

Montréal, May 22, 2018

Ontario Energy Board 2300 Yonge Street 24<sup>th</sup> floor Toronto, Ontario M4P 1E4

Email: industryrelations@oeb.ca

Object: Company name change for License EW-2014-0384

As you may be aware, Tembec was acquired by Rayonier Advanced Materials late last year. As a result, certain legacy Tembec entities will be undergoing name changes, effective as of May 31, 2018, as follows:

Tembec – Kapuskasing Operation will be changing to Rayonier A.M. Canada G.P.

Please note that these are name changes only, and nothing more. No contract assignments are required in connection with these name changes, as the underlying legal entities will remain the same as before. The purpose of these name changes is to help facilitate the integration of Tembec and Rayonier Advanced Materials from a naming and branding perspective and for administrative uniformity.

Following May 31, we will be transitioning to the use of these new names in all our business documentation, including contracting, invoicing and other correspondence, and respectfully request that you do the same. Please contact myself at 514-871-4898 or by email at <a href="mailto:serge.laflamme@rayonieram.com">serge.laflamme@rayonieram.com</a> with any questions or concerns.

Regards

Serge Laflamme Energy manager

Some hope