

July 23, 2018

VIA COURIER, EMAIL, RESS

Ms. Kirsten Walli
Board Secretary
Ontario Energy Board
2300 Yonge Street, 27th Floor
Toronto, ON
M4P 1E4

Dear Ms. Walli:

Re: EB-2015-0216: East-West Tie Line - Report – July 23, 2018

Enclosed for filing is the report for Upper Canada Transmission, Inc. (“NextBridge”), a copy of which was filed through the RESS earlier today.

Yours truly,

(Original Signed)

Krista Hughes
Senior Legal Counsel
Enbridge Employee Services Canada Inc.

Enclosure

ONTARIO ENERGY BOARD

IN THE MATTER OF sections 70 and 78 of the *Ontario Energy Board Act, 1998*;

AND IN THE MATTER OF a Board-initiated proceeding to designate an electricity transmitter to undertake development work for a new electricity transmission line between Northeast and Northwest Ontario: the East-West Tie Line.

UPPER CANADA TRANSMISSION, INC. (d/b/a NextBridge Infrastructure)

Report

July 23, 2018

1. By the *Decision and Order* dated August 7, 2013 (Decision), the Ontario Energy Board (OEB or Board) decided that the designated transmitter for the development phase of the proposed East-West Tie Line (EWT Line Project) is NextBridge Infrastructure (NextBridge).
2. In accordance with Ordering Paragraph 2 (page 42) of the Decision and the Board's September 26, 2013 *Decision and Order regarding Reporting by Designated Transmitter*, NextBridge provides this report.
3. As per the Board's January 22, 2015 *Decision and Order Regarding Reporting By Designated Transmitter* (January 22, 2015 Decision), confirmed in the Board's November 19, 2015 *Decision and Order regarding Application for Approval of Schedule and Costs related to the Development of the East-West Tie Transmission Line*, as varied on December 10, 2015, NextBridge is required to report on the 15th business day of April, July, October, and January. This report reflects the financial status of work on the EWT Line Project through June 30,

2018. Other aspects of this report are current as of the close of business on the last business day prior to the filing date.

4. This report is organized as follows:
 - (a) A summary report on overall EWT Line Project progress.
 - (b) Period-specific cost summaries providing details for each cost category included in NextBridge's project cost budget of: i) actual costs to date; ii) percentage of budgeted costs spent to date; iii) updated forecast; and iv) forecast variance (if applicable). Reasons for any forecast variance and associated mitigating measures for negative forecast variances are also provided.
 - (c) A summary of the status of NextBridge's Board approved development milestones, indicating those that are complete and the status (*i.e.* on schedule, ahead of schedule or delay/potential delay) of those in progress. If any delay or potential delay in achievement of any of the milestones has been identified, the reasons for the delay, the magnitude and impact of the delay on the broader development schedule and cost, and mitigating steps that have been or will be taken, are reviewed.
 - (d) A summary of risks and issues that have arisen during development work, including discussion of potential impact of any such developments on schedule, cost or scope, and discussion of options for mitigating or eliminating the risk or issue. This section also provides an update on any previously identified risks or issues.

Overall Project Progress

5. Overall during the period, work towards outstanding development milestones progressed as further described below.
6. In respect of engineering work:
 - (a) ongoing engagement with Hydro One Networks Inc. (Hydro One) to discuss the design of existing transmission line crossings and Hydro One's crossing requirements;
 - (b) issued a request for proposal (RFP) for the supply of the EWT Line project lattice structures to pre-selected bidders. Bid proposals were received from seven international tower suppliers and are being evaluated; and

- (c) pre-construction reconnaissance work is underway to support access plan refinement and tower locations true-up.
7. In respect of route selection, land/ROW acquisition and community/municipal consultation activities, discussions with landowners, permitting agencies and other stakeholders have continued.
- (a) Activities within the community/municipal consultation area included:
 - (i) The Corporation of the City of Thunder Bay council ratified a motion on April 23, 2018 that was passed by the Committee of the Whole on March 26, 2018 endorsing the position of the Common Voice Northwest Energy Task Force with regards to the NextBridge East-West Tie. The Corporation of the City of Thunder Bay's resolution is attached to this report for the information of the Board at Schedule A;
 - (ii) completed the round of outreach with right of way communities of Terrace Bay, White River and Wawa on May 1 and 2, 2018. Information presented at these meetings was the same as that presented to the other right of way communities the week of March 19, 2018. Subject matter experts and general contractor representatives presented updated EWT Project Line information to staff and elected officials. In addition to the meetings, a NextBridge delegation presented to the Municipality of Wawa Council on May 1, 2018;
 - (iii) Town of White River submitted a letter of support for the NextBridge leave to construct application to the Ontario Energy Board on May 7, 2018;
 - (iv) conducted a media interview with CKTG Radio in Thunder Bay on June 6, 2018;
 - (v) NextBridge received funding requests from municipalities and organizations along the EWT Line Project right of way;
 - (vi) continued documentation of and response to stakeholder inquiries as received with respect to the EWT Line Project; and
 - (vii) updating NextBridge's website including posting of route maps from the amended environmental assessment (EA).

- (b) Activities in respect of route selection and land/ROW acquisition included:
- (i) continuation of legal survey work required for the option and permitting program;
 - (ii) continued review and update of line list and mailing list resulting from returned mail, tracked and updated as required;
 - (iii) ongoing engagement with directly affected property owners, Crown interest holders, and agencies in relation to land rights required for the EWT Line Project footprint in support of the option and permitting program. NextBridge continues to pursue securing option agreements from larger land holding property owners and First Nation communities and resolving outstanding title issues. NextBridge anticipated securing option agreements from the larger land holding property owners and First Nation communities and resolving outstanding title issues, with a revised anticipated completion date by end of Q3 2018, however additional time is required to finalize the acquisition. The delay involved with acquiring the balance of option agreements is not anticipated to impact the broader EWT Line Project development schedule or costs, or completion of the activity in a timely manner;
 - (iv) responding to directly affected property owners, Crown interest holders, and agencies inquiries as required with respect to the EWT Line Project;
 - (v) meetings with Ontario Ministry of Natural Resources and Forestry (MNRF) and the Ministry of Environment, Climate Change Canada (MECCC) in support of EWT Line Project permitting and acquisition;
 - (vi) continued correspondence with Hydro One to review updated land requirements packages for overhead transmission line crossings and access and construction footprint. Comments have been received with respect to both packages, have been reviewed by NextBridge, and the updated packages reflecting requested changes and appropriate mitigation measures have been submitted to Hydro One;
 - (vii) meetings with Ministry of Transportation Ontario (MTO) Northwest and Northeast regions including MTO Corridor and Property section to review updated land requirements packages for overhead transmission line crossings and the access and construction footprint. Submissions have been made to MTO Northwest region

for the overhead transmission line crossings, and NextBridge anticipates submitting balance of permit applications in Q3 2018;

- (viii) follow-up with third parties with respect to application submissions for various third party agreements for overhead transmission line crossings, and submissions of applications for the access and construction footprint;
- (ix) follow-up correspondence with municipalities for the status of legal reviews for forms of agreement where agreement is required on municipally owned lands; and
- (x) issued an RFP for the supply of legal survey scope as it relates to private and Crown lands for the EWT Line Project. Bid award for the private land is anticipated to occur by end of July 2018.

8. In respect of Aboriginal engagement, consultation and participation, activities included:

- (a) providing all interested First Nation and Métis communities an opportunity to be informed about the amended EA. This included incorporating information from communities into the amended EA; responding to questions; and providing updates to Ministry of the Environment, Conservation and Parks (MECP), Ministry of Energy and communities;
- (b) providing all interested First Nation and Métis communities an opportunity to be informed about Federal, Provincial, Municipal and Agency permitting. This included holding a series of in-person permitting workshops and EWT Line Project update meetings in the following communities: Red Sky Métis Independent Nation, Métis Nation of Ontario, Fort William First Nation, Red Rock Indian Band, Pic Mobert First Nation, Biigtigong Nishnaabeg (formerly known as Ojibways of the Pic River First Nation), Pays Plat First Nation, Garden River First Nation and Michipicoten;
- (c) planning continues for meetings with other First Nation and Métis communities regarding permitting;
- (d) providing all interested First Nation and Métis communities an opportunity to participate in environmental or archeological surveys. On June 5, 2018 the EWT Line Project kicked off the 2018 field survey season and First Nation monitors or representatives attended from Fort William First Nation, Red Rock Indian Band, Pays Plat First Nation and Biinjitiwaabik Zaaging Anishinaabek. In addition, Michipicoten, Pic Mobert, and Biigtigong Nishnaabeg (formerly known as Ojibways of the Pic River First

Nation) have retained First Nation monitors who could not attend the June 5 kick-off event. In addition, Batchewana First Nation, Red Sky and Métis Nation of Ontario are interested in conducting site tours;

- (e) providing all interested First Nation and Métis communities an opportunity to organize and plan specific site tours to ensure interests are being respected, harvest plants prior to construction or conduct ceremonies prior to construction; and
- (f) documented and responded to First Nations and Métis communities' inquiries as received with respect to the EWT Line Project.

9. In respect of environmental activities, work completed included:

- (a) continued consultation with MECP, MNRF, Indigenous and Northern Affairs Canada, Fisheries and Oceans Canada, MECCC, Transport Canada, Infrastructure Ontario (IO), Ministry of Tourism, Culture and Sport (MTCS) and Lakehead Region Conservation Authority regarding the amended EA and upcoming permitting requirements;
- (b) received the MTCS compliance letters for the Stage 2 and Stage 3 archaeological assessment in April and May 2018, respectively;
- (c) submitted the Consultation and Documentation reports to IO in May 2018;
- (d) working on revisions with MTCS to the Heritage Impact Assessment and was filed on July 13, 2018;
- (e) ongoing review and addressing feedback received from stakeholders on the amended EA as part of the public comment period that ended on March 29, 2018;
- (f) working with the MECP and MNRF on detailed EWT Line Project plans that will provide a contextual overview of the proposed approach for the pre-construction, construction, and operation activities to be undertaken for the EWT Line Project, taking into account key values of interest to the MNRF;
- (g) 2018 field program commenced in June 2018 for aquatic and wildlife surveys, as well as archaeological assessments;
- (h) participated in Indigenous permitting workshops in June and July 2018; and

- (i) continued solicitation and incorporation of feedback and Traditional Ecological Knowledge (TEK) information provided by First Nation and Métis communities and agencies.
10. Additional general updates for the reporting period include:
- (a) Matt Little, OMERS Infrastructure’s representative on the NextBridge Board of Directors, has been replaced by Adam Friedrichsen. Mr. Friedrichsen is an Associate Director at OMERS Infrastructure. Attached at Schedule B is a summary of Mr. Friedrichsen’s qualifications.
 - (b) Paul Smith, a NextEra Energy Transmission, LLC representative on the NextBridge Board of Directors has been replaced by Becky Walding. Ms. Walding is Senior Director, Business Management at NextEra Energy Transmission, LLC. Attached at Schedule C is a summary of Ms. Walding’s qualifications.
 - (c) On April 27, 2018 the OEB issued Decision on Confidentiality and Procedural Order No. 3 (“Procedural Order No. 3”) in proceeding EB-2017-0182/EB-2017-0194 with respect to NextBridge’s LTC application and Hydro One’s station work application (the “Proceeding”) directing, among other things, that NextBridge file a detailed EWT Project Schedule and certain information that NextBridge had requested be treated confidentially by the Board. This evidence was submitted on May 3, 2018. Procedural Order No.3 also scheduled a technical conference to take place on May 7, 2018 and an oral hearing to begin on June 4, 2018 in the matter.
 - (d) A technical conference in the Proceeding took place on May 7, 2018.
 - (e) On May 18, 2018 the OEB issued Procedural Order No. 4 in the Proceeding which cancelled the oral hearing scheduled to start on June 4, 2018.
 - (f) On June 26, 2018, the OEB issued Procedural Order No. 5 with respect to the Proceeding scheduling an oral hearing on July 5 and, if necessary July 6, 2018 to review NextBridge’s development costs.
 - (g) As of June 30, 2018 NextBridge has spent approximately \$60.0 million developing the EWT Line Project.

Cost Summary

11. The Project Costs Status Extended Development Period table (Table 1) below details for each cost category included in NextBridge’s development cost budget:

- i) actual costs to July 31, 2017; ii) prior period actuals; iii) updated budget forecast; and iv) actuals as a percentage of forecast.
12. Table 1 reflects forecast development costs corresponding to the updated forecast submitted for the EWT Line Project on May 15, 2015 and revised on June 24, 2015 to reflect Parks Canada's confirmation that the EWT Line Project would not be allowed access to Pukaskwa National Park for the purposes of studying a route through the park.
 13. Table 1 also includes two categories of cost expressly excluded from the original development cost budget filed by NextBridge during the designation phase of the proceeding: First Nation and Métis Land Acquisition costs and First Nation and Métis Participation costs (see NextBridge Response to Interrogatory 26 to all applicants, attachment 1).
 14. A further category, referred to as "Other Costs", records costs related to the abandoned 2013 Notice of Appeal filed by Ojibways of the Pic River First Nation in the Ontario Divisional Court in respect of the Decision. Carrying costs related to EWT Line Project development expenditures are also included in this category. Table 1 carrying costs were calculated by multiplying all expenditures for the development period by the OEB prescribed interest rate through July 31, 2017.
 15. Table 1 reflects EWT Line Project costs to July 31, 2017, i.e. the date that NextBridge filed its LTC application. Table 1 has been updated to correct for a subtotaling error related to prior period actuals. Otherwise, there is no change to Table 1 from that reported in the NextBridge October 23, 2017 Report and is presented here for reference purposes only.

TABLE 1 PROJECT COSTS STATUS - EXTENDED DEVELOPMENT PERIOD (AUGUST 2013 THROUGH JULY 2017)

	Actual ¹	Prior period project to date Actual	Extended Development Period Budget ²	Actual as % of Extended Development Period Budget
Engineering, Design and Procurement Activity	10,263,464	10,216,486	10,793,292	95.1%
Permitting and Licensing	84,781	84,781	151,031	56.1%
Environmental and Regulatory Approvals	7,817,680	7,080,898	8,482,680	92.2%
Land Acquisition (Excludes Aboriginal)	5,800,532	5,976,155	4,571,000	126.9%
First Nation and Métis Consultation	3,254,002	3,091,546	5,474,000	59.4%
Other Consultation	1,587,015	1,511,770	3,042,554	52.2%
Regulatory	1,873,499	1,847,175	2,675,000	70.0%
Interconnection Studies	83,859	83,859	160,000	52.4%
Project Management	4,966,784	4,907,439	5,002,015	99.3%
Contingency and Escalation	-	-	2,416,429	0.0%
Subtotals	35,731,616	34,800,109	42,768,001	83.5%³
First Nation and Métis Land Acquisition	16,862	16,862		
First Nation and Métis Participation	3,415,388	3,359,137		
Other Costs	1,085,637	1,048,672		
Subtotals	4,517,887	4,424,671		
TOTALS	40,249,503	39,224,780		

1 "Actual" refers to actual costs plus estimated accruals.

2 The original Development Phase budget amount of \$22,398,001 as approved by the Board in file EB-2011-0140 Phase 2 Decision and Order dated August 7, 2013 plus incremental development costs as submitted to the Board on May 15, 2015 and updated on June 24, 2015 of \$20,370,000. This does not include funds related to First Nation and Métis Land Acquisition and First Nation and Métis Participation and Other Costs.

3 Calculating Actual budgeted costs as a percentage of the original Development Period budget of \$22,398,001, the percentage would be 159.5%. NextBridge considers the calculation in the table to be a more informative and representative comparison as some recorded costs were incurred as a result of extended development period activity not contemplated in the original Development Period budget.

16. With submission of an LTC application by NextBridge on July 31, 2017, the Extended Development Period is now considered closed. Table 1 data in relation to the Extended Development Period is retained in this report for reference purposes only. NextBridge cost reporting focusing on actual costs incurred in the post LTC application filing period (August 2017 through December 2020), is presented in the Project Costs Status Post LTC Application Filing Period Table (Table 2) below.
17. Table 2 details for each cost category included in NextBridge's budget for the period August 2017 through December 2020: i) actual costs to date; ii) prior period actuals; iii) budget; and iv) actuals as a percentage of budget. Table 2 also includes total costs for each cost category to date.
18. Table 2 reflects the EWT Line Project budget corresponding to the estimated amounts submitted as part of the LTC application (EB-2017-0182) filed on July 31, 2017 with the Board.
19. "Other Costs" record costs related to the abandoned 2013 Notice of Appeal filed by Ojibways of the Pic River First Nation in the Ontario Divisional Court in respect of the Decision. Carrying costs related to all expenditures incurred since filing of the LTC Application are also included. Carrying costs are calculated by multiplying expenditures by the OEB prescribed interest rate. As of June 30, 2018 the rate is 1.89%.
20. There is currently no variance forecasted in relation to the activities and related costs associated with the work program identified for completion in the Post LTC Application Filing Period.

TABLE 2 PROJECT COSTS STATUS

	Actual ¹	Prior OEB reporting period Actual	Post LTC Application Filing Budget ²	Actual as % of Post LTC Application Filing Budget	Extended Development Period Actual at July 31, 2017	Total Project Cost at June 30, 2018
Engineering, Design and Procurement Activity	8,157,052	1,086,330	630,831,373	1.29%	10,263,464	18,420,516
Permitting and Licensing ³	-	-	-	-	84,781	84,781
Environmental and Regulatory Approvals	3,523,545	2,686,489	13,030,561	27.04%	7,817,680	11,341,225
Land Acquisition (Excludes Aboriginal)	2,227,533	1,335,960	23,830,513	9.35%	5,800,532	8,028,065
First Nation and Métis Consultation	1,316,316	937,868	13,211,000	9.96%	3,254,002	4,570,318
Other Consultation	216,668	121,488	2,530,194	8.56%	1,587,015	1,803,683
Regulatory	1,058,572	656,497	5,405,078	19.58%	1,873,499	2,923,071
Interconnection Studies	4,350	4,350	-	-	83,859	88,209
Project Management	1,338,542	1,056,800	4,900,644	27.31%	4,966,784	6,305,326
First Nation and Métis Land Acquisition ⁴	117,882	10,000	-	0.00%	16,862	134,744
First Nation and Métis Participation ⁴	1,181,021	794,478	5,500,000	21.47%	3,415,388	4,596,409
Aboriginal Loan Guarantee Program related expenditures	-	-	1,500,000	0.00%	-	-
Site remediation	-	-	4,309,360	0.00%	-	-
Contingency	-	-	918,799	0.00%	-	-
Other Costs ⁴	650,120	432,078	31,003,000	2.10%	1,085,637	1,735,756
Totals	19,791,601	9,122,338	736,970,522	2.69%	40,249,503	60,041,104

1 "Actual" refers to actual costs plus estimated accruals incurred in the August 2017 to December 2020 period.

2 As submitted to the Board on July 31, 2017 in NextBridge's Leave to Construct Application (EB-2017-0182) for the period August 2017 through December 2020 and referred to as "Construction Cost Estimate" (Exhibit B, Tab 9, Schedule 1, page 1 of 11, Table 2).

3 For the August 2017 to December 2020 period, Permitting and Licensing has been included in Environmental and Regulatory Approvals.

4 In relation to the Extended Development Period cost information captured in Table 1, these expenditures were categorized as "Unbudgeted".

Development Milestone Summary

21. The table below provides a summary of the status of NextBridge's Board approved development milestones, indicating those that are complete and the status of those in progress (*i.e.* on schedule, ahead of schedule or delay/potential delay).
22. For each of the Board approved milestones, the table below provides:
 - (a) The Board approved milestone date.
 - (b) The status of those milestones due within 3 months of the reporting date.
 - (c) A "revised forecast date" where applicable, indicating NextBridge's current forecast of the date for completion of the relevant milestone if the current forecast differs from the Board approved date.
23. NextBridge's May 15, 2015 filing, revised on June 24, 2015, proposed a new development schedule for development work on the EWT Line Project, which was approved by the Board on November 19, 2015. The approved milestones and target completion dates have been updated below.

Milestone Progress and Status Engineering

	Milestone	Proof of Completion	Board Approved Date	Status	Revised Forecast Date
A (formerly 1)	Initiate engineering	Request for Proposal for engineering	13 Sep 2013	Completed	
B (formerly 2)	Sign contract for engineering	Executed contract	31 Oct 2013	Completed	
C (formerly 3)	Finalize design criteria for conductor and structure	Design criteria report	31 Jan 2014	Completed	
D (formerly 4)	Complete conductor optimization study	Completed study	7 Mar 2014	Completed	
E (formerly 5)	File request for a System Impact Assessment (SIA) with the IESO	Confirming correspondence	12 Mar 2014	Completed	
F (formerly 6)	Status report on progress toward finalization of structure choice	Status Report	31 Mar 2014	Completed	
G (formerly 7)	Obtain senior management approval of the structure configuration proposal	Structure Selection Report	1 July 2014	Completed	
H (formerly 8)	Complete aerial surveys	Aerial surveys report	14 Oct 2014	Completed	
I	Complete Preliminary Foundation Design	Confirming Correspondence	15 Sep 2016	Completed	
J	Complete Engineering "Issued-for-bid" Design Package	Confirming Correspondence	9 June 2017	Completed	
K	File request for updated System Impact Assessment (SIA) as required	Confirming Correspondence	3 Apr 2017	No longer applicable as per EWT Line Project October 24, 2016 Report	
L	File request for updated Connection Impact Assessment (CIA) as required	Confirming Correspondence	14 July 2017	No longer applicable as per EWT Line Project January 23, 2017 Report	
M	Receive final SIA from the IESO	Confirming Correspondence	13 Oct 2017	Completed	
N	Receive final CIA from HONI	Confirming Correspondence	13 Oct 2017	Completed	

Route Selection, Land/ROW Acquisition and Community/Municipal Consultation

	Milestone	Proof of Completion	Board Approved Date	Status	Revised Forecast Date
O (formerly 10)	Prepare list of landowners along the ROW	Line list	10 Oct 2013	Completed	
P (formerly 11)	Complete design of Landowner, Community and Municipal Consultation Plan	Consultation plan	1 Nov 2013	Completed	
Q (formerly 12)	Commence negotiations or discussions with all landowners and permitting agencies	Confirming correspondence	25 Nov 2013	Completed	
R (formerly 13)	Finalize proposed route and obtain senior management approval	Final route report	1 July 2014	Completed	
S	Confirmation of authorization to study in Pukaskwa National Park	Confirming Correspondence	15 June 2015	Completed	
T	Update Landowner, Community and Municipal Consultation Plan	Updated Plan	15 Jan 2016	Completed	
U	Issue RFP for Timber Valuation	Award Letter	1 Feb 2016	Completed	
V	Establish Community Advisory Board(s) as required	Proposed Terms of Reference for the Community Advisory Board	31 Dec 2015	Exclusively Park Study related and no longer applicable	
W	Initiate land optioning program	Instruction letter to Land Agent to initiate optioning activity	31 Mar 2016	Completed	
X	Substantial completion of distribution of option agreements	Line list and sample package of documents	30 Nov 2016	Completed – as per EWT Line Project April 24, 2017 Report	28 Feb 2017

	Milestone	Proof of Completion	Board Approved Date	Status	Revised Forecast Date
Y	Finalize preferred route and obtain senior management approval (update to Milestone R)	Preferred Route Report	7 Apr 2017	Completed	
Z	Substantial completion of signing of option agreements	Acquisition Status Report	31 Aug 2017	Delayed – as per EWT Line Project April 20, 2018 Report	Q4 2018
AA	Crown Land Disposition Application filed	Confirming correspondence	15 Sep 2017	Delayed – see paragraph 7(b)(iii)	Q3 2018
BB	Notify landowners of LTC application filing	Line List and Notice Letter	15 Dec 2017	Completed	

Aboriginal Engagement, Consultation and Participation

	Milestone	Proof of Completion	Board Approved Date	Status	Revised Forecast Date
CC (formerly 14)	Send introductory correspondence to aboriginal communities	Confirming correspondence	30 Aug 2013	Completed	
DD (formerly 15)	Initial meeting with Ministry of Energy regarding the MOU for delegation	Confirming correspondence	15 Sept 2013	Completed	
EE (formerly 16)	Complete initial/introductory contact with all aboriginal communities identified by the Ministry of Energy	Confirming correspondence	30 Sept 2013	Completed	
FF (formerly 17)	Sign MOU with Ministry of Energy regarding the delegation	Executed MOU	5 Nov 2013	Completed	

	Milestone	Proof of Completion	Board Approved Date	Status	Revised Forecast Date
GG (formerly 18)	Complete design of First Nations and Métis Participation Plan with community input	Participation plan	2 Jan 2014	Completed	
HH (formerly 19)	Complete design of First Nations and Métis Consultation Plan with community input	Consultation plan	2 Jan 2014	Completed	
II	Establish Aboriginal Community Advisory Board(s)	Proposed Terms of Reference for the Community Advisory Board	1 Feb 2016	Completed	1 Dec 2016
JJ	Develop plan for Aboriginal Training and Employment	Plan	2 May 2016	Completed	1 May 2017
KK	Prepare Pukaskwa Park specific Aboriginal consultation plan as required	Plan	2 Feb 2016	Exclusively Park Study related and no longer applicable	

Environmental Assessment (Provincial)

	Milestone	Proof of Completion	Board Approved Date	Status	Revised Forecast Date
LL (formerly 20)	Consult with environmental agencies (Ministry of Environment, Ministry of Natural Resources, Parks Canada and Ontario Parks)	Confirming correspondence	10 Oct 2013	Completed	
MM (formerly 21)	Issue notice of draft Terms of Reference (ToR) available for review	Public advertisement of draft ToR	16 Jan 2014	Completed	
NN (formerly 22)	File Environmental Assessment ToR	Confirming correspondence	28 Feb 2014	Completed	
OO (formerly 23)	Initiate wildlife, aquatics and early season vegetation assessments	Plan outlining summer programs	1 May 2014	Completed	
PP (formerly 24)	Approval of Environmental Assessment ToR	Confirming correspondence	3 July 2014	Completed	
QQ	Field Studies Resumed	Field Plan	16 May 2016	Completed	16 June 2016
RR	Submit Draft Environmental Assessment (EA) Report for MOECC Review	MOECC Receipt Confirmation	25 Nov 2016	Completed	
SS	Submit Draft EA Report for Public Comment	MOECC Receipt Confirmation	24 Jan 2017	Completed	
TT	Complete Consultation Summary for the EA Submission	MOECC Receipt Confirmation	4 May 2017	Completed	5 July 2017
UU	Submit Final EA to MOECC	MOECC Receipt Confirmation	4 May 2017	Completed	5 July 2017

Regulatory

	Milestone	Proof of Completion	Board Approved Date	Status	Revised Forecast Date
VV	IESO 2015 Needs Assessment update	IESO need update report	15 Dec 2015	Completed	
WW	IESO 2016 Needs Assessment update	IESO need update report	15 Dec 2016	No longer applicable per EWT Line Project January 23, 2017 Report	
XX	IESO Confirmation of Need	IESO confirming correspondence	31 May 2017	No longer applicable per EWT Line Project January 23, 2017 Report	
YY (formerly 27)	Submit LTC application	Application	15 Dec 2017	Completed	Q3 2017

24. There were no milestones achieved during this reporting period.
25. The milestones due within the next 3 months are on track to be achieved in accordance with the revised forecast dates.

Issues/Risks/Mitigation Summary

26. This section of NextBridge's report provides a summary of risks and issues that have arisen during project work, including a discussion of the potential impact of any such developments on schedule, cost or scope, and of options for mitigating or eliminating the risk or issue.
27. NextBridge continues to work towards completing development of the EWT Line Project in accordance with the terms of the Decision and evolving circumstances.

28. NextBridge continues to explore with existing transmission and distribution facility owners opportunities to minimize the number of crossings, design features to reduce risk related to crossings and optimization of crossing and access locations. Deviation from NextBridge's current crossings and access plans could negatively impact schedule and/or have cost implications for the EWT Line Project. NextBridge continues to work collaboratively with existing transmission facility owners to develop mutually acceptable crossing and access arrangements.
29. NextBridge is concerned that consideration of the LTC application has extended into the Q3 2018 timeframe. NextBridge had requested a Q1 2018 decision in order to facilitate meeting the December 2020 in-service date identified in the March 2016 Order In Council designating the EWT Line Project as a priority project. Should consideration of the application extend beyond August 2018 or EA approval be received later than October 2018, the 2020 in-service date may be in jeopardy.
30. On February 15, 2018 Hydro One submitted the Lake Superior Link leave to construct application. In response to Hydro One's filing, NextBridge filed a notice of motion (the Motion) on February 27, 2018. On April 6, 2018 the OEB issued a Notice of Hearing of Motion in proceeding EB-2017-0364. A technical conference took place on May 16 and 17, 2018 and the motion was heard on June 4 and 5, 2018. On July 19, 2018 the OEB issued a Decision and Order dismissing the Motion. The Hydro One Lake Superior Link LTC application could jeopardize the EWT Line Project schedule and 2020 in-service date.
31. On June 27, 2018, Hydro One filed a letter with the MECP regarding its EA approval process for station work on the East West Tie Line Project. Hydro One's letter was in response to an email it received from the MECP regarding timing restrictions on obtaining Class EA permits and approvals prior to a decision on NextBridge's Individual EA. NextBridge is currently working with Hydro One and

the MECP regarding the environmental station work permit and approvals and a meeting is scheduled between all three parties to further discuss any potential scheduling implications.

32. NextBridge continues to monitor the impact of expenditures in United States dollars and is working to minimize the impact of fluctuating exchange rates where possible.

Attachments to NextBridge Report

Schedule A

The Corporation of the City of Thunder Bay's resolution

Passed March 26, 2018



The Corporation of the City of Thunder Bay
RESOLUTION

Meeting: Committee of the Whole
Meeting Date: 03/26/2018

Moved by: Councillor J. Virdiramo **Seconded by:** Councillor I. Angus

CARRIED AMENDED LOST DEFERRED/
REFERRED

Subject: Amended Resolution - NextBridge East-West Tie

Resolution:

That Thunder Bay City Council endorse the position of the Common Voice Northwest Energy Task Force with regards to the NextBridge East-West Tie and the call for Ontario Hydro Networks to upgrade its services to Red Lake, Sioux Lookout and Greenstone in order to advance the economy of Northwestern Ontario;

AND THAT copies of this resolution will be provided to NOMA, FCM, AMO, Common Voice Northwest, ISO, Ministry of Energy and Ontario Energy Board;

AND THAT any necessary by-laws be presented to City Council for ratification.

Attachments to NextBridge Report

Schedule B

Summary of Mr. Friedrichsen's qualifications

Adam Friedrichsen, Board of Directors

Biography

Mr. Friedrichsen is an Associate Director at OMERS Infrastructure. He is responsible for the origination, execution and management of infrastructure investments in the Americas. Adam has asset management responsibilities for OMERS investments in Bruce Power, Midland Cogeneration Venture and NextBridge East West Tie Line. He previously held asset management responsibilities for OMERS investment in North West Upgrading. Mr. Friedrichsen joined OMERS in 2013.

Professional Experience

OMERS Infrastructure – Toronto, ON

Associate Director

- Responsible for the origination, execution and management of infrastructure investments in the Americas across the energy, transportation and government services sectors

National Bank Financial – Toronto, ON

Analyst, Infrastructure Finance

- Provided infrastructure and power project finance advisory to global construction, engineering and energy firms in support of Canadian projects

Education and Credentials

- Bachelor of Business Administration, Wilfrid Laurier University, Waterloo, ON

Attachments to NextBridge Report

Schedule C

Summary of Ms. Walding's qualifications

Becky H. Walding, Board of Directors**Biography**

Ms. Walding is Senior Director, Business Management at NextEra Energy Transmission, LLC (NEET) where she is responsible for finance, accounting and regulatory management. Formerly employed with the Southern Company, Ms. Walding has over 20 years of broad experience in the electricity industry spanning finance, regulatory, transmission, system planning and commercial domains.

Professional Experience

NextEra Energy – Juno Beach, FL Senior Director, Business Management	<ul style="list-style-type: none">Responsible for leading a team to manage the finance, accounting and regulatory areas for NextEra Energy Transmission across the US and Canada.
Southern Company – Birmingham, AL Director, Transmission & Market Policy	<ul style="list-style-type: none">Responsible for transmission interconnection for development projects and transmission operations for 13 GW of competitive generation across US power markets. Board member on partnerships with First Solar and Recurrent Energy.
Southern Company – Birmingham, AL Director, Commercial Optimization & Trading	<ul style="list-style-type: none">Responsible for all profit and loss activities for Southern Company’s competitive business which includes natural gas, wind, solar and biomass and \$2B in annual revenues. Responsible for optimizing the fleet of generation resources across all US power markets.
Southern Company – Birmingham, AL Manager, Transmission Planning	<ul style="list-style-type: none">Responsible for all transmission planning activities for Alabama Power, Gulf Power and Mississippi Power.
Southern Company – Birmingham, AL Manager, Portfolio Management	<ul style="list-style-type: none">Responsible for back office operations for Southern Companies’ pool and trading operations. Had key regulatory responsibilities on multiple FERC 206 proceedings and state regulatory commission hearings and fuel clause investigations.
Southern Company – Birmingham, AL Assistant to CFO	<ul style="list-style-type: none">Part of team that formed Southern Power Company including developing financial planning goals and processes, achieving external financing, standing up accounting and regulatory reporting and Sarbanes-Oxley controls

Education and Credentials

- B.S., Chemical Engineering, Auburn University, Auburn, AL