, we don't. I'm sorry, we certainly  
17 will have a policy panel when this proceeding, this  
18 application proceeds to oral hearing. My only point is  
19 that questions like the one you just have asked is probably  
20 best saved for that proceeding, and not a technical  
21 conference that is intended to help provide clarity to the  
22 written responses that Hydro One has written in its IRs,  
23 not Moody's reports, not Standard & Poor's, and not  
24 commentary on whether some macro level change like  
25 bankruptcy would impact ratepayers.

26 MR. BRETT: All right. Well, I had a specific  
27 question on the capital markets aspect of this, or the cost  
28 of capital aspects of this. And Mr. Chhelavda, perhaps you

1 can answer this. Is it your -- can you confirm for me  
2 whether or not the convertible debentures Hydro One Limited  
3 issued as part of its financing package for the acquisition  
4 have been converted to equity? Do you know?

5 MR. CHHELAVDA: They have not.

6 MR. BRETT: They have not; okay. Let me move on to  
7 another topic. This has to do with the nature of the  
8 application, the custom application. Just by way of  
9 context, my understanding -- and just tell me if I'm  
10 correct on this -- is that your application is based on a  
11 custom incentive rate setting approach for five years,  
12 right?

13 MR. D'ANDREA: That's correct.

14 MR. BRETT: And the first year, though, of the five  
15 years is being done on a cost of service basis, right?

16 MR. D'ANDREA: That's correct.

17 MR. BRETT: And the following four years are being  
18 done using a revenue cap index, right?

19 MR. D'ANDREA: Correct.

20 MR. BRETT: Now, there are different interrogatories  
21 here -- let me just carry on for a moment. My  
22 understanding of the -- you referred different times in  
23 your evidence to the rate handbook, the OEB's rate  
24 handbook. My understanding is that the rate handbook does  
25 not contain a revenue cap index as an option for use by  
26 utilities. Is that your understanding as well, there is  
27 no --

28 MR. D'ANDREA: No, that's not my understanding.

1 Revenue cap is allowed.

2 MR. BRETT: Sorry?

3 MR. D'ANDREA: Revenue cap is allowed.

4 MR. BRETT: My understanding -- and you're getting  
5 that from the October 2016 rate handbook?

6 MR. D'ANDREA: I don't have it in front of me.

7 MR. BRETT: I can give it to you, if you like. But as  
8 I read it, and I'm curious about this; this is an  
9 information question.

10 The existing rate handbook -- I'll maybe ask you to  
11 take this subject to check, or if you like, I can show you  
12 the relevant pages. But it says that you have three  
13 options. You can do a price cap index, you can do a custom  
14 IR, or you can do an annual IR index.

15 It doesn't say anything about a revenue cap index.

16 MR. D'ANDREA: That is the custom IR that we've  
17 applied in this case. One of the options you just cited is  
18 one of the options that we've taken.

19 MR. BRETT: Custom IR?

20 MR. D'ANDREA: Correct.

21 MR. BRETT: But you've added to the custom IR a  
22 revenue requirement, a revenue index feature. Would you  
23 agree with me that a custom IR approach, which is certainly  
24 -- does not typically include a revenue requirement, a  
25 revenue index feature; it's just a five-year custom IR.

26 MR. D'ANDREA: But you need a basis do a custom IR and  
27 that's opposed to a price cap. This is a revenue cap  
28 model, which is permissible under the custom IR.

1 MR. BRETT: I guess we'll have to differ about that.  
2 But you would agree with me that the first year of this  
3 custom IR is a cost of service proceeding essentially, a  
4 cost of service -- the application is prepared on cost of  
5 service principals?

6 MR. D'ANDREA: For the first year.

7 MR. BRETT: For the first year. Cost of service  
8 typically -- let me go back half a step. The cost of  
9 service proceeding, speaking generally -- in a cost of  
10 service proceeding, speaking generally, is it not the  
11 utility that takes the volume risk rather than the  
12 customer?

13 MR. D'ANDREA: In a cost of service?

14 MR. BRETT: Yes.

15 MR. D'ANDREA: You're talking about the load factor?

16 MR. BRETT: I'm talking about a one-year cost of  
17 service. You forecast what the load will be as part of  
18 that operation and if it turns out that it's -- it turns  
19 out that it's less than the -- you don't change your rates  
20 to charge the customer more. You've already set the rate  
21 for that one year.

22 MR. D'ANDREA: Correct. Correct.

23 MR. BRETT: So if the first year, so that the -- my  
24 understanding also is, correct me if I haven't got this  
25 right, but the way in which your revenue requirement --  
26 sorry, your revenue index works, this was set out on the --  
27 well, it's set out in different places. But what happens  
28 under your revenue requirement in your first year is that

1 you arrive at a rate, a customer rate based on your revenue  
2 requirement of a certain amount for 2018 over 2017. And  
3 then you increase that first approximation of a rate by a  
4 factor that takes into account the volumes that are  
5 forecast to go down in 2018 relative to 2017, right?

6 So you go from -- if you look at, for example, the  
7 easiest place to find it is in the covering letter to your  
8 December 6th update. You state in there, in the covering  
9 letter as you may recall, that you start off with something  
10 like a 3.1 increase in 2018. When you apply the revenue  
11 cap index, that increase escalates to 6.1, right?

12 MR. D'ANDREA: No. 2018 is a full cost of service.

13 MR. BRETT: Sorry, I mean 2019.

14 MR. D'ANDREA: 2019, 6.1 is the factor.

15 MR. NETTLETON: Mr. Brett, I've let this conversation  
16 go on and I'm mindful of time. Your estimate for this  
17 panel was thirty minutes, which has now been exceeded.

18 MR. BRETT: My estimate was not thirty minutes. My  
19 estimate was much larger than that, something like seventy  
20 minutes. I'm trying to do it as quickly as I can and I'd  
21 rather you not interrupt me, because that will allow me to  
22 finish faster. And we will both be --

23 MR. NETTLETON: I would ask, sir, that you please  
24 provide questions that relate to clarifications of  
25 interrogatory responses and not deal with general matters  
26 like the Board's custom IR approaches.

27 MR. BRETT: Well, the question is the custom IR issue  
28 is a part of the -- is an issue that needs to be dealt with

1 in this -- by this panel, as I read it.

2 MR. NETTLETON: Can you provide a clarifying question  
3 relating to an interrogatory?

4 MR. BRETT: Well, let's look at interrogatory CCC  
5 number 18. I don't have that. It has to do with -- it has  
6 to do with the fact that your answer to it -- I'll give you  
7 your answer, and perhaps we can figure it out from there.

8 You say in the answer to CCC 18 that Hydro One says it  
9 based its revenue cap index on the methodology used by  
10 Toronto Hydro in EB-2014-0116, okay? That's your -- I  
11 gather was your -- that was your explanation as to --

12 MR. NETTLETON: Sorry, I think we must have the --

13 MR. BRETT: -- one of the reason -- do you have that?

14 MR. D'ANDREA: We have the wrong reference, I think.

15 MR. BRETT: Sorry?

16 MR. NETTLETON: If you look at the chart --

17 MR. D'ANDREA: Can you just check your reference?

18 MR. NETTLETON: If you look at your screen, Mr. Brett,  
19 we have the IR that you've just referred to on the screen.  
20 And I don't think the response is consistent with your  
21 understanding of --

22 MR. BRETT: All right. I may have copied this down.  
23 Just a minute... It's one of the CCC interrogatories,  
24 and...

25 MR. NETTLETON: There are 75 of them.

26 MR. BRETT: Yeah, well --

27 MS. GIRVAN: It's actually CCC 10. I think is that  
28 what you're referring to?

1 MR. BRETT: Sorry, you're right. CCC 10. So it's 10  
2 -- is that 10 CCC 18? Or CCC 10? Hmm? Issue 8. Okay.  
3 It's 8-CCC-10, I believe.

4 MR. NETTLETON: It's actually --

5 MS. GIRVAN: Seven.

6 MR. NETTLETON: -- Exhibit I7-CCC-10.

7 MR. BRETT: All right. So we have that. Now, if we  
8 look down to -- halfway down there, "Hydro One" -- line 5:  
9 "Hydro One based its RCI on the methodology  
10 approved by the OEB for Toronto Hydroelectric  
11 System Limited in EB-2014-0016."

12 Stopping it there for a moment, you -- are you -- do  
13 you understand or are you aware that that decision -- in  
14 that decision Toronto Hydro used a price cap, not a revenue  
15 cap?

16 MR. D'ANDREA: Yes.

17 MR. BRETT: All right. And if we go on to the next  
18 sentence, so when you say -- before we go on to the next  
19 sentence, the methodology approved -- you based your RCI on  
20 the methodology approved by the OEB in that case, what are  
21 you referring to?

22 MR. D'ANDREA: I'm sorry, I didn't hear the question.

23 MR. BRETT: Sorry?

24 MR. D'ANDREA: I didn't hear the question, I'm sorry.

25 MR. BRETT: Well, you told me that you were aware that  
26 in that particular case Toronto Hydro had used a price cap,  
27 not a revenue cap.

28 MR. D'ANDREA: Correct.

1 MR. BRETT: So my next question is when you say you  
2 based your revenue cap on a methodology approved by the OEB  
3 for Toronto Hydro System in that case, what part of the  
4 methodology were you referring to?

5 MR. D'ANDREA: Specifically the formula. The formula  
6 is very similar.

7 MR. BRETT: You mean the capital factor formula?

8 MR. D'ANDREA: No, the entire formula in the price cap  
9 formula. They adjust rates every year, whereas in our  
10 formula we adjust the revenue requirement... But the  
11 formula itself is very similar.

12 MR. BRETT: All right.

13 MR. D'ANDREA: So that's what we mean by -- it's  
14 consistent. The only difference is we're adjusting revenue  
15 requirement instead of rates.

16 MR. BRETT: The difference -- would you agree with me  
17 that one of the other differences is that a price cap that  
18 -- when you apply a formula to a price cap you don't  
19 compensate the -- the utility is not compensated for a  
20 decline in revenues?

21 MR. D'ANDREA: For a decline in the price cap?

22 MR. BRETT: Yeah, you're increasing the prices --

23 MR. D'ANDREA: You're increasing the prices --

24 MR. BRETT: -- but you're not indexing the revenue,  
25 you've indexed the prices.

26 MR. D'ANDREA: That's correct.

27 MR. BRETT: Okay. The other thing was, the last  
28 sentence there:



1           "Hydro One reviewed the custom IR mechanisms that  
2           were approved by the OEB for other Ontario  
3           utilities."

4           And you determined that the -- it was consistent with  
5           the guidance provided in the handbook. And you didn't use  
6           external consultants, right? You did it yourself.

7           MR. D'ANDREA: Correct.

8           MR. BRETT: Let me just move on a little bit now. I'm  
9           looking at the -- looking at the revenue cap for a moment,  
10          sort of the anatomy of it, as it were. If you turn up 1 --  
11          sorry, 7 VECC 3. Do you have that? Yes. Okay. 7 VECC 3,  
12          as I understand it, is -- asks about the advantages of a  
13          revenue cap and -- over a price cap. And you -- you --  
14          just give me a moment here. I want to be as precise as I  
15          can here for you. Yes, if you look at that IR, the last  
16          paragraph, okay, of the page, just -- I'll read a little  
17          bit of it:

18                 "Price cap IR and revenue cap IR are equally  
19                 capable of continuing the transition to fully  
20                 fixed residential rates, eliminating the seasonal  
21                 class, and accommodating changes to the rate  
22                 design of CNI electricity customers over the  
23                 customer IR term. Hydro One listed these  
24                 additional items to provide comfort to the OEB."

25          And so on.

26          So you -- if we go then to the response in A, this is  
27          where you -- this is where you say the difference lies,  
28          right? You say -- under -- immediately under the line

1 response in A you say:

2 "The proposed revenue cap index is superior to  
3 price cap rate-setting for Hydro One's overall  
4 circumstances because it allows for better  
5 flexibility and provides greater transparency  
6 with integrating the acquired utilities into the  
7 Hydro One's rate structure."

8 Now, am I right first of all in suggesting that at  
9 this point this is the advantage that you're stating, this  
10 is the principal advantage, perhaps the only, but certainly  
11 the principal advantage of the revenue cap over the rate  
12 cap, right? Of the price cap?

13 MR. D'ANDREA: That's the principal advantage, is us  
14 looking --

15 MR. BRETT: Yeah.

16 MR. D'ANDREA: -- at the acquired utilities in 2020.

17 MR. BRETT: Right. Now, the question -- my question  
18 then, the information I would like to elicit here is, can  
19 you elaborate on that? Why is it that you say it provides  
20 better flexibility and provides greater transparency when  
21 integrating the acquired utilities with Hydro One's rate  
22 structure? Could you just give us a bit of an explanation  
23 as to why that should be the case?

24 MR. D'ANDREA: When we bring in the acquired utilities  
25 in 2020 you're bringing in additional costs and you're  
26 bringing additional assets into the rate application, and  
27 when you use the revenue-requirement model you have a  
28 little bit more transparency because you can see the

1 additions coming in. So under the price cap model you  
2 don't have that type of flexibility. So what we wanted to  
3 do is, A, be very clear what happens in 2020 when these  
4 acquired utilities come in, and then B, to more fairly  
5 attribute costs and rates to the entire customer base, not  
6 only the acquired utilities but the rest of the  
7 distribution customers.

8 MR. BRETT: So between now and 2020, as I understand  
9 it, your acquisitions, as you call them, are held separate  
10 from the rest of Hydro One. They're not part of the rate  
11 base, they're not part of the revenue stream. Hydro One is  
12 responsible for running them, but they are their numbers  
13 are separate, the rates are separate?

14 MR. D'ANDREA: Separate from the distribution proper.

15 MR. BRETT: What you intend to do, I gather, in 2000  
16 and -- well, this would be in your annual filing between  
17 2020 -- for the 2021 year, you intend to effectively  
18 integrate the three acquired into --

19 MR. D'ANDREA: They will be integrated in 2020 and  
20 then the revenue cap model would apply in 2021.

21 MR. BRETT: So January 1, 2020, they will become a  
22 part of Hydro One?

23 MR. D'ANDREA: Correct, for purposes of this  
24 application.

25 MR. BRETT: And you would do -- you would do what?  
26 You would add their rate bases into the Hydro One rate  
27 base; that's one thing you would do.

28 MR. D'ANDREA: Correct.

1 MR. BRETT: You would also add their O&M to the Hydro  
2 One O&M?

3 MR. D'ANDREA: Correct.

4 MR. BRETT: As I understand it, and I gather we will  
5 get more in this in the third panel, you have already  
6 created, have you, rate classes for these -- six rate  
7 classes for these three acquireds, not to go into effect  
8 now, but to go into effect in 2020, is that right?

9 MR. D'ANDREA: Correct.

10 MR. BRETT: I'm still at a loss. It seems to me if  
11 you're adding -- let me ask you this. Are there any other  
12 things you have to add in to Hydro One when you integrate  
13 the three acquireds in 2020? You add in the rate base, you  
14 add in the O&M, you add in the revenue stream on the other  
15 side, and you have a new set of rates that apply -- a new  
16 set of Hydro One rates that apply to those particular  
17 circumstances, to those particular acquireds, right?

18 MR. D'ANDREA: Correct.

19 MR. BRETT: So why is it any easier to take those  
20 steps under a revenue cap than it is under a price cap  
21 regime? In each case, you're simply doing these -- what to  
22 me seem to be on the surface very transparent transactions.

23 MR. NETTLETON: Mr. Brett, the witness has explained  
24 the response. He has indicated to you the benefit, in  
25 their view, the greater transparency that arises from the  
26 integration.

27 I don't think you're going to get -- we're getting  
28 into a level of cross-examination that, quite frankly, is

1 not what this proceeding is about, sir.

2 MR. BRETT: You've said that a lot.

3 MR. NETTLETON: I have and I will continue to say it.

4 MR. BRETT: We're not getting into a level of cross-  
5 examination at all. We're getting into a level of detail.

6 What I'm asking the witness, your friend, is to  
7 actually explain the why, because he has used very general  
8 statements. He said it's more transparent, more flexible.  
9 What the hell does that mean? Why is it more flexible?  
10 Why is it more transparent?

11 These operations we're talking about are very  
12 straightforward; it's addition and subtraction. But you're  
13 putting the line out that this is the main reason why, that  
14 this is the main advantage of a revenue cap over a price  
15 cap.

16 MR. NETTLETON: We're trying to be helpful, Mr. Brett,  
17 and do so in an efficient way. So what I think I'm hearing  
18 you say is you're asking the witness could you please  
19 explain what you mean by greater transparency. That's the  
20 language.

21 MR. BRETT: Maybe you can do it by undertaking.

22 MR. NETTLETON: I'm sure he can answer the question.

23 MR. BRETT: What do you mean by greater transparency?  
24 And when you explain that to me, I would ask if you could  
25 to relate it to what's actually happening on the ground  
26 when you do this transaction in 2020.

27 MR. NETTLETON: Mr. Brett, again if you look at the  
28 next paragraph of that interrogatory response, it goes

1 through exactly, I think, what you're asking. What does  
2 greater transparency mean as it relates to the revenue  
3 level rather than the price cap level, and there are three  
4 bullet points provided there.

5 MR. BRETT: One of them we've already spoken about.  
6 One of them is exactly the same point that I raised, and  
7 the one thing I would ask you to perhaps elaborate on is  
8 you -- your third point says complete an updated cost  
9 allocation study at the time of integration to ensure  
10 fairness in the allocation of costs across all rate  
11 classes.

12 Now, that's a little bit off to one side. But are you  
13 saying there that in 2020 as part of the integration,  
14 you're going do a general cost allocation study for the  
15 company?

16 MR. D'ANDREA: Yes, because they come into our rate  
17 portfolio, the common costs of Hydro One get shared against  
18 those acquired utilities, and under a price cap model you  
19 couldn't do that. To be fair to the other ratepayers in  
20 our distribution portfolio, it's only fair we allocate the  
21 cost among all our customers.

22 MS. LEE: If I may, Mr. Brett, I think this is an area  
23 worth exploring in more detail with panel 3.

24 MR. BRETT: Thank you. I'll do that. Thank you very  
25 much, those are my questions.

26 MR. SIDLOFSKY: Thank you, Mr. Brett. It's three  
27 o'clock. What I'm hoping -- maybe, Mr. Nettleton, with  
28 your indulgence -- is one of my colleagues here on Board

1 Staff has about 10 or 15 minutes of questions for the  
2 panel. I know in the list I made up, Mr. Rubenstein would  
3 be next.

4 I'm wondering if it would be possible to Mr. Rose in,  
5 so that he can ask some questions of the panel now. I'm  
6 hoping nobody minds.

7 Mr. Nettleton, you're okay with another ten or fifteen  
8 minutes before the break?

9 MR. NETTLETON: Fire away.

10 **EXAMINATION BY MR. ROZIK:**

11 MR. ROZIK: Thank you, and good afternoon. A couple  
12 of quick clarification questions on some of the IRs we had  
13 asked. The first one is Exhibit I, tab 3, OEB Staff IR  
14 number 12.

15 In this particular IR, it was asked in the context of  
16 the 2015 tax return because that was the only return on  
17 record, and specifically it was asking about the  
18 application of lost carry forwards and how they were factor  
19 into the PILs model that was filed.

20 The response to it obviously was that the losses  
21 directly related to the IPO which for now are out of scope  
22 for this proceeding, which is fine. But the 2016 tax  
23 return was filed subsequently and is on the record now as  
24 well.

25 When I take a look at schedule 4 of that tax return,  
26 which is the loss continuity schedule, just flipping to  
27 that right now -- one second. I noticed that added to the  
28 pool during 2016 was another 550 million in non-capital

1 loss carry forwards around that. I'm just wondering -- I'm  
2 presuming those aren't related to the IPO, so I would like  
3 to understand how those would be factored into our test  
4 period PILs calculation, if at all -- and if not, how come.

5 MR. CHHELAVDA: We would have to take an undertaking  
6 to provide that response.

7 MR. SIDLOFSKY: That will be JT1.13.

8 **UNDERTAKING NO. JT1.13: TO EXPLAIN HOW THE NON-**  
9 **CAPITAL LOSS CARRY FORWARDS ARE FACTORED INTO THE TEST**  
10 **PERIOD PILS CALCULATION**

11 MR. ROZIK: The next interrogatory was Exhibit I, tab  
12 40, Staff IR 211. I'm just waiting for it to be put on the  
13 screen.

14 MR. NETTLETON: Sorry, is the reference 211 or 311? I  
15 think it's 311.

16 MR. ROZIK: I think it's 211, unless I have that  
17 wrong. It's interrogatory 211, OEB Staff interrogatory,  
18 Exhibit I, tab 40, schedule staff 211.

19 This interrogatory was primarily exploring the Board's  
20 new pension and OPEB policy that was issued in 2017, and  
21 specifically discussing the recovery of the company's  
22 pension costs. The company's elected to continue to  
23 recover on a cash basis and has provided reasons why that  
24 would benefit ratepayers, basically reasons as to the  
25 benefits of remaining on a cash basis.

26 And my question is, has the company ever in the past  
27 recovered on an accrual basis?

28 MR. CHHELAVDA: No, for pensions we have not.



1 MR. ROZIK: So I guess from day one it's always been  
2 on a cash basis?

3 MR. CHHELAVDA: Correct.

4 MR. ROZIK: And is it for the same reasons outlined in  
5 the response here? Predictability, lower costs to  
6 ratepayers, things like that? Or what was the specific  
7 reason initially that the company elected to recover on a  
8 cash basis rather than an accrual basis?

9 MR. CHHELAVDA: The cash basis provides, as you  
10 mentioned, predictability and stability in what's  
11 recovered, so that's why the company opted to recover the  
12 cash basis in the past.

13 MR. ROZIK: Okay. And if you were to move to an  
14 accrual basis, just hypothetically, are you able to outline  
15 or provide an analysis as to what the significant  
16 transition issues would be for moving to a cash basis of  
17 recovery to an accrual basis?

18 MR. CHHELAVDA: We could, but we do actually mention  
19 it in our response --

20 MR. ROZIK: I think one of the items you do, you  
21 mention the potential that your regulatory asset would now  
22 have to be recovered over a period, but that's -- I  
23 understand that that is one of the risks, but you for  
24 yourselves internally, what would be the major obstacles in  
25 terms of, like, for example, maybe ratepayers would end up  
26 double-paying, how would we quantify what we've recovered  
27 on a cash versus accrual year to date, you know, things  
28 like that. Are there any major obstacles that would

1 prevent you from doing it in terms of complexity of  
2 calculations, et cetera? And you don't have to answer that  
3 right now if you would prefer through an undertaking.

4 MR. CHHELAVDA: We could provide through an  
5 undertaking, I mean, but -- we'll take the undertaking to  
6 provide that response.

7 MR. ROZIK: Okay.

8 MR. SIDLOFSKY: It's JT1.14.

9 **UNDERTAKING NO. JT1.14: TO OUTLINE OR PROVIDE AN**  
10 **ANALYSIS OF SIGNIFICANT TRANSITION ISSUES FOR MOVING**  
11 **FROM A CASH BASIS OF RECOVERY FOR PENSIONS TO AN**  
12 **ACCRUAL BASIS**

13 MR. ROZIK: Okay. The next item is Exhibit I, tab 40,  
14 OEB Staff IR 213. So this IR was just a question on the  
15 contribution, so I had a look at the actuarial valuation  
16 that was provided in support of the pension amounts, and  
17 specifically section 3 of that, the contribution section  
18 indicates that zero -- well, the minimum contributions  
19 would be zero.

20 Do I interpret that as being legally the company for  
21 2018-2019 would not be required to make contributions to  
22 the plan? Because the plan is in a surplus position and  
23 therefore could be funded through the surplus amounts? Is  
24 that what the actuary is saying here?

25 MR. CHHELAVDA: That is what they're saying, correct.

26 MR. ROZIK: Okay. And then in your response you  
27 acknowledge that, yes, the minimum amount is zero, but also  
28 they outline a maximum amount. So is that telling me that

1 the company has the discretion to contribute between the  
2 min and the max? Although not legally required to, they  
3 have the discretion to go above the minimum?

4 MR. CHHELAVDA: Correct.

5 MR. ROZIK: But it's solely the discretion of the  
6 company and there is no legal requirement to do so?

7 MR. CHHELAVDA: That would be my understanding.

8 MR. ROZIK: Okay. And then one of -- in the response  
9 as well you talk about reasons why you want to make --  
10 continue to make the -- at least fund the service costs,  
11 even though the actuary is saying it's not required. You  
12 give several reasons, one of them is being the risk of  
13 future special payments.

14 MR. CHHELAVDA: Correct.

15 MR. ROZIK: Has the company ever been required to make  
16 special payments in the past?

17 MR. CHHELAVDA: We have, up until, I believe, I'm  
18 going to say 2015 or '16.

19 MR. ROZIK: 2015, 2016? Now, would I be able to see  
20 the amount of the special payments -- like, if I went  
21 through the notes to your audited financial statements do  
22 you break out service costs and special payments or is it  
23 all just lumped into one number?

24 MR. CHHELAVDA: I believe it's lumped into one number,  
25 but if you want to see the details of the forecasted  
26 special payments it would be in the actuarial valuation  
27 report. I believe in the 2015 and '16 reports they're  
28 detailed there.

1 MR. ROZIK: Are they filed somewhere on the record?

2 MR. CHHELAVDA: I believe they were -- the 2015  
3 valuation report is filed as part of the interrogatory  
4 proceedings for this hearing, and I believe the 2015  
5 valuation was filed with the OEB in relation to our  
6 transmission application that was recently heard.

7 MR. ROZIK: Okay. So I can just refer to those  
8 valuations to have a look? Okay.

9 Okay. The next question is Exhibit I, tab 40, staff  
10 IR 215. Okay. So in this IR we were just asking for a  
11 breakout of the updated OPEB amount that's being sought in  
12 rates as a result of an updated actuarial valuation on the  
13 OPEB costs. Now, when I look at the table you provided,  
14 and then I open up the actuarial valuation that you  
15 provided in support of the amounts, and specifically I  
16 think it was -- I think it's page 16 of the valuation for  
17 the OPEBs -- I see for Hydro One total, I guess company, I  
18 see a pension expense for 2018 expected of 88.7 million  
19 total.

20 So now your table shows total company as well, but you  
21 are summing up to 104 million. So I'm just wondering what  
22 that discrepancy is. And it could be that -- because when  
23 I look at the same valuation they have a 2017 comparison,  
24 and it looks like the expense for 2017 was 104 million. So  
25 I'm wondering if someone just mixed the numbers up, and if  
26 so, can we update the response to this interrogatory with  
27 the correct numbers? This is all from page 16 of the OPEB  
28 valuation.

1 MR. CHHELAVDA: We'll confirm if that indeed  
2 happened.

3 MR. ROZIK: Well, if you see on the screen now you'll  
4 see what I'm talking about.

5 MR. CHHELAVDA: Yes, I see that.

6 MR. ROZIK: Yeah. Okay. And just one more thing on  
7 the valuation now that we have it up.

8 So you'll respond to that in an undertaking in terms  
9 of the -- or reconciling the expense amounts?

10 MR. CHHELAVDA: Yes.

11 MR. ROZIK: Okay. I --

12 MR. SIDLOFSKY: That's JT1.15.

13 **UNDERTAKING NO. JT1.15: WITH REFERENCE TO EXHIBIT I,**  
14 **TAB 40, STAFF IR 215, PAGE 16 OF THE OPEB VALUATION,**  
15 **(A) TO RECONCILE THE EXPENSE AMOUNTS AND (B) TO**  
16 **PROVIDE THE QUANTUM OF THE EXPENSE.**

17 MR. ROZIK: Actually, there's a second part to the  
18 question that may require an undertaking as well. So maybe  
19 leave it open. And it's, when I read the valuation it says  
20 that there is an update pending because the valuation was  
21 done using the 2016 discount rate, and I guess at the time  
22 the year end -- the 2017 year-end rate was not known, and I  
23 think it indicates that an update would be coming. Has  
24 that been done?

25 MR. CHHELAVDA: Yes, it has been.

26 MR. ROZIK: And is it materially different?

27 MR. CHHELAVDA: I believe the discount rate used --

28 MR. ROZIK: Well, just the quantum of the expense

1 even, if you know off the top.

2 MR. CHHELAVDA: I don't know the quantum of the  
3 expense off the top --

4 MR. ROZIK: So can we see the update? Or can it be  
5 provided?

6 MR. CHHELAVDA: It can be provided, yes.

7 MR. ROZIK: Okay. So that should probably be part of  
8 the same undertaking.

9 The next item is Exhibit I, tab 40, staff IR 217.  
10 This is really quick. Are you able to -- you reference  
11 some FERC guidance on this in terms of -- for the U.S. Are  
12 you able to provide that? We've had a look and cannot find  
13 what was being referenced.

14 MR. CHHELAVDA: There is some FERC guidance and we  
15 will be happy to provide it.

16 MR. SIDLOFSKY: JT1.16.

17 **UNDERTAKING NO. JT1.16: TO PROVIDE THE FERC**  
18 **GUIDELINES REFERRED TO IN EXHIBIT I, TAB 40, STAFF IR**  
19 **217**

20 MR. ROZIK: The last item here is Exhibit I, tab 57,  
21 Staff IR 270. It's in regards to the ISO 121.8 million  
22 credit that's being received. That credit in particular,  
23 does any of that credit relate to -- is it all non-RPP  
24 customer base, or is it split between RPP and non-RPP?

25 MR. CHHELAVDA: I believe you asked that question in  
26 question D, and we mention it's all related to account  
27 1589.

28 MR. ROZIK: That was a question, you're right. But in

1 1589, my understanding is both the GAAR RPP and GAAR non-  
2 RPP is recorded in the same account.

3 MR. CHHELAVDA: Let me take that as an undertaking to  
4 confirm.

5 MR. ROZIK: Okay. Let me take it a little bit  
6 further. So in addition, if it is and the credit does  
7 relate to both, are you able to split it out for me into  
8 how much is RPP how much is non-RPP? And then the third  
9 part of that question is will a portion of the credit have  
10 to be refunded back to the IESO related to the RPP portion?

11 The question is based on the fact that it's correcting  
12 an error from historical periods basically. So I'm just  
13 wondering if your RPP settlements with the IESO during that  
14 period would have not been correct as well, and therefore a  
15 portion of that credit would in fact be due back to the  
16 IESO to make them whole for those errors.

17 MR. CHHELAVDA: Of the 121 million, a portion was the  
18 -- to keep the IESO whole because they would have to  
19 recover some amount from all utilities, a portion was  
20 refunded back.

21 MR. ROZIK: Do we know what portion that is, dollar-  
22 wise?

23 MR. CHHELAVDA: It was 26 million; it's in part E of  
24 our response.

25 MR. ROZIK: That's what that charge was, the  
26 26 million? And is that related to the RPP component of  
27 it?

28 MR. CHHELAVDA: I will have to confirm that.

1 MR. ROZIK: Okay. So my last question was with the  
2 net impact, based on your response in E, does that mean the  
3 net impact to account 1589 would be the 128 --  
4 121.8 million dollar credit from them, less the 26 million  
5 dollar charge?

6 MR. CHHELAVDA: That is correct.

7 MR. ROZIK: So it would be 95 million dollars, for  
8 example, or whatever -- something along those lines?

9 MR. CHHELAVDA: Yes.

10 MR. ROZIK: The credit to account -- the actual credit  
11 to account 1589 would be in the 90s?

12 MR. CHHELAVDA: Correct.

13 MR. ROZIK: Okay. That's it for me. Thank you.

14 MR. SIDLOFSKY: Thanks, panel. Those are Staff's  
15 questions for panel 1. We're going to take a break now  
16 until -- I'm going to say 3:35. And up after the break  
17 will be Schools, followed by VECC and CCC.

18 --- Recess taken at 3:20 p.m.

19 --- On resuming at 3:40 p.m.

20 **PRELIMINARY MATTERS:**

21 MR. SIDLOFSKY: We are back. And just a couple of  
22 preliminary items. First of all, do we have people on the  
23 line as well? Mr. Aiken?

24 MR. AIKEN: Yes.

25 MR. SIDLOFSKY: Okay. You and I have exchanged some  
26 e-mail about your questions, and I believe Hydro One is  
27 fine with you submitting those questions in writing for  
28 panel 1, but maybe you could confirm that that's your plan



1 now.

2 MR. AIKEN: Well, I was going to submit the questions  
3 I have on the working capital. I do have questions on some  
4 of the other things, and I just emailed you a minute ago on  
5 issues 7, 9, 44, and 45.

6 MR. SIDLOFSKY: Okay.

7 MR. AIKEN: I would be happy to submit those as well.

8 MR. SIDLOFSKY: Randy, if you want to go now, I see a  
9 number of people in the room who are very accommodating and  
10 they're happy to let you go.

11 MR. AIKEN: Okay. I shouldn't be that long on the  
12 other questions that I had.

13 MR. SIDLOFSKY: Okay. So just to be clear, you're  
14 submitting the written questions on working capital?

15 MR. AIKEN: Yes.

16 MR. NETTLETON: Randy, it's Gord Nettleton here. Did  
17 I hear you say that you would be prepared to submit all of  
18 your questions in writing?

19 MR. AIKEN: Yes, for this panel, just so that you can  
20 get done today.

21 MR. NETTLETON: Right. I would suggest that we do  
22 that so that we can get through this panel today and leave  
23 the remaining time to those in the room.

24 MR. AIKEN: That's fine with me.

25 MR. NETTLETON: Thank you. Randy, do you need an  
26 undertaking that they're going to be answered, or are we  
27 just going to assume that that'll happen?

28 MR. AIKEN: I will leave that up to the lawyers.

1 MR. NETTLETON: I need the undertakings. I really do,  
2 because it's a losing battle right now because of how we're  
3 going, so, yes.

4 MR. AIKEN: Okay.

5 MR. SIDLOFSKY: We'll give Gord his undertaking, and  
6 that will be JT1.17 --

7 MR. AIKEN: You've got to [voice muffled]

8 MR. SIDLOFSKY: And that'll be to provide responses to  
9 -- sorry, to CME's written questions.

10 **UNDERTAKING NO. JT1.17: TO PROVIDE RESPONSES TO CME'S**  
11 **WRITTEN TECHNICAL CONFERENCE QUESTIONS.**

12 MR. AIKEN: Thank you.

13 MR. SIDLOFSKY: And that takes us to Schools. Mr.  
14 Rubenstein.

15 **EXAMINATION BY MR. RUBENSTEIN:**

16 MR. RUBENSTEIN: Thank you very much. I have some  
17 questions at the beginning, and you may want to punt these.  
18 I'm unclear. They are in the general category, but they  
19 are sort of capital-related. And so -- and the questions  
20 are for the witness, Mr. Kiraly, so -- who's obviously not  
21 one of you.

22 In SEC 1, so this is issue 3-SEC-1, there's a number  
23 of presentations, and if I have questions on those  
24 presentations, which are capital-related presentations, is  
25 it best that I just ask these for the panel -- the panel 2?

26 MR. JODOIN: I would say that if you have -- sorry,  
27 you said SEC 1, right?

28 MR. RUBENSTEIN: Yeah.

1 MR. JODOIN: Attachment 1, if you have any questions  
2 on that I can take a shot at providing some answers.

3 MR. RUBENSTEIN: It's for 3 and 4.

4 MR. JODOIN: Then, yes, that's right.

5 MR. RUBENSTEIN: Okay. Great. And this one as well  
6 I'm unclear which panel, but this is issue 18, SEC 29. Is  
7 that for this panel?

8 MR. JODOIN: Next panel.

9 MR. RUBENSTEIN: Moving along. All right. So in --  
10 there's two places for this, so we can either pull up --  
11 best to pull up maybe issue 34 CME -- sorry, this is CME  
12 34B. I apologize, I don't have the issue number for it.  
13 But you were asked to provide the 2018 scorecard, and you  
14 said it was not -- the 2018 team scorecard has yet to be  
15 finalized?

16 MR. McDONELL: That is correct, Mr. Rubenstein.

17 MR. RUBENSTEIN: Is that now finalized? Or when is --

18 MR. McDONELL: It's not yet finalized. I was just  
19 inquiring about it the other day. Next couple weeks.

20 MR. RUBENSTEIN: Can you provide it when it's  
21 finalized? I'm unsure -- the way that your answer doesn't  
22 seem to be that you're committing to --

23 MR. McDONELL: It's just, it's not my accountability  
24 to approve it, so I didn't want to commit to it, but, yes,  
25 we'll submit it once it's approved.

26 MR. RUBENSTEIN: An undertaking for that?

27 MR. SIDLOFSKY: JT1.18.

28 **UNDERTAKING NO. JT1.18: TO PROVIDE THE 2018 SCORECARD**

1           **ONCE IT'S APPROVED.**

2           MR. RUBENSTEIN:  If we can turn now to tab 3, SEC 3.  
3  We had asked you in this interrogatory to please provide a  
4  copy of all benchmarking analysis reports, opinions, and/or  
5  assessments undertaken by Hydro One or for Hydro One since  
6  2014 regarding any aspect that directly or indirectly  
7  relates to its distribution business that is not already  
8  included in this application, and your response is:

9                   "Hydro One has provided two studies as  
10                    attachments to this response."

11           And then you list those two.

12           Is that all the benchmarking analysis, reports,  
13  opinions, and/or assessments undertaken by Hydro One or for  
14  Hydro One since 2014 regarding any aspect that directly or  
15  indirectly relates to the distribution business that has  
16  already not been filed?

17           MR. McDONELL:  I guess from my point of view -- and I  
18  think I already mentioned it -- we will be filing an  
19  updated versatile compensation study that was going to be  
20  filed for our transmission application, but we'll file it  
21  for this application as well.

22           MR. RUBENSTEIN:  So if you -- that one included, are  
23  those three studies all of the benchmarking analysis,  
24  reports, opinions, and/or assessments undertaken by Hydro  
25  One?

26           MR. NETTLETON:  Mr. Rubenstein, I think that this  
27  question is -- as identified as being Mr. Kiraly's  
28  response, and I think that it's probably best to have this

1 question addressed again with panel 2.

2 So I can't tell you whether or not at that time I'm  
3 going to interject or not on the basis of relevance. I  
4 very well may, but I don't think this is the right panel in  
5 any event for that discussion.

6 MR. RUBENSTEIN: Okay. Well, I'll answer it -- I'll  
7 ask it to panel 2, and I would appreciate then in the  
8 interim Hydro One determines if for all panels if this is  
9 the -- this response is fully responsive, and then  
10 obviously if you want to object we can deal with it at that  
11 time.

12 If I can ask you to turn to SEC 4. This is again  
13 tab 3. If I can ask you to turn to attachment number 2.  
14 And I apologize, they're not numbered, so give me a second  
15 here to just make sure we're...

16 If we can turn to the third page. You may want to --  
17 this may get pungent. I just want to understand this. So  
18 I understand this document was a submission to the board of  
19 directors with respect to the 2018 to '22 application, and  
20 under the investment planning process there is this table  
21 where you provide the business objectives and you list  
22 them.

23 And if I then turn to the evidence at B1-11-DSP,  
24 section 2.1, page 27, I get a different table with  
25 different business objectives. There is an additional --  
26 and different scores -- different weights, and I just want  
27 to understand, are the -- is one an updated version of the  
28 other?

1 MR. NETTLETON: Mr. Rubenstein, this is a panel 2  
2 issue. This is dealing with investment planning.

3 MR. RUBENSTEIN: All right. If I can ask you to turn  
4 to 3-SEC-6? So we asked you in this interrogatory to  
5 provide some internal audit reports, and you provided a  
6 very long and detailed Excel spreadsheet with that  
7 information of all the internal audit reports that directly  
8 or indirectly relates to the Hydro One distribution  
9 business.

10 I was wondering if you can undertake to provide the  
11 following reports. This is a subset of those you provided  
12 and I'll list them for you: Report 2014-29, entitled  
13 "Investment planning"; Report 2015-05 report, "Asset  
14 deployment"; Report 2015-32, a report titled "Audit of  
15 construction project management processes"; Audit Report  
16 No. 2015-34, titled "Distribution asset management and  
17 preventative maintenance optimization"; Report 2016-17,  
18 entitled "Asset deployment follow-up review"; and Report  
19 2017-14, "Investment plan governance delivery follow-up."

20 MR. NETTLETON: So, Mr. Rubenstein, again, most of  
21 these reports that you've just referred to, if not all of  
22 them, concern asset management and that is a topic related  
23 to panel 2. I think that the undertaking -- you've made  
24 your point.

25 I think we now have some line of sight as to what  
26 reports you're after. I think this is best to raise this  
27 undertaking again tomorrow, and we can give a fulsome  
28 answer to you on whether that undertaking is acceptable and

1 if not, what ones are not.

2 MR. RUBENSTEIN: Okay. If I can ask you to turn to  
3 issue 43 SEC interrogatory 86.

4 So you were asked, for each year between 2014 and  
5 2022, to please provide the percentage of OM&A that is  
6 undertaken by third parties; please provide a breakdown of  
7 which activities they've undertaken and the categories of  
8 spending. And your response is essentially we don't have  
9 all the data to do this, and it would be too much work to  
10 do so.

11 I was wondering if you can provide me, sort of at a  
12 high level, what percentage, the order of magnitude of the  
13 OM&A work that is done by third parties.

14 MR. JODOIN: I think when you -- with respect to what  
15 you're asking for, and I do understand what you're asking  
16 for, the issue with providing a high level is I don't think  
17 there's a system-generated report that we have that can  
18 just identify very quickly what that high level percentage  
19 is.

20 This ask involves dealing with the vast majority of  
21 departments in the company, and dealing with all of their  
22 work programs. So I don't think there is an easy way just  
23 to provide that high level analysis.

24 MR. RUBENSTEIN: I understand, and I'm not asking to  
25 you -- I am just trying to get an order of magnitude. Are  
26 we talking less than 1 percent? Are we talking between  
27 1 percent and 5 percent?

28 I'm getting a sense of -- understanding you can't

1 actually, it's too hard and too much work to provide a  
2 specific number.

3 MR. JODOIN: I specifically don't have that data with  
4 me right now.

5 MR. RUBENSTEIN: Will someone on panel 2 be able to?

6 MR. JODOIN: The vast majority of the work program  
7 does sit with panel 2. They're probably in a better  
8 position to answer that with respect to the account  
9 abilities that they cover. I'm sure you'll hear a similar  
10 response, but you're welcome ask that question to panel 2.  
11 I know I'm making lots of friends on panel 2, but --

12 MR. RUBENSTEIN: That's fine. If I can ask you to  
13 turn to tab 40 SEC Interrogatory No. 83 -- sorry, issue  
14 40-SEC-83. In part A, this is regarding the Mercer  
15 compensation setting. And in part A, essentially we asked  
16 to you provide an estimate of the dollar difference between  
17 the weighted average total compensation for Hydro One's  
18 employees allocated to its distribution in the P50 meeting  
19 using the study. Please provide that amount for 2016  
20 through 2018 and how you who you got to it.

21 You provide the chart -- you respond and you provide a  
22 helpful chart on Table I on the next page. I just wanted  
23 to understand how you've come to these numbers where you're  
24 allocating. And as I look through the chart, you have the  
25 \$71 million which was the total, to my understanding,  
26 between the Mercer P50 and what Hydro One's compensation.  
27 And then what you've done is you've broken it down into  
28 four -- you've determined the percentages broken down in



1 four categories, TX, DX, OM&A and capital.

2 As I understand how you've done that is you've used  
3 the labour content is D13, schedule 1, attachment 1. I  
4 believe that's the Black & Veach report. Do I have that  
5 correct?

6 MR. JODOIN: That's correct.

7 MR. RUBENSTEIN: I was wondering if you could help me  
8 understand, and maybe by way of undertaking it may be  
9 better if I just explain to you. If you can point to me  
10 where exactly you're getting the numbers to make that  
11 allocation. And I ask this because if I understand the  
12 response in the chart you provided in the compensation  
13 update at C1-210, attachment 6 , page 7, you provide, based  
14 on what the Board had asked, a chart. And you have also  
15 there broken down total compensation into those four  
16 categories.

17 And in the lead-up to that evidence, it talks about  
18 similar methodology. But I get really different numbers  
19 when I'm trying to split those compensations. Like, I  
20 don't get for 2016, 12.3 percent for TX OM&A, or 27.4  
21 percent; I get different numbers.

22 So I was wondering if you could do two things for me:  
23 Point into -- by way of undertaking, point to how you're  
24 getting those numbers from that Black & Veach study and the  
25 breakdown. And then if you could explain to me how that  
26 may be the same or different from what you've done in  
27 attachment 6 to C1 to 10.

28 MR. JODOIN: Your question is fair and I'll provide a

1 little bit of colour. If you did flip to that study, they  
2 don't actually specifically outline in the report that we  
3 filed what those percentages are. It's in their detailed  
4 analysis that we leverage. So we apply the same sort of  
5 methodology. That's why you wouldn't have been able to  
6 find it.

7 I think your question is fair and we would be able to  
8 do that.

9 MR. SIDLOFSKY: That will be JT1.19.

10 **UNDERTAKING NO. JT1.19: TO POINT OUT THE DERIVATION**  
11 **OF THE NUMBERS FROM THE BLACK & VEACH STUDY AND THE**  
12 **BREAKDOWN; TO EXPLAIN HOW THAT MAY BE THE SAME OR**  
13 **DIFFERENT FROM THE CALCULATION IN ATTACHMENT 6 TO C1**  
14 **TO 10**

15 MR. NETTLETON: Mr. Rubenstein, just so I'm clear, as  
16 I understand it, it's really just to provide the formula  
17 used to obtain the percentage results that are shown in  
18 table I?

19 MR. RUBENSTEIN: Yes, it's that, and as well if you  
20 can reconcile with what you did in C1-210, attachment 6, to  
21 derive those breakdowns in a similar way because they  
22 appear to be different.

23 MR. JODOIN: We understand the request and we'll  
24 complete that.

25 MR. NETTLETON: Do we have an undertaking number for  
26 that?

27 MR. SIDLOFSKY: Yes, that was JT1.19.

28 MR. RUBENSTEIN: I don't know if you're going to punt

1 me or not. This is issue 24-SEC-46, but it has Mr.  
2 D'Andrea as the witness, so I -- and it involves the AESI  
3 Hydro One Networks network distribution system plan review  
4 report, and I don't know if that's for this panel or the  
5 next panel. This is SEC 46, under issue 24.

6 I'm going to ask to follow up on your response in  
7 part E.

8 MR. D'ANDREA: Panel 2 question.

9 MR. RUBENSTEIN: All right. I just want to -- before  
10 I finish, I want to follow up on some of the questions BOMA  
11 was asking you about with respect to some of the rating  
12 reports that were provided in response to, I believe, BOMA  
13 B156 that Mr. Brett had taken you earlier on. And I was  
14 wondering if there is anywhere in the evidence or if not  
15 you can provide, once Hydro One Limited closes the Avista  
16 transaction, what percentage of Hydro One Limited will be  
17 made up of each of Avista and Hydro One Networks Inc.? Are  
18 you able do that, provide a breakdown by, say, revenue or  
19 asset based? So we have a sense of the relative sizes of  
20 both those entities to the entire Hydro One Limited family?

21 MR. NETTLETON: So Mr. Rubenstein, a couple of things.  
22 One is the difficulty with that is that the transaction has  
23 not yet closed. However, there is information on the  
24 public record; namely, annual reports of the companies that  
25 report all sorts of different metrics, whether it's  
26 revenue, whether it's assets, and the like. And it's -- I  
27 think if you're looking for, you know, a comparison of what  
28 is before versus what might look like after by examining

1 those -- that publicly available information, I think it's  
2 there for your consideration. But I don't know what we can  
3 do or why we would be asking that type of question here in  
4 this proceeding when the Avista transaction is not  
5 something that is under this Board's jurisdiction or  
6 regulation.

7 MR. RUBENSTEIN: Well, I recognize that the Avista  
8 transaction does not, but as Mr. Brett brought you towards  
9 certain rating agency reports which we can all take  
10 whatever -- read them however we wish, but they seem to  
11 indicate that there is a -- it may -- the result -- the  
12 view from the market at least, the view from some of the  
13 rating agencies, is that it may have a downward pressure on  
14 the ratings, which may lead to a higher pressure on the  
15 cost -- the ability for Hydro One's cost of debt, and I  
16 just want to understand -- maybe that's the case, maybe  
17 that's not, and I just want to understand the proportion so  
18 we -- the risk that Hydro One Networks may face because of  
19 that increase in terms of its debt, which is obviously  
20 relevant to this application.

21 MR. NETTLETON: Well, I don't follow your logic to its  
22 natural conclusion, specifically because of the  
23 clarification that Mr. D'Andrea provided to Mr. Brett  
24 regarding the risk that you're describing and the  
25 misunderstanding, respectfully, that any risk associated  
26 with a downgrade or higher cost of debt associated with a  
27 downgrade is something viewed as going to be considered in  
28 this application. That is an application for the recovery

1 of a revenue requirement for the next five years, because  
2 of the methodology by which Hydro One is applying for it.

3 So I'm not -- what I heard Mr. D'Andrea say also is  
4 that matters related to higher costs of debt is not  
5 something that ratepayers are going to be -- as it relates  
6 to the Avista transaction is not going to be something that  
7 Ontario ratepayers are subject to.

8 MR. RUBENSTEIN: All right. I'll leave it at that.  
9 Those are my questions for this panel.

10 MR. SIDLOFSKY: Thanks, Mr. Rubenstein.

11 Moving on --

12 MR. RUBENSTEIN: I transfer my time to panel 2.

13 MR. SIDLOFSKY: Moving on to, sorry, VECC, thank you.

14 **EXAMINATION BY MR. GARNER:**

15 MR. GARNER: Thank you. Good afternoon, panel. My  
16 name is Mark Garner. I'm with VECC. Sorry, just following  
17 the last conversation with Mr. Rubenstein, Mr. Nettleton --  
18 and this could be just my confusion. There is a cost-of-  
19 capital update, though, that happens in '21 with the  
20 acquired, isn't there?

21 MR. NETTLETON: Yes. Correct, Mr. Garner, and I  
22 thought about that just as I was speaking and realized  
23 that, yes, we are seeking in this application an update.

24 MR. GARNER: An adjustment at that time.

25 MR. NETTLETON: Yes.

26 MR. GARNER: So --

27 MR. NETTLETON: But I do think that what we heard from  
28 Mr. D'Andrea today regarding that update and regarding the

1 risks as it relates to Avista and as, you know, pointed out  
2 in these Moody and Standard & Poor's ratings as it relates  
3 to this application, my understanding from Mr. D'Andrea --  
4 and feel free to clarify -- is that is not considered to be  
5 a regulated risk that the ratepayers in Ontario, customers  
6 of Hydro One Networks, is expected to bear.

7 MR. GARNER: Okay. I'm not sure about that, but let  
8 me ask you this, and to the company and the panel -- or Mr.  
9 Nettleton, if you would like to just clarify too. When you  
10 do the update in '21 for the cost of capital is there a  
11 process, an opportunity, in front of the Board to have --  
12 is that being reviewed at the Board when that happens? Is  
13 there a process around that? Is that how it's anticipated  
14 to happen?

15 MR. D'ANDREA: We would file the application with the  
16 updated data and the Board would --

17 MR. GARNER: Would make a decision on that.

18 MR. D'ANDREA: Right.

19 MR. GARNER: Okay. Thank you.

20 My questions and my colleague Mr. Harper's questions  
21 are going to be a bit on the acquired utilities. But --  
22 and the questions that I have are really mostly around  
23 tab 9 and VECC questions basically 10 through 14. But if  
24 Hydro One would instead -- bringing any of those up --  
25 bring up the Table 1 at Exhibit A, tab 3, Schedule 2,  
26 page 7. And it's a -- you'll know this table. It's a  
27 summary of the revenue-requirement components that  
28 basically set up the model that you do. I think it's just

1 the easiest one for me to ask my questions from and give  
2 you a sense of where we're going. So it should be at Table  
3 -- it's called Table 1, and it has a -- rows 1 through 15,  
4 and they basically show the different adjustments under the  
5 model that you have from '18 to '22. It's Exhibit A,  
6 tab 3, I think Schedule 2, page 7, I hope, with any luck.  
7 Somewhere just, I think, before those tables. Table 1 is  
8 the table. Yeah, it's that table right there. And just  
9 using this table, because it helps me explain or ask  
10 questions as I go through.

11 Now, the first thing that I was trying to do -- and I  
12 was wondering if you could help me with, is I was trying in  
13 the interrogatories and especially in VECC 12, and you've  
14 given the response in VECC 12. But what I was trying to  
15 do, and I didn't do it very successfully so maybe you can  
16 help me here, was I was trying to understand the  
17 relationship between the capital spending in each year, '18  
18 through '22, and how that capital spending translated into  
19 the Table 1.

20 And in an awkward way what I did was I ended up saying  
21 to myself, okay, so in 2019 your capital expenditure budget  
22 is 756.8, but your additions in that year are 378.2, so --  
23 if you subtract from year to year. And I said, okay, well,  
24 that must be because it's one-half of the capital additions  
25 they're putting in in that year.

26 Well, when I tried to do that math it changed every  
27 year. Some years it was 56 percent, some years it was  
28 something different. So here's really the question that I

1 have, and I'm wondering if you can help me with. Is there  
2 a way for you to help me understand how I can translate  
3 each year's capital budget into the adjustment that I'm  
4 seeing in Table 1.

5 And the reason I'm asking that is that as we go  
6 through this process should we argue -- and we may or we  
7 may not argue -- about adjustments to that capital budget?  
8 I wanted to have a mechanism that I could understand what  
9 impact does that have on the formula and the adjustment  
10 that the utility wants. Do you understand what I'm driving  
11 at? So what I'm trying to say is could you find a way to  
12 show me how the capital budget in each one of those years  
13 is being inputted? It's there because there is capital  
14 additions and depreciation, but I can't get those numbers  
15 to reconcile to each other.

16 MR. JODOIN: I think -- and we'll try and get there,  
17 but take it a step at a time. You've said a few numbers  
18 that we couldn't reconcile on the page. But let me start  
19 first by saying it's in-service additions that will  
20 increase rate base.

21 MR. GARNER: Right.

22 MR. JODOIN: So now the sum of in-service additions,  
23 as you know, represents capital spend. So we do take into  
24 account the timing of in-service additions by project and  
25 that's what feeds our rate base, and thus revenue  
26 requirement calculations.

27 MR. GARNER: Right. And I'm not asking you to respond  
28 to the numbers directly I'm giving to you, because I'm just



1 giving them out ad hoc. But what I'm actually doing is I'm  
2 taking the in-service additions by subtracting the rate  
3 base from '18 to '19, '19 to '20, and '20 to '21, and  
4 that's telling me how much my average rate base is going up  
5 in each one of those years.

6 I'm looking at the capital budget for those years and  
7 the reason -- and as you say, you're doing capital  
8 additions or in-service additions, not capital expenditures  
9 and there is work in progress et cetera. But you have to  
10 make some assumptions because you're forecasting this,  
11 right?

12 So I have to ask myself how did you, when you were  
13 doing your forecasting, translate your capital budget into  
14 in-service additions. And I thought it would turn out to  
15 be a very simple mathematical problem because you must be  
16 forecasting it, right?

17 So I wasn't sure how were you forecasting, for  
18 instance, work in progress. Did you use the same number,  
19 or did you do something different. I was trying to do that  
20 relationship about how you were taking your capital  
21 forecast and changing that into an in-service addition in  
22 each year, because it didn't seem to have a clear one-to-  
23 one or 50 percent correlation of putting 50 percent of your  
24 capital expenditures into in-service each a year. That  
25 didn't seem to be what you'd done, when I looked at the  
26 numbers.

27 MR. JODOIN: No. So in-service is built up by detail.  
28 It's something my friends on panel 2 would be able to

1 discuss.

2           However, what I can direct to you is probably Exhibit  
3 D1, tab 1, schedule 1. And what is set out in this exhibit  
4 are rate base continuity schedules essentially showing the  
5 components of rate base that should support the math you're  
6 trying to come up with.

7           MR. GARNER: I realize that and that was difficult for  
8 me to find out that math supported what I call -- this  
9 table, and correct me if I'm wrong, but this table I'd call  
10 is fundamentally the rate model you're using for five  
11 years. It shoves out the numbers based on your forecasts  
12 of what you're going to do.

13           And I think we asked a question about this, and the  
14 only thing that's going to change over time in this is  
15 inflation and in '21, putting in the acquired utility. So  
16 we're basically looking at your model in this table, if  
17 I've got it right.

18           So I want to be able to understand how that model got  
19 from your capital expenditures to the model output you're  
20 setting rates with -- or revenue with, sorry; it's not  
21 setting rates.

22           If you would like to take an undertaking and look at  
23 it -- and maybe the next thing to do before you answer that  
24 is to go actually VECC 12, which sort of also got me into  
25 why I was having some difficulty understanding the table  
26 that does all of this.

27           In VECC 12 on page 2, I believe, of two, you have a  
28 table you've given me with year end plant additions as per

1 Exhibit Q-1-1. Now, are these numbers that are provided in  
2 here directly correlated to the numbers you find in the  
3 rate base additions that you're looking in table I? So  
4 will those match up? I'm trying to use those tables to  
5 find that number to match up with your capital addition,  
6 your capital expenditures also.

7 MR. JODOIN: So the first part is, and I think it's  
8 important to note the table that you brought us to  
9 initially, table 2 --

10 MR. GARNER: Table 1, you mean?

11 MR. JODOIN: Sorry. We provided an update in Exhibit  
12 Q of that exact table, the first one you brought to us in  
13 Exhibit Q. Okay.

14 MR. GARNER: So you're saying -- okay.

15 MR. NETTLETON: Can I just -- it's very important for  
16 the record that we make sure that we're referring to the  
17 right table.

18 So if there is an Exhibit Q-1-1 that has been revised,  
19 let's go to that and make sure that's the one we're all on.

20 MR. GARNER: Thank you, Mr. Nettleton.

21 MR. NETTLETON: Mr. Garner, as I'm following this  
22 discussion, is the essence of your question a  
23 reconciliation between the capital expenditure numbers that  
24 are reported in VECC 12 in the capital expenditures and how  
25 that correlates to the number found in line 8 of table 2  
26 found in Exhibit Q-1-1?

27 MR. GARNER: Yes, I'm using table 1, and I see here  
28 the updated table is table 2. Yes, I think it's not --

1 it's actually line 1.

2 So what I'm trying to do is correlate the capital  
3 budget back to line 1. And again, if it's of help to the  
4 panel, what I'm trying to get from you is a way -- an  
5 undertaking would probably be the best thing for me, and  
6 maybe others, to be able to, as we progress, to see how  
7 that capital budget as it changes will change those  
8 numbers, so that I myself can get an understanding of the  
9 impact once we get into the arguments -- discussions about  
10 capital budgeting, what impact are we really looking at of  
11 any impact on the actual outcome of what I'd call the  
12 table, the updated table here.

13 MR. NETTLETON: Let's break this down because I think  
14 there's several points here. If it would be helpful, Mr.  
15 Garner, maybe what we could start with is having the  
16 witnesses talk about reconciliation between the numbers  
17 shown in this interrogatory response and how it relates to  
18 either line 1 or line 6 of table 2, and then stop there and  
19 see what we move to.

20 MR. GARNER: Fair enough.

21 MR. NETTLETON: So, Mr. Jodoin, can you help us?

22 MR. JODOIN: Sure, I can. I think it would be helpful  
23 if we pulled the interrogatory back up. I can confirm that  
24 the rate base growth that would have existed in table 2  
25 from Exhibit Q would be increased by the mid year plant  
26 additions identified in part 3 of this interrogatory, which  
27 is Exhibit I, tab 9, VECC 12.

28 MR. GARNER: Those mid year additions, will they

1 correlate with the updated capital expenditure numbers that  
2 you've provided, so those represent the mid year addition  
3 of those capital expenditures?

4 MR. JODOIN: In-service additions.

5 MR. GARNER: In-service additions. And the difficulty  
6 I had still with that was I couldn't intuitively myself say  
7 how did you do that. How did you get to that number  
8 because let's say -- and I'll just abstract the example.  
9 Let's say the capital expenditures were 300 million and the  
10 in-service addition -- or 700 million and the in-service  
11 addition was another number, let's say 350 or something,  
12 whatever it was. And the next year it would be something  
13 else, but it wouldn't be the same percentage. It might be  
14 40 percent, and the next time it's 45 percent, and I  
15 couldn't figure out why that's changing each year, why  
16 wouldn't it be just a steady number.

17 MR. JODOIN: There is no rule of thumb from capital  
18 expenditures to in-service additions. In-service additions  
19 represent capital spend once the asset becomes in use.

20 MR. GARNER: I realize that. What I'm saying is  
21 that's definitely true in reality. But when you're  
22 forecasting, you have to sort of say to yourself, well, I'm  
23 forecasting \$800 million of capital expenditure in two  
24 years from now. Ergo, I'm also forecasting the in-service  
25 addition from that, right, because as you point out, you  
26 don't know actually in the moment what's going to happen.  
27 Some stuff will be work in progress, et cetera.

28 So you're making a forecast and somehow someone used a

1 modelling -- it would seem to me someone used a modeling to  
2 do that.

3 MR. JODOIN: So panel 2 is the better panel to discuss  
4 the work program plan and the in-servicing of it. But what  
5 I can tell you is that it's done on a project-by-project  
6 basis, forward-looking, and you cannot just use a simple  
7 rule of thumb in any given year, so if you have project X  
8 that's scheduled to go in-service in 2021 that has capital  
9 spend between 2018 and 2021, all of that spend will go in-  
10 service in 2021 --

11 MR. GARNER: Okay. Well --

12 MR. JODOIN: -- and that will change across all sorts  
13 of different projects, thereby eliminating any chance of a  
14 rule-of-thumb approach.

15 MR. GARNER: So let me say it back to see if --

16 MR. JODOIN: Sure.

17 MR. GARNER: -- I've got this correct. So you're  
18 saying in 2022 the way your forecasting works is you have a  
19 detailed enough forecast that you're actually on a project-  
20 by-project basis determining what is going into service in  
21 that year?

22 MR. JODOIN: It would be most appropriate for panel 2  
23 to address that question, but I can tell you that they  
24 build up the investment plan on a project-by-project basis.

25 MR. GARNER: Okay. I think that --

26 MR. JODOIN: Okay.

27 MR. GARNER: -- that's great, thank you.

28 Now, the other question we had on this -- let me see

1 if I can find which one. It's the -- I think it's 14.  
2 It's, I think, the acquired utilities -- it's VECC 14,  
3 which follows in the same row of these. Yes, it is. It's  
4 tab 9, Schedule -- VECC 14.

5 Again, using Table 1 or 2 as updated, again, we  
6 probably weren't very articulate in asking this question,  
7 because I don't think we got back the response we were  
8 anticipating. What we were hoping when we asked this  
9 question is that you were able to take Table 1/2, whichever  
10 one is the most recent, and actually pull out for 2021 the  
11 specifics to the acquired.

12 So we could actually kind of see the acquired's effect  
13 on that year vis-a-vis the normal as you were doing each  
14 year as a fact and take out that piece of information  
15 separately? Is that possible to do?

16 MR. JODOIN: Absolutely, that's possible.

17 MR. GARNER: If we can maybe get an undertaking for  
18 that, please.

19 MR. SIDLOFSKY: JT1.20.

20 **UNDERTAKING NO. JT1.20: TO PROVIDE AN EXPLANATION**  
21 **SHOWING THE ACQUIRED'S EFFECT ON THAT YEAR VIS-A-VIS**  
22 **THE NORMAL AS YOU WERE DOING EACH YEAR AS A FACT; AND**  
23 **TO TAKE OUT THAT PIECE OF INFORMATION SEPARATELY.**

24 MR. GARNER: Thank you. And my friend Mr. Harper is  
25 going to have a few more questions on the acquired, but I  
26 would like to just now go to another question. Again, I  
27 think it was our -- my inarticulation that I think made it  
28 difficult for you. This is VECC 11 on these -- issue.

1 It's at tab 9. They're all on tab 9. VECC 11, I believe.  
2 Is it this one? Oh, yes, well, yes, VECC 11 -- this wasn't  
3 my thinking, but I'll ask this question too. I understand,  
4 I think, reading this -- I'm looking at, actually, VECC  
5 11C, the relationship between capital investment and  
6 reliability outcomes, and what you have done in this  
7 interrogatory is referenced me back to some evidence on  
8 your distribution plan that shows system reliability stuff,  
9 which is fine.

10 What I was really trying to ask and would like to  
11 follow-up with is, my question really was trying to ask or  
12 get to this -- is why didn't -- why isn't -- or maybe it  
13 isn't possible, but why didn't the company consider using  
14 reliability outputs since they have them, as you point out  
15 in your distribution plan, in order to use that as an input  
16 as to whether -- how the adjustment should be made?

17 So you're using as an efficiency outcome is -- what  
18 I'm saying is this, is if you have a reliability target and  
19 you don't meet that target, why was that not used, or if  
20 you even exceeded that target, whichever way it went, why  
21 would that not be a useful input into your adjustment on  
22 the efficiency of your capital? So why aren't you  
23 measuring it that way and then asking yourself, if I  
24 measure it that way that's how I get my adjustment --  
25 efficiency adjustment on capital. You're asking for an  
26 efficiency adjustment, but the measure of efficiency is  
27 what I was asking about and saying is what's wrong with  
28 using the measures that you've put forward in your own DSP



1 as a measure of that efficiency since you have targets  
2 within that plan? Was that not possible or is that just an  
3 alternative that wasn't considered?

4 MR. D'ANDREA: I'm sorry, we're not clear whether it  
5 was considered or not as an option.

6 MR. GARNER: Well, who is? Who did the plan? Who did  
7 this idea?

8 MR. D'ANDREA: The distribution plan?

9 MR. GARNER: No, who did the idea, come up with this?  
10 Who knows -- I mean, when you -- when this was being  
11 discussed, who is the person that knows that then? I just  
12 don't understand that.

13 MR. NETTLETON: Mr. Garner, I think the trouble here  
14 is the overlapping nature of the issue. When you're  
15 dealing with reliability statistics like SAIDI and SAIFI  
16 and you're talking about the distribution plan, those are  
17 matters that fall within panel 2. That's Ms. Garzouzi and  
18 Mr. Jesus.

19 MR. GARNER: I have lots of questions about that,  
20 because I don't actually understand some of the reliability  
21 statistics, but my question is actually much higher level  
22 than that. My question is -- and to this panel, who I  
23 thought was -- understood was prepared and understood these  
24 questions about how you develop this plan. My question was  
25 really about, you do have reliability output. So let's say  
26 you have a capital program to fix insulators, right? And  
27 then you have -- you target how that's going to work and  
28 whether in fact it decreases your reliability. And if it

1 doesn't then your capital plan isn't working very well; and  
2 if it does your capital plan is working as you'd hoped it  
3 had. And therefore that measure becomes your input on your  
4 capital efficiency.

5 And because you're measuring those things in your DSP  
6 already and you have set some targets, it begged the  
7 question to me as, so why aren't those linked up with your  
8 capital plan in here and were they ever considered as part  
9 of the plan to set efficiencies for your capital program,  
10 because you have a capital efficiency concept. And you're  
11 saying is you don't know, and Mr. Nettleton, I'm not trying  
12 to be hard on anybody, but I'm saying: Was that actually a  
13 discussion? When and how?

14 MR. NETTLETON: Yes, so I'm reverting back to the IR,  
15 and I think that the IR was not asking a "why" question, it  
16 was asking a "what" question. And so I think that it's  
17 fair to say that, oh, maybe I should have asked a "why"  
18 question and that was the intent. We interpreted  
19 differently. I think the question that you're now asking  
20 if it's "why" is probably one that requires a little bit  
21 more thinking than just asking the question today in this  
22 conference to this panel to give a fulsome answer.

23 But I would ask Ms. Lee to also chime in here and help  
24 with the rationale that we believe does help you with the  
25 question you're asking.

26 MS. LEE: I'll refer back to an IR exhibit that was  
27 referenced earlier in our discussion with Tom Brett from  
28 BOMA, and unfortunately I don't have the reference on hand,

1 but it is the one in which we referred to Toronto Hydro's  
2 approach and their custom IR method. Frankly, we took a  
3 conservative approach in this application, relying on  
4 conventional mechanisms and proven, if you will, methods to  
5 improve our likelihood of success, and as far as I know the  
6 approach that you're suggesting has not yet been -- I don't  
7 know if it's been attempted or definitely not approved by  
8 the OEB yet.

9 MR. GARNER: Yes. Thanks, Ms. Lee. Yes, I know that.  
10 And again, I'm going to move on, because -- but here's  
11 where I'm going, because I will have questions of the panel  
12 does reliability stuff, so I do want to understand more  
13 about that. I was really trying to get an understanding of  
14 how you might yourself have considered that in your plan,  
15 and if it were, for instance, that you didn't have good  
16 enough reliability statistics, you didn't have something,  
17 something actually caused you to say, no, that's not where  
18 we're going right now, and I think I'll take Ms. Lee's  
19 answer for that right now and just move on from --

20 MR. NETTLETON: Mr. Garner, I do recount this issue  
21 coming up in the transmission case, questions very similar  
22 to this of, why have you not baked into your scorecard or  
23 your planning process more reliance on the SAIDI and SAIFI  
24 statistics, and I think, as you know, in that process there  
25 was a very significant distinction that was made between  
26 those statistics being post facto metrics versus the  
27 reliability risk methodology that we were attempting to  
28 look at and use for purposes of doing exactly what you're

1 suggesting of looking at reliability from a more  
2 perspective context. And I suspect that that may be the  
3 nature of the issue as it relates to reliance on statistics  
4 like SAIDI and SAIFI for purposes of future capital spend.

5 MR. GARNER: Thank you. I'm going to go to VECC  
6 Interrogatory No. 10 now, and again it's tab 9, VECC 10.  
7 And in this interrogatory -- again I don't think I was  
8 being very articulate because I wasn't challenging anything  
9 that you told me he was doing. I was trying to understand  
10 something, if it were done differently.

11 Let me ask you this, first of all, that I've got this  
12 right. The CIS VA account or -- I can't pronounce it, so  
13 whatever you're going to call it. As I understand it, that  
14 account will be asymmetrical. So what it does is if you  
15 under-spend, it protects customers from the sense of under-  
16 spending that capital budget that's being built into the  
17 rate adjustment.

18 If you over-spend, you basically just eat that up as  
19 part of day-to-day work, because the plan is basically set.  
20 Is that a fair characterization of the way it works?

21 MR. CHHELAVDA: That would be correct.

22 MR. GARNER: Thank you. Now, what I didn't really  
23 understand, though, is -- and I think we asked this  
24 question. Does the capital factor number actually change,  
25 and I think the answer was no it doesn't. It's based on a  
26 forecast, and it only changes in '21 when you have a  
27 capital -- a cost of capital adjustment.

28 So then I asked myself, and I ask this in this

1 question, well, instead of doing an account like this given  
2 it's going to be basically a fixed number, couldn't you  
3 develop something without the account and basically make  
4 the adjustments retrospectively instead of what you're  
5 doing as prospectively.

6 And this went to the other part of the question which  
7 is given these numbers -- and again I'm using table 1 and  
8 it may be updated, so I apologize. But the table I'm using  
9 originally had a capital factor of 1.96, 1.83, 2.78, 1.39,  
10 whatever they are now, and I thought, well, those numbers  
11 aren't going to change except in '21 when you do the  
12 capital adjustment.

13 So given that, why couldn't you set a standard number  
14 and make your adjustment that way rather than do the kind  
15 of adjustment you're talking about? Why bother with that?  
16 So what would preclude you -- I guess I'm trying to figure  
17 out why wouldn't it be just simpler for you to make the  
18 adjustment from the perspective year past.

19 So you finish your year, you've got your capital  
20 program, you can see whether it matched what you said and  
21 You make your adjustment going forward each year.

22 Do you understand what I'm trying to say? Maybe I'm  
23 being no more articulate than I was in the interrogatory.  
24 But rather than doing this sort of CIS VA account, why not  
25 just make your adjustments in the next following year based  
26 on actual capital expenditures?

27 It doesn't seem to me it would make any real  
28 difference to what your proposal is.

1 MR. D'ANDREA: There's two elements to it. One is, as  
2 we noted in response to B, that we do the custom IR based  
3 on forecasted costs. The other element is to properly  
4 factor in the capital factor, you also have to look at the  
5 productivity factor. So if you look at the table, line 7  
6 takes the productivity factor off the capital as well. So  
7 you don't want to over-collect on capital. To be fair,  
8 when you come up with a capital factor, you want to make  
9 sure you're not getting a double effect on the capital  
10 piece of it.

11 MR. GARNER: Thank you. I'm going to hand this over  
12 to my colleague, Mr. Harper. Thank you.

13 **EXAMINATION BY MR. HARPER:**

14 MR. HARPER: Thank you, Mr. Garner. The first  
15 question I have has to do with issue 38 and VECC-51A. Here  
16 we've been asking about whether the acquired utilities were  
17 included in the performance statements for 2017 and you  
18 said no, they weren't.

19 I just wanted to clarify. That would also apply to  
20 your actual 2016 financial statements that you recently  
21 filed? The acquired utilities wouldn't be reflected at all  
22 in your actual 2016 distribution financial statements?

23 MR. CHHELAVDA: Are you referring to our 2017  
24 financials?

25 MR. HARPER: No, your 2016 that you filed as Exhibit  
26 A, tab 6, schedule 2, in the current proceeding. You  
27 recently filed -- after the update, you filed your 2016  
28 statements for distribution?

1 MR. CHHELAVDA: To the extent that we closed the  
2 transaction, then the actual results for that utility would  
3 be included in our results.

4 MR. HARPER: They would be included in your  
5 distribution results for 2016 now that you've closed the  
6 transaction. But they weren't included in the pro forma  
7 statements for 2017 that you filed with the original  
8 application?

9 MR. CHHELAVDA: Perhaps if you can point us to which  
10 pro formas you were referring to --

11 MR. HARPER: I was asking -- if you just go back to  
12 VECC 51, I was asking whether the OM&A costs were included  
13 in the -- what was the treatment of the OM&A costs for  
14 those acquired utilities in Exhibit A, tab 6, schedule 3.  
15 And my understanding is Exhibit A, tab 6, schedule 3 were  
16 the pro forma statements for 2017.

17 And the answer I got back was the OM&A costs shown in  
18 the performance statements for income in Exhibit A, tab 6,  
19 schedule 3, do not include the acquired utilities. I was  
20 taking that to mean that the pro forma statements for 2017  
21 did not include any costs related to the acquired  
22 utilities.

23 And then I guess my follow-up was subsequent to that  
24 original evidence being filed, you've now provided the  
25 actual distribution financial statements for 2016. They  
26 were filed as Exhibit A, tab 6, schedule 2, if I'm not  
27 mistaken.

28 So I was just wanting to confirm that similar to the

1 response you gave me here, the acquired utilities costs --  
2 I was using OM&A as an example, but all the costs were not  
3 included in the actual financial statements that you've now  
4 filed for the distribution business for 2016.

5 MR. CHHELAVDA: Our 2016 financial statements for the  
6 distribution segment would include all our distribution  
7 operations. So the acquired utilities, to the extent that  
8 we acquired them, would be included. But for the pro forma  
9 financial that's included in this application, they are not  
10 included.

11 MR. HARPER: So one of the things I asked you in this  
12 IR was to reconcile the difference between the OM&A costs  
13 you included in the -- that you had referenced for 2017 and  
14 that was in the pro forma statement, and you gave an answer  
15 it was some costs related to some unregulated activity  
16 related to government. That was related to the green  
17 energy program that was in part B.

18 And so I was assuming that if I looked at the 2016  
19 financial statements for distribution and OM&A there and  
20 tried to compare that with what was the 2016 actual OM&A  
21 that you got reported in the application here, that none of  
22 that difference would be related to the acquired utilities.

23 It seems to me that what you're telling me now is that  
24 part of the difference between those numbers will be  
25 related to the acquired utilities, because your actual  
26 financial statements for 2016 did include the acquired  
27 utilities.

28 MR. NETTLETON: Perhaps it's the lateness of the hour



1 of this day, and attention spans are short like mine. But  
2 what I'm not following with this line of questioning is  
3 this. I think what Mr. Chhelavda had said was that the  
4 financials that were publicly available for distribution  
5 did include the acquireds.

6 MR. HARPER: Right.

7 MR. NETTLETON: The financials that have been filed  
8 for this proceeding have not included the acquired  
9 utilities. And that this interrogatory response actually  
10 makes that point clear and it says -- and it provides  
11 information regarding the OM&A forecast for each of the  
12 acquireds and provides a breakdown of the revenue  
13 requirement.

14 MR. HARPER: This interrogatory states that -- what I  
15 took from this interrogatory response, part A, was that the  
16 acquireds were not included in the OM&A that you've  
17 submitted for your revenue requirement application up until  
18 2021, which I think was the point. But they were also not  
19 included in the pro forma financial statements that you had  
20 filed for 2017 for the distribution business.

21 Maybe not being an accountant, I don't understand what  
22 pro formas are. But I thought a pro forma statement would  
23 just be your best guess as to what the actual financial  
24 statement for 2017 would look like when it was actually  
25 finalized based on the forecast costs.

26 MR. NETTLETON: Let's get the witnesses to help us on  
27 that.

28 MR. HARPER: Okay. So -- and maybe it's my

1 understanding of what a pro forma statement is, and I  
2 apologize if that's the case, not being an accountant.

3 MR. CHHELAVDA: In the interests of clearing up this  
4 confusion we'll undertake to provide what's included in the  
5 2016 distribution financial statements and what's included  
6 in what was filed in our application, so we'll do that.

7 MR. HARPER: Because that's what I was in the end  
8 trying to do, and I was getting a bit confused between the  
9 two. Thank you very much.

10 We can have an undertaking number for that?

11 MR. SIDLOFSKY: JT1.21.

12 **UNDERTAKING NO. JT1.21: TO CLARIFY WHAT IS INCLUDED**  
13 **IN THE 2016 DISTRIBUTION FINANCIAL STATEMENTS AND WHAT**  
14 **IS INCLUDED IN WHAT WAS FILED IN THE APPLICATION.**

15 MR. HARPER: Okay. Now, if we can go to issue 40 VECC  
16 54B. And this is just a setup. And I understand from this  
17 that you've stated that there is no forecast incremental  
18 corporate OM&A cost for the -- you haven't included any --  
19 you haven't included any common corporate OM&A costs  
20 associated with the acquired utilities as part of the OM&A  
21 costs for acquired utilities in the application prior to  
22 2021?

23 MR. JODOIN: Sorry, I was just waiting for the screen  
24 to come up and turning to my -- would you mind repeating  
25 your question?

26 MR. HARPER: I was just looking at the response to  
27 B(i), sort of the last half of that, where it's saying:

28 "Hydro One has not forecast any incremental

1           increase in common corporate costs as a result of  
2           these transactions; therefore the common  
3           corporate costs as provided in the exhibit are  
4           recovered from legacy distribution ratepayers  
5           only."

6           Which means none of them were being -- none -- no  
7           common corporate costs are being allocated to the acquired  
8           utilities is what I took from that.

9           MR. JODOIN: That's correct, up until 2021, when a  
10          cost allocation process would --

11          MR. HARPER: Could you turn up the responses -- the  
12          same one I've heard before, VECC -- issue 38-VECC-51, part  
13          C. Here in this part I've asked you to provide a breakdown  
14          of the OM&A costs you have attributed to the three acquired  
15          utilities for the years '17 and '18, and given the other  
16          response I was kind of curious to see at the fifth category  
17          there was common and corporate costs, and there were costs  
18          included there, and I was wondering if you could reconcile  
19          the fact we have costs included in here with the response  
20          you just gave me earlier that there are no costs attributed  
21          to these acquired utilities prior to 2021.

22          Maybe it says "other" -- maybe it's all in the other  
23          category and none is common costs, I don't know, but I'm  
24          just trying to reconcile those two responses.

25          MR. JODOIN: So what I can confirm is that table is  
26          our standard, very high-level way of breaking out OM&A  
27          costs between sustainment development operations, customer-  
28          based costs, and then what we consider corporate and other.

1 I don't have the information with me right now to break out  
2 what those costs are. I fully understand what you're  
3 asking me. Unfortunately I don't have that answer right  
4 here. If that is something you would like to us  
5 reconcile --

6 MR. HARPER: Well, like I say, I was just trying to  
7 reconcile in my own mind just as a matter of just a  
8 confirmation that the other is something other than your  
9 common corporate costs, whether that's by way of an  
10 undertaking or whether you feel comfortable enough to give  
11 that confirmation now that --

12 MR. BUONAGURO: So after discussion with my colleague  
13 here -- and it makes sense that it would be their own  
14 costs. So I guess from an acquisition perspective nothing  
15 incrementally happened, but what existed prior remains, so  
16 that's why that line item would exist.

17 MR. HARPER: Okay. So that would be sort of maybe  
18 some of the admin staff that's still existing in the  
19 utility and is working there now -- continues to work there  
20 now or something like that.

21 MR. JODOIN: That's a fair statement.

22 MR. HARPER: Okay. Fine. And actually, the last  
23 question I have has to do with -- give me a minute -- with  
24 issue 44 -- actually, VECC 44C, and I'll just find that  
25 now. Right. That's at tab 10, VECC -- oh, I'm sorry, no,  
26 where is it? I apologize. Yeah, actually, no, there is no  
27 IR response.

28 Actually, what it had to do with is the fact -- and I

1 think as you had a discussion with Mr. Garner earlier, he  
2 talked about, you're going -- talking about updating the  
3 capital costs, the cost of capital in 2021, and then I  
4 noted in your response to 46, City of Hamilton 6, you're  
5 also talking about doing a load forecast update for 2021?  
6 Yes, and I was wondering, are there any other aspect --

7 MR. D'ANDREA: That's correct.

8 MR. HARPER: That's correct. No, I'm sorry, yeah,  
9 I --

10 MR. D'ANDREA: Mic was off.

11 MR. HARPER: Amazingly enough, I did hear you.

12 Were there any other aspects of the revenue  
13 requirement or the overall -- overall application as you're  
14 proposing to do updates on or other than those two items  
15 was everything else going to be just running through the  
16 formulas as you set out the capital adjustment factors  
17 other than for the cost of capital, aren't going to change  
18 everything else, it's just going to run through, it's only  
19 those two things you're going to update, or was there  
20 anything else that you were planning on updating? That was  
21 really what that response to the City of Hamilton changed  
22 my mind to.

23 MR. D'ANDREA: Correct. Those are the only  
24 adjustments. There is another interrogatory, CC -- issue  
25 13, CCC 15, which describes the annual update process --

26 MR. HARPER: Okay.

27 MR. D'ANDREA: -- and it spells it out there.

28 MR. HARPER: Okay. I apologize. I just missed that

1 one. Okay. Fine. Thank you. Those are all of my  
2 questions. Thank you.

3 MR. SIDLOFSKY: Thanks, Mr. Harper.

4 We have -- it's 4:45. We have AMPCO, CCC, Energy  
5 Probe, Power Workers Union, and OSEA, and by my count that  
6 still adds up to about an hour. I would be happy to keep  
7 going for a while, but I'm not the one answering questions.  
8 And -- oh, and I'm also not reporting on this. So Mr.  
9 Nettleton, what are your thoughts about continuing for a  
10 while?

11 MR. NETTLETON: Well, I would first defer to our court  
12 reporter to see if she has availability.

13 MR. SIDLOFSKY: I'm told despite the count on the  
14 chart it may be much less than an hour.

15 MS. GRICE: No, just for me.

16 MR. SIDLOFSKY: Oh, just for --

17 MS. GRICE: I'm just saying I could go and finish by  
18 5:00.

19 MR. SIDLOFSKY: We'll take a five-minute break and  
20 we'll press on for a little bit longer maybe. Thanks.

21 --- Recess taken at 4:49 p.m.

22 --- On resuming at 4:57 p.m.

23 MR. SIDLOFSKY: We're back on the air. We're going to  
24 finish the day with questions from the Power Workers'  
25 Union, and the plan, for those people listening in, is that  
26 we'll be starting up again tomorrow morning at 9 o'clock to  
27 complete panel 1. We will move on to panel 2. Panel 3  
28 will be on Monday starting at 9:30 in the morning. And Mr.

1 Stephenson for the Power Workers.

2 **EXAMINATION BY MR. STEPHENSON:**

3 MR. STEPHENSON: I have one question; however, it has  
4 28 parts. Part number one -- actually, no. I do have only  
5 one question, and this is for Mr. McDonell.

6 It's Exhibit I tab 38, PWU number 18. And I think  
7 this is a question for you, sir.

8 MR. McDONELL: Give me the reference again, please.

9 MR. STEPHENSON: It's Exhibit I, tab 38, PWU 18, and  
10 the response to answer part A -- we're talking here about  
11 the outsourcing issue and it says -- at the end of part A,  
12 you say:

13 "Due to staff the high volume of intermittent  
14 rushing work, Hydro One will be working towards a  
15 solution that includes outsourcing labour."

16 And the question I have is what is: What has to be  
17 solved -- what are the constraints, I guess, that have to  
18 be overcome in order for you to achieve what you are  
19 referring to there?

20 MR. McDONELL: That's a fair question. So with the PW  
21 collective agreement, we have regular foresters. We also  
22 have the ability to use the PW hiring hall to supplement  
23 the regular work force. So that's our two normal options  
24 to perform that type of work.

25 And what this is referring to is what I would call a  
26 purchase service agreement, outsourcing. In order to be  
27 able to achieve that, there has to be agreement with the  
28 PW. We have a collective agreement requirement that if

1 we're going to outsource or contract out work, we have to  
2 either get agreement with the PW and failing that, then we  
3 would go to an arbitrator for a binding decision.

4 MR. STEPHENSON: This isn't a second question; this is  
5 all part of the first question. There is only one  
6 question. Are you familiar -- there's something called the  
7 Inn on the Park accord.

8 MR. McDONELL: Fair enough, yes.

9 MR. STEPHENSON: There's something called the Inn on  
10 the Park accord, and I think Mr. McDonell says he knows  
11 what that is. And I thought that also is a constraint.

12 MR. McDONELL: That could be. So the Inn on the Park  
13 accord is a jurisdiction document between Hydro One and our  
14 construction unions. So what we would call -- if we're  
15 going to outsource work or use some other option other than  
16 PW resources, we call that overflow. And if we are going  
17 to overflow that work, that is another mechanism to go to  
18 one of the construction unions to perform that work, and  
19 again there has to be agreement. And again, I'll go back  
20 to my other answer; failing that, we can seek a purchase  
21 service agreement.

22 MR. STEPHENSON: Thank you.

23 MR. SIDLOFSKY: Is that it, Mr. Stephenson?

24 MR. STEPHENSON: That's it.

25 MR. SIDLOFSKY: Okay. So we are going to adjourn for  
26 the day and we'll start up again tomorrow morning at  
27 9 o'clock. Thank you.

28 --- Whereupon the conference adjourned at 5:00 p.m.