

February 1, 2019

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61 Essex Street
Goderich, Ontario
Canada, N7A 2H5

Attention: Kirsten Walli
O.E.B. Secretary
2300 Yonge Street, 27th Floor
Toronto, Ontario. M4P 1E4

Fax To: 416-440-7656

Total Pages: 14 p.

Dear Ms. Walli:

**Re: Goderich Hydro Merger with ERTH Corporation
OEB File EB-2018-0082 MADD Application
Cost Claims**

Further to my January 4, 2019 Cost Claims submission (11 p.) and Mr. Andrew Bishop's January 31, 2019 fax (3 p.), attached is the revised submission as discussed with Mr. Bishop:

- Standard Cost Claim Forms filled out (4 p.)
- Detail of Fees Being Claimed - Dockets of Gord Garland (2 p.)
- Detail of Disbursements Being Claimed - Disbursements of Gord Garland (4 p.)
- Curriculum Vitae / Resume of Gord Garland (3 p.) [as submitted May 30, 2018].

Revisions / Explanations:

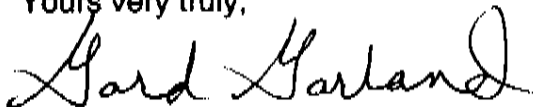
1. HST Rate Ontario 13.0 % [p. 2 of 11]
2. Statement of Fees Being Claimed revised by category [p. 4 of 11]
3. Telephone / Fax Charges explanation of no receipts see footnote 3 (p. 9 of 11)
4. Curriculum Vitae / Resume resubmitted + see last note re. May 30, 2018 (p. 7 of 11)

Specific Instructions:

Please serve the other parties according to the requirements of Procedural Order No. 1, as set out in my July 31, 2018 covering letter and modified by Order # 11 (p. 23) of the OEB's *Decision and Order EB-2018-0082* dated December 20, 2018.

Thank you for your attention to these matters. Should you have any questions please do not hesitate to contact me and please forward this submission to Mr. Bishop.

Yours very truly,



Gord Garland / and
Concerned Citizens of Goderich

Ph. 519-524-6618 / Fax 519-612-1011

Attachments: 4 p. + 6 p. + 3 p. = 13 p.

Ontario Energy Board COST CLAIM FOR HEARINGS



Affidavit and Summary of Fees and Disbursements

This form should be used by a party to a hearing before the Board to identify the fees and disbursements that form the party's cost claim. Paper and electronic copies of this form and itemized receipts must be filed with the Board and served on one or more other parties as directed by the Board in the applicable Board order. Please ensure all required (yellow-shaded) fields are filled in and the Affidavit portion is signed and sworn or affirmed.

Instructions

- Required data input is indicated by yellow-shaded fields. Formulas are embedded in the form to assist with calculations.
- All claims must be in Canadian dollars. If applicable, state exchange rate and country of initial currency.
Rate: _____ Country: _____
- A separate "Detail of Fees and Disbursements Being Claimed" (comprising a "Statement of Fees Being Claimed" and a "Statement of Disbursements Being Claimed") is required for each lawyer, analyst/consultant and articling student/paralegal. However, only one "Summary of Fees and Disbursements" covering the whole of the party's cost claim should be provided.
- The cost claim must be supported by a completed Affidavit signed by a representative of the party.
- A CV for each consultant/analyst must be attached unless provided to the Board as prescribed on the Cost Award Tariff.

Except as provided in section 7.03 of the Practice Direction on Cost Awards, itemized receipts must be provided.

File # EB- <u>2018-0082</u>	Process: <u>MADD Application</u>
Party: <u>Intervenor</u>	Affiant's Name: <u>Gordon Garland</u>
HST Number: <u>13515 1389 RT0001</u>	HST Rate Ontario: <u>0.00% 13.0%</u>
Full Registrant <input checked="" type="checkbox"/>	Qualifying Non-Profit <input type="checkbox"/>
Unregistered <input type="checkbox"/>	Tax Exempt <input type="checkbox"/>
Other <input type="checkbox"/>	

Affidavit

I, Gordon Garland, of the City/Town of Goderich
in the Province/State of Ontario, swear or affirm that:

1. I am a representative of the above-noted party (the "Party") and as such have knowledge of the matters attested to herein.
2. I have examined all of the documentation in support of this cost claim, including the attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed".
3. The attached "Summary of Fees and Disbursements Being Claimed", "Statement(s) of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed" include only costs incurred and time spent directly for the purposes of the Party's participation in the Ontario Energy Board process referred to above.
4. This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in sections 6.05 and 6.09 of the Board's Practice Direction on Cost Awards.

Gordon Garland
Signature of Affiant

Sworn or affirmed before me at the City/Town of Goderich
in the Province/State of Ontario, on Jan 3/2019
(date)

[Signature]
P. Morris
LSY Ontario 189051

Ontario Energy Board
COST CLAIM FOR HEARINGS



Affidavit and Summary of Fees and Disbursements

Commissioner for taking Affidavits

File # EB- 2018-0082 Process: MADD Application

Party: Intervenor

Summary of Fees and Disbursements Being Claimed

Legal/consultant/other fees	\$ 29,890 - 00
Disbursements	\$ 35 - 82
HST	\$ 3,890 - 38
Total Cost Claim	\$ 33,816 - 20

Payment Information

Make cheque payable to: Gordon Garland

Send payment to this address: 61 Essex St.
Goderich, Ontario
N7A 2H5

Ontario Energy Board COST CLAIM FOR HEARINGS



Detail of Fees and Disbursements Being Claimed

File # EB- <u>2018-0082</u>	Process: <u>MADD Application</u>
Party: <u>Intervenor</u>	Service Provider Name: <u>Gordon Garland</u>
SERVICE PROVIDER TYPE (check one)	
Legal Counsel <input type="checkbox"/>	Year Called to Bar <input type="text" value=""/>
Articling Student/Paralegal <input type="checkbox"/>	Completed Years Practising/Years of Relevant Experience <input type="text" value="30+"/>
Consultant <input checked="" type="checkbox"/>	Hourly Rate: <input type="text" value="\$ 320 -"/>
Analyst <input checked="" type="checkbox"/>	
For Consultant/Analyst: <input checked="" type="checkbox"/> CV attached	HST Rate Charged (enter %): <input type="text" value="0.0%"/>
<input checked="" type="checkbox"/> CV provided within previous 24 months	<input type="text" value="13.0%"/>

Statement of Fees Being Claimed					
	Hours	Hourly Rate	Subtotal	HST	Total
Pre-hearing Conference					
Preparation		\$ -	\$ -	\$ -	\$ -
Attendance		\$ -	\$ -	\$ -	\$ -
Technical Conference					
Preparation		\$ -	\$ -	\$ -	\$ -
Attendance		\$ -	\$ -	\$ -	\$ -
Interrogatories					
Preparation	29.0	\$ 320 -	\$ 9,280 --	\$ 1,206 -40	\$ 10,486 -40
* Responses	40.5	\$ 320 -	\$ 12,960 --	\$ 1,684 -80	\$ 14,644 -80
Issues Conference					
Preparation		\$ -	\$ -	\$ -	\$ -
Attendance		\$ -	\$ -	\$ -	\$ -
ADR - Settlement Conference					
Preparation		\$ -	\$ -	\$ -	\$ -
Attendance		\$ -	\$ -	\$ -	\$ -
Proposal Preparation		\$ -	\$ -	\$ -	\$ -
Argument					
Preparation	17.0	\$ 320 -	\$ 5,440 --	\$ 707 -20	\$ 6,147 -20
Oral Hearing					
Preparation		\$ -	\$ -	\$ -	\$ -
Attendance		\$ -	\$ -	\$ -	\$ -
Other Conferences					
Preparation		\$ -	\$ -	\$ -	\$ -
Attendance		\$ -	\$ -	\$ -	\$ -
Case Management	13.0	\$ 170.00	\$ 2,210 --	\$ 287 -30	\$ 2,497 -30
TOTAL SERVICE PROVIDER FEES	99.5	\$ 300.40	\$ 29,890 --	\$ 3,889 -70	\$ 33,779 -70

Wt. Avg.

* Responses include Preparation & Filing of 'Consolidated Notice of Motion', July 31, 2018 (19p)

Ontario Energy Board
COST CLAIM FOR HEARINGS
Detail of Fees and Disbursements Being Claimed

File # EB- 2018-0082Process: MADR ApplicationParty: IntervenerService Provider Name: Gorden Garland

Statement of Disbursements Being Claimed			
	Net Cost	HST	Total
Scanning/Photocopy	\$ 17.07	\$ 2.22	\$ 19.29
Printing		\$ -	\$ -
Courier		\$ -	\$ -
Telephone/Fax	\$ 11.25	\$ 1.46	\$ 12.71
Transcripts		\$ -	\$ -
Travel: Air		\$ -	\$ -
Travel: Car		\$ -	\$ -
Travel: Rail		\$ -	\$ -
Travel (Other):		\$ -	\$ -
Parking		\$ -	\$ -
Taxi		\$ -	\$ -
Accommodation		\$ -	\$ -
Meals		\$ -	\$ -
Other: <u>Office Supplies</u>	\$ 7.50	\$ 1.00	\$ 8.50
Other:		\$ -	\$ -
Other:		\$ -	\$ -
TOTAL DISBURSEMENTS:	\$ 35.82	\$ 4.68	\$ 40.50

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DOCKETS OF GORD GARLAND (EB-2018-0082)

<u>Date</u>	<u>Description of Work</u>	<u>Hours</u>	<u>Rate</u>	<u>Sub-Total</u>
May 4	- submit 1 p. to OEB request Intervenor & Interrogatories	.5	\$170	\$ 85
May 19	- review ETPL / WCHEI MADD Application	3.5	\$320	\$1,120
May 25	- review May 22 Procedural Order # 1 (3+ p.)	.5	\$170	\$ 85
May 30	- 4 p. to OEB Time Extension & Cost Award including 3 p. Resume	.75	\$170	\$127
June 1	- review June 1 Procedural Order # 2 (3 p.)	.25	\$170	\$ 43
June 2	- review Jan. 19/16 'OEB Handbook to Electricity Distributor & Transmitter Consolidations (27 p.)	1.5	\$170	\$255
June 3	- review MADD Application (350 p.)	3.0	\$320	\$960
June 4	- review MADD Application (350 p.)	2.0	\$320	\$640
	- research for Interrogatories	2.0	\$320	\$640
June 5-6	- review 3 sets Interrogatories: Staff (14 p.), VECC (11 p.), McCartney (2 p.)	1.0	\$320	\$320
	- work on Garland Interrogatories	6.0	\$320	\$1,920
June 7	- work on Garland Interrogatories	8.0	\$320	\$2,560
June 8	- finish Garland Interrogatories (15 p.) & fax	3.5	\$320	\$1,120
June 13	- review OEB Practice Direction on Cost Awards (13 + 5 p.)	.75	\$170	\$127
June 17	- review above Practice Direction	.5	\$170	\$ 85
June 14	- review OEB Rules of Practice & Proc. (31 p.)	.5	\$170	\$ 85
June 17	- review OEB Rules of Practice & Procedure	.25	\$170	\$ 43
	- review & consider A. Bishop 2 p. to ETPL re. 86 (2)(a)	.25	\$320	\$ 80
June 21	- review & consider June 18 Applicants Replies to 3 sets of Interrogatories (37 p.)	4.75	\$320	\$1,520
June 25	- review OEB Rules of Procedure	.5	\$170	\$ 85
	- review Applicants I.R. 'No' responses	.75	\$320	\$240
July 11	- review & consider ETPL 3 p. re. 86 (2)(a)	.25	\$320	\$ 80
July 15	- review & consider July 13 Decision on Disclosure of Corporate Valuation Reports & P.O. #3 (4 p.)	.25	\$170	\$ 43
July 16	- review faxed material for Motions for Full Disclosure (43 p.)	2.5	\$320	\$800
July 16-17	- discuss w/ Andrew Bishop re. motions	.25	\$170	\$ 43
July 18	- preparations for OEB conference call	1.0	\$170	\$170
	- conf. call w/ 2 OEB staff re. motions	.75	\$170	\$127
July 19	- research, write & fax letter to OEB re. Motions for Full Disclosure	2.0	\$320	\$640
July 23	- research & work on Motions	2.0	\$320	\$640
July 24	- research & work on Motions	3.0	\$320	\$960
	- review & consider July 24 P.O. #4 (4 p.) allowing Motions	.25	\$170	\$ 43
	Sub-Total			\$15,686

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DOCKETS OF GORD GARLAND (EB-2018-0082)

<u>Date</u>	<u>Description of Work</u>	<u>Hours</u>	<u>Rate</u>	<u>Sub-Total</u>
July 25	- think through issues in each Motion	3.5	\$320	\$1,120
July 26	- research & work on Motions (Background)	3.5	\$320	\$1,120
July 27	- research & work on Motions (1 a, b, c)	3.25	\$320	\$1,040
July 28	- research & work on Motions (1 c, 2)	4.25	\$320	\$1,360
July 29	- research & work on Motions (2, 3)	2.0	\$320	\$640
July 30	- research & work on Motions (4, 5)	5.75	\$320	\$1,840
July 31	- finalize & fax Consolidated Notice of Motion [7 Motions] (19 p.)	2.5	\$320	\$800
Aug. 3	- correction para. 17 p.10 & fax (2 p.)	.25	\$320	\$ 80
Sept. 20	- review Decision on Motion & P.O. #5 (12 p.)	.5	\$170	\$ 85
Oct. 1	- review Decision on Motion & P.O. #5 (12 p.)	.5	\$170	\$ 85
	- discuss above with VECC staff	.25	\$170	\$ 42
Oct. 2	- review section 1) J. McCartney Submission	.5	\$320	\$160
Oct. 3	- research & write Submission (1)	5.0	\$320	\$1,600
Oct. 4	- research & write Submission (1, 2, 3, 4)	7.5	\$320	\$2,400
Oct. 5	- write (4, 5), finalize & fax Submission (9 p.)	4.0	\$320	\$1,280
Oct. 9	- review OEB staff final Submission (14 p.)	.75	\$170	\$127
Oct. 10	- review Intervenor final Submissions (21+2 p.)	.5	\$170	\$ 85
Oct. 15	- ph. discuss w/ A. Bishop re. Staff Submission & billing for Cost Awards	.5	\$170	\$ 85
Oct. 31	- review Applicants' final Submission (11+2 p.)	.5	\$170	\$ 85
Dec. 21	- review OEB Decision & Order (24 p.)	1.0	\$170	\$170
	Sub-Total			\$14,204
	TOTAL (p. 1 & 2)			\$29,890
	PA TOTAL	86.5	\$320	\$27,680
	CM TOTAL	13.0	\$170	\$ 2,210

Hourly Rates:

Policy Analyst / Consultant [PA]: \$320 / Hour consistent with OEB Cost Guidelines for Analyst / Consultant with 20+ years experience. ¹

Case Management [CM]: \$170 / Hour consistent with OEB Cost Guidelines. ²

Curriculum Vitae / Resume provided to O.E.B. Secretary Kirsten Walli, May 30, 2018.

¹ OEB *Practice Direction on Cost Awards, Rev. April 24, 2014, Appendix "A" Cost Award Tariff, p. 11*

² *ibid*, p. 11

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DISBURSEMENTS OF GORD GARLAND (EB-2018-0082)

<u>Date</u>	<u>Description of Disbursement</u>	<u>Net Cost</u>	<u>HST</u>	<u>Sub-Total</u>
<u>Other: Office Supplies (receipts p. 3 of 4)</u>				
June 6	- Dollarama 2 Index Dividers	\$2.50	\$0.35	\$2.85
July 9	- MicroAge Basics fax paper 1 roll \$33.90 ÷ 6 = \$5.65	\$5.00	\$0.65	\$5.65
	Sub-Total	\$7.50	\$1.00	\$8.50
<u>Scanning / Photocopy (receipts p. 4 of 4)</u>				
July 16	- Precision Print copies	\$3.30	\$0.43	\$3.73
July 31	- Precision Print copies	\$5.70	\$0.74	\$6.44
Oct. 5	- Precision Print copies	\$2.10	\$0.27	\$2.37
Oct 16	- Precision Print copies	\$5.97	\$0.78	\$6.75
	Sub-Total	\$17.07	\$2.22	\$19.29
<u>Telephone / Fax ³</u>				
04-25	- VECC	\$0.10		
04-26	- VECC	\$0.40		
04-30	- VECC	\$0.15		
04-30	- VECC	\$0.45		
05-02	- VECC	\$0.90		
05-04	- OEB	\$0.05		
05-04	- VECC	\$0.05		
05-23	- VECC	\$0.10		
05-24	- VECC	\$0.80		
05-29	- VECC	\$0.90		
05-30	- OEB	\$0.10		
05-30	- OEB	\$0.05		
05-30	- OEB	\$0.15		
05-30	- VECC	\$0.15		
06-01	- OEB	\$0.05		
06-01	- OEB	\$0.15		
06-04	- OEB	\$0.05		
06-05	- VECC	\$0.35		
06-07	- OEB	\$0.15		
06-08	- VECC	\$0.10		
06-08	- OEB	\$0.45		
06-08	- OEB	\$0.10		
06-08	- OEB	\$0.05		
06-08	- OEB	\$0.10		
06-22	- VECC	\$0.10		
06-25	- VECC	\$0.05		
06-25	- VECC	\$0.10		
06-29	- VECC	\$0.10		
06-29	- VECC	\$0.10		
07-04	- VECC	\$0.10		
07-05	- VECC	\$0.50		
	Sub-Total	\$6.95	\$0.90	\$7.85

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DISBURSEMENTS OF GORD GARLAND (EB-2018-0082)

<u>Date</u>	<u>Description of Disbursement</u>	<u>Net Cost</u>	<u>HST</u>	<u>Sub-Total</u>
Telephone / Fax ³: cont'd				
07-06	- VECC	\$0.30		
07-09	- VECC	\$0.15		
07-10	- VECC	\$0.15		
07-13	- OEB	\$0.10		
07-16	- OEB	\$0.10		
07-16	- OEB	\$0.10		
07-17	- OEB	\$0.10		
07-17	- OEB	\$0.05		
07-19	- OEB	\$0.05		
07-19	- OEB	\$0.05		
07-19	- VECC	\$0.05		
07-24	- VECC	\$0.15		
07-31	- OEB	\$0.65		
07-31	- OEB	\$0.05		
08-02	- OEB	\$0.30		
08-03	- OEB	\$0.10		
10-01	- VECC	\$0.90		
10-05	- OEB	\$0.30		
10-11	- OEB	\$0.05		
10-11	- VECC	\$0.15		
10-11	- OEB	\$0.05		
10-12	- OEB	\$0.05		
10-12	- OEB	\$0.05		
10-15	- OEB	\$0.10		
10-17	- VECC	\$0.10		
10-19	- OEB	\$0.10		
		<u>\$4.30</u>		
	Sub-Total	\$4.30	\$0.56	\$4.86
	Sub-Total	\$11.25	\$1.46	\$12.71
	TOTAL Disbursements	\$35.82	\$4.68	\$40.50

³ OEB Practice Direction on Cost Awards, Rev. April 24, 2014, p. 7 Clause 7.03 notes if itemized receipts cannot be provided, a written explanation must be submitted. Telephone receipts are not included because the amount of redacting required on each monthly bill far exceeds the above stated entries.

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DOLLARAMA

35400 C Huron Road
Goderich ON N7A 3X8
(519)524-1888
HST 863624433

INDEX DIVIDERS	667888050086	1.25	H
INDEX DIVIDERS	667888050086	1.25	H
SUBTOTAL		\$2.50	
HST 13%		\$0.33	
TOTAL		\$2.83	
CASH		\$5.00	
ROUNDED AMOUNT		\$0.02	
CHANGE		\$2.15	

NO EXCHANGE
NO RETURN
THANK YOU FOR SHOPPING AT DOLLARAMA

CUSTOMER COPY

2018-06-05 14:17:56
000328 03 4717

WWW.DOLLARAMA.COM



MicroAge Basics
223 Huron Road Goderich
214 Josephine St Wingham
665 Philip Pl, U-4 Kincardine
519-524-9863
HST#R115221186

Sales Receipt

Transaction #:	276323
Account #:	1
Date: 7/9/2018	Time: 2:28:29 PM
Cashier: 18	Register #: 4

Item	Description	Amount
774820013 35 Paper		\$30.00
45400144 5		
Discount Code: GVR		
8 @ \$5.00		
Sub Total		\$30.00
Hamiltonian Sales Tax		\$3.90
Total		\$33.90
Debit Tendered		\$33.90
Change Due		\$0.00



276323

Thank you for shopping
MicroAge Basics
We hope you'll come back soon!

GORD GARLAND – Resume

1 of 3

61 Essex Street, Goderich, Ontario, Canada N7A 2H5.
Ph. (519) 524-6618 / Fax. (519) 612-1011

SUMMARY OF SKILLS:

- Proven expertise in policy analysis and strategic direction setting related to a wide range of disciplines.
- Results oriented research and analysis leading to the setting of policy directions. Demonstrated effectiveness with private, non-profit and public sector employers.
- Effective verbal and written communications skills and inter-personal skills in working with senior management, consultants and a wide range of clients.
- Organizational strengths in problem solving, priority setting, co-ordinating work flow, and developing and meeting objectives.
- The ability to define & analyse situations, to identify problem areas before they become serious, and to reach imaginative yet practical solutions.

PROFESSIONAL EXPERIENCE:

Principal Consultant, Strategic Directions Consulting. (1994 – Present)

- Provide strategic direction setting and policy advice to a wide range of clients including non-profit organizations and municipal / provincial agencies;
- Consulting work for the Waterfront Regeneration Trust, Toronto Economic Development Corporation, Social Planning Council of Metro Toronto etc.

Founder and President, Garland Products. (1992 – Present)

- Design, develop and market outdoor products for anglers - current 17 products.
- Hold 2 U.S. Patents, 1 Canadian Patent and 2 Registered Trade-Marks.
- Patented "Anglers' Holster" recognized as "The Best ... on the market".

Policy Analyst, Royal Commission on the Future of the Toronto Waterfront. (August 1989 – Jan. 1992)

- Provided policy advice and strategic direction setting for Commissioner David Crombie, senior Commission management and Work Groups.
- Co-author of various chapters in the Royal Commission's Final Report "Regeneration: Toronto's Waterfront and the Sustainable City" (Dec. 1991) and Interim Report "Watershed" (August 1990).
- Initiator and author of the Royal Commission's "Community Overview Report of the Greater Toronto Waterfront and Greater Toronto Region" (Sept. 1991).
- Co-author of Housing and Neighbourhood Work Group Report "The Livable Waterfront" (1989).
- Responsible for area specific project reviews, issues management, planning and policy recommendations for the western waterfront.

Gord GARLAND 2 of 3

Regional Economist / Housing Analyst, Ontario Regional Office, Canada Mortgage and Housing Corporation. (March 1986 - July 1989)

- Negotiated the first Federal-Provincial Three Year Housing Plan for Ontario including allocations of CMHC delivered programs and a new housing allocation model for Provincially delivered Non-Profit Programs.
- Prepared Provincial housing market outlooks and forecasts.
- One of the first economists to interpret the trends toward part-time employment, housing speculation, and the stock market correction of Oct. '87 as signalling a high risk of cyclical downturn in the economy.

Housing Market Analyst, Toronto Branch, Canada Mortgage and Housing Corporation. (Feb. 1983 - March 1986)

- Analysed and evaluated housing market conditions in the Toronto C.M.A.
- Assessed housing needs and program delivery priorities for the social housing & lending teams and reviewed proposals to assess market viability and risk.
- Initiated an annual survey of the private retirement home market & social housing residential care market.
- Author & media contact for the Branch's Apartment Vacancy Survey Report.
- Quantified changes to the existing rental housing stock which resulted in changes to Provincial rental housing policy.

Consultant, A.R.A. Consultants, Toronto. (Dec. 1982- Feb. 1983)

- Feasibility study of business options for AURA Electronics (LEAP Program).

Market Research Officer, Toronto Branch, Canada Mortgage and Housing Corporation. (June 1982 - December 1992)

- Initiated the first ever risk analysis of the private retirement home market and led seminars presenting findings to senior management and industry representatives.
- Prepared a comprehensive inventory of social housing projects for the Branch.

Researcher, Youth Opportunities Unlimited. (June 1981 - April 1982)

- Feasibility study of business options, and preparation of business plan and integrated training program for a successful youth employment project;
- Transitional responsibilities for site selection and business start-up.

Commercial Painter, Sutton Place Hotel and Dennis Commercial Properties, (June 1979 - June 1981)

Acting Program Analyst, Land Co-ordination Branch, Ontario Ministry of Housing. (March 1975 - Sept. 1975)

- Reporting to the Acting Divisional Director of the H.O.M.E. Division.
- Analysed feasibility, commitment and potential program progression of multi-party agreements signed under the Ontario Housing Action Program.
- Analysis led to the quiet cancellation of the O.H.A.P. Program and its replacement by the Community Housing Program.

Gord GARLAND 3 of 3

EDUCATION:**Master of Arts Geography, University of Toronto. (1975 - 1978)**

- Major in Urban & Economic Geography, minor in Urban & Regional Planning.
- M.A. Research Paper analysed the development of independent suburban municipalities and their influence on central cities.
- Overall Average A-. Accepted into PhD Program.

Honours B.A. Geography, University of Western Ontario. (1970 - 1974)

- Major in Geography with minor in Economics and Sociology
- B.A. Thesis analysed the changing structure of the residential land development industry and its effect on housing prices
- Final Average B+. Nominated for Department's undergraduate research award.

PUBLICATIONS & VIDEOS:

"Hunting Larger Deer", Ontario Out of Doors Magazine, September, 2003.

"Thinking Outside the (Education) Box", Strategic Directions, 19 pgs. Oct. 2001.

"Ontario's 1999 Provincial Election Revisited", in Alien Invasion, (Ruth Cohen ed., Insomniac Press, 2001, p. 20-23)

"Don't let the Games begin: Battle for the Waterfront", Globe & Mail - Comments Page Article (p. A11, August 28, 2000)

"How the decks were stacked against democracy", Toronto Star - Opinion Page Article (p. A15, May 17, 1999)

"Wychwood Tigers", Video - In support of non-profit childcare, distributed by the Ontario Coalition for Better Childcare (Sept. 1996)

COMMUNITY INVOLVEMENT:

Introductory Speaker, St. Lawrence Center Forum on Health Care (Oct. 13, 1998)

Commentator, York University - Department of Environmental Studies (1993-94)

- "Urban / Global Restructuring" - Policy Workshop, "Global Cities" - International Political Economy Summer School, "Bio-Regionalism" - Graduate Course.