

# Exhibit 4

**OPERATING COSTS** 

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# **Exhibit 4: Operating Expenses**

## 4.1 Overview

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- 3 This Exhibit represents the expenses that KWHI incurs to service its customers and
- 4 maintain and operate KWHI's distribution assets. This level of expenditures ensures
- 5 that KWHI is able to achieve performance targets set by the OEB and provide quality
- 6 service while ensuring safety for both staff and the public. Expenses incurred ensure
- 7 that KWHI can meet the needs of the public as required by legislation. Costs incurred
- 8 ensure that KWHI adheres to all relevant codes (Distribution System Code, Retail
- 9 Settlement Code, Standard Supply Service Code, etc.).
- 10 KWHI is proposing to recover through distribution rates for the 2020 Test Year a total of
- 11 \$34,366,975 for OM&A, depreciation and income taxes as detailed in the Table 4.1-1
- 12 below:
- 13 (Note: The table below does not include interest).

# 14 Table 4.1-1 – Summary of Operating Costs

OM&A Expenses	2014 Board Approved CGAAP	2020 Test MIFRS
Operations	5,661,000	6,707,400
Maintenance	5,619,400	6,454,500
Billing and Collecting	3,841,330	4,981,700
Community Relations	191,300	263,400
Administrative and General Expenses	3,066,230	3,583,700
Total Recoverable OM&A Expenses	18,379,260	21,990,700
Property Taxes	394,800	436,900
Depreciation	7,461,469	11,013,500
PILs	496,900	925,875
Total Recoverable Expenses	26,732,429	34,366,975



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- 1 Property taxes and PILS are discussed more fully in Section 4.10 and Depreciation is
- 2 discussed in Section 4.9.
- 3 Since KWHI last filed in 2014, many new initiatives have been brought forward by the
- 4 OEB. There is an increased focus on customer engagement and customer service
- 5 standards for consumers and the industry.
- 6 A continuing theme of an aging workforces has also resulted in cost pressures to recruit
- 7 and develop a new generation of employees.
- 8 KWHI is one of the lowest cost utilities in the province and continues to deliver high
- 9 reliability and customer value. As can be seen by <u>Table 4.1-2</u> below, KWHI is the
- 10 lowest amongst its peers in terms of OM&A per customer and has been for several
- 11 years.

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Table 4.1-2 - OM&A per Customer

	2017		20	16	2015	
	Number of	OM&A per	Number of	OM&A per	Number of	OM&A per
	Customers	Customer	Customers	Customer	Customers	Customer
Kitchener-Wilmot Hydro Inc.	86,846	191.43	85,248	186.10	83,642	178.78
Burlington Hydro Inc.	60,593	271.52	60,468	272.59	60,366	267.05
Energy+ Inc.	57,573	273.11	56,989	270.80	47,501	270.45
Guelph Hydro Electric Systems Inc.	50,542	274.87	49,793	265.81	49,132	281.14
London Hydro Inc.	143,018	240.22	141,323	233.81	139,861	225.29
Oakville Hydro Electricity Distribution Inc.	64,073	260.79	62,501	261.30	61,231	269.33
Waterloo North Hydro Inc.	50,463	246.42	49,767	236.41	49,094	239.32

Source - 2017 OEB Yearbook

for illustrative purposes the former Cambridge and North Dumfries Hydro results are shown on the Energy + line

KWHI's OM&A costs have been steadily increasing each year, particularly Distribution Operating and Maintenance, due to several reasons including steady growth, additional costs associated with regulatory and legislated requirements, and ongoing maintenance and upgrades to improve the reliability of its distribution system. KWHI believes that it is important to ensure a safe reliable service to its customers. In addition, LDCs have been operating in a dynamic atmosphere since market opening in 2002. This has put



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- 1 additional cost pressures on all distribution utilities in the province, particularly in the
- 2 area of regulation and compliance. KWHI has had considerable monetary outlays over
- 3 the past number of years to comply with regulatory and legislative changes arising from
- 4 rate applications, RRR reporting, ESA regulations, surveys, etc.
- 5 A summary of KWHI's operating costs for the 2014 Board approved, 2014 through 2018
- 6 Actuals and the 2019 Bridge and 2020 Test Years is provided in Table 4.1-3 below.
- 7 Total operating costs will rise from \$18,379,260 as approved by the Board in 2014 to
- 8 \$21,990,700 in the 2020 Test Year. This is an increase of \$3,611,440 or 19.6%.

Table 4.1-3 – Recoverable OM&A Expenses

	2014 Board Approved CGAAP	2014 Actual CGAAP	2015 Actual MIFRS	2016 Actual MIFRS	2017 Actual MIFRS	2018 Actual MIFRS	2019 Bridge MIFRS	2020 Test MIFRS
Operations	5,661,000	4,503,129	4,198,146	4,499,779	5,143,786	5,813,947	6,123,100	6,707,400
Maintenance	5,619,400	5,613,513	5,179,334	4,998,354	5,480,837	5,996,632	6,453,200	6,454,500
Billing and Collecting	3,841,330	3,415,009	3,775,665	4,468,748	4,296,607	4,615,266	4,210,700	4,981,700
Community Relations	191,300	199,353	238,394	269,179	220,473	241,006	258,300	263,400
Administrative	3,066,230	2,933,596	2,726,825	2,870,878	2,782,195	2,751,118	3,122,000	3,583,700
Total	18,379,260	16,664,600	16,118,364	17,106,937	17,923,897	19,417,969	20,167,300	21,990,700

2020 Test year vs. 2014 Board Approved

10 % increase 2020 Test Year vs 2014 Board Approved

3,611,440 19.6%

11 Note also that <u>Table 4.1-3</u> does not include 6205 Donations that are non-recoverable.

# 12 4.1.1 KWHI Total Spend Approach to OM&A

- 13 KWHI has long balanced its controllable OM&A with its capital spend the total spend
- 14 approach. In budgeting this way, KWHI has seen many years of high capital spend
- offset by lower OM&A and, in other years, the reverse.
- 16 In the use of its total spend approach, KWHI tracks its controllable versus non-
- 17 controllable OM&A as explained below.



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# Controllable versus Non-Controllable OM&A

2 Traditionally in the LDC world, OM&A has been considered to be the controllable

3 expense envelope, although in many cases this is not the reality. Many costs/credits

4 cannot be controlled at all and others can only be mitigated. An example of a costs that

5 can be mitigated would be staffing levels although offset by a reduction in service levels

(e.g. answering telephone calls within 40 seconds). An example of a credit that is not

controlled by the corporation is administrative credits and other credits applied to

8 invoices for recoverable work. The amount of these credits is contingent on the amount

of capital work that is being completed or on recoverable work that is invoiced at any

10 given time.

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For the years 2014 through 2017, KWHI had significant cost reductions in the form of

these credits due to the construction of the LRT in the City of Kitchener. Prior to 2014,

these credits were in the \$2.7M range. During the construction of the LRT, these

credits grew significantly as the LRT work was all capital work and much of the work

was also mostly recoverable (60%) due to successful cost sharing negotiations with the

Region of Waterloo. All credits for the years 2014 through 2018 are shown below along

with the 2014 Board approved amount in the table below. The credits significantly

affected the income statement for the LRT years, reducing OM&A, which is considered

to be controllable within the OEB regime. Departmental managers for these business

units were not in any way able to control the application of these credits to their areas of

21 responsibility.

**Table 4.1.1-1 OM&A Credits** 

	2014 Board	2014	2015	2016	2017	2018	2019	2020
	Approved	Actual	Actual	Actual	Actual	Actual	Bridge	Test
	CGAAP	CGAAP	MIFRS	MIFRS	MIFRS	MIFRS	MIFRS	MIFRS
Administration Credits	553,200	729,655	1,260,556	1,102,086	954,505	842,079	922,600	924,100
Material Overhead Credits	449,200	411,883	477,850	511,575	444,019	429,134	412,000	416,100
Engineering Credits	1,683,800	1,964,018	2,136,772	2,381,732	2,080,633	1,794,277	1,799,300	1,820,600
Total	2,686,200	3,105,556	3,875,178	3,995,393	3,479,157	3,065,490	3,133,900	3,160,800
\$\$ Variance from Board Ap	proved	419,356	1,188,978	1,309,193	792,957	379,290	447,700	474,600
% Variance from Board App	proved	15.61%	44.26%	48.74%	29.52%	14.12%	16.67%	17.67%



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1 KWHI's total spend approach removes the "noise" of these credits from the total spend

- 2 amounts to arrive at a gross spend, rather than a net spend.
- 3 <u>Table 4.1.1-2</u> below compares the net and the gross OM&A after departmental
- 4 transfers, material inventory and administration credits (in thousands). Note there may
- 5 be small differences between the departments as reported by program due to
- 6 reallocation of costs to other departments, but the final totals are the same.

Table 4.1.1-2 Gross OM&A after Transfers

	Board Approved	Actual	Actual	Actual	Actual	Actual	Bridge	Test
Department	2014	2014	2015	2016	2017	2018	2019	2020
Engineering - net	716	28	(263)	(230)	241	656	934	1,044
Engineering - gross	2,584	2,235	2,206	2,432	2,540	2,629	2,937	3,068
Operations - net	3,523	3,291	3,381	3,716	3,826	3,944	4,047	4,278
Operations - gross	3,707	3,534	3,765	4,047	4,090	4,164	4,274	4,484
Maintenance - net	4,942	4,953	4,543	4,387	4,780	5,227	5,627	5,585
Maintenance - gross	4,942	4,953	4,543	4,387	4,780	5,227	5,627	5,585
Safety - net	595	613	525	547	588	656	664	674
Safety - gross	889	930	847	916	917	996	1,007	1,025
Customer Service - net	3,402	2,951	3,420	4,119	3,926	4,168	3,829	4,490
Customer Service - gross	3,402	2,951	3,343	4,022	3,855	4,096	4,219	4,269
Administration - net	3,318	3,106	3,068	3,146	3,070	3,026	3,388	3,833
Administration - gross	3,951	3,762	3,903	3,960	3,765	3,675	3,979	4,428
Human Resources - net	134	162	211	170	259	253	337	346
Human Resources - gross	134	162	211	170	259	253	337	346
Information Technology - net	1,751	1,563	1,268	1,252	1,239	1,488	1,347	1,745
Information Technology - gross	1,751	1,563	1,533	1,538	1,530	1,784	2,170	2,344
OM&A - net	18,379	16,667	16,153	17,108	17,928	19,418	20,172	21,994
OM&A - gross	21,359	20,089	20,351	21,472	21,736	22,824	24,550	25,548

9 It can be clearly seen that KWHI's actual gross OM&A has varied very little over the

past rebasing period 2014 through 2018. Some maintenance activities were, in fact,

11 deferred and thus costs were low for the LRT years. In 2018, maintenance activities

again began to ramp back up to more appropriate levels as catch-up work is required

13 for the period of deferment.



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1 KWHI's actual capital program has seen more fluctuation over the past rebasing period

- 2 2014 through 2018, although KWHI's balancing approach can be seen in the net
- 3 numbers. In the table below, gross capital expenditures have been adjusted to reflect
- 4 the same adjustments that have been made to the OM&A accounts (where appropriate)
- 5 to reach a net CAPEX amount by year (in thousands).

#### Table 4.1.1-3 CAPEX

	Board Approved 2014	2014	2015	2016	2017	2018	2019	2020
CAPEX	20,936	20,403	21,420	25,524	21,115	20,302	25,201	24,574
CIS Labour Adjustments							(904)	(45)
Safety Adjustments	(294)	(317)	(322)	(369)	(329)	(341)	(343)	(351)
Engineering Credits	(1,684)	(1,964)	(2,137)	(2,382)	(2,081)	(1,794)	(1,799)	(1,821)
Net Capex	18,958	18.123	18,960	22.773	18.705	18.167	22.154	22.357

8 The net capital spend shows fluctuations due to the non-discretionary spending on LRT

- 9 construction for the three-year period 2014 through 2017. 2016 was the peak of the
- 10 construction and the year with the highest capital spend \$3.8M higher than 2015.
- 11 Beyond that, the other years, the net capital spend remained fairly constant reflecting
- 12 KWHI's total spend approach.
- 13 These two tables are now brought together to show KWHI's actual total spend in the
- 14 years 2014 through 2018 and the proposed spend in 2019 Bridge and 2020 Test Years
- 15 (in thousands).

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# **Table 4.1.1-4 Total actual Spend**

Department	Board Approved 2014	Actual 2014	Actual 2015	Actual 2016	Actual 2017	Actual 2018	Bridge 2019	Test 2020
Gross CAPEX	20,936	20,403	21,420	25,524	21,115	20,302	25,201	24,574
CIS labour adjustments	0	0	0	0	0	0	(904)	(45)
Safety adjustments	(294)	(317)	(322)	(369)	(329)	(341)	(343)	(351)
Engineering Credits	(1,684)	(1,964)	(2,137)	(2,382)	(2,081)	(1,794)	(1,799)	(1,821)
Net Capex	18,958	18,123	18,960	22,773	18,705	18,167	22,154	22,357
OM&A								
Engineering	2,584	2,235	2,206	2,432	2,540	2,629	2,937	3,068
Operations	3,707	3,534	3,765	4,047	4,090	4,164	4,274	4,484
Maintenance	4,942	4,953	4,543	4,387	4,780	5,227	5,627	5,585
Safety	889	930	847	916	917	996	1,007	1,025
Customer Service	3,402	2,951	3,343	4,022	3,855	4,096	4,219	4,269
Administration	3,951	3,762	3,903	3,960	3,765	3,675	3,979	4,428
Human Resources	134	162	211	170	259	253	337	346
Information Technology	1,751	1,563	1,533	1,538	1,530	1,784	2,170	2,344
OM&A	21,359	20,089	20,351	21,472	21,736	22,824	24,550	25,548
Total gross spend	40,318	38,212	39,311	44,245	40,441	40,991	46,704	47,905

- 3 KWHI's total spend during 2014 through 2018 has consistently been in the \$40M range,
- 4 with the exception of 2016, the year of excess CAPEX due to the LRT. 2018 actuals
- 5 saw a total spend of \$41M.
- 6 As can be seen by the following graph, KWHI has reset its spending envelope a number
- 7 of times in recent years (in thousands).



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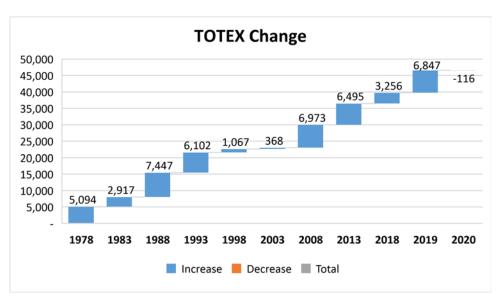
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# **Chart 4.1.1-5 TOTEX Change**



- 3 The graph above shows the total cost envelope in five-year increments beginning in
- 4 1978 until 2018 and then the proposed envelopes for 2019 and 2020. As needs are
- 5 identified, it can be seen that the total cost envelope has been historically reset.
- 6 Over its existence, KWHI has always had to deal with competing demands, balancing
- 7 the needs of its customers against rising OM&A costs, inclusive of inflation.
- 8 In this Application, KWHI recognizes that it cannot maintain operations within its current
- 9 spending envelope, given its increased needs in both OPEX and CAPEX. In addition to
- 10 inflation, KWHI has fully incremental costs such as CIS and HR system fees, OEB cost
- 11 assessment fees, rising postage costs, increased expenses in HR and Safety and
- 12 additional maintenance expenses. The cost of these incremental expenses alone equal
- 13 \$1.4M.
- 14 KWHI's Total Spend Approach has seen the LDC through good times and bad;
- 15 however, it has emerged as a leader in the industry for its steady stream of reliable
- power, controlled OM&A costs and its focus on the customer. The resetting of its total



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- 1 spend envelope will ensure that it will continue to lead the industry and be an example
- 2 to others into the future.
- 3 For additional details of KWHI's Total Spend Approach, see Exhibit 1, Section 1.1.3 and
- 4 Exhibit 2, Section 2.1.1

# 5 4.1.2 Accounting Policy Changes

- 6 In accordance with the Board's letter dated July 12, 2012, KWHI adopted capitalization
- 7 and depreciation policies under CGAAP that were compliant with International Financial
- 8 Reporting Standards. KWHI adopted the required accounting changes for depreciation
- 9 and capitalization policies on January 1, 2012, which were included in the KWHI's 2014
- 10 Cost of Service Application. As a result, there were no additional impacts to the
- 11 expensing of overheads or amortization expense.

# **4.1.3 Transition to Modified International Financing Reporting Standards**

- 13 **(MIFRS)**
- 14 KWHI followed Canadian Generally Accepting Accounting principles (CGAAP) in 2013
- and 2014. KWHI adopted International Financial Reporting Standards effective January
- 16 1, 2015 with restatement to January 1, 2014. KWHI adopted Modified International
- 17 Financial Reporting Standards (MIFRS) for rate making purposes effective January 1,
- 18 2015 and follows the OEB's Accounting Procedures Handbook (APH).
- 19 In this Exhibit, where applicable, 2014 Actuals are presented under the former CGAAP
- 20 (modified for changes in depreciation and capitalization policies) and the years 2015
- 21 through 2020 Test Year are presented under MIFRS.
- 22 In anticipation of its transition to IFRS and, as part of its 2014 Cost of Service, \$1.7M
- was added to KWHI's OM&A envelope (and \$1.7M removed from capital) to capture the
- 24 effects of revisions to KWHI's capitalization policy. At that time, account 1576 was



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- 1 quantified and the amounts were refunded to customers through rate riders over a
- 2 period of one year.
- 3 Upon its transition to IFRS, the year 2014 was restated using IFRS for comparability
- 4 purposes. The effect on net income for the year 2014 restated was a decrease of
- 5 \$263,791. The adjustments to income were predominantly from adjustments made to
- 6 post-retirement benefits (PBO) and non-vested sick leave. The difference between
- 7 CGAAP and IFRS net income, presented in Table 4.1.3-1 below, did not impact the rate
- 8 base and revenue requirement but changes to the valuations in later years did and will
- 9 continue to do so.

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Table 4.1.3-1 – Net Income CGAAP and IFRS

	CGAAP 2014	IFRS 2014
Net Income for the Year	10,664,148	10,400,357

12 The transition to IFRS required that KWHI revalue its PBO using IFRS assumptions as

- well as record a liability for the non-vested sick leave benefits.
- 14 Prior to the conversion to IFRS, PBO was valued using CGAAP assumptions, which are
- different than the ones used for IFRS. As shown in <u>Table 4.1.3-2</u> below, the value of
- the liability changed effective January 1, 2014 reducing the liability by \$1,465,117.
- 17 Differences were written to retained earnings having no effect on revenue requirement.

Table 4.1.3-2 – Employee Future Benefit Liability

Account Description	CGAAP January 1, 2014	IFRS January 1, 2014
Employee Future Benefits	5,288,895	4,306,365
Unamort Actuarial Gains/Losses	482,587	-
Total PBO	5,771,482	4,306,365



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- 1 In addition to the revaluation of PBO, a liability for sick leave adjustments was also
- 2 recorded effective January 1, 2014, shown in <u>Table 4.1.3-3</u>. Again, adjustments were
- 3 written to retained earnings with no effect on net income.

Table 4.1.3-3 – Non-Vested Sick Leave Liability

Account Description	CGAAP January 1, 2014	IFRS January 1, 2014
Non-Vested Sick Leave Liability	-	665,500

6 At year-end 2015, adjustments were made to the financial statements for 2014 to

7 restate to IFRS.

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- 8 KWHI burdens its PBO expense and the split between capital and OM&A is typically
- 9 40% capital and 60% OM&A. For the purposes of the restatement, adjustments were
- 10 recorded to the income statement only as the amounts were immaterial.
- 11 2014 CGAAP PBO expense was low due to the amortization of an actuarial gain of
- 12 \$61,288. IFRS does not allow amortization of actuarial gains or losses, requiring
- corporations to recognize them in the year that they are valued. For the 2014
- 14 restatement, this amount was removed from PBO expense. In addition, an actuarial
- loss of \$333,842 was recognized as "Other Comprehensive Income" (OCI). The value
- of the PBO liability was adjusted to recognize these changes as seen in the Table 4.1.3-
- 17 <u>4</u> below:

Table 4.1.3-4 – Post Retirement Benefit Liability

Account Description	CGAAP 2014	IFRS 2014
Employee Future Benefits	4,645,811	4,763,797
Unamort Actuarial Gains/Losses	1,187,704	-
	5,833,515	4.763.797



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- 1 In addition, an expense shown in <u>Table 4.1.3-5</u> of the non-vested sick leave liability of
- 2 \$36,500 was recognized in the restatement as seen in the Table below:

Table 4.1.3-5 – Non-Vested Sick Leave Liability

Account	IFRS	IFRS	
Description	2013	2014	
Non-Vested Sick Leave Liability	665,500	629,000	

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- 5 KWHI had an actuarial valuation completed of its non-vested sick leave liability with an
- 6 effective date of January 1, 2011. The estimated liability of \$775,000 was not recorded
- 7 due to subsequent deferrals of the mandatory transition to IFRS. Upon transitioning to
- 8 IFRS, KWHI had another actuarial valuation completed which estimated KWHI's non-
- 9 vested sick leave liability to be \$629,000 as of December 31, 2014. Assuming the
- difference would be expensed equally over four years, a credit of \$36,500 was recorded
- in the 2014 restated income statement.
- 12 Deferred income taxes were also adjusted to recognize the actuarial loss of \$333,842,
- 13 netted out in OCI.
- 14 The total of the adjustments equals the \$263,791 decrease to net income but did not
- 15 affect the revenue requirement in any way.
- 16 As shown in Table 4.1.3-6, following the restatement from CGAAP to IFRS, annual PBO
- 17 expense was reduced from historical amounts although the difference is immaterial. As
- previously noted, this amount is burdened and will not impact the revenue requirement.

Table 4.1.3-6 – Post Retirement Benefit Expense

Account	CGAAP	IFRS	IFRS	IFRS	IFRS	IFRS
Description	2014	2014	2015	2016	2017	2018
PBO Expense	317,168	317,437	333,565	344,782	360,084	360,898



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- 1 Non-vested sick leave is also recorded when the actuarial valuation is completed each
- 2 three-year cycle. In 2017, the non-vested sick leave liability valuation reduced the
- 3 liability by \$87,000. This reduction was recorded through the burden accounts as seen
- 4 in the comparison <u>Table 4.1.3-7</u> below:

**Table 4.1.3-7 – Non-Vested Sick Leave Credits** 

Account	IFRS	IFRS
Description	2014	2017
Non-Vested Sick Leave Credit	(36,500)	(87,000)

7 The liability was adjusted for the same amounts as seen in Table 4.1.3-8 below:

Table 4.1.3-8 – Non-Vested Sick Leave Liability

Account	IFRS	IFRS
Description	2014	2017
Non-Vested Sick Leave Liability	629,000	542,000

KWHI has not estimated a sick leave liability or expense adjustment for this Cost of Service Application as the amounts are unknown. Without this estimate, there is no effect on the revenue requirement; however, the adjustments made to date (outside of the opening balance adjustments) and subsequent actuarial reports have or will impact the revenue requirement in an immaterial manner using the estimated 40% capital and 60% OM&A burden split.



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# 4.2 Summary and Cost Driver Tables

# 4.2.1 Overview of Budgeting Process

#### 3 OM&A COSTS:

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- 4 OM&A costs in this Exhibit represent KWHI's integrated set of asset maintenance and
- 5 customer activity needs to meet public and employee safety objectives; to comply with
- 6 the Distribution System Code, environmental requirements and government direction;
- 7 and to maintain distribution business service quality and reliability at targeted
- 8 performance levels. OM&A costs also include providing services to customers
- 9 connected to KWHI's distribution system and meeting the requirements of the OEB's
- 10 Standard Supply Service Code and Retail Settlement Code.
- 11 The proposed OM&A cost expenditures for the 2020 Test Year are the result of a
- 12 business planning and work prioritization process that ensures that the most
- appropriate, cost effective solutions are put in place.

## 14 OM&A Budgeting Process Used by KWHI

- 15 The operating budget is prepared annually by Management and is reviewed and
- approved by the KWHI's Board of Directors. The official budget is prepared before the
- 17 start of each fiscal year. The operating budget is adjusted in September of the operating
- 18 year and is then considered to be a forecast for the remainder of the year.
- 19 KWHI reviews its budgets using different methodologies to ensure its proposed budgets
- are reasonable before asking its Board of Directors for approval. Methodologies
- 21 employed include the Bottom Up Approach, the Top Down Approach and the Total
- 22 Spend Envelope.



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# **Bottom Up Approach**

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- 2 The bottom up approach is performed at the detail level, employing the expertise of
- 3 each responsible manager to create departmental budgets by expense type. These
- 4 detailed budgets are provided to Senior Management and checked for reasonability.
- 5 Each department Manager provides input for the preparation of the departmental
- 6 budget. The following directives are provided to each manager:
- 7 Estimated expenses for all department budgets are built using previous year actual, current year forecast and current year budget as the base;
  - Significant variances in spending from prior years must be explained and documented:
  - Review the headcount of the department for accuracy and outline any changes;
  - Finance/payroll department prepares a total labour budget by department using projected wage and benefit costs. Overtime and account distribution are projected considering previous years actual.

#### Top Down Approach

- 16 The top down approach can be performed in aggregate or at the individual expense
- 17 level. KWHI employs both strategies. This method tests the proposed expenses and
- 18 capital expenditures against expected inflation. Outliers are identified and explanations
- 19 required. Changes can still be made at this time.

#### Total Spend Approach

- 21 As also outlined in Exhibit 1, Exhibit 2 and Exhibit 4, KWHI employs the Total Spend
- 22 Approach in all of its budgeting and actual spend monitoring throughout the year. KWHI
- 23 can reasonably estimate what its total envelope will be in any given year. Budgets are
- 24 then developed using the Total Spend that is allowed in rates, inclusive of both CAPEX



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- 1 and OPEX. If capital requirements are higher in any given year, KWHI will decrease its
- 2 OM&A spending, where possible, to accommodate those extra capital requirements.
- 3 The reverse methodology applies when OPEX requirements are greater in any given
- 4 year. CAPEX budgets would then be reduced where possible. KWHI's Total Spend
- 5 Approach has allowed KWHI to have never needed to ask for incremental capital
- 6 funding or experienced an infrastructure deficit to date.

# 7 4.2.2 Summary of Recoverable OM&A Expenses

- 8 Table 4.2.2-1 below shows a summary of recoverable OM&A costs for 2014 Board
- 9 approved, 2014-2018 Actuals and the 2019 Bridge and 2020 Test Years.

## Table 4.2.2-1 – Recoverable OM&A Expenses

	2014 Last Rebasing Year Board Approved	2014 Last Rebasing Year Actuals	2015 Actuals	2016 Actuals	2017 Actuals	2018 Actuals	2019 Bridge Year	2020 Test Year
Reporting Basis	CGAAP	CGAAP	MIFRS	MIFRS	MIFRS	MIFRS	MIFRS	MIFRS
Operations	5,661,000	4,503,129	4,198,146	4,499,779	5,143,786	5,813,947	6,123,100	6,707,400
Maintenance	5,619,400	5,613,513	5,179,334	4,998,354	5,480,837	5,996,632	6,453,200	6,454,500
SubTotal	11,280,400	10,116,642	9,377,480	9,498,133	10,624,623	11,810,579	12,576,300	13,161,900
%Change (year over year)		-10.3%	-7.3%	1.3%	11.9%	11.2%	6.5%	4.7%
%Change (Test Year vs Last Rebasing Ye	ar)							16.7%
Billing and Collecting	3,841,330	3,415,009	3,775,665	4,468,748	4,296,607	4,615,266	4,210,700	4,981,700
Community Relations	191,300	199,353	238,394	269,179	220,473	241,006	258,300	263,400
Administrative and General	3,066,230	2,933,596	2,726,825	2,870,878	2,782,195	2,751,118	3,122,000	3,583,700
SubTotal	7,098,860	6,547,958	6,740,884	7,608,805	7,299,275	7,607,390	7,591,000	8,828,800
%Change (year over year)		-7.8%	2.9%	12.9%	-4.1%	4.2%	-0.2%	16.3%
%Change (Test Year vs Last Rebasing Ye	ar)							24.4%
Total	18,379,260	16,664,600	16,118,364	17,106,938	17,923,898	19,417,969	20,167,300	21,990,700
%Change (year over year)		-9.3%	-3.3%	6.1%	4.8%	8.3%	3.9%	9.0%
								19.6%

12 Filing requirement Appendix 2-L is reproduced below.



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# Table 4.2.2-2 – OM&A Costs per Customer and FTE

	2014 Board Approved	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test
	CGAAP	CGAAP	MIFRS	MIFRS	MIFRS	MIFRS	MIFRS	MIFRS
OM&A Costs								
O&M	11,280,400	10,116,642	9,377,480	9,498,133	10,624,622	11,810,579	12,576,300	13,161,900
Admin Expenses	7,098,860	6,547,958	6,740,884	7,608,805	7,299,275	7,607,390	7,591,000	8,828,800
Total Recoverable OM&A from								
Appendix 2-JB	18,379,260	16,664,600	16,118,364	17,106,937	17,923,897	19,417,969	20,167,300	21,990,700
Number of Metered Customers	91,353	91,143	92,404	94,058	95,757	96,827	97,623	98,935
Number of FTEs	175	177	176	183	185	180	186	188
Customers/FTEs	522.02	515.14	524.99	513.00	516.71	537.93	524.85	526.25
OM&A Cost per customer								
O&M per customer	123.48	111.00	101.48	100.98	110.95	121.98	128.83	133.04
Admin per customer	77.71	71.84	72.95	80.89	76.23	78.57	77.76	89.24
Total OM&A per customer	201.19	182.84	174.43	181.88	187.18	200.54	206.58	222.27
OM&A cost per FTE								
O&M per FTE	64,459.43	57,178.78	53,278.11	51,803.29	57,331.22	65,614.33	67,614.52	70,010.11
Admin per FTE	40,564.91	37,008.75	38,298.30	41,498.80	39,387.41	42,263.28	40,811.83	46,961.70
Total OM&A per FTE	105,024.34	94,187.53	91,576.41	93,302.09	96,718.63	107,877.60	108,426.34	116,971.81
•		•				=		-

- 3 <u>Table 4.2.2-2</u>, Filing Requirement Appendix 2-L is a summary of the OM&A Cost per
- 4 Customer and per Full-Time Equivalent (FTE). The FTEs agree to the numbers shown
- 5 in the Compensation Section 4.4, Table 4.4.3-1. The number of customers is based on
- 6 the annual average for each rate class of metered customers and is consistent with the
- 7 load forecast (Exhibit 3).
- 8 OM&A per Customer for the 2014 Board approved was \$201.19. In 2014 Actual, OM&A
- 9 per customer on a consolidated basis was \$182.84. For the 2019 Bridge Year, the
- 10 OM&A per customer is projected to be \$206.58 or \$23.74 more than the 2014 Actuals.
- 11 This represents an increase of 13%. Although the 2020 Test Year OM&A per customer
- is projected to increase to \$222.27 or \$40.03 or 21.9%, KWHI notes that approximately
- 13 \$4.12 of the increase is due to the required investment in a Customer Information
- system, \$4.70 is due to the requirement to switch to monthly billing and \$2.67 is due to
- increased regulatory expenses. According to the 2017 OEB Yearbook, \$222.27 would
- place KWHI as the third lowest OM&A per customer. This estimate assumes that



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1 KWHI's peers in its cohort are not facing the same increasing cost pressures as KWHI,

2 which is unrealistic.

# 4.2.3 Summary of Cost Drivers

- 4 KWHI has completed Filing Requirement Appendix 2-JB with the year over year cost
- 5 drivers. Table 4.2.3-1 is a summary of the cost drivers in OM&A for KWHI since it last
- 6 rebased.

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- 7 The OM&A opening balance for the last rebasing year of \$18,379,260 represents the
- 8 2014 Board approved. The proposed OM&A level of \$21,990,700 for the 2020 Test
- 9 Year is \$3,611,440 or 19.6% higher than the 2014 Board approved of \$18,379,260.
- 10 KWHI has provided the OM&A details and variance analysis on a program basis using
- the Board's Appendix 2-JB in Section 4.3.

#### Table 4.2.3-1 – Cost Drivers

OM&A	Last Rebasing Year (2014 Actuals)	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test
Opening Balance	18,379,260	16,664,600	16,118,364	17,106,939	17,923,897	19,417,969	20,167,300
Staffing Changes	(394,000)	85,000		237,180	81,827	601,286	184,934
Collective Agreement increases		154,371	157,999	158,271	140,792	143,608	153,804
Implementation of CIS	(40,000)				42,726	(804,100)	1,176,400
Change Management						100,000	(90,000)
Cost Assessment Variance (Regulatory)	)						184,200
Cost of Service Preparation costs					(70,288)		150,000
Customer Service - Monthly Billing	(204,500)	97,926	571,844				
Customer Service - Efficiencies				(82,522)		(64,842)	
Customer Service - Outsource Billing				37,610	54,235		
Communications	(35,000)	65,271	65,004	23,079		11,970	
HR Solution						70,000	
Outage Management System	(140,000)		21,600				
Reliability measures	(52,740)	148,866				324,235	
Storm Damages		(96,358)	236,703	(95,031)	155,292	(30,605)	16,500
Cyber Security						180,000	
Maintenance deferrals due to LRT	(155,568)	(192,432)			283,219		
Ontario One Call	73,404						
Admin Credits	(419,356)	(769,621)	(120,216)	516,236	413,668	(68,411)	(26,900)
Other	(346,900)	(39,259)	55,640	22,135	392,600	286,190	74,462
Closing Balance	16,664,600	16,118,364	17,106,938	17,923,897	19,417,968	20,167,300	21,990,700

- 14 <u>Table 4.2.3-2</u> below summarizes the predominant cost trends for KWHI since 2014. A
- description of the material cost drivers is described below.



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1 Following the tables, there is a discussion about each driver (i.e. salary increase above

- inflation, postage for monthly billing and OEB cost assessment model). As a low-cost
- 3 provider, KWHI faces additional pressures not faced by other utilities. When new
- 4 initiatives are announced or introduced, KWHI accommodates these within the envelope
- 5 that it has been given. This may result in other initiatives being deferred. Examples of
- 6 deferrals on KWHI's part include, in 2016, KWHI deferred \$110,000 in underground
- 7 conductor maintenance than years previous, CO2 cleaning of LI switches in customer
- 8 owned rooms deferred in 2013, 2014, 2015 and underground transformer maintenance
- 9 deferrals in 2014, 2015 in favour of planned capital works related to the LRT project.
- 10 Within its current cost structure paired with the mounting costs pressures all LDCs in the
- 11 province are facing, it has been difficult for KWHI to add necessary requirements that
- most LDCs already had in place for many years. As an example, KWHI did not have a
- Human Resource department until 2012 although it had over 180 employees.
- 14 Department managers were left to perform HR duties, as well as their own functions.
- 15 The structure of all managers replicating the same work as well as lack of bandwidth to
- 16 stay current with human resources norms and laws was an unsustainable situation for
- 17 KWHI. KWHI maintained this structure as long as it could to minimize bill impacts on its
- 18 customers as it always has in everything that it does. Moving forward, KWHI also
- 19 added a Communications department in 2015 as previously communications were also
- 20 the responsibility of senior management and demands for all communications continued
- 21 to grow. During the clean-up of an ice storm with significant outages in its service
- territory, it became apparent that KWHI's customers expected better communications
- 23 from their utility updates, estimated restoration times. Since KWHI could not
- 24 accommodate a communications position within its existing workforce, a new position
- 25 was added to KWHI's workforce complement.
- Other examples include regulatory changes to the CIS system. In 2017, KWHI had to
- 27 spend a significant amount of time and effort to modify its custom 30+-year-old CIS
- 28 program to deliver accurate bills and reports for the Fair Hydro Plan. In an effort to



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1 keep customer bill impacts as low as possible, KWHI underinvested in some technology

- 2 over the years and its CIS is a good example of that. KWHI must now make these
- 3 necessary changes and the fully incremental costs must be passed on to the customer.

#### Table 4.2.3-2 - OM&A Cost Trends

2014 Board Approved OM&A	18,379,260
Monthly Billing	465,270
Staffing Changes	796,227
Collective Agreement Increases	908,845
CIS/HR/Cyber Security	620,606
Reliability Measures	420,361
Regulatory Expenses	263,912
Other	136,219
2020 Test year	21,990,700

## **CIS Implementation Costs**

- 7 The operating cost of the new CIS system will be fully incremental. KWHI has a 30+
- 8 year CIS system that will be replaced in 2020. See <u>Section 4.2.4</u> for a full description of
- 9 the Customer Information System implementation costs.

#### Increase in OEB Cost Assessment Fees

- 11 Effective April 1, 2016, the OEB revised its Cost Assessment Model (CAM), the
- methodology used to apportion its costs under Section 26 of the *Ontario Energy Board*
- 13 Act, 1998 (Act). As a result of this change in the CAM, KWHI experienced a significant
- 14 increase in its OEB Assessment Fees compared to the amounts previously approved in
- distribution rates. Table 4.2.3-3 summarizes the Board approved OEB Assessment
- 16 Fees compared to the 2014 Board approved and 2020 Test Year, and the resulting
- increase of \$184,200 between the 2014 Board approved amounts and the 2020 Test
- 18 Year. In accordance with the Board's letter dated February 9, 2016, for 2016 through
- 19 2018 Actuals and the 2019 Bridge Year, KWHI has recorded the difference between the
- 20 actual OEB Assessment amount in each year and the amount of OEB cost assessment



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- 1 currently built into rates as part of Account 1508, Other Regulatory Assets, Sub-Account
- 2 OEB Cost Assessment Variance. The request for disposition of this variance account up
- 3 to December 31, 2018 is included in Exhibit 9.

#### Table 4.2.3-3 – Increase in OEB Cost Assessment Fees

	2014 Board Approved	2020 Test	\$ Increase	% Increase
Increase in OEB Assessment Fees	237,500	421,700	184,200	78%

## Cost of Service preparation costs

- 7 In 2014, KWHI's Board approved Cost of Service Preparation costs were \$272,400.
- 8 These costs were amortized over four years as the rebasing cycle under 3<sup>rd</sup> Generation
- 9 IRM was also four years. In 2018, there were no more costs to amortize. In 2020,
- 10 KWHI has budgeted \$750,000 on its Cost of Service preparation costs, one fifth of
- 11 which is included each year this Cost of Service covers. Note the 2020 Cost of Service
- 12 preparation costs are fully incremental as the 2014 Cost of Service preparation costs
- were fully amortized by the end of the year 2017.

## **Customer Service - Monthly Billing**

- 15 During the 2014 Cost of Service application process, KWHI contemplated implementing
- 16 monthly billing. At the time, it was expected to cost \$401,500 plus \$98,000 more for a
- 17 postal rate increase that occurred in 2014. Due to the delay in the 2014 Decision (EB-
- 18 2013-0147) that included a \$301,500 incremental allowance to implement monthly
- billing (far below actual incremental costs), and other factors, monthly billing was not
- implemented until December 2015. This resulted in a savings for 2014 and 2015 but
- 21 generated a significant increase in expenses in 2016.



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#### **Customer Service – Efficiencies**

- 2 KWHI contracted an automated phone service to remind customers that their bills were
- 3 overdue. This business decision eliminated approximately \$70,000 in postage costs,
- 4 while only incurring an offsetting expense of \$15,000 for telephone calls.

## 5 Customer Service – Outsource billing

- 6 KWHI owned its own mailing machine and computer operators (staff members of IT) ran
- 7 the mailing machine part-time as part of their everyday duties. The IT department was
- 8 already strained due to lack of staff prior to the introduction of monthly billing. Following
- 9 the changeover to monthly billing, mailing machine duties became a full-time job and
- 10 the IT department became even more strained due to lack of resources. In October
- 11 2017, KWHI outsourced its billing activities to a third party, freeing up staff resources for
- 12 IT. The business case is attached as Appendix 4-7.

#### 13 **HR/Payroll Solution**

- 14 KWHI is implementing a new HR/Payroll system in 2019 estimated to cost \$70,000
- annually, which will result in fully incremental licensing and maintenance fees. KWHI
- does not currently have a HR system at all and its payroll system is home grown. A
- 17 retirement in the IT department has left KWHI without resources to support its current
- 18 payroll system, necessitating its replacement.

#### Reliability Measures

- 20 Reliability is important to customers of KWHI (see Exhibit 1, Section 1.6 Customer
- 21 Engagement). As a result, KWHI is increasing its efforts to improve reliability by
- increasing the amount spent annually on animal guarding, tree trimming and the
- 23 drainage of submersible transformer vaults.
- 24 KWHI has seen success in reducing the frequency of outages on its worst performing
- 25 feeders by retrofitting existing overhead switches and equipment on the feeder with



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1 animal guarding. Beginning in 2019, KWHI has budgeted additional funds to complete

- more animal guarding retrofits annually. Additionally, in order to maintain and/or
- 3 improve reliability statistics, KWHI has increased the staffing level of its Forestry
- 4 department to assist in staying on target with its tree trimming maintenance schedule.
- 5 Submersible transformers are highly susceptible to poor operating conditions. Water
- 6 levels in submersible transformer vaults can be high and the entire transformer can be
- 7 under water all the time. Water drainage may also collect contaminants and pollutants
- 8 and deposit them on the submersible transformer. While the secondary connectors are
- 9 taped to be watertight, over time, the insulation around the secondary connectors can
- 10 fail prematurely and create operational hazards. Every year, there are on average 47
- 11 submersible transformer failures in the KWHI service area. This average failure rate of
- 12 1.3% is four (4) times higher than all other transformer types (0.33%). Most often these
- transformers fail outside of normal working hours interrupting the supply of power to a
- group of 10-12 customers supplied from the transformer. Outages are typically 6-8
- 15 hours in duration and transformer replacement costs are high as most replacements are
- 16 completed outside of normal working hours on premium time. To improve reliability and
- 17 reduce costs, KWHI has piloted a program to install a drainage system in the
- transformer vaults that removes the excess water from the vault. The pilot has proven
- to be effective at draining water from the vaults and KWHI is planning to retrofit
- 20 approximately 35 existing transformer vaults a year with the drainage system starting in
- 21 2019.



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# 1 Maintenance Deferrals - Light Rail Transit (LRT)

- 2 Beginning in 2013, the Region of Waterloo embarked on building an LRT through
- 3 Kitchener and Waterloo. The LRT project
- 4 was the largest road and relocation project
- 5 that KWHI has ever undertaken. Significant
- 6 pole line rebuilds and plant was moved in
- 7 preparation for the build of the LRT. KWHI
- 8 has one workforce. As pressures mounted to
- 9 complete the LRT, KWHI's deferred certain
- 10 maintenance and capital projects to
- 11 accommodate the trains. Man-hours were



13 could once again resume normal operations.

#### **Storms and Major Events**

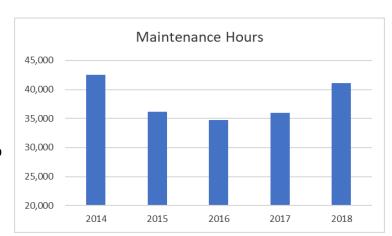
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- 15 In 2013, KWHI experienced two major storm events. Included in the 2014 Board
- approved amount for storm damage is an amount of \$147,000. Since those major
- events in 2013, KWHI has also experienced major storms in 2014, 2016 and again in
- 18 2018. Note that not all these storms were classified as major events. In 2018, KWHI
- 19 had three (3) major events two storms, and a motor vehicle accident. The two storms,
- 20 in April and May, cost KWHI close to \$280,000, more than the \$147,000 in rates.

#### Administration, Engineering and Material Credits

- 22 As previously mentioned, Waterloo Region built an LRT during the period 2012 2017.
- 23 During this time, KWHI invoiced the Region far in excess of 2014 Board approved
- 24 anticipated administration credits for this project. In addition, many hours of engineering
- were billed to the Region in excess of the planned engineering costs for the project. As
- the LRT is now complete, administration, engineering and material credits will return to
- 27 more typical levels. <u>Table 4.2.3-4</u> illustrates the below noted credits.





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## **Table 4.2.3-4 – Administration, Engineering and Material Credits**

	2014 Board Approved CGAAP	2014 Actual CGAAP	2015 Actual MIFRS	2016 Actual MIFRS	2017 Actual MIFRS	2018 Actual MIFRS	2019 Bridge MIFRS	2020 Test MIFRS
Administration Credits	553,200	729,655	1,260,556	1,102,086	954,505	842,079	922,600	924,100
Engineering Credits	1,683,800	1,964,018	2,136,772	2,381,732	2,080,633	1,794,277	1,799,300	1,820,600
Material Credits	449,200	411,883	477,849	511,575	444,019	429,134	412,000	416,100
	2,686,200	3,105,556	3,875,177	3,995,393	3,479,157	3,065,490	3,133,900	3,160,800
Less LRT Credits		799,399	1,252,109	1,352,596	485,153	-	-	-
Total	2,686,200	2,306,156	2,623,068	2,642,797	2,994,004	3,065,490	3,133,900	3,160,800

## 3 Cyber Security

- 4 With the advance in technology comes advanced threats from intentional and
- 5 unintentional cyber activities that threatens the privacy of customer information and the
- 6 security and reliability of the company's operations. In February 2016, the OEB
- 7 launched "Protecting Privacy of Personal Information and the Reliable Operation of the
- 8 Smart Grid in Ontario" (EB- 2016-0032). KWHI is expected to incorporate cyber security
- 9 investments into its distribution system plans.
- 10 The estimated incremental cost to bolster KWHI's cyber security posture and provide
- the ability to monitor, detect, respond and recover from cyber events is \$180,000
- 12 annually. A significant portion (\$85,000) of this amount has been allocated to the
- 13 provision of continuous monitoring of KWHI's network by a third-party vendor who has
- 14 the expertise and tools required to provide 24x7 monitoring, detection and response to
- 15 cyber security events. Also included in this total is an estimated \$20,000 annually for
- ongoing cyber security awareness training for staff and the Board of Directors and
- 17 \$25,000 for annual security audits which include penetration testing.
- 18 KWHI opted to use a managed cyber security provider as opposed to an in-house
- 19 resource because of the efforts and cost associated with staffing an internal security
- 20 operation centre (SOC) to provide the same level of service. Approximately 3 FTE
- 21 would be required to staff a 24x7 SOC.



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# 4.2.4 Customer Information System

- 2 KWHI will be replacing its in-house Customer Information System (CIS) through the
- 3 period 2019 and 2020. The full business case is included in Exhibit 2, Appendix 2.3
- 4 DSP, Appendix P. The replacement of the CIS has been approved by KWHI's Board of
- 5 Directors. Senior staff are in final contract negotiations and, subject to approval by
- 6 KWHI's Board of Directors in May of 2019, the project will move forward imminently.
- 7 KWHI acknowledged during its oral hearing in 2014 that it had plans to pursue the
- 8 replacement of its CIS. The journey for KWHI's business decision has been long as
- 9 KWHI has pursued every avenue to keep costs and any resulting customer bill impacts
- as low as possible. Since its current CIS is an in-house system maintained by its own
- 11 programmers, KWHI was cognizant that moving to a system that was not maintained in-
- 12 house would result in fully incremental costs. A decision had to be made; however, as
- the state of KWHI's current CIS is not sustainable.

#### 14 State of Current CIS

- 30+ years old
- Written in COBOL, an obsolete language
- Two recent retirements over the last three years has left only one
   programmer with the skills to maintain system
- Lack of relational database requires programming & reprogramming of
   same thing in many different places
  - Many manual workarounds required
- Distribution industry billing becoming more complex

## **Moving Forward**

21

- 24 KWHI was part of a consortium of three LDCs that worked together to try to find an
- 25 affordable CIS solution together to control costs beginning in November 2016. This



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- 1 two-year initiative resulted in vendor proposals with higher costs (both capital and
- 2 operating) than were expected and the consortium disbanded in May 2018.
- 3 Following the breakdown of a consortium, KWHI moved forward on its own. KWHI had
- 4 the following options:

	Options	Status					
1	Restart a consortium (try again)	KWHI did speak to other LDCs to see if restarting a consortium was possible					
2	Use another utility's billing platform	Would entail using an instance of another LDCs billing platform Offer was received from another LDC using Oracle CC&B While capital costs manageable, operating costs much too high Risk of host LDC upgrading or moving to another CIS would leave KWHI forced to incur costs again unexpectedly					
3	Reissue RFP on a go-alone basis	Reissuing the RFP to the same vendors would likely mean they would answer the RFP twice Additional time lag					
4	Ask vendors to resubmit proposals based on a go-alone basis	Asked for offers based on going alone Used consortium RFP excluding gas & water One new vendor made offer					

- 6 KWHI inquired at other LDC's to see if restarting a consortium was feasible. This option
- 7 was ultimately rejected as too much time had passed and the risks to KWHI were
- 8 mounting.

- 9 KWHI worked with two other LDC's to see if sharing their platforms was an option for
- 10 KWHI's CIS solution. An offer was received and rejected as the operating costs were
- 11 deemed to be too high and other uncontrollable risks were identified such as the hosting
- 12 LDC discontinuing the software solution which would leave KWHI without a CIS at all.
- 13 KWHI considered reissuing the original RFP as a stand-alone customer but rejected
- option as there would be additional time lag and the same vendors would be involved.
- 15 The final option, and the option KWHI selected, is to ask the vendors to resubmit their
- 16 proposals based on KWHI going it alone.



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- 1 KWHI received bids from four vendors using six different configurations. One new
- 2 vendor submitted a proposal. Following KWHI's final decision to pursue a Tier 1
- 3 solution, KWHI was left with three vendors. The lowest cost vendor lacks experience in
- 4 this space but is a trusted solution for KWHI for its JD Edwards installation. To find a
- 5 way to mitigate the risk due to the lack of experience associated with the project, the
- 6 system integrator (SI) with the least experience has partnered with another SI with
- 7 extensive experience to implement Oracle CC&B.
- 8 The operating cost included in KWHI's budgets for its CIS is \$407,400 annually
- 9 inclusive of licensing and managed services costs. Due to KWHI having an in-house
- 10 CIS system, these costs are fully incremental to KWHI. The incremental revenue
- requirement is estimated to be \$910,000 annually, resulting in a monthly cost per
- 12 customer of \$0.92 or \$11.04 per year.
- 13 KWHI believes that the benefits of the Tier 1 system (Oracle CC&B) will assist KWHI in
- meeting the expectations of its customers. Base expectations today include, at a
- minimum, timely, accurate access to data. With its current CIS, KWHI is unable to
- 16 provide this level of service without difficulty, using many manual work arounds.
- 17 Implementation of the new CIS will allow KWHI to avoid a potential failure of its legacy
- 18 CIS and provide customer satisfaction. Further, KWHI will be able to build on its core
- 19 CIS installation and provide even greater benefits to its customers in time, including
- 20 outage notifications and a customer portal with self-service options.
- 21 KWHI consulted with its customers on this important decision. (Exhibit 1, Section 1.6
- 22 and Exhibit 2, Appendix 2-3-DSP) When presented with the costs of a CIS, KWHI
- 23 customers supported a core CIS system without the additional costs required to include
- enhancements such as IVR, customer portal, et. al. KWHI decided to move ahead with
- a core CIS implementation that has the capability to provide some of the advanced
- 26 features that customers were not willing to pay for. These enhanced features will not be
- 27 implemented as part of the project but will be evaluated at a later date and possibly
- implemented as phase 2 project is bill impacts are minimal. KWHI believes that



10

15

17

18

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1 customers expect the enhancements to be part of a basic/core system without the extra

cost. This is evident from other customer feedback gather where customers ask for the

3 availability of online bill payments, outage notifications and 24x7 access to their

4 account. KWHI's decision to move forward with its chosen solution was based on

5 several factors including: minimum customer expectations are growing, and a basic

6 billing system would not meet its customer needs. KWHI notes that its home-grown CIS

7 is highly customized and, although it lacks a number of enhancements other off-the-

8 shelf systems provides, it also delivers some items that a base Tier 2 system cannot

9 due to its lack of flexibility and scalability. KWHI would have to pay additional costs to

"tack on" to a basic billing system, likely ending up with the same operating costs as the

11 Tier 1 in the long run. Additionally, the industry within which KWHI operates is high

12 complex and a Tier 1 system can be configured to meet the mounting regulatory

requirements and reduce the many manual workarounds that a Tier 2 would require.

14 Inquiry at other LDCs running Tier 2 systems gleaned helpful information in KWHI's

decision as the operations of Tier 2 systems with their limited functionality meant adding

16 staff in some cases to accommodate their shortcomings.

# 4.3 Program Delivery Costs with Variance Analysis

# 4.3.1 Materiality Threshold

- 19 The materiality threshold used by KWHI to determine the OM&A accounts requiring
- analysis was computed based on the Chapter 2 Filing Requirements as 0.5% of the
- 21 proposed distribution revenue requirement. KWHI has adopted a threshold of \$225,000
- for variance analysis. The calculation of materiality is set out in Table 4.3.1-1.



2

3

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# **Table 4.3.1-1 – Variance Analysis Threshold**

Variance Analysis Threshold	2020 Test		
Estimated Distribution Revenue Requirement	45,527,270		
0.5% of proposed Distribution Revenue Requirement	227,636		
Materiality Threshold for Variance Analysis	225,000		

## 4.3.2 Overview

- 4 As part of the overall financial management of its operating costs, KWHI produces
- 5 monthly financial statements and operating variance analysis in comparison to the
- 6 approved budget. The operating variance analysis, which reports significant variances
- 7 by department, is distributed to the KWHI Leadership Team on a monthly basis.
- 8 Comparative financial statements, with narrative, are also provided to the Board of
- 9 Directors on a monthly basis. As KWHI manages and reports its operating costs based
- on departments, program costs and related variance analysis in this Exhibit align to
- 11 KWHI department structures and the accountability of its management team.
- 12 In Table 4.3.2-1 below, Filing Requirement Appendix 2-JC, provides a summary of
- 13 Operations, Maintenance, and Administration expenses for the 2014 Board approved,
- 14 2014 through 2018 Actuals and the 2019 Bridge and 2020 Test Years by program. An
- analysis is provided on all material variances that exceed the materiality threshold for
- the 2020 Test Year versus 2018 Actual and 2020 Test Year versus 2014 Board
- 17 approved. All highlighted items in yellow in Table 4.3.2-1 exceed the materiality
- 18 threshold and an explanation is provided.



3

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# Table 4.3.2-1 – OM&A Costs by Program

Program	2014 Board Approved	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test	2020 Test Versus 2014 Board Approved	2020 Test Versus 2018 Actual
Engineering & Operations	3,401,400	2,921,513	2,997,966	3,283,652	3,463,682	3,496,376	3,811,900	3,974,700	573,300	478,324
Control Room & Stations Operations	1,308,500	1,285,178	1,412,950	1,560,921	1,457,249	1,451,392	1,655,100	1,767,700	459,200	316,308
Distribution Operations	672,900	735,003	826,113	871,662	874,527	961,168	903,300	919,500	246,600	(41,668)
Metering	572,000	546,730	567,295	646,749	632,052	554,289	600,000	629,900	57,900	75,611
Stations Maintenance	797,800	885,372	856,286	821,750	777,449	791,122	888,600	746,600	(51,200)	(44,522)
Overhead Maintenance	2,478,300	2,788,616	2,405,494	2,584,213	2,543,411	2,663,680	3,020,700	3,072,600	594,300	408,920
Underground Maintenance	1,079,600	764,425	831,073	576,499	917,467	1,162,348	1,231,700	1,253,100	173,500	90,752
Service Centre Operations	1,342,600	1,145,457	1,050,828	903,320	1,143,674	1,289,093	1,132,200	1,183,800	(158,800)	(105,293)
Customer Service	3,251,830	2,898,641	3,072,181	3,798,777	3,562,079	3,815,385	3,376,700	3,892,700	640,870	77,315
Communications	55,000	53,093	174,567	151,011	174,089	172,530	185,000	189,500	134,500	16,970
Bad Debts	187,000	116,143	147,190	127,583	155,399	126,945	177,500	180,000	(7,000)	53,055
Administration & Finance	1,426,560	1,325,652	1,369,423	1,411,293	1,348,268	1,347,941	1,501,400	1,548,600	122,040	200,659
Regulatory	666,000	641,074	676,914	817,841	846,056	775,455	850,800	1,026,300	360,300	250,845
Information Technology	1,744,300	1,494,658	1,502,625	1,500,254	1,497,145	1,754,295	1,720,500	2,281,800	537,500	527,505
Human Resources & Safety	695,300	770,111	736,033	717,696	846,969	908,382	930,700	949,900	254,600	41,518
Supply Chain Management	663,200	609,757	686,580	687,818	672,056	681,072	732,800	756,700	93,500	75,628
Insurance	529,500	524,196	483,756	481,693	465,466	429,758	462,200	471,300	(58,200)	41,542
Community & Customer Relations	175,700	186,974	229,243	260,155	211,561	230,541	248,600	250,800	75,100	20,259
LEAP	46,000	47,475	49,000	49,000	49,000	49,000	49,700	55,000	9,000	6,000
Administration Credit	(2,686,200)	(3,105,556)	(3,875,178)	(3,995,393)	(3,479,158)	(3,065,489)	(3,133,900)	(3,160,800)	(474,600)	(95,311)
Miscellaneous	(28,030)	30,088	(81,978)	(149,556)	(234,544)	(177,314)	(178,200)	1,000	29,030	178,314
Total OM&A	18,379,260	16,664,600	16,118,364	17,106,937	17,923,897	19,417,969	20,167,300	21,990,700	3,611,440	2,572,731

# 4.3.3 Program Descriptions

- 4 **Engineering and Operations** The Engineering and Operations program include the
- 5 day to day tasks and procedures necessary to design, build, operate and maintain
- 6 KWHI's entire distribution system including transformer stations. The Operations
- 7 department is also responsible for the tracking and monitoring of system reliability,
- 8 responding to customer complaints, and managing equipment damage claim requests.
- 9 These services help to ensure that KWHI is meeting its obligations of providing safe and
- 10 reliable power while being customer focused.
- 11 **Control Room and Stations Operations** KWHI monitor and controls eight (8)
- transformer stations and seven (7) distribution stations including over thirty (30) remote
- 13 operable field devices (mainly reclosers). The Control Room is responsible for
- 14 overseeing the entire operation including reacting to real-time information and working
- primarily with Supervisory Control and Data Acquisition (SCADA) and Outage
- 16 Management Systems (OMS). The unit is responsible for management of power



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1 outages (outage planning, dispatching, tracking of events and restoration), monitoring of

- 2 security camera feeds, preparation and issuing of work permits to establish safe work
- 3 areas for all crews, preparing switching orders for load transfers and isolation, and
- 4 providing supporting guarantees for third parties. The Control Room is also responsible
- 5 for keeping the "as-operated" model of the distribution system up to date with current
- 6 field conditions.
- 7 The benefits of system monitoring, and control improves customer service, increase
- 8 reliability, increase efficiency of asset utilization and improve power quality.
- 9 This unit is also responsible for daily station inspections including customer-owned
- 10 substations with KWHI's high voltage equipment (switchgear and transformers). These
- inspections ensure that station equipment is operating as designed and if not,
- maintenance activities are scheduled to bring the equipment back into suitable
- 13 operating condition.
- 14 **Distribution Operations** Distribution Operations encompasses the cost of labour,
- materials and expenses for the on-going operation of the overhead and underground
- 16 distribution system. For KWHI, this includes its Underground Cable Locate Service and
- 17 related costs as well as distribution system survey programs such as overhead and
- underground infra-red thermography, wood pole testing, concrete pole survey,
- 19 underground vault and pullbox survey, and overhead and underground equipment
- 20 condition assessments.
- 21 Metering Metering encompasses the cost of labour, materials and expenses for the
- 22 on-going operation and maintenance of existing single-phase and poly-phase meters
- 23 and metering installations. This includes the reverification and sample testing of meters
- 24 and the testing and verification of metering installations to meet regulatory requirements
- and ensure the accuracy of the installation for revenue billing purposes.



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1 Metering also proactively investigates potential diversion and/or theft of power that may

- 2 give rise to unsafe conditions or the risk of other customers being held financially
- 3 responsible for costs.
- 4 Stations Maintenance KWHI owns and operates eight (8) transformer stations and
- 5 seven (7) distribution stations. Stations Maintenance encompasses the cost of labour,
- 6 materials and expenses for the ongoing maintenance of these stations to ensure that
- 7 the stations can effectively and reliably operate under all system conditions. This
- 8 includes protection systems reverifications, circuit breaker maintenance, transformer
- 9 tapchanger maintenance, standard oil testing and analysis, circuit switcher maintenance
- and other related maintenance activities at the stations.
- 11 Overhead Maintenance Overhead Maintenance encompasses the cost of labour,
- materials and expenses for the on-going preventive and reactive maintenance of
- 13 overhead distribution poles, conductors, transformers, services and other overhead
- 14 equipment.
- 15 Preventive maintenance programs, such as tree trimming, switch maintenance,
- 16 insulator washing, repairs identified through system surveys. including infra-red
- thermography, and the installation of animal guarding, helps to minimize customer
- 18 outages and avoids potentially costly repairs or replacement should equipment fail
- 19 catastrophically.
- 20 Reactive maintenance includes unplanned equipment failures and emergency repairs
- 21 required due to inclement weather events and vehicle accidents. This work is often
- 22 performed outside normal working hours at considerably more cost.
- 23 Underground Maintenance Underground Maintenance encompasses the cost of
- 24 labour, materials and expenses for the on-going preventive and reactive maintenance of
- 25 underground distribution cables, transformers, services, ductwork, vaults, pullboxes and
- other underground equipment. This includes a complex downtown core network system



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- 1 comprised of paper insulated lead covered (PILC) conductors, live secondary
- 2 conductors and an extensive vault and duct system, which is unique to Kitchener and a
- 3 few other Ontario Utilities.
- 4 Preventive maintenance programs, such as infra-red thermography, network system
- 5 maintenance, vault cleaning, standard oil testing and analysis and repairs identified
- 6 through system surveys, including infra-red thermography, helps to minimize customer
- 7 outages and avoids potentially costly repairs or replacement should equipment fail
- 8 catastrophically.
- 9 Reactive maintenance includes unplanned equipment failures and emergency repairs
- required due to inclement weather events and third-party excavators. This work is often
- 11 performed outside normal working hours at considerably more cost.
- 12 **Service Centre Operations** The Service Centre Operations program encompasses
- the cost of labour, materials and expenses related to the operation and maintenance of
- 14 KWHI's main office and service centre complex, including janitorial, repairs,
- 15 maintenance, and security.
- 16 **Customer Service** –The Customer Services program conducts the majority of
- 17 interactions between KWHI and its 96,000 customers. Efforts to support these
- 18 interactions include customer call centre management, meter reading and billing, and
- 19 payment and collections functions. KWHI maintains office hours that allow its customers
- 20 to pay their bills in person should they wish to do so.
- 21 The Customer Service Program is comprised of the following main functions
- 22 deliverables:
- customer call centre management
- meter reading and billing
- payment and collections



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1 **Communications** - Communications is responsible for external and internal

- 2 communications. This department develops communication plans and strategies to
- 3 inform and educate customers on changes or new developments that may affect the
- 4 services that they receive from KWHI. Similarly, internal communications and programs
- 5 are communicated to employees to ensure they have the most recent information
- 6 regarding changes in the industry, safety issues and programs to ensure they have the
- 7 information required to assist KWHI's customers, when required, and to provide a safe
- 8 and healthy work environment.
- 9 Administration and Finance Administration and Finance includes the salaries and
- 10 other related costs of KWHI's Board of Directors, CEO, CFO, Executive Assistant and
- 11 the full accounting department. The executive members are responsible for the
- 12 strategic and financial leadership of the Corporation. The Accounting department is
- responsible for the financial aspects of the company, ensuring that items are recorded
- 14 and reported properly in the financial statements that are shared with the Boards of
- 15 Directors (KWHI, KPC), the shareholders and the public.
- 16 **Regulatory** The Regulatory program is responsible for all regulatory reporting and
- 17 compliance with applicable codes and legislation governing KWHI. Regulatory reporting
- includes development and preparation of OEB rate filings, settlement reporting,
- 19 regulatory reporting and compliance. Costs included in this program include OEB Cost
- 20 Assessments, OEB Cost Awards, three (3) staff and professional fees. The cost of
- 21 preparing a cost of service application is spread over the term of the Cost of Service.
- 22 Information Technology KWHI has an Information Technology department on site
- 23 with a staff of ten including two Managers, an Applications team consisting of three
- 24 Systems Analysts and one Business Analyst, and an Infrastructure team consisting of
- 25 two Computer Operators, a Network Support Analyst and an IT Systems Administrator.
- 26 The IT department is responsible for providing the applications and infrastructure
- 27 required for the day to day operation of the business. It builds and maintains KWHI's



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- 1 extensive network and operating systems and it assists the operational units by
- 2 facilitating the flow of information and providing staff with the functionality they need.
- 3 The IT department plans, operates and supports the organization's IT systems and
- 4 infrastructure requirements, enabling business users to carry out their roles efficiently,
- 5 productively and securely. The department is responsible for developing and
- 6 implementing the organization's cyber security policies, standards and procedures
- 7 required to keep the network and its associated data safe and secure.
- 8 The IT department supports a mix of virtual (125) and physical servers (6) and about
- 9 167 workstations and laptops and 67 mobile devices. These numbers change as new
- 10 staff are added and software requirements change.
- 11 Supported software includes operating systems, KWHI's in-house developed CIS
- 12 application and payroll system, and various third-party software packages including an
- 13 ERP system, Geographic Information System (GIS), SCADA system, Outage
- 14 Management System (OMS), Microsoft Office Suite, web-based collaborative platform,
- document management system and many more.
- 16 Human Resources and Safety and Wellness KWHI's Safety and Wellness
- department includes two full time employees. The Safety and Wellness department is
- 18 responsible for the strategic planning and administration of all safety, health and
- 19 wellness programs in the utility including ergonomics. This includes orientation, safety
- 20 training, written procedure training, apprenticeship training, and proficiency training
- 21 meeting the legally mandated Electrical Utility Safety Rules. It also includes the various
- 22 legally required training items from various pieces of legislations and their regulations
- e.g. Highway Traffic Act (HTA), Occupation Health and Safety Act of Ontario (OHSA),
- 24 Technical Standards and Safety Act (TSSA).
- 25 KWHI's Human Resources (HR) department includes two full time employees, the
- 26 Manager of Human Resources and the Payroll/HR Administrator with clerical support



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- 1 primarily from the Executive Assistant. The HR Department is responsible for ensuring
- 2 that the organization stays compliant with Employment Standards regulations and any
- 3 other legal requirements which includes policies and procedures to address these
- 4 issues. Other responsibilities include succession planning, performance reviews,
- 5 workplace conflict, compensation and benefit administration, employee retention,
- 6 employee files, labour relations and negotiations, employer branding inclusive of core
- 7 values and promoting the company as an employer of choice within a collaborative
- 8 environment.
- 9 The HR department also assists in developing core training platforms for new and
- 10 emerging leaders. Lastly, with the rapid changes taking place in the workplace, it's
- 11 important for HR to stay current on industry trends.
- 12 **Supply Chain Management** The Purchasing/Warehouse department is responsible
- 13 for all the purchasing activities at KWHI as well as the care and control of all inventoried
- 14 items.
- 15 **Insurance** To protect itself, its assets and its customers from large bill impacts
- resulting from catastrophic loss, KWHI purchases the following types of insurance each
- 17 year:
- 18 Liability
- Privacy/Cyber/Network Security
- 20 Property
- Vehicle
- 22 This insurance is purchased through MEARIE (Municipal Electric Association
- 23 Reciprocal Insurance Exchange) which has provided comprehensive liability insurance
- coverage since its inception in 1987. It is the leading property and casualty insurer for
- 25 local electricity companies in the province.



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- 1 Through the establishment of a Subscribers Agreement, MEARIE allows LDCs to pool
- 2 their resources to meet their specific insurance needs. MEARIE is a co-operative
- 3 concept with premiums designed to bear a direct relationship to actual member claims
- 4 experience and exposures. There is no pooling of risk with other industries or
- 5 economies and MEARIE has a history of stable premiums, premium reductions and no
- 6 retro-assessments.
- 7 Reciprocals are not-for-profit and not subject to income tax and as such, surplus funds
- 8 in excess of those required for claims, or reserved for future claims, may be returned to
- 9 its members.
- 10 MEARIE is regulated by the Financial Services Commission of Ontario (FSCO) which
- 11 requires that reciprocal insurance exchanges offer coverage via underwriting periods of
- 12 no less than three years. A member LDC; therefore, must continue to subscribe to
- 13 MEARIE for the entirety of the three-year underwriting period in order to benefit should
- 14 a premium rebate occur.
- 15 **Community and Customer Relations** The Safety and Wellness Department
- 16 arranges public safety initiatives including a Grade School Education program with
- 17 many volunteer presenters from KWHI's staff. KWHI also provides electrical safety
- 18 education to contractors, fire departments (City of Kitchener, Township of Wilmot), the
- 19 Waterloo Regional Emergency Medical Services (EMS) and the Police Department.
- 20 This program also promotes KWHI in the community through various sponsorships and
- 21 community reforestation grants.
- 22 **LEAP** The LEAP program is an OEB mandated program to provide Emergency
- 23 Financial Assistance help customers avoid disconnection. KWHI has partnered with
- 24 Waterloo Regional Social Services to assist in the LEAP program.



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- 1 **Property Taxes** KWHI pays property taxes to the City of Kitchener and the Township
- 2 of Wilmot. In addition, KWHI makes annual payments to the Ontario Electricity Financial
- 3 Corporation for Payments in Lieu of Property Taxes.
- 4 Administration Credits Administration credits is the amount collected from
- 5 developers and others to collect the administration charges incurred for recoverable
- 6 work.
- 7 **Miscellaneous** These expenses include all costs that are approved for deferral by the
- 8 OEB.
- 9 **4.3.4 Variance Analysis Programs**
- 10 4.3.4.1 2020 Test Year vs 2014 Board Approved
- 11 Engineering and Operations Increase of \$573,300
- 12 In addition to estimated inflation on both labour and non-labour components of
- 13 \$413,300 for the six-year period 2014 through 2020, \$160,000 remains to be explained.
- 14 KWHI has added a part-time Designer in 2018 and will be hiring an Asset Manager in
- 15 mid-2019.
- 16 The Asset Manager's role This role will facilitate the proactive management of the
- 17 physical infrastructure to improve grid resiliency and reliability directly aligned with
- 18 KWHI's Business Plan. As a result of hiring an Asset Manager, KWHI expects that
- 19 customers will experience increased reliability, greater public safety and extended
- 20 equipment lives for KWHI's plant. This role will ensure the continued pacing and
- 21 prioritizing of capital investments at an "acceptable" pace a cornerstone of KWHI's
- 22 capital asset management program and as expressed by KWHI's customer base
- 23 through Customer Engagement.



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1 Part-time Designer - Consideration was given to outsourcing overflow of design work to

- 2 a third-party consultant, however the decision to go with a temporary part-time designer
- 3 was proven to be the more cost-effective decision.

### 4 Control Room and Stations Operations – Increase of \$459,200

- 5 In addition to estimated inflation on both labour and non-labour components of
- 6 \$159,000 for the six-year period 2014 through 2020, \$300,200 remains to be explained.
- 7 The increase is due to the addition of a control room operator hired in 2015 as well as
- 8 another to be hired in 2019. In addition, there has been an increase in the amount of
- 9 overtime charged to the Control Room during busy periods.
- 10 The staff complement of the Control Room has varied between six (6) and seven (7)
- 11 employees plus one supervisor depending on the availability of trained operators and
- timing of replacement operators following a position left vacant. In 2014, the Board
- approved budget did not include an estimate for the seventh operator's position left
- open since 2011 but was later filled in 2015. KWHI has provided 24x7 Control Room
- 15 services since the 1950's that includes the monitoring and control of KWHI-owned
- transformer stations (8), distribution stations (7) and over thirty (30) remote operable
- 17 field devices. The Control Room is also responsible for the day to day short-term outage
- planning with KWHI's field crews and contractors as well as long-term outage planning
- 19 with Hydro One and the IESO.
- The optimum complement to operate a 24x7 Control Room and to provide consistent
- 21 quality for outage planning, scenarios, relief for holiday/illness and overtime
- 22 management during busy periods is to maintain the compliment at seven (7). In 2019,
- the plan is to replace a vacancy left behind in 2018 with a seventh control room
- 24 operator.



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### <u>Distribution Operations – Increase of \$246,600</u>

- 2 Distribution Operations encompasses the cost of labour, materials and expenses for the
- 3 ongoing operation of the of the overhead and underground distribution system. For
- 4 KWHI, this includes its underground cable locate services and related costs as well as
- 5 distribution system survey programs. Distribution system survey programs include (but
- 6 are not limited to) overhead and underground infra-red thermography, wood pole
- 7 testing, concrete pole surveys, underground vault and pullbox surveys, and overhead
- 8 and underground equipment condition assessments.
- 9 In addition to estimated inflation on both labour and non-labour components of \$81,800
- for the six-year period 2014 through 2020, \$164,800 remains to be explained.
- 11 KWHI joined Ontario OneCall and locates requests have increased 50% since that time.
- 12 In order to maintain the quality service that customers have come to expect and to meet
- 13 performance standards set by the OEB, it became necessary to contract out some of
- the work at an annual incremental cost of \$100,000.
- 15 KWHI has increased its activity in wood pole testing. Blocks of poles are tested when
- poles approach end of life. This wood pole survey assists with KWHI's asset
- 17 management plan, proactively identifying future system renewal investments required.

#### 18 Overhead Maintenance – Increase of \$594,300

- 19 In addition to estimated inflation on both labour and non-labour components of
- 20 \$301,100 for the six-year period 2014 through 2020, \$293,200 remains to be explained.
- 21 KWHI has increased its outside contracting expenditures on its overhead maintenance
- 22 program in several areas by \$217,000:
- 23 **Tree trimming** KWHI hired an additional resource in the forestry department to
- 24 increase its cycle of tree trimming.



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1 Animal Proofing – certain areas of KWHI's service territory have more outages based

- 2 on animal contact. KWHI is selectively targeting these areas to increase reliability in
- 3 neighbourhoods where animal contact is a major cause of outages.
- 4 In addition, KWHI has also increased its budget for storm damage to \$297,700 based
- 5 on the average storm damage over the last six years. This is a non-inflationary
- 6 incremental cost of \$132,300. KWHI has experienced several major storms during this
- 7 period resulting in major storm expenses; however, KWHI has not sought additional rate
- 8 riders to cover the damages.

### 9 Customer Service – Increase of \$640,870

- 10 In addition to estimated inflation on both labour and non-labour components of
- 11 \$395,100 for the six-year period 2014 through 2020, \$245,800 remains to be explained.
- 12 In December 2015, KWHI implemented monthly billing. This resulted in a doubling of
- 13 KWHI's postage and paper expense. Prior to the implementation of monthly billing, only
- demand customers were billed monthly (less than 2% of the total customers).
- 15 KWHI owned its own mailing machine and computer operators (staff members of IT) ran
- the mailing machine part-time as part of their everyday duties. The IT department was
- 17 already strained due to lack of staff prior to the introduction of monthly billing. Following
- the changeover to monthly billing, mailing machine duties became a full-time job and
- 19 the IT department became even more strained due to lack of resources. In October
- 20 2017, KWHI outsourced its billing activities to a third party, freeing up staff resources for
- 21 IT. The annual incremental cost in 2020 is \$95,600. The business case is attached as
- 22 Appendix 4-7.
- 23 KWHI's monthly billing costs are shown in the table below. Note that KWHI prepays its
- 24 postage and the increase in 2016 was a timing issue (there was a credit on the Canada
- 25 Post account at year end 2016) which was trued up in 2017. The average of the two
- 26 years is \$946,275. KWHI has budgeted a reduction to its monthly billing costs through



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1 efficiency measures as it continues to encourage customers to switch to e-billing. KWHI

- 2 has already reduced its postage costs over this rebasing period by outsourcing its
- 3 reminder telephone calls, reducing postage annually by \$70,000.

	2014 Board Approved		2015 Actual					2020 Test
Monthly Billing	735,500	527,014	597,633	1,116,940	836,010	1,011,601	907,300	907,200

The incremental costs of outsourcing the billing activities are shown below:

	2014 Actual	2015 Actual	2016 Actual			2019 Bridge	2020 Test
Costs of Outsourcing Billing	-	_	_	37,518	91,845	93,700	95,600

- 7 At the beginning of 2015, KWHI instituted a reorganization of the Customer Services
- 8 department to better serve its customers which generated an increase in training and
- 9 compensation expense of approximately \$35,000 annually. The initiative, which merged
- 10 two departments and created the CSR position requiring more expertise, was highly
- 11 successful in that it led to empowerment of customer service staff to handle a wider
- range of customer inquiries lending itself to first contact resolution in a single call and an
- 13 overall reduction in calls transferred.
- 14 KWHI has been able to maintain a high ranking in its First Call Resolution score as
- 15 reported on the OEB Scorecard.
- 16 KWHI is planning on replacing its CIS over the two-year period 2019/2020 from its
- 17 current 30+ years-old home-grown system. This replacement will result in increased
- costs due to a managed service agreement of \$200,000 annually, of which \$180,000 is
- 19 allocated to Customer Service. See Section 4.2.4 for a full discussion of the CIS
- 20 project.



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- 1 In 2014, KWHI hired a Communications Specialist. The Board approved amount for this
- 2 department was \$55,000 which included recovery for the costs for half a year for this
- 3 department. The demands on this department have continued to grow both internally
- 4 and externally and the Communications department will grow to include two
- 5 employees in 2019, rather than the existing one staff.

### Regulatory – Increase of \$360,300

- 7 In addition to estimated inflation on both labour and non-labour components of \$81,000
- 8 for the six-year period 2014 through 2020, \$279,300 remains to be explained.
- 9 Costs in regulatory are increasing, in part, as a result of the changes to the OEB Cost
- 10 Assessment model. The 2014 Board approved amount for the Cost Assessment model
- was \$237,500. KWHI's cost assessments increased over 70% in 2016. The OEB
- 12 authorized the use of a variance account for these incremental costs until an LDC's next
- 13 rebasing was completed. For KWHI, these costs were deferred until 2020 at which time
- an incremental \$184,200 is budgeted for OEB Cost Assessment expenses.
- 15 In addition to the OEB Cost Assessment Model impacts, the cost of preparing the 2020
- 16 Cost of Service Application is estimated to be \$750,000, a budgeted increase of
- 17 \$477,600 over the cost of preparing the 2014 Cost of Service Application. One fifth of
- this cost or \$150,000, is included in the 2020 OM&A request.
- 19 More information about Regulatory expenses can be found in Section 4.7.2

#### 20 Information Technology – Increase of \$537,500

- 21 In addition to estimated inflation on both labour and non-labour components of
- 22 \$212,000 for the six-year period 2014 through 2020, \$325,500 remains to be explained.
- 23 The IT department increases over 2014 are primarily attributed to an infrastructure
- 24 deficit in KWHI's information technology programs and the need to bolster the
- organization's cyber security posture. With the advance in technology comes advanced



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- 1 threats from intentional and unintentional cyber activities that threatens the privacy of
- 2 customer information and the security and reliability of the company's operations.
- 3 **Cyber security monitoring** KWHI opted to use a managed cyber security provider as
- 4 opposed to in-house resource because of the efforts and cost associated with staffing
- 5 an internal security operation centre (SOC) to provide the same level of service.
- 6 Approximately 3 FTE would be required to staff a 24x7 SOC. As a result of the cyber
- 7 security initiatives implemented by the OEB, KWHI is investing \$180,000 annually in
- 8 additional resources to ensure that the existing network is safe and secure. This
- 9 includes continuous monitoring, OEB Framework and Awareness Training.
- 10 **HR/Payroll Application** KWHI is implementing a new HR/Payroll system in 2019
- estimated to cost \$70,000 annually, which will result in fully incremental licensing and
- maintenance fees. KWHI does not currently have a HR system at all and its payroll
- 13 system is home grown. A retirement in the IT department has left KWHI without
- resources to support its current payroll system, necessitating its replacement.
- 15 **CIS license fees** KWHI currently has a 30+ year-old CIS that is home grown. This
- 16 system needs to be replaced. The incremental estimated CIS licensing fees are
- 17 \$207,500. For more information on CIS costs please see Section 4.2.4.

#### 18 Human Resources and Safety and Wellness – Increase of \$254,600

- 19 In addition to estimated inflation on both labour and non-labour components of \$84,500
- 20 for the six-year period 2014 through 2020, \$170,100 remains to be explained.
- 21 The 2014 Board approved amount for Human Resources included only one employee –
- 22 a Human Resources Specialist. Prior to 2012, KWHI did not have a Human Resources
- 23 department. In 2015, the Human Resources Specialist was promoted to Manager of
- 24 Human Resources. In addition, following the retirement of the previous Payroll
- 25 Administrator, whose salary was included in the Administration and Finance program, a
- 26 new Payroll Administrator was hired, reporting to the Human Resources department.



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- 1 This increased costs in the Human Resources area but was more of a transfer of costs
- 2 from one department to another.
- 3 Additionally, in 2014, the Safety department only had one employee as well. Over this
- 4 period, the Safety department has expanded to be the Safety and Wellness Department
- 5 and has added one permanent staff member to deal with the increased workload.
- 6 The incremental cost of these two positions is \$127,000.
- 7 2020 shows a considerable increase in training expenses and this is representative, in
- 8 part, due to a new training platform with Mohawk College Enterprise (MCE) that will be
- 9 delivered to all new and emerging leaders. It is a joint effort within the HR Gridsmart
- 10 City initiative to share resources and expenses. KWHI's training philosophy has also
- 11 undergone changes as more training is required for all employees due to evolution of
- the sector and other regulatory and legal changes/requirements. The incremental cost
- of extra training is \$29,000.
- 14 Finally, the Human Resources department implemented FileNexus as the electronic
- retention system for all employee records over the rebasing period. While it has
- incurred some additional upfront expenses for consultant work and training, long term
- 17 benefits include less reliance on paper and time saving efficiencies.

#### 18 Administration Credits – Increase of \$474,600

- 19 Administration credits are directly tied to the amount of billable work that is performed
- 20 by KWHI staff. While these administration credits increased significantly during the LRT
- 21 construction years, they have levelled off again; however, they are estimated to be
- 22 higher than the 2014 Board approved amount as billable work remains higher than at
- 23 that time.



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### 4.3.4.2 - 2020 Test Year vs 2018 Actual

### Engineering and Operations – Increase of \$478,324

- 3 In addition to estimated inflation on both labour and non-labour components of
- 4 \$141,300 for the period 2018 through 2020, \$337,000 remains to be explained.
- 5 This program has a plan to hire an Asset Manager in 2019 who will provide the
- 6 necessary oversight and direction of KWHI's strategy and policy to manage the
- 7 distribution assets. This role will also be responsible for system reliability and assists
- 8 with the smooth running of engineering and operations. The Asset Manager will
- 9 facilitate the proactive management of the physical infrastructure to improve grid
- 10 resiliency and reliability directly aligned with KWHI's Business Plan.
- 11 In addition, a part-time designer will be hired in 2019. Consideration was given to
- 12 outsourcing overflow of design work to a third-party consultant, however the decision to
- 13 go with a temporary part-time designer was proven to be the more cost-effective
- 14 decision.
- Labour credits in this department have been reduced by \$35,000 due to the
- 16 discontinuation of recording incremental renewable generation labour to a deferral
- 17 account.
- 18 Professional fees and outside contracting have also been increased by \$45,500 due to
- 19 CIS managed services, civil engineering fees and other miscellaneous contracted
- 20 services.

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### Control Room and Stations Operations – Increase of \$316,308

- 22 In addition to estimated inflation on both labour and non-labour components of \$58,600
- for the period 2018 through 2020, \$257,700 remains to be explained.



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- 1 The years 2017 and 2018 had reduced control room costs due to vacancies in the
- 2 department that are planned to be filled in 2019. The reduction from 2016 was around
- 3 \$100,000. The filling of these vacant positions accounts for the increased costs in this
- 4 program.

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- 5 KWHI has provided 24x7 control room services since the 1950's that includes the
- 6 monitoring and control of KWHI-owned transformer stations (8), distribution stations (7)
- 7 and over thirty (30) remote operable field devices. The staff complement of the control
- 8 room has varied between six (6) and seven (7) employees plus one supervisor
- 9 depending on the availability of trained operators and timing of replacement operators
- 10 following a position left vacant.

### Overhead Maintenance – Increase of \$408,920

- 12 In addition to estimated inflation on both labour and non-labour components of
- 13 \$107,600 for the period 2018 through 2020, \$301,300 remains to be explained.
- 14 Incremental outside labour in this department in increasing \$59,800 due to the hiring of
- an arborist partway through the year 2018.
- 16 KWHI plans on a 50% increase in its animal proofing program between 2018 and 2020.
- 17 Animal proofing will give customers better reliability in areas where animals are a
- 18 significant source of outages (\$100,000).
- 19 KWHI also plans to increase its tree trimming budget in 2020 by 20% over 2018 levels.
- 20 Trimming trees avoids contact with overhead plant, which will increase reliability in
- 21 areas where tree cover is prevalent.
- In addition, KWHI has also increased its budget for storm damage to \$297,700 based
- 23 on the average storm damage over the last six years. This is a non-inflationary
- 24 incremental cost of \$132,300. KWHI has experienced several major storms during this



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1 period resulting in major storm expenses; however, KWHI has not sought additional rate

- 2 riders to cover the damages.
- 3 Maintenance of LI Switches is increasing in the period. Investment in LI switches
- 4 decrease the length of power outages and improves reliability. Although more switches
- 5 in the distribution system requires additional maintenance, customers can expect
- 6 increased reliability.

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#### Administration and Finance – Increase of \$200,659

- 8 In addition to estimated inflation on both labour and non-labour components of \$54,500
- 9 for the period 2018 through 2020, \$146,200 remains to be explained. 2018 actuals were
- 10 particularly low when compared to historical balances for the accounts in question. The
- 11 labour credit reductions relate to the discontinuation of the Retail Cost Variance
- 12 Accounts (RCVAs). Staff time was previously transferred to a business unit that held
- 13 retailer-related costs. This practice will now be discontinued due to the RCVAs
- 14 (\$18,600). For training, of which 2018 was also a low year, will also rise as there is
- increased need for skillset improvements as staff continue to need to do more with less
- 16 (\$18,400). 2018 was also low for audit fees and the Bridge and Test Years reflect the
- agreed upon rates with KWHI's auditor (\$12,700). EDA membership fees are estimated
- to rise as the number of memberships go down due to fewer LDCs. (\$11,600). Finally,
- 19 legal, professional and outside contracting which again were low in 2018, are
- 20 expected to increase as more typical levels will be experienced going forward
- 21 (\$92,700). These are accounts that do fluctuate, as a rule, due to on demand usage.

### Regulatory – Increase of \$250,845

- 23 In addition to estimated inflation on both labour and non-labour components of \$31,300
- for the period 2018 through 2020, \$219,500 remains to be explained.
- 25 Regulatory costs increased 2020 over 2018 due in part to the 2018 Cost of Service
- 26 deferral. The cost of preparing the 2014 Cost of Service Application was expensed over



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- 1 a period of 4 years ending in December 2017 as rebasing periods were four years in
- 2 length at that time. The resulting expense for the 2014 Cost of Service Application in
- 3 2018 and 2019 was therefore zero. The planned expenditure for the Cost of Service is
- 4 \$750,000, one fifth of which is included in the regulatory budget for 2020 (\$150,000).
- 5 OEB Cost Assessment fees are estimated to increase over the period by \$184,200.
- 6 In addition, there is an increase in salary costs over 2018 actual. For some time, it was
- 7 recognized that the skillset of KWHI's Regulatory staff needed to be improved as the
- 8 demands of regulatory affairs continue to grow. Following the resignation of a unionized
- 9 Junior Financial Analyst, KWHI discontinued the Financial Analyst position and created
- 10 a new non-union position of Regulatory Accountant. This position's increased skillset
- also increased the wages associated with it.

# <u>Information Technology – Increase of \$527,505</u>

- 13 In addition to estimated inflation on both labour and non-labour components of \$70,900
- for the period 2018 through 2020, \$456,600 remains to be explained.
- 15 One of the fastest growing costs centers is the IT department. Software service
- 16 contracts and maintenance account for the bulk of IT's increasing costs. Service
- 17 contracts are budgeted to increase by \$340,600, of which \$207,500 has been budgeted
- to maintain KWHI's new Oracle CIS system, \$70,000 for a payroll/human resources
- 19 system, ongoing application and infrastructure maintenance and incremental increases
- 20 (e.g. Microsoft Office Enterprise Agreement (\$20,000) and Google Maps for GIS
- 21 (\$11,000).

- 22 Inside salaries are budgeted to increase by \$26,800 due to a hiring delay in 2018.
- 23 Professional fees are also expected to increase by \$31,600 for CIS application
- 24 management support and increased training costs of \$19,800.



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- 1 Finally, labour credits are budgeted to decrease by \$44,400 due to less capitalization of
- 2 IT staff labour. Internal labour costs to make changes to its home-grown CIS are
- 3 currently capitalized; however, with the implementation of the new CIS in 2020,
- 4 capitalization of IT labour will no longer be required.

## 5 4.4 Workforce Planning and Employee Compensation

#### 6 4.4.1 New Positions

### 7 4.4.1.1 Human Resources

- 8 Prior to 2012, responsibility for employee labour relations, compensation, consistent
- 9 practices, Employment Standards and Human Rights compliance, recruitment, etc. was
- performed by the employee's manager. This model became unsustainable as the
- organization grew in size and issues became more complex. Duplication of
- 12 responsibilities and an already stretched management team meant that it was time to
- 13 hire a Human Resource person.
- 14 The Human Resource (HR) department now includes 2 full-time staff members. The
- benefit to the organization can be seen in the following successes of the department:
- Improved attendance statistics due to the on-going monitoring and administration
   of the attendance policy/program.
- The senior teams have seen efficiency gains in the recruitment/onboarding
   processes as it is now all filtered through HR.
  - Lead times on the recruitment to hiring stage and the time to hire has been shortened, inclusive of ongoing consistency in hiring practices.
- Labour/legal updates are now handled in HR and communicated accordingly.
   with written policies as required.
- A decrease in grievances.

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 Information is collected and analyzed to assist with Collective Agreement negotiations

 Assistance is provided by HR to assist managers with employee concerns/issues/complaints.

# 5 Accomplishments by HR include:

- Development of KWHI's Corporate Core Values which were approved by the Board of Directors in 2018. Currently, a plan is being developed to assist in the deployment and communication of the Core Values to all employees.
- Several initiatives through the HR GridSmart City Cooperative (GSC) consisting
  of shared resources and insights have provided KWHI with cost efficiencies and
  benefits of collaboration.
- Employee Engagement Committee established (2012) to assist in strengthening KWHI's workplace culture. An Employee Engagement survey was developed in 2014 and released as an on-line tool to hear from employees on what the company is doing well and where it needs to improve. An action plan was created from the results and initiatives were acted upon. A second survey was released in late 2018 and KWHI has seen considerable improvements to its workplace culture. Several improvements have been made since the first survey as follows:
  - Regular departmental meetings to foster and enhance improved communications
  - The employees are addressed bi-annually by the President and CEO to provide updates and visions for the organization
  - Team successes are now celebrated
  - o Good union relations
  - Employees now feel that they are being heard, feel valued and are happy to be here as the morale has increased



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 A Sharepoint intranet site and portal was developed for staff so all communications can be found in one spot

- Succession Planning tools have been developed and a formal corporate succession plan is being developed by year-end 2019
- File Nexus has been fully implemented. This system is being used as KWHI's electronic employee file archival system. No longer will there be manual employee files.

#### 4.4.1.2 Communications

- 9 Prior to 2014, responsibility for internal and external communications was the
   10 responsibility of the Management team. The CEO was responsible for making major
- 11 announcements which were posted on bulletin boards throughout the building. Other
- 12 communications were filtered through the senior management team through the various
- 13 levels of staff. Often, communications were slow. External communications would
- 14 occasionally be sent to the media, but generally external communications were posted
- on KWHI's website albeit infrequently. As the expectations for better and more frequent
- 16 communications on the part of both the public and staff grew, it became apparent that
- 17 KWHI needed to hire a Communications Specialist. The lack of good communications
- 18 became apparent during the year 2013.
- 19 The year 2013 will long be remembered by KWHI as the year of the storms with four
- 20 major events occurring during the year. Ice storms in April and December and two
- 21 wind storms on back-to-back weekends in July caused over \$1M in damage to the
- 22 distribution system. In addition, hundreds of customer services were damaged by
- 23 falling tree branches requiring further repairs. Such widespread damage and
- 24 extensive restoration efforts were not experienced in decades. There were numerous
- 25 outages that took significant time to restore.



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1 At that time, KWHI did not have an operational outage management system nor was

- 2 it particularly active on its website or social media (Facebook, Twitter, etc.). There
- 3 simply were not enough resources to do so.
- 4 Following these outages, particularly the December 2013 ice storm, KWHI received
- 5 numerous complaints from its customers regarding its lack of communications on
- 6 outage restoration times. Both the City of Kitchener and the Township of Wilmot
- 7 received complaints as well. A solution to the lack of communications immediately
- 8 became a priority to KWHI's Board of Directors and senior management team.
- 9 Beginning in 2014, the Communications Specialist hired through the CDM branch of
- 10 the utility worked part-time for KWHI developing both internal and external
- 11 communications strategies and channels. In addition, KWHI became more active on
- 12 its website, other social media channels and began issuing media releases. An
- 13 outage management system with a public outage map with estimated restoration
- 14 times was introduced in 2016.
- 15 In 2016, due to increasing demands, it was decided that a full-time Communications
- 16 Specialist was needed on KWHI's staff. The position was increased to full time that
- 17 year.
- 18 Since the position was added, KWHI has seen numerous benefits including:
- Much more timely and targeted communications with the general public and
   internal staff.
- Reduced complaints regarding lack of communications during outage times.
- Development of a Communications Plan.
- More timely updates to the Crisis Communication Plan.
- Increased support for safety messaging and awareness
- Increased employee satisfaction as staff feel more informed.



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Development and delivery of the Customer Engagement initiative undertaken in
 2018.

- Continued delivery of Customer Engagement activities.
- 4 In 2019, the existing Manager of Conservations and Communications is planned to be
- 5 hired full-time as Manager of Communications to assist the Communications Specialist
- 6 and effectively engage customers and support customer service initiatives going
- 7 forward. This hire will help the Communications department to move forward with
- 8 strong front-line leadership as the department also increases its involvement in
- 9 Sustainable Waterloo Region, of which KWHI is a member, to help reduce its carbon
- 10 footprint as part of a local climate change initiative. The Manager of Communications
- 11 will spearhead this initiative as KWHI moves from an observing organization to a
- 12 pledging organization (with a target), in addition to managing internal and external
- 13 corporate communications. Further, an additional full-time member of the
- 14 Communications team will allow for back-up staff for particularly hectic times (i.e.
- 15 following storms with numerous outages) when communications are most critical.

# 16 **4.4.2 Overview of Compensation Strategy**

- 17 The goal of KWHI's workforce philosophy is to attract, retain and motivate good people.
- 18 To accomplish this goal, KWHI recognizes that it must offer salaries that are competitive
- in the local market and LDC environment, but also be reflective of the budgetary and
- 20 business constraints of operating in a regulated environment.
- 21 KWHI believes that its overall compensation package is competitive and reasonable. It
- acknowledges that it is becoming increasingly difficult to hire experienced top talent,
- particularly in some trade's classifications; thus, the reason KWHI recognizes the value
- 24 in maintaining competitive employee compensation package. KWHI's workforce is
- comprised of both unionized and non-unionized/management employees.



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- 1 KWHI is facing challenges with an aging workforce as can be seen by <u>Table 4.4.2-1</u>
- 2 below and, in conjunction with succession planning, has been actively recruiting
- 3 Powerline Technicians and Apprentices in order to prepare for retiring Crew Foremen.

Table 4.4.2-1 – Average Age

Department	Weighted Average
Crew Foreman	54.3
Inside	42.8
Management	47.3
Outside	41.8
KWHI Employees' Average Age	44.7

6 4.4.2.1 Unionized Employees

- 7 KWHI's workforce is comprised of two different unions. The inside workers consist of
- 8 Customer Care Representatives, Billing Representatives, Clerical, Finance,
- 9 Stockkeepers, Locators, Collections Officers and Engineering staff. The inside workers
- are represented by the International Brotherhood of Electrical Workers (IBEW), Local
- 11 636.

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- 12 The outside workers consist of Power Line Technicians, Substation Maintenance
- 13 Electricians, Line Truck Drivers, Utility Arborists, Meter Technicians, Protection and
- 14 Control Technologists, Station Operators, Carpenters, Utilities Installers, Equipment
- 15 Operator/Crane Operators, Vehicle Mechanics and Custodians. The outside workers
- are represented by the Power Workers' Union (PWU), Local 1000. The previous
- 17 Collective Agreement for both the IBEW and PWU expired on March 31, 2018.
- 18 KWHI recently completed bargaining and now has new three-year (3) Collective
- 19 Agreements with the IBEW and PWU, covering the period April 1, 2018 to March 31,
- 20 2021. Labour wages are the result of the negotiation process with a focus on other



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1 recent settlements reached in neighbouring LDC areas and current and trending CPI

- 2 statistics.
- 3 See <u>Table 4.4.2.1-1</u> below, which summarizes the annual wage adjustments under the
- 4 Collective Agreements for the historical years of 2014 2018 and the negotiated rates
- 5 for 2018 2021. The negotiated wage increases are competitive within this labour
- 6 market.

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### Table 4.4.2.1-1 – Annual Percentage Adjustment for all Employees

% Annual Salary Adjustment								
2014	2.85%							
2015	2.35%							
2016	2.35%							
2017	2.30%							
2018	2.00%							
2019	2.00%							
2020	2.10%							

- 9 Every job classification within the organization has been reviewed under the Hays Job
- 10 Evaluation Program and points have been assigned to each position. The methodology
- 11 used in determining the points is based upon each position's Know-How, Problem
- 12 Solving, Accountability and Working Conditions. The results the job evaluations are
- used to place each job at an appropriate rate within the pay grade and wage rate. They
- 14 are then reviewed again every 3-5 years or sooner, if needed.



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# 4.4.2.2 Executive/Management/Non-Union Employees

2	Sal	laries

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- 3 KWHI's compensation program is comprised of 14 Pay Grades. These grades are for
- 4 all levels of the management team which consist of Administrative, Technical,
- 5 Supervisory, Managerial and Vice-President roles.
- 6 Each pay grade has five steps in it and an incumbent is placed in a step based on their
- 7 experience coming into the role. Upon a successful performance review which
- 8 evaluates employee performance based on their competencies, goals and objectives,
- 9 an annual increase is provided within their pay grade until they reach step 5. Each step
- 10 is approximately a 5.0% increase per annum. Additionally, every April, the
- 11 management team is provided a cost of living increase that is equal to that provided to
- 12 unionized staff which also helps to minimize compression issues. See Table 4.4.2.2-1
- above. Once an employee has reached step 5, the only increase that is provided on an
- annual basis is the cost of living increase.
- 15 KWHI's compensation plan is reviewed regularly and analyzed for its competitiveness
- 16 against two market comparators:
  - Broader Public Sector (BPS) Ontario Excluding GTA
  - Includes public sector and non-profit organizations
- LDC Sector

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- This includes all LDC's. Comparisons are based on LDC's of similar size
- 21 and geographic area

#### 22 Incentive Pay

- 23 There are less than three employees that receive incentive pay at KWHI and this
- information has been included in Filing Requirement Appendix 2-K in aggregate. The
- 25 performance is reviewed annually by the Board of Directors each year.



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- 1 Pay for executives and management is reviewed annually by the President and CEO,
- 2 Human Resources, and by the Human Resources Committee of the Board of Directors.

### 3 4.4.2.3 Employee Benefits Program

- 4 A comprehensive and competitive benefits package exists which includes health and
- 5 dental benefits, life insurance, paid sick leave, vacation, and OMERS retirement plan
- 6 contributions. The plans are designed to address the health and welfare needs of
- 7 employees, with similar plans for both union and management employees. KWHI's
- 8 Collective Agreements with its unionized staff provides benefits which are a result of a
- 9 collaborative and negotiated process, based on factors such as recent settlements in
- the LDC sector including neighbouring LDC's.
- 11 Refer to Section 4.4.3.3 for further analysis of Employee Benefits.

### 4.4.3 Employee Costs and Variance Analysis

- 13 <u>Table 4.4.3-1</u> below replicates Appendix 2-K of the Chapter 2 Filing Requirements. The
- table summarizes the employee complement, compensation and benefits for 2014
- 15 Board approved, 2014-2018 Actual and 2019 Bridge and 2020 Test Years. All
- 16 compensation is included whether expensed or capitalized. The number of employees
- is based on the computation of the number of full-time equivalent (FTEs) positions
- throughout each of the fiscal years. Employees that were hired during the year or
- 19 employees that left the organization were pro-rated based on the start or end date
- 20 month. FTEs exclude Board of Directors and those employees who are funded through
- 21 the IESO's Conservation First Framework.



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## **Table 4.4.3-1 – Employee Costs**

		2014 Board Approved		2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test
Number of Employees (FTEs including Pa	rt-1	Γime)								_
Management (including executive)		34		34	31	30	29	28	30	3
Non-Management (union and non-union)		141		141	145	153	157	152	156	15
Total		175		177	176	183	185	180	186	18
Total Salary and Wages including ovetime	e a	nd incentive p	ay							
Management (including executive)	\$	3,610,775	\$	3,734,214	\$ 3,575,959	\$ 3,633,300	\$ 3,535,632	\$ 3,499,556	\$ 3,672,100	\$ 3,736,79
Non-Management (union and non-union)	\$	10,817,928	\$	11,412,143	\$ 11,795,569	\$ 12,721,511	\$ 12,802,464	\$ 12,985,966	\$ 13,309,825	\$ 13,788,57
Total	\$	14,428,703	\$	15,146,357	\$ 15,371,528	\$ 16,354,811	\$ 16,338,096	\$ 16,485,522	\$ 16,981,925	\$ 17,525,37
Total Benefits (Current + Accrued)										
Management (including executive)	\$	859,641	\$	875,986	\$ 845,597	\$ 828,795	\$ 813,172	\$ 785,567	\$ 839,982	\$ 847,12
Non-Management (union and non-union)	\$	2,773,109	\$	2,753,539	\$ 2,896,444	\$ 3,087,435	\$ 3,148,125	\$ 3,343,268	\$ 3,351,218	\$ 3,472,67
Total	\$	3,632,750	\$	3,629,526	\$ 3,742,041	\$ 3,916,231	\$ 3,961,296	\$ 4,128,835	\$ 4,191,200	\$ 4,319,80
Total Compensation (Salary, Wages, & Bo	ene	efits)								
Management (including executive)	\$	4,470,416	\$	4,610,200	\$ 4,421,556	\$ 4,462,096	\$ 4,348,804	\$ 4,285,123	\$ 4,512,082	\$ 4,583,92
Non-Management (union and non-union)	\$	13,591,037	\$	14,165,683	\$ 14,692,014	\$ 15,808,946	\$ 15,950,589	\$ 16,329,234	\$ 16,661,043	\$ 17,261,24
Total	\$	18.061.453	\$	18,775,883	\$ 19.113.570	\$ 20,271,042	\$ 20,299,392	\$ 20.614.357	\$ 21.173.125	\$ 21.845.17

### 4.4.3.1 Full Time Employees

- 4 Table 4.4.3.1-1 summarizes the headcount at year end since 2014 by department level.
- 5 The total number of employees at year end may differ from the full-time equivalents
- 6 presented in <u>Table 4.4.3-1</u> above due to the timing of new hires, temporary employees
- 7 omitted from the above table, vacancies during the year and the timing of retirements.
- 8 Additionally, hires identified in the variance commentary that follows the tables, do not
- 9 reflect inter-departmental transfers.

#### Table 4.4.3.1-1 – Headcount at Year End

Department	2014 Board Approved	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test
Executive	4	5	5	4	4	4	4	4
General Administration (Finance, HR and Safety)	11	11	11	11	11	12	12	12
Customer Service (Customer Service Administration, Billing, Collection and Meter Reading)	24	21	22	25	<b>2</b> 5	<b>2</b> 5	26	27
Engineering	21	19	20	20	21	21	22	22
Operations & Maintenance	98	97	98	99	97	96	100	101
Purchasing/Stores	7	7	7	7	7	7	7	7
Information Technology	10	10	10	10	9	10	10	10
Total Headcount	175	170	173	176	174	175	181	183



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- 1 KWHI notes that its 2014 Board approved headcount showed 177 staff. Two CDM
- 2 employees were inadvertently included in the headcount table in the 2014 Application.
- 3 KWHI has revised the headcount downward to 175 to reflect this. Note that the costs
- 4 for these employees were not included in the 2014 Board approved compensation, only
- 5 the headcount.

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- 6 <u>Table 4.4.3.1-2</u>, for the purpose of the variance analysis, highlights changes in
- 7 headcount by year between the 2014 Board approved and 2020.

Table 4.4.3.1-2 – Changes in Headcount

Department	2014 Actual vs 2014 Board Approved	2015 vs 2014 Actual	2016 vs 2015 Actual	2017 vs 2016 Actual	2018 vs 2017 Actual	2019 Bridge vs 2018 Actual	2020 Test vs 2019 Bridge
Executive	1	0	-1	0	0	0	0
General Administration (Finance, HR and Safety)	0	0	0	0	1	0	0
Customer Service (Customer Service Administration, Billing, Collection and Meter Reading)	-3	1	3	0	0	1	1
Engineering	-2	1	0	1	0	1	0
Operations & Maintenance	-1	1	1	-2	-1	4	1
Purchasing/Stores	0	0	0	0	0	0	0
Information Technology	0	0	0	-1	1	0	0
Headcount Variance	-5	3	3	-2	1	6	2

### 2014 Board Approved versus 2014 Actual (-5)

- 11 The 2014 Board approved budget of 175 employees included five (5) positions that
- were not filled in 2014 leaving total headcount at the end of the year at 170 FTEs.
- 13 These five (5) vacancies were gradually filled throughout 2014-2016 in Customer
- 14 Service, Operations & Maintenance and in Engineering. It also included the promotion
- of the Engineering Manager to Vice-President Engineering.
- 16 Vacancies at year end: Three (3) in Operations & Engineering.



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# 2015 vs 2014 (+3)

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- 2 In 2015, there were three (3) new hires: A Control Room Operator in Operations and
- 3 Maintenance, an Engineering Technician in Engineering and a third position from
- 4 Operations and Maintenance that was vacant at year end 2014.
- 5 Vacancies at year end: Two (2) in Operations and Maintenance.

### 6 **2016 vs 2015 (+3)**

- 7 During 2016, KWHI underwent a re-organization of its Customer Service Department
- 8 and hired three new employees: A Business Analyst, Communications Specialist and a
- 9 Customer Service Representative.
- 10 A fourth person was hired in Operations to fill a vacancy from 2015. A Vice President
- 11 role was eliminated following a retirement and related responsibilities spread among the
- 12 remaining Vice Presidents.
- 13 Vacancies at year end: One (1) in Operations and Maintenance

### 14 **2017 vs 2016 (-2)**

- 15 There were no new positions in 2017. However, vacancies increased by two (2) due to
- a retirement of a Systems Analyst in Information Technology that was not replaced until
- 17 2018 and a Control Room Supervisor in Operations and Maintenance.
- 18 Vacancies at year end: One (1) Operations and Maintenance, one in the Control Room
- 19 and one in Information Technology.

#### 20 **2018 vs 2017 (+1)**

- 21 One (1) Health and Safety Coordinator was hired in 2018 precipitated by increased
- 22 legislation safety training requirements.



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- 1 Additionally, Information Technology hired one (1) System Analyst Programmer to fill
- 2 the vacancy left open from year end 2017. In Operations and Maintenance, there was a
- 3 retirement that was not replaced by year end. During the year, Operations and
- 4 Maintenance experienced a total of nine retirements/resignations in which eight
- 5 replacements were hired, leaving one additional open position.
- 6 Vacancies at year end: Two (2) in Operations and Maintenance and one in the Control
- 7 Room.

### 8 **2019 Bridge vs 2018 (+6)**

- 9 Engineering is planning to hire of one (1) Asset Manager mid-2019 to manage the
- 10 distribution system assets.
- 11 In Customer Service, the existing Manager of Conservation and Communications is
- 12 planned to be hired full-time as Manager of Communications to assist the
- 13 Communications Specialist and to effectively engage customers and support customer
- 14 service initiatives going forward.
- 15 Operations and Maintenance plans to hire four (4) employees including a Control Room
- 16 Operator, two Powerline Technician (PLT) positions and a Substation Electrician to fill
- 17 three open positions and one new PLT.

#### 18 **2020 Test vs 2019 Bridge (+2)**

- 19 Customer Service plans to add one (1) full time employee a Key Accounts
- 20 Representative to provide support for customers including customer load forecasting,
- 21 customer billing support and provide ongoing key account support in line with feedback
- 22 from the Customer Engagement Initiative.
- 23 Operations plans to add one (1) PLT position to assist with its capital programs as its
- 24 customer base continues to grow.



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1 KWHI has a formal process in place prior to hiring, whether it be a new position and/or a

- replacement for a retiree, etc. At that time, KWHI will reassess the role and review the
- corporation's needs to ensure that the position is still required. The supervisor must
- 4 document and justify the position again for the approval process. All new hires are
- 5 approved by the President and CEO. Any new positions are evaluated and assigned
- 6 the Hay points by an evaluation committee which will determine the pay scale.
- 7 Table 4.4.3.1-3 below shows the cost variances as per Appendix 2-K of the Filing
- 8 Requirements

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Table 4.4.3.1-3 – Employee Cost Variances

2015 2016 2017 2018 2019 Bridge 2020 Test vs vs vs vs vs vs 2015 Actual 2016 Actual 2017 Actual 2018 Actual 2019 Bridge 2014 Actual Total Salary and Wages including ovetime and incentive pay (97,668) \$ (36,076) \$ 172,544 64,699 Management (including executive) (158,255)\$ 57,341 \$ \$ \$ Non-Management (union and non-union) \$ 383,426 \$ 925,942 \$ 80,953 \$ 183,502 \$ 323,859 478,749 Total \$ 225,171 \$ 983,283 \$ (16,715) \$ 147,426 \$ 496,402 \$ 543,448 **Total Benefits (Current + Accrued)** 7,143 Management (including executive) \$ (30.389) \$ (16,801) \$ (15,624) \$ (27.605) \$ 54,415 Non-Management (union and non-union) \$ 142,905 \$ 190.991 \$ 60,689 \$ 195,143 \$ 7,950 \$ 121,457 Total \$ 112,516 \$ 174,189 \$ 45,065 \$ 167,539 \$ 62,365 \$ 128,600 **Total Compensation (Salary, Wages, & Benefits)** (188,644) \$ Management (including executive) 40,540 (113,292) \$ (63,681) \$ 226,959 71,842 Non-Management (union and non-union) \$ 141,642 331,808 600,206 526,331 \$ 1,116,933 \$ \$ 378,646 \$ \$ 11 Total 337,687 \$ 1,157,472 \$ 28,350 \$ 314,965 \$ 558,768 672,048

### 2015 Actual vs 2014 Actual

- 13 The overall increase of \$337K was primarily impacted by the 2.35% negotiated wage
- 14 increase and three (3) new hires in 2015: A Control Room Operator in Operations and
- 15 an Engineering Technician in Engineering and a third position from Operations and
- 16 Maintenance.



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### 2016 Actual vs 2015 Actual

- 2 In 2016, KWHI hired four (4) new employees during the year, combined with the
- 3 negotiated wage increase of 2.35%. The LRT project generated a significant amount of
- 4 overtime, which increased compensation by over \$400K.
- 5 The increase in management's costs was slightly offset by the retirement of one Vice
- 6 President during the year, a position that was not replaced. Non-management costs
- 7 were the main contributor to the \$1.1M increase as indicated above.
- 8 KWHI instituted a reorganization of the Customer Services department to better serve
- 9 its customers at a slightly higher compensation rate which is also reflected in the
- 10 increased costs.

### 11 **2017 Actual vs 2016 Actual**

- 12 Compensation remained almost flat with no new hires (\$28K increase). There were
- 13 several retirements during 2017 in Operations and the timing of their replacements
- 14 generated sufficient cost-savings to offset the wage and cost of living increases for
- 15 2017. By end of the year, there were two new vacancies added. Management's
- decrease in salary and wages reflect the elimination of the Vice-President position
- 17 following a retirement part-way through 2016.

#### 18 **2018 Actual vs 2017 Actual**

- 19 The overall increase of \$315K in 2018 is primarily driven by non-management
- 20 compensation after considering a 2.0% Collective Agreement wage increase.
- 21 There were two (2) hires during the year: one in Safety and Wellness and the second in
- 22 Information Technology to fill an open position carried over from the prior year. The
- 23 hiring of a Health and Safety Coordinator was precipitated by increased legislation and
- 24 safety training requirements.



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### 2019 Bridge vs 2018 Actual

- 2 Overall increase of \$559K was driven by the 2% rate negotiated in the Collective
- 3 Agreement, timing of new hires to replace the nine (9) employees who retired/resigned
- 4 in 2018 and the plan to hire two new positions briefly explained below.
- 5 Engineering is anticipating the hiring of an Asset Manager in 2019. Operations plans to
- 6 hire at PLT. As well, KWHI plans to hire a Manager of Communications during the year
- 7 to effectively engage customers and support customer service initiatives.

### 2020 Test vs 2019 Bridge

- 9 The increase in compensation of \$672K in 2020, includes a 2.1% negotiated wage
- increase and reflects a full year of all three (3) open positions filled during 2019. In
- addition, the 2020 Plan includes the hire of two new positions: A Key Accounts
- 12 Representative in Customer Service and a PLT.

#### 13 **4.4.3.2 Employee Benchmarking**

- 14 <u>Table 4.4.3.1-4</u> below compares KWHI to other similarly sized LDC's using the 2017
- 15 OEB Yearbook, the last year that is available. It also compares KWHI to its 2014 Board
- 16 approved levels and 2020 forecasted levels. The increasing customer to FTE ratio
- demonstrates the efficiencies that KWHI is finding in staffing levels.

#### Table 4.4.3.1-4 – Benchmarking

		er-Wilmot o Inc.	Kitchener- Wilmot Hydro Inc.	Burlington Hydro Inc.	Energy+ Inc.	Guelph Hydro Electric Systems Inc.	London Hydro Inc.	Oakville Hydro Electricity Distribution Inc.	Waterloo North Hydro Inc.
	2020	2014 Board	2017	2017	2017	2017	2017	2017	2017
	Test	Approved	Actual	Actual	Actual	Actual	Actual	Actual	Actual
Number of Customers	98,935	91,353	95,757	67,122	64,724	55,239	157,188	70,491	57,041
Number of FTE	188	175	190	90	126	126	325	110	127
Customer/FTE	526.25	522.02	503.98	745.80	513.68	438.40	483.66	640.83	449.14



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# 4.4.3.2.1 On-going Efficiency Projects

- 2 Human Resources at KWHI is currently working with the GridSmart City Cooperative
- 3 which consists of 14 LDCs. This Co-operative was created to improve service to
- 4 electricity customers by increasing the efficiencies of scale within the partnership and to
- 5 assist in reducing the members' operating, maintenance and administration costs.
- 6 To date, several initiatives have been introduced. A new software program (HR
- 7 Downloads) was purchased collaboratively with a 15% net savings to all. Secondly, a
- 8 sub-committee from the HR GridSmart City group (GSC) has been working together
- 9 with Mohawk College Enterprise (MCE) to develop a training platform for new emerging
- 10 leaders as the LDC positions are all very similar in nature and have the same needs.
- 11 The program can be tailored to meet LDC's expectations and again, with a savings to all
- members of the GSC group. Lastly, the GSC group negotiated a group training session
- on workplace harassment investigation at a discount. This will now allow LDCs to assist
- each other in the event that a utility is unable to do a timely workplace harassment
- 15 investigation either it be because of other commitments or because the nature of the
- 16 incident will not allow for an impartial investigation to be done internally. Collective
- training will now make it possible for a member from another GSC LDC to assist with
- the investigation at no cost to the LDC as this effort could be reciprocated in the future.
- 19 Therefore, efficiencies are attained with no additional cost.
- 20 The HR GSC committee is focused on identifying synergies for employee engagement,
- 21 labour relations, Employment Standards Act changes, Disability Management and
- 22 assessing benefits and taking benefit plans to market to ensure members remain
- 23 competitive.



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# 1 4.4.3.3 Benefits Variances

# 2 4.4.3.3.1 Year over Year Analysis Benefits

- 3 The following <u>Table 4.4.3.3.1-1</u> summarizes the OMERS, CPP, EI and EHT contribution
- 4 rates that have been used for the 2020 Test Year as well as a comparison to 2019
- 5 Actual rates:

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Table 4.4.3.3.1-1 – Benefit Expense Rates

Benefit Contribution Rates	Actual Maximum	2019 Rates	2020 Test Maximum	Test Year Rates
OMERS Tier 1 Up to CPP Max	57,400	9.00%	57,600	9.00%
OMERS Tier 2/3 Over CPP Max	>57,400	14.60%	>57,600	14.60%
EHT		1.95%		1.95%
WSIB	92,600	1.09%	93,300	1.12%
CPP Employer Portion		5.10%		5.35%
El Employer Portion		1.269%		1.279%

- 8 A detailed summary of KWHI's actual benefit program costs are presented in <u>Table</u>
- 9 <u>4.4.3.3.1-2</u> below:



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# Table 4.4.3.3.1-2 – Benefit Expense

Benefit Expense	2014 Board Approved	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test
CPP - Employer Portion	418,600	438,523	452,043	485,082	492,460	488,952	505,400	531,300
EI - Employer Portion	199,900	211,812	222,893	238,676	208,004	208,375	205,600	207,600
Employee Health Tax	271,700	304,754	309,734	329,341	329,584	331,714	317,600	324,800
WSIB	135,700	166,639	158,859	160,430	144,157	172,108	167,300	170,800
Total Statutory	1,025,900	1,121,728	1,143,529	1,213,529	1,174,205	1,201,149	1,195,900	1,234,500
OMERS	1,415,750	1,493,840	1,492,834	1,528,396	1,581,864	1,600,836	1,730,600	1,785,000
Health & Dental	608,600	631,097	629,925	699,185	771,782	796,588	742,000	764,400
LTD Insurance	155,500	167,246	178,455	181,490	199,125	198,102	182,200	187,700
Life Insurance	58,400	59,825	61,586	63,402	58,518	53,796	68,200	70,300
Employee Future Benefits	318,846	255,881	333,565	344,781	360,084	360,898	373,000	381,700
Other	49,754	43,093	43,645	41,378	(17,991)	83,066	55,900	57,000
Total Company	2,606,850	2,650,984	2,740,010	2,858,632	2,953,382	3,093,286	3,151,900	3,246,100
Total Benefits	3,632,750	3,772,712	3,883,538	4,072,161	4,127,587	4,294,435	4,347,800	4,480,600
CDM allocated amounts	-	(143,186)	(141,497)	(155,931)	(166,291)	(165,600)	(156,600)	(160,800)
Total Benefits Net of CDM	3,632,750	3,629,526	3,742,041	3,916,231	3,961,296	4,128,835	4,191,200	4,319,800

- 3 The following <u>Table 4.4.3.3.1-3</u>- below summarizes the year over year variance analysis
- 4 with respect to benefit expenses. There are no variances that exceed KWHI's
- 5 materiality threshold of \$225,000.



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#### Table 4.4.3.3.1-3 – Benefit Expense Variance

	2015 vs 2014 Actual	2016 vs 2015 Acual	2017 vs 2016 Actual	2018 vs 2017 Actual	2019 Bridge vs 2018 Actual	2019 Test vs 2019 Bridge
CPP - Employer Portion	13,521	33,039	7,378	(3,507)	16,448	25,900
EI - Employer Portion	11,081	15,783	(30,671)		(2,775)	•
Employee Health Tax	4,980	19,608	243	2,129	(14,114)	7,200
WSIB	(7,780)	1,571	(16,273)	27,951	(4,808)	3,500
Total Statutory	21,800	70,000	(39,324)	26,944	(5,249)	38,600
OMERS	(1,006)	35,562	53,469	18,972	129,764	54,400
Health & Dental	(1,172)	69,260	72,597	24,806	(54,588)	22,400
LTD Insurance	11,209	3,036	17,635	(1,024)	(15,902)	5,500
Life Insurance	1,761	1,816	(4,885)	(4,722)	14,404	2,100
Employee Future Benefits	77,684	11,216	15,303	814	12,102	8,700
Other	552	(2,267)	(59,369)	101,058	(27,166)	
Total Company	89,026	118,622	94,750	139,904	58,614	94,200
Total Benefits	110,827	188,623	55,426	166,847	53,365	132,800
CDM allocated amounts	1,689	(14,433)	(10,361)	691	9,000	(4,200)
<b>Total Benefits net of CDM</b>	112,516	174,189	45,065	167,539	62,365	128,600

#### 4 4.4.3.3.2 OMERS and Post-Employment Benefits

- 5 OMERS Pension Plan
- 6 KWHI's employees are members of the Ontario Municipal Employees Retirement
- 7 System (OMERS). OMERS is a multi-employer pension plan that most LDCs
- 8 participate in; therefore, the pension benefit provided to KWHI employees is consistent
- 9 with that of other LDCs. The plan is a contributory defined pension plan which is
- 10 financed by equal contributions from the employer and employee based on the
- 11 employee's contributory earnings. For the 2020 Test Year, KWHI assumed OMERS
- 12 rates of 9% on earnings up to CPP earning limits; and 14.6% on earnings over CPP
- earnings limit as per the OMERS website. Table 4.4.3.3.2-1 provides a summary of the
- 14 annual OMERS contributions for the actuals for the 2014 Board approved, the actuals
- 15 2014 through 2018 and the 2019 Bridge and 2020 Test Years.



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#### Table 4.4.3.3.2-1 – OMERS Contribution Costs

OMERS Contribution Costs	2014 Board Approved	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test
OMERS	1,415,750	1,493,840	1,492,834	1,528,396	1,581,864	1,600,836	1,730,600	1,785,000

- 3 Post-employment and other actuarial defined benefits (PBO)
- 4 KWHI pays certain health, dental, and life insurance benefits under defined benefits
- 5 plans on behalf of its retired employees. The cost of these benefits are burdened as
- 6 earned by employees through employment service. The accrued benefit obligations and
- 7 current service cost are actuarially determined by applying the projected benefits
- 8 method pro-rated on service and based on assumptions that reflect management's best
- 9 estimates. The amount of the obligation is determined from actuarial valuations
- performed every three years. In the years between valuations, an extrapolation is used.
- 11 Actuarial gains and losses on the PBO liability are recorded to the income statement in
- the year that they arise (the year of the actuarial report). Table 4.4.3.3.2-2 below
- 13 summarizes the amount of PBO that is included in benefit costs for the 2014 Board
- 14 approved, the actuals 2014 through 2018 and the 2019 Bridge and 2020 Test Years.

#### Table 4.4.3.3.2-2 – Post-Retirement and Other Benefits – Actuarial Expense

Post Retirement/ Other Benefits Expense	2014 Board Approved	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test
Actuarial Expense:								
Post Retirement Benefits Actuarial Gains/Losses	318,846	317,169 (61,288)	333,565	344,781	360,084	360,898	373,000	381,700
	318,846	255,881	333,565	344,781	360,084	360,898	373,000	381,700

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17 <u>Table 4.4.3.3.2-3</u> below details the movements of the balances of the PBO liability

- accounts on the Statement of Financial Position for the 2014 Board approved, the
- 19 Actuals 2014 through 2018 and the 2019 Bridge and 2020 Test Years. Note that the
- 20 large adjustment in 2014 relates to the transition to IFRS. PBO liabilities are typically
- 21 lower amounts under IFRS than with GAAP.



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#### Table 4.4.3.3.2-3 – Post-Employment and Other Benefits Liability

Post Retirement/ Other Benefits Expense	2014 Board Approved	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test
Opening Balance								
Post Retirement Benefits	5,755,680	5,771,482	4,763,797	4,899,532	5,034,988	5,213,339	5,304,769	5,449,664
	5,755,680	5,771,482	4,763,797	4,899,532	5,034,988	5,213,339	5,304,769	5,449,664
Actuarial Expense Post Retirement Benefits Actuarial Gains/Losses	318,846	317,169 (61,288)	333,565	344,781	360,084	360,898	373,000	381,700
	318,846	255,881	333,565	344,781	360,084	360,898	373,000	381,700
Premiums Paid	(193,847)	(193,847)	(197,830)	(209,325)	(226,807)	(269,468)	(228,105)	(234,273)
Adjustments - OCI/IFRS	-	(1,069,719)			45,074	-	-	-
Closing Balance	5,880,680	4,763,797	4,899,532	5,034,988	5,213,339	5,304,769	5,449,664	5,597,091

- 3 KWHI also provides a short-term non-vesting sick leave benefit to its employees. Under
- 4 IFRS, an entity must recognize this non-vested sick leave as a potential liability on its
- 5 Statement of Financial Position. Beginning at the effective date of IFRS adoption,
- 6 KWHI had an actuary calculate the potential balance of its sick leave liability; thus, there
- 7 was no 2014 Board approved balance. The full balance was written to retained
- 8 earnings; however, for the 2014 restatement to IFRS, an additional credit of \$36,500
- 9 was recognized. Another valuation was completed in 2017 further reducing the balance
- of the non-vested sick leave liability to \$542,000.
- 11 <u>Table 4.4.3.3.2-3</u> details the transactions to the non-vested sick leave liability:

#### Table 4.4.3.3.2-3 – Non-Vested Sick Leave

Non-Vested Sick Leave	2014 Board Approved	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test
Opening Balance Non-Vested Sick Leave Adjustments	-	665,500 (36,500)	629,000	629,000	629,000 (87,000)	542,000	542,000	542,000
Non-Vested Sick Leave		629,000	629,000	629,000	542,000	542,000	542,000	542,000

14

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- 1 Accounting for PBO and non-vested sick leave is on an accrual basis and the approach
- 2 has not changed since KWHI's last rebasing. KWHI confirms that the Pension and Other
- 3 Post-Employment Benefits (OPEBs) costs treatment proposed in the Application is
- 4 consistent with the Report of the Board: Regulatory Treatment of Pension and Other
- 5 Post-Employment Benefits (OPEBs) Costs (EB-2015-0040 issued September 14, 2017).

#### 6 4.4.3.3.3 Allocation of Benefits to OM&A and Capital

- 7 Please refer to Exhibit 2 Section 2.6 for a description of KWHI's capitalization of
- 8 overhead policy, including the allocation of payroll burden, which includes benefits.
- 9 Table4.4.3.3.3-1, which is the OEB's Appendix 2-D, and is also included in Exhibit 2 as
- 10 Table 2.6.1-2 provides the amount of direct labour, including benefits, that is allocated
- 11 to capital.

12

13 14

#### Table 4.4.3.3.3-1 Capitalized OM&A

Capitalized OM&A	2014	2015	2016	2017	2018	2019 Bridge	2020 Test
Labour Burdens	1,803,365	2,104,810	2,404,088	2, 130, 424	1,988,910	2,178,200	2,215,800
Fleet Burdens	758,816	858,936	971,570	898,799	849,760	1,021,000	1,038,400
Engineering	1,880,863	2,267,788	2,519,573	1,999,476	1,740,180	1,799,300	1,820,600
Materials	292,392	363,420	399,774	314,778	289,957	325,500	328,700
Total OM&A Capitalized	4,735,436	5,594,954	6,295,005	5,343,477	4,868,806	5,324,000	5,403,500

#### 4.5 Shared Services and Corporate Cost Allocation

- 15 KWHI provides accounting services to its parent, Kitchener Power Corp. (KPC) as well
- as to Kitchener Energy Services Inc. (KESI) for a fixed annual fee. KESI is 100%
- 17 owned by KPC and was an inactive corporation without revenues or expenses prior to
- 18 March 2017; thus, charges from KWHI to KESI for accounting services commenced in
- 19 the year 2017.
- 20 KPC is a holding company with a limited number of transactions every year. KWHI staff
- 21 record the transactions, prepare the financial statements for KPC and submit the results



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- 1 to the auditing firm. There is no incremental labour cost for this activity as the staff
- 2 responsible for preparing the financial statements is senior staff not paid overtime.
- 3 KESI performs streetlight maintenance services for the Region of Waterloo, City of
- 4 Kitchener and the Township of Wilmot. KWHI provides the coordination and material
- 5 relating to street light maintenance to KESI on a full cost recovery basis which includes
- 6 labour, benefits, materials, overhead and all other identifiable costs. Prior to March
- 7 2017, KWHI directly performed the street light maintenance activities within the LDC.
- 8 These activities were moved in KESI during Q1 2017.
- 9 All direct costs incurred by KWHI, KPC and KESI have been recorded directly into the
- 10 accounting records of the respective company responsible for the cost. KPC pays its
- 11 own Board of Directors fees without sharing of costs.
- 12 Table 4.5-1 provides a summary of the Shared Services and Corporate Cost Allocations
- for the 2014 Board approved, 2019 Bridge Year and the 2020 Test Year.

Table 4.5-1 – Shared Services and Corporate Cost Allocation

		2014 Board	Approved	2019 E	Bridge	2020	Test
	Service Provided	Price	Cost	Price	Cost	Price	Cost
Shared Services -	Provided to						
KESI	Board of Directors	-	-	3,600	3,600	3,700	3,700
KESI	Street Light Maintenance	-	-	290,400	290,400	293,300	293,300
City of Kitchener	Street Light Maintenance	418,300	418,300	-	-	-	-
Township of Wilmo	t Street Light Maintenance	18,600	18,600	-	-	-	-
Corporate Cost A	llocations						
KESI	Accounting	-	-	1,000	1,000	1,000	1,000
KPC	Accounting	10,800	10,800	11,800	11,800	12,000	12,000

Note that the shifting of street light maintenance activities is a movement to KESI from

- direct billing to the City of Kitchener and the Township of Wilmot. Also note that KESI
- was inactive until 2017 and thus there were no corporate cost allocations charged to it
- 19 in prior to that year.

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- 1 Street light maintenance activities are the only item showing a material change since
- 2 the 2014 Board approved was established. These activities are expected to decrease
- 3 \$143,600 in the 2020 Test Year versus the 2014 Board approved. From the 2019
- 4 Bridge Year and 2020 Test Year period; however, KWHI is expecting a 1% increase in
- 5 street light maintenance revenues and expenses. The conversion of street lights to
- 6 LED lighting in 2016/2017/2018 by the Region of Waterloo and the City of Kitchener has
- 7 resulted in a reduction in the maintenance services projected to be provided by KWHI to
- 8 KESI.
- 9 For Filing Requirement Appendix 2-N, KWHI has calculated the percentage of corporate
- 10 cost allocation as the total of the expenses in its Administration costs directly related to
- 11 the Accounting department. Indirect costs (such as Information Technology) allocated
- 12 to the Accounting department have been removed.
- 13 KWHI notes that Appendix 2-N shows that the corporate cost allocation of 1.62% has
- 14 not changed very much and has remained close to the historical average of 1.67%
- 15 Appendix 2-N is filed in Appendix 4-1 to this Exhibit.

### 16 **4.6 Purchases of Non-Affiliate Services**

- 17 Like other distributors, KWHI purchases many services and products from third parties.
- 18 To ensure that the Corporation receives the value for its money when purchasing a
- 19 product or service, KWHI has developed a purchasing policy which outlines the
- 20 procedures to be followed by all employees of KWHI. The Purchasing Policy is attached
- 21 as Appendix 4-2 Purchasing Policy.
- 22 The Purchasing policy includes signing authority levels and identifies which purchases
- that must go to tender. KWHI is fully compliant with its purchasing policy.
- 24 KWHI has also joined the Gridsmart City Cooperative (GSC) group which helps bridge
- 25 the need for innovation and infrastructure renewal with the benefits of collaboration and



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- 1 cost efficiency. GSC provides an economy of scale that otherwise might not be
- 2 achieved. Combined, the GSC customer base is close to 737,500 customers -
- 3 equivalent to the 4th biggest LDC in Ontario. Since 2016, KWHI has participated in
- 4 various joint RFP's, RFQ's, information sharing and networking session towards
- 5 obtaining the best total costs for the company. Benefits of working as a purchasing team
- 6 under the GSC banner includes:
- Leverage best practices;

8

19

- Shared resources and networking leads to increased efficiencies;
- Supports each other when short on supplies or sourcing new or hard to find
   products or services;
- Provides a level a high level of transparency towards market pricing, material
   availability.
- 13 GSC is currently working together on material standardization which will help reduce
- 14 inventories and drive costs down with our distributors and manufactures.
- 15 For 2019 and 2020, KWHI anticipates that many of the same vendors will be used as in
- 16 prior years although it will continually search for new suppliers and materials to stay as
- 17 cost efficient as possible to ultimately benefit its customers.

## **4.7 One Time Costs and Regulatory Expenses**

#### 4.7.1 One-time Costs

- 20 KWHI considers the cost of preparing its Cost of Service Application as a one-time
- 21 (albeit recurring) cost. This cost is incurred in the period prior to filing and is expensed
- 22 over five years.
- 23 KWHI estimates the incremental cost for filing its Cost of Service Application is
- \$750,000. Details are provided in the Regulatory Cost Section 4.7.2 below.



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- 1 An additional one-time expense is a planned change management program. As part of
- 2 the planned implementation of the new CIS, KWHI has implemented a change
- 3 management program to ensure a successful installation. The cost of this program for
- 4 this rebasing period is \$50,000, one fifth of which will be expensed in 2020. Costs for
- 5 temporary labour of \$28,600 is expected to backfill for staff who are fully engaged on
- 6 the CIS project, one fifth of which will be expensed in 2020.

#### 4.7.2 Regulatory Costs

- 8 KWHI has a Regulatory department consisting of a Manager, a Regulatory Accountant
- 9 and a Senior Regulatory Analyst. The department is primarily responsible for rate
- 10 applications, regulatory filings, audits and ensuring regulatory compliance. Due to the
- 11 complexity of rate filings, other members of the management team are often involved
- with the preparation and analysis for the Cost of Service Application.
- 13 Regulatory costs include staffing costs, OEB Cost Assessments and Cost of Service
- expenses. The costs for the regulatory department are presented in Table 4.7.2-1

Table 4.7.2-1 – Regulatory Costs

	2014 Board	2014	2020
	Approved	Actual	Test
OEB Annual Assessment	237,500	247,249	421,700
OEB Section 30 Costs	17,000	12,186	35,000
Staffing Costs	333,700	321,870	425,000
Legal Costs		23,869	35,000
Consultants Costs	40,800	10,711	79,600
Other operating costs	50,600	38,534	40,500
Regulatory Fees	800	800	11,800
Intervenor costs	17,500	25,766	22,000
	697,900	680,985	1,070,600

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The filing requirement Appendix 2-M is included as Appendix 4 - 1 to this Exhibit.



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#### 4.7.2.1 OEB Cost Assessments

- 2 Regulatory expenses include annual cost assessment fees paid to the OEB for
- 3 hearings, proceedings and other matters before the regulatory body. These costs have
- 4 increased dramatically from the Board approved amount of \$237,500 in KWHI's last
- 5 COS Application EB-2013-0147. Since the increase to the Cost Assessment Model was
- 6 announced in 2016, the excess fees have been included in a deferral account as
- 7 permitted by the OEB. In 2020, the OEB Cost Assessment fee is now included in
- 8 OM&A.

1

- 9 The Regulatory costs are included as per the OEB Appendix 2-M, which can be found in
- 10 Appendix 4 1.

#### 11 4.7.2.2 Cost of Service Application

- 12 As part of this Application, KWHI will incur an additional \$750,000 of incremental
- expenses in its preparation. Table 4.7.2.2-1 compares the cost of preparing the 2020
- 14 application to the 2014 application. These costs include the preparation of a Distribution
- 15 System Plan, customer engagement initiatives, and regulatory and legal support
- required for the complexities involved in preparing an application.
- 17 Regulatory expenses for 2020 include \$150,000 for KWHI's 2020 rate application, which
- is one fifth of the total cost to prepare the application. The rebasing budget for 2020 is a
- one-time expense of \$750,000 that is or will be incurred in 2017-2019. The one-time
- 20 expense will be amortized over the five years, beginning in 2020.



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#### **Table 4.7.2.2-1 – One-time Costs-Cost of Service Application**

	2014 Board Approved	2014 Actual	2020 Test
Legal Costs		95,476	150,000
Consultants Costs	107,000	40,843	348,000
Incremental Staff Resources	67,000	11,368	50,000
Incremental Operating Expenses	28,400	12,235	12,000
Intervenor Costs	70,000	103,063	110,000
OEB Costs		19,722	25,000
Other Regulatory fees			55,000
Total	272,400	282,706	750,000

#### 4.8 Donations

## 4 4.8.1 Low-Income Energy Assistance Programs (LEAP)

- 5 In 2008, the Ontario Energy Board started consultation with stakeholders to consider
- 6 the need for, and the nature of, policies that could assist low-income energy consumers.
- 7 Through that consultation, the OEB identified three components of a "Low-Income
- 8 Energy Assistance Program", that could assist low-income energy customers better
- 9 manage their bill payments and energy costs. These components are: (1) emergency
- 10 financial assistance; (2) customer service rules; and, (3) targeted conservation and
- 11 demand management programs. The LEAP EFA was last reviewed in 2014, but due to
- the planned implementation of the Ontario Energy Support Program (OESP), only
- administrative changes were made. On October 1, 2018, the OEB announced that the
- 14 program is again up for review.
- 15 The delivery of LEAP relies heavily on the cooperation between utilities and social
- 16 service agencies. It is expected that as agencies screen, and assess applicants in need,
- 17 that they may refer customers not only for LEAP, but also for customer service
- 18 measures such as arrears management and/or conservation programs. KWHI has
- 19 partnered with Waterloo Regional Social Services to assist in the LEAP program and is



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- 1 intended to provide emergency relief to eligible low-income customers who may be
- 2 experiencing difficulty paying current arrears to KWHI.
- 3 KWHI acknowledges that Account 6205 Donations is generally non-recoverable. KWHI
- 4 has included LEAP donations in a sub account of 6205. Since 2014, KWHI has
- 5 provided \$49,000 per year to the Region of Waterloo for LEAP funding. KWHI has
- 6 included \$49,000 in its 2019 Bridge Year and \$55,000 in the 2020 Test Year for LEAP
- 7 funding and has included it as an OM&A recoverable expense.

#### 8 4.8.2 Charitable and Political Donations

- 9 KWHI confirms that it has not included the recovery of charitable donations for the
- 10 purpose of setting rates, apart from the LEAP program, summarized above in Section
- 4.8.1. KWHI has not historically made political donations and therefore confirms that no
- 12 political donations are included for recovery.

#### **4.9 Depreciation, Amortization and Depletion**

### 14 **4.9.1 Overview**

- 15 KWHI amortizes its capital assets available for use on a straight-line basis over the
- 16 estimated useful lives of each significant component. Amortization is recorded at one-
- 17 half of the annual rate for assets placed into service or acquired in the current year, in
- 18 accordance with Section 2.4.4 of Chapter 2 of the Filing Requirements for Electricity
- 19 Distribution Rate Applications. Depreciation of an asset begins in the year when it is
- available for use, i.e. when it is in the location and condition necessary for it to be
- 21 capable of operating in the manner intended.
- 22 Construction in progress assets are not amortized until projects are complete and the
- asset is available for use.



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- 1 KWHI does not have any Asset Retirement Obligations and therefore no associated
- 2 depreciation has been recorded.
- 3 KWHI's accounting policy is to expense borrowing costs. KWHI does not capitalize
- 4 interest on capital projects. KWHI does not have any capitalized borrowing costs
- 5 forecast in its 2019 Bridge or 2020 Test Year.
- 6 KWHI's Capitalization Policy is fully described in Exhibit 2, Section 2.6.
- 7 Table 4.9.1-1 is a summary of KWHI's depreciation expense for 2014 Board approved,
- 8 2014-2018 Actuals, 2019 Bridge and 2020 Test Years.



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## **Table 4.9.1-1 – Summary of Depreciation Expense**

USoA	Description	2014 Board	2014	2015	2016	2017	2018	2019	2020
		Approved	Actual	Actual	Actual	Actual	Actual	Bridge	Test
1611	Computer Software (Formally known as Account 1925)	545,300	443,394	273,938	397,815	419,965	450,463	445,400	1,194,200
1612	Land Rights	2,700	2,653	2,653	2,269	-	-	-	-
1808	Buildings	210,000	210,808	211,049	210,295	189,033	197,576	197,400	196,400
1815	Transformer Station Equipment >50 kV	1,576,900	1,579,813	1,583,700	1,576,757	1,520,336	1,561,997	1,600,000	1,635,500
1820	Distribution Station Equipment <50 kV	43,600	49,381	48,787	48,224	44,883	45,139	45,500	45,300
1830	Poles, Towers & Fixtures	703,585	681,835	731,757	836,577	899,198	971,034	1,059,200	1,102,200
1835	Overhead Conductors & Devices	457,970	451,141	490,132	542,946	586,226	640,541	683,100	731,800
1840	Underground Conduit	347,614	344,750	406,761	465,193	506,681	548,637	568,700	619,700
1845	Underground Conductors & Devices	760,362	762,311	838,202	933,328	1,005,936	1,065,171	1,104,500	1,148,600
1850	Line Transformers	1,047,607	754,220	825,114	1,710,860	1,378,915	1,467,280	1,494,100	1,570,500
1855	Services (Overhead & Underground)	897,089	896,802	960,945	1,040,794	1,099,297	1,178,946	1,202,400	1,269,500
1860	Meters	928,842	971,439	935,823	1,000,175	1,037,634	1,092,403	1,107,600	1,140,700
1908	Buildings & Fixtures	552,600	613,604	608,466	613,557	466,747	465,838	512,500	549,700
1915	Office Furniture & Equipment	75,800	70,928	67,374	70,563	68,483	62,256	61,500	57,900
1920	Computer Equipment - Hardware	191,500	229,493	224,629	211,185	193,472	191,468	267,600	260,200
1930	Transportation Equipment	742,400	609,430	661,498	664,632	673,162	685,883	712,200	770,100
1935	Stores Equipment	4,000	4,724	5,711	3,215	276	255	300	300
1940	Tools, Shop & Garage Equipment	72,200	66,746	69,762	72,734	77,532	75,614	70,000	69,200
1945	Measurement & Testing Equipment	34,100	34,426	37,576	36,709	37,560	37,167	35,200	34,800
1950	Power Operated Equipment	54,600	55,442	62,365	66,839	69,566	68,938	83,900	84,751
1955	Communications Equipment	89,800	80,088	84,461	80,930	84,635	85,611	40,000	22,149
1960	Miscellaneous Equipment	11,300	13,393	2,031	2,031	2,114	2,195	1,300	1,300
1980	System Supervisor Equipment	4,100	4,059	4,059	1,943	2,204	2,204	-	-
1995	Contributions & Grants	(1,150,100)	(1,153,287)	(1,182,464)	(1,188,123)	(1,099,731)	(1,094,260)	(1,092,100)	(1,089,400)
2440	Deferred Revenue		(105,658)	(250,078)	(480,409)	(658,473)	(781,552)	(857,100)	(939,700)
Total		8,203,869	7,671,937	7,704,251	8,921,037	8,605,650	9,020,804	9,343,200	10,475,700
Less: F	ully Allocated Depreciation								
	Transportation Equipment	742,400	609,430	661,498	664,632	673,162	685,883	712,200	(401,900)
	Deferred Revenue		105,658	250,078	480,409	658,473	781,552	857,100	939,700
Total D	epreciation	8,946,269	8,387,025	8,615,827	10,066,078	9,937,285	10,488,239	10,912,500	11,013,500



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- 1 Required Filing Appendix 2-C is attached in Appendix 4-1. KWHI confirms that the
- 2 depreciation shown on Appendix 2-C and the above table is the same as shown in
- 3 Required Filing Appendix 2-BA.

#### 4 4.9.2 Depreciation Rates and Methodology

- 5 4.9.2.1 Useful Lives and Componentization
- 6 The following outlines the depreciation practices used by KWHI in this Application and
- 7 provides a summary of changes since the last Cost of Service Application.
- 8 As indicated previously, KWHI adopted the required accounting changes for
- 9 depreciation and capitalization policies on January 1, 2012, which were included in the
- 10 KWHI's 2014 Cost of Service Application.
- 11 KWHI's estimated useful lives (UL) were determined using the Kinectrics Useful Life
- 12 Study (KWHI Kinectrics Study) that was conducted on behalf of KWHI, the former CND
- and Guelph Hydro, which was incorporated into KWHI's 2014 Cost of Service
- 14 Application (EB-2013-00147, Exhibit 4). A copy of the KWHI Kinectrics Study is
- provided in Appendix 4-6. KWHI has not made any changes to its depreciation policy or
- 16 changes in useful assets services lives.
- 17 In selecting the typical useful life (TUL) for equipment, KWHI utilized the following
- 18 principles:
- Range for asset life expectancy based on the study completed by Kinectrics for
- 20 KWHI
- Local conditions experiences and practices
- Practical replacement strategy, example, if an asset with a longer life (e.g. duct
- structure) supports an asset with a shorter life (e.g. cable), then the typical life



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- 1 chosen for both assets will be based on the typical life of the asset with a shorter 2 life expectancy
  - Additional factors that may shorten an asset's TUL such as frequency of road rebuilding projects.
- 5 <u>Table 4.9.2.1-1</u> summarizes the fixed asset typical useful lives and depreciation rates
- 6 for KWHI for the year 2014 2020. Required Filing Appendix 2-BB is filed in Appendix
- 7 <u>4-1</u>.

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# **Table 4.9.2.1-1 Typical Useful Life and Depreciation Rates**

		Asset Details Category  Component   Type		l	Jseful Li	ife	USoA		Cur	rent	Prop	osed	Outside	Range	
Parent*	#	Category  Compo	onent   Type		MIN UL	TUL	MAX UL	Account Number	USoA Account Description	Years	Rate	Years	Rate	Below Min	Above Max
			Overall		25	46	76	1920	Poles Towers and fixtures	40	3%	40	3%	TUL No	TUL No
ı l	1	Fully Dressed Wood Poles		Wood				1630	Foles Towers and lixtures	40	3%	40	3%	INO	INO
ı	Pully Dressed Wood Poles		1												
ı İ			Overall	101001											
ı l	2	Fully Dressed Concrete Poles		Wood											
ı			Cross Arm	Steel	30	70	95								
ı [			Overall												
ı İ	3	Fully Dressed Steel Poles	Cross Arm												
ОН															
								1835	Overhead Conductors and Devices	40	3%	40	3%	No	No
										-					-
ı										+				<b>,</b>	_
ı l								1025	Overhead Conductors and Devices	60	2%	60	2%	No	No
			equilators.						Overhead Conductors and Devices Overhead Conductors and Devices	30	3%	30	3%	No	No
ı			cydiaiois						Overhead Conductors and Devices	25	4%	25	4%	No	No
									Overhead Conductors and Devices	25	4%	25	4%	No	No
		recicció	Overall						TS Equipment		.,,		170	110	110
ı	12	Power Transformers						1010	TO Equipment						
ı				r											
ı	13				45	55	1815	TS Equipment	40	3%	40	3%	No	No	
ı	14	Station Grounding Transforme	Fransformer		30	40	40								
ı [					10	20	30								
ı	15	Station DC System		;											
ı															L
TS & MS	16	Station Metal Clad Switchgea						1815	TS Equipment	50	2%	50	2%	No	No
ı l				3reaker	25	40	60								<u> </u>
ı	17	Station Independent Breakers			35	45	65								
ı	18	Station Switch			30	50	60								<u> </u>
ı	19 20	Electromechanical Relays Solid State Relays			25	35	50	1815	TS Equipment	25	4%	25	4%	No	No
ı	20	Digital & Numeric Relays			10 15	30 20	45 20	1815 1815	TS Equipment TS Equipment	25 15	4% 7%	25 15	4% 7%	No No	No No
ı İ	22	Rigid Busbars			30	55	60	1815	15 Equipment	15	7%	15	7%	INO	INO
ı İ	23	Steel Structure			35	50	90	1815	TS Equipment	50	2%	50	2%	No	No
	24	Primary Paper Insulated Lead	Covered (PII	C) Cable		65	75	1845	UG Conductors and Devices	60	2%	60	2%	No	No
ı İ	25	Primary Ethylene-Propylene R			20	25	25	1845	UG Conductors and Devices	40	3%	40	3%	No	Yes
ı	26	Primary Non-Tree Retardant (			20	25	30	1845	UG Conductors and Devices	40	3%	40	3%	No	Yes
ı	27	Primary Non-TR XLPE Cables			20	25	30	1845	UG Conductors and Devices	40	3%	40	3%	No	Yes
	30	Secondary PILC Cables			70	75	80								
. [	31	Secondary Cables Direct Buri	ied		25	35	40	1845	UG Conductors and Devices	40	3%	40	3%	No	No
ı [	32	Secondary Cables in Duct			35	40	60	1845	UG Conductors and Devices	40	3%	40	3%	No	No
ı [	33	Network Tranformers	Overall		20	35	50	1850	Line Transformers	40	3%	40	3%	No	No
ı I			Protector		20	35	40	1850	Line Transformers	40	3%	40	3%	No	No
UG	34	Pad-Mounted Transformers			25	40	45	1850	Line Transformers	40	3%	40	3%	No	No
ı	35	Submersible/Vault Transforme	ers		25	35	45	4056	Line Transferre	30	3%	30	3%	No	No
ı	36	UG Foundation	Overell		35 40	55 60	70 80	1850 1850	Line Transformers	60	2% 2%	60	2% 2%	No	No
<sub>i</sub>	37	UG Vaults	Overall Roof		20	30	80 45	1850 1850	Line Transformers Line Transformers	30	3%	60 30	3%	No No	No No
<sub>i</sub>	38	UG Vault Switches	RUUI		20	35	50 50	1850	UG Conduit	40	3%	40	3%	No No	No No
	38	Pad-Mounted Switchgear			20	30	45	1840	UG Conduit	40	3%	40	3%	No	No
	40	Ducts			30	50	85	1840	UG Conduit	60	2%	60	2%	No	No
, t	41	Ducts Concrete Encased Duct Banks		35	55	80	1040	S S S S S S S S S S S S S S S S S S S	- 00	270	- 00	270	1,40	140	
<sub>i</sub>	42	Cable Chambers		50	60	80									
s	43	Remote SCADA			15	20	30							1	

#### Table F-2 from Kinetrics Report<sup>1</sup>

	Asset De	etails			USoA		Cur	rent	Prop	osed	Outside	Range
#	Category  Comp	onent   Type	Useful	Life Range	Account Number	USoA Account Description	Years	Rate	Years	Rate	Below Min Range	Above Max Range
1	Office Equipment		5	15	1915	Office Furniture and Equipment	10	10%	10	10%	No	No
		Trucks & Buckets	5	15	1930	Transportation Equipment	10	10%	10	10%	No	No
2	Vehicles	Trailers	5	20	1930	Transportation Equipment	8	13%	8	13%	No	No
		Vans	5	10	1930	Transportation Equipment	8	13%	8	13%	No	No
3	Administrative Buildings		50	75	1908	Buildings and Fixtures	50	2%	50	2%	No	No
4	Leasehold Improvements		Lease	dependent								
		Station Buildings	50	75	1808	Buildings and Fixtures	50	2%	50	2%	No	No
-	5 Station Buildings	Parking	25	30								
5		Fence	25	60								
		Roof	20	30	1808	Buildings and Fixtures	20	5%	20	5%	No	No
6	Computer Equipment	Hardware	3	5	1920	Computer Hardware	4	25%	4	25%	No	No
_ 0	Computer Equipment	Software	2	5	1611	Computer Software	3	33%	3	33%	No	No
		Power Operated	5	10								
7	Equipment	Stores	5	10								
'	Equipment	Tools, Shop, Garage E	5	10								
		Measurement & Testing	5	10								
8	Communication	Towers	60	70								
		Wireless	2	10								
9	Residential Energy Meters	·	25	35	1860	Meters	25	4%	25	4%	No	No
10	Industrial/Commercial Energy Meters		25	35	1860	Meters	25	4%	25	4%	No	No
11	Wholesale Energy Meters		15	30	1860	Meters	25	4%	25	4%	No	No
12	Current & Potential Transform	ner (CT & PT)	35	50								
13	Smart Meters		5	15	1860	Meters	15	7%	15	7%	No	No
14	Repeaters - Smart Metering		10	15								
15	Data Collectors - Smart Mete	ering	15	20								



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#### 4.9.2.2 Depreciation Expense

- 2 In accordance with the Filing Requirements, KWHI has completed depreciation and
- 3 amortization expense tables in accordance with Appendix 2-C: Depreciation and
- 4 Amortization Expense for the following years:
- 2014 Revised CGAAP, which accounts for the changes to service lives
   and componentization.
  - 2015 Actuals MIFRS
- 2016 Actuals MIFRS
  - 2017 Actuals MIFRS
- 2018 Actuals MIFRS
- 2019 Bridge Year MIFRS
- 2020 Test Year MIFRS
- 13 These schedules are attached in Appendix 4-1.
- 14 KWHI does not have any material differences on the transition to MIFRS from revised
- 15 CGAAP and therefore a 2014 MIFRS Appendix 2-C was not required.
- 16 There are two variances on Appendix 2-C that should be explained. Prior to 2017,
- 17 Excel spreadsheets were used to calculate depreciation expense. Unfortunately,
- underground transformers were not depreciated in the years 2014 and 2015. This error
- 19 was corrected in 2016.
- 20 The second large variance is in 2017. Prior to 2017, all transformers were pooled. In
- 21 2012, it was determined that submersible transformers had a 30-year life and other
- transformers had a 40-year life. In 2017, the pool was reallocated based on actual
- transformer counts rather than the percentage split used in 2012 for the transition to
- New GAAP. The purpose of the exercise was to have more control over this significant
- 25 class of asset. The total costs remained the same but split between 30 and 40-year life



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- 1 assets changed. The variance identified in Appendix 2-C is a result of the change in
- 2 methodologies used for valuing this class of asset.

## **4.10 Taxes or Payments in Lieu of Taxes (PILs) and Property Taxes**

## 4 4.10.1 Property Taxes

- 5 KWHI pays property taxes to the City of Kitchener and the Township of Wilmot. In
- 6 addition, KWHI makes annual payments to the Ontario Electricity Financial Corporation
- 7 for Payments in Lieu of Property Taxes. Property taxes for the 2014 Board approved,
- 8 2014 Actual to 2018 Actuals and the 2019 Bridge and 2020 Test Years are provided in
- 9 <u>Table 4.10.1-1</u> below.



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## Table 4.10.1-1 - List of Property Taxes by property

Property Location	2014 Board Approved	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test
OLD #2 & #5 H.T 59 GRABER PLACE	44,713	39,519	38,955	38,904	41,112	43,691	46,104	46,756
#6 H.T 1425 OTTAWA ST. S.	14,893	13,163	12,133	13,686	13,779	14,034	14,809	15,019
#7 H.T 75 FAIRWAY RD. S.	9,190	8,122	9,503	8,521	8,609	8,798	9,284	9,415
#3 H.T BLEAMS ROAD & #2 H.T.194 BLEAMS	21,704	19,183	18,909	19,044	19,443	20,056	21,163	21,463
WESTHEIGHTS DRIVE (TRANSFORMER VAULT)	186	165	162	160	184	208	219	223
HALL'S LANE W. (TRANSFORMER VAULT)	75	67	81	96	93	92	97	98
CHARLES ST. E. (TRANSFORMER VAULT)	91	81	99	116	113	111	117	119
#8 H.T 665 HURON ROAD	13,741	12,145	12,008	12,014	13,343	14,756	15,571	15,791
301 VICTORIA STREET S.	215,682	190,631	345,051	247,753	250,814	251,879	265,789	269,553
FAIRWAY RD. S.	13,775	12,175	12,763	12,906	13,462	13,918	14,687	14,895
5 VICTORIA ST. TWP OF WILMOT #2 DS	5,656	4,999	5,189	5,379	5,468	5,629	5,939	6,024
TOWNSHIP RD 2 TWP OF WILMOT #5 DS - 1766 BERLETT'S RD	2,003	1,770	1,954	2,133	2,144	2,184	2,305	2,337
REGIONAL RD 12 TWP OF WILMOT #3 DS - 1452 QUEEN ST.	1,915	1,692	1,870	2,043	2,050	2,086	2,201	2,233
81 MILL ST. TWP OF WILMOT #6 DS (BUILDING)	1,801	1,591	1,744	1,893	1,849	1,834	1,935	1,963
25 PEEL ST. TWP (N.H. SERV.CENTRE & # 1DS)	3,548	3,136	3,266	3,395	3,453	3,556	3,753	3,806
HERITAGE DR. NEW HAMBURG #7DS PLAN 885 PT LOT 9	1,405	1,242	1,221	1,202	1,259	1,330	1,404	1,423
REGIONAL RD 5, SOUTH OF ERB #8 DS - 2174 NAFZIGER RD.	2,494	2,205	2,396	2,584	2,619	2,688	2,837	2,877
1805 WILMOT CENTRE RD. NORTH OF BLEAMS RD (#9 DS)	24,542	21,692	13,205	11,880	12,412	13,036	13,756	13,951
Payments in lieu of Property Taxes	17,385	15,366	14,088	12,207	10,156	8,367	8,829	8,954
	394,800	348,945	494,597	395,917	402,362	408,253	430,800	436,900

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#### 4.10.2 Payments in Lieu of Taxes (PILs)

#### 2 **4.10.2.1 Overview**

- 3 KWHI is subject to the payment of PILs under Section 93 of the *Electricity Act, 1998*, as
- 4 amended. KWHI does not pay Section 89 proxy taxes and is exempt from the payment
- 5 of income and capital taxes under the *Income Tax Act (Canada)* and the Ontario
- 6 Corporations Tax Act. Table 4.10.2.1-1 below provides a summary of 2014 Board
- 7 approved, 2014 through 2018 Actual income taxes included in audited statements, 2019
- 8 Bridge Year estimate using current rates, and 2020 Test Year income taxes based on
- 9 revised rates. In this Application, KWHI is forecasting a taxable income of \$2,801,956
- and is requesting \$925,875 for recovery.
- 11 KWHI notes that it pays dividends each year to its shareholders; however, since the
- shareholders are municipalities and not subject to income taxes, the dividends are
- treated as non-taxable and do not affect the PILs return.
- 14 Table 4.10.2.1-1 below provides a summary of the 2014 through 2017 Actuals, 2018
- 15 Forecast and the 2019 Bridge and 2020 Test Year PILs estimates. The historical years
- 16 balance represents the actual numbers per the general ledger which are a mix of year
- 17 end provision estimates and prior year adjustments made when the tax returns were
- actually filed. The 2018 through 2020 estimates are based on the rates prescribed by
- the Board in the Board's Income Tax/PILs Work form for 2019 Filers (the 2020)
- 20 Workform was not available at time of completing this Application) and as provided in
- 21 Appendix 4-8. The 2020 Test Year PILs have been determined by applying
- 22 substantively enacted 2018 rates against taxable regulatory income.



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#### Table 4.10.2.1-1 - Summary of PILs

Description	2014 Board Approved	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Bridge	2020 Test (Grossed up)
Income Taxes (current)	496,900	1,702,105	1,848,266	2,029,184	1,895,470	2,114,508	1,529,867	925,875
Income Taxes (prior years)	0	(177,258)	46,397	8,674	(54,773)	(155,052)	0	0
Total Taxes per G/L	496,900	1,524,847	1,894,663	2,037,858	1,840,697	1,959,456	1,529,867	925,875

3 A copy of the 2017 Federal and Provincial (Ontario) tax return (with Notice of

- 4 Assessment) has been provided in Appendix 4-5. PILS amounts included in the 2018
- 5 financial statements are based on the estimates in the audited year-end financial
- 6 statements and will differ from the actual PILS return. The difference between actual
- 7 and estimate will be recorded in 2019 financial statements.
- 8 At the time of filing this Application, KWHI has not filed its 2018 corporate income tax
- 9 returns. KWHI does not expect significant changes between the final 2018 corporate
- 10 income tax returns and the 2018 forecast income tax provision. KWHI will provide a
- 11 copy of the final 2018 tax returns as soon as they are available and update the Board's
- 12 Income Tax/PILs work form model for the 2018 Actuals.
- 13 A summary of the variances between the recorded amounts in the General Ledger and
- the actual tax returns is shown below in Table 4.10.2.1-2.

#### Table 4.10.2.1-2 - Variance of PILs to the General Ledger

Description	2014 Actual	2015 Actual	2016 Actual	2017 Actual
Income Taxes (actual)	1,706,064	1,826,090	2,047,699	1,739,264
Income Taxes (per G/L)	1,702,105	1,848,266	2,029,184	1,895,470
Variance Return to G/L	3,959	(22,176)	18,515	(156,206)



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- 1 Most of the variances are due to miscellaneous tax credits. The 2017 variance is due
- 2 predominantly to a SR&ED credit taken in 2017 in addition to deducting OMERS
- 3 capitalized from Schedule 1 and removing the capitalized OMERS from the CCA
- 4 Schedule.

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- 5 KWHI has used the most recent tax rates available at present, which are provided in
- 6 Table 4.10.2.1-3.

#### Table 4.10.2.1-3 - Corporate Tax Rates for Tax Year

Corporate Tay Potes for Tay Year	2019	2020		
Corporate Tax Rates for Tax Year	Bridge			
Small Business Deduction	7.00%	7.00%		
Federal Income Tax	15.00%	15.00%		
Ontario Income Tax	11.50%	11.50%		
Combined Income Tax	26.50%	26.50%		

- 9 KWHI has calculated PILS using the Board approved model "Income Tax/PILs Work
- 10 Form Version 1.1" and has attached it as a live spreadsheet to this Application. A
- 11 summary of the calculation of Regulatory Taxable Income is provided in <u>Table 4.10.2.1-</u>
- 12 4 below:



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#### **Table 4.10.2.1-4 - Taxable Income Calculation**

Description	T2 S1 line #	2020
Determination of Taxable Income		
Utility Income Before Taxes		8,598,090
Additions to Accounting Income:		
Amortization of tangible assets	104	10,463,000
Non-deductible meals and entertainment expense	121	32,950
Reserves from financial statements - balance at end of year	126	75,800
Prior year tax credits to income	239	85,000
Total Additions		10,656,750
Deductions from Accounting Income:		
Gain on disposal of assets per financial statements	401	15,000
Capital cost allowance from Schedule 8	403	16,437,884
Total Deductions		16,452,884
Regulatory Taxable Income		2,801,956

- 3 The table presents the calculation of taxable income for the 2020 Test Year. Tax
- 4 adjustments are made for both temporary and permanent differences and reserves.
- 5 The most significant temporary differences included are:
  - The difference between depreciation for accounting purposes versus capital cost allowance (CCA) for tax purposes; and
    - The difference between accrual accounting and actual expenses from the financial statements. The two items trued up in this manner are bad debt and PBO expense.

#### 11 4.10.2.2 Loss Carry forwards

12 KWHI does not have any loss carry forwards for regulatory purposes.



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#### 4.10.2.3 Other Additions and Deductions

- 2 In accordance with the filing requirements, KWHI has excluded Regulatory Assets and
- 3 Liabilities balances from the reserve balances for 2019 Bridge and 2020 Test Years.
- 4 KWHI has made an adjustment to the CCA schedule for the its new CIS, expected to
- 5 come into service in 2020. The budgeted capital cost is \$6,700,000 and it will be
- 6 subject to the half-year rule per the Income Tax Rules. The CCA deductions over the
- 7 five-year rebasing period would be lower in year 1 and then would peak in 2021,
- 8 declining each year, resulting in a volatile CCA adjustment each year. KWHI has
- 9 smoothed the effects of the CCA adjustment for the five-year period as seen in the
- 10 <u>Table 4.10.2.3-1</u> below:

#### Table 4.10.2.3-1 - CIS CCA adjustment

Item	Total Capital	CCA Rate	2020	2021	2022	2023	2024	5	Total Year CCA	Annual Smoothed
CIS - Class	50 \$6,700,000	55%	\$ 1,842,500	\$ 2,671,625	\$ 1,202,231	\$ 541,004	\$243,452	\$	6,500,812	\$ 1,300,162

#### 4.10.2.4 Tax Credits

- 14 KWHI takes advantage of tax credits where available to minimize taxes payable. Table
- 4.10.2.4-1 summarizes the tax credits for the historical years 2014-2017 Actuals, and
- 16 2018 Forecast. KWHI has forecasted tax credits of \$62,000 for the 2020 Test Year.
- 17 Every year, KWHI claims tax credits for co-op students and apprentices (both federal
- and provincial, where applicable). Each year, KWHI budgets for these tax credits. In
- addition, KWHI also claims tax credits for SR&ED in years where there are expenditures
- of that type. KWHI does not budget for the SR&ED tax credits as they are sporadic and
- 21 immaterial.
- 22 There are slight differences in the amount of credit for the years 2013 through 2015 (the
- 23 tax returns to the general ledger) as:



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 A temporary employee was claimed as a co-op in 2013 and it was discovered that the employee was not actually on a co-op term as a result of an audit. This tax credit was adjusted in 2018.

 In 2014 and 2015, some apprentices were missed for the purposes of the federal apprentice tax credit. The PILs return was refiled in 2016 to include the missed apprentices.

#### **Table 4.10.2.4-1 - Tax Credits**

Tax Credit Type	2014 Board Approved	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Estimated	2019 Bridge	2020 Test
Federal Apprentice Tax Credit	4,000	12,000	13,645	14,000	8,000	12,532	4,000	4,000
Co-op Tax Credit	18,000	17,286	19,992	29,258	45,922	15,000	21,000	18,000
Provincial Apprentice Tax Credit	20,000	76,274	78,383	65,853	30,931	29,848	60,000	40,000
SR&ED	-	-	36,789	25,942	26,127	-	-	-
Total Tax Credits	42,000	105,560	148,809	135,053	110,980	57,380	85,000	62,000

#### 4.10.2.5 Non-recoverable and Disallowed Expenses

- 10 KWHI has not included donations, other than LEAP, in the calculation of the revenue
- 11 requirement. KWHI does not have any additional expenses that are deductible for
- 12 general tax purposes, but for which recovery in 2020 distribution rates would be partially
- 13 or fully disallowed.

#### 14 4.10.2.6 Detailed Tax Calculations

- 15 Table 4.10.2.6-1 below summarizes the detailed tax calculation for the 2014 Board
- approved, 2014 to 2017 Actuals, 2018 Forecast, 2019 Bridge and 2020 Test Year.



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## **Table 4.10.2.6-1 - Detailed Tax Calculations**

В	oard Approved	Actuals	2045	2046	2047	2040	Bridge	Test
	2014	2014	2015	2016	2017	2018	2019	2020
Net Income before/after Taxes	8,399,755	10,664,148	11,024,335	10,488,256	10,176,952	11,084,896	11,178,081	8,598,090
Additions:								
Amortization of tangible assets	8,203,869	7,667,935	7,815,245	8,930,747	9,251,439	9,789,672	10,187,600	11,402,700
Provision for income taxes	-	1,508,408	1,858,693	2,001,962	1,828,434	1,974,215	-	
Provision for bad debts	-	-	-	127,583	155,399	126,945	177,500	180,000
Reserves from financial statements	-	-	-	-	-	-	-	-
Non-deductible meals & entertainment	22,000	23,398	27,625	30,502	26,023	27,419	33,000	32,950
Other								
Charitable donations	1,000	3,604	1,304	1,550	4,500	6,300	-	-
Recapture of SR&ED expenditures from Form T661	-	80,633	-	4,089	-	-	-	-
R&D expenditures deducted per F/S	-	-	165,963	117,524	139,579	-	-	-
Accrued pension obligations	-	317,169	333,565	344,782	360,084	360,900	373,000	381,700
Apprenticeship training tax credit	24,000	83,842	63,122	49,178	75,753	65,058	24,000	64,000
Cooperative education tax credit	18,000	8,702	-	19,992	29,258	44,768	30,000	21,000
Interest and penalties on taxes	-	-	2,751	7,112	8,691	10,641	-	-
Other additions and deductions	-	-	-	-	33,131	-	-	-
Total Additions	8,268,869	9,693,691	10,268,268	11,635,020	11,912,291	12,405,917	10,825,100	12,082,350
Deductions:								
Capital cost allowance from Schedule 8	14,394,570	13,086,428	13,047,964	13,085,510	13,192,119	13,652,773	14,557,445	16,437,884
Contributed Capital	-	-	-	-	658,473	781,552	857,100	939,700
Gain on disposal of assets	30,000	25,542	42,560	53,832	28,575	128,387	15,000	15,000
Other								
SR&ED expenditures claimed in the year from Form T661 (line 460)	-	-	158,495	-	109,084	-	-	_
SR&ED cost capitalized for accounting	-	-	165,963	-	126,923	-	-	_
SR&ED ITC's in F/A	-	-	´-	117,524	-	-	-	-
R&D tax credits in F/S	-	_	-	76,153	-	-	-	-
Accrued pension obligations		193,847	197,830	209,325	226.087	269,468	229,800	235,900
OMERS capitalized	-		- ,	-	400,000	364,243	-	-
Pension payments not recoded against P&L	-	_	-	-	997	-	-	-
Actual Bad Debts	-	123,833	113,594	239,838	258,176	277,229	250,000	250,000
Other additions and deductions	40,000	-	-	, <u>-</u>	-	-	· -	, <u> </u>
Total Deductions	14,464,570	13,429,650	13,726,406	13,782,182	15,000,434	15,473,653	15,909,345	17,878,484
Taxable Income	2,204,053	6,928,188	7,566,197	8,341,094	7,088,809	8,017,160	6,093,836	2,801,956
Tax rate	24.45%	26.50%	26.50%	26.50%	26.50%	26.50%	26.50%	26.50%
Income taxes	538.900	1.835.970	2.005.042	2.210.390	1.878.534	2.124.547	1.614.867	742.518
Tax credits	(42,000)	(105,560)	(148,809)	(135,053)	(110,980)	(57,380)	(85,000)	(62,000
Other adjustments	(12,000)	(24,346)	(7,967)	(27,638)	(28,290)	47,341	-	-
PILS gross up	-	,0/	-	(=:,:50)				245,357



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#### 4.10.2.7 Integrity Checks

2 KWHI has completed the integrity checks for the following information as details in the

3 filing requirements:

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- The depreciation and amortization added back in the PILs model agree with the
   numbers disclosed in the rate base section of the Application.
  - The capital additions and deductions in the USS/CCA Schedule 8 agree with the rate base section for Historical, Bridge and Test Years.
  - Schedule 8 of the most recent federal T2 tax return filed as a closing December 31, 2017 agrees with the opening 2018 Forecast Year UCC. KWHI confirms that there were no non-distribution tax amounts on Schedule 8 on the December 31, 2017 tax return.
  - The CCA deductions in the PILs tax model for Historic, Bridge and Test Years agree with the numbers in the UCC schedules for the same years filed in the Application.
  - KWHI does not have any loss carry-forwards.
  - CCA is maximized since KWHI does not have any loss carry forwards.
  - Post-retirement benefit obligations added back on Schedule 1, the reconciliation
    of accounting income to net income for tax purposes, agree with the amounts
    provided in the OM&A analysis for compensation.
    - The income tax rate used to calculate the tax expense is consistent with KWHI's actual tax facts and the evidence filed in the Application.

## 4.11 Conservation and Demand Management

- 23 KWHI's CDM activity is funded through programs contracted with the IESO. KWHI has
- 24 not included any costs directly attributable to these CDM programs in its revenue
- requirement. CDM revenues and expenses are included in 4375 and 4380 and net to



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- 1 zero. The announcement by the Minister of Energy on March 22, 2019 to centralize
- 2 CDM delivery in the province of Ontario is not reflected in this Application.

#### 4.11.1 Lost Revenue Adjustment Mechanism

- 4 On March 31, 2011, the Minister of Energy and Infrastructure issued a directive (the
- 5 Directive) to the OEB regarding electricity Conservation and Demand Management
- 6 (CDM) targets to be met by licensed electricity distributors. The Directive required that
- 7 the OEB amend the licenses of distributors to add, as a condition of license, the
- 8 requirement for distributors to achieve reductions in electricity demand through the
- 9 delivery of CDM programs over a four-year period beginning January 1, 2011.
- 10 Section 12 of the Directive required that the OEB have regard to the objective that lost
- 11 revenues that result from CDM Programs should not act as a disincentive to a
- 12 distributor.

- 13 On April 26, 2012, the OEB issued Guidelines for Electricity Distributor Conservation
- 14 and Demand Management (CDM Guidelines). In keeping with the Directive, the OEB
- adopted a mechanism to capture the difference between the results of actual, verified
- impacts of authorized CDM activities undertaken by distributors between 2011 and 2014
- and the level of activities embedded into rates through the distributors load forecast in
- 18 an LRAM variance account.
- 19 On May 19, 2016, the OEB issued the "Report of the OEB: Updated Policy for the Lost
- 20 Revenue Adjustment Mechanism Calculation: Lost Revenues and Peak Demand
- 21 Savings from Conservation and Demand Management Programs" to update its policy on
- 22 how peak demand savings from energy efficiency and demand response programs
- 23 should be treated for LRAM Variance Account (LRAMVA) purposes.



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- 1 In July 2016, the OEB developed a generic LRAMVA work form to calculate the
- 2 LRAMVA. KWHI has completed this work form and is included in this Application as a
- 3 live Excel workbook.

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#### 4.11.2 Disposition of LRAMVA

- 5 In accordance with the Filing Guidelines, a distributor must apply for the clearance of its
- 6 LRAMVA balances attributable to energy efficiency programs in a Cost of Service
- 7 Application. The OEB established Account 1568 as the LRAMVA to capture the
- 8 variance between the Board approved CDM forecast and the actual CDM results at the
- 9 customer rate class level. Distributors must continue to track the variances between the
- 10 Board approved LRAMVA threshold and actual CDM results in the LRAMVA for the
- 11 2015-2020 period, as noted in the OEB's "Conservation and Demand Management
- 12 Requirement Guidelines for Electricity Distributors" issued December 19, 2014 (EB-
- 13 2014-0278).
- 14 KWHI is requesting approval with this Application a claim for the recovery of the balance
- 15 in its LRAMVA account (USoA Account 1568), as at December 31, 2016 (and
- 16 associated carrying charges). This includes persisting lost revenues from programs
- 17 implemented in 2011 2014, and lost revenues associated with programs from 2015
- and 2016, and the related persistence to the end of 2016. KWHI's claim is based on the
- 19 most recent input assumptions available at the time of program evaluation.
- 20 KWHI submitted a Cost of Service Application in 2013 for rate year 2014 (EB-2013-
- 21 0147) that accounted for CDM programs offered in 2014, and that the load forecast
- 22 applied through 2018. Prior to 2014, load forecasts for KWHI did not account for CDM.
- 23 KWHI submitted a claim for lost revenues in the former KWHI 2016 IRM Rate
- 24 Application (EB-2015-0088) for CDM programs offered in 2011 through 2014 (including
- 25 persistence of 2011 through to 2013 results).



Exhibit: 4

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- 1 The claim for LRAM is supported by IESO issued Annual Verified Results report (2015
- 2 and 2016), and the 2011 2015 Persistence report as prepared by the IESO. The
- 3 following reports, are included in pdf format in Appendix 4-4 to this Exhibit, and in
- 4 working Microsoft Excel format as part of this Application:
- Final 2016 Annual Verified Results Report KWHI
- Final 2015 Annual Verified Results Report KWHI
- 7 2011-2015 KWHI CDM Program Persistence Results
- 8 KWHI has completed the OEB's LRAMVA work form as part of the Application material
- 9 filed.
- 10 EB-2019-0049 KWHI Appl LRAMVA Workform 20190430
- 11 The tables and calculations by rate class required under the Filing Requirements can be
- 12 found in the supporting calculations in the LRAMVA work form. Please refer to Exhibit 9
- 13 for the calculation of KWHI recovery of its LRAMVA balance, and corresponding rate
- 14 riders. The amounts requested for recovery have been included in the EDDVAR model
- and summarized in Table 4.11.2-1 below by rate class.

Table 4.11.2-1 – Summary of 2020 LRAM Amounts

	LRAMVA	Carrying Charges	Total
Residential	387,884	25,101	412,985
GS < 50	193,061	12,594	205,655
GS > 50	565,612	36,490	602,102
	1,146,557	74,185	1,220,742

17

16

18 In KWHI's last Cost of Service Application, the LRAMVA allocation by class was:



Exhibit: 4

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## Table 4.11.2-2 - Summary of 2014 LRAM Amounts

		Residential	GS<50	GS>50	Total
	kWh	3,348,102	3,280,740	11,994,546	18,623,388
2	kW			31,326	31,326

- 3 Each program has its results evaluated to determine the proper allocation by rate class.
- 4 The allocation of each program by rate class is given on Tab 3a in the LRAMVA
- 5 workform.

6



Exhibit: 4

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# **Appendix 4-1: Required OEB Filing Appendices**

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# Appendix 2-L Recoverable OM&A Cost per Customer and per FTE <sup>1</sup>

	Last Rebasing Year - 2014- Board Approved	Last Rebasing Year - 2014- Actual	2015 Actuals	2016 Actuals	2017 Actuals	2018 Actuals	2019 Bridge Year	2020 Test Year	
Reporting Basis	CGAAP	CGAAP	MIFRS	MIFRS	MIFRS	MIFRS	MIFRS	MIFRS	
OM&A Costs									
O&M	\$ 11,280,400	\$ 10,116,642	\$ 9,377,480	\$ 9,498,133	\$ 10,624,623	\$ 11,810,579	\$ 12,576,300	\$ 13,161,900	
Admin Expenses	\$ 7,098,860	\$ 6,547,958	\$ 6,740,884	\$ 7,608,805	\$ 7,299,275	\$ 7,607,390	\$ 7,591,000	\$ 8,828,800	
Total Recoverable OM&A from									
Appendix 2-JB <sup>5</sup>	\$ 18,379,260	\$ 16,664,600	\$ 16,118,364	\$ 17,106,938	\$ 17,923,898	\$ 19,417,969	\$ 20,167,300	\$ 21,990,700	
Number of Customers <sup>2,4</sup>	91,353	91,143	92,404	94,058	95,757	96,827	97,623	98,935	
Number of FTEs 3,4	177	177	176	183	185	181	184	184	
Customers/FTEs	516.12	515.14	524.99	513.00	516.71	534.31	530.56	537.69	
OM&A cost per customer									
O&M per customer	123.48	111.00	101.48	100.98	110.95	121.98	128.83	133.04	
Admin per customer	77.71	71.84	72.95	80.89	76.23	78.57	77.76	89.24	
Total OM&A per customer	201.19	182.84	174.43	181.88	187.18	200.54	206.58	222.27	
OM&A cost per FTE									
O&M per FTE	63,731.07	57,178.78	53,278.11	51,803.29	57,331.23	65,172.60	68,349.46	71,532.07	
Admin per FTE	40,106.55	37,008.75	38,298.30	41,498.80	39,387.41	41,978.75	41,255.43	47,982.61	
Total OM&A per FTE	103,837.63	94,187.53	91,576.41	93,302.09	96,718.64	107,151.35	109,604.89	119,514.67	

#### Notes:

- 1 If it has been more than four years since the applicant last filed a cost of service application, additional years of historical actuals should be incorporated into the table, as necessary, to go back to the last cost of service application. If the applicant last filed a cost of service application less than four years ago, a minimum of three years of actual information is required.
- 2 The method of calculating the number of customers must be identified. Should correspond with data provided in Appendix 2-IB.
- 3 The method of calculating the number of FTEs must be identified. See also Appendix 2-K.
- 4 The number of customers and the number of FTEs should correspond to mid-year or average of January 1 and December 31 figures.
- 5 For the test year, the applicant should take into account the system O&M (line 22 of Appendix 2-AB) in developing its forecasted OM&A.

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# Appendix 2-JB Recoverable OM&A Cost Driver Table<sup>1,3</sup>

OM&A		t Rebasing Year 2014 Actuals)	r 2015 Actuals		2016 Actuals		2017 Actuals		2018 Actuals		2019 Bridge Year		2020 Test Year	
Reporting Basis		CGAAP		MIFRS		MIFRS		MIFRS		MIFRS		MIFRS		MIFRS
Opening Balance <sup>2</sup>	\$	18,379,260	\$	16,664,600	\$	16,118,364	\$	17,106,938	\$	17,923,896	\$	19,417,967	\$	20,167,300
Staffing Changes	-\$	394,000	\$	85,000			\$	237,180	\$	81,827	\$	601,286	\$	184,934
Collective Agreement increases			\$	154,371	\$	157,999	\$	158,271	\$	140,792	\$	143,608	\$	153,804
Implementation of CIS	-\$	40,000							\$	42,726	-\$	804,100	\$	1,176,400
Change Management											\$	100,000	-\$	90,000
Cost Assessment Variance (Regulatory)													\$	184,200
Cost of Service Preparation costs									-\$	70,288			\$	150,000
Customer Service - Monthly Billing	-\$	204,500	\$	97,926	\$	571,844								
Customer Service - Efficiencies							-\$	82,522			-\$	64,842		
Customer Service - Outsource Billing							\$	37,610	\$	54,235				
Communications	-\$	35,000	\$	65,271	\$	65,004	\$	23,079			\$	11,970		
HR Solution											\$	70,000		
Outage Management System	-\$	140,000			\$	21,600								
Reliability measures	-\$	52,740	\$	148,866							\$	324,235		
Storm Damages			-\$	96,358	\$	236,703	-\$	95,031	\$	155,292	-\$	30,605	\$	16,500
Cyber Security											\$	180,000		
Maintenance deferrals due to LRT	-\$	155,568	-\$	192,432					\$	283,219				
Ontario One Call	\$	73,404												
Admin Credits	-\$	419,356	-\$	769,621	-\$	120,216	\$	516,236	\$	413,668	-\$	68,411	-\$	26,900
Other	-\$	346,900	-\$	39,259	\$	55,640	\$	22,135	\$	392,600	\$	286,190	\$	74,462
Closing Balance <sup>2</sup>	\$	16,664,600	\$	16,118,364	\$	17,106,938	\$	17,923,896	\$	19,417,967	\$	20,167,300	\$	21,990,700

#### Notes:

- 1 For each year, a detailed explanation for each cost driver and associated amount is requied in Exhibit 4.
- 2 Opening Balance for "Last Rebasing Year" (cell B15) should be equal to the Board-Approved amount. For purposes of assessing incremental cost drivers, the closing balance for each year becomes the opening balance for the next year.
- 3 If it has been more than four years since the applicant last filed a cost of service application, additional years of historical actuals should be incorporated into the table, as necessary, to go back to the last cost of service application. If the applicant last filed a cost of service application less than four years ago, a minimum of three years of actual information is required.

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# Appendix 2-JC OM&A Programs Table

Programs	Last Rebasing Year (2014 Board- Approved)	Last Rebasing Year (2014 Actuals)	2015 Actuals	2016 Actuals	2017 Actuals	2018 Actuals	2019 Bridge Year	2020 Test Year	Variance (Test Year vs. 2018 Actuals)
Reporting Basis	CGAAP	CGAAP	MIFRS	MIFRS	MIFRS	MIFRS	MIFRS	MIFRS	
Engineering and Operations	3,401,400	2,921,513	2,997,966	3,283,652	3,463,682	3,496,376	3,811,900	3,974,700	478,324
Control Room & Stations Operations	1,308,500	1,285,178	1,412,950	1,560,921	1,457,249	1,451,392	1,655,100	1,767,700	316,308
<b>Distribution Operations</b>	672,900	735,003	826,113	871,662	874,527	961,168	903,300	919,500	-41,668
Metering	572,000	546,730	567,295	646,749	632,052	554,289	600,000	629,900	75,611
Stations Maintenance	797,800	885,372	856,286	821,750	777,449	791,122	888,600	746,600	-44,522
Overhead Maintenance	2,478,300	2,788,616	2,405,494	2,584,213	2,543,411	2,663,680	3,020,700	3,072,600	408,920
Underground Maintenance	1,079,600	764,425	831,073	576,499	917,467	1,162,348	1,231,700	1,253,100	90,752
Service Centre Operations	1,342,600	1,145,457	1,050,828	903,320	1,143,674	1,289,093	1,132,200	1,183,800	-105,293
Customer Service	3,251,830	2,919,376	3,087,765	3,834,307	3,560,610	3,815,385	3,376,700	3,892,700	77,315
Communications	55,000	32,358	174,567	151,011	175,558	172,530	185,000	189,500	16,970
Bad Debts	187,000	116,143	147,190	128,978	155,399	126,945	177,500	180,000	53,055
Administration & Finance	1,426,560	1,325,652	1,369,423	1,411,293	1,348,268	1,347,941	1,501,400	1,548,600	200,659
Regulatory	666,000	641,074	676,914	817,841	846,056	775,455	850,800	1,026,300	250,845
Information Technology	1,744,300	1,494,658	1,487,041	1,463,330	1,497,145	1,754,295	1,720,500	2,281,800	527,505
Human Resources & Safety	695,300	770,111	736,033	717,696	846,969	908,382	930,700	,	41,518
Supply Chain Management	663,200	609,757	686,580	687,818	672,056	681,072	732,800	756,700	75,628
Insurance	529,500	524,196	483,756	481,693	465,466	429,758	462,200	,	41,542
Community & Customer Relations	175,700	186,974	229,243	260,155	211,561	230,541	248,600	250,800	20,259
LEAP	46,000	47,475	49,000	49,000	49,000	49,000	49,700	55,000	6,000
Administration Credit	-2,686,200	-3,105,556	-3,875,178	-3,995,393	-3,479,158	-3,065,489	-3,133,900	-3,160,800	-95,311
Sub-Total	18,407,290	16,634,512	16,200,339	17,256,495	18,158,441	19,595,283	20,345,500	, ,	2,394,417
Miscellaneous	-28,030	30,088	-47,783	-149,556	-234,544	-177,314	-178,200	1,000	178,314
Total	18,379,260	16,664,600	16,152,556	17,106,939	17,923,897	19,417,969	20,167,300	21,990,700	2,572,731

#### Notes:

- 1 Please provide a breakdown of the major components of each OM&A Program undertaken in each year. Please ensure that all Programs below the materiality threshold are included in the miscellaneous line. Add more Programs as required.
- 2 The applicant should group projects appropriately and avoid presentations that result in classification of significant components of the OM&A budget in the miscellaneous category

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12		•	ebasing 14 Board oved)	Year	ebasing (2014 uals)	2015	Actuals	2	016 Actuals	2017 Ac	tuals	2018	3 Actuals	2019 Bi	ridge Year	2020 Te Year	
13	13 Number of Employees (FTEs including Part-Time) <sup>1</sup>																
	Management (including executive)		34		34		31		30		29		28		29		29
	Non-Management (union and non-union)		143		143		145		153		157		153		155		155
16	Total		177		177		176		183		185				184		184
17	Total Salary and Wages including ovetime and incentive pay																
18	Management (including executive)		,610,775		3,734,214		3,575,959		3,633,300	\$ 3,5	35,632	\$	3,499,556	\$	3,672,100	\$ 3,736	,799
	Non-Management (union and non-union)	\$ 10	,817,928	\$ 11	1,412,143	\$	11,795,569	\$	12,721,511	\$ 12,8	02,464	\$	12,985,966	\$ 1	3,309,825	\$ 13,788	,574
	Total	\$ 14	,428,703	\$ 15	5,146,357	\$ '	15,371,528	\$	16,354,811	\$ 16,3	38,096			\$ 1	6,981,925	\$ 17,525	,372
	Total Benefits (Current + Accrued)																
	Management (including executive)		859,641		875,986		845,597		828,795		13,172		785,567		839,982		,125
	Non-Management (union and non-union)		,773,109		2,753,539		2,896,444		3,087,435		48,125	\$	3,343,268		3,351,218		,
	Total	\$ 3	,632,750	\$ 3	3,629,526	\$	3,742,041	\$	3,916,231	\$ 3,9	61,296			\$	4,191,200	\$ 4,319	,800
	Total Compensation (Salary, Wages, & Benefits)									<u> </u>							
	Management (including executive)		,470,416		4,610,200		4,421,556		4,462,096		48,804		4,285,123		4,512,082		
	Non-Management (union and non-union)		,591,037		4,165,683		14,692,014		15,808,946		50,589		16,329,234		6,661,043		
	Total	\$ 18	,061,453	\$ 18	3,775,883	\$ '	19,113,570	\$	20,271,042	\$ 20,2	99,392	\$	-	\$ 2	1,173,125	\$ 21,845	,172
29																	
30	Note:																
31	<sup>1</sup> If an applicant wishes to use headcount, it must also file the same sch	nedule on	an FTE ba	asis.													

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# Appendix 2-D Overhead Expense

Applicants are to provide a breakdown of OM&A before capitalization in the below table. OM&A before capitalization may be broken down by cost center, program, drivers or another formatest suited to focus on capitalized vs. uncapitalized OM&A.

OM&A Before Capitalization	2014 Historical Year	2015 Historical Year	2016 Historical Year	2017 Historical Year	2018 Historical Year	2019 Bridge Year	2020 Test Year
Operating and Maintenance	\$ 12,756,321	\$ 12,504,204	\$ 12,989,276	\$ 13,522,898	\$ 14,400,518	\$ 15,396,600	\$ 16,020,900
Billing and collecting	\$ 3,415,009	\$ 3,775,665	\$ 4,468,748	\$ 4,296,607	\$ 4,615,266	\$ 4,210,700	\$ 4,981,700
Community Relations	\$ 199,353	\$ 238,394	\$ 269,179	\$ 220,473	\$ 241,006	\$ 258,300	\$ 263,400
General and Administrative	\$ 5,029,353	\$ 5,195,055	\$ 5,674,740	\$ 5,227,397	\$ 5,029,985	\$ 5,625,700	\$ 6,128,200
Total OM&A Before Capitalization (B)	\$ 21,400,036	\$ 21,713,318	\$ 23,401,943	\$ 23,267,375	\$ 24,286,775	\$ 25,491,300	\$ 27,394,200

Applicants are to provide a breakdown of capitalized OM&A in the below table. Capitalized OM&A may be broken down using the categories listed in the table below if possible. Otherwise, applicants are to provide its own break down of capitalized OM&A.

Capitalized OM&A	His	2014 torical Year	His	2015 torical Year	His	2016 torical Year	His	2017 torical Year	His	2018 torical Year		2019 Bridge Year	2020 Test Year	Directly Attributable? (Yes/No)	Explanation for Change in Overhead Capitalized	
Employee Benefits	\$	1,803,365	\$	2,104,810	\$	2,404,088	\$	2,130,424	\$	1,988,910	\$	2,178,200	\$ 2,215,800	Yes	Directly attributable to labour costs charged to capital	
Cost of Site Preparation																
Initial Delivery and Handling Costs	\$	292,392	\$	363,420	\$	399,774	\$	314,778	\$	289,957	\$	325,500	\$ 328,700	Yes	Directly attributable to labour costs charged to capital	
Cost of testing whether the asset is functioning properly																
Professional Fees																
Fleet Costs	\$	758,816	\$	858,936	\$	971,570	\$	898,799	\$	849,760	\$	1,021,000	\$ 1,038,400	Yes	Directly attributable to labour costs charged to capital	
Costs of opening a new facility																
Cost of introducing a new product or service (including costs of advertising and promotional activities)																
Cost of conducting business in a new location or with a new class of customer (including costs of staff training)																
Administration and other general overhead costs	\$	1,880,863	\$	2,267,788	\$	2,519,573	\$	1,999,476	\$	1,740,180	\$	1,799,300	\$ 1,820,600	Yes	Directly attributable to labour costs charged to capital	
Insert description of additional item(s) and new rows if needed																
Total Capitalized OM&A (A)	\$	4,735,436	\$	5,594,954	\$	6,295,005	\$	5,343,477	\$	4,868,806	\$	5,324,000	\$ 5,403,500			
% of Capitalized OM&A (=A/B)	ı	22%	1	26%		27%		23%		20%	<u> </u>	21%	20%			

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# Appendix 2-N Shared Services and Corporate Cost Allocation <sup>1</sup>

Year: <u>202</u>

#### **Shared Services**

	Name of Company		Drieine		Cost for the
		Service Offered	Pricing Methodology	Price for the Service	
From	То		methodology	\$	\$
KWHI	KESI	Board of Directors	Actual cost	3,700	3,700
		Streetlight			
KWHI	KESI	Maintenance	Actual cost	293,300	293,300

# **Corporate Cost Allocation**

Name of Company			Pricing	% of Corporate	Amount	
		Service Offered	Methodology	Costs Allocated	Allocated	
From	То		moniodology	%	\$	
		Accounting				
KWHI	KPC	Services	Estimated actual	1.62%	12,000	
		Accounting				
KWHI	KESI	Services	Estimated actual	0.13%	1,000	
					·	

Year: <u>2019</u>

# **Shared Services**

Name of Company			Pricing		Cost for the
		Service Offered	Methodology	Price for the Service	Service
From	То		ccuc.cg,	\$	\$
KWHI	KESI	Board of Directors	Actual cost	3,600	3,600
		Streetlight			
KWHI	KESI	Maintenance	Actual cost	290,400	290,400

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# Appendix 2-N Shared Services and Corporate Cost Allocation <sup>1</sup>

# **Corporate Cost Allocation**

	Name of Company		Duiniu u	% of Corporate	Amount Allocated \$	
		Service Offered	Pricing Methodology	Costs Allocated		
From	То		Methodology	%		
		Accounting				
KWHI	KPC	Services	Estimated actual	1.65%	11,800	
		Accounting				
KWHI	KESI	Services	Estimated actual	0.14%	1,000	

Year: <u>2018</u>

# **Shared Services**

Name of Company			Driging		Cost for the	
		Service Offered	Pricing Methodology	Price for the Service	Service	
From	То			\$	\$	
KWHI	KESI	Board of Directors	Actual cost	3,500	3,500	
KWHI	KESI	Streetlight Maintenance	Actual cost	287,483	287,483	

# **Corporate Cost Allocation**

	Name of Company		Pricing	% of Corporate	Amount Allocated \$	
		Service Offered	Methodology	Costs Allocated		
rom	То		Methodology	%		
		Accounting				
KWHI	KPC	Services	Estimated actual	1.85%	10,800	
		Accounting				
KWHI	KESI	Services	Estimated actual	0.17%	1,000	

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# Appendix 2-N Shared Services and Corporate Cost Allocation <sup>1</sup>

Year: <u>2017</u>

#### **Shared Services**

Name of Company			Deinima		Cost for the
_		Service Offered	Pricing Methodology	Price for the Service	Service
From	То			\$	\$
KWHI	KESI	Board of Directors	Actual cost	3,500	3,500
		Streetlight			
KWHI	KESI	Maintenance	Actual cost	469,142	469,142

# **Corporate Cost Allocation**

Name of Company			Deining	% of Corporate	Amount
		Service Offered	Pricing Methodology	Costs Allocated	Allocated
From	То		Methodology	%	\$
		Accounting			
KWHI	KPC	Services	Estimated actual	1.76%	10,800
		Accounting			
KWHI	KESI	Services	Estimated actual	0.16%	1,000

Year: <u>2016</u>

# **Shared Services**

Name of Company			Dulata a		Cost for the
		Service Offered	Pricing Methodology	Price for the Service	
From	То		moundadingy	\$	\$
		Streetlight			
KWHI	City of Kitchener	Maintenance	Actual cost	350,053	350,053
	·	Streetlight			
KWHI	Township of Wilmot	Maintenance	Actual cost	12,412	12,412

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# Appendix 2-N Shared Services and Corporate Cost Allocation <sup>1</sup>

# **Corporate Cost Allocation**

Name of Company			Pricing	% of Corporate	Amount
	Sarvica ()ttarad	Methodology	Costs Allocated	Allocated	
From	То		moundadingy	%	\$
		Accounting			
KWHI	KPC	Services	Estimated actual	1.7%	\$ 10,800

Year: <u>2015</u>

# **Shared Services**

Name of Company			Deining		Cost for the
		Service Offered	Pricing Methodology	Price for the Service	
From	То		Methodology	\$	\$
		Streetlight			
KWHI	City of Kitchener	Maintenance	Actual cost	435,604	435,604
		Streetlight			
KWHI	Township of Wilmot	Maintenance	Actual cost	12,313	12,313

# **Corporate Cost Allocation**

Name of Company			Pricing	% of Corporate	Amount
		Service Offered	Methodology	Costs Allocated	Allocated
From	То		•	%	\$
		Accounting			
KWHI	KPC	Services	Estimated actual	1.7%	10,800.0

File Number:	EB-2019-0049
Exhibit:	
Tab:	
Schedule:	
Page:	
Date:	

# Appendix 2-N Shared Services and Corporate Cost Allocation <sup>1</sup>

Year: <u>2014</u>

#### **Shared Services**

Name of Company			Dulata a		Cost for the
From	То	Service Offered	Pricing Methodology	Price for the Service	
		Streetlight		•	
KWHI	City of Kitchener	Maintenance	Actual cost	355,766	355,766
		Streetlight			
KWHI	Township of Wilmot	Maintenance	Actual cost	12,194	12,194

#### **Corporate Cost Allocation**

	Name of Company		Pricing	% of Corporate	Amount
		Service Offered	Methodology	Costs Allocated	Allocated
From	То		moniousiogy	%	\$
		Accounting			
KWHI	KPC	Services	Estimated actual	1.5%	10,800
					·

#### Note:

1 This appendix must be completed in relation to each service provided or received for the Historical (actuals), Bridge and Test years. The required information includes:

#### Type of Service:

Services such as billing, accounting, payroll, etc. The applicant must identify any costs related to the Board of Directors of the parent company that are allocated to the applicant.

#### Pricing Methodology:

Pricing Methodology includes approaches such as cost-base, market-base, tendering, etc. The applicant must provide evidence demonstrating the pricing methodology used. The applicant must also provide a description of why that pricing methodology was chosen, whether or not it is in conformity with ARC, and why it is appropriate.

#### % Allocation:

The applicant must provide the percentage of the costs allocated to the entity for the service being offered. The Applicant must also provide a description of the allocator and why it is an appropriate allocator.

File Number:	EB-2019-0049
Exhibit:	
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# Appendix 2-M Regulatory Cost Schedule

	Regulatory Cost Category	USoA Account	USoA Account Balance	Ye	t Rebasing ear (2014 Board oproved)	Υ	st Rebasing 'ear (2014 Actual)	ost Current ctuals Year 2018	2	019 Bridge Year	Annual % Change	20	020 Test Year	Annual % Change
	(A)	(B)	(C)		(D)		(E)	(F)		(G)	(H)=[(G)-(F)]/(F)		(I)	(J) = [(I)-(G)]/(G)
	Regulatory Costs (Ongoing)													
1	OEB Annual Assessment	5655		\$	237,500	\$	247,241	\$ 236,695	\$	237,500	0.34%	\$	421,700	77.56%
2	OEB Section 30 Costs (OEB-initiated)	5655		\$	17,000	\$	7,256	\$ 7,914	\$	30,000	279.08%	\$	30,000	0.00%
3	Expert Witness costs for regulatory matters	5655												
4	Legal costs for regulatory matters	5655						\$ 24,564	\$	5,000	-79.65%	\$	5,000	0.00%
5	Consultants' costs for regulatory matters	5655		\$	40,800	\$	500	\$ 6,746			-100.00%	\$	10,000	
6	Operating expenses associated with staff	5655		\$	333,700	\$	319,028	\$ 350,166	\$	421,300	20.31%	\$	430,900	2.28%
	resources allocated to regulatory matters													
7	Operating expenses associated with other	5655		\$	50,600	\$	35,475	\$ 32,743			-100.00%	\$	22,200	
	resources allocated to regulatory matters <sup>1</sup>					·		·				·	-	
8	Other regulatory agency fees or assessments	5655		\$	800	\$	800	\$ 800	\$	800	0.00%	\$	800	0.00%
9	Any other costs for regulatory matters (please	5655												
	define)													
10	Intervenor costs	5655		\$	17,500									
11	Include other items in green cells, as applicable	5655												
12		5655												
13		5655												
14		5655												
15		5655												
16		5655												
17		5655												
18		5655												
19		5655												
20		5655												
	Regulatory Costs (One-Time)													
1	Expert Witness costs	5655												
2	Legal costs	5655				\$	95,476					\$	150,000	
3	Consultants' costs	5655		\$	107,000	\$	40,843					\$	348,000	
4	Incremental operating expenses associated with	5655		\$	67,000	\$	11,368					\$	50,000	
	staff resources allocated to this application.					-	•							
5	Incremental operating expenses associated with	5655		\$	28,400	\$	12,235					\$	12,000	
	other resources allocated to this application. 1												·	
6	Intervenor costs	5655		\$	70,000	\$	103.063					\$	110.000	
7	OEB Section 30 Costs (application-related)	5655		Ψ	70,000	Ψ	100,000					\$	25,000	
8	Include other items in green cells, as applicable	5655										Ψ	20,000	
9	Other regulatory agency fees or assessments	5655				\$	19,722					\$	55,000	
10	other regulatory agency rees or assessments	3033				Ψ	10,122					Ψ	33,000	
11														
12														
13														
14														
15														
1	Sub-total - Ongoing Costs <sup>2</sup>		\$ -	\$	697,900	\$	610,300	\$ 659,628	\$	694,600	5.30%	4	920,600	32.54%
								059,020	_	034,000	5.30%	9 6	750,000	32.34%
2	Sub-total - One-time Costs 3		Ÿ	\$	272,400	\$	282,707	-	\$	-		9	_	
3	Total		\$ -	\$	970,300	\$	893,007	\$ 659,628	\$	694,600	5.30%	\$	1,070,600	54.13%

Application-Related One-Time Costs	Total
Total One-Time Costs Related to Application to be	
Amortized over IRM Period	\$ 750,000
1/5 of Total One-Time Costs	150000

#### Notes:

- <sup>1</sup> Please identify the resources involved.
- Sum of all one-time costs.
   Sum of all one-time costs.

# Appendix 2-C Depreciation and Amortization Expense

This appendix is to be completed in conjunction with the accounting instructions in Appendix 2-B

Scenario that applies	Applicable Years and Accounting Standard	Year Reflected in Schedule Below	Accounting Standard Reflected in Schedule Below
	This appendix must be duplicated and completed for the years 2012 to 2018. The appendix for 2012 is to be completed under CGAAP (prior to changes in depreciation policies). The appendix for 2012 to 2014 must be completed under Revised CGAAP (after changes in depreciation policies). The appendix for 2014 to 2018 is to be completed under MIFRS (2014 if changes to MIFRS are material).		
	This appendix must be duplicated and completed for the years 2013 to 2018. The appendix for 2013 is to be completed under CGAAP (prior to changes in depreciation policies). The appendix for 2013 to 2014 must be completed under Revised CGAAP (after changes in depreciation policies). The appendix for 2014 to 2018 is to be completed under MIFRS (2014 if changes to MIFRS are material).		
Already rebased with depreciation policy changes in a prior rate application	This appendix must be completed for 2014 to 2018. The appendix for 2014 is to be completed under Revised CGAAP (after changes in depreciation policies). The appendix for 2014 to 2018 is to be completed under MIFRS (2014 if changes to MIFRS are material).	2014	MIFRS

2014					Book Values					0								
Account	Description	Opening Net Book Value of Existing Assets as at Date of Policy Change (Jan. 1) <sup>1</sup>	Less Fully Depreciated <sup>7</sup>	Net Amount of Existing Assets Before Policy Change to be Depreciated	Opening Gross Book Value of Assets Acquired After Policy Change <sup>2</sup>	Less Fully Depreciated <sup>8</sup>	Net Amount of Assets Acquired After Policy Change to be Depreciated	Current Year Additions	Average Remaining Life of Assets Existing Before Policy Change <sup>3</sup>	Depreciation Rate Assets Acquired After Policy Change	Life of Assets Acquired After Policy Change <sup>4</sup>	Depreciation Rate on New Additions	Depreciation Expense on Assets Existing Before Policy Change	Depreciation I Depreciation Expense on Assets Acquired After Policy Change	Depreciation Expense on Current Year Additions 5	Total Current Year Depreciation Expense	Depreciation Expense per Appendix 2-BA Fixed Assets, Column J	Variance <sup>6</sup>
		а	b	c = a-b	d	e	f = d- e	a	h	i = 1/h	ı	k = 1/j	I = c/h	m = f/j	n = g*0.5/j	o = l+m+n	р	q = p-o
1611	Computer Software (Formally known as Account	928,634	\$ 484,030		\$ 437,818		\$ 437,818	\$ 288,888	2.25	44.44%	5.00	20.00%	\$ 197,602	\$ 87,564	\$ 28,889	\$ 314,054	\$ 331,209	\$ 17,154
1611	1925) Computer Software (Formally known as Account	,			, , , , ,	\$ -	\$ -	\$ 88,614		0.00%	3.00	33.33%	\$ -	•	\$ 14,769	\$ 14,769	\$ 86,741	\$ 71,972
	1925) Computer Software (Formally known as Account			-		·	*						•	Φ -	φ 14,705		\$ 00,741	
1611	1925) - Smart Meters	-		\$ -	\$ 591,890	\$ 518,014	\$ 73,876	\$ 6,791	-	0.00%	3.00	33.33%	\$	\$ 24,625	\$ 1,132	\$ 25,757	\$ 25,445	-\$ 312
1612	Land Rights (Formally known as Account 1906)	12,881		\$ 12,881			\$ -		4.86	20.60%	50.00	2.00%	\$ 2,653		\$ -	\$ 2,653	\$ 2,653	\$ -
1805 1808	Land Buildings Structure	2,339,958 7.099,490		\$ 2,339,958 \$ 7,099,490	\$ 585.080		\$ - \$ 585,080	6	38.08	0.00% 2.63%	50.00	0.00% 2.00%	\$ - \$ 186,429	\$ - \$ 11,702	\$ - \$ -	\$ 198,131	\$ 198.131	\$ - \$ -
1808	Buildings - Structure Buildings - Roof	144,989	\$ 34,742		\$ 505,000		\$ 505,000	\$ -	11.44	8.74%		5.00%	\$ 9,638		s -	\$ 9,638	\$ 12,676	\$ 3,037
1810	Leasehold Improvements	144,303	ψ 54,742	\$ 110,247	Ψ -		\$ -	Ψ -	11.44	0.00%	20.00	0.00%	\$ -	\$ -	\$ -	\$ -	ψ 12,070	\$ -
1815	Transformer Station Equipment >50 kV 50 yrs	15.658.085	\$ 12.312	\$ 15,645,773	\$ 1.531.177		\$ 1,531,177	\$ 423,640	41.16	2.43%	50.00	2.00%	\$ 380,092	-	\$ 4.236	\$ 414.952	\$ 415,251	\$ 299
1815	Transformer Station Equipment >50 kV 40 yrs	24,475,179		\$ 24,475,179	\$ 1,080,100		\$ 1,080,100	\$ 164,079	28.76	3.48%	40.00	2.50%	\$ 851,073		\$ 2,051	\$ 880,127	\$ 880,127	\$ -
1815	Transformer Station Equipment >50 kV 30 yrs			\$ -			\$ -			0.00%		0.00%	\$ -	\$ -	\$ -	\$ -		\$ -
1815	Transformer Station Equipment >50 kV 25 yrs	887,028	\$ 25,692	\$ 861,336	\$ -		\$ -	\$ -	12.07	8.28%	25.00	4.00%	\$ 71,350	\$ -	\$ -	\$ 71,350	\$ 73,478	\$ 2,128
1815	Transformer Station Equipment >50 kV 20 yrs	392,015	\$ 45,826	\$ 346,189	\$ 23,880		\$ 23,880	-\$ 389	9.76	10.24%	20.00	5.00%	\$ 35,455	\$ 1,194		\$ 36,640	\$ 41,333	\$ 4,693
1815	Transformer Station Equipment >50 kV 15 yrs	1,087,574		\$ 1,087,574	\$ 367,520		\$ 367,520	\$ 505,667	8.48	11.79%	15.00	6.67%	\$ 128,268	\$ 24,501	\$ 16,856	\$ 169,625	\$ 169,625	\$ -
1820	Distribution Station Equipment <50 kV 50 yrs	200,427		\$ 200,427	\$ -		\$ -	\$ -	22.74	4.40%		2.00%	\$ 8,813		\$ -	\$ 8,813	\$ 8,813	\$ -
1820	Distribution Station Equipment <50 kV 40 yrs	649,832		\$ 649,832	\$ -		\$ -	\$ -	25.47	3.93%	40.00	2.50%	\$ 25,509			\$ 25,509	\$ 25,509	\$ -
1820	Distribution Station Equipment <50 kV 25 yrs	13,287		\$ 13,287	\$ -		\$ -	\$ -	5.93	16.87%	25.00	4.00%	\$ 2,242	-	\$ -	ψ L,L .L	\$ 2,242	\$ -
1820	Distribution Station Equipment <50 kV 20 yrs	6,078			\$ -		\$ -	\$ -	5.66	17.66%	20.00	5.00%	\$ -	\$ 9.604	\$ -	Ÿ.	\$ 1,074	\$ 1,074
1820 1825	Distribution Station Equipment <50 kV 15 hrs	17,551	\$ 17,551	\$ - \$ -	\$ 144,060		\$ 144,060	\$ 9,576	9.64	10.37%	15.00	6.67% 0.00%	\$ - \$ -	\$ 9,604 \$ -	\$ 319	\$ 9,923	\$ 11,743	\$ 1,820 \$ -
1830	Storage Battery Equipment Poles, Towers & Fixtures	17,028,402		\$ 17,028,402	\$ 4,831,550		\$ - \$ 4,831,550	\$ 2,044,655	32.16	3.11%	40.00	2.50%	\$ 529,490	7	Ψ	\$ 675,837	\$ 681,835	\$ 5,998
1835	Overhead Conductors	14,319,062		\$ 14,319,062	\$ 3,391,666		\$ 3,391,666	\$ 1,108,823	51.16	1.95%	60.00	1.67%	\$ 279,881		\$ 9,240	\$ 345,649	\$ 345,649	\$ 3,330
1835	Overhead Devices	1.591.007		\$ 1,591,007	\$ 419,494		\$ 419,494		30.57	3.27%		2.50%	\$ 52.051		\$ 1.624	\$ 64.162	\$ 64.162	\$ -
1835	Voltage Regulators	163,109		\$ 163,109	\$ -		\$ -	\$ -	20.00	5.00%	30.00	3.33%	\$ 8,155		\$ -	\$ 8,155	\$ 8,155	\$ -
1835	Capacitor Banks	618,096		\$ 618,096	\$ 4,080		\$ 4,080	\$ 89,387	19.80	5.05%		4.00%	\$ 31,224		\$ 1,788		\$ 33,175	\$ -
1840	Underground Conduit	12,527,558		\$ 12,527,558	\$ 4,604,937		\$ 4,604,937	\$ 3,084,780	51.70	1.93%	60.00	1.67%	\$ 242,295	\$ 76,749	\$ 25,707	\$ 344,750	\$ 344,750	\$ -
1845	Underground Conductors & Devices - PILC	414,000		\$ 414,000	\$ 465,861		\$ 465,861	\$ -	58.00	1.72%	60.00	1.67%	\$ 7,138	\$ 7,764	\$ -	\$ 14,902	\$ 14,902	\$ -
1845	Underground Cables	15,726,653		\$ 15,726,653	\$ 3,513,152		\$ 3,513,152	\$ 2,778,593	28.66	3.49%	40.00	2.50%	\$ 548,637	\$ 87,829	\$ 34,732	\$ 671,198	\$ 671,198	\$ -
1845	Underground Devices	1,747,406		\$ 1,747,406	\$ 451,452		\$ 451,452	\$ 317,137	28.66	3.49%		2.50%	\$ 60,960		\$ 3,964	\$ 76,210	\$ 76,210	\$ -
1850	Line Transformers - Overhead	15,713,833	\$ 307,197		\$ 1,548,214		\$ 1,548,214	\$ 825,759	27.98	3.57%	40.00	2.50%	\$ 550,545		\$ 10,322	\$ 599,572	\$ 610,549	\$ 10,977
1850	Line Transformers - Network	5,503		\$ 5,503	\$ 202,577		\$ 202,577	\$ 99,626	9.38	10.66%	40.00	2.50%	\$ 587		. , .	\$ 6,896	\$ 6,896	\$ -
1850	Line Transformers - Vault	497.948		\$ - \$ 497.948	\$ 5,849		\$ 5,849 \$ -	\$ -	23.84	0.00% 4.19%	60.00	1.67%	\$ - \$ 20.885	\$ 97	-	\$ 97	\$ 97	\$ - \$ -
1850 1850	Line Transformers - Roof Line Transformers -Network Protectors	91,592		\$ 497,948	\$ 234,492		\$ 234,492	\$ 81,112	39.50	4.19% 2.53%	30.00 40.00	3.33% 2.50%	,	-	\$ - \$ 1,014	\$ 20,885 \$ 9,195	\$ 20,885 \$ 9,129	-\$ 66
1850	Line Transformers - Padmount	3.991.872		\$ 3,991,872	\$ 234,492 \$ 1.590.190		\$ 1,590,190		39.50	2.72%		2.50%	\$ 2,319 \$ 108,567			\$ 155,210	\$ 9,129	-\$ 113,523
1850	Line Transformers - Submersible	3,195,923		\$ 3,991,072	\$ 1,117,616		\$ 1,117,616	\$ 705.781	24.09	4.15%		3.33%	\$ 132.669		\$ 11.763	\$ 181,686	\$ 54.134	-\$ 113,523
1850	Line Transformers - Foundation	1,427,416		\$ 1,427,416	\$ 580,905		\$ 580,905	\$ 66,370	58.08	1.72%	60.00	1.67%	\$ 24,575		\$ 553	\$ 34,810	\$ 10,839	-\$ 23,971
1855	Services - Overhead	1,887,728		\$ 1,887,728	\$ 1,009,574		\$ 1,009,574	\$ 213,550	52.20	1.92%	60.00	1.67%	\$ 36,164			\$ 54,770	\$ 54,770	\$ -
1855	Services - Underground	22,543,287		\$ 22,543,287	\$ 4,063,210		\$ 4,063,210		31.40	3.18%	40.00	2.50%	\$ 717,938			\$ 842,032	\$ 842,032	\$ -
1860	Commercial Meters	1,327,802	\$ 158,636	\$ 1,169,166	\$ 583,615		\$ 583,615	\$ 311,805	20.97	4.77%	25.00	4.00%	\$ 55,753	\$ 23,345	\$ 6,236	\$ 85,333	\$ 92,898	\$ 7,565
1860	Smart Meters - Non-Qualifying	108,222		\$ 108,222	\$ -		\$ -	\$ 240,153	12.00	8.33%	15.00	6.67%	\$ 9,018		\$ 8,005		\$ 17,023	\$ -
1860	Meters - Renewable Connection			\$ -	\$ -		\$ -	\$ 154,427	-	0.00%		6.67%	\$ -	\$ -	\$ 5,148	\$ 5,148	\$ 32,983	\$ 27,835
1860	Smart Meters			\$ -			\$ -		-	0.00%		6.67%	\$ -	\$ -	\$ -	\$ -		\$ -
1860	Smart Meters	-		\$ -	\$ 12,361,937		\$ 12,361,937	\$ 132,171	-	0.00%	15.00	6.67%	\$ -	\$ 824,129	\$ 4,406	\$ 828,535	\$ 828,535	\$ -
1905	Land	1,395,300 5,262,681		\$ 1,395,300 \$ 5,262,681	\$ - \$ 4.795.255		\$ -	\$ -		0.00%	E0.00	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1908 1908	Buildings & Fixtures - Building Buildings & Fixtures - Roof	5,262,681 1,567,291		\$ 5,262,681 \$ 1,567,291	\$ 4,795,255 \$ 1,504,780		\$ 4,795,255 \$ 1,504,780	\$ 82,660 \$ 724,628	28.71 6.53	3.48% 15.33%	50.00 20.00	2.00% 5.00%	\$ 183,326 \$ 240,192				\$ 280,058 \$ 333,546	\$ - \$ -
1908	Leasehold Improvements	1,507,291		\$ 1,567,291	\$ 1,504,780		\$ 1,504,780	\$ 724,028	6.53	0.00%	20.00	0.00%	\$ 240,192	\$ 75,239	\$ 18,116	\$ -	\$ -	\$ - \$ -
1915	Office Furniture & Equipment (10 years)	340.212	\$ 54.324	-	\$ 187.702		\$ 187,702	\$ 57,713	5.10	19.61%	10.00	10.00%	\$ 56,056		-	\$ 77,712	\$ 70,928	-\$ 6,784
1915	Office Furniture & Equipment (19 years)	0.10,212	÷ 01,024	\$ -	÷ 101,102		\$ -	5,710	3.10	0.00%		20.00%	\$ -	\$ -	\$ -	s -	+ 70,020	\$ -
1920	Computer Equipment - Hardware	350,464		\$ 350,464	\$ 123,375		\$ 123,375	\$ 175,363	2.12		5.00	20.00%	\$ 165,155	\$ 24,675	\$ 17,536	\$ 207,367	\$ 207,367	\$ -
1920	Computer EquipHardware - Smart Meters	-		\$ -	\$ 569,286	\$ 437,864		\$ -	-	0.00%	5.00	20.00%	\$ -	\$ 26,284	\$ -	\$ 26,284	\$ 22,126	-\$ 4,158
1920	Computer EquipHardware(Post Mar. 19/07)	-		\$ -	\$ -		\$ -	\$ -	-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1930	Transportation Equipment	2,781,086		\$ 2,781,086	\$ 2,066,571		\$ 2,066,571	\$ 767,172	7.19	13.90%	11.00	9.09%	\$ 386,688	\$ 187,870	\$ 34,871	\$ 609,430	\$ 609,430	¢ .

Appendix 2-C
Depreciation and Amortization Expense

1935	Stores Equipment	21,484		\$ 21,484	\$ -	\$ -	\$ -	4.55	21.99%	10.00	10.00%	\$ 4,724 \$	-	\$ -	\$ 4,724	\$ 4,724	\$ -
1940	Tools, Shop & Garage Equipment	324,953		\$ 324,953	\$ 140,421	\$ 140,421	\$ 76,230	6.70	14.93%	10.00	10.00%	\$ 48,520 \$	14,042	\$ 3,812	\$ 66,374	\$ 66,374	\$ -
1940	Tools - Smart Meters			\$ -	\$ -	\$ -	\$ -	-	0.00%	10.00	10.00%	\$ - \$	-	\$ -	\$ -	\$ 373	\$ 373
1945	Measurement & Testing Equipment	163,014		\$ 163,014	\$ 105,845	\$ 105,845	\$ 56,975	7.77	12.88%	10.00	10.00%	\$ 20,993 \$	10,585	\$ 2,849	\$ 34,426	\$ 34,426	\$ -
1950	Power Operated Equipment	306,812		\$ 306,812	\$ 54,068	\$ 54,068	\$ 94,765	6.77	14.76%	10.00	10.00%	\$ 45,297 \$	5,407	\$ 4,738	\$ 55,442	\$ 55,442	\$ -
1955	Communications Equipment	58,880		\$ 58,880	\$ 1,251	\$ 1,251	\$ 31,176	6.76	14.80%	10.00	10.00%	\$ 8,715 \$	125	\$ 1,559	\$ 10,399	\$ 10,399	\$ -
1955	Communication Equipment (Smart Meters)			\$ -	\$ 696,896	\$ 696,896	\$ -	-	0.00%	10.00	10.00%	\$ - \$	69,690	\$ -	\$ 69,690	\$ 69,690	\$ 0
1960	Miscellaneous Equipment	40,970		\$ 40,970	\$ 10,150	\$ 10,150	\$ -	3.61	27.74%	5.00	20.00%	\$ 11,363 \$	2,030	\$ -	\$ 13,393	\$ 13,393	\$ -
1975	Load Management Controls Utility Premises			\$ -	\$ -	\$ -	\$ -	-	0.00%		0.00%	\$ - \$	-	\$ -	\$ -	\$ -	\$ -
1980	System Supervisor Equipment	115,075	\$ 91,860	\$ 23,215	\$ -	\$ -	\$ -	6.15	16.26%	10.00	10.00%	\$ 3,775 \$	-	\$ -	\$ 3,775	\$ 4,059	\$ 285
1985	Miscellaneous Fixed Assets			\$ -		\$ -	\$ -	-	0.00%		0.00%	\$ - \$	-	\$ -	\$ -		\$ -

Appendix 2-C
Depreciation and Amortization Expense

1995	Contributions & Grants		\$	-			\$ -		-	0.00%		0.00% \$	- \$	-	\$ -	\$ -		\$ -
1995	Contributed Capital - Poles, Towers & Fixtures	1,626,853	-\$	1,626,853	-\$ 1,146,161		\$ 1,146,161	\$ -	34.50	2.90%	40.00	2.50% -\$	47,155 -\$	28,654		\$ 75,809		
1995	Contributed Capital - Overhead Conductors	1,246,129	-\$	1,246,129	-\$ 969,095		\$ 969,095	\$ -	54.55	1.83%	60.00	1.67% -\$	22,844 -\$	16,152		\$ 38,996	-\$ 38,996	
1995	Contributed Capital - Overhead Devices	138,459	-\$	138,459	-\$ 109,089		\$ 109,089	\$ -	34.39	2.91%	40.00	2.50% -\$	4,026 -\$	2,727	\$ -	\$ 6,753	-\$ 6,753	\$ -
1995	Contributed Capital - Overhead Services	1,195,490	-\$	1,195,490	-\$ 119,872		\$ 119,872	\$ -	40.18	2.49%	60.00	1.67% -\$	29,750 -\$	1,998	\$ -	\$ 31,748	-\$ 31,748	\$ -
1995	Contributed Capital - Underground Trenching & Ductwork	5,566,404	-\$	5,566,404	-\$ 2,609,506		\$ 2,609,506	\$ -	54.02	1.85%	60.00	1.67% -\$	103,051 -\$	43,492	\$ -	\$ 146,543	-\$ 146,543	\$ -
1995	Contributed Capital - Underground Cables	2,292,136	-\$	2,292,136	-\$ 2,370,201		\$ 2,370,201	\$ -	30.81	3.25%	40.00	2.50% -\$	74,387 -\$	59,255	\$ -	\$ 133,642	-\$ 133,642	\$ -
1995	Contributed Capital - Underground Devices	254,682	-\$	254,682	-\$ 167,703		\$ 167,703	\$ -	-	0.00%	40.00	2.50% \$	\$	4,193	\$ -	\$ 4,193	-\$ 4,193	\$ -
1995	Contributed Capital - Overhead Transformer	- 2,734,282	-\$	2,734,282	\$ 169,874		\$ 169,874	\$ -	34.03	2.94%	40.00	2.50% -\$	80,349 \$	4,247	\$ -	\$ 76,102	-\$ 76,102	\$ -
1995	Contributed Capital - Underground Padmount Transformer	- 1,858,357	-\$	1,858,357	-\$ 7,920		\$ 7,920	\$ -	32.33	3.09%	40.00	2.50% -\$	57,473 -\$	198	\$ -	\$ 57,671	-\$ 57,671	\$ -
1995	Contributed Capital -Underground Submersible Transformer	- 1,955,810	-\$	1,955,810	-\$ 675,874		\$ 675,874		25.19	3.97%	30.00	3.33% -\$	77,649 -\$	22,529		\$ 100,178		
1995	Contributed Capital - Underground Services	13,453,846	-\$	13,453,846	-\$ 953,639		\$ 953,639	\$ -	33.74	2.96%	40.00	2.50% -\$	398,729 -\$	23,841	\$ -	\$ 422,570	-\$ 422,570	\$ -
1995	Contributed Capital - Transformer Foundations	798,352	-\$	798,352	-\$ 558,073		\$ 558,073	\$ -	54.11	1.85%	60.00	1.67% -\$	14,753 -\$	9,301	\$ -	\$ 24,054	-\$ 24,054	\$ -
1995	Contributed Capital - Meters	166,183	-\$	166,183	-\$ 132,547		\$ 132,547	\$ -	6.15	16.25%	15.00	6.67% -\$	27,003 -\$	8,836	\$ -	\$ 35,839	-\$ 35,839	\$ -
	Contributed Capital - Meters SOLAR	-	\$	-	-\$ 152,011	-	\$ 152,011	\$ -	-	0.00%	15.00	6.67% \$	\$	10,134	\$ -	\$ 10,134	-\$ 10,134	\$ -
1995	Contributed Capital - OEB Clearing	68,538	\$	68,538	\$ 259,328		\$ 259,328	\$ -	- 10.00	-10.00%	15.00	6.67% -\$	6,854 \$	17,289	\$ -	\$ 10,435	\$ 10,435	\$ -
2440	Deferred Revenue		\$	-			\$ -		-	0.00%		0.00% \$	- \$	-	\$ -	\$ -		\$ -
2440	Contributed Capital - Poles, Towers & Fixtures	-	\$	-			\$ -	-\$ 480,870	-	0.00%	40.00	2.50% \$	- \$		\$ 6,011	\$ 6,011	-\$ 6,011	\$ -
2440	Contributed Capital - Overhead Conductors	-	\$	-			\$ -	-\$ 311,681	-	0.00%	60.00	1.67% \$	- \$		\$ 2,597	\$ 2,597	-\$ 2,597	\$ -
2440	Contributed Capital - Overhead Devices	-	\$	-			\$ -	-\$ 34,631	-	0.00%	40.00	2.50% \$	- \$		\$ 433	\$ 433	-\$ 433	\$ -
2440	Contributed Capital - Overhead Services	-	\$	-			\$ -	-\$ 26,848	-	0.00%	60.00	1.67% \$	- \$		\$ 224	\$ 224	-\$ 224	\$ -
2440	Contributed Capital - Underground Trenching & Ductwork	-	\$	-			\$ -	-\$ 1,815,028	-	0.00%	60.00	1.67% \$	- \$		\$ 15,125	\$ 15,125	-\$ 15,125	\$ -
2440	Contributed Capital - Underground Cables	-	\$	-			\$ -	-\$ 1,714,066	-	0.00%	40.00	2.50% \$	- \$		\$ 21,426	\$ 21,426	-\$ 21,426	\$ -
2440	Contributed Capital - Underground Devices	-	\$	-			\$ -	-\$ 190,357	-	0.00%	40.00	2.50% \$	- \$		\$ 2,379	\$ 2,379	-\$ 2,379	\$ -
2440	Contributed Capital - Overhead Transformer	-	\$	-			\$ -	-\$ 24,194	-	0.00%	40.00	2.50% \$	- \$		\$ 302	\$ 302	-\$ 302	\$ -
2440	Contributed Capital - Underground Padmount Transformer	-	\$	-			\$ -	-\$ 50,168	-	0.00%	40.00	2.50% \$	- \$		\$ 627	\$ 627	-\$ 627	\$ -
2440	Contributed Capital -Underground Submersible Transformer	-	\$	-			\$ -	-\$ 328,568	-	0.00%	30.00	3.33% \$	- \$		\$ 5,476	\$ 5,476	-\$ 5,476	\$ -
2440	Contributed Capital - Underground Services	-	\$	-			\$ -	-\$ 1,019,308	-	0.00%	40.00	2.50% \$	- \$		\$ 12,741	\$ 12,741	-\$ 12,741	\$ -
2440	Contributed Capital - Transformer Foundations	-	\$	-			\$ -	-\$ 119,509	-	0.00%	60.00	1.67% \$	- \$		\$ 996	\$ 996	-\$ 996	\$ -
2440	Contributed Capital - Meters	-	\$	-			\$ -	-\$ 44,356	-	0.00%	15.00	6.67% \$	- \$		\$ 1,479	\$ 1,479	-\$ 1,479	\$ -
2440	Contributed Capital - Meters Solar	-	\$	-			\$ -	-\$ 152,348	-	0.00%	15.00	6.67% \$	- \$		\$ 5,078	\$ 5,078	-\$ 5,078	\$ -
2440	Contributed Capital - OEB Clearing	-	\$	-			\$ -	-\$ 243,274	-	0.00%	15.00	6.67% \$	- \$		\$ 8,109	\$ 8,109	-\$ 8,109	\$ -
2440	Meters - Renewable Connection - Direct Benefit	-	\$	-			\$ -	-\$ 143,107	-	0.00%	15.00	6.67% \$	- \$		\$ 4,770	\$ 4,770	-\$ 22,654	-\$ 17,884
			\$	-			\$ -			0.00%		0.00% \$	- \$	-	\$ -	\$ -		\$ -
	Total	\$ 148,349,204	\$ 1,238,248 \$	147,110,956	\$ 46,455,008	\$ 955,878	\$ 45,499,130	\$ 11,591,504				\$	5,548,758 \$	2,011,559	\$ 250,148	\$ 7,810,465	\$ 7,671,936	-\$ 138,530

Appendix 2-C
Depreciation and Amortization Expense

2015					Book Values					Service	Lives			Depreciation	Expense			
Account	Description	Opening Net Book Value of Existing Assets as at Date of Policy Change (Jan. 1) <sup>1</sup>	Less Fully Depreciated <sup>7</sup>	Net Amount of Existing Assets Before Policy Change to be Depreciated	Opening Gross Book Value of Assets Acquired After Policy Change <sup>2</sup>	Less Fully Depreciated <sup>8</sup>	Net Amount of Assets Acquired After Policy Change to be Depreciated		Average Remaining Life of Assets Existing Before Policy Change <sup>3</sup>	Depreciation Rate Assets Acquired After Policy Change	Life of Assets Acquired After Policy Change <sup>4</sup>	Depreciation Rate on New Additions	Depreciation Expense on Assets Existing Before Policy Change	Depreciation Expense on Assets Acquired After Policy Change	Depreciation Expense on Current Year Additions <sup>5</sup>	Total Current Year Depreciation Expense	Depreciation Expense per Appendix 2-BA Fixed Assets, Column J	Variance <sup>6</sup>
4044	Computer Software (Formally known as Account	a	b	c = a-b	d 700 700	e	f = d- e	g # 500,000	h	i = 1/h	j	k = 1/j	I = c/h	m = f/j	n = g*0.5/j	o = I+m+n	p	q = p-o
1611	1925)	928,634	\$ 706,332	\$ 222,302	\$ 726,706	\$ 134,165	\$ 592,541	\$ 523,099	2.25	44.44%	5.00	20.00%	\$ 98,801	\$ 118,508	\$ 52,310	\$ 269,619	\$ 264,294	-\$ 5,325
1611	Computer Software (Formally known as Account 1925)			\$ -	\$ 88,614	\$ 79,996	\$ 8,618		-	0.00%	3.00	33.33%	\$ -	\$ 2,873	\$ -	\$ 2,873		-\$ 2,873
1611	Computer Software (Formally known as Account 1925) - Smart Meters	-	\$ -	\$ -	\$ 598,681	\$ 558,314	\$ 40,367	\$ -	-	0.00%	3.00	33.33%	\$ -	\$ 13,456	\$ -	\$ 13,456	\$ 9,644	-\$ 3,812
1612	Land Rights (Formally known as Account 1906)	12,881	Ŧ	\$ 12,881	\$ -	\$ -	\$ -		4.86	20.60%	50.00	2.00%	\$ 2,653		\$ -	\$ 2,653	\$ 2,653	\$ -
1805 1808	Land Buildings - Structure	2,339,958 7,099,490		\$ 2,339,958 \$ 7,099,490	\$ - \$ 585,080	\$ - \$ -	\$ - \$ 585,080	-\$ 121,526	38.08	0.00% 2.63%		0.00% 2.00%	\$ - \$ 186,429	\$ - \$ 11,702	7	\$ - \$ 196,916	\$ 199,177	\$ - \$ 2,261
1808	Buildings - Roof	144,989			\$ -	\$ -	\$ -	-\$ 2,480	11.44	8.74%		5.00%	\$ 9,344		-\$ 62		\$ 11,872	
1810	Leasehold Improvements		\$ -	\$ -	\$ -	\$ -	\$ -		-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	_	\$ -
1815 1815	Transformer Station Equipment >50 kV 50 yrs  Transformer Station Equipment >50 kV 40 yrs	15,658,085 24,475,179		\$ 15,645,773 \$ 24,475,179	\$ 1,954,817 \$ 1,244,179	\$ - \$ -	\$ 1,954,817 \$ 1,244,179	-\$ 452,443 \$ -	41.16 28.76	2.43% 3.48%	50.00 40.00	2.00% 2.50%	\$ 380,092 \$ 851.073			\$ 414,663 \$ 882,178	\$ 414,963 \$ 882,178	\$ 299 \$ -
1815	Transformer Station Equipment >50 kV 40 yrs	24,475,175	\$ -	\$ -	\$ -	\$ -	\$ -	Ψ -	-	0.00%	40.00	0.00%	\$ -	\$ -	\$ -	\$ -	Ψ 002,170	\$ -
1815	Transformer Station Equipment >50 kV 25 yrs	887,028			\$ -	\$ -	\$ -	\$ -	12.07	8.28%	25.00	4.00%	\$ 59,555		\$ -	\$ 59,555	\$ 58,000	-\$ 1,554
1815 1815	Transformer Station Equipment >50 kV 20 yrs Transformer Station Equipment >50 kV 15 yrs	392,015 1,087,574			\$ 23,491 \$ 873,187	\$ - \$ -	\$ 23,491 \$ 873,187	\$ - \$ 144,833	9.76 8.48	10.24% 11.79%	20.00 15.00	5.00% 6.67%	\$ 35,322 \$ 125,082			\$ 36,497 \$ 188,122	\$ 41,142 \$ 187,417	\$ 4,645 -\$ 705
1815	Distribution Station Equipment <50 kV 15 yrs	1,087,574			\$ 873,187	\$ -	\$ -	\$ 144,033	22.74	4.40%	50.00	2.00%	\$ 125,082 \$ 8,813		\$ 4,828	\$ 188,122	\$ 187,417	\$ -
1820	Distribution Station Equipment <50 kV 40 yrs	649,832	\$ -	\$ 649,832	\$ -	\$ -	\$ -	\$ -	25.47	3.93%	40.00	2.50%	\$ 25,509	\$ -	\$ -	\$ 25,509	\$ 25,509	\$ -
1820	Distribution Station Equipment <50 kV 25 yrs	13,287 6.078		\$ 13,287	\$ -	\$ -	\$ -	\$ -	5.93 5.66	16.87% 17.66%	25.00	4.00% 5.00%	\$ 2,242 \$ -	\$ - \$ -	\$ -	\$ 2,242	\$ 1,941 \$ 461	-\$ 301 \$ 461
1820 1820	Distribution Station Equipment <50 kV 20 yrs  Distribution Station Equipment <50 kV 15 hrs	17,551		s -	\$ 153,636	, 9	\$ 153,636	\$ -	9.64	17.66%	20.00 15.00	6.67%	7	\$ 10,242	Ψ	\$ - \$ 10,242	\$ 12,063	\$ 1,820
1825	Storage Battery Equipment	,	\$ -	\$ -	\$ -	\$ -	\$ -	*	-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	* .=,===	\$ -
1830	Poles, Towers & Fixtures	17,028,402		\$ 17,028,402	\$ 6,876,205	\$ -	\$ 6,876,205	\$ 3,374,648	32.16	3.11%		2.50%	\$ 529,490				\$ 731,757	-\$ 11,821
1835 1835	Overhead Conductors Overhead Devices	14,319,062 1,591,007		¥ 1.,0.0,000	\$ 4,500,489 \$ 549,409	\$ - \$ -	\$ 4,500,489 \$ 549,409	\$ 2,501,827 \$ 293,766	51.16 30.57	1.95% 3.27%		1.67% 2.50%	\$ 279,881 \$ 52,051				\$ 375,738 \$ 69,458	\$ -
1835	Voltage Regulators	163,109		\$ 163,109	\$ -	\$ -	\$ -	\$ -	20.00	5.00%		3.33%	\$ 8,155		\$ -	\$ 8,155	\$ 8,155	\$ -
1835	Capacitor Banks	618,096	\$ -	\$ 618,096	\$ 93,467	\$ -	\$ 93,467	\$ 199,837	19.80	5.05%	25.00	4.00%	\$ 31,224				\$ 36,780	-\$ 2,179
1840 1845	Underground Conduit Underground Conductors & Devices - PILC	12,527,558 414,000		\$ 12,527,558 \$ 414.000	\$ 7,689,717 \$ 465,861		\$ 7,689,717 \$ 465.861	\$ 4,356,442 \$ 48,503	51.70 58.00	1.93% 1.72%	60.00	1.67% 1.67%					\$ 406,761 \$ 15,306	\$ - \$ -
1845	Underground Cables	15,726,653		. ,	\$ 6,291,745		\$ 6,291,745		28.66	3.49%		2.50%					\$ 738,899	\$ -
1845	Underground Devices	1,747,406		\$ 1,747,406	\$ 768,589		\$ 768,589		28.66	3.49%		2.50%					\$ 83,997	\$ -
1850	Line Transformers - Overhead	15,713,833			\$ 2,373,973	\$ -	\$ 2,373,973	. ,,	27.98	3.57%	40.00	2.50%	\$ 550,276				\$ 629,798	
1850 1850	Line Transformers - Network Line Transformers - Vault	5,503	\$ - \$ -	\$ 5,503 \$ -	\$ 302,203 \$ 5.849	\$ - \$ -	\$ 302,203 \$ 5.849	\$ 95,759 \$ -	9.38	10.66%	40.00 60.00	2.50% 1.67%	\$ 587 \$ -	\$ 7,555 \$ 97		\$ 9,339 \$ 97	\$ 9,198 \$ 97	-\$ 141 \$ -
1850	Line Transformers - Roof	497,948	•	\$ 497,948	\$ -	\$ -	\$ -	\$ -	23.84	4.19%	30.00	3.33%	\$ 20,885		\$ -	\$ 20,885	\$ 20,683	
1850	Line Transformers -Network Protectors	91,592	7	\$ 91,592	\$ 315,604	\$ -	\$ 315,604	\$ 115,455	39.50	2.53%		2.50%	\$ 2,319	+ .,	+ .,		\$ 11,586	-\$ 66
1850 1850	Line Transformers - Padmount Line Transformers - Submersible	3,991,872 3,195,923		\$ 3,991,872 \$ 3,195,923	\$ 2,141,297 \$ 1,823,397	\$ - \$ -	\$ 2,141,297 \$ 1,823,397	\$ 1,000,402 \$ 745,901	36.77 24.09	2.72% 4.15%		2.50% 3.33%	\$ 108,567 \$ 132,669				\$ 56,125 \$ 83,446	-\$ 118,479 -\$ 122,435
1850	Line Transformers - Foundation	1,427,416		\$ 1,427,416	\$ 647,275	\$ -	\$ 647,275	\$ 228,293	58.08	1.72%		1.67%	\$ 24,575				\$ 14,182	
1855	Services - Overhead	1,887,728		\$ 1,887,728	\$ 1,223,124	\$ -	\$ 1,223,124	\$ 441,553	52.20	1.92%	60.00	1.67%	\$ 36,164			\$ 60,229	\$ 60,229	\$ -
1855 1860	Services - Underground Commercial Meters	22,543,287 1,327,802		\$ 22,543,287 \$ 1,169,166	\$ 5,864,328 \$ 895,420	\$ -	\$ 5,864,328 \$ 895,420	\$ 2,893,603 \$ 87,170	31.40 20.97	3.18% 4.77%	40.00 25.00	2.50% 4.00%	\$ 717,938 \$ 55,753			\$ 900,716 \$ 93,313	\$ 900,716 \$ 97,667	\$ -
1860	Smart Meters - Non-Qualifying	108,222	\$ 150,050	\$ 108,222	\$ 240,153	\$ -	\$ 240,153	Ψ 07,170	12.00	8.33%	15.00	6.67%	\$ 9,018			\$ 25,028	Ψ 37,007	-\$ 25,028
1860	Meters - Renewable Connection			\$ -	\$ 154,427	\$ -	\$ 154,427		-	0.00%	15.00	6.67%	\$ -	\$ 10,295	\$ -	\$ 10,295		-\$ 10,295
1860 1860	Smart Meters Smart Meters		e	\$ -	\$ - \$ 12,494,108	\$ -	\$ - \$ 12,494,108	\$ 156,433	-	0.00%	15.00 15.00	6.67% 6.67%	\$ -	\$ - \$ 832,941	\$ - \$ 5,214	\$ 838,155	\$ 838,155	\$ -
1905	Land	1,395,300	\$ -	\$ 1,395,300	\$ -	\$ -	\$ -	\$ -	-	0.00%	13.00	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1908	Buildings & Fixtures - Building	5,262,681	\$ -	\$ 0,E0E,001	\$ 4,877,915	\$ -	\$ 4,877,915	\$ 32,479	28.71	3.48%	50.00	2.00%	\$ 183,326	Ψ 01,000			\$ 274,582	-\$ 6,627
1908 1910	Buildings & Fixtures - Roof Leasehold Improvements	1,567,291	\$ -	\$ 1,567,291	\$ 2,229,408	\$ - \$ -	\$ 2,229,408	\$ 55,888	6.53	15.33% 0.00%	20.00	5.00%	\$ 240,192 \$	\$ 111,470 \$ -	\$ 1,397	\$ 353,059	\$ 333,884	-\$ 19,175
1910	Office Furniture & Equipment (10 years)	340,212	\$ 54,324	\$ 285,888	\$ 245,415	Ψ	\$ 245,415	\$ 64,368	5.10	19.61%	10.00	10.00%	\$ 56,056	Ÿ	\$ 3,218	\$ 83,816	\$ 67,374	-\$ 16,443
1915	Office Furniture & Equipment (5 years)		\$ -	\$ -	\$ -	\$ -	\$ -		-	0.00%	5.00	20.00%	\$ -	\$ -	\$ -	\$ -		\$ -
1920 1920	Computer Equipment - Hardware	350,464		\$ 264,406	\$ 298,738 \$ 569,286	\$ - \$ 437,864	\$ 298,738 \$ 131,422	\$ 174,117	2.12	47.12% 0.00%		20.00%	7	\$ 59,748 \$ 26,284	·,	\$ 201,760 \$ 26,284	\$ 202,503 \$ 22,126	\$ 743 -\$ 4,158
1920	Computer EquipHardware - Smart Meters  Computer EquipHardware(Post Mar. 19/07)	-	\$ - \$ -	s -	\$ 569,286	\$ 437,864 \$ -	\$ 131,422 \$ -	\$ -	-	0.00%		20.00%		\$ 26,284	\$ -	\$ 26,284	\$ 22,126	-\$ 4,158 \$ -
1930	Transportation Equipment	2,781,086	\$ 3,097		\$ 2,833,743	\$ -	\$ 2,833,743	\$ 482,300	7.19	13.90%	11.00	9.09%	\$ 386,258	\$ 257,613	\$ 21,923	\$ 665,794	\$ 661,498	-\$ 4,295
1935	Stores Equipment	21,484		\$ 21,484	\$ -	\$ -	\$ -	\$ -	4.55	21.99%	10.00	10.00%	\$ 4,724		\$ -	\$ 4,724	\$ 5,711	\$ 987
1940 1940	Tools, Shop & Garage Equipment Tools - Smart Meters	324,953	\$ - \$ -	\$ 324,953 \$ -	\$ 216,651 \$ -	\$ - \$ -	\$ 216,651 \$ -	\$ 67,712 \$ -	6.70	14.93% 0.00%	10.00 10.00	10.00% 10.00%	\$ 48,520 \$	\$ 21,665 \$ -	\$ 3,386	\$ 73,571	\$ 69,390 \$ 373	-\$ 4,181 \$ 373
1945	Measurement & Testing Equipment	163,014			\$ 162,820		\$ 162,820	\$ 18,213	7.77	12.88%	10.00	10.00%	\$ 20,993		\$ 911	\$ 38,185	\$ 37,576	-\$ 609
1950	Power Operated Equipment	306,812		,.	\$ 148,833	•	\$ 148,833	\$ 179,117	6.77	14.76%	10.00	10.00%	\$ 45,297			,	\$ 62,365	
1955 1955	Communications Equipment Communication Equipment (Smart Meters)	58,880	\$ - \$ -		\$ 32,427 \$ 696,896	\$ - \$ -	\$ 32,427 \$ 696,896		6.76	14.80%		10.00% 10.00%	\$ 8,715 \$ -	\$ 3,243 \$ 69,690		\$ 14,743 \$ 69,690	\$ 14,772 \$ 69,690	\$ 29
1960	Miscellaneous Equipment	40,970	Ÿ	\$ 40,970	\$ 10,150	\$ -	\$ 10,150	-	3.61	27.74%	5.00	20.00%	\$ 11,363			\$ 13,393	\$ 2,031	-\$ 11,362
1975	Load Management Controls Utility Premises	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1980	System Supervisor Equipment	115,075		\$ 23,215	\$ -	\$ -	\$ -	\$ -	6.15	16.26%		10.00%	\$ 3,775		\$ -	\$ 3,775	\$ 4,059	\$ 285
1985	Miscellaneous Fixed Assets		\$ -	> -	\$ -	\$ -	<b>&gt;</b> -	<b>5</b> -		0.00%		0.00%	\$ -	\$ -	<b>&gt;</b> -	\$ -		<b>\$</b> -

Appendix 2-C
Depreciation and Amortization Expense

1995	Contributions & Grants		\$	- \$	,	\$ -	\$ -	\$ -		-	0.00%		0.00% \$	- \$	- :	\$ -	\$ -		\$ -
1995	Contributed Capital - Poles, Towers & Fixtures	- 1,626,853	_		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-\$ 1,146,161	\$ -	-\$ 1,146,161	\$ -	34.50	2.90%	40.00	2.50% -\$	47,155 -\$	28,654		,		
1995	Contributed Capital - Overhead Conductors	- 1,246,129		\$	1,246,129	-\$ 969,095	\$ -	-\$ 969,095	•	54.55	1.83%	60.00	1.67% -\$	22,844 -\$	16,152		-\$ 38,996		
1995	Contributed Capital - Overhead Devices	- 138,459	\$	5	138,459	-\$ 109,089	\$ -	-\$ 109,089	\$ -	34.39	2.91%	40.00	2.50% -\$	4,026 -\$	2,727		-\$ 6,753		
1995	Contributed Capital - Overhead Services	- 1,195,490	\$		1,195,490	-\$ 119,872	\$ -	-\$ 119,872	\$ -	40.18	2.49%	60.00	1.67% -\$	29,750 -\$	1,998	\$ -	-\$ 31,748	-\$ 27,445	\$ 4,303
1995	Contributed Capital - Underground Trenching & Ductwork	- 5,566,404			5,566,404	-\$ 2,609,506	\$ -	-\$ 2,609,506	\$ -	54.02	1.85%	60.00	1.67% -\$	103,051 -\$	43,492		-\$ 146,543		
1995	Contributed Capital - Underground Cables	- 2,292,136	\$		2,292,136	-\$ 2,370,201	\$ -	-\$ 2,370,201	\$ -	30.81	3.25%	40.00	2.50% -\$	74,387 -\$	59,255	- 4	-\$ 133,642	-\$ 126,452	\$ 7,190
1995	Contributed Capital - Underground Devices	- 254,682	\$		254,682	-\$ 167,703	\$ -	-\$ 167,703	\$ -	-	0.00%	40.00	2.50% \$	\$	4,193	- 4	-\$ 4,193	-\$ 11,693	-\$ 7,500
1995	Contributed Capital - Overhead Transformer	- 2,734,282	\$	5	2,734,282	\$ 169,874	\$ -	\$ 169,874	\$ -	34.03	2.94%	40.00	2.50% -\$	80,349 \$	4,247	\$ -	-\$ 76,102	-\$ 81,825	-\$ 5,723
1995	Contributed Capital - Underground Padmount Transformer	- 1,858,357	\$		1,858,357	-\$ 7,920	\$ -	-\$ 7,920	\$ -	32.33	3.09%	40.00	2.50% -\$	57,473 -\$	198	-	-\$ 57,671	-\$ 64,413	-\$ 6,742
1995	Contributed Capital -Underground Submersible Transformer	- 1,955,810	_		1,955,810	-\$ 675,874	\$ -	-\$ 675,874	L .	25.19	3.97%	30.00	3.33% -\$	77,649 -\$	22,529	<b>.</b>	-\$ 100,178		
1995	Contributed Capital - Underground Services	- 13,453,846	\$		13,453,846	-\$ 953,639	\$ -	-\$ 953,639	\$ -	33.74	2.96%	40.00	2.50% -\$	398,729 -\$	23,841	\$ -	-\$ 422,570	-\$ 456,306	-\$ 33,736
1995	Contributed Capital - Transformer Foundations	- 798,352	\$		798,352	-\$ 558,073	\$ -	-\$ 558,073	\$ -	54.11	1.85%	60.00	1.67% -\$	14,753 -\$	9,301	\$ -	-\$ 24,054	-\$ 24,054	\$ -
1995	Contributed Capital - Meters	- 166,183	\$		166,183	-\$ 132,547	\$ -	-\$ 132,547	\$ -	6.15	16.25%	15.00	6.67% -\$	27,003 -\$	8,836	- 4	-\$ 35,839	-\$ 26,572	
	Contributed Capital - Meters SOLAR	-	\$	- 5	-	-\$ 152,011	\$ -	-\$ 152,011	\$ -	-	0.00%	15.00	6.67% \$	\$	10,134	- 4	-\$ 10,134	-\$ 13,644	-\$ 3,509
1995	Contributed Capital - OEB Clearing	68,538	\$	- 5	68,538	\$ 259,328	\$ -	\$ 259,328	\$ -	- 10.00	-10.00%	15.00	6.67% -\$	6,854 \$	17,289	- 4	\$ 10,435	\$ 18,682	\$ 8,247
2440	Deferred Revenue		\$	- \$	-	\$ -	\$ -	\$ -		-	0.00%		0.00% \$	- \$	- :	- 4	\$ -		\$ -
2440	Contributed Capital - Poles, Towers & Fixtures	-	\$	- 5	-	-\$ 480,870	\$ -	-\$ 480,870	-\$ 1,357,297	-	0.00%	40.00	2.50% \$	\$	12,022 -	\$ 16,966	-\$ 28,988	-\$ 28,988	\$ -
2440	Contributed Capital - Overhead Conductors	-	\$	- 5	-	-\$ 311,681	\$ -	-\$ 311,681	-\$ 1,127,219	-	0.00%	60.00	1.67% \$	\$	5,195 -	\$ 9,393	-\$ 14,588	-\$ 14,588	\$ -
2440	Contributed Capital - Overhead Devices	-	\$	- \$	-	-\$ 34,631	\$ -	-\$ 34,631	-\$ 125,246	-	0.00%	40.00	2.50% \$	\$	866 -	1,566	-\$ 2,431	-\$ 2,431	\$ -
2440	Contributed Capital - Overhead Services	-	\$	- 5	-	-\$ 26,848	\$ -	-\$ 26,848	-\$ 175,586	-	0.00%	60.00	1.67% \$	\$	447 -	1,463	-\$ 1,911	-\$ 1,911	\$ -
2440	Contributed Capital - Underground Trenching & Ductwork	-	\$	-	-	-\$ 1,815,028	\$ -	-\$ 1,815,028	-\$ 3,410,836	-	0.00%	60.00	1.67% \$	\$	30,250 -	\$ 28,424	-\$ 58,674		
2440	Contributed Capital - Underground Cables	-	\$	- \$	-	-\$ 1,714,066	\$ -	-\$ 1,714,066	-\$ 1,216,363	-	0.00%	40.00	2.50% \$	\$	42,852	\$ 15,205	-\$ 58,056	-\$ 58,056	\$ -
2440	Contributed Capital - Underground Devices	-	\$	- 5	-	-\$ 190,357	\$ -	-\$ 190,357	-\$ 135,418	-	0.00%	40.00	2.50% \$	\$	4,759 -	1,693	-\$ 6,452	-\$ 6,452	\$ -
2440	Contributed Capital - Overhead Transformer	-	\$	- \$	-	-\$ 24,194	\$ -	-\$ 24,194	-\$ 9,183	-	0.00%	40.00	2.50% \$	\$	605 -	\$ 115	-\$ 720	-\$ 720	\$ -
2440	Contributed Capital - Underground Padmount Transformer	-	\$	-	-	-\$ 50,168	\$ -	-\$ 50,168	-\$ 134,178	-	0.00%	40.00	2.50% \$	\$	1,254 -	\$ 1,677	-\$ 2,931	-\$ 2,931	\$ -
2440	Contributed Capital -Underground Submersible Transformer	-	\$	- 5	-	-\$ 328,568	\$ -	-\$ 328,568		-	0.00%	30.00	3.33% \$	\$	10,952 -		-\$ 21,039		\$ -
2440	Contributed Capital - Underground Services	-	\$	- 5	-	-\$ 1,019,308	\$ -	-\$ 1,019,308	-\$ 879,364	-	0.00%	40.00	2.50% \$	\$	25,483	\$ 10,992	-\$ 36,475	-\$ 36,475	\$ -
2440	Contributed Capital - Transformer Foundations	-	\$	- 5	-	-\$ 119,509	\$ -	-\$ 119,509	-\$ 250,622	-	0.00%	60.00	1.67% \$	\$	1,992 -	\$ 2,089	-\$ 4,080	-\$ 4,173	-\$ 93
2440	Contributed Capital - Meters	-	\$	- 5	-	-\$ 44,356	\$ -	-\$ 44,356	-\$ 50,223	-	0.00%	15.00	6.67% \$	\$	2,957 -	1,674	-\$ 4,631	-\$ 4,631	\$ -
2440	Contributed Capital - Meters Solar	-	\$	- 5	-	-\$ 152,348	\$ -	-\$ 152,348	-\$ 117,859	-	0.00%	15.00	6.67% \$	\$	10,157 -	\$ 3,929	-\$ 14,085	-\$ 14,085	\$ -
2440	Contributed Capital - OEB Clearing	-	\$	- 5	-	-\$ 243,274	\$ -	-\$ 243,274	\$ -	-	0.00%	15.00	6.67% \$	\$	16,218	\$ -	-\$ 16,218	-\$ 16,218	\$ -
2440	Meters - Renewable Connection - Direct Benefit	-	\$	- 5	-	-\$ 143,107	\$ -	-\$ 143,107	\$ 134,602	-	0.00%	15.00	6.67% \$	\$	9,540	\$ 4,487	-\$ 5,054	\$ 21,295	\$ 26,348
				9	-			\$ -			0.00%		0.00% \$	- \$	-	\$ -	\$ -		\$ -
	Total	\$ 148,349,204	\$ 1	1,731,302	146,617,902	\$ 58,046,512	\$ 1,210,339	\$ 56,836,173	\$ 12,294,573				\$	5,393,295 \$	2,444,923	\$ 244,478	\$ 8,082,696	\$ 7,704,252	-\$ 378,444

Appendix 2-C
Depreciation and Amortization Expense

2016					Book Values					Service	Lives			Depreciation	Expense		]	
Account	Description	Opening Net Book Value of Existing Assets as at Date of Policy Change (Jan. 1) <sup>1</sup>	Less Fully Depreciated <sup>7</sup>	Net Amount of Existing Assets Before Policy Change to be Depreciated c = a-b	Opening Gross Book Value of Assets Acquired After Policy Change <sup>2</sup>	Less Fully Depreciated <sup>8</sup>	Net Amount of Assets Acquired After Policy Change to be Depreciated f = d-e	Current Year Additions	Average Remaining Life of Assets Existing Before Policy Change <sup>3</sup>	Depreciation Rate Assets Acquired After Policy Change i = 1/h	Life of Assets Acquired After Policy Change <sup>4</sup>	Depreciation Rate on New Additions	Depreciation Expense on Assets Existing Before Policy Change	Depreciation Expense on Assets Acquired After Policy Change m = f/j		Total Current Year Depreciation Expense	Depreciation Expense per Appendix 2-BA Fixed Assets, Column J	Variance <sup>6</sup>
1611	Computer Software (Formally known as Account	928,634	\$ 706,332	\$ 222,302	\$ 1,249,805	\$ 135,165	\$ 1,114,640	\$ 710,078	2.25		5.00	20.00%	\$ 98,801	\$ 222,928	n = g*0.5/j \$ 71,008	\$ 392,737	\$ 390,186	-\$ 2,551
	1925) Computer Software (Formally known as Account	920,034	φ 700,332	9 222,302				\$ 710,078	2.23								\$ 390,100	
1611	1925) Computer Software (Formally known as Account			\$ -	\$ 88,614	\$ 79,996	\$ 8,618		-	0.00%	3.00	33.33%	\$ -	\$ 2,873	\$ -	\$ 2,873		-\$ 2,873
1611	1925) - Smart Meters	-	\$ -	\$ -	\$ 598,681	\$ 598,681	\$ -	\$ -	-	0.00%	3.00	33.33%	\$ -	\$ -	\$ -	\$ -	\$ 7,629	\$ 7,629
1612 1805	Land Rights (Formally known as Account 1906)  Land	12,881 2,339,958		\$ 12,881 \$ 2,339,958	\$ - :	\$ - \$ -	\$ - \$ -		4.86	20.60%		2.00%	\$ 2,653 \$ -	\$ - \$ -	\$ - \$ -	\$ 2,653 \$ -	\$ 2,269	-\$ 384 \$ -
	Buildings - Structure	7,099,490		\$ 7,099,490	\$ 463,554	\$ -	\$ 463,554	\$ -	38.08			2.00%	\$ 186,429	\$ 9,271	\$ -	\$ 195,700	\$ 200,222	\$ 4,521
	Buildings - Roof	144,989	\$ 47,270	\$ 97,719	-\$ 2,480		-\$ 2,480	\$ -	11.44			5.00%	\$ 8,543	-\$ 124	\$ -	\$ 8,419	\$ 10,073	\$ 1,654
1810 1815	Leasehold Improvements  Transformer Station Equipment >50 kV 50 yrs	15,658,085	\$ - \$ 12,312	\$ 15.645.773	\$ 1,502,374	\$ - \$ -	\$ - \$ 1,502,374	-\$ 32,364	41.16	0.00% 2.43%		0.00% 2.00%	\$ - \$ 380,092	\$ 30,047	-\$ 324	\$ 409,815	\$ 410,477	\$ 661
1815	Transformer Station Equipment >50 kV 40 yrs	24,475,179	\$ -	\$ 24,475,179	\$ 1,244,179	•	\$ 1,244,179		28.76			2.50%	\$ 851,073			\$ 882,178	\$ 882,178	\$ -
1815	Transformer Station Equipment >50 kV 30 yrs	207.000	\$ -	\$ -		\$ -	\$ -	•	-	0.00%	05.00	0.00%	\$ -	\$ -	\$ -	\$ -	A 57.550	\$ -
1815 1815	Transformer Station Equipment >50 kV 25 yrs  Transformer Station Equipment >50 kV 20 yrs	887,028 392,015	\$ 171,854 \$ 66.888	\$ 715,174 \$ 325,127	\$ 23,491	\$ - \$ -	\$ - \$ 23,491	\$ 164,946	12.07 9.76	8.28% 10.24%	25.00	4.00% 5.00%	\$ 59,242 \$ 33,298		\$ 4.124	\$ 59,242 \$ 38,596	\$ 57,553 \$ 40,648	-\$ 1,690 \$ 2,051
1815	Transformer Station Equipment >50 kV 15 yrs	1,087,574	\$ 42,304		\$ 1,018,020	\$ -	\$ 1,018,020	\$ 57,657	8.48	11.79%	15.00	6.67%	\$ 123,278	\$ 67,868	\$ 1,922	\$ 193,068	\$ 185,902	-\$ 7,166
1820	Distribution Station Equipment <50 kV 50 yrs	200,427	\$ -	\$ 200,427	\$ -	\$ -	\$ -	\$ -	22.74		50.00	2.00%	\$ 8,813	\$ -	\$ -	\$ 8,813	\$ 8,813	\$ -
1820 1820	Distribution Station Equipment <50 kV 40 yrs Distribution Station Equipment <50 kV 25 yrs	649,832 13.287	s -	\$ 649,832 \$ 13,287	\$ - :	\$ - \$ -	\$ - \$ -	\$ - \$ -	25.47 5.93		40.00	2.50% 4.00%	\$ 25,509 \$ 2,242	\$ -	\$ - \$ -	\$ 25,509 \$ 2,242	\$ 25,509 \$ 1,575	-\$ 667
1820	Distribution Station Equipment <50 kV 20 yrs	6,078	\$ 6,078		\$ - :	\$ -	\$ -	\$ -	5.66		20.00	5.00%	\$ -	\$ -	\$ -	\$ -	\$ 264	
1820	Distribution Station Equipment <50 kV 15 hrs	17,551	\$ 17,551	\$ -	\$ 153,636	\$ -	\$ 153,636	\$ -	9.64		15.00	6.67%	\$ -	\$ 10,242	\$ -	\$ 10,242	\$ 12,063	\$ 1,820
1825 1830	Storage Battery Equipment Poles, Towers & Fixtures	17,028,402	\$ -	\$ - \$ 17,028,402	\$ 10,250,853	\$ - \$ -	\$ - \$ 10,250,853	\$ 3,525,628	32.16	0.00%	40.00	0.00% 2.50%	\$ 529,490	\$ - \$ 256,271	\$ -	\$ 829,832	\$ 836,577	\$ 6,745
1835	Overhead Conductors	14,319,062	\$ -	\$ 14,319,062	\$ 7,002,316	\$ -	\$ 7,002,316	\$ 2,302,680	51.16		60.00	1.67%	\$ 279,881	\$ 116,705	\$ 19,189		\$ 415,775	-\$ 0,743
1835	Overhead Devices	1,591,007	\$ -	\$ 1,591,007	\$ 843,175	\$ -	\$ 843,175	\$ 305,490	30.57	3.27%	40.00	2.50%	\$ 52,051	\$ 21,079	\$ 3,819		\$ 77,834	\$ 885
1835 1835	Voltage Regulators Capacitor Banks	163,109 618,096	•	\$ 163,109 \$ 618,096	\$ 293.304	\$ - \$ -	\$ -	\$ - \$ 149.116	20.00	5.00%	30.00 25.00	3.33% 4.00%	\$ 8,155 \$ 31,224	\$ - \$ 11.732	\$ -	\$ 8,155 \$ 45,938	\$ 8,155 \$ 41.182	\$ - -\$ 4,757
1840	Underground Conduit	12,527,558		\$ 12,527,558	\$ 12,046,159	\$ -	\$ 12,046,159	\$ 2,655,417	51.70			1.67%	\$ 242,295	\$ 200,769	\$ 22,128	\$ 465,193	\$ 465,193	\$ -
1845	Underground Conductors & Devices - PILC	414,000	\$ -	*,	\$ 514,364	\$ -	\$ 514,364	\$ 920,319	58.00	1.72%	60.00	1.67%	\$ 7,138	\$ 8,573	\$ 7,669	\$ 23,380	\$ 23,380	\$ -
1845	Underground Cables	15,726,653	\$ -	v :0,:=0,000	\$ 8,929,171	*	\$ 8,929,171	\$ 3,436,932	28.66	3.49%		2.50%	\$ 548,637	\$ 223,229	\$ 42,962		\$ 814,828	\$ -
1845 1850	Underground Devices Line Transformers - Overhead	1,747,406 15,713,833	\$ 323,443	\$ 1,747,406 \$ 15.390.390	\$ 1,074,371 \$ 3,424,355	Ψ	\$ 1,074,371 \$ 3,424,355	\$ 584,071 \$ 1,337,162	28.66 27.98	3.49%	40.00	2.50% 2.50%	\$ 60,960 \$ 549.964	\$ 26,859 \$ 85,609	\$ 7,301 \$ 16,715	\$ 95,120 \$ 652,287	\$ 95,120 \$ 659,533	\$ 7,246
1850	Line Transformers - Network	5,503	\$ -	\$ 5,503	\$ 397,962	\$ -	\$ 397,962	\$ 362,302	9.38	10.66%		2.50%	\$ 587				\$ 10,766	-\$ 4,298
1850	Line Transformers - Vault	-	\$ -	\$ -	\$ 5,849	\$ -	\$ 5,849	\$ 192	-	0.00%	60.00	1.67%	\$ -	\$ 97	\$ 2		\$ 112	\$ 13
1850 1850	Line Transformers - Roof Line Transformers - Network Protectors	497,948 91,592	\$ 16,586 \$	\$ 481,362 \$ 91.592	\$ - : \$ 431.059	*	\$ - \$ 431.059	\$ - \$ 29,745	23.84	4.19% 2.53%	30.00 40.00	3.33% 2.50%	\$ 20,190 \$ 2,319	\$ - \$ 10,776	\$ - \$ 372	\$ 20,190 \$ 13,467	\$ 20,686 \$ 13,401	\$ 496 -\$ 66
1850	Line Transformers - Padmount	3,991,872	\$ -	\$ 3,991,872	\$ 3,141,699	Ψ	\$ 3,141,699	\$ 1,107,226	36.77			2.50%	\$ 108,567		\$ 13,840	\$ 200,949	\$ 423,041	\$ 222,091
1850	Line Transformers - Submersible	3,195,923	\$ -	4 0,:00,000	\$ 2,569,298	*	\$ 2,569,298	\$ 709,291	24.09	4.15%		3.33%	\$ 132,669	+	\$ 11,822		\$ 490,358	\$ 260,224
1850 1855	Line Transformers - Foundation Services - Overhead	1,427,416 1,887,728	Ŧ	\$ 1,427,416 \$ 1,887,728	\$ 875,568 \$ 1,664,677	*	\$ 875,568 \$ 1,664,677	\$ 595,820 \$ 360,635	58.08 52.20			1.67% 1.67%	\$ 24,575 \$ 36,164	+,			\$ 92,964 \$ 66,914	\$ 48,830
1855	Services - Overnead Services - Underground	22,543,287		\$ 22,543,287	\$ 8,757,931	Ψ	\$ 8,757,931	\$ 2,959,538	31.40	3.18%		2.50%	\$ 717,938				\$ 973,880	\$ -
1860	Commercial Meters	1,327,802	\$ 158,636		\$ 982,590		\$ 982,590	\$ 265,312	20.97			4.00%	\$ 55,753				\$ 143,229	
1860 1860	Smart Meters - Non-Qualifying  Meters - Renewable Connection	108,222		\$ 108,222 \$ -	\$ 240,153   154,427		\$ 240,153 \$ 154,427		12.00	8.33% 0.00%	15.00 15.00	6.67% 6.67%	\$ 9,018	\$ 16,010 \$ 10,295		\$ 25,028 \$ 10,295		-\$ 25,028 -\$ 10,295
	Smart Meters			s -	\$ 154,427	*	\$ 154,427		-	0.00%		6.67%	\$ -	\$ 10,295	\$ -	\$ 10,295		\$ -5
1860	Smart Meters	-	*	\$ -	\$ 12,650,541	\$ -	\$ 12,650,541	\$ 407,305	-	0.00%	15.00	6.67%	\$ -	\$ 843,369	\$ 13,577	\$ 856,946	\$ 856,947	\$ -
1905	Land	1,395,300		. ,,	\$ - :	•	\$ -	\$ -	-	0.00%	50.00	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1908 1908	Buildings & Fixtures - Building Buildings & Fixtures - Roof	5,262,681 1,567,291	\$ - \$ -		\$ 4,910,394 : \$ 2,285,296 :	\$ - \$ -		\$ 101,092 \$ 120,678	28.71 6.53			2.00% 5.00%	\$ 183,326 \$ 240,192				\$ 275,191 \$ 338,366	-\$ 7,354 -\$ 19,107
1910	Leasehold Improvements	-	\$ -	\$ -	\$ -		\$ -	\$ -	-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1915	Office Furniture & Equipment (10 years)	340,212	\$ 54,324	\$ 285,888	\$ 309,783	•	\$ 309,783	\$ 36,970	5.10				\$ 56,056	\$ 30,978	\$ 1,849	\$ 88,883	\$ 70,563	-\$ 18,320
1915 1920	Office Furniture & Equipment (5 years)  Computer Equipment - Hardware	350.464	\$ - \$ 180,516	\$ - \$ 169,948	\$ 472,855	\$ - \$ 19,504	\$ - \$ 453,351	\$ 90,770	2.12	0.00% 47.12%	5.00	20.00%	\$ - \$ 80,088	\$ 90,670	\$ -	\$ - \$ 179.835	\$ 189,058	\$ 9,224
1920	Computer EquipHardware - Smart Meters	-	\$ -	\$ -	\$ 569,286	\$ 437,864		\$ -	-	0.00%		20.00%	\$ -	\$ 26,284		\$ 26,284	\$ 22,126	
1920	Computer EquipHardware(Post Mar. 19/07)	-	\$ -	\$ -	\$ - :	•	\$ -	\$ -	-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1930	Transportation Equipment	2,781,086			\$ 3,316,043	•	\$ 3,316,043		7.19			9.09%	\$ 336,726				\$ 664,632	
1935 1940	Stores Equipment Tools, Shop & Garage Equipment	21,484 324,953		\$ 21,484 \$ 324,953	\$ 284,363		\$ -	\$ 2,552 \$ 95,003	4.55 6.70			10.00%	\$ 4,724 \$ 48,520		\$ 128 \$ 4,750	\$ 4,852 \$ 81,707	\$ 3,215 \$ 72,361	-\$ 1,637 -\$ 9,346
1940	Tools - Smart Meters		\$ -		\$ -	•	\$ -	\$ -	-	0.00%		10.00%	\$ -	\$ -	\$ -	\$ -	\$ 373	
1945	Measurement & Testing Equipment	163,014			\$ 181,033	•	\$ 181,033	\$ 3,849	7.77			10.00%	\$ 20,993				\$ 36,709	
1950 1955	Power Operated Equipment Communications Equipment	306,812 58,880		,.	\$ 327,950 \$ 88,127	•	\$ 327,950 \$ 88,127		6.77 6.76			10.00%	\$ 45,297 \$ 8,715					
1955	Communications Equipment (Smart Meters)		\$ -		\$ 696,896	•	\$ 696,896	\$ -	6.76	0.00%		10.00%	\$ -	\$ 69,690		\$ 69,690	\$ 69,690	
	Miscellaneous Equipment	40,970			\$ 10,150	\$ -	\$ 10,150	\$ -	3.61		5.00	20.00%	\$ -	\$ 2,030		\$ 2,030		
1975	Load Management Controls Utility Premises	- 445.075	\$ -	\$ -	\$ - :		\$ -	\$ - \$ -	-	0.00% 16.26%	40.00	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - -\$ 455
	System Supervisor Equipment Miscellaneous Fixed Assets	115,075	\$ 100,327 \$ -	\$ 14,748 \$ -	\$ - : \$ -	\$ - \$ -	\$ - \$ -	\$ -	6.15	0.00%		10.00%	\$ 2,398 \$ -		\$ - \$ -	\$ 2,398 \$ -	\$ 1,943	-\$ 455 \$ -
1303	moonarious i issu nasola		· -			· -	· ·	· -	· · · · · ·	0.00%	1	0.00%	Ψ -	, v	, ·	1 -		11 -

Appendix 2-C
Depreciation and Amortization Expense

1995	Contributions & Grants		\$	- \$	-	\$ -	\$ -	\$ -		-	0.00%		0.00% \$	- \$	-	\$ -	\$ -		\$ -
1995	Contributed Capital - Poles, Towers & Fixtures	- 1,626,853	•	\$	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-\$ 1,146,161	\$ -	-\$ 1,146,161	\$ -	34.50	2.90%	40.00	2.50% -\$	47,155 -\$	28,654		,		
1995	Contributed Capital - Overhead Conductors	- 1,246,129		\$	1,246,129	-\$ 969,095	\$ -	-\$ 969,095	•	54.55	1.83%	60.00	1.67% -\$	22,844 -\$	16,152		\$ 38,996	-\$ 38,983	
1995	Contributed Capital - Overhead Devices	- 138,459	\$	\$	138,459	-\$ 109,089	\$ -	-\$ 109,089	\$ -	34.39	2.91%	40.00	2.50% -\$	4,026 -\$	2,727		\$ 6,753		
1995	Contributed Capital - Overhead Services	- 1,195,490	\$	\$	1,195,490	-\$ 119,872	\$ -	-\$ 119,872	\$ -	40.18	2.49%	60.00	1.67% -\$	29,750 -\$	1,998	\$ -	\$ 31,748	-\$ 27,445	\$ 4,303
1995	Contributed Capital - Underground Trenching & Ductwork	- 5,566,404			5,566,404	-\$ 2,609,506	\$ -	-\$ 2,609,506	\$ -	54.02	1.85%	60.00	1.67% -\$	103,051 -\$	43,492	•	\$ 146,543	-\$ 146,667	
1995	Contributed Capital - Underground Cables	- 2,292,136	\$	\$	2,292,136	-\$ 2,370,201	\$ -	-\$ 2,370,201	\$ -	30.81	3.25%	40.00	2.50% -\$	74,387 -\$	59,255	\$ -	\$ 133,642	-\$ 126,453	\$ 7,189
1995	Contributed Capital - Underground Devices	- 254,682	\$	\$	254,682	-\$ 167,703	\$ -	-\$ 167,703	\$ -	-	0.00%	40.00	2.50% \$	\$	4,193	. \$	\$ 4,193	-\$ 11,694	-\$ 7,501
1995	Contributed Capital - Overhead Transformer	- 2,734,282	\$	\$	2,734,282	\$ 169,874	\$ -	\$ 169,874	\$ -	34.03	2.94%	40.00	2.50% -\$	80,349 \$	4,247	\$ -	-\$ 76,102	-\$ 81,825	-\$ 5,724
1995	Contributed Capital - Underground Padmount Transformer	- 1,858,357	\$		1,858,357	-\$ 7,920	\$ -	-\$ 7,920	\$ -	32.33	3.09%	40.00	2.50% -\$	57,473 -\$	198	\$ -	-\$ 57,671	-\$ 64,413	-\$ 6,742
1995	Contributed Capital -Underground Submersible Transformer	- 1,955,810	1		1,955,810	-\$ 675,874	\$ -	-\$ 675,874	L .	25.19	3.97%	30.00	3.33% -\$	77,649 -\$	22,529	\$ -	\$ 100,178	1	
1995	Contributed Capital - Underground Services	- 13,453,846	\$	\$	13,453,846	-\$ 953,639	\$ -	-\$ 953,639	\$ -	33.74	2.96%	40.00	2.50% -\$	398,729 -\$	23,841	\$ -	\$ 422,570	-\$ 456,306	-\$ 33,736
1995	Contributed Capital - Transformer Foundations	- 798,352	\$	\$	798,352	-\$ 558,073	\$ -	-\$ 558,073	\$ -	54.11	1.85%	60.00	1.67% -\$	14,753 -\$	9,301	\$ -	\$ 24,054	-\$ 24,054	\$ -
1995	Contributed Capital - Meters	- 166,183	\$	\$	166,183	-\$ 132,547	\$ -	-\$ 132,547	\$ -	6.15	16.25%	15.00	6.67% -\$	27,003 -\$	8,836	\$ -	\$ 35,839	-\$ 25,085	\$ 10,755
	Contributed Capital - Meters SOLAR	-	\$	- \$	-	-\$ 152,011	\$ -	-\$ 152,011	\$ -	-	0.00%	15.00	6.67% \$	\$	10,134	. \$	-\$ 10,134	-\$ 13,644	-\$ 3,509
1995	Contributed Capital - OEB Clearing	68,538	\$	- \$	68,538	\$ 259,328	\$ -	\$ 259,328	\$ -	- 10.00	-10.00%	15.00	6.67% -\$	6,854 \$	17,289	. \$	\$ 10,435	\$ 18,682	\$ 8,247
2440	Deferred Revenue		\$	- \$	-	\$ -	\$ -	\$ -		-	0.00%		0.00% \$	- \$	-	. \$	\$ -		\$ -
2440	Contributed Capital - Poles, Towers & Fixtures	-	\$	- \$	-	-\$ 1,838,167	\$ -	-\$ 1,838,167	-\$ 916,906	-	0.00%	40.00	2.50% \$	\$	45,954 -	\$ 11,461	\$ 57,416	-\$ 57,416	\$ -
2440	Contributed Capital - Overhead Conductors	-	\$	- \$	-	-\$ 1,438,900	\$ -	-\$ 1,438,900	-\$ 510,353	-	0.00%	60.00	1.67% \$	\$	23,982 -	\$ 4,253	\$ 28,235	-\$ 28,235	\$ -
2440	Contributed Capital - Overhead Devices	-	\$	- \$	-	-\$ 159,877	\$ -	-\$ 159,877	-\$ 56,448	-	0.00%	40.00	2.50% \$	\$	3,997 -	\$ 706	\$ 4,703	-\$ 4,703	\$ -
2440	Contributed Capital - Overhead Services	-	\$	- \$	-	-\$ 202,434	\$ -	-\$ 202,434	-\$ 106,303	-	0.00%	60.00	1.67% \$	\$	3,374 -	\$ 886	-\$ 4,260	-\$ 4,260	\$ -
2440	Contributed Capital - Underground Trenching & Ductwork	-	\$	- \$	-	-\$ 5,225,864	\$ -	-\$ 5,225,864	-\$ 1,923,685	-	0.00%	60.00	1.67% \$	\$	87,098	\$ 16,031	\$ 103,128	-\$ 103,128	\$ -
2440	Contributed Capital - Underground Cables	-	\$	- \$	-	-\$ 2,930,429	\$ -	-\$ 2,930,429	-\$ 2,447,256	-	0.00%	40.00	2.50% \$	\$	73,261	\$ 30,591	\$ 103,851	-\$ 103,851	\$ -
2440	Contributed Capital - Underground Devices	-	\$	- \$	-	-\$ 325,775	\$ -	-\$ 325,775	-\$ 271,722	-	0.00%	40.00	2.50% \$	\$	8,144 -	\$ 3,397	\$ 11,541	-\$ 11,541	\$ -
2440	Contributed Capital - Overhead Transformer	-	\$	- \$	-	-\$ 33,377	\$ -	-\$ 33,377	-\$ 30,238	-	0.00%	40.00	2.50% \$	\$	834 -	\$ 378	-\$ 1,212	-\$ 1,212	\$ -
2440	Contributed Capital - Underground Padmount Transformer	-	\$	- \$	-	-\$ 184,346	\$ -	-\$ 184,346	-\$ 125,939	-	0.00%	40.00	2.50% \$	\$	4,609	\$ 1,574	-\$ 6,183	-\$ 6,183	\$ -
2440	Contributed Capital -Underground Submersible Transformer	-	\$	- S	-	-\$ 933,762	\$ -	-\$ 933,762	-\$ 581,471	-	0.00%	30.00	3.33% \$	\$	31,125		\$ 40,817	-\$ 40,817	\$ -
2440	Contributed Capital - Underground Services	-	\$	- \$	-	-\$ 1,898,672	\$ -	-\$ 1,898,672	. , . ,	-	0.00%	40.00	2.50% \$	\$	47,467	,	\$ 66,116		
2440	Contributed Capital - Transformer Foundations	-	\$	- \$	-	-\$ 370,131	\$ -	-\$ 370,131	-\$ 412,447	-	0.00%	60.00	1.67% \$	\$	6,169	\$ 3,437	-\$ 9,606	-\$ 9,883	-\$ 277
2440	Contributed Capital - Meters	-	\$	- \$	-	-\$ 94,579	\$ -	-\$ 94,579	-\$ 22,651	-	0.00%	15.00	6.67% \$	\$	6,305	\$ 755	\$ 7,060	-\$ 7,060	\$ -
2440	Contributed Capital - Meters Solar	-	\$	- \$	-	-\$ 270,207	\$ -	-\$ 270,207	-\$ 53,192	-	0.00%	15.00	6.67% \$	\$	18,014	\$ 1,773	-\$ 19,787	-\$ 19,787	\$ -
2440	Contributed Capital - OEB Clearing	-	\$	- \$	-	-\$ 243,274	\$ -	-\$ 243,274	\$ -	-	0.00%	15.00	6.67% \$	\$	16,218	\$ -	-\$ 16,218	-\$ 16,218	\$ -
2440	Meters - Renewable Connection - Direct Benefit	-	\$	- \$	- 1	-\$ 8,505	\$ -	-\$ 8,505	\$ -	-	0.00%	15.00	6.67% \$	\$	567	\$ -	-\$ 567	-\$ 7,147	-\$ 6,580
				\$	-			\$ -			0.00%		0.00% \$	- \$	-	\$ -	\$ -		\$ -
	Total	\$ 148,349,204	\$ 2	2,304,722 \$	146,044,482	\$ 70,341,085	\$ 1,271,210	\$ 69,069,875	\$ 15,335,906				\$	5,280,562 \$	2,916,323	\$ 297,138	\$ 8,494,023	\$ 8,921,037	\$ 427,014

Appendix 2-C
Depreciation and Amortization Expense

2017					Book Values					Service	Lives		1	Depreciation	Expense		1	
Account	Description	Opening Net Book Value of Existing Assets as at Date of Policy Change (Jan. 1) <sup>1</sup>	Less Fully Depreciated <sup>7</sup>	Net Amount of Existing Assets Before Policy Change to be Depreciated	Opening Gross Book Value of Assets Acquired After Policy Change <sup>2</sup>	Less Fully Depreciated <sup>8</sup>	Net Amount of Assets Acquired After Policy Change to be Depreciated		Average Remaining Life of Assets Existing Before Policy Change <sup>3</sup>	Depreciation Rate Assets Acquired After Policy Change	Life of Assets Acquired After Policy Change <sup>4</sup>	Depreciation Rate on New Additions	Depreciation Expense on Assets Existing Before Policy Change	Depreciation Expense on Assets Acquired After Policy Change	Depreciation Expense on Current Year Additions 5	Total Current Year Depreciation Expense	Depreciation Expense per Appendix 2-BA Fixed Assets, Column J	Variance <sup>6</sup>
1611	Computer Software (Formally known as Account	a 928,634	b \$ 858,332	c = a-b \$ 70,302	d \$ 1,959,883	e \$ 135,165	f = d- e \$ 1,824,718	g \$ 136,147	h 2.25	i = 1/h 44.44%	j 5.00	k = 1/j 20.00%	I = c/h \$ 31,245	m = f/j \$ 364,944	n = g*0.5/j \$ 13,615	o = l+m+n \$ 409,804	p \$ 418,460	<b>q = p-o</b> \$ 8,656
1611	1925) Computer Software (Formally known as Account	320,004	Ψ 030,332	0 70,302	\$ 88.614			ψ 150,147	2.23	0.00%	3.00	33.33%	\$ -			\$ 2.873	Ψ 410,400	-\$ 2,873
1611	1925) Computer Software (Formally known as Account	-	œ.	•	\$ 598.681	\$ 79,996 \$ 598.681	\$ 8,618	•		0.00%	3.00	33.33%	\$ -	\$ 2,873 \$ -		\$ 2,073	\$ 1,506	\$ 1,506
1612	1925) - Smart Meters Land Rights (Formally known as Account 1906)	12,881	\$ -	\$ 12.881	\$ 590,001	\$ 590,001	\$ -	\$ -	4.86	20.60%	50.00	2.00%	\$ 2.653	•	\$ - \$ -	\$ 2.653	\$ 1,500	-\$ 2,653
1805	Land	2,339,958	\$ -	\$ 2,339,958	\$ -	\$ -	\$ -		-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	Ψ -	\$ -
1808 1808	Buildings - Structure Buildings - Roof	7,099,490 144,989	•	\$ 7,099,490 \$ 86.533	\$ 463,554 -\$ 2,480	\$ - \$ -	\$ 463,554 -\$ 2.480	\$ -	38.08 11.44	2.63% 8.74%		2.00% 5.00%	\$ 186,429 \$ 7,565			\$ 195,700 \$ 7,441	\$ 190,769 -\$ 1.736	-\$ 4,931 -\$ 9,178
1810	Leasehold Improvements	-	\$ -	\$ -	\$ -	\$ -	\$ -	Ψ -	-	0.00%		0.00%	, , , , , , , , , , , , , , , , , , , ,	\$ -	\$ -	\$ -	1,730	\$ -
1815	Transformer Station Equipment >50 kV 50 yrs	15,658,085			\$ 1,470,010		\$ 1,470,010		41.16	2.43%		2.00%					\$ 412,340	
1815 1815	Transformer Station Equipment >50 kV 40 yrs  Transformer Station Equipment >50 kV 30 yrs	24,475,179	\$ - \$ -	\$ 24,475,179 \$ -	\$ 1,244,179		\$ 1,244,179 \$ -	\$ 253,651 \$ 71,591	28.76	3.48% 0.00%		2.50% 0.00%		\$ 31,104 \$ -	\$ 3,171 \$ -	\$ 885,348 \$ -	\$ 851,596 \$ 1,193	
1815	Transformer Station Equipment >50 kV 25 yrs	887,028		\$ 710,310	\$ -		\$ -	\$ 233,388	12.07	8.28%		4.00%	\$ 58,839	\$ -	\$ 4,668		\$ 57,640	-\$ 5,867
1815 1815	Transformer Station Equipment > 50 kV 20 yrs	392,015 1,087,574			\$ 188,437 \$ 1,075,677	\$ -	\$ 188,437 \$ 1,075,677	\$ -	9.76 8.48	10.24% 11.79%	20.00 15.00	5.00% 6.67%	\$ 23,383 \$ 76,380			\$ 32,805 \$ 172,415	\$ 33,621 \$ 163,946	\$ 816 -\$ 8,470
1815	Transformer Station Equipment >50 kV 15 yrs  Distribution Station Equipment <50 kV 50 yrs	200,427		\$ 200,427	\$ 1,075,677	\$ - \$ -	\$ 1,075,677	\$ 729,696 \$ -	22.74	4.40%	50.00	2.00%	\$ 76,380		\$ 24,323 \$ -	\$ 8,813	\$ 163,946	-\$ 8,470
1820	Distribution Station Equipment <50 kV 40 yrs	649,832	\$ -	\$ 649,832	\$ -	\$ -	\$ -	\$ -	25.47	3.93%	40.00	2.50%	\$ 25,509		\$ -	\$ 25,509	\$ 24,261	-\$ 1,249
1820 1820	Distribution Station Equipment <50 kV 25 yrs  Distribution Station Equipment <50 kV 20 yrs	13,287 6.078		\$ 13,287	\$ - \$ -	\$ - \$ -	\$ -	\$ -	5.93 5.66	16.87% 17.66%	25.00 20.00	4.00% 5.00%	\$ 2,242 \$ -	\$ - \$ -	\$ - \$ -	\$ 2,242 \$ -	\$ 990 \$ 241	-\$ 1,252 \$ 241
1820	Distribution Station Equipment <50 kV 15 hrs	17,551		\$ -	\$ 153,636		\$ 153,636	\$ -	9.64	10.37%		6.67%		\$ 10,242		\$ 10,242	\$ 10,848	
1825	Storage Battery Equipment	-	\$ -	\$ -	\$ -	\$ -	\$ -		-	0.00%		0.00%	*	\$ -	\$ -	\$ -		\$ -
1830 1835	Poles, Towers & Fixtures Overhead Conductors	17,028,402 14,319,062		\$ 17,028,402 \$ 14,319,062	\$ 13,776,481 \$ 9,304,996	\$ - \$ -	\$ 13,776,481 \$ 9.304.996	\$ 2,823,048 \$ 1,873,840	32.16 51.16	3.11% 1.95%	40.00 60.00	2.50% 1.67%	\$ 529,490 \$ 279.881	\$ 344,412 \$ 155.083		\$ 909,190 \$ 450.579	\$ 899,198 \$ 445,438	
1835	Overhead Devices	1,591,007	\$ -	\$ 1,591,007	\$ 1,148,665	\$ -	\$ 1,148,665	\$ 320,357	30.57	3.27%	40.00	2.50%	\$ 52,051	,	\$ 4,004	\$ 84,772	\$ 83,002	
1835	Voltage Regulators	163,109	\$ -	\$ 163,109	\$ -	\$ -	\$ -	\$ -	20.00	5.00%	30.00	3.33%	\$ 8,155	•	\$ -	\$ 8,155	\$ 7,767	-\$ 388
1835 1840	Capacitor Banks Underground Conduit	618,096 12,527,558	s -	\$ 618,096 \$ 12,527,558	\$ 442,420 \$ 14,701,576	\$ - \$ -	\$ 442,420 \$ 14,701,576		19.80 51.70	5.05% 1.93%	25.00 60.00	4.00% 1.67%	\$ 31,224 \$ 242,295			\$ 62,556 \$ 511,072	\$ 50,019 \$ 506,681	-\$ 12,537 -\$ 4,391
1845	Underground Conductors & Devices - PILC	414,000		\$ 414,000	\$ 1,434,683	\$ -	\$ 1,434,683		58.00	1.72%	60.00	1.67%	\$ 7,138			\$ 32,065	\$ 31,944	-\$ 121
1845	Underground Cables	15,726,653		, .,	\$ 12,366,103		\$ 12,366,103		28.66	3.49%	40.00	2.50%	\$ 548,637			\$ 890,193	\$ 870,881	-\$ 19,312
1845 1850	Underground Devices Line Transformers - Overhead	1,747,406 15,713,833		\$ 1,747,406 \$ 15.390.390	\$ 1,658,442 \$ 4,761,517	\$ - \$ -	\$ 1,658,442 \$ 4,761,517	\$ 227,601 \$ 767,488	28.66 27.98	3.49%	40.00 40.00	2.50% 2.50%	\$ 60,960 \$ 549,964			\$ 105,266 \$ 678,596	\$ 103,111 \$ 505,852	-\$ 2,155 -\$ 172,744
1850	Line Transformers - Network	5,503		\$ 5,503	\$ 760,264	\$ -	\$ 760,264	\$ 297,068	9.38	10.66%	40.00	2.50%	\$ 587	\$ 19,007	\$ 3,713	\$ 23,307	\$ 35,514	\$ 12,207
1850 1850	Line Transformers - Vault Line Transformers - Roof	497.948	\$ - \$ 16,586	\$ - \$ 481.362	\$ 6,041	\$ - \$ -	\$ 6,041 \$ -	\$ -	23.84	0.00% 4.19%	60.00 30.00	1.67% 3.33%	7	\$ 101	\$ -	\$ 101 \$ 20,190	\$ 200 \$ 18,897	\$ 99 -\$ 1,293
1850	Line Transformers - Rooi Line Transformers - Network Protectors	91,592		\$ 91,592	\$ 460,804	\$ -	\$ 460,804	\$ 85,710	39.50	2.53%		2.50%	,	•	\$ 1,071		\$ 12,015	
1850	Line Transformers - Padmount	3,991,872		·	\$ 4,248,925	4	\$ 4,248,925		36.77	2.72%		2.50%	+,				\$ 154,558	
1850 1850	Line Transformers - Submersible Line Transformers - Foundation	3,195,923 1,427,416		\$ 3,195,923 \$ 1,427,416	\$ 3,278,589 \$ 1,471,388	\$ - \$ -	\$ 3,278,589 \$ 1,471,388	\$ 796,852 \$ 268,160	24.09 58.08	4.15% 1.72%		3.33% 1.67%				\$ 255,236 \$ 51,333	\$ 607,269 \$ 44,611	\$ 352,033 -\$ 6,722
1855	Services - Overhead	1,887,728		\$ 1,887,728	\$ 2,025,312	7	\$ 2,025,312	+,	52.20	1.92%	60.00	1.67%	,			\$ 72,802	\$ 72,162	
1855	Services - Underground	22,543,287		\$ 22,543,287	\$ 11,717,469	\$ -	\$ 11,717,469	, , .	31.40	3.18%		2.50%	. ,	,		\$ 1,050,041	\$ 1,027,135	-\$ 22,906
1860 1860	Commercial Meters Smart Meters - Non-Qualifying	1,327,802 108,222	\$ 158,636	\$ 1,169,166 \$ 108,222	\$ 1,247,902 \$ 240,153	•	\$ 1,247,902 \$ 240,153	\$ 600,897	20.97 12.00	4.77% 8.33%		4.00% 6.67%		,		\$ 117,687 \$ 25,028	\$ 159,098	\$ 41,411 -\$ 25,028
1860	Meters - Renewable Connection	-		\$ -	\$ 154,427		\$ 154,427		-	0.00%		6.67%		\$ 10,295		\$ 10,295		-\$ 10,295
1860 1860	Smart Meters Smart Meters	-		\$ -	\$ -	\$ -	\$ -	A 000 000	-	0.00%	15.00 15.00	6.67% 6.67%		\$ -		\$ -	0.70.505	\$ -
1905	Land	1,395,300	•	,	\$ 13,057,846 \$ -	\$ - \$ -	\$ 13,057,846 \$ -	\$ 222,909 \$ -	-	0.00%		0.00%		\$ 870,523 \$ -	\$ 7,430 \$ -	\$ 877,953 \$ -	\$ 878,535 \$ -	\$ 582 \$ -
1908	Buildings & Fixtures - Building	5,262,681	Ŧ		\$ 5,011,486	\$ -	\$ 5,011,486		28.71	3.48%	50.00	2.00%	\$ 183,326	4 .00,00	·	¥ =00,000	\$ 280,390	-\$ 12,683
1908 1910	Buildings & Fixtures - Roof	1,567,291	\$ 905,931 \$ -	\$ 661,360	\$ 2,405,974	\$ - \$ -	\$ 2,405,974	\$ 63,962	6.53	15.33% 0.00%		5.00% 0.00%	\$ 101,355 \$ -	\$ 120,299 \$ -	\$ 1,599 \$ -	\$ 223,253 \$ -	\$ 186,357	-\$ 36,896
1915	Office Furniture & Equipment (10 years)	340,212	Ŧ	\$ 291,062	\$ 346,753	+	\$ 346,753	\$ 53,399	5.10	19.61%		10.00%	\$ 57,071	+	7		\$ 68,483	-\$ 25,933
1915	Office Furniture & Equipment (5 years)	-	\$ -	\$ -	\$ -	\$ -	\$ -		-	0.00%		20.00%	•	\$ -	\$ -	\$ -		\$ -
1920 1920	Computer Equipment - Hardware  Computer EquipHardware - Smart Meters	350,464	\$ -	\$ 350,464 \$ -	\$ 563,625 \$ 569,286	\$ 458,791 \$ 437,864	\$ 104,834 \$ 131,422		2.12	47.12% 0.00%		20.00%	\$ 165,155 \$ -	\$ 20,967 \$ 26,284		\$ 189,444 \$ 26,284	\$ 171,346 \$ 22,126	
1920	Computer EquipHardware - Smart Meters  Computer EquipHardware (Post Mar. 19/07)	-	\$ -	\$ -	\$ -	\$ 437,004	\$ -	\$ -	-	0.00%	5.00	0.00%	*	\$ -	\$ -	\$ -	\$ -	\$ -
1930	Transportation Equipment	2,781,086		\$ 2,065,521	\$ 4,049,109	\$ -	\$ 4,049,109		7.19	13.90%	11.00	9.09%	\$ 287,195				\$ 673,162	
1935 1940	Stores Equipment Tools, Shop & Garage Equipment	21,484 324,953		\$ 21,484 \$ 324,953	\$ 2,552 \$ 379,366	\$ - \$ -	\$ 2,552 \$ 379,366	\$ - \$ 76,089	4.55 6.70	21.99% 14.93%	10.00 10.00	10.00% 10.00%	\$ 4,724 \$ 48,520			\$ 4,979 \$ 90,261	\$ 276 \$ 77,159	
1940	Tools - Smart Meters	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	0.00%	10.00	10.00%		\$ -	\$ -	\$ -	\$ 373	
1945	Measurement & Testing Equipment	163,014		\$ 163,014	\$ 184,882	\$ - \$ -	\$ 184,882	\$ 59,074	7.77	12.88%	10.00	10.00%	\$ 20,993	,		. ,	\$ 37,560	-\$ 4,875
1950 1955	Power Operated Equipment  Communications Equipment	306,812 58,880	\$ 98,740 \$ -		\$ 454,630 \$ 149,393	\$ - \$ -	\$ 454,630 \$ 149,393	\$ - \$ 190	6.77 6.76	14.76% 14.80%	10.00 10.00	10.00% 10.00%	\$ 30,719 \$ 8,715			\$ 76,182 \$ 23,664	\$ 69,566 \$ 14,945	-\$ 6,616 -\$ 8,718
	Communication Equipment (Smart Meters)	-	\$ -	\$ -	\$ 696,896	\$ -	\$ 696,896	\$ -	-	0.00%	10.00	10.00%		\$ 69,690	\$ -	\$ 69,690	\$ 69,690	\$ -
1960 1975	Miscellaneous Equipment	40,970	\$ 40,970	\$ - \$ -	\$ 10,150 \$	\$ - \$ -	\$ 10,150	\$ 4,993	3.61	27.74%	5.00	20.00%	*	\$ 2,030 \$ -	\$ 499 \$ -	\$ 2,529	\$ 2,114	-\$ 415
	Load Management Controls Utility Premises  System Supervisor Equipment	115,075	Ŷ	•	Ψ	\$ -	\$ -	\$ -	6.15	16.26%	10.00	10.00%	\$ 2,398	7	\$ -	\$ 2,398	\$ 2,204	-\$ 194
	Miscellaneous Fixed Assets	- 7.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	,	\$ -

Appendix 2-C
Depreciation and Amortization Expense

1995	Contributions & Grants	-	\$	- 9	-	\$ -	\$ -	\$ -		-	0.00%		0.00% \$	- \$	-	\$ -	\$ -		\$ -
1995	Contributed Capital - Poles, Towers & Fixtures	- 1,626,853		9	.,,	-\$ 1,146,161	\$ -	-\$ 1,146,161	\$ -	34.50	2.90%	40.00	2.50% -\$	47,155 -\$	28,654	•	,	-\$ 74,779	
1995	Contributed Capital - Overhead Conductors	- 1,246,129		\$	1,246,129	-\$ 969,095	\$ -	-\$ 969,095	•	54.55	1.83%	60.00	1.67% -\$	22,844 -\$	16,152		-\$ 38,996	-\$ 38,570	
1995	Contributed Capital - Overhead Devices	- 138,459	\$	\$	138,459	-\$ 109,089	\$ -	-\$ 109,089	\$ -	34.39	2.91%	40.00	2.50% -\$	4,026 -\$	2,727		-\$ 6,753	-\$ 6,658	
1995	Contributed Capital - Overhead Services	- 1,195,490	\$	5	1,195,490	-\$ 119,872	\$ -	-\$ 119,872	\$ -	40.18	2.49%	60.00	1.67% -\$	29,750 -\$	1,998	\$ -	-\$ 31,748	-\$ 24,333	3 \$ 7,415
1995	Contributed Capital - Underground Trenching & Ductwork	5,566,404		\$	5,566,404	-\$ 2,609,506	\$ -	-\$ 2,609,506	\$ -	54.02	1.85%	60.00	1.67% -\$	103,051 -\$	43,492		-\$ 146,543	-\$ 144,784	
1995	Contributed Capital - Underground Cables	- 2,292,136	\$	\$	2,292,136	-\$ 2,370,201	\$ -	-\$ 2,370,201	\$ -	30.81	3.25%	40.00	2.50% -\$	74,387 -\$	59,255	\$ -	-\$ 133,642	-\$ 124,494	
1995	Contributed Capital - Underground Devices	- 254,682	\$	9	254,682	-\$ 167,703	\$ -	-\$ 167,703	\$ -	-	0.00%	40.00	2.50% \$	\$	4,193	\$ -	-\$ 4,193	-\$ 11,476	5 -\$ 7,284
1995	Contributed Capital - Overhead Transformer	- 2,734,282	\$	9	2,734,282	\$ 169,874	\$ -	\$ 169,874	\$ -	34.03	2.94%	40.00	2.50% -\$	80,349 \$	4,247	\$ -	-\$ 76,102	-\$ 79,517	-\$ 3,415
1995	Contributed Capital - Underground Padmount Transformer	- 1,858,357	\$	\$	1,858,357	-\$ 7,920	\$ -	-\$ 7,920	\$ -	32.33	3.09%	40.00	2.50% -\$	57,473 -\$	198	\$ -	-\$ 57,671	-\$ 62,762	2 -\$ 5,091
1995	Contributed Capital -Underground Submersible Transformer	- 1,955,810		\$	1,955,810	-\$ 675,874	\$ -	-\$ 675,874		25.19	3.97%	30.00	3.33% -\$	77,649 -\$	22,529	\$ -	-\$ 100,178	1	
1995	Contributed Capital - Underground Services	- 13,453,846	\$	5	13,453,846	-\$ 953,639	\$ -	-\$ 953,639	\$ -	33.74	2.96%	40.00	2.50% -\$	398,729 -\$	23,841	\$ -	-\$ 422,570	-\$ 399,263	3 \$ 23,307
1995	Contributed Capital - Transformer Foundations	- 798,352	\$	9	798,352	-\$ 558,073	\$ -	-\$ 558,073	\$ -	54.11	1.85%	60.00	1.67% -\$	14,753 -\$	9,301	\$ -	-\$ 24,054	-\$ 23,786	\$ 268
1995	Contributed Capital - Meters	- 166,183	\$	9	166,183	-\$ 132,547	\$ -	-\$ 132,547	\$ -	6.15	16.25%	15.00	6.67% -\$	27,003 -\$	8,836	\$ -	-\$ 35,839	-\$ 24,110	\$ 11,729
	Contributed Capital - Meters SOLAR	-	\$	- \$	-	-\$ 152,011	\$ -	-\$ 152,011	\$ -	-	0.00%	15.00	6.67% \$	\$	10,134	\$ -	-\$ 10,134	-\$ 13,644	-\$ 3,509
1995	Contributed Capital - OEB Clearing	68,538	\$	- \$	68,538	\$ 259,328	\$ -	\$ 259,328	\$ -	- 10.00	-10.00%	15.00	6.67% -\$	6,854 \$	17,289	\$ -	\$ 10,435	\$ 25,468	\$ 15,033
2440	Deferred Revenue	-	\$	- 5	-	\$ -	\$ -	\$ -		-	0.00%		0.00% \$	- \$	-	\$ -	\$ -	\$ -	\$ -
2440	Contributed Capital - Poles, Towers & Fixtures	-	\$	- 5	-	-\$ 2,755,073	\$ -	-\$ 2,755,073	-\$ 510,177	-	0.00%	40.00	2.50% \$	\$	68,877	-\$ 6,377	-\$ 75,254	-\$ 75,254	1 \$ -
2440	Contributed Capital - Overhead Conductors	-	\$	- 5	-	-\$ 1,949,253	\$ -	-\$ 1,949,253	-\$ 357,371	-	0.00%	60.00	1.67% \$	\$	32,488	-\$ 2,978	-\$ 35,466	-\$ 35,466	5 \$ -
2440	Contributed Capital - Overhead Devices		\$	- \$	-	-\$ 216,325	\$ -	-\$ 216,325	-\$ 39,708	-	0.00%	40.00	2.50% \$	\$	5,408	-\$ 496	-\$ 5,904	-\$ 5,904	1 \$ -
2440	Contributed Capital - Overhead Services	-	\$	- \$	-	-\$ 308,737	\$ -	-\$ 308,737	-\$ 183,544	-	0.00%	60.00	1.67% \$	\$	5,146	-\$ 1,530	-\$ 6,675	-\$ 6,675	\$ -
2440	Contributed Capital - Underground Trenching & Ductwork	-	\$	- \$	-	-\$ 7,149,549	\$ -	-\$ 7,149,549	-\$ 1,249,203	-	0.00%	60.00	1.67% \$	\$	119,159	-\$ 10,410	-\$ 129,569	-\$ 129,569	\$ -
2440	Contributed Capital - Underground Cables		\$	- 8	-	-\$ 5,377,685	\$ -	-\$ 5,377,685	-\$ 1,290,807	-	0.00%	40.00	2.50% \$	\$	134,442	-\$ 16,135	-\$ 150,577	-\$ 150,577	\$ -
2440	Contributed Capital - Underground Devices	-	\$	- \$	-	-\$ 597,497	\$ -	-\$ 597,497	-\$ 141,758	-	0.00%	40.00	2.50% \$	\$	14,937	-\$ 1,772	-\$ 16,709	-\$ 16,709	\$ -
2440	Contributed Capital - Overhead Transformer	-	\$	- \$	-	-\$ 63,615	\$ -	-\$ 63,615	-\$ 32,870	-	0.00%	40.00	2.50% \$	\$	1,590	-\$ 411	-\$ 2,001	-\$ 2,001	\$ -
2440	Contributed Capital - Underground Padmount Transformer	-	\$	- \$	-	-\$ 310,285	\$ -	-\$ 310,285	-\$ 44,598	-	0.00%	40.00	2.50% \$	\$	7,757	-\$ 557	-\$ 8,315	-\$ 8,315	\$ -
2440	Contributed Capital -Underground Submersible Transformer	-	\$	- \$	-	-\$ 1,515,233	\$ -	-\$ 1,515,233	-\$ 347,448	-	0.00%	30.00	3.33% \$	\$	50,508		-\$ 56,299		
2440	Contributed Capital - Underground Services	-	\$	- \$	-	-\$ 3,390,579	•	-\$ 3,390,579	. , ,	-	0.00%	40.00	2.50% \$	\$	84,764		,	-\$ 107,082	
2440	Contributed Capital - Transformer Foundations	-	\$	- \$	-	-\$ 782,578	\$ -	-\$ 782,578	-\$ 122,340	-	0.00%	60.00	1.67% \$	\$	13,043	-\$ 1,020	-\$ 14,062	-\$ 14,440	-\$ 378
2440	Contributed Capital - Meters	-	\$	- \$	-	-\$ 117,230	\$ -	-\$ 117,230	-\$ 58,416	-	0.00%	15.00	6.67% \$	\$	7,815	-\$ 1,947	-\$ 9,763	-\$ 9,763	3 \$ -
2440	Contributed Capital - Meters Solar	-	\$	- \$	-	-\$ 323,399	\$ -	-\$ 323,399	-\$ 79,253	-	0.00%	15.00	6.67% \$	\$	21,560	-\$ 2,642	-\$ 24,202	-\$ 24,202	2 \$ -
2440	Contributed Capital - OEB Clearing	-	\$	- \$	-	-\$ 243,274	\$ -	-\$ 243,274	\$ -	-	0.00%	15.00	6.67% \$	\$	16,218	\$ -	-\$ 16,218	-\$ 16,218	3 \$ -
2440	Meters - Renewable Connection - Direct Benefit	-	\$	- \$	-	-\$ 8,505	\$ -	-\$ 8,505	\$ -	-	0.00%	15.00	6.67% \$	\$	567	\$ -	-\$ 567	\$ -	\$ 567
				ş	-			\$ -			0.00%		0.00% \$	- \$	-	\$ -	\$ -		\$ -
	Total	\$ 148,349,204	\$ 4	4,142,448	144,206,756	\$ 85,676,991	\$ 1,710,497	\$ 83,966,494	\$ 16,166,017				\$	5,037,949 \$	3,422,741	\$ 235,671	\$ 8,696,361	\$ 8,605,650	90,711

Appendix 2-C
Depreciation and Amortization Expense

2018					Book Values					Service	Lives		1	Depreciation I	Expense			
Account	Description	Opening Net Book Value of Existing Assets as at Date of Policy Change (Jan. 1) <sup>1</sup>	Less Fully Depreciated <sup>7</sup>	Net Amount of Existing Assets Before Policy Change to be Depreciated	Opening Gross Book Value of Assets Acquired After Policy Change <sup>2</sup>	Less Fully Depreciated <sup>8</sup>	Net Amount of Assets Acquired After Policy Change to be Depreciated	Current Year Additions	Average Remaining Life of Assets Existing Before Policy Change <sup>3</sup>	Depreciation Rate Assets Acquired After Policy Change	Life of Assets Acquired After Policy Change <sup>4</sup>	Depreciation Rate on New Additions	Depreciation Expense on Assets Existing Before Policy Change	Depreciation Expense on Assets Acquired After Policy Change	Depreciation Expense on Current Year Additions <sup>5</sup>	Total Current Year Depreciation Expense	Depreciation Expense per Appendix 2-BA Fixed Assets, Column J	Variance <sup>6</sup>
1611	Computer Software (Formally known as Account	928,634	<b>b</b> \$ 928,634	c = a-b	\$ 2,096,030	e \$ 135,165	f = d- e \$ 1,960,865	g \$ 276,227	n 2.25	i = 1/h 44.44%	5.00	k = 1/j 20.00%	I = c/h	m = f/j \$ 392,173	n = g*0.5/j \$ 27,623	o = l+m+n \$ 419,796	p \$ 450,463	q = p-o \$ 30,668
1611	1925) Computer Software (Formally known as Account	020,001	Ψ 020,001	•	\$ 88.614	\$ 88,614	¢ 1,000,000	ψ 2.10,22.1	2:20	0.00%	3.00	33.33%	-	\$ -	e 27,020	e	ψ 100,100	e 00,000
1611	1925) Computer Software (Formally known as Account		s -	s -	\$ 598,681	\$ 598.681	\$ -	s -		0.00%	3.00	33.33%	\$ -	\$ -	s -	s -	s -	\$ -
	1925) - Smart Meters Land Rights (Formally known as Account 1906)	12,881	\$ 12,881	\$ -	\$ -	\$ -	\$ -	•	4.86	20.60%	50.00	2.00%	•	\$ -	\$ -	s -	\$ -	\$ -
1805	Land	2,339,958	\$ -	\$ 2,339,958	\$ -	\$ -	\$ -		-	0.00%		0.00%	•	\$ -	\$ -	\$ -		\$ -
1808 1808	Buildings - Structure Buildings - Roof	7,099,490 144,989		\$ 7,099,490 \$ 86.533	\$ 463,554 -\$ 2,480	\$ - \$ -	\$ 463,554 -\$ 2,480	\$ - \$ -	38.08 11.44	2.63% 8.74%	50.00 20.00	2.00% 5.00%	\$ 186,429 \$ 7,565			\$ 195,700 \$ 7,441	\$ 190,769 \$ 6,806	
1810	Leasehold Improvements		\$ -	\$ -	\$ -	\$ -	\$ -	•	-	0.00%		0.00%	. ,	\$ -	\$ -	\$ -	, ,,,,,	\$ -
	Transformer Station Equipment >50 kV 50 yrs	15,658,085			\$ 2,666,569		\$ 2,666,569		41.16	2.43%	50.00	2.00%						
1815 1815	Transformer Station Equipment >50 kV 40 yrs  Transformer Station Equipment >50 kV 30 yrs	24,475,179	\$ - \$ -	\$ 24,475,179 \$ -	\$ 1,497,830 \$ 71.591		\$ 1,497,830 \$ 71,591	\$ 15,407 \$ -	28.76	3.48% 0.00%	40.00	2.50% 0.00%		\$ 37,446 \$ -	\$ 193 \$ -	\$ 888,712 \$ -	\$ 852,393 \$ 2,386	
	Transformer Station Equipment >50 kV 25 yrs	887,028	7	•	\$ 233,388		\$ 233,388	\$ -	12.07	8.28%	25.00	4.00%	\$ 58,839				\$ 59,515	
1815	Transformer Station Equipment >50 kV 20 yrs	392,015			\$ 188,437	\$ -	\$ 188,437	\$ 27,942	9.76	10.24%	20.00	5.00%	\$ 23,383				\$ 31,357	
	Transformer Station Equipment >50 kV 15 yrs  Distribution Station Equipment <50 kV 50 yrs	1,087,574 200,427	\$ 439,950 \$ -	\$ 647,624 \$ 200,427	\$ 1,805,373 \$ -	\$ - \$ -	\$ 1,805,373 \$	\$ 87,145 \$ -	8.48 22.74	11.79% 4.40%	15.00 50.00	6.67% 2.00%	\$ 76,380 \$ 8.813		\$ 2,905 \$ -	\$ 199,643 \$ 8,813	\$ 187,728 \$ 8,543	-\$ 11,915 -\$ 271
	Distribution Station Equipment <50 kV 40 yrs	649,832	\$ -	\$ 649,832	\$ -	\$ -	\$ -	\$ -	25.47	3.93%	40.00	2.50%	\$ 25,509	+	*	\$ 25,509	\$ 24,261	
1820	Distribution Station Equipment <50 kV 25 yrs	13,287		\$ 13,287	\$ -	\$ -	\$ -	\$ -	5.93	16.87%	25.00	4.00%	\$ 2,242		\$ -	\$ 2,242	\$ 990	-\$ 1,252
1820 1820	Distribution Station Equipment <50 kV 20 yrs Distribution Station Equipment <50 kV 15 hrs	6,078 17,551	4 0,0.0	•	\$ - \$ 153,636	\$ -	\$ - \$ 153,636	\$ - \$ 7,664	5.66 9.64	17.66% 10.37%	20.00 15.00	5.00% 6.67%	•	\$ - \$ 10,242	\$ - \$ 255	\$ - \$ 10,498	\$ 241 \$ 11,104	
	Storage Battery Equipment	-	\$ 17,551	\$ - \$ -	\$ 153,636	\$ - \$ -	\$ 153,636	\$ 7,004	9.64	0.00%	15.00	0.00%		\$ 10,242	\$ 255	\$ 10,496	\$ 11,104	\$ -
1830	Poles, Towers & Fixtures	17,028,402	\$ -	\$ 17,028,402	\$ 16,599,529	\$ -	\$ 16,599,529	\$ 2,923,851	32.16	3.11%	40.00	2.50%	\$ 529,490	\$ 414,988	\$ 36,548	\$ 981,026	\$ 971,034	-\$ 9,992
1835	Overhead Conductors	14,319,062	\$ -	\$ 14,319,062	\$ 11,178,836	\$ -	\$ 11,178,836	\$ 2,223,728	51.16	1.95%	60.00	1.67%	\$ 279,881	\$ 186,314		\$ 484,726	\$ 479,580	
1835 1835	Overhead Devices Voltage Regulators	1,591,007 163,109	s -	\$ 1,591,007 \$ 163,109	\$ 1,469,022 \$	\$ - \$ -	\$ 1,469,022 \$	\$ 151,905 \$ -	30.57 20.00	3.27% 5.00%	40.00 30.00	2.50% 3.33%	\$ 52,051 \$ 8.155		\$ 1,899 \$ -	\$ 90,675 \$ 8,155	\$ 88,905 \$ 7,767	
1835	Capacitor Banks	618,096	\$ -	\$ 618,096	\$ 1,124,214	\$ -	\$ 1,124,214	\$ 459,129	19.80	5.05%	25.00	4.00%	\$ 31,224	•	\$ 9,183	\$ 85,375	\$ 64,289	
	Underground Conduit	12,527,558	\$ -	\$ 12,527,558	\$ 17,551,725	\$ -	\$ 17,551,725	\$ 2,184,528	51.70	1.93%	60.00	1.67%	\$ 242,295		\$ 18,204	\$ 553,028	\$ 548,637	
	Underground Conductors & Devices - PILC	414,000	\$ -	\$ 414,000	\$ 1,556,539	\$ -	\$ 1,556,539	\$ -	58.00	1.72%	60.00	1.67%	\$ 7,138			\$ 33,080	\$ 32,959	
1845 1845	Underground Cables Underground Devices	15,726,653 1,747,406	\$ - \$ -	\$ 15,726,653 \$ 1,747,406	\$ 14,958,391 \$ 1,886,043	\$ -	\$ 14,958,391 \$ 1,886,043	\$ 1,457,275 \$ 380,437	28.66 28.66	3.49%	40.00 40.00	2.50% 2.50%	\$ 548,637 \$ 60,960		\$ 18,216 \$ 4,755	\$ 940,813 \$ 112,866	\$ 921,501 \$ 110,711	-\$ 19,312 -\$ 2,155
	Line Transformers - Overhead	15,713,833	\$ 345,325	. , ,	\$ 5,529,005	\$ -	\$ 5,529,005	\$ 940,314	27.98	3.57%	40.00	2.50%	\$ 549,182		. ,	\$ 699,161	\$ 535,757	-\$ 163,405
	Line Transformers - Network	5,503	\$ -	\$ 5,503	\$ 1,057,332	\$ -	\$ 1,057,332	\$ 220,474	9.38	10.66%	40.00	2.50%	\$ 587	4 -0,.00	-,	\$ 29,776	\$ 44,652	
	Line Transformers - Vault Line Transformers - Roof	497.948	\$ - \$ 16,586	\$ - \$ 481.362	\$ 6,041	\$ - \$ -	\$ 6,041 \$ -	\$ -	23.84	0.00% 4.19%	60.00 30.00	1.67% 3.33%	\$ - \$ 20.190	\$ 101	\$ -	\$ 101 \$ 20,190	\$ 99 \$ 18,897	-
	Line Transformers - Network Protectors	91,592		\$ 91,592	\$ 546,514	•	\$ 546,514	\$ 133,668	39.50	2.53%	40.00	2.50%	,	•	\$ 1,671		\$ 13,086	
	Line Transformers - Padmount	3,991,872		v 0,000.jo.=	\$ 4,745,849	4	\$ 4,745,849	\$ 1,041,700	36.77	2.72%	40.00	2.50%	+,				\$ 171,326	
1850 1850	Line Transformers - Submersible	3,195,923		\$ 3,195,923 \$ 1,427,416	\$ 4,075,441	\$ - \$ -	\$ 4,075,441 \$ 1,739,548	\$ 716,514	24.09	4.15%	30.00	3.33% 1.67%	\$ 132,669			\$ 280,459	\$ 633,018	
	Line Transformers - Foundation Services - Overhead	1,427,416 1,887,728		\$ 1,427,416 \$ 1.887,728	\$ 1,739,548 \$ 2,371,238	\$ -	\$ 1,739,548 \$ 2,371,238	\$ 419,866 \$ 428,550	58.08 52.20	1.72% 1.92%	60.00 60.00	1.67%				\$ 57,067 \$ 79,256	\$ 50,445 \$ 78,616	
	Services - Underground	22,543,287		\$ 22,543,287	\$ 14,850,781	\$ -	\$ 14,850,781	\$ 2,722,298	31.40	3.18%	40.00	2.50%	•			\$ 1,123,236	\$ 1,100,330	
	Commercial Meters	1,327,802	\$ 158,636		\$ 1,848,799	-	\$ 1,848,799	\$ 627,826	20.97	4.77%	25.00	4.00%	•	,			\$ 188,448	
1860 1860	Smart Meters - Non-Qualifying Meters - Renewable Connection	108,222		\$ 108,222 \$ -	\$ 240,153 \$ 154,427	\$ - \$ -	\$ 240,153 \$ 154,427		12.00	8.33% 0.00%	15.00 15.00	6.67% 6.67%		\$ 16,010 \$ 10,295		\$ 25,028 \$ 10,295		-\$ 25,028 -\$ 10,295
	Smart Meters	-		\$ -	\$ 134,427	\$ -	\$ -		-	0.00%	15.00	6.67%		\$ 10,293	\$ -	\$ 10,295		\$ -
1860	Smart Meters	•	•	\$ -	\$ 13,280,755		\$ 13,280,755	\$ 539,690	-	0.00%	15.00	6.67%	\$ -	\$ 885,384		\$ 903,373	\$ 903,955	
	Land Buildings & Fixtures - Building	1,395,300 5,262,681	\$ - \$ -	, , , , , , , , , , , , , , , , , , , ,	\$ - \$ 5.963.157	\$ - \$ -	\$ - \$ 5.963.157	\$ - \$ 918,456	28.71	0.00%	50.00	0.00% 2.00%	\$ - \$ 183,326	\$ - \$ 119,263	\$ - \$ 9,185	\$ - \$ 311.774	\$ - \$ 299.091	-\$ 12.683
	Buildings & Fixtures - Building Buildings & Fixtures - Roof	1,567,291		v 0,000,000	\$ 2,469,936		\$ 2,469,936		6.53	15.33%	20.00	5.00%	\$ 92,295	4,=00			\$ 166,747	
1910	Leasehold Improvements	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	0.00%		0.00%	T	\$ -	\$ -	\$ -	\$ -	\$ -
1915 1915	Office Furniture & Equipment (10 years)  Office Furniture & Equipment (5 years)	340,212	_	\$ 286,108	\$ 400,152	_	\$ 400,152	\$ 34,172	5.10	19.61% 0.00%	10.00 5.00	10.00% 20.00%	\$ 56,100				\$ 62,256	-\$ 35,568
	Office Furniture & Equipment (5 years)  Computer Equipment - Hardware	350,464	\$ 319,593	\$ 30,871	\$ 596,838	\$ - \$ 458,791	\$ 138,047	\$ 604,377	2.12	0.00% 47.12%	5.00	20.00%	\$ - \$ 14,548	\$ -	\$ 60,438	\$ - \$ 102,595	\$ 169,342	\$ 66,747
1920	Computer EquipHardware - Smart Meters	-	\$ -	\$ -	\$ 569,286	\$ 437,864	\$ 131,422		-	0.00%	5.00	20.00%		\$ 26,284		\$ 26,284	\$ 22,126	
1920	Computer EquipHardware(Post Mar. 19/07)		\$ -	s -	\$ -	\$ -	\$ -	\$ -		0.00%		0.00%	Ť	\$ -	\$ -	\$ -	\$ -	\$ -
1930 1935	Transportation Equipment Stores Equipment	2,781,086 21,484	\$ 766,935 \$ -	\$ 2,014,151 \$ 21.484	\$ 4,088,182 \$ 2,552	\$ -	\$ 4,088,182 \$ 2,552	\$ 850,223 \$ -	7.19 4.55	13.90% 21.99%	11.00 10.00	9.09% 10.00%	\$ 280,052 \$ 4,724			\$ 690,351 \$ 4,979	\$ 685,883 \$ 255	
1940	Tools, Shop & Garage Equipment	324,953		\$ 324,953	\$ 455,455	\$ -	\$ 455,455	\$ 73,813	6.70	14.93%	10.00	10.00%	\$ 48,520			\$ 97,756	\$ 75,241	
1940	Tools - Smart Meters	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	0.00%	10.00	10.00%	•	\$ -	\$ -	\$ -	\$ 373	
	Measurement & Testing Equipment	163,014 306.812	\$ -	\$ 163,014 \$ 208,072	\$ 243,956 \$ 454.630	\$ - \$ -	\$ 243,956 \$ 454,630	\$ 13,362 \$ 277,919	7.77 6.77	12.88% 14.76%	10.00	10.00% 10.00%	\$ 20,993	. ,			\$ 37,167 \$ 68,938	
	Power Operated Equipment Communications Equipment	58,880	¥,	,	\$ 454,630 \$ 149,583	\$ -	\$ 454,630 \$ 149,583	\$ 277,919	6.76	14.76%	10.00	10.00%	\$ 30,719 \$ 8,715			\$ 90,078 \$ 25,971	\$ 68,938 \$ 15,922	
	Communication Equipment (Smart Meters)	,	\$ -	\$ -	\$ 696,896	\$ -	\$ 696,896	\$ -	-	0.00%	10.00	10.00%		\$ 69,690	\$ -	\$ 69,690	\$ 69,690	\$ -
	Miscellaneous Equipment	40,970	,		\$ 15,143	\$ -	\$ 15,143	\$ 3,464	3.61	27.74%	5.00	20.00%	Ť	\$ 3,029			\$ 2,195	-\$ 1,180
1975	Load Management Controls Utility Premises	-	\$ -	\$ -	\$	\$ -	\$ -	\$ -	-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	System Supervisor Equipment	115.075	\$ 100.327	\$ 14,748	\$ -	s -	\$ -	s -	6.15	16.26%	10.00	10.00%	\$ 2.398	\$ -	s -	\$ 2.398	\$ 2,204	-\$ 194

Appendix 2-C
Depreciation and Amortization Expense

1995 1995	Contributions & Grants  Contributed Capital - Poles, Towers & Fixtures	- 1.626.853	\$	- S	1.626.853	\$ - -\$ 1.146.161	\$ -	-\$ 1.146.161		34.50	0.00% 2.90%	40.00	0.00% \$ 2.50% -\$	- \$ 47,155 -\$	28.654	\$ - \$	\$ 75,809	-\$ 74.779	\$ 1,030
		1,	\$	7	, ,	, , , , ,	\$ -		\$ -	34.50 54.55					- 1				
1995	Contributed Capital - Overhead Conductors	- 1,246,129		\$	.,=,.=0	\$ 969,095	\$ -	-\$ 969,095	\$ -		1.83%	60.00	1.67% -\$	22,844 -\$	16,152		,	-\$ 38,570	
1995	Contributed Capital - Overhead Devices	- 138,459		\$	.00,.00	\$ 109,089	•	-\$ 109,089	· -	34.39	2.91%	40.00	2.50% -\$	4,026 -\$	2,727		,		
1995	Contributed Capital - Overhead Services	- 1,195,490	\$	\$	1,195,490	\$ 119,872	\$ -	-\$ 119,872	\$ -	40.18	2.49%	60.00	1.67% -\$	29,750 -\$	1,998	\$	\$ 31,748	-\$ 24,333	\$ 7,415
1995	Contributed Capital - Underground Trenching & Ductwork	- 5,566,404		\$	5,566,404	\$ 2,609,506		-\$ 2,609,506	\$ -	54.02	1.85%	60.00	1.67% -\$	103,051 -\$	43,492				
1995	Contributed Capital - Underground Cables	- 2,292,136		\$	2,292,136	\$ 2,370,201	\$ -	-\$ 2,370,201	\$ -	30.81	3.25%	40.00	2.50% -\$	74,387 -\$	59,255		\$ 133,642	-\$ 124,494	\$ 9,147
1995	Contributed Capital - Underground Devices	- 254,682	\$	\$	254,682	\$ 167,703	\$ -	-\$ 167,703	\$ -	-	0.00%	40.00	2.50% \$	\$	4,193	\$	\$ 4,193	-\$ 11,476	-\$ 7,284
1995	Contributed Capital - Overhead Transformer	- 2,734,282	\$	\$	2,734,282	\$ 169,874	\$ -	\$ 169,874	\$ -	34.03	2.94%	40.00	2.50% -\$	80,349 \$	4,247	\$	\$ 76,102	-\$ 79,517	-\$ 3,415
1995	Contributed Capital - Underground Padmount Transformer	- 1,858,357	\$	\$	1,858,357	-\$ 7,920	\$ -	-\$ 7,920	\$ -	32.33	3.09%	40.00	2.50% -\$	57,473 -\$	198	\$	\$ 57,671	-\$ 62,762	-\$ 5,091
1995	Contributed Capital -Underground Submersible Transformer	1,955,810	\$	\$	1,955,810	-\$ 675,874	- *	-\$ 675,874	\$ -	25.19	3.97%	30.00	3.33% -\$	77,649 -\$	22,529	\$	\$ 100,178	-\$ 97,024	\$ 3,154
1995	Contributed Capital - Underground Services	- 13,453,846	\$	\$	13,453,846	\$ 953,639	\$ -	-\$ 953,639	\$ -	33.74	2.96%	40.00	2.50% -\$	398,729 -\$	23,841	\$	\$ 422,570	-\$ 399,263	\$ 23,307
1995	Contributed Capital - Transformer Foundations	- 798,352	\$	\$	798,352	\$ 558,073	\$ -	-\$ 558,073	\$ -	54.11	1.85%	60.00	1.67% -\$	14,753 -\$	9,301	\$	\$ 24,054	-\$ 23,786	\$ 268
1995	Contributed Capital - Meters	- 166,183	\$	\$	166,183	-\$ 132,547	\$ -	-\$ 132,547	\$ -	6.15	16.25%	15.00	6.67% -\$	27,003 -\$	8,836	\$	\$ 35,839	-\$ 18,639	\$ 17,200
	Contributed Capital - Meters SOLAR	-	\$	- \$		\$ 152,011	\$ -	-\$ 152,011	\$ -	-	0.00%	15.00	6.67% \$	\$	10,134	\$	\$ 10,134	-\$ 13,644	-\$ 3,509
1995	Contributed Capital - OEB Clearing	68,538	\$	- \$	68,538	\$ 259,328	\$ -	\$ 259,328	\$ -	- 10.00	-10.00%	15.00	6.67% -\$	6,854 \$	17,289	\$ -	\$ 10,435	\$ 25,468	\$ 15,033
2440	Deferred Revenue	-	\$	- \$	-	\$ -	\$ -	\$ -		-	0.00%		0.00% \$	- \$	-	\$ -	\$ -		\$ -
2440	Contributed Capital - Poles, Towers & Fixtures	-	\$	- \$		-\$ 3,265,250	-\$ 419,536	-\$ 2,845,714	-\$ 157,256	-	0.00%	40.00	2.50% \$	\$	71,143	-\$ 1,966 -	\$ 73,109	-\$ 78,353	-\$ 5,244
2440	Contributed Capital - Overhead Conductors	-	\$	- \$		\$ 2,306,624	\$ -	-\$ 2,306,624	-\$ 144,993	-	0.00%	60.00	1.67% \$	\$	38,444	-\$ 1,208 -	\$ 39,652	-\$ 37,446	\$ 2,206
2440	Contributed Capital - Overhead Devices	-	\$	- \$		\$ 256,033	\$ -	-\$ 256,033	-\$ 15,410	-	0.00%	40.00	2.50% \$	\$	6,401	-\$ 193 -	\$ 6,593	-\$ 6,226	\$ 368
2440	Contributed Capital - Overhead Services	-	\$	- \$		\$ 492,281	\$ -	-\$ 492,281	-\$ 96,217	-	0.00%	60.00	1.67% \$	\$	8,205	-\$ 802 -	\$ 9,006	-\$ 8,684	\$ 323
2440	Contributed Capital - Underground Trenching & Ductwork	-	\$	- \$	-	-\$ 8,398,752	\$ -	-\$ 8,398,752	-\$ 871,534	-	0.00%	60.00	1.67% \$	\$	139,979	-\$ 7,263 -	\$ 147,242	-\$ 146,524	\$ 718
2440	Contributed Capital - Underground Cables	-	\$	- \$		\$ 6,668,492	\$ -	-\$ 6,668,492	-\$ 505,487	-	0.00%	40.00	2.50% \$	\$	166,712	-\$ 6,319 -	\$ 173,031	-\$ 171,553	\$ 1,478
2440	Contributed Capital - Underground Devices	-	\$	- \$		\$ 739,255	\$ -	-\$ 739,255	-\$ 56,165	-	0.00%	40.00	2.50% \$	\$	18,481	-\$ 702 -	\$ 19,183	-\$ 19,019	\$ 164
2440	Contributed Capital - Overhead Transformer	-	\$	- \$		\$ 96,485	\$ -	-\$ 96,485	-\$ 2,645	-	0.00%	40.00	2.50% \$	\$	2,412	-\$ 33 -	\$ 2,445	-\$ 2,109	\$ 336
2440	Contributed Capital - Underground Padmount Transformer	-	\$	- \$	-	-\$ 354,883	\$ -	-\$ 354,883	-\$ 180,147	-	0.00%	40.00	2.50% \$	\$	8,872	-\$ 2,252 -	\$ 11,124	-\$ 11,124	\$ -
2440	Contributed Capital -Underground Submersible Transformer	-	\$	- \$	-	-\$ 1,862,681	- **	-\$ 1,862,681	-\$ 443,956	-	0.00%	30.00	3.33% \$	\$	62,089	-\$ 7,399 -	\$ 69,489	-\$ 69,363	\$ 126
2440	Contributed Capital - Underground Services	-	\$	- \$		\$ 5,175,944	\$ -	-\$ 5,175,944	-\$ 1,824,310	-	0.00%	40.00	2.50% \$	\$	129,399	\$ 22,804 -	\$ 152,202	-\$ 150,865	\$ 1,337
2440	Contributed Capital - Transformer Foundations	-	\$	- \$		\$ 904,918	\$ -	-\$ 904,918	-\$ 128,313	-	0.00%	60.00	1.67% \$	\$	15,082	-\$ 1,069 -	\$ 16,151	-\$ 16,508	-\$ 357
2440	Contributed Capital - Meters	-	\$	- \$		\$ 175,646	\$ -	-\$ 175,646	-\$ 39,723	-	0.00%	15.00	6.67% \$	\$	11,710	-\$ 1,324 -	\$ 13,034	-\$ 13,034	\$ -
2440	Contributed Capital - Meters Solar	-	\$	- \$		\$ 402,652	\$ -	-\$ 402,652	-\$ 230,489	-	0.00%	15.00	6.67% \$	\$	26,843	-\$ 7,683 -	\$ 34,526	-\$ 34,526	\$ -
2440	Contributed Capital - OEB Clearing	-	\$	- \$		\$ 243,274	\$ -	-\$ 243,274	-\$ 3	-	0.00%	15.00	6.67% \$	\$	16,218	-\$ 0 -	\$ 16,218	-\$ 16,218	\$ -
2440	Meters - Renewable Connection - Direct Benefit	-	\$	- \$		\$ 8,505	\$ -	-\$ 8,505	\$ -	-	0.00%	15.00	6.67% \$	\$	567	\$	\$ 567	\$ -	\$ 567
				\$	-		,	\$ -			0.00%		0.00% \$	- \$	-	\$ -	\$ -	•	\$ -
	Total	\$ 148,349,204	\$ 4,	,682,551 \$	143,666,653	\$ 101,843,008	\$ 1,299,579	\$ 100,543,429	\$ 16,560,659				\$	4,835,486 \$	3,901,699	\$ 326,427	\$ 9,063,612	\$ 9,020,804	-\$ 42,808

Appendix 2-C
Depreciation and Amortization Expense

2019					Book Values					Service	Lives			Depreciation I	Expense		1	
Account	Description	Opening Net Book Value of Existing Assets as at Date of Policy Change (Jan. 1) <sup>1</sup>	Less Fully Depreciated <sup>7</sup>	Net Amount of Existing Assets Before Policy Change to be Depreciated	Opening Gross Book Value of Assets Acquired After Policy Change <sup>2</sup>	Less Fully Depreciated <sup>8</sup>	Net Amount of Assets Acquired After Policy Change to be Depreciated		Average Remaining Life of Assets Existing Before Policy Change <sup>3</sup>	Depreciation Rate Assets Acquired After Policy Change	Life of Assets Acquired After Policy Change <sup>4</sup>	Depreciation Rate on New Additions	Depreciation Expense on Assets Existing Before Policy Change	Depreciation Expense on Assets Acquired After Policy Change	Depreciation Expense on Current Year Additions <sup>5</sup>	Total Current Year Depreciation Expense	Depreciation Expense per Appendix 2-BA Fixed Assets, Column J	Variance <sup>6</sup>
1611	Computer Software (Formally known as Account	a 928,634	b \$ 928,634	c = a-b	d \$ 2,372,257	e \$ 135,165	f = d- e \$ 2,237,092	g \$ 854.365	h 2.25	i = 1/h 44.44%	j 5.00	k = 1/j 20.00%	I = c/h	m = f/j \$ 447,418	n = g*0.5/j \$ 85,437	o = I+m+n \$ 532,855	p \$ 445,400	<b>q = p-o</b> -\$ 87.455
-	1925) Computer Software (Formally known as Account	920,034	\$ 920,034	-			\$ 2,237,092	\$ 054,305	2.25				•		\$ 65,437	\$ 532,655	\$ 445,400	-\$ 67,455
1611	1925) Computer Software (Formally known as Account	-		\$ -	\$ 88,614	\$ 88,614	\$ -		-	0.00%	3.00	33.33%		\$ -	\$ -	\$ -		\$ -
1611	1925) - Smart Meters	-	\$ -	\$ -	\$ 598,681	\$ 598,681	\$ -	\$ -	-	0.00%	3.00	33.33%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1612 1805	Land Rights (Formally known as Account 1906)  Land	12,881 2,339,958		\$ 2,339,958	\$ - \$ -	\$ - \$ -	\$ -		4.86	20.60%	50.00	2.00%	,	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ -	\$ - \$ -
1808	Buildings - Structure	7,099,490	\$ -	\$ 7,099,490	\$ 463,554	\$ -	\$ 463,554	\$ -	38.08	2.63%	50.00	2.00%	\$ 186,429	\$ 9,271		\$ 195,700	\$ 190,900	-\$ 4,800
1808 1810	Buildings - Roof Leasehold Improvements	144,989	\$ 58,456 \$ -	\$ 86,533 \$ -	-\$ 2,480	\$ - \$ -	-\$ 2,480 \$ -	\$ -	11.44	8.74% 0.00%	20.00	5.00%	\$ 7,565 \$ -	•	\$ - \$ -	\$ 7,441 \$ -	\$ 6,500	-\$ 941 \$ -
1815	Transformer Station Equipment >50 kV 50 yrs	15,658,085	\$ 12,312	\$ 15,645,773	\$ 3,097,797	\$ -	\$ 3,097,797	\$ 815,500	41.16	2.43%	50.00	2.00%	\$ 380,092	•	7		\$ 439,400	-\$ 10,803
1815 1815	Transformer Station Equipment >50 kV 40 yrs	24,475,179		\$ 24,475,179	\$ 1,513,237 \$ 71,591	\$ -	\$ 1,513,237	\$ 56,200	28.76	3.48%	40.00	2.50%	\$ 851,073			\$ 889,607	\$ 862,400	-\$ 27,207 \$ 2,400
1815	Transformer Station Equipment >50 kV 30 yrs  Transformer Station Equipment >50 kV 25 yrs	887,028	\$ - \$ 176,718	\$ 710,310	\$ 233,388	\$ - \$ -	\$ 71,591 \$ 233,388	\$ -	12.07	8.28%	25.00	4.00%	\$ - \$ 58,839	\$ - \$ 9,336	\$ - \$ -	\$ 68,175	\$ 2,400 \$ 56,400	\$ 2,400 -\$ 11,775
1815	Transformer Station Equipment >50 kV 20 yrs	392,015		\$ 228,312	\$ 216,379	\$ -	\$ 216,379	\$ 25,900	9.76	10.24%	20.00	5.00%	\$ 23,383	\$ 10,819	\$ 648		\$ 31,000	-\$ 3,849
1815 1820	Transformer Station Equipment >50 kV 15 yrs  Distribution Station Equipment <50 kV 50 yrs	1,087,574 200,427		\$ 647,624 \$ 200,427	\$ 1,892,518 \$ -	\$ - \$ -	\$ 1,892,518 \$ -	\$ 726,900 \$ -	8.48 22.74	11.79% 4.40%		6.67%	\$ 76,380 \$ 8.813	·	\$ 24,230 \$ -	\$ 226,778 \$ 8.813	\$ 208,400 \$ 8,600	-\$ 18,378 -\$ 213
1820	Distribution Station Equipment <50 kV 40 yrs	649,832	\$ -	\$ 649,832	\$ -	\$ -	\$ -	\$ -	25.47	3.93%	40.00	2.50%	\$ 25,509	\$ -	\$ -	\$ 25,509	\$ 24,300	-\$ 1,209
1820	Distribution Station Equipment <50 kV 25 yrs	13,287		\$ 13,287	\$ -	\$ -	\$ -	\$ -	5.93	16.87%	25.00	4.00%	\$ 2,242	*	\$ -	\$ 2,242	\$ 1,000	
1820 1820	Distribution Station Equipment <50 kV 20 yrs Distribution Station Equipment <50 kV 15 hrs	6,078 17,551		\$ -	\$ - \$ 161,300	\$ -	\$ - \$ 161,300	\$ -	5.66 9.64	17.66% 10.37%	20.00	5.00% 6.67%	\$ - \$ -	\$ - \$ 10,753	\$ -	\$ - \$ 10,753	\$ 700 \$ 10,900	
1825	Storage Battery Equipment	-	\$ -	\$ -	\$ -	\$ -	\$ -		-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -		\$ -
1830 1835	Poles, Towers & Fixtures Overhead Conductors	17,028,402 14,319,062		\$ 17,028,402 \$ 14,319,062	\$ 19,523,380 \$ 13,402,564	\$ -	\$ 19,523,380 \$ 13,402,564	\$ 2,959,500 \$ 2,442,240	32.16 51.16	3.11% 1.95%	40.00	2.50% 1.67%	\$ 529,490 \$ 279.881	\$ 488,085 \$ 223,376	\$ 36,994 \$ 20,352	\$ 1,054,568 \$ 523,609	\$ 1,059,200 \$ 515,000	\$ 4,632 -\$ 8,609
1835	Overhead Devices	1,591,007	\$ -	\$ 1,591,007	\$ 1,620,927	\$ -	\$ 1,620,927	\$ 271,400	30.57	3.27%	40.00	2.50%	\$ 52,051	\$ 40,523	\$ 3,393	\$ 95,966	\$ 96,100	
1835	Voltage Regulators	163,109	\$ -	\$ 163,109	\$ -	\$ -	\$ -	\$ -	20.00	5.00%	30.00	3.33%	\$ 8,155	•	\$ -	\$ 8,155	\$ 7,800	-\$ 355
1835 1840	Capacitor Banks Underground Conduit	618,096 12,527,558	s -	\$ 618,096 \$ 12,527,558	\$ 1,583,343 \$ 19,736,253	\$ - \$ -	\$ 1,583,343 \$ 19,736,253	\$ 2,519,600	19.80 51.70	5.05% 1.93%	25.00	4.00% 1.67%	\$ 31,224 \$ 242,295	,	\$ -	\$ 94,557 \$ 592,229	\$ 64,200 \$ 568,700	
1845	Underground Conductors & Devices - PILC	414,000		\$ 414,000	\$ 1,556,539	\$ -	\$ 1,556,539	\$ -	58.00	1.72%	60.00	1.67%	\$ 7,138	\$ 25,942	\$ -	\$ 33,080	\$ 33,000	-\$ 80
1845	Underground Cables	15,726,653		\$ 15,726,653	\$ 16,415,666	\$ -	\$ 16,415,666	\$ 1,522,982	28.66	3.49%	40.00	2.50%	\$ 548,637	\$ 410,392		\$ 978,066	\$ 959,300	-\$ 18,766
1845 1850	Underground Devices Line Transformers - Overhead	1,747,406 15,713,833		\$ 1,747,406 \$ 15,368,508	\$ 2,266,480 \$ 6,469,319	\$ -	\$ 2,266,480 \$ 6,469,319	\$ 169,220 \$ 970,000	28.66 27.98	3.49% 3.57%	40.00	2.50% 2.50%	\$ 60,960 \$ 549,182		\$ 2,115 \$ 12,125	\$ 119,737 \$ 723,040	\$ 112,200 \$ 544,500	-\$ 7,537 -\$ 178,540
1850	Line Transformers - Network	5,503		\$ 5,503	\$ 1,277,806	\$ -	\$ 1,277,806	\$ 192,000	9.38	10.66%	40.00	2.50%	\$ 587	\$ 31,945	\$ 2,400	\$ 34,932	\$ 50,400	
1850 1850	Line Transformers - Vault Line Transformers - Roof	497.948	\$ - \$ 16.586	\$ - \$ 481.362	\$ 6,041	\$ - \$ -	\$ 6,041	\$ -	23.84	0.00%	60.00	1.67%	\$ - \$ 20.190	\$ 101	\$ - \$ -	\$ 101 \$ 20,190	\$ 100 \$ 18.900	-\$ 1,290
1850	Line Transformers -Network Protectors	91,592	,	\$ 91,592	\$ 680,182	\$ -	\$ 680,182	\$ -	39.50	2.53%		2.50%	\$ 2,319	•	7	\$ 19,323	\$ 13,100	-\$ 6,223
1850 1850	Line Transformers - Padmount	3,991,872 3,195,923		\$ 3,991,872 \$ 3,195,923	\$ 5,787,549 \$ 4,791,955	\$ - \$ -	\$ 5,787,549 \$ 4,791,955	\$ 735,526 \$ 736,898	36.77 24.09	2.72% 4.15%	40.00	2.50%	\$ 108,567 \$ 132,669		\$ 9,194		\$ 172,000 \$ 638,500	-\$ 90,449 \$ 333,817
1850	Line Transformers - Submersible Line Transformers - Foundation	3,195,923 1,427,416	7	\$ 3,195,923 \$ 1,427,416	\$ 4,791,955 \$ 2,159,414	Ÿ	\$ 4,791,955	\$ 490.375	24.09 58.08	4.15% 1.72%	30.00	1.67%	7,	·			\$ 56,600	\$ 333,817 -\$ 8,052
1855	Services - Overhead	1,887,728	7	\$ 1,887,728	\$ 2,799,788	7	\$ 2,799,788	\$ 513,300	52.20	1.92%	60.00	1.67%	+		7 .,=	\$ 87,105	\$ 87,300	\$ 195
1855 1860	Services - Underground Commercial Meters	22,543,287 1,327,802		\$ 22,543,287 \$ 1,169,166	\$ 17,573,079 \$ 2,476,625		\$ 17,573,079 \$ 2,476,625	\$ 2,288,160 \$ 307.344	31.40 20.97	3.18% 4.77%	40.00	2.50% 4.00%	*,				\$ 1,115,100 \$ 198,700	
1860	Smart Meters - Non-Qualifying	108,222	\$ 136,636	\$ 1,109,100	\$ 2,470,023		\$ 2,470,023	\$ 307,344	12.00	8.33%		6.67%				\$ 25,028	\$ 190,700	-\$ 25,028
1860	Meters - Renewable Connection	-		\$ -	\$ 154,427	-	\$ 154,427		-	0.00%		6.67%		\$ 10,295	\$ -	\$ 10,295		-\$ 10,295
1860 1860	Smart Meters Smart Meters	-	\$ -	\$ - \$ -	\$ - \$ 13,820,445	\$ -	\$ - \$ 13,820,445	\$ 332,956	-	0.00%	15.00 15.00	6.67% 6.67%	•	\$ - \$ 921,363	\$ - \$ 11,099	\$ - \$ 932,462	\$ 908,900	-\$ 23,562
1905	Land	1,395,300		\$ 1,395,300	\$ -	\$ -	\$ -	\$ -	-	0.00%		0.00%	•	\$ -	\$ -	\$ -	\$ -	\$ -
1908 1908	Buildings & Fixtures - Building Buildings & Fixtures - Roof	5,262,681 1,567,291		\$ 5,262,681 \$ 600.333	\$ 6,881,613 \$ 2,488,136		\$ 6,881,613 \$ 2,488,136	\$ - \$ 750,000	28.71 6.53	3.48% 15.33%		2.00% 5.00%	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			\$ 320,959 \$ 235,159	\$ 294,000 \$ 218,500	-\$ 26,959 -\$ 16,659
1910	Leasehold Improvements	1,307,291	\$ -	\$ -	\$ -	\$ -	\$ 2,466,130	\$ -	0.55	0.00%		0.00%		\$ -	\$ -	\$ -	\$ -	\$ -
1915	Office Furniture & Equipment (10 years)	340,212	\$ 54,104	\$ 286,108	\$ 434,324		\$ 434,324	\$ 144,596	5.10	19.61%		10.00%			\$ 7,230		\$ 61,500	-\$ 45,262
1915 1920	Office Furniture & Equipment (5 years)  Computer Equipment - Hardware	350,464	9	\$ -	\$ - \$ 1,201,215	\$ - \$ 458,791	\$ - \$ 742,424	\$ 344,140	2.12	0.00% 47.12%		20.00% 20.00%		\$ - \$ 148,485	\$ -	\$ - \$ 197,447	\$ 256,500	\$ 59,053
1920	Computer EquipHardware - Smart Meters	-	\$ -	\$ -	\$ 569,286		\$ 131,422		-	0.00%		20.00%	\$ -	\$ 26,284		\$ 26,284	\$ 11,100	
1920	Computer EquipHardware(Post Mar. 19/07)	2.781.086	\$ - \$ 1,019,162	\$ -	\$ - \$ 4.938.405	\$ -	\$ - \$ 4.938.405	\$ 1.454.000	740	0.00%	11.00	0.00%	\$ - \$ 244.982	\$ -	\$ -	\$ 760.022	\$ -	\$ - -\$ 47,822
1930 1935	Transportation Equipment Stores Equipment	2,781,086		\$ 1,761,924 \$ 21,484	\$ 4,938,405 \$ 2,552	\$ -	\$ 4,938,405 \$ 2,552	\$ 1,454,069 \$ -	7.19 4.55	13.90%	11.00	9.09%	\$ 244,982 \$ 4,724			\$ 760,022 \$ 4,979	\$ 712,200 \$ 300	
1940	Tools, Shop & Garage Equipment	324,953		\$ 324,953	\$ 529,268		\$ 529,268	\$ 95,000	6.70	14.93%	10.00	10.00%	\$ 48,520	\$ 52,927			\$ 69,600	-\$ 36,597
1940 1945	Tools - Smart Meters  Measurement & Testing Equipment	163.014	\$ - \$ -	\$ - \$ 163.014	\$ - \$ 257.318	\$ - \$ -	\$ - \$ 257.318	\$ - \$ 10.000	7.77	0.00% 12.88%		10.00%	\$ - \$ 20.993	\$ - \$ 25,732	\$ -	\$ - \$ 47.225	\$ 400 \$ 35,200	+
1950	Power Operated Equipment	306,812	\$ 109,903	\$ 196,909	\$ 732,549	\$ -	\$ 732,549	\$ 100,000	6.77	14.76%	10.00	10.00%	\$ 29,071	\$ 73,255	\$ 5,000	\$ 107,326	\$ 83,900	-\$ 23,426
1955	Communications Equipment	58,880	-	\$ 58,880	\$ 195,538		\$ 195,538		6.76	14.80%		10.00%	\$ 8,715				\$ -	-\$ 28,349
1955 1960	Communication Equipment (Smart Meters)  Miscellaneous Equipment	40,970	\$ -	\$ -	\$ 696,896 \$ 18,607		\$ 696,896 \$ 18,607		3.61	0.00% 27.74%		10.00% 20.00%	\$ - \$ -	\$ 69,690 \$ 3,721		\$ 71,440 \$ 3,721	\$ 40,000 \$ 1,300	-\$ 31,440 -\$ 2,421
1975	Load Management Controls Utility Premises	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
1980	System Supervisor Equipment	115,075	\$ 115,075	\$ -	\$ -	\$ -	\$ -	\$ -	6.15	16.26%		10.00%	,	\$ -	\$ -	\$ -	\$ -	\$ -
1985	Miscellaneous Fixed Assets	-	<b>a</b> -	<b>-</b>	<b>-</b>	<b>a</b> -	- ·	<b>\$</b> -	-	0.00%		0.00%	<b>a</b> -	\$ -	<b>a</b> -	\$ -		ъ -

Appendix 2-C
Depreciation and Amortization Expense

1995	Contributions & Grants	-	\$	- \$	-	\$ -	\$ -	\$ -		-	0.00%		0.00% \$	- \$	-	\$ -			\$ -
1995	Contributed Capital - Poles, Towers & Fixtures	- 1,626,853		\$	.,020,000	\$ 1,146,161	\$ -	-\$ 1,146,161	\$ -	34.50	2.90%	40.00	2.50% -\$	47,155 -\$	28,654	•	-\$ 75,809		\$ 1,009
1995	Contributed Capital - Overhead Conductors	- 1,246,129		\$	1,246,129	\$ 969,095	\$ -	-\$ 969,095	\$ -	54.55	1.83%	60.00	1.67% -\$	22,844 -\$	16,152		-\$ 38,996	-\$ 38,600	
1995	Contributed Capital - Overhead Devices	- 138,459	\$	\$	138,459	\$ 109,089	\$ -	-\$ 109,089	\$ -	34.39	2.91%	40.00	2.50% -\$	4,026 -\$	2,727		-\$ 6,753		
1995	Contributed Capital - Overhead Services	- 1,195,490	\$	\$	1,195,490	\$ 119,872	\$ -	-\$ 119,872	\$ -	40.18	2.49%	60.00	1.67% -\$	29,750 -\$	1,998	\$ -	-\$ 31,748	-\$ 24,400	\$ 7,348
1995	Contributed Capital - Underground Trenching & Ductwork	- 5,566,404		\$	5,566,404	\$ 2,609,506	\$ -	-\$ 2,609,506	\$ -	54.02	1.85%	60.00	1.67% -\$	103,051 -\$	43,492		-\$ 146,543	-\$ 144,800	
1995	Contributed Capital - Underground Cables	- 2,292,136	\$	\$	2,292,136	-\$ 2,370,201	\$ -	-\$ 2,370,201	\$ -	30.81	3.25%	40.00	2.50% -\$	74,387 -\$	59,255	\$ -	-\$ 133,642	-\$ 124,500	\$ 9,142
1995	Contributed Capital - Underground Devices	- 254,682	\$	\$	254,682	\$ 167,703	\$ -	-\$ 167,703	\$ -	-	0.00%	40.00	2.50% \$	\$	4,193	\$ -	-\$ 4,193	-\$ 11,500	
1995	Contributed Capital - Overhead Transformer	- 2,734,282	\$	\$	2,734,282	\$ 169,874	\$ -	\$ 169,874	\$ -	34.03	2.94%	40.00	2.50% -\$	80,349 \$	4,247	\$ -	-\$ 76,102	-\$ 79,600	-\$ 3,498
1995	Contributed Capital - Underground Padmount Transformer	- 1,858,357	\$	\$	1,858,357	-\$ 7,920	\$ -	-\$ 7,920	\$ -	32.33	3.09%	40.00	2.50% -\$	57,473 -\$	198	\$ -	-\$ 57,671	-\$ 62,800	-\$ 5,129
1995	Contributed Capital -Underground Submersible Transformer	- 1,955,810		\$	1,955,810	\$ 675,874	\$ -	-\$ 675,874	\$ -	25.19	3.97%	30.00	3.33% -\$	77,649 -\$	22,529	\$ -	-\$ 100,178	1	
1995	Contributed Capital - Underground Services	- 13,453,846	\$	\$	13,453,846	\$ 953,639	\$ -	-\$ 953,639	\$ -	33.74	2.96%	40.00	2.50% -\$	398,729 -\$	23,841	\$ -	-\$ 422,570	-\$ 399,300	\$ 23,270
1995	Contributed Capital - Transformer Foundations	- 798,352	\$	\$	798,352	\$ 558,073	\$ -	-\$ 558,073	\$ -	54.11	1.85%	60.00	1.67% -\$	14,753 -\$	9,301	\$ -	-\$ 24,054	-\$ 23,800	\$ 254
1995	Contributed Capital - Meters	- 166,183	\$	\$	166,183	\$ 132,547	\$ -	-\$ 132,547	\$ -	6.15	16.25%	15.00	6.67% -\$	27,003 -\$	8,836	\$ -	-\$ 35,839	-\$ 16,000	\$ 19,839
	Contributed Capital - Meters SOLAR	-	\$	- \$	-	\$ 152,011	\$ -	-\$ 152,011	\$ -	-	0.00%	15.00	6.67% \$	\$	10,134	\$ -	-\$ 10,134	-\$ 13,700	-\$ 3,566
1995	Contributed Capital - OEB Clearing	68,538	\$	- \$	68,538	\$ 259,328	\$ -	\$ 259,328	\$ -	- 10.00	-10.00%	15.00	6.67% -\$	6,854 \$	17,289	\$ -	\$ 10,435	\$ 25,500	\$ 15,065
2440	Deferred Revenue	-	\$	- \$	-	\$ -	\$ -	\$ -		-	0.00%		0.00% \$	- \$		\$ -	\$ -		\$ -
2440	Contributed Capital - Poles, Towers & Fixtures	-	\$	- \$	-	-\$ 3,422,506	-\$ 419,536	-\$ 3,002,970	-\$ 169,500	-	0.00%	40.00	2.50% \$	\$	75,074	-\$ 2,119	-\$ 77,193	-\$ 85,000	-\$ 7,807
2440	Contributed Capital - Overhead Conductors	-	\$	- \$	-	\$ 2,451,617	\$ -	-\$ 2,451,617	-\$ 130,176	-	0.00%	60.00	1.67% \$	\$	40,860	-\$ 1,085	-\$ 41,945	-\$ 41,500	\$ 445
2440	Contributed Capital - Overhead Devices		\$	- \$	-	\$ 271,443	\$ -	-\$ 271,443	-\$ 14,464	-	0.00%	40.00	2.50% \$	\$	6,786	-\$ 18°	-\$ 6,967	-\$ 7,000	-\$ 33
2440	Contributed Capital - Overhead Services	-	\$	- \$	-	\$ 588,498	\$ -	-\$ 588,498	-\$ 24,860	-	0.00%	60.00	1.67% \$	\$	9,808	-\$ 20	-\$ 10,015	-\$ 9,100	\$ 915
2440	Contributed Capital - Underground Trenching & Ductwork	-	\$	- \$	-	\$ 9,270,286	\$ -	-\$ 9,270,286	,	·	0.00%	60.00	1.67% \$	\$	154,505	-\$ 4,93	-\$ 159,439	-\$ 154,400	\$ 5,039
2440	Contributed Capital - Underground Cables	-	\$	- \$		\$ 7,173,979	\$ -	-\$ 7,173,979	-\$ 453,591	-	0.00%	40.00	2.50% \$	\$	179,349	-\$ 5,670	-\$ 185,019	-\$ 185,200	-\$ 181
2440	Contributed Capital - Underground Devices	-	\$	- \$	-	\$ 795,420	\$ -	-\$ 795,420	-\$ 50,399	-	0.00%	40.00	2.50% \$	\$	19,886	-\$ 630	-\$ 20,515	-\$ 20,700	-\$ 185
2440	Contributed Capital - Overhead Transformer	-	\$	- \$	-	\$ 99,130	\$ -	-\$ 99,130	\$ -	-	0.00%	40.00	2.50% \$	\$	2,478	\$ -	-\$ 2,478	-\$ 2,500	-\$ 22
2440	Contributed Capital - Underground Padmount Transformer	-	\$	- \$	-	\$ 535,030	\$ -	-\$ 535,030	-\$ 226,125	·	0.00%	40.00	2.50% \$	\$	13,376	-\$ 2,827	-\$ 16,202	-\$ 17,500	-\$ 1,298
2440	Contributed Capital -Underground Submersible Transformer	-	\$	- \$	-	\$ 2,306,637	\$ -	-\$ 2,306,637		-	0.00%	30.00	3.33% \$	\$	76,888			-\$ 73,600	
2440	Contributed Capital - Underground Services	-	\$	- \$		\$ 7,000,254	\$ -	-\$ 7,000,254	-\$ 1,386,694	-	0.00%	40.00	2.50% \$	\$	175,006			-\$ 175,100	
2440	Contributed Capital - Transformer Foundations	-	\$	- \$		-\$ 1,033,231	\$ -	-\$ 1,033,231	-\$ 150,750	-	0.00%	60.00	1.67% \$	\$	17,221	-\$ 1,256	\$ 18,477	-\$ 19,300	
2440	Contributed Capital - Meters	-	\$	- \$		\$ 215,369	\$ -	-\$ 215,369	\$ -	-	0.00%	15.00	6.67% \$	\$	14,358	\$ -	-\$ 14,358	-\$ 15,900	-\$ 1,542
2440	Contributed Capital - Meters Solar	-	\$	- \$	-	\$ 633,141	\$ -	-\$ 633,141	\$ -	-	0.00%	15.00	6.67% \$	\$	42,209	\$ -	-\$ 42,209	-\$ 34,000	\$ 8,209
2440	Contributed Capital - OEB Clearing	-	\$	- \$	-	\$ 243,277	\$ -	-\$ 243,277	\$ -	-	0.00%	15.00	6.67% \$	\$	16,218	\$ -	-\$ 16,218	-\$ 16,300	-\$ 82
2440	Meters - Renewable Connection - Direct Benefit	-	\$	- \$	-	-\$ 8,505	\$ -	-\$ 8,505	\$ -	-	0.00%	15.00	6.67% \$	\$	567	\$ -	-\$ 567	\$ -	\$ 567
				\$	-			\$ -			0.00%		0.00% \$	- \$	-	\$ -	\$ -		\$ -
	Total	\$ 148,349,204	\$ 4,9	962,595 \$	143,386,609	\$ 118,403,667	\$ 1,299,579	\$ 117,104,088	\$ 18,440,022				\$	4,796,078 \$	4,554,552	\$ 410,828	\$ 9,761,458	\$ 9,343,200	-\$ 418,258

Appendix 2-C
Depreciation and Amortization Expense

2020					Book Values					Service	Lives			Depreciation	Expense		1	
Account [	Description	Opening Net Book Value of Existing Assets as at Date of Policy Change (Jan. 1) <sup>1</sup>	Less Fully Depreciated <sup>7</sup>	Net Amount of Existing Assets Before Policy Change to be Depreciated	Opening Gross Book Value of Assets Acquired After Policy Change <sup>2</sup>	Less Fully Depreciated <sup>8</sup>	Net Amount of Assets Acquired After Policy Change to be Depreciated	Current Year Additions	Average Remaining Life of Assets Existing Before Policy Change <sup>3</sup>	Depreciation Rate Assets Acquired After Policy Change	Life of Assets Acquired After Policy Change <sup>4</sup>	Depreciation Rate on New Additions	Depreciation Expense on Assets Existing Before Policy Change	Depreciation Expense on Assets Acquired After Policy Change		Total Current Year Depreciation Expense	Depreciation Expense per Appendix 2-BA Fixed Assets, Column J	Variance <sup>6</sup>
1611	Computer Software (Formally known as Account	a 928,634	<b>b</b> \$ 928.634	c = a-b	d \$ 3,226,622	e \$ 572,983	\$ 2,653,639	<b>g</b> \$ 6,710,000	2.25		5.00	k = 1/j 20.00%	I = c/h	m = f/j \$ 530,728	n = g*0.5/j \$ 671,000	o = I+m+n \$ 1,201,728	p \$ 1,194,200	q = p-o -\$ 7,528
	1925) Computer Software (Formally known as Account	320,004	\$ 320,004		\$ 88.614	\$ 88,614		Ψ 0,710,000	2.23	0.00%	3.00	33.33%	,		φ 071,000	9 1,201,720	ψ 1,134,200	7,320
	1925) Computer Software (Formally known as Account	-	•	\$ -	*				-				\$ -	\$ -	\$ -	\$ -		\$ -
1011 1	1925) - Smart Meters Land Rights (Formally known as Account 1906)	12,881	\$ - \$ 12,881	\$ -	\$ 598,681	\$ 598,681 \$ -	\$ - \$ -	\$ -	4.86	0.00% 20.60%	3.00 50.00	33.33%	\$ - \$ -	\$ - \$ -	\$ -	\$ -	\$ -	\$ -
	Land Rights (Formally known as Account 1906)	2,339,958		\$ 2,339,958	\$ -	•	\$ -		4.00	0.00%	50.00	0.00%	\$ -	\$ -	\$ -	\$ -	<b>\$</b> -	\$ -
	Buildings - Structure	7,099,490 144,989		\$ 7,099,490 \$ 86,533	\$ 463,554 -\$ 2,480	\$ -		\$ -	38.08 11.44	2.63% 8.74%	50.00 20.00	2.00%	\$ 186,429 \$ 7,565	,		\$ 195,700 \$ 7,441	\$ 190,900 \$ 5,500	-\$ 4,800 -\$ 1,941
	Buildings - Roof Leasehold Improvements	,		\$ 86,533	\$ 2,480	\$ - \$ -	7 -,	\$ -	11.44	0.00%	20.00	0.00%	\$ 7,565	\$ -	\$ -	\$ 7,441	\$ 5,500	\$ 1,941
	Transformer Station Equipment >50 kV 50 yrs	15,658,085			\$ 3,913,297	•	\$ 3,913,297	\$ 1,332,200	41.16	2.43%	50.00	2.00%	\$ 380,092				\$ 460,900	-\$ 10,780
	Transformer Station Equipment >50 kV 40 yrs Transformer Station Equipment >50 kV 30 yrs	24,475,179	\$ - \$ -	\$ 24,475,179	\$ 1,569,437 \$ 71,591	\$ - \$ -	\$ 1,569,437 \$ 71,591	\$ 398,700 e	28.76	3.48%	40.00	2.50%	\$ 851,073 \$ -	\$ 39,236	\$ 4,984 \$ -	\$ 895,293 e	\$ 848,800 \$ 2,400	-\$ 46,493 \$ 2,400
	Transformer Station Equipment >50 kV 35 yrs	887,028		\$ 710,310	\$ 233,388	•	\$ 233,388	\$ -	12.07		25.00	4.00%	\$ 58,839	\$ 9,336	7	\$ 68,175	\$ 56,300	-\$ 11,875
1815	Transformer Station Equipment >50 kV 20 yrs	392,015		\$ 228,312	\$ 242,279	•	\$ 242,279	\$ 49,400	9.76			5.00%	\$ 23,383				\$ 32,300	-\$ 4,432
	Transformer Station Equipment >50 kV 15 yrs Distribution Station Equipment <50 kV 50 yrs	1,087,574 200,427		\$ 647,624 \$ 200,427	\$ 2,619,418 \$ -	•	\$ 2,619,418 \$ -	\$ 223,700	8.48 22.74	11.79% 4.40%	15.00 50.00	6.67%	\$ 76,380 \$ 8.813		\$ 7,457 \$ -	\$ 258,465 \$ 8.813	\$ 234,800 \$ 8,600	-\$ 23,665 -\$ 213
	Distribution Station Equipment <50 kV 50 yrs  Distribution Station Equipment <50 kV 40 yrs	649.832	Ţ	¥	\$ -	•	\$ -	\$ -	25.47			2.50%	\$ 25.509	7	\$ -	\$ 25,509	\$ 24.300	
1820 E	Distribution Station Equipment <50 kV 25 yrs	13,287	Ţ	\$ 13,287	\$ -	\$ -	\$ -	\$ -	5.93		25.00	4.00%	\$ 2,242	\$ -	\$ -	\$ 2,242	\$ 800	-\$ 1,442
	Distribution Station Equipment <50 kV 20 yrs	6,078	\$ 6,078 \$ 17.551		\$ -	<u>.                                      </u>	\$ -	\$ -	5.66			5.00%	\$ -	Ψ	\$ -	\$ -	\$ 700	
	Distribution Station Equipment <50 kV 15 hrs Storage Battery Equipment	17,551	\$ 17,551 \$ -	\$ - \$ -	\$ 161,300 \$	\$ - \$ -	\$ 161,300 \$ -	\$ -	9.64	10.37%	15.00	6.67% 0.00%	\$ - \$ -	\$ 10,753 \$ -	\$ - \$ -	\$ 10,753 \$ -	\$ 10,900	\$ 147 \$ -
	Poles, Towers & Fixtures	17,028,402	\$ -	\$ 17,028,402	\$ 22,482,880	\$ -	\$ 22,482,880	\$ 3,133,850	32.16		40.00	2.50%	\$ 529,490	\$ 562,072	\$ 39,173	\$ 1,130,735	\$ 1,102,200	-\$ 28,535
	Overhead Conductors	14,319,062	\$ -	\$ 14,319,062	\$ 15,844,804	\$ -	\$ 15,844,804	\$ 2,603,880	51.16		60.00	1.67%	\$ 279,881			\$ 565,660	\$ 556,700	-\$ 8,960
	Overhead Devices Voltage Regulators	1,591,007 163,109	\$ -	\$ 1,591,007 \$ 163,109	\$ 1,892,327	\$ -	\$ 1,892,327 \$ -	\$ 289,320	30.57 20.00	3.27% 5.00%	40.00 30.00	2.50%	\$ 52,051 \$ 8,155	. , , , , , ,	\$ 3,617	\$ 102,975 \$ 8,155	\$ 103,100 \$ 7.800	\$ 125 -\$ 355
	Capacitor Banks	618,096	\$ -	\$ 618,096	\$ 1,583,343	\$ - \$ -	\$ 1,583,343	\$ -	19.80	5.05%	25.00	4.00%	\$ 31,224		\$ -	\$ 94,557	\$ 64,200	-\$ 30,357
1840 l	Underground Conduit	12,527,558	\$ -	\$ 12,527,558	\$ 22,255,853	\$ -	\$ 22,255,853	\$ 3,524,600	51.70		60.00	1.67%	\$ 242,295		\$ 29,372	\$ 642,598	\$ 619,700	-\$ 22,898
	Underground Conductors & Devices - PILC	414,000	\$ -	\$ 414,000	\$ 1,556,539	\$ -	\$ 1,556,539	\$ -	58.00		60.00	1.67%	\$ 7,138			\$ 33,080	\$ 33,000	-\$ 80
	Underground Cables Underground Devices	15,726,653 1,747,406	\$ -	\$ 15,726,653 \$ 1,747,406	\$ 17,938,648 \$ 2,435,700	\$ - \$ -	\$ 17,938,648 \$ 2,435,700	\$ 1,779,481 \$ 197,720	28.66 28.66		40.00 40.00	2.50% 2.50%	\$ 548,637 \$ 60,960			\$ 1,019,347 \$ 124,324	\$ 999,700 \$ 115,900	-\$ 19,647 -\$ 8,424
	Line Transformers - Overhead	15,713,833	\$ 345,325	\$ 15,368,508	\$ 7,439,319	\$ -	\$ 7,439,319	\$ 970,000	27.98		40.00	2.50%	\$ 549,182			\$ 747,290	\$ 568,700	-\$ 178,590
	Line Transformers - Network	5,503		\$ 5,503	\$ 1,469,806	\$ -	\$ 1,469,806	\$ 192,000	9.38	10.66%	40.00	2.50%	\$ 587			\$ 39,732	\$ 56,900	\$ 17,168
	Line Transformers - Vault Line Transformers - Roof	497.948	7	\$ - \$ 481.362	\$ 6,041	\$ - \$ -	\$ 6,041 \$ -	\$ -	23.84	0.00% 4.19%	60.00 30.00	1.67%	\$ - \$ 20.190	\$ 101	\$ -	\$ 101 \$ 20,190	\$ 100 \$ 18.800	-\$ 1,390
	Line Transformers - Network Protectors	91,592	\$ -	\$ 91,592	\$ 680,182	Ψ	\$ 680,182	\$ -	39.50	2.53%	40.00	2.50%	\$ 2,319		\$ -	\$ 19,323	\$ 13,100	-\$ 6,223
	Line Transformers - Padmount	3,991,872	Ŧ	\$ 3,991,872	\$ 6,523,075	7	\$ 6,523,075	\$ 735,562	36.77		40.00	2.50%	\$ 108,567	\$ 163,077		\$ 280,838	\$ 189,700	-\$ 91,138
	Line Transformers - Submersible	3,195,923 1,427,416	Ŧ	* 0,,	\$ 5,528,853 \$ 2,649,789	<del>-</del>	\$ 5,528,853 \$ 2,649,789	\$ 735,563 \$ 490,375	24.09 58.08		30.00 60.00	3.33% 1.67%	\$ 132,669 \$ 24.575	¥,=00			\$ 658,700 \$ 64,500	\$ 329,476
	Services - Overhead	1,427,416	Ţ	* ',:=:,::=	\$ 2,649,789 \$ 3,313,088	<u> </u>	\$ 2,649,789	\$ 490,375	58.08		60.00	1.67%	\$ 24,575 \$ 36.164	+,		\$ 72,825 \$ 96.398	\$ 95.500	-\$ 8,325 -\$ 898
1855	Services - Underground	22,543,287		\$ 22,543,287	\$ 19,861,239	•	\$ 19,861,239		31.40			2.50%	\$ 717,938			\$ 1,244,759	\$ 1,174,000	-\$ 70,759
	Commercial Meters	1,327,802	\$ 158,636		\$ 2,783,969		\$ 2,783,969	\$ 286,560	20.97		25.00	4.00%	\$ 55,753			\$ 172,843	\$ 210,400	\$ 37,557
	Smart Meters - Non-Qualifying Meters - Renewable Connection	108,222		\$ 108,222 \$ -	\$ 240,153 \$ 154,427		\$ 240,153 \$ 154,427		12.00	8.33% 0.00%	15.00 15.00	6.67% 6.67%	\$ 9,018	\$ 16,010 \$ 10,295		\$ 25,028 \$ 10,295		-\$ 25,028 -\$ 10,295
	Smart Meters	-		\$ -	\$ -	<del>-</del>	\$ -		-	0.00%		6.67%	\$ -	\$ -	\$ -	\$ -		\$ -
	Smart Meters	-	•	\$ -	\$ 14,153,401	•	\$ 14,153,401	\$ 310,440	-	0.00%	15.00	6.67%	\$ -	\$ 943,560	\$ 10,348	\$ 953,908	\$ 930,300	-\$ 23,608
	Land Buildings & Fixtures - Building	1,395,300 5,262,681	•	\$ 1,395,300 \$ 5,262,681	\$ - \$ 6,881,613	\$ - \$ -		\$ -	28.71	0.00%		0.00% 2.00%	\$ - \$ 183,326	\$ - \$ 137,632	\$ -	\$ 320,959	\$ -	-\$ 26,959
	Buildings & Fixtures - Building Buildings & Fixtures - Roof	1,567,291	\$ 971,497		\$ 3,238,136	•	\$ 3,238,136	\$ 750,000	6.53		20.00	5.00%	\$ 91,307				\$ 255,700	
	Leasehold Improvements	-	Ŧ	\$ -	\$ -	\$ -	•	\$ -	-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Office Furniture & Equipment (10 years)	340,212		\$ 286,108 \$ -	\$ 578,920	•	\$ 578,920	\$ 70,000	5.10			10.00%	\$ 56,100 \$ -		\$ 3,500	\$ 117,492	\$ 57,900	-\$ 59,592
	Office Furniture & Equipment (5 years)  Computer Equipment - Hardware	350,464	Ÿ	•	\$ 1,545,355	\$ - \$ 458,791	\$ - \$ 1,086,564	\$ 325,000	2.12	0.00% 47.12%	5.00 5.00	20.00% 20.00%	\$ -	\$ - \$ 217,313	Ψ	\$ 249,813	\$ 260,200	\$ 10,387
	Computer EquipHardware - Smart Meters	-		\$ -	\$ 569,286	\$ 569,286		\$ -	-	0.00%		20.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Computer EquipHardware(Post Mar. 19/07)	-		\$ -	\$ -		\$ -	\$ -	-	0.00%		0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Transportation Equipment	2,781,086 21,484	. ,, .	\$ 1,761,924 \$ 21.484	\$ 6,392,474 \$ 2,552		\$ 6,392,474 \$ 2.552	\$ 890,000	7.19 4.55		11.00 10.00	9.09%	\$ 244,982			\$ 866,570 \$ 4,979	\$ 770,100 \$ 300	
	Stores Equipment Tools, Shop & Garage Equipment	21,484 324,953		\$ 21,484 \$ 324,953	\$ 2,552 \$ 624,268	\$ - \$ -	\$ 2,552 \$ 624,268	\$ 95,000	4.55 6.70		10.00	10.00%	\$ 4,724 \$ 48,520			.,	\$ 69,200	
1940 1	Tools - Smart Meters	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-	0.00%		10.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Measurement & Testing Equipment	163,014			\$ 267,318	•	\$ 267,318	+,	7.77			10.00%	\$ 20,993	4	7	¥ .0,==0	\$ 34,800	-\$ 13,425
	Power Operated Equipment  Communications Equipment	306,812 58,880		\$ 196,909 \$ 58,880	\$ 832,549 \$ 197,138	\$ - \$ -	\$ 832,549 \$ 197,138	,	6.77 6.76			10.00% 10.00%	\$ 29,071 \$ 8,715			\$ 117,826 \$ 28,429	\$ 84,751 \$ -	-\$ 33,075 -\$ 28,429
	Communication Equipment (Smart Meters)			\$ -	\$ 731,896	\$ -	\$ 731,896	-	-	0.00%		10.00%	\$ -	\$ 73,190		¥ =0,:=0	\$ 22,149	
	Miscellaneous Equipment	40,970			\$ 18,607	\$ -	\$ 18,607	\$ -	3.61			20.00%	\$ -	\$ 3,721	\$ -	\$ 3,721	\$ 1,300	-\$ 2,421
	Load Management Controls Utility Premises System Supervisor Equipment	115,075	Ŧ	\$ - \$ -	\$ -	\$ - \$ -	\$ - \$ -	\$ -	6.15	0.00% 16.26%		0.00%	\$ - \$ -	\$ - \$ -	\$ - \$ -	\$ -	\$ -	\$ -
	System Supervisor Equipment Miscellaneous Fixed Assets	115,0/5	\$ -	s -	\$ -	\$ -	\$ -	\$ -	0.15	0.00%		0.00%	\$ -	\$ -	\$ -	s -	Ψ -	\$ -

Appendix 2-C **Depreciation and Amortization Expense** 

1995	Contributions & Grants	-	\$ -	s -	s - s		\$ -		- 1	0.00%		0.00% \$	- S	-	\$ -	s -	\$ -
1995	Contributed Capital - Poles, Towers & Fixtures	- 1.626.853			-\$ 1,146,161 \$		-\$ 1,146,161	\$ -	34.50	2.90%	40.00	2.50% -\$	47,155 -\$	28,654			\$ 74,800 \$ 1,009
1995	Contributed Capital - Overhead Conductors	- 1,246,129	\$ -			-	-\$ 969,095	\$ -	54.55	1.83%	60.00	1.67% -\$	22,844 -\$	16,152			\$ 38,600 \$ 396
1995	Contributed Capital - Overhead Devices	- 138,459	\$ -	-\$ 138,459	-\$ 109,089 \$		-\$ 109,089	\$ -	34.39	2.91%	40.00	2.50% -\$	4,026 -\$	2,727	\$ -	-\$ 6,753	\$ 6,700 \$ 53
1995	Contributed Capital - Overhead Services	- 1,195,490	\$ -	-\$ 1,195,490	-\$ 119,872 \$	-	-\$ 119,872	\$ -	40.18	2.49%	60.00	1.67% -\$	29,750 -\$	1,998	\$ -	-\$ 31,748	\$ 24,400 \$ 7,348
1995	Contributed Capital - Underground Trenching & Ductwork	- 5,566,404	\$ -	-\$ 5,566,404		-	-\$ 2,609,506	\$ -	54.02	1.85%	60.00	1.67% -\$	103,051 -\$	43,492	\$ -	-\$ 146,543	\$ 144,800 \$ 1,743
1995	Contributed Capital - Underground Cables	- 2,292,136	\$ -	-\$ 2,292,136	-\$ 2,370,201 \$	-	-\$ 2,370,201	\$ -	30.81	3.25%	40.00	2.50% -\$	74,387 -\$	59,255	\$ -	-\$ 133,642	\$ 124,500 \$ 9,142
1995	Contributed Capital - Underground Devices	- 254,682	\$ -	-\$ 254,682	-\$ 167,703 \$	-	-\$ 167,703	\$ -	-	0.00%	40.00	2.50% \$	\$	4,193	\$ -	-\$ 4,193 ·	\$ 11,500 -\$ 7,307
1995	Contributed Capital - Overhead Transformer	- 2,734,282	\$ -	-\$ 2,734,282	\$ 169,874 \$	-	\$ 169,874	\$ -	34.03	2.94%	40.00	2.50% -\$	80,349 \$	4,247	\$ -	-\$ 76,102	\$ 79,600 -\$ 3,498
1995	Contributed Capital - Underground Padmount Transformer	- 1,858,357	\$ -	-\$ 1,858,357	-\$ 7,920 \$	-	-\$ 7,920	\$ -	32.33	3.09%	40.00	2.50% -\$	57,473 -\$	198	\$ -	-\$ 57,671	\$ 62,800 -\$ 5,129
1995	Contributed Capital -Underground Submersible Transformer	- 1,955,810	\$ -	-\$ 1,955,810		-	-\$ 675,874	\$ -	25.19	3.97%	30.00	3.33% -\$	77,649 -\$	22,529	\$ -	-\$ 100,178	
1995	Contributed Capital - Underground Services	- 13,453,846	\$ -	-\$ 13,453,846	-\$ 953,639 \$	-	-\$ 953,639	\$ -	33.74	2.96%	40.00	2.50% -\$	398,729 -\$	23,841	\$ -	-\$ 422,570 ·	\$ 399,300 \$ 23,270
1995	Contributed Capital - Transformer Foundations	- 798,352	\$ -	-\$ 798,352	-\$ 558,073 \$	-	-\$ 558,073	\$ -	54.11	1.85%	60.00	1.67% -\$	14,753 -\$	9,301	\$ -	-\$ 24,054	\$ 23,800 \$ 254
1995	Contributed Capital - Meters	- 166,183	\$ -	-\$ 166,183	-\$ 132,547 \$	-	-\$ 132,547	\$ -	6.15	16.25%	15.00	6.67% -\$	27,003 -\$	8,836	\$ -	-\$ 35,839	\$ 13,300 \$ 22,539
	Contributed Capital - Meters SOLAR	-	\$ -	\$ -	-\$ 152,011 \$	-	-\$ 152,011	\$ -	-	0.00%	15.00	6.67% \$	\$	10,134	\$ -	-\$ 10,134	\$ 13,700 -\$ 3,566
1995	Contributed Capital - OEB Clearing	68,538	\$ -	\$ 68,538	\$ 259,328 \$	-	\$ 259,328	\$ -	- 10.00	-10.00%	15.00	6.67% -\$	6,854 \$	17,289	\$ -	\$ 10,435	\$ 25,500 \$ 15,065
2440	Deferred Revenue	-	\$ -	\$ -	\$ - \$	-	\$ -		-	0.00%		0.00% \$	- \$		\$ -	\$ -	\$ -
2440	Contributed Capital - Poles, Towers & Fixtures	-	\$ -	\$ -	-\$ 3,592,006 -\$	419,536	-\$ 3,172,470	-\$ 169,500	-	0.00%	40.00	2.50% \$	\$	79,312	-\$ 2,119	-\$ 81,431	\$ 89,200 -\$ 7,770
2440	Contributed Capital - Overhead Conductors	-	\$ -	\$ -	-\$ 2,581,793 \$	-	-\$ 2,581,793	-\$ 130,176	-	0.00%	60.00	1.67% \$	\$	43,030	-\$ 1,085	-\$ 44,115	\$ 43,700 \$ 415
2440	Contributed Capital - Overhead Devices	-	\$ -	\$ -	-\$ 285,907 \$	-	-\$ 285,907	-\$ 14,464	-	0.00%	40.00	2.50% \$	\$	7,148		-\$ 7,328	\$ 7,300 \$ 28
2440	Contributed Capital - Overhead Services	-	\$ -	\$ -	-\$ 613,358 \$	-	-\$ 613,358	-\$ 24,860	-	0.00%	60.00	1.67% \$	\$	10,223	-\$ 207	-\$ 10,430 ·	\$ 9,500 \$ 930
2440	Contributed Capital - Underground Trenching & Ductwork	•	\$ -	\$ -	-\$ 9,862,351 \$	-	-\$ 9,862,351	-\$ 705,490	-	0.00%	60.00	1.67% \$	\$	164,373	,	-\$ 170,252	\$ 165,200 \$ 5,052
2440	Contributed Capital - Underground Cables	-	\$ -	\$ -	-\$ 7,627,570 \$	-	-\$ 7,627,570	-\$ 486,714	-	0.00%	40.00	2.50% \$	\$	190,689	-\$ 6,084	-\$ 196,773	\$ 196,900 -\$ 127
2440	Contributed Capital - Underground Devices	-	\$ -	\$ -	-\$ 845,819 \$	-	-\$ 845,819	-\$ 54,079	-	0.00%	40.00	2.50% \$	\$	21,145	-\$ 676	-\$ 21,821	\$ 22,000 -\$ 179
2440	Contributed Capital - Overhead Transformer	-	\$ -	\$ -	-\$ 99,130 \$	-	-\$ 99,130	\$ -	-	0.00%	40.00	2.50% \$	\$	2,478	\$ -	-\$ 2,478	\$ 2,500 -\$ 22
2440	Contributed Capital - Underground Padmount Transformer	-	\$ -	\$ -	-\$ 761,155 \$	-	-\$ 761,155	-\$ 226,125	-	0.00%	40.00	2.50% \$	\$	19,029	-\$ 2,827	-\$ 21,855	\$ 23,200 -\$ 1,345
2440	Contributed Capital -Underground Submersible Transformer	-	\$ -	\$ -	-\$ 2,532,762 \$		-\$ 2,532,762		-	0.00%	30.00	3.33% \$	\$	84,425		-\$ 88,194	\$ 81,200 \$ 6,994
2440	Contributed Capital - Underground Services	-	Ť	*	-\$ 8,386,948 \$		-\$ 8,386,948	-\$ 1,489,462	-	0.00%	40.00	2.50% \$	\$	209,674	,	-\$ 228,292	\$ 211,000 \$ 17,292
2440	Contributed Capital - Transformer Foundations	-	Ť	*	-\$ 1,183,981 \$	-	, , , , , , ,	-\$ 150,750	-	0.00%	60.00	1.67% \$	\$	19,733	-\$ 1,256	-\$ 20,989	\$ 21,800 -\$ 811
2440	Contributed Capital - Meters	-	\$ -	\$ -	-\$ 215,369 \$	-	-\$ 215,369	\$ -	-	0.00%	15.00	6.67% \$	\$	14,358	•	-\$ 14,358	\$ 15,900 -\$ 1,542
2440	Contributed Capital - Meters Solar	-	\$ -	\$ -	-\$ 633,141 \$	-	-\$ 633,141	\$ -	-	0.00%	15.00	6.67% \$	\$	42,209		-\$ 42,209	\$ 34,000 \$ 8,209
2440	Contributed Capital - OEB Clearing	-	\$ -	\$ -	-\$ 243,277 \$	-	-\$ 243,277	\$ -	-	0.00%	15.00	6.67% \$	\$	16,218	\$ -	-\$ 16,218 ·	\$ 16,300 -\$ 82
2440	Meters - Renewable Connection - Direct Benefit	-	\$ -	\$ -	-\$ 8,505 \$	-	-\$ 8,505	\$ -	-	0.00%	15.00	6.67% \$	\$	567	\$ -	-\$ 567	\$ - \$ 567
				\$ -			\$ -			0.00%		0.00% \$	- \$	-	\$ -	\$ -	\$ -
	Total	\$ 148,349,204	\$ 4,998,005	\$ 143,351,199	\$ 136,843,689 \$	1,868,819	\$ 134,974,870	\$ 25,595,755				\$	4,780,835 \$	5,262,361	\$ 973,028	\$ 11,016,223	\$ 10,475,700 -\$ 540,523

General: Applicants are to complete this appendix to show the reasonability of the depreciation expense that is included in rate base via. Accumulated depreciation and the revenue requirement.

Applicants must provide a breakdown of depreciation and amortization expense in the above format for all relevant accounts. Balances presented in the table should exclude asset retirement obligations (AROs) and the related depreciation and accretion expense. These should be disclosed separately consistent with the Notes of historical Audited Financial Statements.

This is the net book value of assets that existed as at the date of the utility's change in depreciation policies. This amount will not change in years subsequent to the date of the utility's change in depreciation policies. This column is expected to be used until the assets This is the opening gross book value of assets that have been acquired after the date of the utilities change in depreciation policies (i.e. additions starting in 2012/2013). These assets are to be depreciated at the revised service life. The amount is expected to be equal to the gross book value of the prior year plus the prior year's

- A recalculation should be performed to determine the average remaining life of opening balance of assets (i.e. excluding current year's additions) under the change in policies under CGAAP without the change in policies. On January 1 of the year of policy changes, Asset A was 3 years depreciated. As a result,
- The useful life used should be consistent with the OEB's regulatory accounting policies as set out in the Accounting Procedures Handbook for Electricity Distributors, effective Jan. 1, 2012 and also with the Report of the Board, Transition to International Financial Reporting Standards, EB-2008-0408, and the Kinectrics Report. Board policy of the "half-year" rule the applicant must ensure that additions in the year attract a half-year depreciation expense in the first year. Deviations from this standard practice must be supported in the application.
- The applicant must provide an explanation of material variances in evidence.
- This should include assets in column a (excel column C) that become fully depreciated since the date of the policy change. The amount input in b (excel column D) should equal the net book value of the asset as at the date of depreciation policy change. This should include assets in column d (excel column f) that have become fully depreciated. The amount input in e (excel column G) should equal the gross book value of the asset

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Date:

#### Appendix 2-BB Service Life Comparison Table F-1 from Kinetrics Report<sup>1</sup>

		Ass	et Details		·	Useful L	ife	USoA Account	USoA Account Description	Cui	rent	Propo	sed		inge of Min, TUL?
Parent*	#	Category  C	omponent   Type		MIN UL	TUL	MAX UL	Number	USUA ACCOUNT DESCRIPTION	Years	Rate	Years	Rate	Below Min TUL	Above Max TUL
			Overall		35	45	75	1830	Poles Towers and fixtures	40	3%	40	3%	No	No
	1	Fully Dressed Wood Poles	Cross Arm	Wood	20	40	55								
			0	Steel	30	70	95			1					
	_	Fully Deceased Consents Balan	Overall	NA/aad	50 20	60 40	80			-					<del></del>
	2	Fully Dressed Concrete Poles	Cross Arm	Wood Steel	30	70	55 95			+					
		<u> </u>	Overall	Sieei	60	60	80			+					
	3	Fully Dressed Steel Poles		Wood	20	40	55			1					
ОН	_	,	Cross Arm	Steel	30	70	95								
_	4	OH Line Switch	*		30	45	55	1835	Overhead Conductors and Devices	40	3%	40	3%	No	No
	5	OH Line Switch Motor			15	25	25								
	6	OH Line Switch RTU			15	20	20								
	7	OH Integral Switches			35	45	60								
	8	OH Conductors			50	60	75	1835	Overhead Conductors and Devices	60	2%	60	2%	No	No
	9	OH Transformers & Voltage Reg	ulators		30	40	60	1835	Overhead Conductors and Devices	30	3%	30	3%	No	No
	10	OH Shunt Capacitor Banks Reclosers			25 25	30 40	40 55	1835 1835	Overhead Conductors and Devices Overhead Conductors and Devices	25 25	4% 4%	25 25	4% 4%	No No	No No
-	- 11	Reciosers	Overall		30	45	60	1815	TS Equipment	20	470	20	470	INO	INO
	12	Power Transformers	Bushing		10	20	30	1013	13 Equipment	+					<del></del>
	12	1 Ower Transformers	Tap Changer		20	30	60			+					
	13	Station Service Transformer	I ar ananga		30	45	55	1815	TS Equipment	40	3%	40	3%	No	No
	14	Station Grounding Transformer			30	40	40	1010	re Equipment		070		0,0		
		, , , , , , , , , , , , , , , , , , ,	Overall		10	20	30								
	15	Station DC System	Battery Bank		10	15	15								
			Charger		20	20	30								
TS & MS	16	Station Metal Clad Switchgear	Overall		30	40	60	1815	TS Equipment	50	2%	50	2%	No	No
			Removable Breaker		25	40	60								
	17	Station Independent Breakers			35	45	65								
	18	Station Switch			30	50	60								1
	19	Electromechanical Relays			25	35	50	1815	TS Equipment	25	4%	25	4%	No	No
	20	Solid State Relays			10	30	45	1815	TS Equipment	25	4%	25	4%	No	No
	21	Digital & Numeric Relays			15	20	20	1815	TS Equipment	15	7%	15	7%	No	No
	22	Rigid Busbars			30	55	60								
	23	Steel Structure			35	50	90	1815	TS Equipment	50	2%	50	2%	No	No
	24	Primary Paper Insulated Lead C			60	65	75	1845	UG Conductors and Devices	60	2%	60	2%	No	No
	25	Primary Ethylene-Propylene Rut Primary Non-Tree Retardant (TR			20	25	25	1845	UG Conductors and Devices	40	3%	40	3%	No	Yes
	26	Polyethylene (XLPE) Cables Dire			20	25	30	1845	UG Conductors and Devices	40	3%	40	3%	No	Yes
	27	Primary Non-TR XLPE Cables in			20	25	30	1845	UG Conductors and Devices	40	3%	40	3%	No	Yes
	30	Secondary PILC Cables	Duct		70	75	80	1040	OG CONDUCTORS AND DEVICES	40	376	40	376	INO	163
	31	Secondary Cables Direct Buried			25	35	40	1845	UG Conductors and Devices	40	3%	40	3%	No	No
	32	Secondary Cables in Duct			35	40	60	1845	UG Conductors and Devices	40	3%	40	3%	No	No
	33		Overall		20	35	50	1850	Line Transformers	40	3%	40	3%	No	No
UG	33	Network Tranformers	Protector		20	35	40	1850	Line Transformers	40	3%	40	3%	No	No
00	34	Pad-Mounted Transformers			25	40	45	1850	Line Transformers	40	3%	40	3%	No	No
	35	Submersible/Vault Transformers			25	35	45			30	3%	30	3%	No	No
	36	UG Foundation	Io "		35	55	70	1850	Line Transformers	60	2%	60	2%	No	No
	37	UG Vaults	Overall		40	60	80	1850	Line Transformers	60	2%	60	2%	No	No
			Roof		20	30	45	1850	Line Transformers	30	3%	30	3%	No No	No No
	38	UG Vault Switches Pad-Mounted Switchgear			20	35 30	50 45	1840 1840	UG Conduit UG Conduit	40 40	3% 3%	40 40	3% 3%	No No	No No
	40	Ducts			30	50	45 85	1840	UG Conduit	60	2%	60	2%	No	No
	41	Concrete Encased Duct Banks			35	55	80	1040	OG GONGUIT	00	2 /0	00	2 /0	INU	INU
	42	Cable Chambers			50	60	80				1				
S	43	Remote SCADA			15	20	30				1				
<u> </u>							_ 00								

#### Table F-2 from Kinetrics Report<sup>1</sup>

	Ass	set Details	Heafu	I Life Range	USoA Account	USoA Account Description	Cur	rent	Prop	osed		inge of Min, TUL?
#	Category  C	Component   Type	Oseiu	I Life Kange	Number	OSOA ACCOUNT DESCRIPTION	Years	Rate	Years	Rate	Below Min Range	Above Max Range
1	Office Equipment		5	15	1915	Office Furniture and Equipment	10	10%	10	10%	No	No
		Trucks & Buckets	5	15	1930	Transportation Equipment	10	10%	10	10%	No	No
2	Vehicles	Trailers	5	20	1930	Transportation Equipment	8	13%	8	13%	No	No
		Vans	5	10	1930	Transportation Equipment	8	13%	8	13%	No	No
3	Administrative Buildings		50	75	1908	Buidlings and Fixtures	50	2%	50	2%	No	No
4	Leasehold Improvements		Leas	e dependent								
		Station Buildings	50	75	1808	Buildings and Fixtures	50	2%	50	2%	No	No
5	Station Buildings	Parking	25	30								
3	Station Buildings	Fence	25	60								
		Roof	20	30	1808	Buildings and Fixtures	20	5%	20	5%	No	No
6	Computer Equipment	Hardware	3	5	1920	Computer Hardware	4	25%	4	25%	No	No
0	Computer Equipment	Software	2	5	1611	Computer Software	3	33%	3	33%	No	No
		Power Operated	5	10								
7	Equipment	Stores	5	10								
'	Equipment	Tools, Shop, Garage Equipment	5	10								
		Measurement & Testing Equipment	5	10								
8	Communication	Towers	60	70								
0		Wireless	2	10								
9	Residential Energy Meters		25	35	1860	Meters	25	4%	25	4%	No	No
10	Industrial/Commercial Energy M	eters	25	35	1860	Meters	25	4%	25	4%	No	No
11	Wholesale Energy Meters	•	15	30	1860	Meters	25	4%	25	4%	No	No
12	Current & Potential Transformer	(CT & PT)	35	50								
13	Smart Meters		5	15	1860	Meters	15	7%	15	7%	No	No
14	Repeaters - Smart Metering		10	15								
15	Data Collectors - Smart Metering	g	15	20								



File Number: EB-2019-0049

Exhibit: 4

Filed: April 30, 2019

# **Appendix 4-2: KWHI Purchasing Policy**

# KITCHENER - WILMOT HYDRO INC. POLICY and PROCEDURE

SUBJECT: Purchasing Policy		
Department: Purchasing	Revision: 4	No. PS-1
President and CEO: J. Van Ooteghem VP Finance and CFO: M. Nanninga Manager of Procurement: A. Keller	Issue Date: April 28, 1999 Revision Date: May 30, 2016	Page 1 of 12

The following describes the function of the Purchasing Department and the policies of Kitchener-Wilmot Hydro Inc. in purchasing all supplies, material, equipment and services (goods and services). The term "Corporation" shall mean in all cases, Kitchener-Wilmot Hydro Inc.

# **Purchasing Department**

- A) Wherever we can influence the life cycle of goods and services, each department of the Corporation shall apply the reduce, reuse, recycle and recover methodology, to reduce our environmental impact.
- B) The Purchasing Department, under the direction of the Manager of Procurement shall have the following duties, powers and responsibilities:
  - To have charge of and be responsible for a central purchasing function and all stores warehouses.
  - To have charge of and be responsible for the purchase of all goods by, for, or on behalf of the Corporation in accordance with the laws and regulations of the Province of Ontario and the standards of the Corporation. No goods shall be purchased by, for, or on behalf of the Corporation except through the Purchasing Department, unless otherwise provided herein.
  - Under the direction of the CFO and, except as otherwise herein provided, to have the primary responsibility to purchase, store and distribute all goods required by the Corporation.
  - To operate and maintain one or more stores warehouses and to develop and operate therein a uniform modern system of stores control based on perpetual inventory, maintaining on hand a sufficient stock of staple commodities to supply the budgeted and current needs of the Corporation.
  - To maintain good vendor relations and, where necessary, refer them to other
    departments when technical information is required. All inquiries regarding
    materials, prices, services, delivery, terms and conditions are to be conducted by or
    through the Purchasing Department.
  - To group, correlate and unify, so far as possible, requirements of the various

SUBJECT:	Purchasing Policy	President and CEO: J. Var V-P Finance and CFO: M. Manager of Procurement:	Nanninga
Revision: 4	Issue Date: April 28, 1999 Revision Date: May 30, 2016	No. PS-1	Page 2 of 12

departments of the Corporation and by standardization to reduce the kinds of goods used by the Corporation to the smallest number, consistent with the needs of the various departments of the Corporation; this program shall be a joint enterprise amongst the various departments of the Corporation and the Purchasing Department, with the Purchasing Department having the responsibility of putting it into effect.

- To request and receive data from the various departments of the Corporation, estimates of requirements for future periods of time to enable the Purchasing Department to determine the quantities of goods which should be contracted in advance of actual current need.
- To confer with the various departments of the Corporation regarding the preparation of plans and specifications and to determine whether or not proposed plans and specifications are practicable from the viewpoint of producers.
- To be responsible for the issuing of Tender Calls. Tenders are to be returned to the Corporation plainly marked "Sealed Tender" and are to be addressed to the attention of the Manager of Procurement.
- Except where a non-competitive commodity is required, to make all purchases on a competitive basis, consistent with corporate standards, quality and service, all things being equal, preference being given first to goods of local manufacturers and second to goods offered by local suppliers.
- To visit suppliers when necessary to create goodwill and/or to expedite deliveries to the Corporation.

#### **Purchasing General**

- C) For non-inventory purchases, where the estimated value of goods or services required exceeds \$100,000 the purchase shall be made by a request for sealed tenders. Tenders are required for purchases of stock inventory items which exceed \$100,000; however, the tenders do not necessarily have to be sealed.
- D) Where the value of goods or services is provided for in current budgets and is in excess of \$1 million excluding purchases for inventory, the purchase shall be presented to the Board of Directors for approval.
- E) Where the value of goods or services required has not been provided for in current budgets and the value exceeds \$500,000, excluding purchases for inventory, the purchase shall be presented to the Board of Directors for approval.

SUBJECT:	_ · · · · · · · · · ·-	President and CEO: J. Var V-P Finance and CFO: M. Manager of Procurement:	Nanninga
Revision: 4	Issue Date: April 28, 1999 Revision Date: May 30, 2016	No. PS-1	Page 3 of 12

- F) The Purchasing Department shall not order goods or services, which have not been authorized by this Corporation except goods or services required for current needs, the cost of which is provided for in current budgets.
- G) The Purchasing Department may, under one of the following conditions, purchase by negotiating with one or more sources or bidders. Under the following cases the requirements for inviting tenders and formal quotations may be waived.
  - The goods or services are in short supply due to market conditions, in the judgment of the Manager of Procurement;
  - Two or more identical bids have been received;
  - All bids received failed to meet the specifications and/or tender terms and conditions and it is impractical to recall tenders or formal quotations;
  - Certain professional services which require specialized technical knowledge to ensure compliance with structural, civil, environmental, or other regulatory standards, or which are critical to the Corporation's information technology support systems.
- H) The Purchasing Department may, under one of the following conditions, purchase by sole source procurement:
  - When goods and services can be obtained only from one (1) person or firm,
  - The expertise of an individual organization or individual is deemed to be specifically required by the Corporation,
  - When competition is precluded because of the existence of patent rights, copyrights, secret processes, control of raw material or other such conditions,
  - When it is the only product or service that has been approved by the Corporation for use,
  - When the procurement is for goods or services in connection with the assembly, installation or servicing of equipment of a highly technical or specialized nature,
  - When the procurement is for parts or components to be used as replacements in support of equipment specifically designed by the manufacturer,

SUBJECT:	- w,	President and CEO: J. Var V-P Finance and CFO: M. Manager of Procurement:	Nanninga
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- The contractor is already at work on the site (based on an existing Purchase Order) and it would not be practical to engage another contractor, or
- Specific Health and Safety items as approved by the Manager of Health, Wellness & Safety.

# Budgeted/Unbudgeted Work

- I) Authorization of budgeted work by this Corporation constitutes authorization for any purchases necessary to carry out such work; however, individual purchases must still be approved by the proper signing authority.
- J) If purchases are of an unbudgeted nature or are being newly introduced to the Corporation, pre-approval by the department Vice President is necessary before the normal purchase requisition process is followed.

### **Quotations**

- K) Goods and services over \$5,000 under \$20,000
  - 2 written Quotations are required as per the chart below, **Except:** 
    - o Where rates are considered reasonable and consistent with normal market rates and they are checked on an annual basis
    - o Where the purchase is being made under an approved 'Preferred Supplier Arrangement' by the Manager of Procurement
    - o Where goods or services are needed immediately in an emergency situation
    - o Only one manufacturer has been approved by the Engineering department
- L) Goods and services over \$20,000 under \$100,000
  - Three (3) quotations are required as per the chart below, **Except:** 
    - o Where the purchase is being made under an approved 'Preferred Supplier Arrangement' by a Vice President
    - o Where goods or services are needed immediately in an emergency situation
    - o Where the goods or services are non-competitive or are of a specialized nature
    - o Only one manufacturer has been approved by the Engineering department
- M) Goods and services over \$100,000
  - Three (3) requests for tender response are required as per the chart below, **Except:** 
    - o Where purchase is being made under an approved 'Preferred Supplier Arrangement' by the CEO

SUBJECT:	Purchasing Policy	President and CEO: J. Var V-P Finance and CFO: M. Manager of Procurement:	Nanninga
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- o Where goods or services are needed immediately in an emergency situation
- o Where goods or services are non-competitive or are of a specialized nature
- o Only one manufacturer has been approved by the Engineering department

Summary of Procurement Categories			
Dollar Value Process Documen			
<\$1,000	Rates are reviewed and considered reasonable	N/A	
>\$1,000~<\$5,000	2 verbal quotations	N/A	
>\$5,000~<\$20,000	2 written quotations	Quotations	
>\$20,000~>\$100,000	3 quotations	Quotations	
>\$100,000	3 or more Tenders	Tenders	

#### **Tenders**

- N) Where tenders are required on contracts for construction work or other projects undertaken by the Corporation, the head of the department concerned will be responsible for the preparation of all necessary plans and specifications. Following the preparation of the tender specifications, the tender document shall be sent to the Purchasing department for attachment of the standard purchasing documents to the tender. The Purchasing department will be responsible for sending the tender to the invited parties.
- O) Tenders shall be opened in the presence of three witnesses, who will consist of the CEO, CFO, or their designates and the Manager of Procurement or his designate.
- P) Prior to the opening of tenders the Manager of Procurement shall advise the CEO and the CFO as to the description of the tenders and the time and place of the opening.
- Q) Requests for tenders shall state that tenders will be received not later than 2:00 p.m., local time on a specified day.
- R) The Purchasing Department shall not reveal pricing information pertaining to sealed tenders and quotations, to any of the bidders concerned, provided, however, that if any bidder deems it desirable to do so, he/she may apply to the CEO, who may order that such pricing information be revealed to him/her.
- S) The Board of Directors will pre-authorize tendering for any major capital project which is not considered part of the normal operations of the Corporation, i.e., Office Buildings, etc.
- T) The awarding of the tender will be in favour of a bidder meeting specifications, terms and conditions of the tender and whose tender offers the lowest ultimate cost to the Corporation

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for the goods, equipment or services with due consideration of the importance of delivery, quality, service and price.

# Purchase Requisitions/Purchase Orders

- U) The following provisions shall apply to purchases of goods and services through purchase requisitions:
  - Purchase requisitions are required for all purchases of goods and services with the only exceptions listed in Section Appendix A and small purchases of less than \$100.
  - Each department of the Corporation shall requisition its requirements to the Purchasing Department and from time to time supply the Purchasing Department with such data, specifications, details, information, etc. as may be required by the Purchasing Department for his/her guidance and information.
  - Purchase requisitions must contain detailed specifications of the goods and/or services to be purchased including required date, general ledger accounts to be used and work order number (if applicable).
  - Requisitions or purchase orders shall not be artificially structured to avoid any restrictions or limits.
  - Purchase orders can only be generated by Purchasing Department staff following the proper approval of purchase requisitions.

#### Signing Authorities/Buying Limits

V) All regular purchases necessary to carry out budgeted work approved by the Corporation must be approved according to the signing authority levels as shown in the table below. Vice President may set lower levels where required.

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Position	num Buying roval Limit
Administrative Assistant	\$ 1,000
Supervisor	\$ 2,500
Manager/Superintendent	\$ 20,000
Director	\$ 50,000
Vice President	\$ 100,000
CEO	\$ 1,000,000

W) For inventory items, the signing authority levels are as shown in the table below. Vice President or CEO may set lower levels where required.

	M	laximum Buying
Position		Approval Limit
Stores Supervisor	\$	20,000
Purchasing Manager	\$	100,000
Vice President/CFO	\$	250,000
CEO	\$	1,000,000

# Receipting and Payment Approval for Purchases

- X) Supplier invoices are to be used as the vehicle for receipting and arranging for payments for vendor purchases. The invoices must be processed as follows where a purchase requisition has gone through the full approval process & purchase order has been issued by the Purchasing department:
  - The invoice must be compared with the purchase order by the Accounts Payable clerk processing the invoice.
  - The invoice must be approved by the requisitioner to ensure the description, quantity, quality and price match between the items/services received, the purchase order and the invoice in the event that variances between the invoice & the purchase order exist or if there is not physical receipt, packing slip of other documentation of the completion of receipt of the good and/or service. The requisitioner must sign that this check has been performed and the items/services, as described have been received. The invoice is then sent to Accounts Payable for payment.

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- Any differences between the purchase order and the invoice must be addressed:
  - i. Minor differences can be ignored if considered acceptable. These differences cannot exceed 5% of the purchase order price, up to a maximum of \$2,000.
  - ii. Adjustments beyond this limit require either a revised invoice matching the purchase order or an approved revision to the purchase order by the proper signing authority.

#### Other Purchases

Y) Certain goods, services and payments do not require a purchase requisition. Controls, other than approved Purchase Requisitions are in place for these items and must be followed. See Appendix A for details.

#### Credit Card Purchases

Z) Corporate credit cards will only be used for appropriate business expenditure. The charging of personal expenditures to the corporate credit card is prohibited. Disciplinary action may be taken for inappropriate use of corporate credit cards. Refer to Appendix B for responsibilities and appropriate uses of corporate credit cards.

### **Purchasing Conflict of Interest**

- AA) Employees are responsible and accountable for using good judgement in the exercise of the Corporation's duties and must:
  - Disclose in writing any conflict of interest in a purchasing or procurement decision to their Supervisor
  - Avoid situations which may present a conflict of interest while dealing with persons or organizations doing business or seeking to do business with the Corporation
  - Acquisitions from a business in which an employee, family member or former employee has an interest, is prohibited unless full disclosure of the background facts are presented in writing to the CFO and approved by the CFO.

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	Appendix A
Description	Control Process to be Followed
	Banking arrangements are made by the CFO and approved by the CEO or
Banking Services	their designates. All banking fees are approved by the CFO or designate
	Payments for corporate and social responsibility must be approved by the
	CEO if <\$5,000. If >\$5,000, payments for corporate & social responsibility
Corporate/Social Responsibility	must be approved by the Board of Directors
,	Payment for credit card expenses are signed off by the employee making
Corporate Credit Card Expenses	the purchase and approved by the Vice President
	Rebates to customers must be approved by the appropriate signing
Customer Rebates/Construction Refunds	authority as outlined in Paragraph V of the Purchasing Policy
	Payment for Doctor's Notes and similar HR-type expenses are to be
Doctor Notes Expenses	approved by the Manager of Human Resources
Doctor Notes Expenses	employee information. Invoices for these services are to be signed by the
Employee Assistance Program Providers	Executive Assistant or the Manager of Human Resources
Employee / issistance i rogram i roviders	Payment for employee business are signed off by the employee making the
Employee Business Expenses	purchase and approved by the Manager and Vice President
2.mproyee Business Expenses	External audit work and related fees are approved by the Audit Committee
	of the Board of Directors, The audit fee payment is approved by the CFO or
Financial Audit Expenses	designate
	Invoices for IESO or other power providers are to be signed by the CFO or
IESO/Cost of Power Payments	designate
	EDA fees are to be approved by the CEO or designate. ESA fees are to be
	signed by the departmental Vice President or designate. Other
	membership fees not otherwise listed are to be approved by the
Industry and Association Membership Dues & Fees	departmental Vice President or designate
·	Insurance arrangements are made by the CFO and are approved by the CEO
Insurance Premiums	or their designates
	Legal services related to human resource issues are to be approved by the
	employee incurring the expense as well as the CEO. Other legal services are
	to be signed in accordance with the signing approval levels outlined in
Legal Services	Section E as well as initialed by the employee who used the services
Loan Payments/Interest on Loan Payments	Must be approved the CFO or designate
	Medical arrangements are approved by the Human Resources Manager or
Medicals	designate
	Payroll and other payroll related remittances are to be approved by the CFO
Payroll Deduction/Union Dues Remittances	or designate
	Payment of petty cash expenses are to be approved by the Departmental
Petty Cash	Manager of the department incurring the expense or their designate
	Payment of postage charges are to be approved by the Manager of
Postage	Accounting or their designates
	Regulatory costs are to be approved by the Manager of Regulatory Affairs or
Regulatory Costs	designate
Right of Way of Easements	Invoices are to be signed by the appropriate Supervisor or Manager
Tax Remittances	Must be approved the CFO or designate
	Must be approved by the Vice President responsible for the vehicles or
Vehicle License Fees	designate
	Payment for water, electricity, gas & landline telephones are approved by
	the Manager of Accounting or designate. Payment for cellular phones
Water, Electricity, Gas and Telephones	charges is approved by the CFO or designate.

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# **Corporate Credit Card Procedures**

# Part A - Corporate Credit Card Appropriate Uses and Responsibilities

Corporate credit cards will only be used for appropriate business expenditures. The charging of personal expenditures to the corporate credit card is prohibited. Disciplinary action may be taken for inappropriate use of corporate credit cards.

### 1. Appropriate Use

Examples of appropriate uses of corporate credit cards include:

- a) business travel expenses (i.e. accommodation, meals, parking)
- b) job site requirements for items not held in warehouse
- c) emergencies (i.e. ice storms)
- d) conference registration fees

Examples of prohibited uses of corporate credit cards include (but are not limited to):

- a) personal expenses
- b) withdrawal of cash/cash advances
- c) non-work order related capital (i.e. furniture, equipment, computer hardware/software) unless previously approved

#### Areas of Uncertainty

The above list is provided as a guide only. In situations where there is doubt about the appropriate use of the corporate credit card, the employee shall seek the guidance of their supervisor.

### 2. Responsibilities

- a) Employees issued a corporate credit card are responsible for:
  - ensuring the cards are used only for appropriate business expenses (refer to section 1 above)
  - ensuring that only the employee whose name appears on the card uses the card (with the exception of department cards)

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- retaining receipts and providing explanations for all card transactions. The occurrence of continual missing receipts may result in cancellation of the corporate credit card
- submitting a completed and approved expense form when card expenditure has been incurred
- returning the corporate credit card to their supervisors upon termination
- b) The CFO is responsible for:
  - determining which employees require a corporate credit card for business and the applicable credit limit for each corporate credit card
  - limiting the issue of corporate credit cards to those employees who require a card for utility business
  - cancelling the corporate credit cards from terminating employees
- c) The Authorizing Manager/Vice President is responsible for:
  - reviewing and authorizing corporate credit card expense accounts of employees on a timely basis
  - identifying and requesting any credit or transaction level limits required for individual cards
  - collecting the corporate credit cards from terminating employees
- d) The Finance department is responsible for:
  - ensuring that all corporate credit card transactions are properly authorized
  - processing payments for corporate credit card statements on a timely basis to ensure correct coding and appropriate payments are being made.

### Part B - Corporate Credit Card Statement Payment Procedures

- 1. Employees must retain detailed original receipts in addition to the credit card receipt and note the purpose of the expenses on the back of each receipt.
- 2. The employee will submit the detailed original receipts along with a completed expense form to the appropriate authorizing supervisor for authorization.
- 3. Charges for items where the receipt has been misplaced must be explained to the authorizing supervisor who must initial the specific charge and indicate, "receipt missing" beside it. The occurrence of continual missing receipts may result in cancellation of the corporate credit card as well as possible disciplinary action..

# KITCHENER - WILMOT HYDRO INC.

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- 4. The authorizing supervisor will confirm that the charges are justified and appropriate before authorizing (signing) the expense form for payment.
- 5. The approved expense form and original receipts will be forwarded to the department Vice President for final approval.
- 6. Accounts Payable must receive the completed documents one week prior to the credit card statement due date.
- 7. Accounts Payable will verify that the appropriate approvals have been received and schedule payment of the credit card balance to avoid unnecessary late payment charges.



File Number: EB-2019-0049

Exhibit: 4

Filed: April 30, 2019

# **Appendix 4-3: KWHI Actuarial Evaluation**



# Collins Barrow Toronto Actuarial Services Inc.

Collins Barrow Place 11 King Street West Suite 700, PO BOX 27 Toronto, Ontario M5H 4C7 Canada T: 416.480.0160 F: 416.480.2646

toronto.collinsbarrow.com

# Memo

**To:** Margaret Nanninga (Kitchener-Wilmot Hydro Inc.)

**cc:** Jamie Wong (Collins Barrow Toronto Actuarial Services Inc.)

From: Stanley Caravaggio (Collins Barrow Toronto Actuarial Services Inc.)

**Date:** March 24, 2017

Re: Kitchener-Wilmot Hydro Inc. – Estimated Liability for Accumulating Non-Vested Sick Leave

Benefits under International Financial Reporting Standards (IFRS) as at

December 31, 2016

This memo outlines the calculation of the estimated amount in future payments to be made as a result of Kitchener Wilmot Hydro Inc.'s ("the Corporation's") employees' unused sick leave bank hours as at December 31, 2016. Our analysis assists the Corporation with: a) developing utilization and accrual assumptions based on employees' sick leave bank usage experience, and b) developing a method to estimate the future payments that are expected to be made as a result of employees' sick leave banks. These estimates are prepared to allow the Corporation's management to assess its accumulating nonvested sick leave benefits liability under IAS 19 standards for financial statement reporting purposes.

#### **RESULTS**

The estimated value of future payments to be made as a result of the Corporation's employees' unused sick leave bank hours as at December 31, 2016 is as follows (including the estimated value calculated at December 31, 2014 for comparison purposes):

	December 31, 2014	December 31, 2016
Operations	\$ 512,000	\$ 331,000
Non-Operations	\$ 117,000	\$ 211,000
Total	\$ 629,000	\$ 542,000

The decrease in the estimated value of \$87,000 from December 31, 2014 to December 31, 2016 is a result of the following changes:

- Deviations between actual and expected changes with regards to demographics, membership data, sick leave experience and interest adjustment from the previous valuation (an increase of approximately \$18,000)
- A change in the discount rate assumption (an increase of approximately \$2,000)



- A change in the sick leave utilization and accrual assumptions (an increase of approximately \$1,000)
- A change to the mortality assumptions (a decrease of approximately \$6,000)
- A change in the withdrawal rate assumption (a decrease of approximately \$7,000)
- A change in the valuation methodology, including the accrual/utilization of future sick leave bank hours and move to a seriatim calculation format (a decrease of approximately \$95,000)

The calculations have been performed on a present value basis. A description of the data, methodology and assumptions used in our calculations is provided in the following sections.

#### DATA

Seriatim employee data as at October 31, 2016 was received from the Corporation via e-mail and included information such as current salary and current sick leave banks for active employees, along with sick leave utilization information since January 1, 2011. Although we have performed some consistency and reliability checks on the data, we are relying on the Corporation to confirm the accuracy, and completeness of the data provided. Summary statistics for the participant data as well as a reconciliation in participant data from the previous valuation are as follows:

#### Participant Data

		December 31, 2014	December 31, 2016
Total valued participants	Operations	96	100
	Non-Operations	76	83
Total annual pay	Operations	\$ 8,045,000	\$ 8,250,000
	Non-Operations	\$ 6,214,000	\$ 6,509,000
Average annual pay	Operations	\$ 84,000	\$ 82,000
	Non-Operations	\$ 82,000	\$ 78,000
Average age	Operations	47.1	45.6
	Non-Operations	47.8	45.4
Average service (years)	Operations	17.7	16.2
	Non-Operations	16.3	12.8

### Participant Reconciliation

	<u>Actives</u>	
s at December 31, 2014	172	
New Entrants	26	
Disabled	-	
Terminated	(7)	
Deceased		
Retired	(8)	
No Longer Eligible	<u>-</u>	
s at December 31, 2016	183	



#### **METHODOLOGY**

Our calculations have been done on a seriatim basis using the employee data provided by the Corporation. Our results use present value calculations and therefore incorporate the time value of money. The liability figure for each employee classification (Operations, Non-Operations) is equal to the sum of the liability figure for each employee in the group.

We have used a stochastic model to value the non-vested sick leave liability. With this approach, future utilization hours (and therefore sick leave bank levels) are simulated for each member from the valuation date until the assumed retirement age. The simulation is performed 10,000 times, and the results are averaged to obtain the 'mean' or expected liability. The different scenarios are generated based on the probability distribution for sick leave utilization described further in the section below on sick leave utilization assumptions.

Non-vested sick leave benefits account for usage of accrued sick leave bank hours by employees before retirement, death, or termination, as applicable.

For clarity, our estimates are based on a projection of the value of employees' future sick leave bank usage as a result of employees exceeding the annual accrued sick leave hours available to them during the year and having to utilize sick leave bank hours which have been accrued on or before the valuation date of December 31, 2016. As such, future accruals of sick leave hours are not included in our valuation as of December 31, 2016 (in other words, future projected sick leave hours are only valued insofar as they exceed the accrued hours for a year and require the use of bank hours accrued prior to the valuation date).

In the previous analysis at December 31, 2014, a grouped basis was used for the calculations and the assumptions for utilization of non-vested sick leave benefits were transformed into flat utilization assumptions for all employees. This differs from the current approach of applying a probabilistic assumption on a seriatim projection basis.

#### **ASSUMPTIONS**

The assumptions used in our calculations are listed below and are based on management's best estimates of future experience. Where applicable, the assumptions are consistent with those chosen by management for the actuarial valuation of post-retirement non-pension benefits as at December 31, 2016. The results of which are communicated under a separate report.

Salary Rate Increase: 3.30% per annum

Discount Rate: 3.90% per annum

Mortality:

o Canada Pensioners Mortality Table Public Sector (CPM2014 PUBL)

o Canada Pensioners Mortality Improvement Scale (CPM-B 2014)

Retirement Age: 59 (or immediately retirement for current actives over age 59)



#### Withdrawal Rate

Age Bucket	Withdrawal Rates	
18 – 29	3.50%	
30 – 34	2.50%	
35 – 39	2.15%	
40 – 49	1.75%	
50 – 54	1,40%	

The following assumptions have been chosen for the purposes of projecting the future sick leave utilization for employees. These levels are based on the Corporation's experience date of the utilization of sick leave hours from 2011 to 2016 for all employees.

#### Sick Leave Utilization

Operations Employees	Percentage of Employees	Average Utilization (hrs)
Employees Exceeding Annual Accrual Level	9%	247
Employees Not Exceeding Annual Accrual Level	91%	49

Non-Operations Employees	Percentage of Employees	Average Utilization (hrs)
Employees Exceeding Annual Accrual Level	6%	253
Employees Not Exceeding Annual Accrual Level	94%	26

To project future liabilities for sick leave benefits, a probability distribution is used for future utilization sick leave hours. This distribution assigns likelihoods to utilization levels, and is the basis for the projection. For example, for Operations employees, the assumption above indicates that 9% of the time, an employee will use 247 sick leave hours in a year, and 91% of the time, an employee will use 49 sick leave hours in a year. Similarly, for Non-Operations employees, the assumption above indicates that 6% of the time, an employee will use 253 sick leave hours in a year, and 94% of the time, an employee will use 26 sick leave hours in a year.

The utilization assumptions above are exclusive of the annual accrual of sick leave hours, which is determined separately. The annual accrual assumptions chosen are as follows.

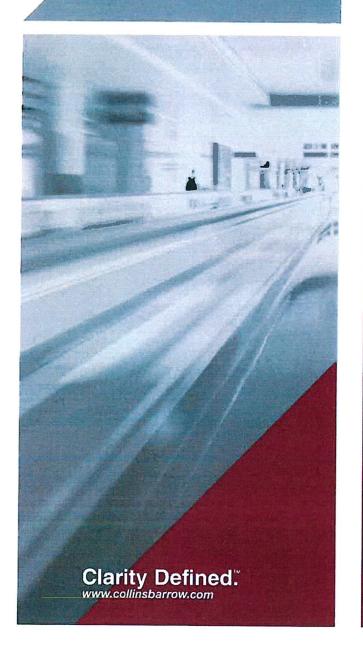
#### Sick Leave Accrual

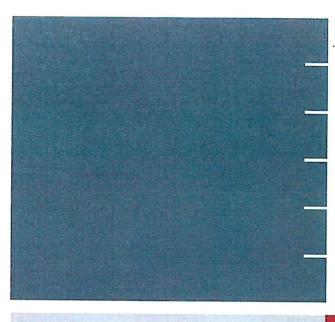
	Employees Working 7 Hours a Day	Employees Working 8 Hours a Day
Annual Accrual of Sick Leave Hours	122	140



COLLINS BARROW TORONTO

# **ACTUARIAL SERVICES**





# KITCHENER-WILMOT HYDRO INC.

Report on the Actuarial Valuation of Post-Retirement Non-Pension Benefits

As at December 31, 2016

March 24, 2017 - Final



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# **EXECUTIVE SUMMARY**

#### **PURPOSE**

Collins Barrow Toronto Actuarial Services Inc. was engaged by Kitchener-Wilmot Hydro Inc. ("the Corporation") to perform an actuarial valuation of the post-retirement non-pension benefits sponsored by the Corporation and to determine the accounting results for those benefits for the fiscal period ending December 31, 2016. The nature of these benefits is defined benefit.

This report is prepared in accordance with the International Financial Reporting Standards (the "IFRS") quidelines for post-retirement non-pension benefits as outlined in the International Accounting Standard 19 - Employee Benefits ("IAS 19") in effect January 1, 2016. The Corporation began reporting on the basis of IFRS for the fiscal year beginning January 1, 2015. Prior to this date, the valuation of the Corporation's post-retirement non-pension benefits was prepared in accordance with the Canadian Institute of Chartered Accountants ("CICA") guidelines outlined in Employee Future Benefits, Section 3461 of the CICA Accounting Handbook ("CICA 3461").

The most recent full valuation was prepared as at January 1, 2014 based on the then appropriate assumptions and in accordance with CICA 3461 as well as IAS 19. Note that for comparison purposes the January 1, 2014 figures referenced in this report reflect the previous valuation figures calculated under IAS 19 guideline.

The purpose of this valuation is threefold:

- i) To determine the Corporation's liabilities in respect of post-retirement non-pension benefits at December 31, 2016;
- To determine the defined benefit costs to be recognized in the income statement and other ii) comprehensive income for fiscal year 2016; and
- To provide all other pertinent information necessary for compliance with IAS 19. iii)

The intended users of this report include the Corporation and its auditors. This report is not intended for use by the plan beneficiaries or for use in determining any funding of the benefit obligations.





# 2

#### **SUMMARY OF KEY RESULTS**

The key results of this actuarial valuation as at December 31, 2016 with comparative results from the previous valuation as at January 1, 2014 are shown below, in thousands of dollars:

	January 1, 2014	December 31, 2016
Present Value of Defined Benefit Obligation (PV DBO)  a) People in Receipt of Benefits b) Fully Eligible Actives  c) Not Fully Eligible Actives	2,384 453 1,469	2,327 712 2,041
Total PV DBO	4,306	5,080

	CY 2014	CY 2016
Current Service Cost Interest Cost	128 189	156 189
Defined Benefit Cost Recognized in Income Statement	317	345

<sup>&</sup>lt;sup>11</sup> Fully Eligible refers to those employees who would be eligible for post-retirement non-pension benefits if they retired at the valuation date.





# **ACTUARIAL CERTIFICATION**

An actuarial valuation has been performed on the post-retirement non-pension benefit plan sponsored by Kitchener-Wilmot Hydro Inc. ("the Corporation") as at December 31, 2016, for the purposes described in this report.

In accordance with the Canadian Institute of Actuaries Consolidated Standards of Practice General Standards, we hereby certify that, in our opinion, for the purposes stated in the Executive Summary:

- 1. The data on which the valuation is based is sufficient and reliable;
- The assumptions employed, as outlined in this report, have been selected by the Corporation as management's best estimate assumptions (no provision for adverse deviations) and we express no opinion on them;
- 3. All known legal and constructive obligations with respect to the post-retirement non-pension benefits sponsored by and identified by the Corporation are included in the calculations; and
- 4. This report has been prepared, and our opinions given, in accordance with accepted actuarial practice in Canada.

We are not aware of any subsequent events after December 31, 2016 that would have a significant effect on our valuation.

The latest date on which the next actuarial valuation should be performed is December 31, 2019. If any supplemental advice or explanation is required, please advise the undersigned.

Respectfully submitted,

COLLINS BARROW TORONTO ACTUARIAL SERVICES INC.

Stanley Caravaggio, FSA, FCIA

Senior Manager

Jamie Wong, ASA, ACIA

Consultant

Toronto, Ontario

March 24, 2017







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# SECTION A— VALUATION RESULTS

<u>Table A - 1</u> shows the key valuation results for the prior valuation and the current valuation.

<u>Table A - 2</u> shows the sensitivity of the valuation results to certain changes in assumptions. We have shown a change to the assumed retirement age from age 59 to 57, an increase/decrease in the health and dental claims cost trend rates by 1% per annum, and an increase/decrease in the discount rate by 1% per annum.

<u>Table A - 3</u> presents the development of changes in the present value of defined benefit obligation as a result of the re-measurement at December 31, 2016.





### **VALUATION RESULTS**

# Table A.1—Valuation Results (in thousands of dollars)

	January 1, 2014	December 31, 2016
Present Value of Defined Benefit Obligation (PV DBO)  a) People in Receipt of Benefits b) Fully Eligible Actives c) Not Fully Eligible Actives	2,384 453 1,469	2,327 712 2,041
Total PV DBO	4,306	5,080

	CY 2014	CY 2016
Current Service Cost	128	156
Interest Cost	189	189
Defined Benefit Cost Recognized in Income Statement	317	345
Actuarial (Gains)/Losses Defined Benefit Cost Recognized in Other	334	45
Comprehensive Income	334	45
Total Defined Benefit Cost	651	390
Expected Benefit Payments 1\	194	209
Expected Benefit Payments 1\	194	209

<sup>&</sup>lt;sup>11</sup> The benefit payments for CY 2016 are based on the actual payments made for those eligible for benefits in 2016. These amounts were provided by the Corporation.





### **SENSITIVITY ANALYSIS**

Table A.2—Sensitivity Analysis (in thousands of dollars)

		PV DBO at Dec	ember 31, 201	6	CY 2	017
	People in Receipt of Benefits	Fully Eligible Actives	Not Fully Eligible Actives	Total PV DBO	Current Service Cost	Interest Cost
Valuation Results	2,327	712	2,041	5,080	166	194
Retirement Age 57	2,327	795	2,445	5,567	173	196
Cost Trends +1%	2,337	730	2,213	5,280	186	202
Cost Trends -1%	2,317	696	1,888	4,901	149	187
Discount Rate 2.9%	2,618	792	2,447	5,857	203	167
Discount Rate 4.9%	2,087	649	1,730	4,466	139	214





#### 7

# **DEVELOPMENT OF CHANGES IN THE DEFINED BENEFIT OBLIGATION**

Table A.3—Development of Changes in the Present Value of Defined Benefit Obligation (in thousands of dollars)

PV DBO at December 31, 2015 2016 Current Service Cost 2016 Benefit Payments 2016 Interest Cost Expected PV DBO at December 31, 2016	4,899 156 (209) 189 <b>5,035</b>
Actuarial (Gain)/Loss at December 31, 2016  PV DBO at December 31, 2016	45 <b>5,080</b>

The increase indicated above of \$45,000 in the PV DBO from the expected PV DBO at December 31, 2016 is due to the re-measurement of the liability; a breakdown of the items impacting this change is as follows:

- A change in the health and dental benefit cost level assumptions (an increase of approximately \$172,000)
- A change in the discount rate assumption (an increase of approximately \$33,000)
- A change in the health and dental trend rate assumptions (an increase of approximately \$10,000)
- A change in the mortality improvement table assumption (an increase of approximately \$8,000)
- A change in the withdrawal assumption (a decrease of approximately \$3,000)
- Deviations from the expected demographic changes due to factors such as the difference between expected and actual group experience, changes in coverage type, changes in employee status, and new hires (a total decrease of approximately \$175,000)

Pursuant to IAS 19, the re-measurement of the PV DBO at December 31, 2016 based on the changes in the assumptions and experience is recognized immediately as an adjustment to other comprehensive income at December 31, 2016.







# 8

# SECTION B— PLAN PARTICIPANTS

<u>Table B -1</u> sets out the summary information with respect to the plan participants valued in the report, along with comparisons to the participants in the previous valuation. The previous valuation was based on membership data as of January 1, 2014.

 $\underline{\text{Table B} - 2}$  reconciles the number of participants in the last valuation to the number of participants in the current valuation.





#### PARTICIPANT DATA

9

#### Table B.1—Participant Data

Membership data as at October 31, 2016 was received from the Corporation via e-mail and included information such as name, sex, age, date of hire, current salary, benefit amounts and other applicable details for all active employees and people in receipt of benefits.

Although the data provided reflected status and benefit information as at October 31, any changes in status and other member data occurring from October 31 to December 31 are not expected to be material to the valuation results.

We have reviewed the data and compared it to the data used in the prior valuation for consistency and reliability for use in this valuation. The main tests of sufficiency and reliability that were conducted on the membership data are as follows:

- Date of hire prior to date of birth:
- Ages under 18 or over 100;
- Abnormal levels of benefits and/or premiums; and
- Duplicate records

In addition, the following tests were performed:

- A reconciliation of statuses from the prior valuation to the current valuation;
- A review of the consistency of individual data items and statistical summaries between the current and prior valuations; and
- A review of the reasonableness of changes in such information since the prior valuation.







# **Active Employees**

	Jai	nuary 1, 2014		Oct	ober 31, 2016	
	<u>Male</u>	<u>Female</u>	<u>Total</u>	<u>Male</u>	Female	<u>Total</u>
Number of Employees	124	42	166	132	51	183
Avg. Length of Service	15.0	13.2	14.5	15.5	12.7	14.7

	•	Count as of Oc	tober 31, 2016	3		
	Active Live	s - Not Fully E	ligible	Active Li	ves - Fully Eligi	ible
Age Band	<u>Male</u>	<u>Female</u>	Total	Male	Female	Tota
Less than 30	15	6	21	-		
30 - 35	13	6	19	-	-	
36 - 40	11	9	20	-	_	
41 - 45	20	2	22	-	_	
46 - 50	24	9	33	-	_	
51 - 55	26	12	38	2	1	3
56 - 60	2	3	5	14	2	16
61 - 65	2		2	3	-	3
66 - 70	-	1	1	-	-	
71 - 75		-	_	_	_	
Greater than 75	-	-	-		_	
Total	113	48	161	19	3	22

	Aver	age Service as	of October 31	, 2016		
	Active Live	es - Not Fully El	igible	Active L	ives - Fully Elig	ible
Age Band	<u>Male</u>	<u>Female</u>	Total	<u>Male</u>	Female	Tota
Less than 30	3.6	1.8	3.0	-	-	
30 - 35	3.2	5.8	4.0	-		
36 - 40	7.9	10.2	9.0	-	-	
41 - 45	11.8	4.3	11.1	-	_	_
46 - 50	17.6	18.7	17.9	-	_	
51 - 55	23.1	17.2	21.2	25.3	30.0	26.9
56 - 60	15.2	11.1	12.7	29.6	26.1	29.2
61 - 65	11.0	-	11.0	31.3	-	31.3
66 - 70	-	12.4	12.4	-	-	-
71 - 75	-	-	_	_	-	_
Greater than 75	-	-		-	-	_
Total	13.2	11.8	12.8	29.4	27.4	29.1





# People in Receipt of Benefits (including individuals on LTD)

		nuary 1, 2014		Oct	ober 31, 2016	
Number of Members	<u>Male</u>	<u>Female</u>	<u>Total</u>	<u>Male</u>	Female	<u>Total</u>
	85	18	103	80	18	98

E	xpected Annual Benefit Payr	nents for CY 2017	
Age Band	<u>Male</u>	Female	<u>Tota</u>
Less than 30	-	-	
30 - 35	-	-	
36 - 40	-	-	
41 - 45	-	_	
46 - 50	-		
51 - 55	-	_	
56 - 60	39,082	9,582	48,664
61 - 65	48,621	3,692	52,313
66 - 70	4,808	1,397	6,205
71 - 75	11,910	1,054	12,965
Greater than 75	49,906	2,878	52,784
Total	154,328	18,603	172,931





# PARTICIPATION RECONCILIATION

**Table B.2—Participation Reconciliation** 

	Participant Recond	iliation	
	Actives	Disabled	Retired
As at Jan. 1, 2014	166	1	102
New Entrants	31	-	-
Active	-	-	8
LTD	_	-	-
Terminated	(6)	-	-
Deceased	-	-	(13)
Retired	(8)	-	-
As at Oct. 31, 2016	183	1	97





# SECTION C— SUMMARY OF ACTUARIAL METHOD AND ASSUMPTIONS

#### **ACTUARIAL METHOD**

The aim of an actuarial valuation of post-retirement non-pension benefits is to provide a reasonable and systematic allocation of the cost of these future benefits to the years in which the related employees' services are rendered. To accomplish this, it is necessary to:

- make assumptions for discount rates, mortality, and other decrements;
- use these assumptions to calculate the present value of the expected future benefits; and,
- adopt an actuarial cost method to allocate the present value of expected future benefits to the specific years of employment.

The Present Value of the Defined Benefit Obligation and Current Service Cost were determined using the projected benefit method, pro-rated on service. This is the method stipulated by IAS 19 when future salary levels or cost escalation affect the amount of the employee's future benefits. Under this method, the projected post-retirement benefits are deemed to be earned on a pro-rata basis over the years of service in the attribution period. IAS 19 stipulates that the attribution period commences on the date when service by the employee first leads to post-retirement non-pension benefits under the plan and ends on the date when further service by the employee will lead to no material amount of further post-retirement non-pension benefits under the plan, other than from further salary increases.

For each employee not yet fully eligible for benefits, the Present Value of the Defined Benefit Obligation is equal to the present value of expected future benefits multiplied by the ratio of the years of service to the valuation date to the total years of service in the attribution period. The Current Service Cost is equal to the present value of expected future benefits multiplied by the ratio of the year (or part) of service in the fiscal year to total years of service in the attribution period.

For health and dental benefits, the Corporation has selected the funding levels charged for retiree benefits as management's best estimate of the benefits costs to be incurred. The total monthly premium rates, inclusive of premium taxes, used are as follows:

	He	Health		ntal
Group	Single	Family	Single	Family
All Retirees	\$82.91	\$221.10	\$77.66	\$167.86

The above premium rates are effective January 1, 2017 to December 31, 2017, provided by the Corporation, and represent the rates at 100%, prior to any cost-sharing provisions.

The PV DBO at December 31, 2016 is based on membership data as at October 31, 2016 and management's best estimate assumptions as at December 31, 2016.







#### MANAGEMENT'S BEST ESTIMATE ASSUMPTIONS

The following are management's best estimate economic and demographic assumptions as at December 31, 2016.

#### **ECONOMIC ASSUMPTIONS**

### **Consumer Price Index**

The consumer price index is assumed to be 2.00% per annum, which remains unchanged from the previous valuation.

#### **Discount Rate**

The rate used to discount future benefits is assumed to be 3.90% per annum as at December 31, 2016. This rate reflects the Corporation's cost of borrowing and the long term yield on high quality bonds at the date of the valuation.

The assumption used in the previous valuation was 4.5% per annum as at January 1, 2014, which was subsequently updated to 3.95% per annum as at December 31, 2014.

#### Salary Increase Rate

As per the previous valuation, the rate used to increase salaries remains the same, 3.30% per annum. This rate reflects the expected Consumer Price Index adjusted for productivity, merit and promotion adjusted for company specific information.

#### **Claims Cost Trend Rate**

The rates used to project health and dental benefit costs into the future are assumed to be as follows:

	Current \	/aluation	Previous \	/aluation
End of Year	Health	Dental	Health	Dental
2017	6.20%	4.50%	6.10%	4.60%
2018	5.99%	4.50%	5.80%	4.60%
2019	5.78%	4.50%	5.50%	4.60%
2020	5.56%	4.50%	5.20%	4.60%
2021	5.35%	4.50%	4.90%	4.60%
2022	5.14%	4.50%	4.60%	4.60%
2023	4.93%	4.50%	4.60%	4.60%
2024	4.71%	4.50%	4.60%	4.60%
2025 and Thereafter	4.50%	4.50%	4.60%	4.60%





#### **DEMOGRAPHIC ASSUMPTIONS**

#### **Mortality Table**

The mortality tables used are as per the Canadian Institute of Actuaries Canadian Pensioners' Mortality Pension Experience Subcommittee final report dated February 11, 2014 (CIA Report). More specifically, the Canada Pensioners Mortality ("CPM") Table Public Sector (CPM2014 PUBL) has been used with the generational projection of mortality improvement based upon CPM Improvement Scale B-2014.

Mortality rates are applied on a sex-distinct basis.

The assumption chosen for the previous valuation was the same mortality table (CPM2014 PUBL) with the one-dimensional version of the same mortality improvement scale (CPM-B1 2014).

#### Rates of Withdrawal

Termination of employment is assumed to be in accordance with the following withdrawal table:

Age Bucket	Current Analysis	Previous Valuation
18-29	3.50%	2.75%
30 – 34	2.50%	2.25%
35 – 39	2.15%	2.00%
40 – 49	1.75%	1.50%
50 – 54	1.40%	1.50%

#### **Retirement Age**

All active employees are assumed to retire at age 59 (or immediately if currently over age 59), which was based on the Corporation's retirement experience as well as the experience of other similar companies for which data was available. The assumed retirement age of 60 was increased, if necessary, to the minimum of the age at which 20 years of service was reached, and age 65.

This assumption remains unchanged from the previous valuation.

#### **Disability**

In the previous valuation, there was no provision made for future disability and it was assumed that individuals currently receiving long term disability benefits would remain on LTD until retirement at age 65. This assumption remains unchanged from the previous valuation.





# Family/Single Coverage

It is assumed that the coverage type as at December 31, 2016, as provided by the Corporation, will remain the same until the employee reaches the assumed retirement age. For family coverage, it is assumed that the retiree has a spouse of opposite gender and no other dependents. Male spouses are assumed to be three years older than female spouses.

These assumptions remain unchanged from the previous valuation.

#### **Expenses and Taxes**

We have assumed 10% of benefits is required for the cost of sponsoring the program for post-retirement life insurance benefits.

The taxes and expenses are included in the premium rates assumed for health and dental benefits.







# SECTION D— SUMMARY OF POST-RETIREMENT BENEFITS

The following is a summary of the plan provisions that are pertinent to this valuation, based on information provided by and discussions with the Corporation.

#### **GOVERNING DOCUMENTS**

The program is governed by the following documents and agreements:

- Collective Agreement between Kitchener-Wilmot Hydro Inc. and Local Union 1000 Power Workers' Union effective April 1, 2015 to March 31, 2018.
- Collective Agreement between Kitchener-Wilmot Hydro Inc. and Local Union 636 of the International Brotherhood of Electrical Workers (Office Unit) effective April 1, 2015 to March 31, 2018.
- The MEARIE Group Employee Benefit Program Booklet for Kitchener-Wilmot Hydro Inc.

What follows is only a summary of the post retirement non-pension benefits program. For a complete description, please refer to the above-noted documents.

#### **ELIGIBILITY**

Upon retirement, all employees of the Corporation are eligible for post-retirement life insurance.

Upon retirement, all employees with a minimum of 20 years of service are eligible for post-retirement extended health and dental benefits.

#### PARTICIPANT CONTRIBUTIONS

The Corporation shall pay 100% of the cost of post-retirement life, health, and dental benefits for all eligible retirees.

#### **PAST SERVICE**

Past service is defined as continuous service prior to joining the plan if the participant was employed by a similar company prior to joining the Corporation.

### **LENGTH OF SERVICE**

Length of service is defined as continuous service from the date of hire to the valuation date, measured in years and months.







#### **SUMMARY OF BENEFITS**

#### Life Insurance

Eligible employees are entitled to the following post-retirement life insurance benefits for lifetime, as per the MEARIE plan based upon the following table.

Plan Option	Amount of Coverage	Eligibility
1	Flat \$2,000.	If employee retires with less than 10 years of service in the Plan.
2	50% of final annual earnings reducing by 2.5% of final annual earnings each year thereafter for 10 years, to a final benefit equal to 25.0% of final annual earnings.	If employee was ever insured under Employee Plan options 2, 3 or 4, or if employee retires with 10 or more years of service in Plan but was never in superseded plan.
	Reduction occurs on anniversary date of retirement.	
3	50% of final annual earnings	If employee was insured under superseded plan and was hired on or after May 1, 1967 and elected coverage under Option 1 only.
4	70% of the final amount insured for under the life plan immediately prior to retirement.	If employee was insured under the superseded plan and was hired before May 1, 1967 and elected coverage under Option 1 only.

#### **Health and Dental Benefits**

Eligible employees are entitled to post-retirement health and dental benefits to age 65.

A detailed description of the health and dental benefits covered under the post-retirement non-pension benefits can be found in the above-noted documents.





# SECTION E— EMPLOYER CERTIFICATION

Post-Retirement Non-Pension Benefit Plan of Kitchener-Wilmot Hydro Inc. Actuarial Valuation as at December 31, 2016

I hereby confirm, as an authorized signing officer of the administrator of the Post-Retirement Non-Pension Benefit Plan of Kitchener-Wilmot Hydro Inc. that, to the best of my knowledge and belief, for the purposes of the valuation:

- i) The membership data summarized in Section B is accurate and complete;
- ii) The assumptions upon which this report is based as summarized in Section C, are management's best estimate assumptions and are adequate and appropriate for the purposes of this valuation; and
- iii) The summary of Plan Provisions in Section D is an accurate and complete summary of the terms of the Plan in effect on December 31, 2016.

KITCHENER-WILMOT HYDRO INC.

March 16, 2017	Miland
Date	Signature

MARGARET NANNINGA VICE-PRESIDENT FINANCE & CFO
Title







### Kitchener-Wilmot Hydro Estimated Benefit Expense (IAS 19) Total FINAL

	Actuals	Projected **	Projected **
	CY 2016 *	CY 2017	CY 2018
Discount Rate at January 1	3.95%	3.90%	3.90%
Discount Rate at December 31	3.90%	3.90%	3.90%
Health Benefit Cost Trend Rate at December 31			
Initial Trend Rate	6.20%	5.99%	5.78%
Ultimate Rate	4.50%	4.50%	4.50%
Year Ultimate Rate Reached  Dental Benefit Cost Trend Rate at December 31	2025	2025	2025
Assumed Increase in Employer Contributions	4.50% actual	4.50% expected ***	4.50%
Tissumed increase in Employer contributions	actual	expected ****	expected ***
A. Change in the Net Defined Benefit Liability/(Asset) Recognized in Balance Sheet			
Net Defined Benefit Liability/(Asset) as at January 1	4,899,131	5,080,093	5,224,624
Defined Benefit Cost Recognized in Income Statement	345,214	360,054	360,898
Defined Benefit Cost Recognized in Other Comprehensive Income	45,074	-	-
Benefits Paid by the Employer	(209,325)	(215,522)	(231,026)
Net Defined Benefit Liability/(Asset) as at December 31	5,080,093	5,224,624	5,354,496
B. Determination of Defined Benefit Cost			
B1. Determination of Defined Benefit Cost Recognized in Income Statement			
Current Service Cost	155,832	166,133	161,643
Interest Cost	189,381	193,921	199,255
Defined Benefit Cost Recognized in Income Statement	345,214	360,054	360,898
B2. Remeasurements of the Net Defined Benefit Liability/(Asset) Recognized in Other Comprehensive	Income		
Net Actuarial Loss/(Gain) arising from Changes in Financial Assumptions	215,264	-	-
Net Actuarial Loss/(Gain) arising from Changes in Demographic Assumptions	5,015	-	-
Net Actuarial Loss/(Gain) arising from Experience Adjustments	(175,206)	-	-
Return on Plan Assets (Excluding Amounts Included in Net Interest Cost) Change in Effect of Asset Ceiling	-	-	-
Change in Effect of Asset Ceiling	~	-	-
Defined Benefit Cost Recognized in Other Comprehensive Income	45,074		-
Total Defined Benefit Cost	390,287	360.054	360,898
	=		300,030
C. Change in the Present Value of Defined Benefit Obligation			
Present Value of Defined Benefit Obligation as at January 1	4,899,131	5,080,093	5,224,624
Current Service Cost	155,832	166,133	161,643
Interest Cost	189,381	193,921	199,255
Benefits Paid	(209,325)	(215,522)	(231,026)
Net Actuarial Loss/(Gain)	45,074	-	-
Present Value of Defined Benefit Obligation as at December 31	5,080,093	5,224,624	5,354,496

<sup>\*</sup> The CY 2016 defined benefit cost and expected December 31, 2016 PV DBO are calculated based on membership data at January 1, 2014 and management's best estimate assumptions at December 31, 2014.

<sup>\*\*</sup> Projected CY 2017 and CY 2018 results are provided for informational purposes only. Signficant changes such as re-negotiated benefits, increased benefit costs, or significant swings in demographics may require revised projections or a full actuarial review.

<sup>\*\*\*</sup> Based on expected benefits to be paid to those eligible for benefits.



### Kitchener-Wilmot Hydro Estimated Benefit Expense (IAS 19) Total FINAL

	Actuals	Projected **	Projected **
	CY 2016 *	CY 2017	CY 2018
Discount Rate at January 1	3.95%	3.90%	3.90%
Discount Rate at December 31	3.90%	3.90%	3.90%
Health Benefit Cost Trend Rate at December 31	3.30%	3.3076	3.90%
Initial Trend Rate	6.20%	5.99%	5,78%
Ultimate Rate	4.50%	4.50%	4.50%
Year Ultimate Rate Reached	2025	2025	2025
Dental Benefit Cost Trend Rate at December 31	4.50%	4.50%	4.50%
Assumed Increase in Employer Contributions	actual	expected ***	expected ***
D. Calculation of Component Items			
Interest Cost			
Present Value of Defined Benefit Obligation as at January 1	4,899,131	5,080,093	5,224,624
Benefits Paid	(104,663)	(107,761)	(115,513)
Accrued Benefits	4,794,468	4,972,332	5,109,111
Interest Cost	189,381	193,921	199,255
Expected Present Value of Defined Benefit Obligation as at December 31			
Present Value of Defined Benefit Obligation as at January 1	4,899,131	5,080,093	5,224,624
Current Service Cost	155,832	166,133	161,643
Benefits Paid	(209,325)	(215,522)	(231,026)
Interest Cost	189,381	193,921	199,255
Expected Present Value of Defined Benefit Obligation as at December 31	5,035,019	5,224,624	5,354,496
E. Net Actuarial Loss/(Gain)			
Net Actuarial Loss/(Gain) as at December 31			
Expected Present Value of Defined Benefit Obligation	5,035,019	5,224,624	5,354,496
Actual Present Value of Defined Benefit Obligation	5,080,093	5,224,624	5,354,496
Net Actuarial Loss/(Gain) as at December 31	45,074		

<sup>\*</sup> The CY 2016 defined benefit cost and expected December 31, 2016 PV DBO are calculated based on membership data at January 1, 2014 and management's best estimate assumptions at December 31, 2014.

<sup>\*\*</sup> Projected CY 2017 and CY 2018 results are provided for informational purposes only. Signficant changes such as re-negotiated benefits, increased benefit costs, or significant swings in demographics may require revised projections or a full actuarial review.

<sup>\*\*\*</sup> Based on expected benefits to be paid to those eligible for benefits.



### Kitchener-Wilmot Hydro Estimated Benefit Expense (IAS 19) Total

FINAL

	Actuals	Projected **	Projected **
	CY 2016 *	CY 2017	CY 2018
Discount Rate at January 1	3.95%	3.90%	3.90%
Discount Rate at December 31	3.90%	3.90%	3.90%
Health Benefit Cost Trend Rate at December 31			
Initial Trend Rate	6.20%	5.99%	5.78%
Ultimate Rate Year Ultimate Rate Reached	4.50%	4.50%	4.50%
Dental Benefit Cost Trend Rate at December 31	2025	2025	2025
Assumed Increase in Employer Contributions	4.50% actual	4.50% expected ***	4.50% expected ***
A Characteristic No. 10 and 10			
A. Change in the Net Defined Benefit Liability/(Asset) Recognized in Balance Sheet			
Net Defined Benefit Liability/(Asset) as at January 1	4,899,131	5,080,093	5,224,624
Defined Benefit Cost Recognized in Income Statement	345,214	360,054	360,898
Defined Benefit Cost Recognized in Other Comprehensive Income	45,074	-	-
Benefits Paid by the Employer	(209,325)	(215,522)	(231,026)
Net Defined Benefit Liability/(Asset) as at December 31	5,080,093	5,224,624	5,354,496
	***************************************		
B. Determination of Defined Benefit Cost			
B1. Determination of Defined Benefit Cost Recognized in Income Statement			
Current Service Cost	155,832	166 133	161 642
Interest Cost	189,381	166,133 193,921	161,643 199,255
			233,223
Defined Benefit Cost Recognized in Income Statement	345,214	360,054	360,898
B2. Remeasurements of the Net Defined Benefit Liability/(Asset) Recognized in Other Comprehensive Recognized in Other Comprehensive Recognized in Other Comprehensive Recognized in Other Comprehensive Recognized in Other Comprehensive Recognized in Other Comprehensive Recognized in Other Comprehensive Recognized in Other Comprehensive Recognized Recog	nensive Income		
Net Actuarial Loss/(Gain) arising from Changes in Financial Assumptions	215,264	-	-
Net Actuarial Loss/(Gain) arising from Changes in Demographic Assumptions	5,015	-	-
Net Actuarial Loss/(Gain) arising from Experience Adjustments	(175,206)	-	-
Return on Plan Assets (Excluding Amounts Included in Net Interest Cost) Change in Effect of Asset Ceiling	-	-	-
Change in Effect of Asset Centing	•	<u>-</u>	-
Defined Benefit Cost Recognized in Other Comprehensive Income	45,074		-
Total Defined Benefit Cost	390,287	200.054	260.000
- Total Stilled Stillen Cost	390,287	360,054	360,898
C. Change in the Present Value of Defined Benefit Obligation			
Present Value of Defined Benefit Obligation as at January 1	4,899,131	5,080,093	5,224,624
Current Service Cost	155,832	166,133	161,643
Interest Cost	189,381	193,921	199,255
Benefits Paid	(209,325)	(215,522)	(231,026)
Net Actuarial Loss/(Gain)	45,074	-	-
Present Value of Defined Benefit Obligation as at December 31	5,080,093	5,224,624	5,354,496
		-	

<sup>\*</sup> The CY 2016 defined benefit cost and expected December 31, 2016 PV DBO are calculated based on membership data at January 1, 2014 and management's best estimate assumptions at December 31, 2014.

<sup>\*\*</sup> Projected CY 2017 and CY 2018 results are provided for informational purposes only. Significant changes such as re-negotiated benefits, increased benefit costs, or significant swings in demographics may require revised projections or a full actuarial review.

<sup>\*\*\*</sup> Based on expected benefits to be paid to those eligible for benefits.



#### Kitchener-Wilmot Hydro Estimated Benefit Expense (IAS 19) Total FINAL

Discount Rate at January 1 Discount Rate at December 31 Health Benefit Cost Trend Rate at December 31 Initial Trend Rate  5.99%
Health Benefit Cost Trend Rate at December 31
Initial Trend Rate 6 20% 5 99%
Ultimate Rate 4.50% 4.50%
Year Ultimate Rate Reached 2025 2025
Dental Benefit Cost Trend Rate at December 31 4.50% 4.50%
Assumed Increase in Employer Contributions actual expected *** expected expected ***
D. Calculation of Component Items
Interest Cost
Present Value of Defined Benefit Obligation as at January 1 4,899,131 5,080,093 5,2
Benefits Paid (104,663) (107,761) (1
Accrued Benefits 4,794,468 4,972,332 5,1
Interest Cost 189,381 193,921 1
Expected Present Value of Defined Benefit Obligation as at December 31
Present Value of Defined Benefit Obligation as at January 1 4,899,131 5,080,093 5,2
Current Service Cost 155,832 166,133 1.
Benefits Paid (209,325) (215,522) (2
Interest Cost
Expected Present Value of Defined Benefit Obligation as at December 31 5,035,019 5,224,624 5,3
E. Net Actuarial Loss/(Gain)
Net Actuarial Loss/(Gain) as at December 31
Expected Present Value of Defined Benefit Obligation 5,035,019 5,224,624 5,3
Actual Present Value of Defined Benefit Obligation 5,080,093 5,224,624 5,3
Net Actuarial Loss/(Gain) as at December 31 45,074

<sup>\*</sup> The CY 2016 defined benefit cost and expected December 31, 2016 PV DBO are calculated based on membership data at January 1, 2014 and management's best estimate assumptions at December 31, 2014.

<sup>\*\*</sup> Projected CY 2017 and CY 2018 results are provided for informational purposes only. Signficant changes such as re-negotiated benefits, increased benefit costs, or significant swings in demographics may require revised projections or a full actuarial review.

<sup>\*\*\*</sup> Based on expected benefits to be paid to those eligible for benefits.



File Number: EB-2019-0049

Exhibit: 4

Filed: April 30, 2019

# Appendix 4-4: IESO Final Verified Results 2015 and 2016

# **Final 2015 Annual Verified Results Report**

**Letter from the Vice-President, Conservation & Corporate Relations** 

June 30, 2016

The IESO is pleased to provide the Final 2015 Annual Verified Results Report including final 2015 Project Lists and EM&V Key Findings & FAQs. Collectively LDCs achieved 1.1 TWh of energy savings persisting to 2020 – representing 16% of the 7 TWh target. These results were achieved through both Legacy Framework and Conservation First Framework (CFF) programs. The results indicate a smooth transition between frameworks and demonstrate the continued collaboration between LDCs and the IESO in promoting a culture of conservation across the province.

The IESO remains committed to supporting LDCs in the delivery of conservation programs and 2015 marked some significant milestones, including the completion and approval of over 40 CDM plans and the implementation of 14 pilot programs and 5 local programs. Other highlights include:

- Business sector accounted for 79% of the net energy savings persisting to 2020 with the remainder 21% through the Residential sector.
- The Coupons program shifted toward ENERGY STAR® rated LED lighting, accounting for roughly 90% of coupons redeemed.
- The Retrofit program participation increased nearly 20%, and net energy savings increased by over 50% over 2014 results. Net-to-gross adjustments are trending higher than previous years, minimum of a 75% net-to-gross in all regions.
- The Process & Systems Upgrades program achieved a 20% increase in Capital Incentive projects totalling 12 in all, including 4 Behind-the-Meter Generation, and a broad spectrum of industrial processes and end-uses.

2015 also marks the first year that regional and local net-to-gross values have been employed where possible in certain programs, providing LDCs with a more granular analysis on their individual results.

CFF provides many opportunities to support LDCs in achieving their energy targets and delivering value to customers. Through increased flexibility for LDCs to design and deliver programs based on local needs and fostering collaboration and innovation through enhanced program funding opportunities we are well positioned to achieve success in delivering effective conservation programs to all customers.

We appreciate your collaboration and cooperation throughout the reporting and evaluation process and as we look ahead to the remainder of 2016, the IESO will be focusing on improving its communication and support services to further enhance the participation in conservation programs for both LDCs and customers.

Please continue to monitor Save on Energy E-blasts for future updates and should you have any other questions or comments please contact LDC.Support@ieso.ca.

I look forward to continuing to work together in achieving success in the Conservation First Framework.

Sincerely,

Terry Young
Vice-President, Conservation & Corporate Relations
Independent Electricity System Operator



# **Final 2015 Annual Verified Results Report**

**Table of Contents** 

#	Worksheet Name	Worksheet Description							
1	How to Use This Report	Describes the contents and structure of this report							
2	1) progress toward the LDC's  a) Allocated 2020 Energy Savings Target; b) Allocated 2015-2020 LDC CDM Plan But c) CDM Plan 2015-2020 Forecasts; 3) annual savings and spending; 4) Annual FCR Progress; 5) annual LDC CDM Plan spending progress; 6) graphs describing: a) contribution to 2020 Target Achievement b) 2015 LDC CDM Plan Budget Spending by c) annual energy savings persistence to 20 d) your Allocated Target achievement progres) your LDC CDM Plan Budget Spending progress.	a) Allocated 2020 Energy Savings Target; b) Allocated 2015-2020 LDC CDM Plan Budget; c) CDM Plan 2015-2020 Forecasts; 3) annual savings and spending; 4) Annual FCR Progress; 5) annual LDC CDM Plan spending progress;							
3	LDC Progress	A comprehensive report of 2015 conservation results including:  1) activity;  2) savings including;  a) energy and demand;  b) net and gross;  c) CDM Plan forecasts, verified actuals and relative progress;  d) Allocated Target and Target acheivement; and  3) spending, including participant incentives and administrative expenses.  Data is grouped by category and summarized at the LDC level.							
4	Province-Wide Progress	A comprehensive report of 2015 conservation results including:  1) activity;  2) savings including;  a) energy and demand;  b) net and gross;  c) CDM Plan forecasts, verified actuals and relative progress;  d) Allocated Target and Target acheivement; and  3) spending, including participant incentives and administrative expenses.  Data is grouped by category and summarized at the province-wide level.							
5	IESO Value Added Services Costs	Provision of the LDCs and the Province-Wide aggregated IESO Value Added Services activity and costs for each year.							
6	Methodology	Description of the methods used to calculate energy savings, financial results and cost-effectiveness.							
7	Reference Tables	Consumer Program Province-Wide results allocation to specific LDCs.							
8	Glossary	Definitions for the terms used throughout this report.							



# Final 2015 Annual Verified Results Report

How to use this 2015 Annual Verified Results Report

The IESO is pleased to provide you with the 2015 Annual Verified Results Report.

### This report provides:

- 1) electricity savings
- 2) annual Full Cost Recovery funding model program progress; and
- 3) peak demand savings;
- 4) IESO Value Added Services Costs
- in accordance with Section 9.2(b)(i) of the Energy Conservation Agreement.

In addition to the above, this report also provides in greater detail:

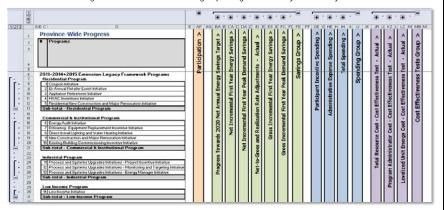
- 1) program participation results including:
  - a) forecasts; b) actuals; and c) progress (forecast versus (vs) actuals);
- 2) program savings results including:
  - a) net 2020 annual energy savings;
  - b) allocated target, target achievement and progress towards target;
  - c) incremental net first year energy savings;
  - d) incremental net first year demand savings;
  - e) annual net-to-gross and realization rate adjustments;
  - f) incremental gross first year energy savings; and
  - g) incremental gross first year demand savings;

and where available reported by: i) forecasts; ii) verified actuals; and iii) progress (forecast vs actuals);

- 3) program spending including:
  - a) participation incentive spending;
  - b) administrative expense spending (including IESO value-added services costs);
  - c) aggregated total spending;
  - and for each cost: i) forecasts; ii) verified actuals; and iii) progress (forecast vs actuals);

by both the LDC specific level and the province-wide aggregated level.

This report's format is consistent with the IESO issued Monthly Participation and Cost Report in that it is a dynamic sheet that can be expanded or collapsed by clicking the + button or "Show Detail" feature under the Data tab. Each of the four results categories listed above have been grouped together for easy accessibility.



## Please note

- 1) Cost Effectiveness Test (CET) results including:
  - a) total resource cost test;
  - b) program administration cost test;
  - c) levelized unit energy cost test;
  - and for each test: i) benefits; ii) cost; iii) net benefit; iv) benefit ratio; will not be available for the 2015 program year in this report but will be provided to LDCs in August 2016.
- will not be available for the 2015 program year in this report but will be provided to LDCs in August 2016

  2) forecasts of: a) activity; b) savings; and c) spending; included in this report are
- based on LDC submitted and IESO received CDM Plan Cost Effectiveness Tools as of May 16, 2016 (from the i) Program Design; ii) Budget Inputs; iii) Savings Results; and iv) CE Results; worksheets); Please note that this does not contain data for Legacy Framework program spending or CFF pilot program activity, savings, spending or cost effectiveness.
- 3) Annual FCR Progress only includes Full Cost Recovery funded program savings. In future reports, any Pay-for-Performance funded programs will be reported as a separate line item.
- 4) The complete list of programs and pilots launched into market in 2015 has been included, however no programs and pilots were in market for a sufficient period of time to enable a valid EM&V process. Therefore these programs and pilots have nothing to report at this time and have cells greyed out rather than reporting zero savings or spending. Any results in 2015 will be determined in a subsequent EM&V process and will be included in a future year's Annual Verified Results Report as a 2015 adjustment;
- 5) Pilot program savings are attributed to the LDC where the pilot program project is located in; and
- 6) This Annual Verified Results Report provides results for the LDC and province only. No aggregated



# Final 2015 Annual Verified Results Report

# For: Kitchener-Wilmot Hydro Inc.

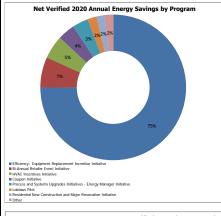
Target Achievement	rget Achievement											
# Metric	2015 Verified Results	2015-2020 Total CDM Plan Forecast	2015 Verified Results versus CDM Plan (%)	2015-2020 Total Allocated Target / Budget	2015 Verified Results versus Allocated Target / Budget (%)							
1 Net Verified Annual Energy Savings Persisting to 2020 (MWh)	21,865.241	105,712.344	21	105,710.000	21							
2 Total Spending (\$)	0	27,710,719	0	27,710,719	0							

ĺ	LDC Ranking in the Province out of 75
	(2015 Verified Results versus Allocated Target / Budget (%))
ĺ	22
ı	30

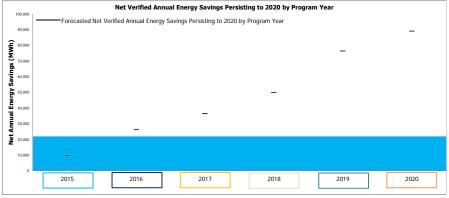
Annual Results							
# Metric	2015	2016	2017	2018	2019	2020	Total
1 Net Verified Annual Energy Savings Persisting to 2020 (MWh)	21,865.241						21,865.241
2 Net Verified Incremental First Year Energy Savings (MWh)	22,256.207						22,256.207
3 Total Spending (\$)	0						0
4 Total Resource Cost Test (Ratio)	n/a						n/a
5 Program Administrator Cost Test (Ratio)	n/a						n/a
6 Levelized Unit Energy Cost Result (\$/kWh)	n/a						n/a

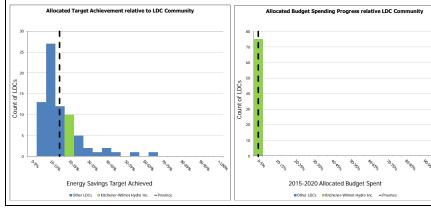
#	nnual Full Cost Recovery Progress  Metric	Result
	Net Verified 2015 Annual Energy Savings from Full Cost Recovery Programs (MWh)	22,256.207
2	Net 2015 Annual Energy Savings from Full Cost Recovery Program per CDM Plan Forecast (MWh)	10,126.095
3	Annual Full Cost Recovery Progress (%)	220

#	Metric	Result
1	2015 Spending (\$)	0
2	2015 CDM Plan Budget (\$)	0
3	CDM Plan Budget Progress (%)	0









Programs	910,051 945,507	exast Reported (Wh)  8 07 08 08 08 08 08 08 08 08 08 08 08 08 08	5,410 mm mm mm mm mm mm mm mm mm mm mm mm mm	1.78.279   1.79.279   1.79.279	Allocated Target (NW)  \$43.577  27.0,110  135.527  135.527  135.527  27.0,100  27.1,10	Progress Towards Teach New York (Apr)	Net Incremental First Year Energy Savings Net Incremental First Year Peak Demand Savings	Net-to-Gross and Realization Rate Adjustments - Actual Gross Incremental First Year Fenero Savinos	remen	Savings Group	Participant Incentive Spending Administrative Expense Spending	Total S	Spending Group	Total Resource Cost - Cost Effectiveness Test - Actual Program Administrator Cost - Cost Effectiveness Test - Actual
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Section Committee   Section   Sect	910,05) 946,507		2333 555 6,642 2,300 2,300 2,300 7,4	16,973,279   16,	230,421 72,722 72,723 0 0 760,699 90,267	Progress Towards 2020	Net Increment	Net-to-Gross and Real	Gross Incremen					Total Resource Cost Program Administrator Cost
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Province-Wide Progress #   Programs	^	et ^	ds >	< sb	<u>~</u>	ds >	< sb	^	< g₁	√ gι	< g₁	^	^	\ <u>=</u>	<u>~</u>	^
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4 HVAC Incentives Initiative 5 Residential New Construction and Major Renovation Initiative		Net Annual		First Year	Rate /		First Year		rtici	Administrative			Effe			fect
Sub-total - Residential Program		et A	Net Incremental	First	Realization	Incrementa	First		Pa	ā			Cost	Cost	Cost - Cost	t Ef
Commercial & Institutional Program  6 Energy Audit Initiative		2 N	ıcre	ntal	aliza	ıcre	ntal						Cost - C	Cost - (	st - (	Cost
7 Efficiency: Equipment Replacement Incentive Initiative 8 Direct Install Lighting and Water Heating Initiative		\$ 200	et Ir	Incremental	l Re	ss Ir	eme								Š	
9 New Construction and Major Renovation Initiative 10 Existing Building Commissioning Incentive Initiative Sub-total - Commercial & Institutional Program		Towards 2020	z	Incr	anc	Gross	Incremental						Resource	rato	Energy	
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11 Process and Systems Upgrades Initiatives - Project Incentive Initiative 12 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initiative		ress			ţ		5						Total	Adm	d Unit	
13 Process and Systems Upgrades Initiatives - Energy Manager Initiative  Sub-total - Industrial Program		Progress			Net								-	E	Levelized	
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14 Low Income Initiative Sub-total - Low-Income Program																
Pilot Program 15 Loblaws Pilot																
16 Social Benchmarking Pilot 17 Conservation Fund Pilot - SEG																
18 Conservation Fund Pilot - EnerNOC Sub-total - Pilot Program																
Other																
19 Aboriginal Conservation Program 20 Program Enabled Savings																
21 Adjustments to 2015 Legacy Framework Verified Results  Sub-total - Other																
Sub-total - 2011-2014+2015 Extension Legacy Framework																
2015-2020 Conservation First Framework Programs Residential Province-Wide Program																
22  Save on Energy Coupon Program 23  Save on Energy Heating and Cooling Program																
24 Save on Energy New Construction Program 25 Save on Energy Home Assistance Program																
Sub-total - Residential Province-Wide Program																
Business Province-Wide Program  26 Save on Energy Audit Funding Program																
27 Save on Energy Retrofit Program 28 Save on Energy Small Business Lighting Program																
29 Save on Energy High Performance New Construction Program 30 Save on Energy Existing Building Commissioning Program																
31 Save on Energy Process & Systems Upgrades Program 32 Save on Energy Monitoring & Targeting Program 33 Save on Energy Energy Manager Program																
Sub-total - Business Province-Wide Program																
Local & Regional Program  34 Business Refrigeration Local Program																
35 First Nation Conservation Local Program 36 Social Benchmarking Local Program																
Sub-total - Local & Regional Program																
Pilot Program  37 Enersource Hydro Mississauga Inc Performance-Based Conservation Pilot Program - 0																
38 EnWin Utilities Ltd Building Optimization Pilot 39 EnWin Utilities Ltd Re-Invest Pilot 40 Horizon Utilities Corporation - ECM Furnace Motor Pilot																
40 Horizon Utilities Corporation - Econ Vinnace wouter Piot 41 Horizon Utilities Corporation - Social Benchmarking Pilot 42 Hydro Ottawa Limited - Conservation Voltage Regulation (CVR) Leveraging AMI Data Pi																
43 Hydro Ottawa Limited - Residential Demand Response Wi-Fi Thermostat Pilot 44 Kitchener-Wilmot Hydro Inc Pilot - DCKV																
45 Niagara-on-the-Lake Hydro Inc Direct Install Energy Efficiency Measures for the Agric 46 Oakville Hydro Electricity Distribution Inc Direct Install - Hydronic																
Oakville Hydro Electricity Distribution Inc Direct Install - RTU Controls     Toronto Hydro-Electric System Limited - Direct Install - Hydronic (Pilot Savings)																
49 Toronto Hydro-Electric System Limited - Direct Install - RTU Controls (Pilot Savings)     Toronto Hydro-Electric System Limited - PFP - Large (Pilot Savings)																
Sub-total - Pilot Program																
Other 51 Adjustments to 2015 CFF Verified Results																
52 Adjustments to 2016 CFF Verified Results 53 Adjustments to 2017 CFF Verified Results																
54 Adjustments to 2018 CFF Verified Results 55 Adjustments to 2019 CFF Verified Results Sub-total - Other																
Sub-total - 2015-2020 Conservation First Framework			П													



Total

# Final 2015 Annual Verified Results Report IESO Value Added Services Costs (as of March 31, 2016)

# Reporting Level	Program	Unit of	Units (#)							Administrati						
		Measure	2015	2016	2017	2018	2019	2020	Total	2015	2016	2017	2018	2019	2020	Total
1 Kitchener-Wilmot Hydro Inc.	Save on Energy Coupon Program	Coupons	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2	Save on Energy Heating and Cooling Program	Applications	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total			0	0	0	0	0	0	0	0	0	0	0	0	0	0
3 Province Wide	Save on Energy Coupon Program	Coupons	785,625	0	0	0	0	0	785,625	1,374,844	0	0	0	0	0	1,374,844
4 Province wide	Save on Energy Heating and Cooling Program	Applications	20,446	0	0	0	0	0	20,446	265,798	0	0	0	0	0	265,798
Total			806,071	0	0	0	0	0	806,071	1,640,642	0	0	0	0	0	1,640,642



# Final 2015 Annual Verified Results Report Methodology

### General

All results are at the end-user level (not including transmission and distribution losses) and are based on activity completed on or after January 1, 2015 and on or before December 31, 2015 and reported to IESO by March 31, 2016.

## **Savings Calculations**

# # Project Type Equations

1	Prescriptive Measures and Projects Programs	Gross Reported Savings = Activity * Per Unit Assumption Savings Gross Verified Savings = Gross Reported Savings * Realization Rate Net Verified Savings = Gross Refined Savings * Healization Rate Net Verified Savings = Gross Refined Savings * Healt-or-Gross Ratio All savings are annualized (i.e. the savings are the same regardless of time of year a project was completed or measure installed)
12	Engineered and Custom Projects / Programs	Gross Reported Savings = Reported Savings Gross Verified Savings = Gross Reported Savings * Realization Rate Net Verified Savings = Gross Refined Savings * Net-to-Gross Ratio All savings are annualized (i.e. the savings are the same regardless of time of year a project was completed or measure installed)
***	Adjustments to Previous Years' Verified Results	All variances from the Final Annual Results Reports from prior years will be adjusted within this report. Any variances with regards to projects counts, data lag, and calculations etc., will be made within this report. Considers the annual effect of energy savings.

# 2011-2014+2015 Extension Legacy Framework Initiatives

#	Initiative	Attributing Savings to LDCs	Project List Date	Savings 'start' Date	Calculating Resource Savings		
1	saveONenergy Conservation Instant Coupon Booklet	LDC-coded coupons directly attributed to LDC. Otherwise results are allocated based on average of 2008 & 2009 residential throughput.	March 31, 2016	Savings are considered to begin in the year in which the coupon was redeemed.			
2	saveONenergy BI-Annual Retailer Event	Results are allocated based on average of 2008 & 2009 residential throughput.	March 31, 2016	Savings are considered to begin in the year in which the event occurs.	Peak demand and energy savings are determined using the verified measure level per unit assumption		
3	saveONenergy Appliance Retirement	Includes both retail and home pickup stream. Retail stream allocated based on average of 2008 & 2009 residential throughput: Home pickup stream directly attributed by postal code or customer selection.	March 31, 2016	Savings are considered to begin in the year the appliance is picked up.	multiplied by the uptake in the market (gross) taking into account net-to-gross factors such as free-ridership and spillover (net) at the measure level.		
4	saveONenergy HVAC Incentives	Results directly attributed to LDC based on customer applications and postal code.	March 31, 2016	Savings are considered to begin in the year that the installation occurred.			
5	saveONenergy Residential New Construction	Results are directly attributed to LDC based on LDC identified in application in the iCon system.	March 31, 2016	Savings are considered to begin in the year of the project completion date.			
6	saveONenergy Energy Audit	Projects are directly attributed to LDC based on LDC identified in the application.	March 31, 2016	Savings are considered to begin in the year of the audit date.	Peak demand and energy savings are determined by the total savings resulting from an audit as reported (reported). A realization rate is applied to the reported savings to ensure that these savings align with EMEV protocols and reflect the savings that were actually realized (i.e. how many light bulbs were actually installed so what was reported) gross). Net savings takes into account net-to-gross factors such as free-ridership and spillower (reft).		
7	saveONenergy Efficiency: Equipment Replacement	Results are directly attributed to LDC based on LDC identified at the facility level in the iCon system.  Projects in the Application Status: "Post-Stage Submission" are included (excluding "Payment denied by LDC"): Please see page for Building type to Sector mapping.	March 31, 2016	Savings are considered to begin in the year of the actual project completion date in the iCON system.	Peak demand and energy savings are determined by the total savings for a given project as reported in the iCON system (reported). A realization rate is applied to the reported savings to ensure that these savings align with EMMV protocols and reflect the savings that were actually realized (i.e. how many light bulbs were actually installed vs. what was reported) (gross). Net savings takes into account net-to-gross factors such as factor such as fear enteridership and spillover (net). Both realization rate and net-to-gross ratios can differ for energy and demand savings and depend on the mix of projects within an LDC territory (i.e. lighting or non-lighting project, engineered/custom/prescriptive track).		
		Additional Note: project counts were derived by filtering	out invalid statuses (e.g. Post-Project Submission - Paymer	nt denied by LDC) and only including projects with an "Actua	al Project Completion Date" in 2014)		
9	saveONenergy Direct Installed Lighting	Results are directly attributed to LDC based on the LDC specified on the work order.	March 31, 2016	Savings are considered to begin in the year of the actual project completion date.	Peak demand and energy savings are determined using the verified measure level per unit assumptions multiplied by the uptake of each measure accounting for the realization rate for both peak demand and energy to reflect the savings that were actually realized (i.e. how many light bulbs were actually installed vs. what was reported) (gross). Net savings take into account net-to-gross factors such as free-ridership and spillover for both peak demand and energy savings at the program level (net).		
10	saveONenergy New Construction and Major Renovation Incentive	Results are directly attributed to LDC based on LDC	March 31, 2016		Peak demand and energy savings are determined by the total savings for a given project as reported (reported). A realization rate is applied to the reported savings to ensure that these savings align with EM&V protocols and reflect the savings that were actually		
11	saveONenergy Existing Building Commissioning Incentive	identified in the application.	March 31, 2016		nealized (i.e. how many light bulbs were actually installed vs. what was reported) (gross). Net savings takes into account net-to-gross factors such as free-ridership and spillover (net).		
12	saveONenergy Process & System Upgrades		March 31, 2016	Savings are considered to begin in the year in which the	Peak demand and energy savings are determined by the total savings from a given project as reported		
13	saveONenergy Monitoring & Targeting	Results are directly attributed to LDC based on LDC	March 31, 2016	incentive project was completed.	(reported). A realization rate is applied to the reported savings to ensure that these savings align with EM&V protocols and reflect the savings that were actually		
14	saveONenergy Energy Manager	identified in application.	March 31, 2016	Savings are considered to begin in the year in which the project was completed by the energy manager. If no date is specified the savings will begin the year of the Quarterly Report submitted by the energy manager.	realized (i.e. how many light bulbs were actually installed vs. what was reported) (gross). Net savings takes into account net-to-gross factors such as free-ridership and spillover (net).		
14	saveONenergy Home Assistance Program	Results are directly attributed to LDC based on LDC identified in the application.	March 31, 2016	Savings are considered to begin in the year in which the measures were installed.	Peak demand and energy savings are determined using the measure level per unit assumption multiplied by the uptake of each measure (gross), taking into account		
15	Aboriginal Conservation Program		March 31, 2016		net-to-gross factors such as free-ridership and spillove (net) at the measure level.		



## 2015-2020 Conservation First Framework Programs

#	Program	Attributing Savings to LDCs	Project List Date	Savings 'Start' Date	Calculating Resource Savings
1	Save on Energy Coupon Program	LDC-coded coupons directly attributed to LDC; Otherwise results are allocated based on average of 2008 & 2009 residential throughput.	March 31, 2016	Savings are considered to begin in the year in which the coupon was redeemed.	
2	Save on Energy Heating and Cooling Program	Results directly attributed to LDC based on customer applications and postal code.  LDCs may see additional participation, savings and spending relative to the March 2016 Value Added Services Report due to previously unassigned applications completed in 2015. Adjustments to reflect final 2015 verified participation will appear in your July 2016 Value Added Services Report to be issued on August 15, 2016	March 31, 2016	Savings are considered to begin in the year that the installation occurred.	Peak demand and energy savings are determined using the verified measure level per unit assumption multiplied by the uptake in the market (gross) taking into account net-to-gross factors such as free-ridership and spillover (net) at the measure level.
3	Save on Energy New Construction Program	Results are directly attributed to LDC based on LDC identified in CDM LDC Report Template.	March 31, 2016	Savings are considered to begin in the year of the project completion date.	
4	Save on Energy Home Assistance Program	Results are directly attributed to LDC based on LDC identified in the application.	March 31, 2016	Savings are considered to begin in the year in which the measures were installed.	
5	Save on Energy Audit Funding Program	Projects are directly attributed to LDC based on LDC identified in the application.	March 31, 2016	Savings are considered to begin in the year of the audit date.	Peak demand and energy savings are determined by the total savings resulting from an audit as reported (reported). A returzition rate is applied to the reported savings to ensure that these savings align with EM&V protocols and reflect the savings that were actually realized (i.e. how many light buts were actually installed vs. what was reported) (gross). Net savings takes into account net-lo-gross factors such as free-ridership and spillover (net).
6	Save on Energy Retrofit Program	Results are directly attributed to LDC based on LDC identified at the facility level in the saveOhenergy CRM: Projects in the Application Status: "Post-Stage Submission" are included (excluding "Payment denied by LDC"): Please see page for Building type to Sector mapping.	March 31, 2016	Savings are considered to begin in the year of the actual project completion date as reported in the CDM LDC Report Template	Peak demand and energy savings are determined by the total savings for a given project as reported in the ICON system (reported). A realization rate is applied to the reported savings to ensure that these savings align with EMAV protocols and reflect the savings that were actually realized (e. how many light bulbs were actually installed vs. what was reported) (gross). Not savings takes into account net-to-gross ratios storbs such as free-ridership and spillover (red.). Both realization rate and net-ogross ratios can differ for energy and demand savings and depend on the mix of projects within an LDC territory (e. lighting or non-lighting project, engineered/custom/prescriptive track).
7	Save on Energy Small Business Lighting Program	Results are directly attributed to LDC based on the LDC specified on the work order.	March 31, 2016	Savings are considered to begin in the year of the actual project completion date.	Peak demand and energy savings are determined using the verified measure level per unit assumptions multiplied by the uptake of each measure accounting for the realization rate for both peak demand and energy to reflect the savings that were actually realized (i.e. how many light bulbs were actually installed vs. what was reported) (gross). Net savings take into account net-to- gross factors such as free-ridership and spillower for both peak demand and energy savings at the program level (net).
	Save on Energy High Performance New Construction Program Save on Energy Existing Building Commissioning	Results are directly attributed to LDC based on LDC identified in the application.	March 31, 2016 March 31, 2016		Peak demand and energy savings are determined by the total savings for a given project as reported in the CDM LDC Report Template. Preliminary unverified net savings are calculated by multiplying reported savings by 2014 Net-to-gross ratios and realization rates.
10	Program  Save on Energy Process and Systems Upgrades Program	Results are directly attributed to LDC based on LDC identified in application.	March 31, 2016	Savings are considered to begin in the year in which the project was in-service.	Peak demand and energy savings are determined by
11	Save on Energy Monitoring and Targeting Program	Results are directly attributed to LDC based on LDC identified in the application; initiative was not evaluated, no completed projects in 2011, 2012 or 2013.	March 31, 2016	Savings are considered to begin in the year in which the incentive project was completed.	the total savings from a given project as reported (reported). A realization rate is applied to the reported savings to ensure that these savings align with EM&V protocols and reflect the savings that were actually realized (i.e. how many light bulbs were actually installed
12	Save on Energy Energy Manager Program	Results are directly attributed to LDC based on LDC identified in the application.	March 31, 2016	Savings are considered to begin in the year in which the project was completed by the energy manager. If no date is specified the savings will begin the year of the Quarterly Report submitted by the energy manager.	vs. what was reported) (gross). Net savings takes into account net-to-gross factors such as free-ridership and spillover (net).
13	Busines Refrigeration Incentive Program		March 31, 2016	Savings are considered to begin in the year in which the measures were installed.	Peak demand and energy savings are determined using the verified measure level per unit assumptions multiplied by the uptake of each measure accounting for the realization rate for both peak demand and energy to reflect the savings that were actually realized (e. how many light bulbs were actually installed vs. what was reported) (gross). Net savings take into account net-to- gross factors such as free-ridership and spillover for both peak demand and energy savings at the program level (ret).
14	Social Benchmarking Program	Results are directly attributed to LDC based on LDC identified in the application.	March 31, 2016	Savings are considered to begin in the year in which the report was sent.	Peak demand and energy savings are determined using the verified measure level (home) per unit assumption multiplied by the uptake in the market (gross) taking into account net-to-gross factors such as fee- ridership and spillover (net) at the measure level (home).
15	First Nations Conservation Program	ons Conservation		Savings are considered to begin in the year in which the measures were installed.	Peak demand and energy savings are determined using the verified measure level per unit assumption multiplied by the uptake in the market (gross) taking into account net-to-gross factors such as free-ridership and spillover (net) at the measure level.

## **IESO Value Added Services Costs**

- 1) IESO Value Added Services Costs are based on activity reported as of March 31, 2016.
  2) Save on Energy Heating & Cooling Program activity may be greater than the March 2016 IESO Value Added Services Report due to previously unassigned applications being assigned to LDCs through the Evaluation, Measurement & Verification Process based on updated applicant postal code mapping. These additional applications and costs will be reflected in the July 2016 IESO Value Added Services Report.
  3) Future years may include adjustments to prior years based on delays of Value-Added Service report submissions to IESO Value-Added Service providers.
- 4) IESO Value Added Services costs are calculated based on the prevailing IESO Value Added Services Rates as per the applicable IESO Central Services Strategy and Rate Guideline.



# Final 2015 Annual Verified Results Report Consumer Program Allocation Methodology

# # Local Distribution Company

# **Allocation**

1	Algoma Power Inc.	0.2207%
2	Atikokan Hydro Inc.	0.0265%
3	Attawapiskat Power Corporation	0.0255%
4	Bluewater Power Distribution Corporation	0.6460%
5	Brant County Power Inc.	0.1979%
6	Brantford Power Inc.	0.7255%
7	Burlington Hydro Inc.	1.3757%
8	Cambridge and North Dumfries Hydro Inc.	0.9578%
9	Canadian Niagara Power Inc.	0.5110%
10	Centre Wellington Hydro Ltd.	0.1129%
11	Chapleau Public Utilities Corporation	0.0379%
12	COLLUS PowerStream Corp.	0.2858%
13	Cooperative Hydro Embrun Inc.	0.0494%
14	E.L.K. Energy Inc.	0.2270%
15	Enersource Hydro Mississauga Inc.	3.9265%
16	Entegrus Powerlines Inc.	0.7226%
17	EnWin Utilities Ltd.	1.5542%
18	Erie Thames Powerlines Corporation	0.3535%
19	Espanola Regional Hydro Distribution Corporation	0.0821%
20	Essex Powerlines Corporation	0.6539%
21	Festival Hydro Inc.	0.3498%
22	Fort Albany Power Corporation	0.0212%



23	Fort Frances Power Corporation	0.0995%
24	Greater Sudbury Hydro Inc.	1.0276%
25	Grimsby Power Incorporated	0.2279%
26	Guelph Hydro Electric Systems Inc.	0.8983%
27	Haldimand County Hydro Inc.	0.4244%
28	Halton Hills Hydro Inc.	0.5475%
29	Hearst Power Distribution Company Limited	0.0667%
30	Horizon Utilities Corporation	4.0429%
31	Hydro 2000 Inc.	0.0390%
32	Hydro Hawkesbury Inc.	0.1394%
33	Hydro One Brampton Networks Inc.	2.8180%
34	Hydro One Networks Inc.	29.9788%
35	Hydro Ottawa Limited	5.5954%
36	InnPower Corporation	0.3951%
37	Kashechewan Power Corporation	0.0286%
38	Kenora Hydro Electric Corporation Ltd.	0.0989%
39	Kingston Hydro Corporation	0.5014%
40	Kitchener-Wilmot Hydro Inc.	1.6310%
41	Lakefront Utilities Inc.	0.1907%
42	Lakeland Power Distribution Ltd.	0.2906%
43	London Hydro Inc.	2.7308%
44	Midland Power Utility Corporation	0.1196%
45	Milton Hydro Distribution Inc.	0.5695%
46	Newmarket-Tay Power Distribution Ltd.	0.6607%
47	Niagara Peninsula Energy Inc.	0.9945%
48	Niagara-on-the-Lake Hydro Inc.	0.1586%
49	Norfolk Power Distribution Inc.	0.3495%
50	North Bay Hydro Distribution Limited	0.5333%



Tot	al	100.0000%
75	Woodstock Hydro Services Inc.	0.2548%
74	Whitby Hydro Electric Corporation	0.8651%
73	Westario Power Inc.	0.5411%
72	West Coast Huron Energy Inc.	0.0653%
71	Wellington North Power Inc.	0.0632%
70	Welland Hydro-Electric System Corp.	0.3879%
69	Waterloo North Hydro Inc.	1.0019%
68	Wasaga Distribution Inc.	0.1799%
67	Veridian Connections Inc.	2.3525%
66	Toronto Hydro-Electric System Limited	12.7979%
65	Tillsonburg Hydro Inc.	0.1280%
64	Thunder Bay Hydro Electricity Distribution Inc.	0.8738%
63	St. Thomas Energy Inc.	0.2939%
62	Sioux Lookout Hydro Inc.	0.0841%
61	Rideau St. Lawrence Distribution Inc.	0.1120%
60	Renfrew Hydro Inc.	0.0775%
59	PUC Distribution Inc.	0.8687%
58	PowerStream Inc.	6.6383%
57	Peterborough Distribution Incorporated	0.7132%
56	Ottawa River Power Corporation	0.1974%
55	Oshawa PUC Networks Inc.	1.2283%
54	Orillia Power Distribution Corporation	0.2722%
53	Orangeville Hydro Limited	0.2120%
52	Oakville Hydro Electricity Distribution Inc.	1.4632%
51	Northern Ontario Wires Inc.	0.1061%

Results can be allocated based on average of 2008 & 2009 residential throughput for each LDC (below) when additional information is not available. Source: OEB Yearbook Data 2008 & 2009



# **Final 2015 Annual Verified Results Report Glossary**

#	Term	Definition
1	2011-2014+2015 Extension Legacy Framework Programs	Programs in market from 2011-2015 resulting from the April 23, 2010 GEA CDM Ministerial Directive and funded separately from 2015-2020 Conservation First Framework Programs but whose savings in 2015 are attributed towards the 2015-2020 Conservation First Framework target.
2	2015-2020 Conservation First Framework Programs	Programs in market from 2015-2020 resulting from the March 31, 2014 CFF Ministerial Directive and funded separately from 2011-2014+2015 Extension Legacy Framework Programs.
3	Allocated Target	Each LDC's assigned portion of the Province's 7 TWh Net 2020 Annual Energy Savings Target of the 2015-2020 Conservation First Framework.
4	Allocated Budget	Each LDC's assigned portion of the Province's \$ 1.835 billion CDM Plan Budget of the 2015-2020 Conservation First Framework.
5	Province-Wide Program	Programs available to all LDCs to deliver and that are consistent across the province.
6	Regional Program	Programs designed by LDCs to serve their region and approved by the IESO.
7	Local Program	Programs designed by LDCs to serve their communities and approved by the IESO.
8	Pilot Program	A program pilot that may achieve energy or demand savings and is funded extraneous to an LDC's CDM Plan Budget.
9	Initiative	A Conservation & Demand Management offering focusing on a particular opportunity or customer end-use (i.e. Retrofit, Fridge & Freezer Pickup) from the 2011-2014+2015 Extension Legacy Framework.
10	Program	A Conservation & Demand Management offering focusing on a particular opportunity or customer end-use (i.e. Retrofit, Fridge & Freezer Pickup) from the 2015-2020 Conservation First Framework.
11	Activity	The number of projects.



	T	T
12	Unit	For a specific initiative the relevant type of activity acquired in the market place (i.e. appliances picked up, projects completed, coupons redeemed).
13	Forecast	LDC's forecast of activity, savings, expenditures and cost effectiveness as indicated in each LDC's submitted CDM Plan Cost Effectiveness Tools.
14	Actual	The IESO determined final results of activity, savings, expenditures and cost effectiveness.
15	Progress	A comparison of Actuals versus Forecasts.
16	Full Cost Recovery Progress	For a given year, the perscentage calculated by dividing: a) the sum of verified electricity savings for all years of the term up to and including the applicable year for all Programs that receive full cost recovery funding, by b) the Cumulative FCR Milestone, multiplied by 100%, as specified in Schedule A of the Energy Conservation Agreement.
17	Reported Savings	Savings determined by the LDC:  1) for prescriptive projects/programs: calculating quantity x prescriptive savings assumptions; and  2) for engineered or custom program projects/programs: calculated using prescribed methodologies.
18	Verified Savings	Savings determined by the IESO's evaluation, measurement and verification that may adjust reported savings by the realization rate.
19	Gross Savings	Savings determined as either: 1) program activity multiplied by per unit savings assumptions for prescriptive programs; or 2) reported savings multiplied by the realization rate for engineered or custom program streams.
20	Net Savings	The peak demand or energy savings attributable to conservation and demand management activities net of free-riders, etc.
21	Realization Rate	A comparison of observed or measured (evaluated) information to original reported savings which is used to adjust the gross savings estimates.
22	Net-to-Gross Adjustment	The ratio of net savings to gross savings, which takes into account factors such as free-ridership and spillover.
23	Free-ridership	The percentage of participants who would have implemented the program measure or practice in the absence of the program.



24	Spillover	Reductions in energy consumption and/or demand caused by the presence of the energy efficiency program, beyond the program-related gross savings of the participants. There can be participant and/or non-participant spillover.
25	Incremental Savings	The new resource savings attributable to activity procured in a particular reporting period based on when the savings are considered to 'start'.
26	First Year Savings	The peak demand or energy savings that occur in the year it was achieved (includes resource savings from only new program activity).
27	Annual Savings	The peak demand or energy savings that occur in a given year (includes resource savings from new program activity and resource savings persisting from previous years).
28	Demand Savings	Demand savings attributable to conservation and demand management activities.
29	Energy Savings	Energy savings attributable to conservation and demand management activities.
30	Administrative Expenses	Costs incurred in the delivery of a program related to labour, marketing, third-party expenses, value added services or other central services.
31	Participant Incentives	Costs incurred in the delivery of a program related to incenting participants to perform peak demand or energy savings.
32	Total Expenditure	The sum of Administrative Expenses and Participant Incentives
33	Total Resource Cost Cost Effectiveness Test	A cost effectiveness test that measures the net cost of CDM based on the total costs of the program including both participants' and utility's costs.
34	Program Administrator Cost Cost Effectiveness Test	A cost effectiveness test that measures the net cost of CDM based on costs incurred by the program administrator, including incentive costs and excluding net costs incurred by the participant.
35	Levelized Unit Energy Cost Cost Effectiveness Test	A cost effectiveness test that normalizes the costs incurred by the program administrator per unit of energy or demand reduced.



# Final Verified 2016 Annual LDC CDM Program Results Report Letter from the Vice-President, Conservation & Corporate Relations

June 30, 2017

I am pleased to provide LDCs with their Final Verified 2016 Annual Results Report. Collectively in 2016, LDCs achieved 1.2 TWh of energy savings persisting to 2020. When combined with the 2015 results, LDCs have achieved 2.6 TWh of energy savings, representing 38 % of the 7 TWh target. The results show positive progress towards the achievement of the Conservation First Framework (CFF) target and demonstrate the continued collaboration between LDCs and the IESO in promoting a culture of conservation across the province.

Key highlights from the 2016 final results include the following:

- The Coupons program produced a record achievement, delivering 428 GWh of energy savings in 2016, more than doubling the results from 2015. LED light bulbs remained the most common measure accounting for 75 % of coupons redeemed and 96 % of savings.
- The Retrofit program continues to be the highest performing program achieving 567 GWh of energy savings in 2016, despite experiencing a 29 % reduction in savings over the 2015 results (including adjustments). Lighting measures continue to produce the majority of savings, 74 % in 2016, with non-lighting measures accounting for the remainder.
- The success of the Coupons program supported residential sector programs in achieving a larger share of the portfolio savings in 2016 than in previous
  years, accounting for 44 % of target achievement, with business sector programs and local and pilot programs accounting for 54 % and 1 %,
  respectively.
  - o It is important to note that there remains a considerable data lag, representing completed, but unreported projects for the Retrofit and Process and Systems Upgrades Programs. Together, these programs have roughly 250 GWh in unverified savings waiting to be reported by LDCs. It is anticipated that these savings will be reported in future year's 2016 adjustments.
- As with 2015, the IESO evaluation methodology enabled further granulation of net verified results in 2016, resulting in increased LDC-specific and regional level net-to-gross adjustment factors, where data permitted.
- Four LDCs have achieved at least 90 % of their CFF target, and nine others are above 50 %. These early successes are prompting increased dialogue between LDCs with respect to potential target exchange, which is both permitted and encouraged under the CFF.

There were minor revisions to the final results relative to the preliminary results including: 1) revisions/corrections to program savings assumptions / adjustments as required (primarily to participation levels for Coupons Program and Heating & Cooling Program); 2) the inclusion of an additional five LDC Innovation Fund and Conservation Fund Pilot Programs; and 3) amendments based on comments received by LDCs as part of their review of the preliminary results. Further details on the revisions between the preliminary and the final 2016 verified results can be found in the 2016 Frequently Asked Questions (FAQs) and Evaluation Findings Report which will be posted along with the results on the LDC extranet.

Please note that all results contained within this report are considered to be final verified results. Projects included in this report are reflected in the accompanying LDC Project List Report. Any program activity not captured in this report will be included as part of a future adjustment process.

In terms of next steps, as with the 2015 CFF results, Final Verified 2016 Annual Results Reports will be posted on the IESO website in early July. In addition, LDC-Program level and portfolio-level cost effectiveness test results will be available on September 15, 2017, as outlined in the Energy Conservation Agreement version 3.0 update. Finally, 2016 EM&V reports will be available later this summer along with key program recommendations to be shared with the LDC Working Groups and the IESO.

We appreciate your collaboration and cooperation throughout the reporting and evaluation process. As we look ahead, the IESO will be focusing on enhancing its communication and support services to further support LDCs in the delivery of programs and to increase customer participation in these programs. I look forward to continuing to work together in achieving success in the Conservation First Framework.

Sincerely,

Terry Young
Vice-President, Conservation & Corporate Relations
Independent Electricity System Operator

# Final Verified 2016 Annual LDC CDM Program Results Report Table of Contents

#	Worksheet Name	Worksheet Description
1	How to Use This Report	Describes the contents and structure of this report
2	Report Summary	A high level summary of the Final 2016 Annual Verified Results Report, including:  1) progress toward the LDC's  a) Allocated 2020 Energy Savings Target;  b) Allocated 2015-2020 LDC CDM Plan Budget; c) CDM Plan 2015-2020 Forecasts;  3) annual savings and spending; 4) Annual FCR Progress; 5) annual LDC CDM Plan spending progress; 6) graphs describing: a) contribution to 2020 Target Achievement by program; b) 2015 LDC CDM Plan Budget Spending by Sector; c) annual energy savings persistence to 2020 by year; d) your Allocated Target achievement progress relative to your peers; and e) your LDC CDM Plan Budget Spending progress relative to your peers;
3	LDC Rankings	A comprehensive report of each LDC's performance rankings against all other LDCs in major performance categories.
4		A comprehensive report of 2016 conservation results including:  1) activity;  2) savings including;  a) energy and peak demand;  b) net and gross;  c) CDM Plan forecasts, verified actuals and relative progress;  d) Allocated Target and Target acheivement; and  3) spending, including participant incentives and administrative expenses and IESO Value Added Services  Costs.  Data is grouped by category and summarized at the LDC level.
5		A comprehensive report of 2016 conservation results including:  1) activity;  2) savings including;  a) energy and peak demand;  b) net and gross;  c) CDM Plan forecasts, verified actuals and relative progress;  d) Allocated Target and Target acheivement; and  3) spending, including participant incentives and administrative expenses and IESO Value Added Services  Costs.  Data is grouped by category and summarized at the province wide level.
6	LDC Savings Persistence	A report detailing the gross and net energy and peak demand savings persistence by program and implementation year (2015, 2015 Adjustment and 2016) at the LDC Level.
7	Province-Wide Persistence	A report detailing the gross and net energy and peak demand savings persistence by program and implementation year (2015, 2015 Adjustment and 2016) at the province wide Level.
8	Methodology	A description of the methods used to calculate energy savings, financial results and cost-effectiveness.
9	Reference Table	Provides detailing how Province wide Consumer Program results were allocated to specific LDCs.
10	Glossary	Definitions for the terms used throughout this report.

# Final Verified 2016 Annual LDC CDM Program Results Report How to Use this Report

The IESO is pleased to provide you with the 2016 Annual Verified Results Report.

#### This report provides:

- 1) electricity savings;
- 2) annual Full Cost Recovery funding model program progress; and
- 3) peak demand savings:
- 4) IESO Value Added Services Costs

in accordance with Section 9.2(b)(i) of the Energy Conservation Agreement.

### In addition to the above, this report also provides in greater detail:

- 1) program participation results including:
- a) forecasts; b) actuals; and c) progress (forecast versus (vs) actuals);

### 2) program savings results including:

- a) net 2020 annual energy and peak demand savings;
- b) allocated target, target achievement and progress towards target;
- c) incremental net first year energy and peak demand savings;
- d) annual net-to-gross and realization rate adjustments; and  $% \left( \mathbf{r}\right) =\left( \mathbf{r}\right)$
- e) incremental gross first year energy and peak demand savings;

and where available reported by: i) forecasts; ii) verified actuals; and iii) progress (forecast vs actuals);

#### 3) program spending including:

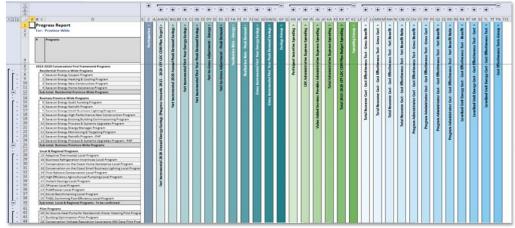
- a) participation incentive spending;
- b) administrative expense spending (including IESO value-added services costs);
- c) aggregated total spending; and
- d) allocated budget, LDC CDM Plan budget spending and progress towards budget;
- and for each cost: i) forecasts; ii) verified actuals; and iii) progress (forecast vs actuals);

#### 4) program savings results persistence for

- a) gross energy savings;
- b) gross peak demand savings;
- c) net energy savings; and
- d) net peak demand savings;

by both the LDC specific level and the province-wide aggregated level for 2016 and 2015 including 2015 Adjustments.

This report's format is consistent with the IESO issued Monthly Participation and Cost Report in that it is a dynamic sheet that can be expanded or collapsed by clicking the + button or "Show Detail" feature under the Data tab. Each of the four results categories listed above have been grouped together for easy accessibility.



## Please note:

- 1) Cost Effectiveness Test (CET) results including:
- a) total resource cost test;
- b) program administration cost test;
- c) levelized unit energy cost test;
- and for each test: i) benefits; ii) cost; iii) net benefit; iv) benefit ratio; at the LDC and province wide level will not be available in this report but will be provided to LDCs by September 15 2017, as per the Energy Conservation Agreement, version 3.0.
- 2) forecasts of: a) activity; b) savings; and c) spending; included in this report are
- based on approved LDC CDM Plan Cost Effectiveness Tools as of April 1, 2017
- (from the i) Program Design; ii) Budget Inputs; iii) Savings Results; and iv) CE Results; worksheets);
- Please note that this does not contain data for Legacy Framework program spending or CFF pilot program activity, savings, spending or cost effectiveness.
- Annual FCR Progress only includes Full Cost Recovery funding model program savings results and excludes Pay-for-Performance funding model program savings results.
- 4) The complete list of approved programs and pilots as of April 1, 2017 approved LDC CDM Plans have been included, however only programs and pilots in market for a sufficient period of time to enable a valid EM&V process will have verified results.
- 5) 2015 Adjustments consists of projects completed in 2015 but were not reported to the IESO by the 2015 Verified Results Reporting deadline of March 31, 2016.
- 6) Pilot program savings are attributed to the LDC where the pilot program project is located in; and
- 7) This Annual Verified Results Report provides results for the LDC and province only. No aggregated reporting is provided for LDCs that are part of a joint CDM plan;

# Final Verified 2016 Annual LDC CDM Program Results Report

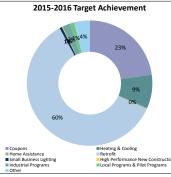
Summary

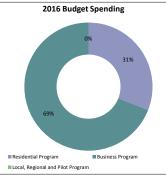
## For: Kitchener-Wilmot Hydro Inc.

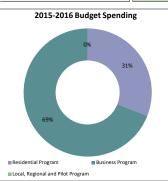
Re	sults											
#	Metric	2015 Verified Results		2015-2016 Verified Results	Allocated Target / Budget		2015-2020 LDC CDM Plan Forecast	2015-2016 Progress versus 2015-2020 LDC CDM Plan Forecast	2016 LDC CDM Plan Forecast	2016 Progress versus 2016 LDC CDM Plan Forecast	2015-2016 LDC CDM Plan	2015-2016 Progress versus 2015-2016 LDC CDM Plan Forecast
1	Net Verified Annual Energy Savings Persisting to 2020	24,520 MWh	14,185 MWh	38,705 MWh	105,710 MWh	37 %	105,712 MWh	37%	17,128 MWh	83 %	27,136 MWh	143 %
2	LDC Ranking - Net Verified Annual Energy Savings Persisting to 2020	12	14	14	11	32	12	34	12	52	16	27
3	Total Spending (\$)	\$0	\$ 1,754,247	\$ 1,754,247	\$ 27,710,719	6 %	\$ 27,710,723	6 %	\$ 4,634,072	38 %	\$ 4,634,072	38 %
4	LDC Ranking - Total Spending (\$)	43	20	21	11	65	11	65	14	62	15	64

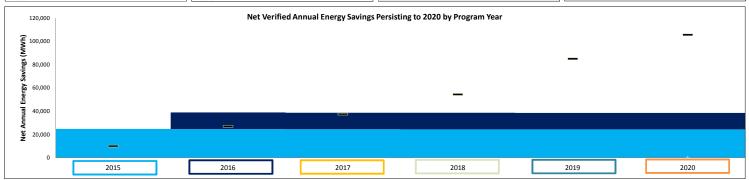
Α	nnual Results				Cost Effectiveness				Annual FCR Progress
	Metric	2015	2016	Total	# Test	2015	2016	Total	# Metric Result
:	Net Verified Annual Energy Savings Persisting to 2020 (MWh)	24,520 MWh	14,185 MWh	38,705 MWh	1 Total Resource Cost Test (Ratio)	n/a	tbd	tbd	2015-2016 Incremental Net Verified 2020 Annual Energy  1 Savings from Full Cost Recovery Programs  38,705 MWh
:	Net Verified Incremental First Year Energy Savings (MWh)	24,913 MWh	14,296 MWh	39,209 MWh	2 Program Administrator Cost Test (Ratio)	n/a	tbd	tbd	2015-2016 Incremental Net 2020 Annual Energy Savingsfrom 2 Full Cost Recovery Program per CDM Plan Forecast 27,136 MWh
***	Total Spending (\$)	\$0	\$ 1,754,247	\$ 1,754,247	3 Levelized Unit Energy Cost Result (¢/kWh)	n/a	tbd	tbd	3 FCR Progress (%) 143 %

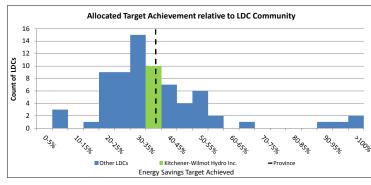


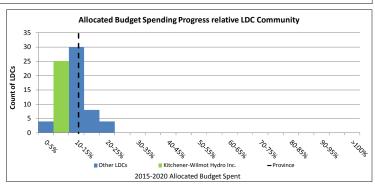












LDC	Net Verified Annual	inergy Savings Pe	ersisting to 2020												Total Spending												
	2015	Verified	Verified	2	1016	2015-2016	Allocated	2015-2016	2015-2020	2015-2016	2016	2016	2015-2016	2015-2016	2015	Verified V	Verified	2016	2015-2016	Allocated	2015-2016	2015-2020	2015-2016	2016	2016	2015-2016	2015-2016
	Verified Results	2015	Adjusted nt 2015	,	Verified Results	Verified Results	Target	Progress versus	LDC CDM Plan	Progress versus 2015-2020	LDC CDM Plan	Progress versus	LDC CDM Plan	Progress versus 2015-2016	Verified Spending	2015 A	Adjusted	Verified Spending	Verified Spending	Budget	Progress versus	LDC CDM Plan	Progress versus 2015-2020	LDC CDM Plan	Progress versus	LDC CDM Plan	Progress vers 2015-2016
		Results	Results					Target	Potecasi	LDC CDM Plan	Portcast	LDC CDM Plan	rottan	LDC CDM Plan		Spending S	Spending				Budget	rotean	LDC CDM Plan	Portugal	LDC CDM Plan	Potecass	LDC CDM Pla
										Forecast		Forecast		Forecast									Forecast		Forecast		Forecast
	Value LD	Value kinz (kWh)	(kWh)	LDC V	/alue LDC kWh) Rank	Value LDI	C Value LDC nking (kWh) Ran	C Value LDC	Value LDC	Value LDC	Value LD	C Value LDC nking (%) Rankin	Value LDC	Value LDC	Value LDC	Value V	Value LDC	Value LDC	Value LDC	Value LDC	Value LDC	Value LDC	Value LDC	Value LDC	Value LDC	Value LDC	Value
	(A)	song (sava)	(KWH)	(a)	(a)	ing (kwn) Kai	noing (EWH) (4)	tiong (%) (a)	ig (xwn) Rank	ng (54) Runta	ng (kwin) (a)	nong (%) Kanen	g (EVVII) Rain	ang (%) Ranang	(S) Ranking	(5)	(a)	(a)	(4)	(a) (a)	g (%) Rancing	(4)	ing (54) (4)	roug (5) tear	teing (54) (4)	rig (5) Rank	Ag (54)
1 Algoma Power Inc.	1,031,011	57 25,			1,285,402	52 2,342,230	56 7,510,000	54 31	45 11,100,760	47 21	66 816,284	54 157	16 1,777,226	53 132 34	39,320 2	2 59,951	99,271 2	0 344,836 4	444,108	42 2,107,963 5	53 21 3	3,449,717	45 13	24 683,154	43 50	51 737,814	43 60
2 Atikokan Hydro Inc.	109,769	67 2,	,444 112,2		189,357	68 301,570	68 1,140,000	67 26	54 1,139,590	67 26	52 127,788 71 209,344	71 148	18 170,828 59 209,344	71 177 17	0 3	0 0	0 4	3 50,265 6	50,265	66 311,330 (	57 16 1	374,405	70 13	19 56,766	71 89	8 56,772	71 89
3 Attawapiskat Power Corporation 4 Bluewater Power Distribution Corporation	35,822 7,755,327	21 268,	,343 38,1 ,687 8,024,0		5,570,598	69 38,165 28 13,594,611	70 510,000 30 62,370,000	70 7	71 556,816 65 62,370,000	19 7	71 209,344 64 7,092,037	25 79	59 209,344 56 14,839,910	68 18 70 25 92 57	5,119 2	0 0	5,119 4	1 1,340,938 2	1,346,056	69 148,832 27 15,838,687	0 6	1,846,142 5 15,838,687	30 9	69 386,748 54 2,579,261	52 0 19 52	69 386,748 48 2,584,380	31 61
5 Brantford Power Inc.	7,457,011	22 1.458			10.499.455	19 19.414.989	21 54.320.000	22 36	33 54.880.608	23 35	36 9.918.198	18 106	17.760.851	22 109 46	0 3	29,000	29,000 3	0 1.564.432 2	1.593.432	24 14.048.458	2 11 30	11.591.730	23 14	16 2.207.285	23 71	29 2.236.285	23 71
6 Burlington Hydro Inc.	12,632,309	18 1,975,	945 14,608,2		11,531,861	15 26,140,115	16 99,040,000	13 26	55 99,040,000	14 26	53 11,672,695	15 99 -	17 18,090,682	21 144 24	118,667 1	7 193,116	311,783 1	2 2,472,234 1	2,784,017	13 25,825,521 :	13 11 37	25,890,159	12 11	38 3,893,532	15 63	35 4,877,008	12 57
7 Canadian Niagara Power Inc.	3,502,396	37 5,579,			5,553,280	29 14,635,484	27 28,480,000	32 51	12 28,104,418	31 52 50 37	15 4,745,580	30 117 40 56	29 11,046,585	27 132 33 39 79 60	162,334 1	4 58,069	220,403 1	3 1,200,961 2	1,421,364	26 7,355,555	19 5	6,338,440	35 22	4 1,589,930	29 76 44 42	22 1,643,473	29 86
E Centre Wellington Hydro Ltd.  Chapinau Public Utilities Corporation	1,581,029 275.333	53 109,	,971 1,690,5 485 278.8		1,548,975	50 3,239,975 67 470,529	52 8,730,000 66 1,050,000	68 45	30 8,729,845 18 1.057.696	50 37 68 44	33 2,771,886 21 134,983	70 142	52 4,123,814 21 508 197	62 93 56	0 3	0 3354	3 354 4	3 276,194 4	276,194 23.244	50 2,252,724 5 68 298.764 6	51 12 26	2,252,724	71 8	29 651,826 59 57,618	60 35	59 651,826 64 57.618	44 42 69 40
COLLUS PowerStream Corp.	1,637,947	51 385,			2,194,349	44 4,218,225	47 16,860,000	39 25	58 16,860,000	38 25	57 2,047,097	42 107	38 3,784,720	41 111 43	157,689 1	5 0	157,689 1	6 636,318 3	794,008	31 4,446,841 :	99 18 7	7 4,446,841	39 18	8 842,348	39 76	21 1,118,451	35 71
Cooperative Hydro Embrun Inc.	120,443	66 19,	234 139,6	577 66	730,806	57 870,483	62 1,790,000	65 49	15 1,790,697	65 49	18 241,547	65 303	2 320,602	66 272 9	0 3	0 0	0; 4	3 61,223 6	61,223	65 525,743 (	55 12 28	525,743	68 12	31 78,227	68 78	16 78,227	68 78
2 E.L.K. Energy Inc. 3 Energy+ Inc.	1,662,553 17,245,241	49 583, 13 60.025			1,963,393	48 4,209,775 12 91.524,019	48 16,200,000 7 100,950,000	41 26	56 16,203,264 4 106,219,451	40 26	54 1,785,578 4 10.054.813	45 110	36 3,064,492 22 67,208,866	45 137 29	0 3	0 0	0 4	3 435,083 4 3 2.916.887 1	435,083 2.916.887	43 4,273,057 4 11 25,873,071	10 41	4,273,057	41 10	42 504,219 28 4,939,935	48 86	10 504,219 38 4,939,935	48 86
4 Enersource Hydro Mississauga Inc.	59.582.917	5 15,701.			80.992.918	4 156.277.316	4 483.270.000	4 32	42 483,273,204	4 32	42 79.419.033	3 102	149,356,740	4 105 50	0 3	0 0	0 4	3 5.508.332	5.508.332	8 122,499,403	4 4 68	123,761,401	4 4	68 20.565.231	4 27	66 23.154.175	4 26
Entegrus Powerlines Inc.	38,558,192	8 3,536,		211 9	14,186,934	13 56,281,145	11 56,830,000	21 99	3 62,079,147	20 91	3 5,611,768	27 253	4 34,007,927	14 165 21	374,365	8 60,099	434,464	8 2,370,550 1	2,805,014	12 14,695,867 :	1 19 6	5 13,843,474	21 20	6 2,447,799	20 97	5 3,048,339	19 92
6 EnWin Utilities Ltd.	14,829,440	15 2,675,	379 17,484,8	319 16	29,365,888	9 46,850,707	12 151,300,000	10 31	47 152,801,848	10 31	45 44,722,046	5 66 1	64,562,249	9 73 62	0 3	0 111,618	111,618 1	9 2,430,728 1	2,542,346	15 38,421,929 :	10 7 64	38,421,929	10 7	64 11,447,244	8 21	67 11,447,244	8 22
Fire Thames Powerlines Corporation	5,180,177 502,006	27 922, 61 14,			2,555,215 339,978	40 8,657,726 65 856,521	34 27,630,000 63 2,410,000	33 31	44 39,589,797 34 1,998,806	26 22 64 43	63 3,215,423 23 328,608	37 79 5 64 103	55 21,956,460 80 328,608	19 39 68 65 261 10	23,149 2 5.306 2	5 19,384	42,533 2 5.306 4	6 561,528 3 0 57,969 6	63,275	37 7,104,954 5 63 685,489	9 55	7,020,999	33 9	52 1,352,450 57 141.751	30 42 63 41	60 1,524,690 61 141.751	30 40 64 45
Espanola Regional Hydro Distribution Corporation  Essex Powerline's Corporation	3.819.710	61 14, 36 1.720.			7.059.017	26 12.599.107	31 31.430.000	30 40	34 1,998,806 24 31.430.000	28 40	23 328,608 29 7.103.736	24 90	90 328,608 96 9.728.188	29 130 35	5,306 2 176,840 1	6.737	5,306 4 183,577 1	0 57,969 6 4 1.818.727 1	2.002.304	53 685,489 E	9 40	5 759,788 1 8.421.412	30 24	3 1.871.165	25 97	4 2.199.199	25 91
Festival Hydro Inc.	4,822,853	30 2,088,	958 6,911,8	311 27	9,417,074	21 16,328,885	26 34,650,000	28 47	17 29,884,429	30 55	10 4,336,821	31 217	7 4,336,821	36 377 5	0 3	8,075	8,075 3	7 1,003,864 2	1,011,939	29 8,768,149	18 12 25	8,768,149	28 12	32 1,323,777	32 76	20 1,323,777	33 76
Fort Albany Power Corporation	29,906	71 1,	956 31,8		0	69 31,862	71 340,000	71 9	69 373,387	71 9	70 197,235	68 0 1	9 197,235	70 16 71	0 3	0 0	0: 4	3 0 6	0	98,990	71 0 61	1,682,107	58 0	69 345,251	55 0	69 345,251	55 0
Fort Frances Power Corporation	254,688	65 11,		003 65	553,935	60 819,838	64 4,000,000	61 20	67 3,687,415	61 22	62 348,835	63 159	15 486,914	64 168 19	0 3	0 0	0 4	3 92,580 6	92,580	60 1,109,758 (	50 8 55	1,119,638	63 8	58 124,580	66 74	23 124,601	66 74
Greater Sudbury Hydro Inc. Grimsby Power Incorporated	6,959,582 2,804,724	23 3,141, 40 319.			9,312,088	22 19,413,460 45 5,282,896	22 34,740,000 43 10,850,000	27 56	7 23,985,670 14 10,863,961	34 81 48 49	5 3,943,302 17 1,870,647	34 236 44 115	5 3,943,302 33 3,670,614	40 492 2	112,497 1	0 34,500	112,497 1 34,500 2	8 1,425,683 2 9 292,926 4	1,538,180 327,426	25 9,672,498 : : 48 2.894,613 4	26 16 10	9,117,459	27 17	10 1,701,015 33 633.209	28 84 45 46	12 1,701,015 57 633,209	28 90
Guelph Hydro Electric Systems Inc.	58.594.547	6 2.215			8.394.053	24 69.204.463	9 99.040.000	13 70	5 99.040.001	13 70	7 7,470,386	22 112	35 59.741.607	42 144 25 11 116 41	278,441 1	103,065	381.506 2	1 1377.942 2	1.759.447	20 24.920.625	7 6	23,290,402	15 8	60 3.782.778	16 36	63 4.255.743	16 4
Halton Hills Hydro Inc.	5,500,566	25 212,			4,755,591	32 10,469,112	33 30,940,000	31 34	38 30,962,677	29 34	39 3,268,861	36 145	6,234,990	34 168 20	0 3	0 0	0 4	3 604,017 3	604,017	38 8,387,497	31 7 63	8,387,497	31 7	62 1,310,004	33 46	58 1,458,606	31 4
fearst Power Distribution Company Limited	1,510,384	54 985,			2,417,972	42 4,913,361	44 3,180,000	63 155	1 3,183,595	62 154	1 369,657	62 654	1 1,033,780	59 475 3	0 3	0 10,063	10,063 3	6 71,209 6	81,272	62 843,903 6	53 10 45	843,903	66 10	45 122,762	67 58	39 122,762	67 6
Horizon Utilities Corporation	70,835,688	4 6,703,			44,884,274	6 122,423,572	6 330,680,000	6 37	31 366,197,247	6 33	41 41,674,275	7 108	37 116,705,818	5 105 49	2,679,921	3 194,944	2,874,865	3 10,061,393 3 41,957 6	12,936,258	5 84,830,304	6 15 12	84,830,304	6 15	13 14,826,453	6 68	32 17,664,321	5 7
Hydro 2000 Inc. Hydro Hawkesbury Inc.	80,683 1.162.440	56 26	.633 84,3 255 1.188 6		257,750 1 330 750	66 342,066 51 2,528,454	67 1,360,000 54 7,920,000	66 25	57 1,360,459 43 7,920,346	66 25 53 32	56 165,677 43 1.335,307	50 100	17 215,261 14 2,406,871	67 159 22 49 105 48	0 3	0 0	0 4	3 41,957 6 3 189,996 5	41,957 189,396	67 394,750 6 53 2.139,160	0 11 32	394,750 2.139.160	69 11	39 56,806 50 399 100	51 47	24 56,806 56 399,100	51 4
Hydro One Brampton Networks Inc.	29.578.103	9 6,302,			41.650.660	7 77.531.030	8 255,160,000	7 30	49 255.160.000	7 30	46 40.763.367	8 102	11 70.364.866	7 110 45	363.847	9 139,709	503.556	7 7.314.450	7.818.006	7 66.798.531	7 12 27	7 66.798.530	7 12	30 14.629.427	7 50	52 14.994.829	7 5
Hydro One Networks Inc.	220,487,100	1 89,902,			208,374,078	2 518,763,860	2 1,220,690,000	2 42	19 1,263,550,435	2 41	26 257,427,028	2 81 5	54 477,719,756	1 109 47	1,742,284	4 32,818	1,775,101	5 44,738,829	46,513,930	2 338,355,409	2 14 16	6 341,857,197	1 14	17 62,293,684	2 72	27 63,838,190	2 71
Hydro Ottawa Limited	57,247,836	7 15,553,	929 72,801,7		59,247,505	5 132,049,269	5 394,540,000	5 33	40 394,559,846	5 33 43 35	40 42,147,373	6 141	23 99,489,881	6 133 32 35 96 54	389,296	7 0	389,296 1	0 13,469,631	13,858,927	4 105,242,155 41 3,680,241	5 13 15 14 13 25	105,242,156	5 13	21 17,214,251	5 78 37 55	17 17,591,400	6 79
InnPower Corporation Kashechewan Power Corporation	1,850,172	47 132,	,220 1,982,5 629 42.6		2,561,285	39 4,543,677 69 42,829	46 13,010,000 69 520,000	44 35	35 13,009,980 70 438.286	43 35	37 3,158,377 69 209 344	38 81	53 4,728,558 50 200 344	35 96 54	0 3	0 0	0 4	3 467,510 4	467,510	41 3,680,241 4 69 155,966 6	13: 21	3,680,241 9 1,741,263	44 13 56 0	25 851,157 69 358,436	37 55	45 851,157 69 358.436	38 55
Kenora Hydro Electric Corporation Ltd.	1,606,080	52 65			552.901	61 2,224,774	57 5,270,000	57 42	21 5,269,561	56 42	24 1,403,058	48 39	55 1,596,071	56 139 28	0 3	0 0	0 4	3 124,005 5	124.005	59 1,407,448	57 9 50	1.688.937	57 7	61 220,129	59 56	43 220,150	591 50
Kingston Hydro Corporation	4,445,966	32 1,046,			2,580,410	38 8,073,324	36 34,500,000	29 23	63 37,182,911	27 22	65 11,465,768	16 23 1	58 14,206,168	26 57 65	0 3	17,728	17,728 3	4 566,812 3	584,540	39 8,674,286	29 7; 63	8,631,873	29 7	63 1,716,251	27 33	65 1,716,251	27 34
Kitchener-Wilmot Hydro Inc.	21,865,242	11 2,654,			14,184,542	14 38,704,692	14 105,710,000	11 37	32 105,712,088	12 37	34 17,127,724	12 83 5	52 27,136,429	16 143 27	0 3	0	0 4	3 1,754,249 2	1,754,249	21 27,710,719 :	11 6 65	27,710,719	11 6	65 4,634,072	14 38	62 4,634,072	15 38
Lakefront Utilities Inc. Lakeland Power Distribution Ltd.	2,239,136 4,432,710	44 280, 33 708,			1,185,986 2,495,021	53 3,705,727 41 7,636,510	50 12,170,000 37 15,770,000	45 30	48 12,201,915 16 15,832,919	41 48	47 1,739,771 20 1,345,374	49 185	9 4,319,290	43 102 51 37 127 16	0 3	0	0 4	3 265,025 5 3 433,380 4	265,025 433,380	51 3,077,834 4 64 4,142,391 4	6 9 50	3,077,834	46 9	51 511,743 41 511,363	46 52 47 85	49 511,744 11 511,364	46 53
London Hydro Inc.	28.534.591	10 3.454.			31,824,871	8 63,813,698	10 196.660.000	8 32	41 219.747.453	8 29	50 34.869.274	9 91	9 4,319,290	10 100 53	1,611,279	5 506.532	2,117,811	4 8.721.449	10.839.260	6 51,192,690	8 21 3	2 51,389,905	8 21	5 9.187.376	9 95	7 10.660.376	9 100
Midland Power Utility Corporation	2,860,953	39 301,		331 39	2,402,265	43 5,565,096	41 10,830,000	49 51	13 10,830,000	49 51	16 1,433,109	47 168	3,063,543	46 182 14	0 3	0 0	0 4	3 345,045 4	345,045	47 2,739,690	19 13 24	2,739,690	48 13	26 432,693	49 80	14 432,694	49 81
Milton Hydro Distribution Inc.	9,889,501	19 476,			6,501,088	27 16,866,689	25 45,360,000	24 37	29 45,363,753	24 37	32 5,584,323	28 116 :	9,970,719	28 169 18	0 3	0 41,699	41,699 2	7 1,563,222 2	1,604,921	23 11,911,927 :	14 13 13	11,908,123	22 13	18 2,051,810	24 76	18 2,205,823	24 7
Newmarket-Tay Power Distribution Ltd.	8,218,024	20 840,			4,962,518	31 14,021,538 17 25,332,796	28 36,240,000 18 74,440,000	26 39	25 26,923,645	32 52 17 34	14 4,271,910 38 7,440,258	32 116 1 23 145	4,271,910 19 20 191 199	38 328 7 20 125 36	51,311 2	0 0	51,311 2 40,000 2	3 1,009,481 2	1,060,792	28 9,649,555 1 16 19,056,865	17 11 35	9,993,198	25 11	40 1,842,766	26 55 22 97	46 1,842,766	26 5
Gagara Perinsula Energy Inc.	2,598,018	42 369,			3,401,852	36 6,369,062	39 11,680,000	1/ 34	8 11,877,636	46 54	13 3,546,990	35 96	19 20,191,139 18 6,289,627	33 101 52	0 3	40,000	40,000; 2	3 424,921 4	424,921	15 2,993,633	16 14 14	2,321,538	40 12	7 828,092	40 51	50 828,092	41 1
North Bay Hydro Distribution Limited	4.245.690	35 12,427,			4.001.370	34 20.674.212	20 20,260,000	37 102	2 17.933.641	37 115	2 2.300.259	41 174	2 2 300 259	50 899 1	27.296 2	3 0	27,296 3	1 713.129 3	740.425	33 5.545.424	37 13 18	5.738.692	37 13	23 992,259	35 72	26 992,259	37 7
Northern Ontario Wires Inc.	509,731	60 38,	,057 547,1		907,761	56 1,455,549	59 4,310,000	59 34	39 2,998,209	63 49	19 492,913	61 184	10 492,913	63 295 8	6,212 2	7 0	6,212 3	9 156,126 5	162,339	56 1,174,934 5	99 14 15	1,139,682	62 14	15 212,627	61 73	25 212,627	61 7
Oakville Hydro Electricity Distribution Inc. Orangeville Hydro Limited	21,252,248 3,398,117	12 2,499, 38 314,			15,431,935 2,056,808	11 39,183,630 46 5,769,766	13 92,390,000 40 14,150,000	15 42	20 93,974,490 22 14,301,698	15 42 42 40	25 13,265,566 27 1.194,829	14 116 51 172	31 34,517,814 13 2,889,637	13 114 42 47 200 11	0 3	77,518	77,518 2	1 3,120,547 1 3 229,432 5	3,198,065 229,432	10 24,575,982 52 3,705,603	15 13 27	24,574,176 3,705,604	13 13	22 4,665,101 66 412,100	13 67 50 56	33 4,742,101 44 412,100	13 6
Orangeville Hydro Limited Orillia Power Distribution Connoration	3,398,117	50 246			2,056,808	46 5,769,766	40 14,150,000	40 24	22 14,301,698 62 16,653,694	90 24	27 1,194,829 60 5,922,408	26 34	15 2,889,637 66 7,529,238	47 200 11 32 52 66	0 3	0 17 378	17 378 3	S 229,432 S	229,432 622.730	52 3,705,603 4 35 4.318.856 4	14 15	3,705,804	40 15	14 765 330	42 79	44 412,100 15 831 580	40 3
Oshawa PUC Networks Inc.	5,046,074	28 1,182,	326 6,228,5	299 29	11,449,535	16 17,677,934	23 73,010,000	18 24	61 73,010,000	18 24	59 8,484,484	20 135	24,199,815	18 73 61	0 3	24,000	24,000 3	3 1,975,382 1	1,999,382	18 19,963,922	17 10 42	19,918,698	17 10	43 3,504,522	17 56	42 3,504,522	17 5
Ottawa River Power Corporation	2,779,858	41 156,	362 2,936,2	220 42	1,812,492	49 4,748,712	45 8,720,000	51 54	9 8,724,947	51 54	11 985,681	52 184	2,614,339	48 182 15	0 3	0 0	0 4	3 353,106 4	353,106	46 2,282,373	0 15 11	2,282,373	50 15	12 366,122	53 96	6 366,122	53
Peterborough Distribution Incorporated	4,979,980	29 554,			5,186,524	30 10,721,314	32 37,880,000	25 28	52 42,122,834	25 25	55 20,077,835	10 26 1	57 25,666,491	17 42 67	0 3	0 43,197	43,197 2	5 847,015 3	890,212	30 9,781,455	5 9 46	9,581,681	26 9	48 4,697,210	12 18	68 4,697,210	14 :
owerStream Inc. UC Distribution Inc.	76,511,169 4.538.096	3 20,976, 31 659.			103,018,833 8.793,170	3 200,506,286 23 13,990,513	3 535,440,000 29 26,410,000	3 37	27 535,440,000 11 18,988,655	3 37	31 76,738,762 6 3,121,781	4 134 39 282	25 165,941,199 3 3,121,781	3 121 38 44 448 4	5,019,130 58,515 1	2 0	5,019,130 58,515 2	2 19,030,891 2 729,307 3	24,050,021 787,822	3 140,696,240 32 7,440,107	3 17 1	140,696,240 7.217.989	3 17	9 26,679,186 37 1.346.637	3 71	28 34,058,295 47 1,346,637	3
oc distribution inc. tenfrew Hydro Inc.	351.383	63 32	.771 384.1		418.059	64 802.214	65 4.170.000	60 10	68 4.169.705	50 74	68 595,808	58 20	SS 946.461	60 85 50	8.025 2	6 0	8.025 3	8 82.258 6	90.283	51 1.070.574	11 8 57	7 1.070.547	64 8	55 170.067	62 48	53 178.092	62
ideau St. Lawrence Distribution Inc.	1,353,836	55 95,			570,963	59 2,020,581	58 5,020,000	58 40	23 5,020,495	57 40	28 561,831	59 102	1,627,920	55 124 37	0 3	0 0	0 4	3 124,517 5	124,517	58 1,306,239	10 46	1,306,239	60 10	46 217,038	60 57	40 217,038	60
oux Lookout Hydro Inc.	537,110	59 7,	,737 544,8	847 61	485,367	63 1,030,214	61 3,700,000	62 28	53 3,699,848	60 28	51 621,773	57 78 5	764,616	61 135 31	0 3	0 0	0 4	3 61,605 6	61,605	64 1,016,095 6	52 6 61	1,219,314	61 5	67 128,495	64 48	55 128,512	65
t. Thomas Energy Inc. hunder Bay Hydro Electricity Distribution Inc.	2,146,544 5,286,985	45 188, 26 13,266	,013 2,334,5 ,747 18,553.1	556 46	4,191,889 7.141.247	33 6,526,446 25 25,694,979	38 17,510,000 17 48.420.000	38 37	28 11,992,835 10 58,393,454	45 54 22 44	12 1,971,651 22 17.239.812	43 213	8 1,971,651 4 36,097,692	51 331 6	25,415 2 485,575	4 0	25,415 3 533,684	2 579,723 3 6 2.110,681 1	605,138 2,644,365	36 4,643,532 14 12,927,445	13 20	4,558,730 4 10.763.047	38 13	20 850,507	38 68	31 850,507 9 2,885,599	391
hunder Bay Hydro Electricity Distribution Inc. Illsonburg Hydro Inc.	5,286,983	26 13,266, 46 243.			7,141,247 673,753	25 25,694,979 58 2.803.451	17 48,420,000; 53 11,310,000	47 25	10 58,393,454 59 4,901,901	22 44 58 57	22 17,239,812 8 741.159	11 41 56 91 1	54 36,097,692 50 1.483.941	12 71 63 57 189 13	485,575 122.716 1	6 48,109	533,684 122,716 1	6 2,110,681 1 7 158,627 5	2,644,365	14 12,927,445 3	20 20 45 88 10 45	939 108	65 30	2 2,413,463	65 125	9 2,885,599 2 167,576	63 1
pronto Hydro-Electric System Limited	197.146.346	2 78.444			269.366.448	1 544.957.695	1 1.576.050.000	1 35	36 1.437.213.978	1 38	30 270.786.926	1 99 -	50 1,483,941 45 467.933.206	2 116 40	7,855,850	1 396,666	8.252.517	1 42.611.695	50.864.212	1 400.296.506	1 13 2	2 320.548.882	2 16	11 64.707.553	1 66	34 72.960.069	1
eridian Connections Inc.	16,332,332	14 2,693,			18,086,912	10 37,112,875	15 152,970,000	9 24	60 152,970,000	9 24	58 14,873,397	13 122	28 31,199,796	15 119 39	275,672 1	1 121,369	397,041	9 4,125,057	4,522,099	9 40,482,340	9 11 3	40,482,340	9 11	34 4,935,532	11 84	13 5,203,645	10
/asaga Distribution Inc.	2,385,191	43 26,			1,165,103	54 3,576,694	51 6,320,000	55 57	6 6,319,847	54 57	9 530,215	60 220	6 1,837,059	52 195 12	0 3	0 0	0 4	3 176,877 5	176,877	54 1,814,647	55 10 44	1,814,647	55 10	44 232,600	58 76	19 232,600	58
Waterloo North Hydro Inc.	12,799,897	16 1,083, 48 230.	855 13,883,7 560 1,959,8		10,576,686 3.416.423	18 24,460,438	19 82,380,000	16 30	50 82,384,212 66 25,500,101	16 30	48 8,465,944	21 125	26 15,800,261 51 8,694,159	23 155 23	0 3 163.173 1	0	0 4	3 1,816,067 1 5 571,216 3	1,816,067 734,389	19 21,192,868 : 34 6.584,437 :	16 9 54	21,192,868 6.584.434	16 9	53 3,185,447 35 932,633	18 57	41 3,185,447	18
Welland Hydro-Electric System Corp. Wellington North Power Inc.	1,729,306 709,927	48 230,			3,416,423 522,470	35 5,376,290 62 1,318,666	42 25,500,000 60 5,890,000	35 Z1 56 Z2	66 25,500,101 64 5.897.926	33 21 55 22	67 3,976,815 61 757,400	33 86 55 69	51 8,694,159 59 1.467,327	58 90 49	103,173 1	0	103,1/3 1	5 571,216 3 3 141,935 5	734,389	54 6,584,437 57 1.493,412	11 34 16 10 41	1.493.412	50 10	35 932,633 47 236,870	36 61 57 60	36 1,108,547 37 236,870	57
West Coast Huron Energy Inc.	438,855	62 1.041			1.033.396	55 2.513.526	55 8,080,000	52 31	46 8.175.845	52 31	44 829,562	53 125	27 1,752,338	54 143 26	0 3	0 0	0 4	3 169.605 5	169,605	55 2.012.404	4 8 9	2.012.404	53 8	56 240.844	56 70	30 240.844	56 3
Westario Power Inc.	4,282,957	34 1,285,	842 5,568,7		3,071,071	37 8,639,870	35 23,010,000	36 38	26 23,824,531	35 36	35 5,570,909	29 55	9,007,283	30 96 55	0 3	0 0	0 4	3 553,926 4	553,926	40 6,101,269	9 50	6,101,269	36 9	49 1,152,483	34 48	54 1,152,485	34 4
Whitby Hydro Electric Corporation	6,210,809	24 410,	389 6,621,1	198 28	10,455,293	20 17,076,491	24 58,440,000	20 29	51 58,440,000	21 29	49 9,262,887	19 113	15,473,631	24 110 44	50,281 2	1 0	50,281 2	4 1,690,118 2	1,740,399	22 15,860,460 :	19 11 36	15,860,460	19 11	36 811,391	41 208	1 811,391	42 21
	1,117,489,826		418 1,490,266,2		1,154,154,798	2,644,421,042	6,999,990,000		6,961,838,409	90	1,160,312,103	- 00	2,298,209,799		22,426,566	2,398,699	24 925 265	205,478,075	230,303,339	1,835,264,933	19	1,753,574,871		324,567,014		353,772,247	

Progress Report	٨	٨	٨	٨	٨	٨	^	٨	٨	Λ	٨	٨	^	٨	٨	٨	٨	٨	٨	٨	٨	٨	٨	٨	٨	٨	٨	٨	٨	^
For: Kitchener-Wilmot Hydro Inc.	ition	Target)	Demand Savings >	Energy Savings	Demand Savings >	Net-to-Gross Adjustment - Energy >	Peak Demand	Energy	nand	vings	Demand Savings	dno	ding	ding	ding	ding	ding	dno	Benefit	Cost	Benefit	Ratio	. Benefit	Cost	Benefit		- Benefit	Cost	Test	Group
N Programs	articipation	Plan Ta	nd Sa	gy Sa	nd Sa	ıt- Er	k Der	Rate - Er	Peak Dema	Energy Savings	nd Sa	Savings Group	Participant Incentive Spending	LDC Administrative Expense Spending	Provider Administrative Expense Spending	Total Administrative Expense Spending	Plan Budget Spending	ing G	oss Be	Gross	Net Be	Benefit 6	ss Be	Gross	Net Be	Net Benefit Ratio	t- Be	est-	Cost - Cost Effectiveness Test	sts G
	Par		ema		ema	stmer				Ener	ema	Savii	ntive	ense	ense	ense	udget	pend	উ	Test - (	Test - N		- Gross	st-0	Test - N	t Ber	s Test -	Tess T	ective	ss Te
		LDC CDM	Peak [	Net Incremental First Year	Peak [	Adju	Net-to-Gross Adjustment -	Realization	Rate	Year	Peak D		t Ince	re Exp	re Exp	re Exp	an Bu	S	Test -	SSS		t - Net	Test -	Effectiveness Test -	ss Te		Cost Effectiveness	Cost Effectiveness Test -	st Eff	Effectiveness Tests
2015-2020 Conservation First Framework Programs Residential Province-Wide Programs		GFF.LI	ual P	First	ear P	iross	djust	Real	ation	First			ipan	trativ	trativ	trativ			Effectiveness	Effectiven	Cost Effectiveness	s Test	Cost Effectiveness	tiven	Cost Effectiveness	Cost - Cost Effectiveness Test -	fectiv	Effe	S	ffect
1 Save on Energy Coupon Program 2 Save on Energy Heating & Cooling Program		020	2020 Annual	ental	irst Y	-to	oss A		Realization	ental	irst Y		Partic	minis	minis	minis	1000		ective	Effect	ffecti	Effectiveness	ective	Effect	ffecti	/enes	ost Ef	Cost	Cost	Cost
3 Save on Energy New Construction Program 4 Save on Energy Home Assistance Program		15 - 2	2020	crem	Ital F	Net	o-Gro		~	crem	ıtal F			C Adr	er Adı	al Adr	JI JI			Cost	ost E	fectiv	it Eff	Cost	ost E	fectiv		Cost -	nergy	
Sub-total: Residential Province-Wide Programs		(Progress towards 2015 - 2020 CFF	Incremental	let In	Net Incremental First Year		Net-t			Gross In	Gross Incremental First Year			9	ovide	Tota	2015-2020 CFF LDC CDM		Cost	Cost -	Cost - C	Cost Ef		Cost-	Cost - C	ost Ef	Levelized Unit Energy Cost -		Levelized Unit Energy	
Business Province-Wide Programs  5 Save on Energy Audit Funding Program		owar	crem	2	r Inc					ğ	Incr				es Pr		015-2		Cost				Cost -			t.	Energ	Levelized Unit Energy	n paz	
6 Save on Energy Retrofit Program 7 Save on Energy Small Business Lighting Program		ess to	Net In		Sel						Gross				Added Services		Total 2		onrce	Resource	Resource	e Cost -	Administrator	Program Administrator	Administrator	Š	Duit	Į p	eveli	
Save on Energy High Performance New Construction Program     Save on Energy Existing Building Commissioning Program		Progr	2												ded S		2		l Resour	ᆵ	Total Re	Resource	ninist	\dmir	ä	strato	ized	velize	_	
10 Save on Energy Process & Systems Upgrades Program 11 Save on Energy Energy Manager Program		ngs (F													e Adi				Total	To	٩		Adu	am A	E A	minis	Level	의		
12 Save on Energy Monitoring & Targeting Program 13 Save on Energy Retrofit Program - P4P		Savi													Value							Total	Program	Progr	Program	am Administrator				
14 Save on Energy Process & Systems Upgrades Program - P4P Sub-total: Business Province-Wide Programs		ner gy																					F		-	Progra				
Local & Regional Programs  15 Adaptive Thermostat Local Program		Incremental 2020 Annual Energy Savings																								<u>-</u>				
16 Business Refrigeration Incentives Local Program 17 Conservation on the Coast Home Assistance Local Program		Ann																												
18 Conservation on the Coast Small Business Lighting Local Program 19 First Nations Conservation Local Program		2020																												
20 High Efficiency Agriculturual Pumping Local Program 21 Instant Savings Local Program		ental																												
22 OPsaver Local Program 23 PUMPsaver Local Program		reme																												
24 Social Benchmarking Local Program 25 THESL Swimming Pool Efficiency Local Program		t Inc																												
Sub-total: Local & Regional Programs		Net																												
LDC Innovation Fund Pilot Programs  26 Air Source Heat Pump for Residential Water Heating Pilot Program																														
27 Building Optimization Pilot Program 28 Conservation Voltage Regulation Leveraging AMI Data Pilot Program																														
29 Demand Control Kitchen Ventilation Pilot Program 30 Direct Install - Hydronic Pilot Program																														
31 Direct Install - RTU Controls Pilot Program 32 Electronically Commutated Furnace Motor Pilot Program																														
33 Electronics Takeback Pilot Program 34 Home Energy Assessment and Retrofit Pilot Program																														
35 HONI HP Pilot Program 36 P4P for Class B Office Pilot Program																														
37 Performance Based Conservation Pilot Program 38 Re-Invest Pilot Program																														
39 Residential Direct Install Pilot Program 40 Residential Direct Mail Pilot Program																														
41 Residential Ductless Heat Pump Pilot Program 42 Residential Install Pilot Program																														
43 Social Benchmarking Pilot Program																														
44 Solar Powered Attic Ventilation Pilot Program 45 Truckload Event Pilot Program																														
Sub-total: LDC Innovation Fund Pilot Programs Program Enabled Savings																														
46 Save on Energy Retrofit Program Enabled Savings 47 Save on Energy High Performance New Construction Program Enabled Sav																														
48 Save on Energy Process & Systems Upgrades Program Enabled Savings Sub-total: Program Enabled Savings																														
Other																														
49 Proposed Program or Pilot 50 Unassigned Target																														
Sub-total: Other Sub-total: 2015-2020 Conservation First Framework																														
Conservation Fund																														
51 EnerNOC Conservation Fund Pilot Program 52 Home Depot Home Appliance Market Uplift Conservation Fund Pilot Progr																														
53 Loblaw P4P Conservation Fund Pilot Program 54 Ontario Clean Water Agency P4P Conservation Fund Pilot Program																														
55 Social Benchmarking Conservation Fund Pilot Program 56 Strategic Energy Group Conservation Fund Pilot Program																														
Sub-total: Conservation Fund																														
2011-2014+2015 Extension Legacy Framework Programs Residential Program																														
57 Appliance Retirement Initiative 58 Coupon Initiative																														
59 Bi-Annual Retailer Event Initiative 60 HVAC Incentives Initiative																														
61 Residential New Construction and Major Renovation Initiative Sub-total: Residential Program																														
Commercial & Institutional Program 62 Energy Audit Initiative																														
63 Efficiency: Equipment Replacement Incentive Initiative																														
64 Direct Install Lighting and Water Heating Initiative 65 New Construction and Major Renovation Initiative																														
66 Existing Building Commissioning Incentive Initiative Sub-total: Commercial & Institutional Program																														
Industrial Program  67 Process and Systems Upgrades Initiatives - Project Incentive Initiative																														
68 Process and Systems Upgrades Initiatives - Energy Manager Initiative 69 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initia																														
Sub-total: Industrial Program																														
Low Income Program  70 Low Income Initiative																														
Sub-total: Low-Income Program Other																														
71 Aboriginal Conservation Program 72 Program Enabled Savings																														
Sub-total: Other																														
Sub-total: 2011-2014+2015 Extension Legacy Framework Total																														

Progress Report	٨	^	٨	٨	٨	٨	^	٨	٨	٨	٨	٨	٨	^	^	٨	^	٨	٨	٨	٨	٨	٨	٨	٨	٨	٨	^	٨	^
For: Province Wide	rtion	Plan Target)	Demand Savings >	Energy Savings	Demand Savings >	Net-to-Gross Adjustment - Energy >	Peak Demand	Energy	nand	vings	Demand Savings	dno	ding	ding	ding	ding	ding	dno	Benefit	Cost	Benefit	Ratio	. Benefit	Cost	Benefit		nefit	Cost	Test	Group
# Programs	Participation	an Ta	nd Sa	gy Sa	nd Sa	it.	k Der	Rate - Er	Peak Dema	Energy Savings	nd Sa	Savings Group	Participant Incentive Spending	LDC Administrative Expense Spending	Added Services Provider Administrative Expense Spending	Total Administrative Expense Spending	Plan Budget Spending	ing G	oss Be	Gross	Net Be	Benefit 6	ss Be	Gross Cost	Net Be	Net Benefit Ratio	Test - Benefit	est -	Cost - Cost Effectiveness Test	sts G
	Par		ema		ema	stmer				Ener	ema	Savi	ntive	ense	ense	ense	ndget	pend	উ	Test - (	Test - N		- Gross	st-0	Test - N	t Ber	s Tes	T ssar	ective	ss Te
		LDC CDM	Peak [	Net Incremental First Year	Peak [	Adju	Net-to-Gross Adjustment -	Realization	Rate	Year	Peak D		t Ince	e Exp	re Exp	re Exp	an Bu	S	Test-	ess Te		t-Net	Test-	Cost Effectiveness Test -	ss Te		Cost Effectiveness	Cost Effectiveness Test -	st Eff	Cost Effectiveness Tests
2015-2020 Conservation First Framework Programs Residential Province-Wide Programs		GFF	nal P	First	ear P	iross	djust	Real	Realization	entalFirst	ear P		cipan	trativ	trativ	trativ	M M		Effectiveness	Effectiveness	Cost Effectiveness	s Test	Cost Effectiveness	tiven	Cost Effectiveness	Cost - Cost Effectiveness Test -	fectiv	t Effe	c C	Effect
1 Save on Energy Coupon Program 2 Save on Energy Heating & Cooling Program		020	Ann	ental	irst Y	\$	SS A		ealiza	ental	irst Y		Partic	ninis	minis	ninis	1000		ective	Effect	ffecti	Effectiveness	ective	Effect	ffecti	/enes	st Ef	Cost	Cost	Cost
3 Save on Energy New Construction Program 4 Save on Energy Home Assistance Program		15 - 2	2020	crem	Ital F	Net	o-Gro		~	crem	ıtal Fi		_	C Adr	r Ad	al Adr	11 15			Cost	ost E	fectiv	st Eff	Cost	ost E	fectiv		Cost -	nergy	
Sub-total: Residential Province-Wide Programs		(Progress towards 2015 - 2020 CFF	Net Incremental 2020 Annual	let In	Net Incremental First Year		Net-t			Gross In	Gross Incremental First Year			의	ovide	Tot	2015-2020 CFF LDC CDM		-Cost	Cost -	Cost - C	Cost Ef		Cost-	Cost - C	ost Ef	Levelized Unit Energy Cost -		Levelized Unit Energy	
Business Province-Wide Programs 5 Save on Energy Audit Funding Program 6 Save on Energy Retrofit Program		owar	crem	_	tIncr					Ē	s Incr				es Pr		.015-2		Cost -			Cost - C	r Cost -			st - C	Energ	Levelized Unit Energy	zed L	
7 Save on Energy Small Business Lighting Program		ress t	let In		Š						Gros				ervic		Total 2		ource	Resource	Resource	S e	Administrator	Program Administrator	Administrator	S	Unit	ed Ur	eveli	
Save on Energy High Performance New Construction Program     Save on Energy Existing Building Commissioning Program     Save on Energy Process & Systems Upgrades Program		Progr	_												ded 5		ĭ		l Resour	Total F	Total R	Resource	minis	\dmi	d min	strat	lized	veliz	_	
11 Save on Energy Energy Manager Program 12 Save on Energy Monitoring & Targeting Program		ings (													ue Ad				Total	-	ĭ	Fotal Re	n Adı	ram	am A	in in	Leve	2		
13 Save on Energy Retrofit Program - P4P 14 Save on Energy Process & Systems Upgrades Program - P4P		y Sav													Value							Ţ	Program	Prog	Program	am Administrator				
Sub-total: Business Province-Wide Programs		nerg																					2			Progra				
Local & Regional Programs  15 Adaptive Thermostat Local Program		Incremental 2020 Annual Energy Savings																								_				
16 Business Refrigeration Incentives Local Program 17 Conservation on the Coast Home Assistance Local Program 18 Conservation on the Coast Family Business Lighting Local Program		10 An																												
18 Conservation on the Coast Small Business Lighting Local Program 19 First Nations Conservation Local Program 20 Light Efficiency Agricultural Demains Local Research		1 202																												
20 High Efficiency Agriculturual Pumping Local Program 21 Instant Savings Local Program 33 Observational Reservation		nenta																												
22 OPsaver Local Program 23 PUMPsaver Local Program 24 Social Benchmarking Local Program		ncrer																												
24 Social Benchmarking Local Program 25 THESL Swimming Pool Efficiency Local Program Sub-total: Local & Regional Programs		Net Ir																												
LDC Innovation Fund Pilot Programs																														
26 Air Source Heat Pump for Residential Water Heating Pilot Program 27 Building Optimization Pilot Program																														
28 Conservation Voltage Regulation Leveraging AMI Data Pilot Program 29 Demand Control Kitchen Ventilation Pilot Program																														
30 Direct Install - Hydronic Pilot Program 31 Direct Install - RTU Controls Pilot Program																														
32 Electronically Commutated Furnace Motor Pilot Program 33 Electronics Takeback Pilot Program																														
34 Home Energy Assessment and Retrofit Pilot Program 35 HONI HP Pilot Program 36 PAP for Class B Office Pilot Program																														
37 Performance Based Conservation Pilot Program																														
38 Re-Invest Pilot Program 39 Residential Direct Install Pilot Program																														
40 Residential Direct Mail Pilot Program 41 Residential Ductless Heat Pump Pilot Program																														
42 Residential Install Pilot Program 43 Social Benchmarking Pilot Program																														
44 Solar Powered Attic Ventilation Pilot Program  45 Truckload Event Pilot Program  Sub-total: LDC Innovation Fund Pilot Programs																														
Program Enabled Savings																														
46 Save on Energy Retrofit Program Enabled Savings 47 Save on Energy High Performance New Construction Program Enabled Sav																														
48 Save on Energy Process & Systems Upgrades Program Enabled Savings Sub-total: Program Enabled Savings																														
Other  49 Proposed Program or Pilot																														
50 Unassigned Target Sub-total: Other																														
Sub-total: 2015-2020 Conservation First Framework																														
Conservation Fund 51 EnerNOC Conservation Fund Pilot Program																														
52 Home Depot Home Appliance Market Uplift Conservation Fund Pilot Prog 53 Loblaw P4P Conservation Fund Pilot Program																														
54 Ontario Clean Water Agency P4P Conservation Fund Pilot Program  55 Social Benchmarking Conservation Fund Pilot Program																														
56 Strategic Energy Group Conservation Fund Pilot Program  Sub-total: Conservation Fund																														
2011-2014+2015 Extension Legacy Framework Programs																														
Residential Program  57 Appliance Retirement Initiative																														
58  Coupon Initiative 59  Bl-Annual Retailer Event Initiative 60  HVAC Incentives Initiative																														
61 Residential New Construction and Major Renovation Initiative Sub-total: Residential Program																														
Commercial & Institutional Program																														
62 Energy Audit Initiative 63 Efficiency: Equipment Replacement Incentive Initiative																														
64 Direct Install Lighting and Water Heating Initiative 65 New Construction and Major Renovation Initiative																														
66 Existing Building Commissioning Incentive Initiative Sub-total: Commercial & Institutional Program																														
Industrial Program  67 Process and Systems Upgrades Initiatives - Project Incentive Initiative																														
68 Process and Systems Upgrades Initiatives - Energy Manager Initiative 69 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initia																														
Sub-total: Industrial Program																														
Low Income Program 70   Low Income Initiative																														
Sub-total: Low-income Program Other																														
71 Aboriginal Conservation Program 72 Program Enabled Savings																														
Sub-total: Other Sub-total: 2011-2014+2015 Extension Legacy Framework																														
Sub-total: 2011-2014+2015 Extension Legacy Framework Total																														

Savings Persistence Report For: Kitchener-Wilmot Hydro Inc.  # Program / Inditative Name Implementation Year	savings > .	Net Verifi	ed Annual Peak	Demand Saving	s (kW)															
2015	ak Demand S	med chergy 2	500	2017	0 0	0 0	0 0	0 0	5054	2022	0 0	202	0 0	0 0	0 0	503	2034	2036	0 0	0 0
3 Save on Energy New Construction Program         2015           4 Save on Energy Home Assistance Program         2015           5 Save on Energy Audif Funding Program         2015           6 Save on Energy Retrofit Program         2015	Gross Verified Pe	wet ver	- 0 0 0 0	0 0 0	0 0 0 0 0 0	- 0 0 0	0 0 0	- 0 0 0 0 0	- 0 0	0	0 0 0 0 0 0	- 0 0	0 0 0	0 0 0	 0 0	0 0 0 0 0 0	- 0 0	0	0 0 0 0 0 0	0 0 0 0 0 0
7 Save on Energy Small Business Lighting Program 2015 8 Save on Energy High Performance New Construction Program 2015 9 Save on Energy High Endormance New Construction Program 2015 10 Save on Energy Forest & Systems Upgrades Program 2015 11 Save on Energy Energy Manager Program 2015	Gross																			
12   Save on Energy Monitoring & Targeting Program         2015           13   Save on Energy Retrofit Program - P4P         2015           14   Save on Energy Process & Systems Upgrades Program - P4P         2015           15   Adaptive Thermostat Local Program         2015		-			-			-			-		-	-		:	-			
16 (Business Refrigeration Incentives Local Program         2015           17 (Conservation on the Coast Home Assistance Local Program         2015           18 (Conservation on the Coast Small Business Lighting Local Program         2015           19 (First Nations Conservation Local Program         2015           20 (Help Hillerion-Pydirculturual Pumping Local Program         2015					-	-					-		-				-			
21 Instant Savings Local Program         2015           22 OPsaver Local Program         2015           23 PUMPsaver Local Program         2015           24 Social Benchmarking Local Program         2015		-	-		-	-		-	-		-	-	-	-		-	-			
25   THESS. Swimming Pool Efficiency Local Program 2015 26   Air Source Heart Pump for Residential Water Heating Pilot Program 2015 27   Building Optimization Pilot Program 2015 28   Conservation Violence Regulation Leveraging AMI Data Pilot Program 2015 29   Demand Control Stichen Vernitation Pilot Program 2015		-			-	-		-	-		-			-			-			
30   Direct Install - Hydronic Pilot Program   2015					-			-	-		-									
34         Home Energy Assessment and Retrofit Pilot Program         2015           35         HONI HP Pilot Program         2015           36         P4P for Class B Office Pilot Program         2015           37         Performance Based Conservation Pilot Program         2015		-	-		-	-		-	-		-		-	-			-			
38 Re-Invest Pilot Program         2015           39 Residential Direct Install Pilot Program         2015           40 Residential Direct Mail Pilot Program         2015           41 Residential Directs Mail Pilot Program         2015           42 Residential Directs when Pump Pilot Program         2015           42 Residential Install Pilot Program         2015			-		-	-		-			-		-	-			-			
43   Social Benchmarking Pilot Program         2015           44   Solar Powered Attic Ventilation Pilot Program         2015           45   Truckload Event Pilot Program         2015           46   Save on Energy Retrofit Program Enabled Savings         2015		-	-		-	-		-	-		-		-	-			-			
47 Save on Energy High Performance New Construction Program Enabled Sav 2015 48 Save on Energy Process & Systems Upgrades Program Enabled Savings 2015 49 Proposed Program or Plot 2015 50 (Unassigned Target 2015 51 (EnerNOC Comervation Fund Pilot Program 2015 51 (EnerNOC Comervation Fund Pilot Program 2015			-		-			-	-		-	-	-	-	0	-	-			0 0
Home Depot Home Appliance Market Uplift Conservation Fund Pilot Progr 2015     Lioblaw P4P Conservation Fund Pilot Program 2015     Hontario Clean Water Agency P4P Conservation Fund Pilot Program 2015     Social Benchmarking Conservation Fund Pilot Program 2015		- 52		52 	0 0 - 52 52 - 0 0	52 - 0	52 5 	0 0 - 2 52 - 0 0	52 - 0		0 0 0 0 - 0 0	- 0 - 0	0 - 0	0 - 0		0 0	- 0 - 0	0 0	0 0 0	0 0
56 Strategic Energy Group Conservation Fund Pilot Program         2015           57 Appliance Retirement Initiative         2015           58 Coupon Initiative         2015           59 (B-Annual Retailer Event Initiative         2015		56 102	4 5 55 100	55 100 1	0 0 3 2 55 55 00 100	0 0 55 100	55 5 100 10	100	0 0 55 100	0 0 48 4 84 8	0 0 0 0 48 48 30 80	0 0 48 79	0 0 48 79	0 0 48 79	0 0 18 1 29 2		18 29	0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
66   INVAC Incentives Initiative   2015		596 72 0 2,734	2 72 0 0 1 2,734	72 0 2,714 2,7	96 596 72 72 0 0 09 2,709 59 59	596 72 0 2,709	596 59 72 7 0 2,617 2,61 59 5	2 72 0 0 7 2,531	596 72 0 2,231 59	0 1,412 1,34	71 71 0 0	596 71 0 1,184	596 71 0 1,184	71 0	332 33	71 71 0 0	71 0 332	0	0 0 5 55 0 0 0 0	0 0 0 0 0 0 0 0
65 New Construction and Major Renovation Initiative 2015 66 Existing Building Commissioning Incentive Initiative 2015 67 Process and Systems Upgrades Initiatives - Project Incentive Initiative 2015 68 Process and Systems Upgrades Initiatives - Energy Manager Initiative 2015		70	70 0 0	70 0 0	70 70 0 0 0 0 14 114	70 0 0 114	70 7 0 0 114 11	0 70 0 0 0 0	70 0 0 76	70 7	70 70 0 0 0 0 3 0	70 0 0	58 0 0	0 0 0	0	0 0 0 0 0 0	0 0	0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0
69 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initia 2015 70 (Low Income Initiative 2015 71 Aboriginal Conservation Program 2015 72 (Porgram Enabled Savings 2015 73 (2015)		3,937	0 0		0 0 22 22 0 0 0 0 52 3,851	0 22 0 0 3,849	0 22 2 0 0 3,757 3,75	0 0	0 21 0 0 3,332	0	0 0 20 20 0 0 0 0 57 2,107	0 20 0 0 2,068	0 18 0 0 2,054	0 18 0 0		0 0 18 18 0 0 0 0 4 1,008	0	0 0 0 0 55 5	0 0 0 0 0 0 0 0 5 55	0 0 0 0 0 0 0 0
2015 Adjustment         2015 Adjustment           73 Save on Energy Coupon Program         2015 Adjustment           74 Save on Energy Heating & Cooling Program         2015 Adjustment           75 Save on Energy New Construction Program         2015 Adjustment		(	0 0	0 0 0	0 0 0 0	0 0	0 0 0	0 0	0 0	0 0 0	0 0 0 0	0 0	0 0	0 0	0 0 0	0 0 0 0	0 0	0 0	0 0 0 0 0 0	0 0 0 0
76 Save on Energy Home Assistance Program         2015 Adjustment           77 Save on Energy Audit Funding Program         2015 Adjustment           28 Save on Energy Retroft Program         2015 Adjustment           79 Save on Energy Small Business Lighting Program         2015 Adjustment		60	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 60 0	0 0 0 0 60 60 0 0	0 0 60 0	0 0 56 5 0	0 0 0 0 6 56 0 0	0 0 41 0		0 0 0 0 7 0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0 0 0 0 0 0	0 0 0	0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
80 Save on Energy High Performance New Construction Program 2015 Adjustment 81 Save on Energy Fastsing Building Commissioning Program 2015 Adjustment 82 Save on Energy Process & Systems Upgrades Program 2015 Adjustment 83 Save on Energy Energy Manager Program 2015 Adjustment 84 Save on Energy Energy Manager Program 2015 Adjustment 85 Save on Energy Montariong Et Tageting Program 2015 Adjustment		0	0 0 0 0 0 0 0 0 0 0	0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0	0 0 0	0 0 0 0 0 0	0 0 0	0	0 0 0 0 0 0 0 0	0 0 0	0 0 0	0 0 0 0 0	0	0 0 0 0 0 0 0 0	0 0	0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
85 Save on Energy Retrofit Program - P4P 2015 Adjustment 86 Save on Energy Process & Systems Upgrades Program - P4P 2015 Adjustment 87 / Adaptive Thermostat Local Program 2015 Adjustment 88 Business Refrigeration Incentives Local Program 2015 Adjustment		0	0 0 0 0 0 0 0 0 0 0 0 0	0 0 0	0 0 0 0 0 0 0 0	0 0 0	0 0 0	0 0 0 0 0 0	0 0 0	0 0 0	0 0 0 0 0 0 0 0	0 0 0	0 0 0	0 0 0	0 0	0 0 0 0 0 0 0 0	0 0 0	0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
89 Conservation on the Coast Home Assistance Local Program 2015 Adjustment 90 Conservation on the Coast Stall Business Lighting Local Program 2015 Adjustment 91 [First Nations Conservation Local Program 2015 Adjustment 92 [Wigh Efficiency Agriculturual Pumping Local Program 2015 Adjustment 2015 Adjustment 93 (Instant Swing Local Program 2015 Adjustment 93) (Instant Swing Local Program 2015 Adjustment 94)		0	0 0 0	0 0 0	0 0 0 0 0 0 0 0	0 0 0 0	0 0	0 0 0 0 0 0	0 0 0		0 0 0 0 0 0 0 0	0 0 0	0 0 0	0 0 0		0 0 0 0 0 0	0 0	0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
94         O'Esaver Local Program         2015 Adjustment           95         PUMPsaver Local Program         2015 Adjustment           96         Social Benchmarking Local Program         2015 Adjustment           97         THESL Swimming Pool Efficiency Local Program         2015 Adjustment		0	0 0 0	0 0 0	0 0 0 0 0 0 0 0	0 0 0	0 0 0	0 0 0 0 0 0	0 0 0	0 0 0	0 0 0 0 0 0 0 0	0 0 0	0 0 0	0 0 0	0	0 0 0 0 0 0 0 0	0 0 0	0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
98 År Source Heat Pump for Residential Water Heating Pilot Program 2015 Adjustment 100 Conservation Voltage Regulation Leveraging AMI Data Pilot Program 2015 Adjustment 101 Demand Control Ritchen Vertilation Pilot Program 2015 Adjustment 2010 Cortes National Hydronic Pilot Program 2015 Adjustment 2010 Cortes Install Hydronic Pilot Program 2015 Adjustment 2015 Cortes Install Hydronic Pilot Program 2015 Adjustment 2015 Adjustmen		0	0 0 0	0 0 0	0 0 0 0 0 0	0 0 0	0 0 0	0 0 0	0 0	0	0 0 0 0 0 0	0 0 0	0 0 0	0 0 0	0	0 0 0 0 0 0	0 0	0	0 0 0 0 0 0	0 0 0 0 0 0
102     Derect install – Hydronic Prior Program     2015 Adjustment       103     Drect install – RVL Controls Pilor Program     2015 Adjustment       104     Bectronically Communitated Furnace Motor Pilot Program     2015 Adjustment       105     Blectronics Takeback Pilot Program     2015 Adjustment       106     Isomor Energy Assessment and Retrolft Pilot Program     2015 Adjustment		0	0 0 0	0 0	0 0 0 0 0 0	0 0 0	0 0	0 0 0	0 0	0	0 0 0 0 0 0	0 0 0	0 0 0	0 0 0	0	0 0 0 0 0 0 0 0	0 0		0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
107 HONI HP Pilot Program         2015 Adjustment           108 P4P for Class B Office Pilot Program         2015 Adjustment           109 Performance Based Conservation Pilot Program         2015 Adjustment           110 Re-Invest Pilot Program         2015 Adjustment		(	0 0 0 0 0 0 0 0 0	0 0 0 0	0 0 0 0 0 0	0 0 0	0 0 0 0	0 0 0 0 0 0 0 0 0	0 0 0	0	0 0 0 0 0 0	0 0 0	0 0 0	0 0 0	0	0 0 0 0 0 0	0 0	0	0 0 0 0 0 0 0 0	0 0 0 0 0 0
111 Residential Direct Intail Pilot Program         2015 Adjustment           112 Residential Direct Mail Pilot Program         2015 Adjustment           113 Residential Ductless Heat Pump Pilot Program         2015 Adjustment           114 Residential Install Pilot Program         2015 Adjustment           115 Social Renormaring Pilot Program         2015 Adjustment			0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0 0 0 0 0 0	0 0 0 0	0	0 0 0 0 0 0 0 0	0 0 0 0	0 0 0	0 0 0 0 0	0	0 0 0 0 0 0 0 0	0 0 0	0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
116 Solar Powered Attic Ventilation Pilot Program     2015 Adjustment       117 Truckbad Event Pilot Program     2015 Adjustment       118 Save on Energy Retrofit Program Enabled Savings     2015 Adjustment       119 Save on Energy High Performance New Construction Program Enabled Sav 2015 Adjustment		-	0 0	0 0	0 0 0	0	0 0	0 0 0 0 -	0	0 0	0 0 0 0 0	0 0	0 0	0 0 -		0 0 0	0		0 0 0 0 0 0	0 0 0
120 Save on Energy Process & Systems Upgrades Program Enabled Savings     2015 Adjustment       121 Proposed Program or Pilot     2015 Adjustment       122 Unsassigned Target     2015 Adjustment       123 IncreNOC Conservation Fund Pilot Program     2015 Adjustment       124 Home Depth Orne Appliance Market Uplift Conservation Fund Pilot Program     2015 Adjustment		-		0	0 0	0	0		0	0	0 0	- 0	0	0	0	0 0	- 0		0 0	0 0
125 Loblaw PAP Conservation Fund Pilot Program     2015 Adjustment       126 Ontario Cleam Water Agency PAP Conservation Fund Pilot Program     2015 Adjustment       127 Strategic Energy Group Conservation Fund Pilot Program     2015 Adjustment       128 Social Benchmarking Conservation Fund Pilot Program     2015 Adjustment			0 0 0	0 0 0 0	0 0 0 0 0 0 0 0	0 0 0	0 0 0 0	0 0 0	0 0	0 0 0	0 0 0 0 0 0 0 0	0 0	0 0 0	0 0 0	0 0 0	0 0 0 0 0 0 0 0	0 0	0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
129 Appliance Retirement Initiative         2015 Adjustment           130 Coupon Initiative         2015 Adjustment           131 (Bi-Annual Retailer Event Initiative         2015 Adjustment           132 (HVAC Incentives Initiative         2015 Adjustment		14	9 9 1 1 1 14	0 9 1 14	0 0 9 9 1 1 14 14	0 9 1 14	9	0 0 9 9 1 1 4 14	0 9 1 14	8 1	0 0 8 8 1 1 14 14	0 8 1 14	0 8 1 14	0 8 1 14	4 0 14 1	0 0 4 4 0 0 14 13	4	0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
133 Residential New Construction and Major Renovation Initiative     2015 Adjustment       134 (Inergy Adult Initiative     2015 Adjustment       135 (Efficiency: Equipment Replacement Incentive Initiative     2015 Adjustment       136 (Derect Install Lighting and Water Heating Initiative     2015 Adjustment       137 (New Construction and Major Renovation Initiative     2015 Adjustment		243 153	243		1 1 43 277 53 153 0 0 0 0	1 277 153 0	1 277 27 148 14 0		1 277 93 0	0	28 24 0 0 0 0	1 194 24 0	1 0 24 0	1 0 22 0	0 15 1 0 0	1 1 0 0 0 15 15 0 0 0 0 0	1 0 15 0	0 0	1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
138 Existing Building Commissioning Incentive Initiative 2015 Adjustment 139 Process and Systems Upgrades Initiatives - Project Incentive Initiative 2015 Adjustment 140 Process and Systems Upgrades Initiatives - Energy Manager Initiative 2015 Adjustment 141 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initia 2015 Adjustment		(	0	0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0	-	0 0 0 0 0 0 0 0	0 0 0	0	0 0 0 0 0 0 0 0	0 0 0	0 0 0	0 0 0	0	0 0 0 0 0 0 0 0	0	0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
142   Low Income Initiative         2015 Adjustment           143   Aboriginal Conservation Program         2015 Adjustment           144   Program Enabled Savings         2015 Adjustment           2015 Adjustment Total         2015 Adjustment Total		(48)	0 0 0 0 0 0 481	0 0 0 481 4	0 0 0 0 0 0 81 515	0 0 0 515	0 0 0 506 50	0 0 0 0 0 0 5 471	0 0 0 436	0 0 0 363 33	0 0 0 0 0 0 36 325	0 0 0 242	0 0 0 48	0 0 0 46	0	0 0 0 0 0 0 4 33	0 0 0 20	0	0 0 0 0 0 0 1 1	0 0 0 0 0 0
2016         2016           145 Save on Energy Coupon Program         2016           146 Save on Energy Heating & Cooling Program         2016           147 Save on Energy New Construction Program         2016           100 Save on Energy New Construction Program         2016		-	415 638 0	638 6 0	15 415 38 638 0 0	638 0	415 41 638 63 0		415 638 0		38 638 0 0	399 638 0	399 638 0	638 0		18 638 0 0	585 0	0	0 0 0 0 0 0	0 0 0 0 0 0
148   Save on Energy Home Assistance Program         2016           149   Save on Energy Audit Funding Program         2016           150   Save on Energy Retrofit Program         2016           151   Save on Energy Small Business Lighting Program         2016           152   Save on Energy High Performance New Construction Program         2016			0 0 820 0	0 0 798 7 0	0 0 0 0 98 798 0 0	0 0 798 0	0 0 798 79 0	0 0 0 0 8 798 0 0	0 0 795 0	0 795 79	0 0 0 0 92 621 0 0	0 0 347 0	0 0 347 0	0 0 190 0		0 0 0 0 9 9 0 0	0 0 9 0	0	0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
153 Save on Energy Existing Building Commissioning Program     2016       154 Save on Energy Process & Systems Upgrades Program     2016       155 Save on Energy Energy Manager Program     2016       156 Save on Energy Monitoring & Targeting Program     2016			0 0 0	0 0 0	0 0 0 0 0 0 0 0	0 0 0	0 0 0	0 0 0 0 0 0 0 0 0	0 0 0	0	0 0 0 0 0 0 0 0	0 0 0	0 0 0	0 0 0	0	0 0 0 0 0 0	0 0	0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
157         Save on Energy Retrofit Program - P4P         2016           158         Save on Energy Process & Systems Upgrades Program - P4P         2016           159         Adaptive Thermostat Local Program         2016           160         Business Refrigeration incentives Local Program         2016		-	0 0 0	0 0 0 0	0 0 0 0 0 0 0 0	0 0 0	0	0 0 0	0 0 0	0	0 0 0 0 0 0 0 0	0 0 0	0 0 0	0 0 0 0	0	0 0 0 0 0 0	0 0 0	0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0
161 Conservation on the Coast Home Assistance Local Program 2016 162 Conservation on the Coast Small Business Lighting Local Program 2016			0	0	0 0	0	0	0 0	0	0	0 0	0	0	0	0	0 0	0	0	0 0	0 0

rings Persistence Report																								
Province Wide	: sau	sg u	sg u																					
Program / Initiative Name	Implementation Year	ind Sav	rgy Sav	ed Annual Pe	eak Demand	I Savings (kV	2019	2020	2021	2022	2024	2025	2026	2027	2028	2030	2031	2032	2033	2034	2036	2037	2039	2040
	Ene	Veril	Ene																					
Save on Energy Coupon Program Save on Energy Heating & Cooling Program	2015	ak L	2,025		2,008 5,322	2,008 5,322	,			2,006 2,0 5,322 5,3				1,803 5,322		794 1,789		479 5,322	479 4,858	479	0 0	0	0 0	- 0
Save on Energy New Construction Program	2015	Pe.	3,322				-	-	-		- 3,32	- 3,322		-	- 3,322		- 3,322	-	-		-		-	-
Save on Energy Home Assistance Program	2015	ed	213	206	205	204	204	204	204	204 1	94 18	35 183	183	177	177	132 13:	1 131	131	131	131	11 0	0	0 0	0
Save on Energy Audit Funding Program	2015	# #	35		35	35	0	0	0	0	0	0 0	0	0	0	0 (		0	0	0	0 0	0	0 0	0
Save on Energy Retrofit Program	2015	)	2,828	2,828	2,798	2,798	2,798	2,798	2,646	2,646 2,6	2,10	915	911	570	540	540 42	9 277	277	277	277	0 0	0	0 0	0
Save on Energy Small Business Lighting Program	2015	oss	-	-	-	-		-	-		-	-	-	-	-		-	-	-		-		-	
Save on Energy High Performance New Construction Program	2015	Ğ	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-		-		-	
Save on Energy Existing Building Commissioning Program Save on Energy Process & Systems Upgrades Program	2015 2015			-	-	-		-	-		-	-	-	-	-	_	-	-	-		-		-	÷.
Save on Energy Energy Manager Program	2015				-										-				-		-		-	÷
Save on Energy Monitoring & Targeting Program	2015		-	-	-	-		-	-		-	-	-	-	-		-	-	-		-		-	-
Save on Energy Retrofit Program - P4P	2015		-	-	-								-		-		-	-	-					-
Save on Energy Process & Systems Upgrades Program - P4P	2015		-	-	-	-		-	-		-	-	-	-	-		-	-	-		-		-	-
Adaptive Thermostat Local Program	2015		-	-	-	-		-	-		-	-	-	-	-		-	-	-		-		-	
Business Refrigeration Incentives Local Program	2015		-	-	-	-	-	-	-		-	-	-	-	-		-	-	-		-		-	
Conservation on the Coast Home Assistance Local Program  Conservation on the Coast Small Business Lighting Local Program	2015			-				-	-		-	-	- :		-	-		-	-		-			÷
First Nations Conservation Local Program	2015												-	-	-				-				-	_
High Efficiency Agriculturual Pumping Local Program	2015		-	- 1	-	-	-	-	-		-	-	-	-	-		-	-	-		-		-	-
Instant Savings Local Program	2015		-	-	-	-	-	-	-			-	-	-	-		-	-	-		-		-	-
OPsaver Local Program	2015		-	- 1	-	-	-	-	-		-	-	-	-	-		-	-	-		-		-	-
PUMPsaver Local Program	2015			-	-	-	-	-	-		-	-	-	-	-	-	-	-	-		-		-	
Social Benchmarking Local Program THESL Swimming Pool Efficiency Local Program	2015										1						-				-			
Air Source Heat Pump for Residential Water Heating Pilot Program	2015		-	-	-	-	-	-	-		-	-		-	-	-		-	-		-			-
Building Optimization Pilot Program	2015		-	-	-	-	-		-		-	-	-	-	-		-	-	-		-		-	_
Conservation Voltage Regulation Leveraging AMI Data Pilot Program	2015		-	-	-		-	-	-		-	-	-	-		-	-	-	-		-		-	-
Demand Control Kitchen Ventilation Pilot Program	2015		-	-				-				-	-	-	-		-		-				-	-
Direct Install - Hydronic Pilot Program  Direct Install - RTU Controls Pilot Program	2015		-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-		-		-	-
Electronically Commutated Furnace Motor Pilot Program	2015		-		-	-		-			-	-	-	-	-		-	-	-		-		-	÷
Electronics Takeback Pilot Program	2015																		-				-	÷
Home Energy Assessment and Retrofit Pilot Program	2015		-	-	-	-		-			-	-	-	-	-		-	-	-		-		-	-
HONI HP Pilot Program	2015		-	-	-	-		-			-	-	-	-	-		-	-	-		-		-	-
P4P for Class B Office Pilot Program	2015		-	-	-			-	-		-	-	-	-	-		-		-		-		-	-
Performance Based Conservation Pilot Program	2015		-	-		-		-			-	-	-	-	-		-		-		-		-	
Re-Invest Pilot Program Residential Direct Install Pilot Program	2015 2015		-	-	-	-	-	-	-		-	-	-	-	-	-		-	-		-		-	
Residential Direct Install Pilot Program  Residential Direct Mail Pilot Program	2015			- :				-	-		-	-	- :		-	-			-		-			÷
Residential Ductless Heat Pump Pilot Program	2015																		-				-	÷
Residential Install Pilot Program	2015		-	-	-	-		-	-		-	-	-	-	-		-	-	-		-		-	-
Social Benchmarking Pilot Program	2015		-	-	-	-		-				-	-	-	-		-	-	-		-		-	-
Solar Powered Attic Ventilation Pilot Program	2015		-		-	-		-	-		-	-	-	-	-	-	-	-	-		-		-	-
Truckload Event Pilot Program	2015		-	-	-	-		-			_	-	-	-	-		-	-	-		-		-	<u> </u>
Save on Energy Retrofit Program Enabled Savings Save on Energy High Performance New Construction Program Enabled	2015			-	-	-		-			-	-	-	-	-	-	-	-	-		-		-	<u> </u>
Save on Energy Process & Systems Upgrades Program Enabled Savings																								÷
Proposed Program or Pilot	2015		-	-	-	-		-	-		-	-	-	-	-		-	-	-		-		-	-
Unassigned Target	2015		-		-	-		-	-		-	-	-	-	-		-	-	-		-		-	-
EnerNOC Conservation Fund Pilot Program	2015		0	0	0	0	0	0	0	0	0	0 0	0	0	0	0 (	0 0	0	0	0	0 0	0	0 0	0
Home Depot Home Appliance Market Uplift Conservation Fund Pilot P			- 724	- 724	- 724	- 724	- 724	- 724	724	724		-	- 0	- 0	-	-	-	- 0	-				- 0	-
Loblaw P4P Conservation Fund Pilot Program Ontario Clean Water Agency P4P Conservation Fund Pilot Program	2015		724	724	724	724	724	724	724	724 7	24 72	24 0		- 0	-	0 0			- 0		0 0		0 0	
Strategic Energy Group Conservation Fund Pilot Program	2015		1,649	0	0	0	0	0	0	0	0	0 0	0	0	0	0 0	0	0	0	0	0 0	0	0 0	- 0
Social Benchmarking Conservation Fund Pilot Program	2015		1,055		0	0	0	0	0	0	0	0 0		0	0	0 (	0 0	0	0	0	0 0		0 0	0
Appliance Retirement Initiative	2015		1,027	1,027	1,027	965	552	0	0	0	0	0 0	0	0	0	0 (	0	0	0	0	0 0		0 0	0
Coupon Initiative	2015		3,285		3,257	3,257				3,254 3,2				2,867		364 2,86			1,069	1,069	0 0		0 0	0
Bi-Annual Retailer Event Initiative	2015		5,100		5,006	5,006				5,002 5,0				3,886		3,85			1,573	1,573	0 0		0 0	0
HVAC Incentives Initiative  Residential New Construction and Major Renovation Initiative	2015		24,035 1,113		24,035 1.113	24,035 1,113				24,035 24,0 1,113 1,1				24,035 1.111	24,035 24 1,111 1	035 24,03 111 1,11			21,926 1.110	1,110 9	923 923		0 0	- 0
Energy Audit Initiative	2015		5,614		5,614	5,614	0	0	0	0		0 0	0	0	0	0 (		0	0	0	0 0		0 0	0
Efficiency: Equipment Replacement Incentive Initiative	2015		93,596	93,596	92,356	92,226				88,878 86,1				35,846	34,853 34	853 24,88	6,063	6,063	6,063	6,063	0 0		0 0	0
Direct Install Lighting and Water Heating Initiative	2015		11,893		7,454	7,432				7,432 7,4				6	6	6 (	0 0	0	0	0	0 0		0 0	0
New Construction and Major Renovation Initiative	2015		5,222		5,190	5,190		5,188		5,188 5,1				4,895		504 2	_	0	0	0	0 0		0 0	0
Existing Building Commissioning Incentive Initiative	2015		437		437	13.640	13 640 1	0	0	0 12.640 12.6	-	0 0		7,000	7 002 7		7.642	7.642	7.643	7.642	0 0	0	0 0	0
Process and Systems Upgrades Initiatives - Project Incentive Initiative Process and Systems Upgrades Initiatives - Energy Manager Initiative	2015		7,590	13,649 6,320	13,649 5,472					13,649 13,6 5,267 4,4				7,992 1,231		992 7,64: 54 3:		7,642	7,642	7,642	0 0	0	0 0	- 0
Process and Systems Upgrades Initiatives - Monitoring and Targeting II			0		0	0	0	0	0	0	_	0 0	0	0	0		0 0	0	0	0	0 0	_	0 0	-0
Low Income Initiative	2015		2,225	,	2,085	2,066	-	2,064		2,053 1,8	74 1,82	-	1,783	1,746		292 1,27		1,275	1,275		52 0		0 0	- 0
Aboriginal Conservation Program	2015		625	610	607	605	605	605	605	605 5	32 55	56 524	523	508	508	397 389		389	389	389	47 0		0 0	0
Program Enabled Savings	2015		1,145		1,119	1,119	1,119	142	142		39 13			133		133	1 1	1	0	0	0 0		0 0	0
Total			190,407	184,795	179,513	178,835	172,722 17	70,930 16	67,595 16	57,520 163,5	97 151,39	96 112,922	103,950	92,128	90,887 87	897 73,78	49,429	49,390	46,792	20,008 1,0	923	923	0 0	0
Adjustment																								
Save on Energy Coupon Program	2015 Adjustment		297		294	294	294	294	294		94 29			261		261 26		115	115	115	0 0		0 0	0
Save on Energy Heating & Cooling Program	2015 Adjustment		711		711	711	711	711	711		11 71			711		711 71:		711	672	0	0 0		0 0	0
Save on Energy New Construction Program	2015 Adjustment 2015 Adjustment		15		15	15	15 39	15	15			15 15		15	15	15 1		6	0	0	0 0		0 0	0
Save on Energy Home Assistance Program Save on Energy Audit Funding Program	2015 Adjustment 2015 Adjustment		39 426		39 426	39 426	39 460	39 460	39 460		38 3 50 46	37 37 50 460		35 460	35 322	0 0	0 0	0	ь	6	0 0		0 0	- 0
Save on Energy Retrofit Program	2015 Adjustment		12,716		12,461	12,399				11,786 11,6				3,304		304 2,19		170	170	170	0 0		0 0	
Save on Energy Small Business Lighting Program	2015 Adjustment		0	0	0	0	0	0	0	0	0	0 0	0	0	0	0 0	0 0	0	0	0	0 0	_	0 0	- 0
Save on Energy High Performance New Construction Program	2015 Adjustment		96		96	96	96	96	96			96 96		96	96	96 9		66	66		66 66		66 66	66
Save on Energy Existing Building Commissioning Program	2015 Adjustment		0	0	0	0	0	0	0	0	0	0 0	0	0	0		0 0	0	0	0	0 0	0	0 0	0
Save on Energy Process & Systems Upgrades Program	2015 Adjustment		0	-	0	0	0	0	0	0	-	0 0		0	0		0 0	0	0	0	0 0		0 0	0
Save on Energy Energy Manager Program	2015 Adjustment 2015 Adjustment		0	-	0	0	0	0	0	0		0 0		0	0	-	0 0	0	0	0	0 0		0 0	0
Save on Energy Monitoring & Targeting Program  Save on Energy Retrofit Program - P4P	2015 Adjustment 2015 Adjustment		341	,	296	296	296	296	296	296 2	-	0 0		48	48	48 2	-	25	25	25	0 0	-	0 0	- 0
Save on Energy Process & Systems Upgrades Program - P4P	2015 Adjustment 2015 Adjustment		341		296	0	0	0	0	0		0 0		0	0		0 0	0	0	0	0 0		0 0	-
Adaptive Thermostat Local Program	2015 Adjustment		0	_	0	0	0	0	0	0		0 0		0	0		0 0	0	0	0	0 0		0 0	- 0
	2015 Adjustment		0	-	0	0	0	0	0	0	-	0 0		0	0	0 0	1 0	0	0	0	0 0		0 0	
Business Refrigeration Incentives Local Program																			0	U	0	U	0	U

90 Conservation on the Coast Small Business Lighting Local Program 2015 Adjustment
91 First Nations Conservation Local Program 2015 Adjustment
92 High Efficiency Agriculturual Pumping Local Program 2015 Adjustment
93 Instant Savings Local Program 2015 Adjustment
94 OPsaver Local Program 2015 Adjustment
95 PUMPsaver Local Program 2015 Adjustment
96 Social Benchmarking Local Program 2015 Adjustment
98 Air Source Heat Pump for Residential Water Heating Pilot Program 2015 Adjustment
99 Building Optimization Pilot Program 2015 Adjustment
100 Conservation Voltage Regulation Leveraging AMI Data Pilot Program 2015 Adjustment
101 Demand Control Kitchen Ventilation Pilot Program 2015 Adjustment
102 Direct Install - Hydronic Pilot Program 2015 Adjustment
103 Direct Install - RTU Controls Pilot Program 2015 Adjustment
104 Electronically Commutated Furnace Motor Pilot Program 2015 Adjustment
105 Electronics Takeback Pilot Program 2015 Adjustment
106 Home Energy Assessment and Retrofit Pilot Program 2015 Adjustment
107 HONI HP Pilot Program 2015 Adjustment
108 P4P for Class B Office Pilot Program 2015 Adjustment
109 Performance Based Conservation Pilot Program 2015 Adjustment
110 Re-Invest Pilot Program 2015 Adjustment
111 Residential Direct Install Pilot Program 2015 Adjustment
112 Residential Direct Mail Pilot Program 2015 Adjustment
113 Residential Ductless Heat Pump Pilot Program 2015 Adjustment
114 Residential Install Pilot Program 2015 Adjustment
115 Social Benchmarking Pilot Program 2015 Adjustment
116 Solar Powered Attic Ventilation Pilot Program 2015 Adjustment
117 Truckload Event Pilot Program 2015 Adjustment
118 Save on Energy Retrofit Program Enabled Savings 2015 Adjustment
119 Save on Energy High Performance New Construction Program Enabled Sa 2015 Adjustment
120 Save on Energy Process & Systems Upgrades Program Enabled Savings 2015 Adjustment
121 Proposed Program or Pilot 2015 Adjustment
122 Unassigned Target 2015 Adjustment
123 EnerNOC Conservation Fund Pilot Program 2015 Adjustment
124 Home Depot Home Appliance Market Uplift Conservation Fund Pilot Prog 2015 Adjustment
125 Loblaw P4P Conservation Fund Pilot Program 2015 Adjustment
126 Ontario Clean Water Agency P4P Conservation Fund Pilot Program 2015 Adjustment
127 Strategic Energy Group Conservation Fund Pilot Program 2015 Adjustment
128 Social Benchmarking Conservation Fund Pilot Program 2015 Adjustment
129 Appliance Retirement Initiative 2015 Adjustment
130 Coupon Initiative 2015 Adjustment
131 Bi-Annual Retailer Event Initiative 2015 Adjustment
132 HVAC Incentives Initiative 2015 Adjustment
134 Energy Audit Initiative 2015 Adjustment
135 Efficiency: Equipment Replacement Incentive Initiative 2015 Adjustment
136 Direct Install Lighting and Water Heating Initiative 2015 Adjustment
137 New Construction and Major Renovation Initiative 2015 Adjustment
138 Existing Building Commissioning Incentive Initiative 2015 Adjustment
139 Process and Systems Upgrades Initiatives - Project Incentive Initiative 2015 Adjustment
139 Process and Systems Upgrades Initiatives - Project Incentive Initiative     2015 Adjustment       140 Process and Systems Upgrades Initiatives - Energy Manager Initiative     2015 Adjustment
139   Process and Systems Upgrades Initiatives - Project Incentive Initiative 2015 Adjustment 140   Process and Systems Upgrades Initiatives - Energy Manager Initiative 2015 Adjustment 141   Process and Systems Upgrades Initiatives - Monitoring and Targeting Initi 2015 Adjustment
139 Process and Systems Upgrades Initiatives - Project Incentive Initiative     2015 Adjustment       140 Process and Systems Upgrades Initiatives - Energy Manager Initiative     2015 Adjustment
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139 Process and Systems Upgrades Initiatives - Project Incentive Initiative 2015 Adjustment 140 Process and Systems Upgrades Initiatives - Energy Manager Initiative 2015 Adjustment 141 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initia 2015 Adjustment 142 [wow income Initiatives] 2015 Adjustment 2015 Adjustme
139 Process and Systems Upgrades Initiatives - Project Incentive Initiative     2015 Adjustment       140 Process and Systems Upgrades Initiatives - Energy Manager Initiative     2015 Adjustment       141 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initi 2015 Adjustment     142 [low Income Initiative       142 Low Income Initiative     2015 Adjustment       143 Aboriginal Conservation Program     2015 Adjustment       144 Program Enabled Savings     2015 Adjustment
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139 Process and Systems Upgrades Initiatives - Project Incentive Initiative     2015 Adjustment       140 Process and Systems Upgrades Initiatives - Energy Manager Initiative     2015 Adjustment       141 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initi 2015 Adjustment     142 [low Income Initiative       142 Low Income Initiative     2015 Adjustment       143 Aboriginal Conservation Program     2015 Adjustment       144 Program Enabled Savings     2015 Adjustment
139 Process and Systems Upgrades Initiatives - Project Incentive Initiative     2015 Adjustment       140 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initiative     2015 Adjustment       141 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initiative     2015 Adjustment       142 Dow Income Initiative     2015 Adjustment       143 Aborigand Conservation Program     2015 Adjustment       146 Program Enabled Savings     2015 Adjustment       2015 Adjustment Total     2015 Adjustment Total
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139   Process and Systems Upgrades Initiatives - Project Incentive Initiative   2015 Adjustment   140   Process and Systems Upgrades Initiatives - Lengry Manager Initiative   2015 Adjustment   141   Process and Systems Upgrades Initiatives - Monitoring and Targeting Initiative   2015 Adjustment   142   Dow Income Initiative   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2016   201
139 Process and Systems Upgrades Initiatives - Project Incentive Initiative   2015 Adjustment   140 Process and Systems Upgrades Initiatives - Energy Manager Initiative   2015 Adjustment   141 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initia 2015 Adjustment   142 Down Income Initiative   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2015 Adjustment   2016
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139   Process and Systems Upgrades Initiatives - Project Incentive Initiative   2015 Adjustment   140   Process and Systems Upgrades Initiatives - Ferrey Manager Initiative   2015 Adjustment   141   Process and Systems Upgrades Initiatives - Monitoring and Targeting Initia 2015 Adjustment   142   Low Income Initiative   2015 Adjustment   143   Aboriginal Conservation Program   2015 Adjustment   144   Program Enabled Savings   2015 Adjustment   12015 Adjustment   2015 Adjustment   12015 Adjustment   2015   12015   2016   2016   12016   2016   12017   2016   2016   12018   2016   12018   2016   2016   12018   2018   12018   2018
139 Process and Systems Upgrades Initiatives - Project Incentive Initiative         2015 Adjustment           140 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initiative         2015 Adjustment           141 Process and Systems Upgrades Initiatives - Monitoring and Targeting Initiative         2015 Adjustment           142 Dow Income Initiative         2015 Adjustment           143 Aborignal Conservation Program         2015 Adjustment           2015 Adjustment Total         2015 Adjustment           2016 Savie on Energy Coupon Program         2016           146 Save on Energy Heating & Cooling Program         2016           147 Save on Energy Heating & Cooling Program         2016           149 Save on Energy Home Austiance Program         2016           149 Save on Energy Home Austiance Program         2016           150 Save on Energy Home Austiance Program         2016           151 Save on Energy Audit Funding Program         2016           151 Save on Energy Famille Business Lighting Program         2016
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187 Social Benchmarking Pilot Program	2016			0	0	0	0	0	0	0	0	٥	٥	٥	0	0	0	0		0			0	0	0	0 0	
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188 Solar Powered Attic Ventilation Pilot Program			-		199 428	199				199	428			428	428	428	367	367	0	142	C	0	0	0	0	0 0	_
189 Truckload Event Pilot Program	2016			428		428	428	428	428	428		428	428	428	428	428	367	367	142	142	· ·	0	0	0	0	0 0	—
190 Save on Energy Retrofit Program Enabled Savings	2016			-	-	-	-		-	-	-	-	-	-	-		-		-		-	-	-	-		-	<u> </u>
191 Save on Energy High Performance New Construction Program Enabled S			-	-		-	-		-	-	-	-	-	-	-	-	-		-		-	-	-			-	<u> </u>
	2016			-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	نب
193 Proposed Program or Pilot	2016		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	<u> </u>
194 Unassigned Target	2016		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	
195 EnerNOC Conservation Fund Pilot Program	2016		-	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	C	0	0	0	0	0 0	ь.
196 Home Depot Home Appliance Market Uplift Conservation Fund Pilot Pro			-	9	9	9	9	9	9	9	9	9	9	9	9	9	9	6	6	6	6	0	0	0	0	0 0	ь.
197 Loblaw P4P Conservation Fund Pilot Program	2016		-	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	C	0	0	0	0	0 0	ь
198 Ontario Clean Water Agency P4P Conservation Fund Pilot Program	2016		-	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	0	0	C	0	0	0	0	0 0	1
99 Strategic Energy Group Conservation Fund Pilot Program	2016		-	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	C	0	0	0	0	0 0	
00 Social Benchmarking Conservation Fund Pilot Program	2016			0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	C	0	0	0	0	0 0	1
01 Appliance Retirement Initiative	2016		-	-	-	-	-		-	-	-	-	-	-	-	-	-		-		-	-	-	-		-	
02 Coupon Initiative	2016		-	-	-	-	-		-	-	-	-				-		-	-	-	-	-	-	-		-	-
103 Bi-Annual Retailer Event Initiative	2016		-	-	-	-	-		-		-	-		-		-		-	-	-	-	-	-	-			·
04 HVAC Incentives Initiative	2016		-	-	-	-	-		-	-	-	-				-		-	-	-	-	-	-	-		-	
105 Residential New Construction and Major Renovation Initiative	2016		-	-			-		-		-					-	-	-		-		-	-				-
206 Energy Audit Initiative	2016		-	-	-	-	-		-	-	-	-				-		-	-	-	-	-	-	-		-	
207 Efficiency: Equipment Replacement Incentive Initiative	2016		-	-	-	-	-		-		-	-		-		-		-	-	-	-	-	-	-			-
208 Direct Install Lighting and Water Heating Initiative	2016		-	-	-	-	-		-	-	-	-		-	-	-	-		-		-	-	-	-		-	-
209 New Construction and Major Renovation Initiative	2016		-	-	-	-	-		-	-	-	-		-	-	-	-		-		-	-	-	-		-	-
210 Existing Building Commissioning Incentive Initiative	2016			-	-	-	-		-	-	-	-	-		-	-	-	-	-	-	-	-	-	-		-	-
111 Process and Systems Upgrades Initiatives - Project Incentive Initiative	2016		-	-	-	-			-	-	-	-	-		-	-	-	-	-	-	-	-	-	-			-
212 Process and Systems Upgrades Initiatives - Energy Manager Initiative	2016		-	-	-	-	-		-	-	-	-	-		-	-	-		-		-		-	-			-
213 Process and Systems Upgrades Initiatives - Monitoring and Targeting Init			-	-	-	-	-	-	-	-	-	-	-	-		-		-	-	-	-	-	-	-		-	-
14 Low Income Initiative	2016				-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	-	-		-	-
15 Aboriginal Conservation Program	2016		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-
16 Program Enabled Savings	2016				-	-	-			-	-	-	-			-	-	-	-	-	-	-	-	-			-
D16 Total				141,726	139,652	139,516	139,376 1	39,169 137	7,241 1	136,853 1	36,612	135,518	134,979	131,844	113,552	82,210	82,083	61,452	54,127	39,392	28,688	25,841	5,231	2,371 2	,368 2,3	43 2,331	2,3
otal			222 07	6 368,948	261 242	260 210	260.072 2	0 NE1 2E	1 906 3	51 442 2	A6 225	220 057	292 767	270.260	220 040	202 199	199 9/12	1/10 279	112 554	99 767	95 395	54,482	6.422	2 4 4 2 2	440 2.4	00 2 207	22
ла			233,07	0 308,948	301,242	300,319	300,073 3	35,051	1,906 3	<del>51,44</del> 2 3	40,535	329,957	205,/6/	270,360	256,849	203,188	100,842	149,328	113,554	98,/6/	85,385	54,482	0,423	3,443 3	,440 2,4	09 2,397	2,58

# Final Verified 2016 Annual LDC CDM Program Results Report Methodology

#### General

All results are at the end-user level (not including transmission and distribution losses) and reported to IESO by April 15, 2017. 2015 results are based on projects completed between January 1, 2015 and December 31, 2015 and reported to the IESO by March 31, 2016. 2015 Adjustment results are based on projects completed between January 1, 2015 and December 31, 2016 and reported to the IESO by March 31, 2016. 2017 Adjustment results are based on projects completed between January 1, 2016 and December 31, 2016 and reported to the IESO by April 15, 2017. 2016 results are based on projects completed between January 1, 2016 and December 31, 2016 and reported to the IESO by April 15, 2017.

Legacy Framework results are based on projects begun after an LDC's transition to the Conservation First Framework program and completed by December 31, 2015. Conservation First Framework results are based on projects begun after an LDC's transition to the Conservation First Framework program and projects transitioned to the Conservation First Framework through a valid Extension Agreement or eligible Programs.

## Savings Calculations

#	Project Type	Attributing Savings to LDCs
	1 Prescriptive Measures and Projects Programs	Gross Reported Savings = Activity * Per Unit Assumption Savings Gross Verified Savings = Gross Reported Savings * Realization Rate Net Verified Savings = Gross Reported Savings * Realization Rate Net Verified Savings = Gross Verified Savings * Net - Gross Ratio All savings are annualized (i.e. the savings are the same regardless of time of year a project was completed or measure installed)
	2 Engineered and Custom Projects / Programs	Gross Reported Savings = Reported Savings - Reported Savings - Realization Rate  Rev Verified Savings = Gross Reported Savings + Realization Rate  Net Verified Savings - Gross Verified Savings + Net-to-Gross Ratio  All savings are annualized (i.e. the savings are the same regardless of time of year a project was completed or measure installed)
	3 Adjustments to Previous Years' Verified Results	All variances from the Final Annual Results Reports from prior years will be adjusted within this report. Any variances with regards to projects counts, data lag, and calculations etc., will be made within this report. Considers the annual effect of energy savings.

#### Cost Determination

Costs are determined and allocated to the period based on the date the cost has been reported to the IESO regardless of when the cost was incurred

E.g. if an LDC reports by the December 2016 IESO Reporting Period: 1) program savings; 2) Participant Incentives; and 3) Administrative Expenses associated with a 2016 completed project, then: a) the savings; b) expenditures; and c) corresponding cost effectiveness; are attributed to the 2016 program year.

However if the same is reported in or after the January 2017 IESO Reporting Period: i) the savings will be attributed to the 2016 program year; ii) the expenditures will be attributed to the 2017 program year and will not appear in the 2016 Verified Results Report; but iii) the project's Participant Incentives will be used to calculate 2016 Cost Effectiveness;

### 2015-2020 Conservation First Framework

#	Program	Attributing Savings to LDCs	Project List Date	Savings 'start' Date	Calculating Resource Savings
1	Save on Energy Coupon Program	LDC-coded coupons directly attributed to LDC; Otherwise results are allocated based on Consumer Program Allocation Reference Table.	April 15, 2017	Savings are considered to begin in the year in which the coupon was redeemed.	
2	Save on Energy Heating & Cooling Program	Results directly attributed to LDC based on customer applications and postal code.	April 15, 2017	Savings are considered to begin in the year that the installation occurred.	Peak demand and energy savings are determined using the verified measure level per unit assumption multiplied by the uptake in the
3	Save on Energy New Construction Program	Results are directly attributed to LDC based on LDC identified in LDC Report	April 15, 2017	Savings are considered to begin in the year of the project completion date.	market (gross) taking into account net-to-gross factors such as free- ridership and spillover (net) at the measure level.
4	Save on Energy Home Assistance Program	Results are directly attributed to LDC based on LDC identified in the application.	April 15, 2017	Savings are considered to begin in the year in which the measures were installed.	
5	Save on Energy Audit Funding Program	Projects are directly attributed to LDC based on LDC identified in the application.	April 15, 2017	Savings are considered to begin in the year of the audit date.	Peak demand and energy savings are determined by the total savings resulting from an audit as reported (reported). A realization rate is applied to the reported savings to ensure that these savings align with EMRX protocols and reflect the savings that were actually realized (i.e. how many light bulbs vere actually installed vs. what was reported) (gross). Net savings takes into account net- to-gross factors such as free-ridership and spillover (net).
6	Save on Energy Retrofit Program	Projects are directly attributed to LDC based on LDC identified in the application.	April 15, 2017	Savings are considered to begin in the year of the actual project completion date as reported in the LDC Report	Peak demand and energy savings are determined by the total savings for a given project as reported in the CON system (reported). A realization rate is applied to the reported savings to ressure that these savings aliqu with EMAD vortocols and reflect the savings that were actually realized (i.e. how many light bulbs were catually installed, what was reported) glooss). Het savings takes into account net-to-gross factors such as free-directhip and spillore (nee). Both realization rate and net-to-gross factors directly and spillore free plant demand savings and depend on the mix can differ for energy and demand savings and depend on the mix can differ for energy and demand savings and depend on the mix can differ for energy and demand savings and depend on the mix can differ for energy and demand savings and depend on the mix can differ for energy and demand savings and depend on the mix can differ for energy and demand savings and depend on the mix can differ for energy and demand savings and depend on the mix can demand the demand of the
7	Save on Energy Small Business Lighting Program	Results are directly attributed to LDC based on the LDC specified on the work order.	April 15, 2017	Savings are considered to begin in the year of the actual project completion date.	Peak demand and energy savings are determined using the verified measure level per unit assumptions multiplied by the uptake of each measure accounting for the realization rate for both peak demand and energy to reflect the savings that were actually realized (i.e. how many light bulbs were actually installed or. what was reported) (gross). Net savings take into account net-to-gross factors such as free-indership and spillower for both peak demand and energy savings at the program level (net).
8	Save on Energy High Performance New Construction Program	Results are directly attributed to LDC based on LDC identified in the application.	April 15, 2017	Savings are considered to begin in the year of the actual project completion date.	Peak demand and energy savings are determined by the total savings for a given project as reported in the CDM LDC Report Template. Preliminary unverified net savings are calculated by
9	Save on Energy Existing Building Commissioning Program	Results are directly attributed to LDC based on LDC identified in the application.	April 15, 2017	Savings are considered to begin in the year of the actual project completion date.	multiplying reported savings by 2014 Net-to-gross ratios and realization rates.
10	Save on Energy Process and Systems Upgrades Program	Results are directly attributed to LDC based on LDC identified in application.	April 15, 2017	Savings are considered to begin in the year in which the project was in-service.	Peak demand and energy savings are determined by the total savings from a given project as reported (reported). A realization
11	Save on Energy Energy Manager Program	Results are directly attributed to LDC based on LDC identified in the application.	April 15, 2017	Savings are considered to begin in the year in which the project was completed by the energy manager.	rate is applied to the reported savings to ensure that these savings align with EM&V protocols and reflect the savings that were actually realized (i.e. how many light bulbs were actually installed
12	Save on Energy Monitoring and Targeting Program	Results are directly attributed to LDC based on LDC identified in the application.	April 15, 2017	Savings are considered to begin in the year in which the incentive project was completed.	vs. what was reported) (gross). Net savings takes into account net- to-gross factors such as free-ridership and spillover (net).

# 2011-2014+2015 Extension Legacy Framework

#	Initiative	Attributing Savings to LDCs	Project List Date	Savings 'start' Date	Calculating Resource Savings
1	saveONenergy Appliance Retirement Initiative	Includes both retail and home pickup stream. Retail stream allocated based on average of 2008 & 2009 residential throughput; Home pickup stream directly attributed by postal code or customer selection.	April 15, 2017	Savings are considered to begin in the year the appliance is picked up.	
2	saveONenergy Conservation Instant Coupon Booklet	LDC-coded coupons directly attributed to LDC. Otherwise results are allocated based on average of 2008 & 2009 residential throughput.			Peak demand and energy savings are determined using the verified measure level per unit assumption multiplied by the uptake in the
3	saveONenergy Bi-Annual Retailer Event	Results are allocated based on average of 2008 & 2009 residential throughput.			market (gross) taking into account net-to-gross factors such as free- ridership and spillover (net) at the measure level.
4	saveONenergy HVAC Incentives	Results directly attributed to LDC based on customer applications and postal code.		Savings are considered to begin in the year that the installation occurred.	
5	saveONenergy Residential New Construction	Results are directly attributed to LDC based on LDC identified in application in the iCon system.		Savings are considered to begin in the year of the project completion date.	

€	saveONenergy Energy Audit	Projects are directly attributed to LDC based on LDC identified in the application.	April 15, 2017	Savings are considered to begin in the year of the audit date.	Peak demand and energy savings are determined by the total savings resulting from an audit as reported (reported). A realization rate is applied to the reported savings to ensure that these savings salign with EMW protocols and reflect the savings that valid actually realized (i.e. how many light bulbs were actually installed savings with the protocol gross). Net savings takes into account net- to-gross factors such as free-ridership and spillover (net).
7	saveONenergy Efficiency: Equipment Replacement	Results are directly attributed to LDC based on LDC identified at the facility level in the iCon system.  Projects in the Application Status: "Post-Stage Submission" are included (excluding" Payment denied by LDC"); Please see page for Building type to Sector mapping.		Savings are considered to begin in the year of the actual project completion date in the ICON system.	Peak demand and energy savings are determined by the total savings for a given project as reported in the ICON system (reported). A realization rate is applied to the reported savings to ensure that these savings allow nithe IMSA protocols and reflect the savings that were actually realized (i.e. how many light bulbs were catually installed or, what was reported (gross). He stavings takes into account net-to-gross factors such as free-deepthip and spillower (net). Both realization rate and net-to-gross ratios can differ for energy and demand savings and depend on the mix of projects within an LOC entriory (i.e. lighting or non-lighting project, engineered/custom/prescriptive track).  Additional Note: project counts were derived by filtering out invalid statuses (e.g. Post-Project Submission - Payment derived by LDC) and only including projects with an "Actual Project Completion Date" in 2014)
٤	saveONenergy Direct Installed Lighting	Results are directly attributed to LDC based on the LDC specified on the work order.	April 15, 2017		Peak demand and energy savings are determined using the verified measure level per unit assumptions multiplied by the uptake of each measure accounting for the realization rate for both peak demand and energy to reflect the savings that were actually realized (i.e. how many light bulbs were actually installed vs. what was reported) (gross). Net savings take into account net-to-gross factors such as free-ridership and spluwer for both peak demand and energy savings at the program level (net).
ç	saveONenergy New Construction and Major Renovation Incentive	Results are directly attributed to LDC based on LDC identified in the application.	April 15, 2017		Peak demand and energy savings are determined by the total savings for a given project as reported (reported). A realization rate is applied to the reported savings to ensure that these savings align with EM&V protocols and reflect the savings that were actually
10	saveONenergy Existing Building Commissioning Incentive	Results are directly attributed to LDC based on LDC identified in the application.	April 15, 2017		realized (i.e. how many light bulbs were actually installed vs. what was reported) (gross). Net savings takes into account net-to-gross factors such as free-ridership and spillover (net).
11	saveONenergy Process & System Upgrades	Results are directly attributed to LDC based on LDC identified in application.		Savings are considered to begin in the year in which the incentive project was completed.	Peak demand and energy savings are determined by the total
12	saveONenergy Energy Manager	Results are directly attributed to LDC based on LDC identified in application.	April 15, 2017	Savings are considered to begin in the year in which the project was	savings from a given project as reported (reported). A realization rate is applied to the reported savings to ensure that these savings align with EM&V protocols and reflect the savings that were actually realized (i.e. how many light bulbs were actually installed vs. what was reported) (gross). Net savings takes into account net-
13	saveONenergy Monitoring & Targeting	Results are directly attributed to LDC based on LDC identified in application.		Savings are considered to begin in the year in which the incentive project was completed.	to-gross factors such as free-ridership and spillover (net).
14	saveONenergy Home Assistance Program	Results are directly attributed to LDC based on LDC identified in the application.	April 15, 2017	Savings are considered to begin in the year in which the measures	Peak demand and energy savings are determined using the measure level per unit assumption multiplied by the uptake of each
15	Aboriginal Conservation Program	Results are directly attributed to LDC based on LDC identified in the application.	April 15, 2017	were installed.	measure (gross), taking into account net-to-gross factors such as free-ridership and spillover (net) at the measure level.
16	Program Enabled Savings		April 15, 2017		

# Final Verified 2016 Annual LDC CDM Program Results Report Consumer Program Allocation Reference Table

#	Local Distribution Company	Allocation (%)
1	Algoma Power Inc.	0.18
2	Atikokan Hydro Inc.	0.02
3	Attawapiskat Power Corporation	0.01
4	Bluewater Power Distribution Corporation	0.62
5	Brantford Power Inc.	0.67
6	Burlington Hydro Inc.	1.34
7	Canadian Niagara Power Inc.	0.35
8	Centre Wellington Hydro Ltd.	0.11
9	Chapleau Public Utilities Corporation	0.03
10	COLLUS PowerStream Corp.	0.25
11	Cooperative Hydro Embrun Inc.	0.06
12	E.L.K. Energy Inc.	0.25
13	Energy+ Inc.	1.12
14	Enersource Hydro Mississauga Inc.	4.64
15	Entegrus Powerlines Inc.	0.70
16	EnWin Utilities Ltd.	1.49
17	Erie Thames Powerlines Corporation	0.32
18	Espanola Regional Hydro Distribution Corporation	0.06
19	Essex Powerlines Corporation	0.61
20	Festival Hydro Inc.	0.32
21	Fort Albany Power Corporation	0.01
22	Fort Frances Power Corporation	0.09
23	Greater Sudbury Hydro Inc.	0.80
24	Grimsby Power Incorporated	0.18
25	Guelph Hydro Electric Systems Inc.	0.85
26	Halton Hills Hydro Inc.	0.59
27	Hearst Power Distribution Company Limited	0.05
28	Horizon Utilities Corporation	3.72
29	Hydro 2000 Inc.	0.04
30	Hydro Hawkesbury Inc.	0.15
31	Hydro One Brampton Networks Inc.	3.59
32	Hydro One Networks Inc.	27.29
33	Hydro Ottawa Limited	6.61
34	InnPower Corporation	0.33
_		

35	Kashechewan Power Corporation	0.02
36	Kenora Hydro Electric Corporation Ltd.	0.09
37	Kingston Hydro Corporation	0.29
38	Kitchener-Wilmot Hydro Inc.	1.51
39	Lakefront Utilities Inc.	0.11
40	Lakeland Power Distribution Ltd.	0.23
41	London Hydro Inc.	2.61
42	Midland Power Utility Corporation	0.10
43	Milton Hydro Distribution Inc.	0.66
44	Newmarket-Tay Power Distribution Ltd.	0.60
45	Niagara Peninsula Energy Inc.	0.82
46	Niagara-on-the-Lake Hydro Inc.	0.13
47	North Bay Hydro Distribution Limited	0.42
48	Northern Ontario Wires Inc.	0.09
49	Oakville Hydro Electricity Distribution Inc.	1.51
50	Orangeville Hydro Limited	0.20
51	Orillia Power Distribution Corporation	0.22
52	Oshawa PUC Networks Inc.	1.48
53	Ottawa River Power Corporation	0.12
54	Peterborough Distribution Incorporated	0.46
55	PowerStream Inc.	7.82
56	PUC Distribution Inc.	0.65
57	Renfrew Hydro Inc.	0.05
58	Rideau St. Lawrence Distribution Inc.	0.07
59	Sioux Lookout Hydro Inc.	0.08
60	St. Thomas Energy Inc.	0.28
61	Thunder Bay Hydro Electricity Distribution Inc.	0.82
62	Tillsonburg Hydro Inc.	0.12
63	Toronto Hydro-Electric System Limited	15.57
64	Veridian Connections Inc.	2.39
65	Wasaga Distribution Inc.	0.18
66	Waterloo North Hydro Inc.	0.96
67	Welland Hydro-Electric System Corp.	0.31
68	Wellington North Power Inc.	0.06
69	West Coast Huron Energy Inc.	0.06
70	Westario Power Inc.	0.37
71	Whitby Hydro Electric Corporation	1.12
Tota	1	100.00

# Final Verified 2016 Annual LDC CDM Program Results Report Glossary

#	Term	Definition
	Reporting Terms	
1	Forecast	An LDCs' forecast of program activity, savings, net-to-gross adjustments, expenditures and cost effectiveness as indicated in each LDC's submitted CDM Plan Cost Effectiveness Tools. Forecasts at the province wide level are the sum of all LDCs' forecasts.
2	Reported	Program activity savings and expenditures as determined by the LDC. For savings: 1) for prescriptive projects/programs: calculating quantity x prescriptive savings assumptions; and 2) for engineered or custom program projects/programs: calculated using prescribed methodologies.
3	Verified	The IESO's annually EM&V assessed program activity, savings, net-to-gross, expenditures and cost effectiveness. Preliminary Verified results are provided by June 1st of each year and Final Verfied results are provided by July 1st of each year.
4	Adjustment	Verified results that were achieved in previous years but were not provided in a previous years' Annual Verified Results Report.
5	Progress or Comparison	An assessment of Actual results versus Verified results.
	Framework Terms	
6	2011-2014+2015 Extension Legacy Framework	Programs in market from 2011-2015 resulting from the April 23, 2010 GEA CDM Ministerial Directive and funded separately from 2015-2020 Conservation First Framework Programs but whose savings in 2015 are attributed towards the 2015-2020 Conservation First Framework target.
7	2015-2020 Conservation First Framework	Programs in market from 2015-2020 resulting from the March 31, 2014 CFF Ministerial Directive and funded separately from 2011-2014+2015 Extension Legacy Framework Programs.
8	LDC Innovation Fund	A source of funding under the 2015-2020 Conservation First Framework separate from LDC CDM Plan Budgets that the IESO maintains to support LDC led program design and market testing of new initiatives. Savings from LDC Innovation Fund pilot programs contribute to the LDCs savings targets based on the LDC service territory the pilot program is delivered in.
9	Conservation Fund	A source of funding external to the 2015-2020 Conservation First Framework that provides financial support for innovative electricity conservation technologies, practices, research, and pilot programs. Savings from Conservation Fund pilot programs contribute to the LDCs savings targets based on the LDC service territory the pilot program is delivered in.
	Programs Terms	
10	Program	A Conservation & Demand Management offering focusing on a particular opportunity or customer end-use (e.g. Coupon; or Retrofit;) from the 2015-2020 Conservation First Framework.
11	Province-Wide Program	Programs available to all LDCs to deliver and that are consistent across the province.
12	Regional Program	Programs designed by LDCs to serve their region and approved by the IESO.
13	Local Program	Programs designed by LDCs to serve their communities and approved by the IESO.
14	Pilot Program	A program pilot that may achieve energy or demand savings and is funded separately from an LDC's CDM Plan Budget.
15	Initiative	A Conservation & Demand Management offering focusing on a particular opportunity or customer end-use (e.g. Fridge & Freezer Pickup) from the 2011-2014+2015 Extension Legacy Framework.
	Activity Terms	
16	Participation	A measure of the level of program participation, such as number of projects, homes, equipment, etc
17	Unit of Measure	For a specific initiative the relevant type of participation acquired in the market place (e.g. appliances picked up; coupon products installed; HVAC equipment installed; audits performed; or projects completed;).
	Savings Terms	

$\overline{}$			
18	Energy Savings	Energy savings attributable to conservation and demand management activities.	
19	Peak Demand Savings	Peak Demand savings attributable to conservation and demand management activities, as determined by the IESO's EM&V Protocols.	
20	Incremental Savings	The energy or peak demand savings newly attributable to activity procured in a particular reporting period based on when the savings are considered to 'start'.	
		Savings attributed to activity performed or completed in 2016 are presented as 2016 savings.	
21	First Year Savings	The energy or peak demand savings that occur in the year it was achieved (includes resource savings from only new program activity).	
22	Annual Savings	The energy or peak demand savings that occur in a given year (includes resource savings from new program activity and resource savings persisting from previous years).	
23	Gross Savings	The energy or peak demand savings that have been reported based on a conservation and demand management program's participation tracking.	
24	Net Savings	The energy or peak demand savings attributable to conservation and demand management activities, net of free-riders, spill over, etc.	
25	Realization Rate	A comparison of originally reported savings and observed or measured savings that adjusts reported savings to arrive at verified savings. Accounts for discrepancies such as audited measure counts; adjustment for connected demand savings to peak demand savings; etc.	
26	Net-to-Gross Adjustment	The ratio of net savings to gross savings, which takes into account factors such as free-ridership, spillover, etc.	
27	Free-ridership	The percentage of participants who would have implemented the program measure or practice in the absence of the program.	
28	Spillover	Reductions in energy consumption and/or demand caused by the presence of the energy efficiency program, beyond the program-related gross savings of the participants. There can be participant and/or non-participant spillover.	
29	Allocated Target	Each LDC's assigned portion of the Province's 7 TWh Net 2020 Annual Energy Savings Target of the 2015-2020 Conservation First Framework.	
	Costs Terms		
30	Participant Incentive	Costs incurred in the delivery of a program related to incenting participants to perform peak demand or energy savings.	
31	LDC Administrative Expense	Costs reported by the LDC in the delivery of a program related to labour, marketing, third-party expenses, etc.	
32	IESO Value Added Services Cost	Costs incurred by the IESO's Value Added Service Provider related to associated programs (Coupons and Heating & Cooling), and charged to the LDC in which the programs's activity took place.	
33	Total Administrative Expense	The sum of LDC Adminsitrative Expense and IESO Value Added Services Cost.	
		The sum of Total Administrative Expenses and Participant Incentives.	
		All costs are presented based on the period reported by LDCs to the IESO, not necessarily associated with reported activity.	
34	Delivery Cost	E.g. if an LDC reports by the December 2016 IESO Reporting Period: 1) program savings; 2) Participant Incentives; and 3) Administrative Expenses associated wit a 2016 completed project, then: a) the savings; b) expenditures; and c) corresponding cost effectiveness; are attributed to the 2016 program year.	
		However if the same is reported in or after the January 2017 IESO Reporting Period: i) the savings will be attributed to the 2016 program year; ii) the expenditures will be attributed to the 2017 program year and will not appear in the 2016 Verified Results Report; but iii) the project's Participant Incentives will be used to calculate 2016 Cost Effectiveness;	
35	Allocated Budget	Each LDC's assigned portion of the Province's \$ 1.835 billion CDM Plan Budget of the 2015-2020 Conservation First Framework.	
Cost Effectiveness Terms			
	Total Resource Cost Cost Effectiveness Test	A cost effectiveness test that measures the net cost of CDM based on the total costs of the program including both participants' and utility's costs.	
36	Total Resource Cost Cost Effectiveness Test  Program Administrator Cost Cost Effectiveness Test		



File Number: EB-2019-0049

Exhibit: 4

Filed: April 30, 2019

# Appendix 4-5: 2017 Income Tax Return



KPMG LLP Suite 700, Commerce Place 21 King Street West Hamilton ON L8P 4W7 Canada Telephone (905) 523-8200 Fax (905) 523-2222

# PRIVATE AND CONFIDENTIAL

Margaret Nanninga Vice-President Finance & CFO Kitchener-Wilmot Hydro Inc. 301 Victoria Street South Kitchener ON N2G 4L2

October 30, 2018

Dear Margaret:

# **CORPORATE INCOME TAX RETURNS**

We have prepared and enclose the corporate income tax returns (the "Returns") of Kitchener-Wilmot Hydro Inc. (the "Company") for the period ended December 31, 2017 and the related Corporate Income Tax Filing Instructions (the "Filing Instructions").

We have prepared these Returns based on our understanding of and reliance upon the facts, data, materials, assumptions and other information (collectively, the "Information") provided to us by the Company and/or its representatives, and we have not independently investigated or verified the accuracy or completeness of such Information. We accept no responsibility or liability for any errors attributable to our reliance upon inaccurate or incomplete Information. We recommend that you carefully review the Returns in their entirety to ensure that all of the relevant Information is correctly and completely disclosed.

The Company did not engage KPMG to prepare a safe income on hand calculation. We would like to remind you that tax-deductible inter-corporate dividends that are received subsequent to April 20, 2015 and that are otherwise tax-free under Part I of the *Income Tax Act* may be re-characterized, under an expanded anti-avoidance rule in subsection 55(2) of the *Income Tax Act*, as capital gains that are subject to tax if, in general terms, there is insufficient safe income on hand. You have advised us that there is sufficient safe income on hand to support the position that the anti-avoidance rule does not apply to the inter-corporate dividends reported in the Returns. If you wish to engage KPMG to prepare a safe income on hand calculation please contact us and we would be pleased to discuss this with you.

Please review the enclosed Filing Instructions. When you are satisfied that the Returns are in order they must be filed (electronically or in paper format) with the respective taxing

authorities by the due date (as set out in the Filing Instructions) if late filing penalties are to be avoided or minimized, or if losses are carried back to a prior taxation year.

#### **KEY TAX ATTRIBUTES SUMMARY**

We are pleased to provide you with select key tax information on the *Corporate Tax Return - Key Tax Attributes Summary*. This document lists key amounts and carryforward balances from the Returns and may assist in identifying future potential tax planning opportunities.

#### **FOREIGN PROPERTY**

The information return, which reports the Company's specified foreign property, is Form T1135 - *Foreign Income Verification Statement*. Form T1135 should be completed if at any time during 2017 the total cost of all specified foreign property the Company owned or held a beneficial interest in was more than Cdn\$100,000.

According to the information you have provided to us, the Company did not hold specified foreign property at any time in 2017 with a total cost of more than Cdn\$100,000. As such, we have **not** marked an X in box 259 on page 3 of your return and **we have not completed the Form T1135**. If the information on specified foreign property is incorrect, please let us know immediately.

The Form T1135 is due by **June 30, 2018**. The implications of late filing and/or failure to properly report specified foreign property on the Form T1135 and failure to report income from a specified foreign property on your income tax return are substantial. They include significant penalties and an increase to the normal reassessment period by an additional 3 years. Further, the reassessment period extension would impact otherwise statute-barred tax years and would impact the entire income tax return, not just the foreign income and reporting sections.

# SUMMARY OF SCIENTIFIC RESEARCH & EXPERIMENTAL DEVELOPMENT ("SR&ED") CLAIM

We have prepared the SR&ED claim based on our understanding of the information provided to us by the Company and we recommend that you review the claim to ensure that all of the relevant facts are properly disclosed.

The nature of our service is to assist the Company in filing claims for SR&ED investment tax credits. We cannot guarantee CRA will accept the Company's research and development activities as qualifying SR&ED activities or that CRA will approve all the Company's research and development expenditures as qualifying SR&ED expenditures. However, the SR&ED claim was prepared based on our professional judgment that the identified activities constitute qualifying SR&ED and all of the appropriate expenditures relating to those activities have been identified. Much of the success of the submission will depend on the integrity and validity of the data collected.

To mitigate the risk of penalties, Part 9 (Claim preparer information) of Form T661 Scientific Research and Experimental Development (SR&ED) Expenditures Claim must be fully completed (except where the Company has chosen to separately file under CRA's administrative measure). If any of the prescribed claim preparer information is missing, incomplete, or inaccurate, a penalty of \$1,000 may be assessed and the processing of your

#### GENERAL RATE INCOME POOL ("GRIP")

Shareholders receiving eligible dividends as compared to non-eligible dividends, are subject to a reduced rate of income tax. Eligible dividends are paid out of the Company's GRIP balance, which at December 31, 2017 is estimated to be \$60,544,300. The supporting calculation is summarized in Schedule 53 of the federal corporate tax return.

In addition, designation of eligible dividends is required, with each shareholder recipient being formally notified in writing at time of payment.

The Company did not designate the payment of an eligible dividend for the current taxation year.

#### **CRS AND FATCA REPORTING REQUIREMENTS**

Certain Canadian entities are required to report to the Canada Revenue Agency annually on any account holders determined to be Specified US persons under *Part XVIII - Enhanced International Information Reporting* of the Canadian *Income Tax Act* (the Canadian implementation of the US *Foreign Account Tax Compliance Act*, commonly referred to as "FATCA").

Certain Canadian entities are also required to report to the Canada Revenue Agency annually on any account holders determined to be tax residents of countries other than Canada or the United States under *Part XIX - Common Reporting Standard* of the Canadian *Income Tax Act* (commonly referred to as the "CRS").

Please contact us if you have any questions about responding to a request from a financial institution to certify your FATCA or CRS status, or determining whether you are subject to the due diligence and reporting requirements under the CRS or FATCA.

#### **PROPOSED TAX CHANGES**

The Company's tax return(s) have been prepared taking into account certain proposals to amend the federal and provincial tax statutes which have been publicly announced to date in budgets and other government releases as being applicable to the Company's current taxation year, even though the proposals may not yet be enacted. If the proposed amendments are not enacted as announced, these tax returns could be reassessed and may result in an underpayment of tax, and possible interest and penalties. If you receive an assessment or reassessment for these tax returns that does not agree with the returns filed, it is important that you notify us so that we can determine if any action needs to be taken.

#### **INSTALMENTS**

We have prepared and enclose an estimate of tax instalments as applicable for the Company for the taxation year ending on December 31, 2018. These include instalments for federal income tax and for provincial income and capital taxes. The amounts were computed with reference to the Company's taxable income, taxable capital and income

taxes payable for prior years. If during the year it is evident that the taxable income or taxable capital for the current year will be substantially less than for the previous taxation year, the Company may wish to reduce its cash tax payments by recalculating its instalment payments. Overpaid instalments may, in certain circumstances, be transferred to other accounts or applied to other liabilities such as payroll withholdings. If either of these cases apply, please call your KPMG advisor in order that we may assist you in determining what course of action should be taken.

In order to avoid interest charges, the tax authorities must receive the instalment payments no later than the date indicated on the attached schedule.

#### **NOTICES OF ASSESSMENT**

If your Company receives a Notice of Assessment which does not agree with a return as prepared by us, please contact us so that we can determine whether any action should be taken. The Company has only a limited number of days (90 days in the case of federal, Ontario) from the date of mailing of the Assessment in which to object. Failure to respond within the prescribed time limit will cause the Company to lose its right to object to the Assessment.

If you have any questions concerning these Returns, or if we may be of any further assistance, please feel free to contact the undersigned.

Yours truly,

Tony Italiano Partner 905-523-2227

**Enclosures** 

Code 1501

Agence du revenu du Canada

# **Scientific Research and Experimental Development (SR&ED) Expenditures Claim**

#### Use this form:

- to provide technical information on your SR&ED projects;
- to calculate your SR&ED expenditures; and
- to calculate your qualified SR&ED expenditures for investment tax credits (ITC).

#### To claim an ITC, use either:

- Schedule T2SCH31, Investment Tax Credit Corporations, or
- Form T2038(IND), Investment Tax Credit (Individuals).

The information requested in this form and documents supporting your expenditures and project information (Part 2) are prescribed information.

Your SR&ED claim must be filed within 12 months of the filing due date of your income tax return.

To help you fill out this form, use the T4088, Guide to Form T661, which is available on our Web site: www.cra.gc.ca/sred.

#### Part 1 - General information

010 Name of claimant	Enter one of the following:	
Kitchener-Wilmot Hydro Inc.	86360 372  Business no	-
From: 2017-01-01 Year Month Day To: 2017-12-31 Year Month Day  Total number of projects you are claiming this tax year:	Social insurance	e number (SIN)
1 100 Contact person for the financial information	105 Telephone number/extension	110 Fax number
Margaret Nanninga  115 Contact person for the technical information	(519) 749-6177  120 Telephone number/extension	(519) 745-2360 <b>125</b> Fax number
Greig Cameron	(519) 749-6182	(519) 745-2360
If you answered <b>no</b> to line 151, complete lines 153, 156 and 157.	· · · · · · · · · · · · · · · · · · ·	
Names of the partners	156 %	BN or SIN
1		
2		
3		
4		
5		
Part 2 - Project information		CRA internal form identifier 060 Code 1501

Sec	ction A - Project identification
200	Project title (and identification code if applicable)
	See schedule



# Part 3 - Calculation of SR&ED expenditures

What did you spend on your SR&ED projects?

Section A – Select the method to calculate the SR&ED expenditures
I elect (choose) to use the following method to calculate my SR&ED expenditures and related investment tax credits (ITC) for this tax year. I understand that my election is irrevocable (cannot be changed) for this tax year.
160 1 X I elect to use the proxy method (Enter "0" on line 360 and complete Part 5.)
162 1 Choose to use the traditional method (Enter "0" on lines 355 and 502. Complete line 360.)

Section B – Calculation of allowable SR&ED expenditures (to the nearest dollar)	
SR&ED portion of salary or wages of employees directly engaged in the SR&ED:	
a) Employees other than specified employees for work performed in Canada	92,059
b) Specified employees for work performed in Canada	
<b>Subtotal</b> (add lines 300 and 305)	92,059
c) Employees other than specified employees for work performed outside Canada (subject to limitations – see guide) 307 +	
d) Specified employees for work performed outside Canada (subject to limitations – see guide)	
Salary or wages identified on line 315 in prior years that were paid in this tax year	
• Salary or wages incurred in the year but not paid within 180 days of the tax year end 315	
• Cost of materials consumed in performing SR&ED	
• Cost of materials transformed in performing SR&ED	
• Contract expenditures for SR&ED performed on your behalf:	
a) Arm's length contracts (see note 1)	47,520
b) Non-arm's length contracts (see note 1)	
Lease costs of equipment used before 2014:	
a) All or substantially all (90% of the time or more) for SR&ED	
b) Primarily (more than 50% of the time but less than 90%) for SR&ED. (Enter 50% of lease costs if you use the proxy method or enter "0" if you use the traditional method)	
· · · · · · · · · · · · · · · · · · ·	
• Third-party payments (see note 2) (complete Form T1263*)  Third-party payments (see note 2) (complete Form T1263*)	139,579
Total current SR&ED expenditures (add lines 306 to 370; do not add line 315)	139,379
• Capital expenditures for depreciable property available for use <b>before 2014</b>	
Total allowable SR&ED expenditures (add lines 380 and 390)	139,579
Section C – Calculation of pool of deductible SR&ED expenditures (to the nearest dollar)	
Amount from line 400	139,579
Deduct	
• provincial government assistance for expenditures included on line 400	4,553
• other government assistance for expenditures included on line 400	
• non-government assistance for expenditures included on line 400	
• SR&ED ITCs applied and/or refunded in the prior year (see guide)	25,942
• sale of SR&ED capital assets and other deductions	
<b>Subtotal</b> (line 420 minus lines 429 to 440)	109,084
Add	
• repayments of government and non-government assistance that previously reduced the SR&ED expenditure pool 445 +	
• prior year's pool balance of deductible SR&ED expenditures (from line 470 of prior year T661)	
• SR&ED expenditure pool transfer from amalgamation or wind-up	
• amount of SR&ED ITC recaptured in the prior year	
Amount available for deduction (add lines 442 to 453)	109,084
• Deduction claimed in the year	109,084
(Corporations should enter this amount on line 411 of schedule T2SCH1)	

<sup>\*</sup> Form T1263, Third-Party Payments for Scientific Research and Experimental Development (SR&ED)

Note 1 – For contract expenditures made after 2013, no amounts for purchasing or leasing capital property can be included.

Note 2 - For third-party payments made after 2013, no amounts for purchasing or leasing capital property can be included.

## Part 4 - Calculation of qualified SR&ED expenditures for investment tax credit (ITC) purposes

The resulting amount is used to calculate your refundable and/or non refundable ITC.

Enter the breakdown between current and capital expenditures (to the nearest dollar)	Current Expenditures		Capital Expenditures
Total expenditures for SR&ED (from lines 380 and 390)	139,579	496	
Add			
<ul> <li>payment of prior years' unpaid amounts</li> <li>(other than salary or wages) (see note 5)</li> </ul>			
• prescribed proxy amount (complete Part 5)			
(Enter "0" if you use the traditional method)	50,425		
• expenditures on shared-use equipment for property acquired <b>before 2014</b>		504 +	
• qualified expenditures transferred to you (see note 3) (complete Form T1146**)		510 +	
<b>Subtotal</b> (add lines 492 to 508, and add lines 496 to 510) <b>511</b> =	190,004	512 = _	
Deduct (see note 4)			
• provincial government assistance 513	6,318	514 -	
• other government assistance		516 -	
• non-government assistance and contract payments		518 -	
• current expenditures (other than salary or wages) not paid within 180 days of the tax year end (see note 5)			
amounts paid in respect of an SR&ED contract to a person or partnership that is not a taxable supplier			
• 20% of expenditures included on lines 340 and 370	9,504		
• prescribed expenditures not allowed by regulations (see guide)		<b>532</b> – _	
• other deductions (see guide) 533		535 -	
non-arm's length transactions			
- assistance allocated to you (complete Form T1145*)		540 -	
- expenditures for non-arm's length SR&ED contracts (from line 345)			
<ul> <li>adjustments to purchases (limited to costs) of goods and services from</li> </ul>			
non-arm's length suppliers (see guide)		543	
- qualified expenditures you transferred (complete Form T1146**)		546 -	
Subtotal (line 511 minus lines 513 to 544 and line 512 minus lines 514 to 546) 557 =	174,182	558 = _	
Qualified SR&ED expenditures (add lines 557 and 558)		559 =	174,182
Add			
• repayments of assistance and contract payments made in the year		<b>560</b> +	
			174.10
Total qualified SR&ED expenditures for ITC purposes (add lines 559 and 560)		570 = _	174,182

<sup>\*</sup> Form T1145, Agreement to Allocate Assistance for SR&ED Between Persons Not Dealing at Arm's Length

<sup>\*\*</sup> Form T1146, Agreement to Transfer Qualified Expenditures Incurred in Respect of SR&ED Contracts Between Persons Not Dealing at Arm's Length

Note 3 - On line 510 (capital) - Only include expenditures made before 2014 by the transferor (performer). Complete the latest version of Form T1146.

Note 4 - On lines 514, 516, 518, 532, 535, 540, 543 and 546 - Only include amounts related to expenditures of a capital nature made before 2014.

Note 5 – For arm's length contracts, only include 80% of the contract amount.

#### Part 5 - Calculation of prescribed proxy amount (PPA)

#### A notional amount representing your overhead and other expenditures.

This part calculates the PPA to enter on line 502 in Part 4. Do not complete this part if you have chosen to use the traditional method in Part 3 (line 162). You can only claim a PPA if you elected to use the proxy method for the year in Part 3 (line 160).

Special rules apply for specified employees. Calculate your salary base in Section A and the PPA in Section B.

Section A – Salary base		
Salary or wages of employees other than specified employees (from lines 300 and 307)	810 +	92,059
Deduct		
Bonuses, remuneration based on profits, and taxable benefits that were included on line 810		377
<b>Subtotal</b> (line 810 minus 812)		

#### Salary or wages of specified employees

850	852	854	856	858	860
Column 1	Column 2	Column 3	Column 4	Column 5	Column 6
Name of specified employee	Total salary or wages for the year (SR&ED and non-SR&ED) excluding bonuses, remuneration based on profits, and taxable benefits (to the nearest dollar)	% of time spent on SR&ED (maximum 75%)	Amount in column 2 multiplied by percentage in column 3	2,5 x A x B/365 A = Year's maximum pensionable earnings B = Number of days employed in tax year	Amount in column 4 or 5, whichever amount is less

(Enter total of column 6 on line 816)

. 818 = 91,682

816 +

Salary base	(total of lines 814 and 816)	
-------------	------------------------------	--

#### Section B - Prescribed proxy amount (PPA)

Enter 65% of the salary base (line 818) less 5% of the salary base for the number of 2013 calendar days in the tax year, and less 10% of the salary base for number of days after 2013 in the tax year (use the formula in the guide-line 820)

Enter the amount from line 820 on line 502 in Part 4 unless the overall cap on PPA applies to you.

(See the guide for explanation and example of the overall cap on PPA)

#### Part 6 - Project costs

Information requested in this part must be provided for **all** SR&ED projects claimed in the year. Expenditures should be recorded and allocated on a project basis.

750	752	754	756
Project title or identification code	Salary or wages in the tax year	Cost of materials in the tax year	Contract expenditures for SR&ED performed on your behalf in the tax year
	(Total of lines 306 to 309)	(Total of lines 320 and 325)	(Total of lines 340 and 345)
1. 2017-07 Advancements in Information Systems Integration	92,059		47,520
Total	92,059		47,520

#### Part 7 - Additional information

Expenditures for SR&ED performed by you in Canada (line 400 minus lines 307, 309, 340, 345, and 370)	605	92,059
From the total you entered on line 605, estimate the percentage of distribution of the sources of funds for SR&ED performed within your organization.	Canadian (%)	Foreign (%)
Internal	100.000	
Parent companies, subsidiaries, and affiliated companies 602  Federal grants (do not include funds or tax credits from SR&ED tax incentives) 606	604	
Federal contracts 608		
Provincial funding		
SR&ED contract work performed for other companies on their behalf  Other funding (e.g., universities, foreign governments) 616	614 618	
For statistical purposes indicate whether the work you performed falls within the realm of Basic or Applied research Experimental development (to achieve a technological advancement):	(to advance scientific knowle	edge) or
620 1 Basic or Applied research 622 1 X Experimental de	velopment	
Enter the number of SR&ED personnel in full-time equivalents (FTE):		
Scientists and engineers	632	
Technologists and technicians	634	
Managers and administrators		1
Other technical supporting staff		1

#### Part 8 - Claim checklist

To ensure your claim is complete, make sure you have:  1. used the current version of this form
2. entered the method you have chosen for reporting your SR&ED expenditures in Section A of Part 3
3. completed Part 2 for each project
4. filed a completed Schedule T2SCH31 or Form T2038(IND) to claim ITCs on your qualified SR&ED expenditures
5. filed a completed Form T1145*, T1146**, T1174*** and/or T1263**** including any required attachments, if applicable
To expedite the processing of your claim, make sure you have:  1. completed Form T2, Corporation Income Tax Return or Form T1, Income Tax and Benefit Return
2. filed the appropriate provincial and/or territorial tax credit forms, if applicable
3. retained documents to support the SR&ED work performed and SR&ED expenditures you claimed
4. checked boxes 231 and 232 on page 2 of your T2 return to indicate attachment of Form T661 and Schedule T2SCH31

<sup>\*</sup> Form T1145, Agreement to Allocate Assistance for SR&ED Between Persons Not Dealing at Arm's Length

<sup>\*\*</sup> Form T1146, Agreement to Transfer Qualified Expenditures Incurred in Respect of SR&ED Contracts Between Persons Not Dealing at Arm's Length

<sup>\*\*\*</sup> Form T1174, Agreement Between Associated Corporations to Allocate Salary or Wages of Specified Employees for Scientific Research and Experimental Development (SR&ED)

<sup>\*\*\*\*</sup> Form T1263, Third-Party Payments for Scientific Research and Experimental Development (SR&ED)

#### Part 9 - Claim preparer information

Information requested in this part must be provided for each claim preparer that has accepted consideration to prepare or assist in the preparation of this SR&ED claim. Certification is required on lines 935, 970, and 975.

A \$1000 penalty may be assessed if the information requested below about the claim preparer(s) and billing arrangement(s), is missing, incomplete, or inaccurate. Where a claim preparer has prepared or assisted in the preparation of this SR&ED form, the claimant and the claim preparer will be jointly and severally, or solidarily, liable for the penalty.

935 Was a claim preparer engaged in any aspect of the preparation of this SR&ED claim?

1 X Yes (complete the claim preparer information table and lines 970 and 975 below)

2 No (complete lines 970 and 975)

#### Claim preparer information table

	940	945	950	955	960	965	
	Name of claim preparer (company or individual)	Business number	Billing arrangement code (see codes*)	Billing rate (percentage, hourly/daily rate or flat fee)	Other billing arrangement(s) (Maximum 10 words)	Total fee paid, payable, or expected to pay	
1. KP	MG LLP	12236 3153 RT0001	1	25.00		8,111	
					Total	8,111	
* Billing	arrangement codes						
Code	Type of billing arrangement						
1	Contingency fee arrangement – where the fee is based on a percentage of the investment tax credit earned						
2	Hourly rate						
3	Daily rate Daily rate						
4	Flat fee arrangement (lump sum)						
5	Other arrangements – describe the arrange	ment in box 960 in 10 wor	ds or less				
<b>970</b> I,	Margaret Nanninga		,	certify that the information	tion provided in this part is c	omplete	
	Name of authorized signing officer of the co	rporation, or individual (print	i)	•		•	
and	daccurate.						
					975	2018-10-30	
	Signature					Year Month Day	

PREPARED SOLELY FOR INCOME TAX PURPOSES WITHOUT AUDIT OR REVIEW FROM INFORMATION PROVIDED BY THE TAXPAYER.

### Part 10 - Certification

· art io continuation					
certify that I have examined the information provided on this form and on the attachments and it is true, correct, and complete.					
Margaret Nanninga  Name of authorized signing officer of the corporation, or individual	Signature	<b>170</b> 2018-10-30 Date			
175 KPMG LLP  Name of person/firm who completed this form					

#### **Privacy Notice**

Personal information is collected pursuant to subsections 37(1), 37(11), and 162(5.1) of the *Income Tax Act* (the Act) and is used for verification of compliance, administration and enforcement of the Scientific Research and Experimental Development (SR&ED) program requirements.

Information may also be used for the administration and enforcement of other provisions of the Act, including assessment, audit, enforcement, collections, and appeals, and may be disclosed under information-sharing agreements in accordance with the Act. Incomplete or inaccurate information may result in assessment of monetary penalties and delays in processing SR&ED claims.

The social insurance number is collected pursuant to section 237 of the Act and is used for identification purposes.

Information is described in personal information bank CRA PPU 441 "Scientific Research and Experimental Development" in the Canada Revenue Agency (CRA) chapter of *Info Source*. Personal information is protected under the *Privacy Act*, and individuals have a right of access to, correction, and protection of their personal information. Further details regarding requests for personal information at the CRA and our *Info Source* chapter can be found at www.cra.gc.ca/atip.

#### Part 2 – Project information (continued)

Project number 1

CRA internal form identifier 060 Complete a separate Part 2 for each project claimed this year. Code 1501 Section A - Project identification **200** Project title (and identification code if applicable) 2017-07 Advancements in Information Systems Integration 206 Field of science or technology code 202 Project start date 204 Completion or expected completion date (See guide for list of codes) 2016-11 2018-05 Month Month 1 02 02 Information technology and bioinformatics (Software  $\epsilon$ Year Project claim history 208 Continuation of a previously claimed project 210 1 X First claim for the project 2 X No Was any of the work done jointly or in collaboration with other businesses? If you answered ves to line 218, complete lines 220 and 221. 221 220 Names of the businesses BN 2 Section B - Project descriptions What scientific or technological uncertainties did you attempt to overcome? (Maximum 50 lines) Kitchener-Wilmot Hydro Inc. (KWH) is an electricity distribution company which 2. delivers power to approximately 95,700 homes and businesses in Kitchener and Wilmot, Ontario. 4. 5. The objective of this project is to develop new solutions to address system 6. integration challenges inherent to information systems in the utilities industry: 8. 9. KWH attempted to use SharePoint 2016 (SP2016) as the basis for the company's 10. enterprise collaboration platform. However, KWH's search into the public 11. domain for solutions on how to integrate SP2016 with existing legacy systems 12. revealed that related information was lacking. The information available from 13. Microsoft was restricted to SharePoint 2013 (SP2013) likely owing to SP2016's 14. relatively recent release and SP2013's maturity. Further, the information that 15. was available was not necessarily applicable for SP2016 as related components 16. either did not exist or were considerably modified since the SP2013 release. 17. KWH was uncertain how to adapt solutions described for SP2013 in the public 18. domain to SP2016. 19. 20. KWH attempted to use a Printer Control Language (PCL) to extend printing 21. behaviors within vendor printer hardware. This need arose as the hardware was 22. integrated with a legacy Customer Information System (CIS) which could only 23. generate PCL files sequentially. The CIS could not re-aggregate data for PCL 24. file generation on-the-fly. KWH's search into the public domain revealed that 25. the PCL was intended strictly for translating values into printer instructions 26. (e.g., font scaling/bitmapping), it lacked specific commands for re-computing 27. values provided by source systems. In a typical information systems 28. integration, this processing would be the responsibility of the CIS. KWH was 29. uncertain how to adapt the PCL for on-the-fly computing. 30. 31. KWH attempted to integrate a legacy CIS with other systems which it was not 32. intended to work with. External proprietary systems lacked interfaces that 33. mapped precisely to legacy data models. In turn, restrictions existed since

the legacy CIS is monolithic in nature, where core components could not be re-

34.

# What scientific or technological uncertainties did you attempt to overcome? (Maximum 50 lines)

- 35. written to accommodate the interfaces that were available. KWH was uncertain
- 36. how to develop components that could adhere to both proprietary system
- 37. interfaces and legacy component restrictions.

# What work did you perform in the tax year to overcome the scientific or technological uncertainties described in line 242? (Summarize the systematic investigation or search) (Maximum 100 lines)

- 1. KWH's investigation revealed discrepancies between authentication behaviour in
- 2. SP2016 and SP2013. Information available for SP2013 could not allow KWH to
- 3. synchronize user data between an identity-management system and the SharePoint
- 4. User Profile service application. The SP2013 synchronization mechanism relies
- 5. on the Forefront Identity Manager (FIM) Sync service and in-process Active
- 6. Directory Import (ADI), but the FIM dependency was eliminated entirely in
- 7. SP2016. ADI was intended to strictly serve as the sync mechanism, but it was
- 8. incompatible with KWH's systems which were designed to work with FIM. In
- 9. response, KWH hypothesized that a token passing scheme for managing
- 10. credentials could interoperate with both the ADI and target systems in the
- 11. absence of the FIM. This necessitated development of an intermediary
- 12. authentication component, where related tests confirmed the proposed
- 13. interoperability. However, further investigation revealed SP2016
- 14. authentication to be incompatible with external networks managed by KWH's
- 15. systems. SP2016 operation was strictly divided into On-Premise operation or
- 16. Cloud operation, but KWH needed a hybrid operational state to manage internal
- 17. and external network sessions. The previous hypothesis involving token passing
- 18. was revised to manage credentials from internal and external endpoints. This
- 10. Was revised to manage credentials from internal and external enapormes. This
- 19. necessitated modification of the aforementioned intermediary authentication
- 20. component to interoperate with Windows Authentication for sessions on the
- 21. internal network and LDAP for external sessions. In order for this approach to
- 22. work correctly, authentication values had to be passed during key events in
- 23. the SP2016 authentication process, wherein SP2016's Security Token Service
- 24. creates tokens with session identifiers then adds it to the Distributed Logon
- 25. Token Cache for future verification. Tests conducted by May 2017 confirmed
- 26. that KWH's token passing solution for integration behaved as proposed.
- 27.
- 28. KWH's investigation revealed that the PCL format was intended to be
- 29. transmitted as a binary data stream, where the destination printer hardware
- 30. would translate the stream into print instructions sequentially. Consequently,
- 31. the hypothesis was that this data stream from the CIS could be captured mid-
- 32. flight, re-arranged and injected with new values while adhering to the
- 33. protocol, and then piped to the printer hardware without compromising its
- 34. operation. This entailed development of an adapter with processing rules to
- 35. conduct parsing, translation alongside streaming I/O methods. Yet, the
- 36. streaming nature of the data and the re-processing involved for aggregation
- 37. imposed computational penalties as the PCL format was not intended to be
- 38. modified in flight. KWH's investigation identified the adapter would need to
- 39. conduct frequent searches through the streamed data to find values to
- 40. aggregate, which were typically placed in disjointed locations in the stream.
- 41. This would translate into frequent, recurring search traversals through the
- 42. data stream. In response, the adapter was modified to collect and store blocks
- 43. of the stream in-memory based on streaming patterns identified by KWH. A map
- 44. was developed to conduct look-ups on behalf of the adapter's re-translation
- 45. using these patterns as keys. Tests confirmed the look-up approach reduced
- 46. computational penalties compared to searches. Tests conducted by the end of
- 47. the year confirmed the data stream capture solution for integration behaved as
- 48. proposed.
- 49.
- 50. KWH's investigation revealed some similarities between the CIS data model and
- 51. the external proprietary system's interface. Consequently, KWH reasoned that a
- 52. translator could orchestrate message passing between these systems. The

	What work did you perform <b>in the tax year</b> to overcome the scientific or technological uncertainties described in line 242? Summarize the systematic investigation or search) ( <i>Maximum 100 lines</i> )
53.	translator was developed as a process to invoke calls to one system to gather
54.	and manipulate data, then transform it as compatible messages to transmit to
55.	the other system. This involved development of a map scheme which could drive
56.	the translator. Yet, the monolithic nature of the CIS imposed restrictions on
57.	retrieving stored data. KWH's investigation revealed that the data access
58.	layer inherent to the CIS could not conduct calls that manipulated results for
59.	sufficient consumption by a translator to then re-process and pass to an
60.	external system. In response, KWH developed new assessors to operate in
61.	conjunction with the legacy data access layer. In turn, the translator could
62.	combine these results with results from existing calls to construct messages.
63.	This work will continue into the next year.
64.	
65.	
66.	

<b>246</b> V	/hat scientific or technological advancements did you achieve or attempt to achieve as a result of the work described in line 244? (Maximum 50 lines)
1.	The work performed for this project represents a technological advancement in
2.	the field of Information Technology. Specifically, the work performed in
3.	FY2017 resulted in the following advancements:
4.	
5.	The knowledge generated by KWH allowed for the integration of SP2016 with
6.	other systems in the absence of appropriate information in the public domain.
7.	The work advanced KWH's understanding of how to construct components to
8.	facilitate the integration, particularly the knowhow on the system
9.	architecture and networking infrastructure when a proprietary system is used
10.	as the basis of integration. KWH applied this knowledge to allow for seamless
11.	authentication for users irrespective of access from external or internal
12.	networks.
13.	
14.	The knowledge generated by KWH allowed for vendor hardware to be used in a
15.	manner it was not designed as per vendor documentation available in the public
16.	domain. The work advanced KWH's understanding of how to construct components
17.	to facilitate the integration, particularly the knowhow around manipulating
18.	data when systems on both transmit and receive ends are restrictive. KWH
19.	applied this knowledge to extend the company's IT systems integration with an
20.	external, third-party system.
21.	
22.	The knowledge generated by KWH allowed for a legacy system to be used in a
23.	manner it was not designed for owing to its monolithic design. The work
24.	advanced KWH's understanding of how to construct components to facilitate the
25.	integration, particularly the knowhow around manipulating data when access
26.	restrictions are imposed by the source system. KWH applied this knowledge to
27.	improve access around the legacy system without modifying existing behaviour.

Section C – Additional project information	
Who prepared the responses for Section B?	
253 1 X Employee directly involved in the project Creig Came	eron
255 1 Other employee of the company	
257 1 X External consultant 258 Name KPMG LLP	259 Firm  KPMG LLP
List the key individuals directly involved in the project and indicate their qu	
260 Names	Qualifications/experience and position title
1 Matt Ferraro	Manager (Application Systems), over 10 years of experience implementing Information Technology solutions
2 Mark Herbert	Manager (Technology Infrastructure), over 10 years of experience building and maintaining Information Technology infrastructure
3 Eric VanDenHurk	Systems Analyst, over 25 years of experience developing Information Technology application solutions
<ul> <li>265 Are you claiming any salary or wages for SR&amp;ED performed outside</li> <li>266 Are you claiming expenditures for SR&amp;ED carried out on behalf of a</li> <li>267 Are you claiming expenditures for SR&amp;ED performed by people other</li> </ul>	another party?
If you answered <b>yes</b> to line 267, complete lines 268 and 269.	
Names of individuals or co	ompanies 269 BN
1 Dean Group	81722 3878 RT0001
What evidence do you have to support your claim? (Check any that apply You do not need to submit these items with the claim. However, you are not 270 1 X Project planning documents	
Pecords of resources allocated to the project	Test protocols, test data, analysis of test results, conclusions
272 1 Design of experiments	278 1 Photographs and videos
273 1 Project records, laboratory notebooks	279 1 Samples, prototypes, scrap or other artefacts
274 1 X Design, system architecture and source code	280 1 X Contracts
275 1 Records of trial runs	281 1 Others, specify 282

# Federal Tax Instalments

#### Federal tax instalments

For the taxation year ended 2018-12-31

Business number 86360 3726 RC0001

The following is a list of instalments payable for the current taxation year, and the last column indicates the instalments payable to the Canada Revenue Agency (CRA). The instalments must be paid on each of the dates indicated below, otherwise non-deductible interest might be charged.

Instalment payments can be made using one of the following methods:

- electronically, using your online or telephone banking services;
- online, using the CRA's My Payment service, at canada.ca/my-cra-payment;
- by setting up a pre-authorized debit agreement, in My Business Account, at canada.ca/my-cra-business-account;
- in person, at a Canadian financial institution, by presenting the appropriate remittance voucher with your payment.

You can also mail a cheque or a money order payable to the Receiver General of Canada, accompanied by the appropriate remittance voucher, to Canada Revenue Agency, P.O. Box 3800, Station A, Sudbury ON P3A 0C3.

## Monthly instalment workchart

Date	Monthly tax instalments	Refund transferred to instalments	Instalments paid	Cumulative difference	Instalments payable
2018-01-31	152,526		105,850	46,676	
2018-02-28	152,526		105,850	93,352	
2018-03-31	152,526		105,850	140,028	
2018-04-30	152,526		105,850	186,704	
2018-05-31	152,526		105,850	233,380	
2018-06-30	152,526			· · · · · · · · · · · · · · · · · · ·	385,906
2018-07-31	152,526				152,526
2018-08-31	152,526				152,526
2018-09-30	152,526				152,526
2018-10-31	152,526				152,526
2018-11-30	152,526				152,526
2018-12-31	152,515				152,515
Totals	1,830,301		529,250		1,301,051

Agence du revenu du Canada

# **T2 Corporation Income Tax Return**

200

This form serves as a federal, provincial, and territorial corporation income tax return, unless the corporation is located in Quebec or Alberta. If the corporation is located in one of these provinces, you have to file a separate provincial corporation return.

All legislative references on this return are to the federal *Income Tax Act* and *Income Tax Regulations*. This return may contain changes that had not yet become law at the time of publication.

Send one completed copy of this return, including schedules and the *General Index of Financial Information* (GIFI), to your tax centre or tax services office. You have to file the return within six months after the end of the corporation's tax year.

For more information see <u>canada.ca/taxes</u> or Guide T4012, *T2 Corporation – Income Tax Guide*.

055	Do not use this area	

┌ Identification ────	
Business number (BN) 001 86360 3726 RC0001	
Corporation's name  002 Kitchener-Wilmot Hydro Inc.  Address of head office	To which tax year does this return apply?  Tax year start  Year Month Day  060  2017-01-01  Tax year-end  Year Month Day  2017-12-31
Has this address changed since the last time we were notified?	Has there been an acquisition of control resulting in the application of subsection 249(4) since the tax year start on line 060?
O15 Kitchener O16 ON Country (other than Canada) Postal or ZIP code O17 O18 N2G 4L2  Mailing address (if different from head office address)	control was acquired
Has this address changed since the last time we were notified?	Is the corporation a professional corporation that is a member of a partnership?
021 c/o	Is this the first year of filing after:  Incorporation?
Country (other than Canada) Postal or ZIP code  027  Coation of books and records (if different from head office address)  Has this address changed since the	Has there been a wind-up of a subsidiary under section 88 during the current tax year?
last time we were notified?	Is this the final return up to dissolution?
City Province, territory, or state	If an election was made under section 261, state the functional currency used
035         036           Country (other than Canada)         Postal or ZIP code           037         038	Is the corporation a resident of Canada? 080 1 Yes X 2 No If no, give the country of residence on line 081 and complete and attach Schedule 97.
040 Type of corporation at the end of the tax year (tick one)	081
X 1 Canadian-controlled private corporation (CCPC) 2 Other private corporation 3 Public corporation	Is the non-resident corporation claiming an exemption under an income tax treaty?
4 Corporation controlled by a public corporation 5 Other corporation	If the corporation is exempt from tax under section 149, tick one of the following boxes:
(specify)  If the type of corporation changed during the tax year, provide the effective date of the change	1 Exempt under paragraph 149(1)(e) or (l)     2 Exempt under paragraph 149(1)(j)     3 Exempt under paragraph 149(1)(t)     4 Exempt under other paragraphs of section 149
Do not use	this area
095	898

00300 3720	KC0001
┌ Attachments ─────	
Financial statement information: Use GIFI schedules 100, 125, and 141.  Schedules – Answer the following questions. For each yes response, attach the schedule to the T2 return, unless otherwise instructed.	Oak adula
Is the corporation related to any other corporations?	Schedule 9
Is the corporation an associated CCPC?	23
Is the corporation an associated CCPC that is claiming the expenditure limit?	49
Does the corporation have any non-resident shareholders who own voting shares?	19
Has the corporation had any transactions, including section 85 transfers, with its shareholders, officers, or employees, other than transactions in the ordinary course of business? Exclude non-arm's length transactions with non-residents	l 11
If you answered <b>yes</b> to the above question, and the transaction was between corporations not dealing at arm's length, were all or substantially all of the assets of the transferor disposed of to the transferee?	44
Has the corporation paid any royalties, management fees, or other similar payments to residents of Canada?	14
Is the corporation claiming a deduction for payments to a type of employee benefit plan?	15
Is the corporation claiming a loss or deduction from a tax shelter?	T5004
Is the corporation a member of a partnership for which a partnership account number has been assigned?	T5013
Did the corporation, a foreign affiliate controlled by the corporation, or any other corporation or trust that did not deal at arm's length with the corporation have a beneficial interest in a non-resident discretionary trust (without reference to section 94)?	22
Did the corporation own any shares in one or more foreign affiliates in the tax year?	25
Has the corporation made any payments to non-residents of Canada under subsections 202(1) and/or 105(1) of the Income Tax Regulations?	29
Did the corporation have a total amount over CAN\$1 million of reportable transactions with non-arm's length non-residents?	T106
For private corporations: Does the corporation have any shareholders who own 10% or more of the corporation's	
common and/or preferred shares?	50
Has the corporation made payments to, or received amounts from, a retirement compensation plan arrangement during the year? 172	
Does the corporation earn income from one or more Internet webpages or websites?	88
Is the net income/loss shown on the financial statements different from the net income/loss for income tax purposes?	1
Has the corporation made any charitable donations; gifts of cultural or ecological property; or gifts of medicine?	2
Has the corporation received any dividends or paid any taxable dividends for purposes of the dividend refund?	3
Is the corporation claiming any type of losses?	4
Is the corporation claiming a provincial or territorial tax credit or does it have a permanent establishment in more than one jurisdiction?	5
Has the corporation realized any capital gains or incurred any capital losses during the tax year?	6
i) Is the corporation a CCPC and reporting a) income or loss from property (other than dividends deductible on line 320 of the T2 return), b) income from a partnership, c) income from a foreign business, d) income from a personal services business, e) income referred to in clause 125(1)(a)(i)(C) or 125(1)(a)(i)(B), f) aggregate investment income as defined in subsection 129(4), or g) an amount assigned to it under subsection 125(3.2) or 125(8); or ii) Is the corporation a member of a partnership and assigning its specified partnership business limit to a designated member under	I <del>,</del>
subsection 125(8)?	7
Does the corporation have any property that is eligible for capital cost allowance?	8
Does the corporation have any property that is eligible capital property?	10
Does the corporation have any resource-related deductions?	12
Is the corporation claiming deductible reserves (other than transitional reserves under section 34.2)?	13
Is the corporation claiming a patronage dividend deduction?	16
Is the corporation a credit union claiming a deduction for allocations in proportion to borrowing or an additional deduction?	17
Is the corporation an investment corporation or a mutual fund corporation?	18
Is the corporation carrying on business in Canada as a non-resident corporation?	20
Is the corporation claiming any federal, provincial, or territorial foreign tax credits, or any federal logging tax credits?	21
Does the corporation have any Canadian manufacturing and processing profits?	27
Is the corporation claiming an investment tax credit?	31
Is the corporation claiming any scientific research and experimental development (SR&ED) expenditures?	T661
Is the total taxable capital employed in Canada of the corporation and its related corporations over \$10,000,000?	33/34/35
Is the total taxable capital employed in Canada of the corporation and its associated corporations over \$10,000,000?	
Is the corporation subject to gross Part VI tax on capital of financial institutions?	38
Is the corporation claiming a Part I tax credit?	42
Is the corporation subject to Part IV.1 tax on dividends received on taxable preferred shares or Part VI.1 tax on dividends paid?	43
Is the corporation agreeing to a transfer of the liability for Part VI.1 tax?	45
Is the corporation subject to Part II – Tobacco Manufacturers' surtax?	46
For financial institutions: Is the corporation a member of a related group of financial institutions with one or more members subject to gross Part VI tax?	39
Is the corporation claiming a Canadian film or video production tax credit refund?	T1131
Is the corporation claiming a film or video production services tax credit refund?	T1177

Is the corporation subject to Part XIII.1 tax? (Show your calculations on a sheet that you identify as Schedule 92.)

92

Attachments (continued) Yes Sche	ماريام
<b></b> □	
Did the corporation own or hold specified foreign property where the total cost amount of all such property, at any time in the year, was	134
	135
The tild desirpolation transfer of real property to a non-recident trade.	141
The tile despotation receive a distribution with the killing state at the received that the year.	142
The the experience and an experiment of an experiment of the Estate of t	145
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and w	174
	55
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	002
	53 54
Did the corporation (other than a correct play eligible dividends, or did its low rate income poor (Ertir ) change in the tax year:	
Additional information —	
Did the corporation use the International Financial Reporting Standards (IFRS) when it prepared its financial statements? 270 1 Yes X 2 No	
Is the corporation inactive? 280 1 Yes 2 No	X
What is the corporation's main revenue-generating business activity? 221122 _ Electric Power Distribution	
Specify the principal products mined, manufactured, 284 Electricity distribution 285 100.000	0/2
sold, constructed, or services provided, giving the	-/0  -//
approximate percentage of the total revenue that each	_% _%
Did the corporation immigrate to Canada during the tax year? 2 No	X
Did the corporation emigrate from Canada during the tax year? 2 No	X
Do you want to be considered as a quarterly instalment remitter if you are eligible? 2 No	
If the corporation was eligible to remit instalments on a quarterly basis for part of the tax year, provide  Year Month Day	
the date the corporation ceased to be eligible	
If the corporation's major business activity is construction, did you have any subcontractors during the tax year? 295 1 Yes 2 No	
Taxable income	
Net income or (loss) for income tax purposes from Schedule 1, financial statements, or GIFI	<u>1</u> A
Charitable donations from Schedule 2	
Cultural gifts from Schedule 2	
Ecological gifts from Schedule 2	
Gifts of medicine made before March 22, 2017, from Schedule 2	
Taxable dividends deductible under section 112 or 113, or subsection 138(6) from Schedule 3	
Non-capital losses of previous tax years from Schedule 4	
Limited partnership losses of previous tax years from Schedule 4	
Prospector's and grubstaker's shares	
Subtotal 4,500 ► 4,500	0 в
Subtotal (amount A <b>minus</b> amount B) (if negative, enter "0") 7,084,31	<u>1</u> c
Section 110.5 additions or subparagraph 115(1)(a)(vii) additions	_ D
Taxable income (amount C plus amount D)         7,084,31	1
Income exempt under paragraph 149(1)(t)	-
Taxable income for a corporation with exempt income under paragraph 149(1)(t) (line 360 minus line 370)	
Taxable income for the year from a personal services business	Z.1
* This amount is equal to 3.5 times the Part VI.1 tax payable at line 724 on page 8.	

Canadian-controlled private corporations (CCPCs) throughout the tax year		
Income from active business carried on in Canada from Schedule 7	400	6,791,950 A
Taxable income from line 360 on page 3, <b>minus</b> 100/28 ( 3.57143 ) of the amount on line 632* on page 7 <b>minus</b> 4 times the amount on line 636** on page 7, and <b>minus</b> any amount that, because of	<u></u>	7 004 211
federal law, is exempt from Part I tax		7,084,311 B
Business limit (see notes 1 and 2 below)		500,000_0
Notes:		
1. For CCPCs that are not associated, enter \$ 500,000 on line 410. However, if the corporation's tax ye weeks, prorate this amount by the number of days in the tax year <b>divided</b> by 365, and enter the result of		
2. For associated CCPCs, use Schedule 23 to calculate the amount to be entered on line 410.		
Business limit reduction:		
		25,510,844 E
11,250		
Reduced business limit (amount C minus amount E) (if negative, enter "0")	425	F
Amount F minus amount G	427	
Small business deduction		
Amount A, B, C, or H, Number of days in the tax year whichever is the least x before January 1, 2018	<u>365</u> × 17.5 % =	1
Number of days in the tax year	365	
Amount A, B, C, or H, whichever is the least  Number of days in the tax year after  December 31, 2017, and before January 1, 2019	× 18 % =	2
Number of days in the tax year	365	
Total of amounts 1 and 2 (enter amount	1 at amount J on page 7) 430	I
<ul> <li>Calculate the amount of foreign non-business income tax credit deductible on line 632 without refere investment income (line 604) and without reference to the corporate tax reductions under section 123</li> </ul>		C's
1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -		

#### \*\*\* Large corporations

- If the corporation is not associated with any corporations in both the current and previous tax years, the amount to be entered on line 415 is: (total taxable capital employed in Canada for the **prior** year **minus** \$10,000,000) x 0.225%.
- If the corporation is not associated with any corporations in the current tax year, but was associated in the previous tax year, the amount to be entered on line 415 is: (total taxable capital employed in Canada for the **current** year **minus** \$10,000,000) x 0.225%.
- For corporations associated in the current tax year, see Schedule 23 for the special rules that apply.

### Specified corporate income and assignment under subsection 125(3.2)

#### Applicable to tax years that begin after March 21, 2016

Except that, if the tax year of your corporation started before **and** ends on or after March 22, 2016 and in the tax year of a CCPC, you can make an assignment of business limit to that other CCPC if its tax year started after March 21, 2016.

	J1 Name of corporation receiving the income and assigned amount	J Business number of the corporation receiving the assigned amount	K Income paid under clause 125(1)(a)(i)(B) to the corporation identified in column J <sup>3</sup>	L Business limit assigned to corporation identified in column J <sup>4</sup>	
		490	500	505	
1.					
	Total 510 Total 515				

Notes:

- 3. This amount is [as defined in subsection 125(7) **specified corporate income** (a)(i)] the total of all amounts each of which is income from an active business of the corporation for the year from the provision of services or property to a private corporation (directly or indirectly, in any manner whatever) if (A) at any time in the year, the corporation (or one of its shareholders) or a person who does not deal at arm's length with the corporation (or one of its shareholders) holds a direct or indirect interest in the private corporation, and
  - (B) it is not the case that all or substantially all of the corporation's income for the year from an active business is from the provision of services or property to
    - (I) persons (other than the private corporation) with which the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length, or the corporation deals at arm's length de
  - (II) partnerships with which the corporation deals at arm's length, other than a partnership in which a person that does not deal at arm's length with the corporation holds a direct or indirect interest.
- 4. The amount of the business limit you assign to a CCPC cannot be greater than the amount determined by the formula A B, where A is the amount of income referred to in column K in respect of that CCPC and B is the portion of the amount described in A that is deductible by you in respect of the amount of income referred to in clauses 125(1)(a)(i)(A) or (B) for the year. The amount on line 515 cannot be greater than the amount on line 425.

$_{ extstyle }$ General tax reduction for Canadian-controlled private corporations $$				
Canadian-controlled private corporations throughout the tax year				
Taxable income from page 3 (line 360 or amount Z, whichever applies)			7,084,311	Α
Lesser of amounts 9B and 9H from Part 9 of Schedule 27		В		
Amount 13K from Part 13 of Schedule 27		С		
Personal services business income 432		D		
Amount used to calculate the credit union deduction (amount F from Schedule 17)		E		
Amount from line 400, 405, 410, or 427 on page 4, whichever is the least		F		
Aggregate investment income from line 440 on page 6*	296,861	G		
Subtotal ( <b>add</b> amounts B to G)	296,861	<b>_</b>	296,861	Н
Amount A <b>minus</b> amount H (if negative, enter "0")		<u></u>	6,787,450	ı
General tax reduction for Canadian-controlled private corporations – Amount I multiplied by 13 %.			882,369	
Enter amount J on line 638 on page 7.		•••		Ü
* Except for a corporation that is, throughout the year, a cooperative corporation (within the meaning assigned by	y subsection 136(2))	or a credit u	nion.	
General tax reduction  Do not complete this area if you are a Canadian-controlled private corporation, an investment corporat a mutual fund corporation, or any corporation with taxable income that is not subject to the corporation		estment co	prporation,	
Taxable income from page 3 (line 360 or amount Z, whichever applies)				K
Lesser of amounts 9B and 9H from Part 9 of Schedule 27		L		
Amount 13K from Part 13 of Schedule 27		M		
Personal services business income		N		
Amount used to calculate the credit union deduction (amount F from Schedule 17)		0		
Subtotal (add amounts L to O)		<b>_</b>		Р
Amount K minus amount P (if negative, enter "0")		· · · · <u></u>		Q
General tax reduction – Amount Q multiplied by 13 %		<u></u>		R
Enter amount R on line 639 on page 7.				

Refundable portion of Part I tax			
Canadian-controlled private corporations throughout the tax year			
Aggregate investment income from Schedule 7		_	91,037 A
Foreign non-business income tax credit from line 632 on page 7		В	
Deduct:			
Foreign investment income from Schedule 7		С	
Subtotal (amount B <b>minus</b> amount C) (if negative, enter "0")		<b>-</b>	D
Amount A minus amount D (if negative, enter "0")		· · · · · · · · · · · · · · · =	91,037 E
Taxable income from line 360 on page 3	7,084,311	F	
Deduct: Amount from line 400, 405, 410, or 427 on page 4, whichever is the least			
Foreign non-business income tax credit from line 632 on page 7 x 75 / 29 = H			
Foreign business income tax credit from line 636 on page 7 x 4 = I			
Subtotal (total of amounts G, H and I)		J	
Subtotal (amount F <b>minus</b> amount J) (if negative, enter "0")	7,084,311	K × 30 2 / 3 % = _	
Part I tax payable minus investment tax credit refund (line 700 minus line 780 from page 8)			1,098,776 M
Refundable portion of Part I tax – Amount E, L, or M, whichever is the least		450	91,037 N
┌ Refundable dividend tax on hand			
Refundable dividend tax on hand at the end of the previous tax year	460	88,412	
<b>Deduct:</b> Dividend refund for the previous tax year		88,412	
	Subtotal	<b>&gt;</b> _	0
Add the total of:			
Refundable portion of Part I tax from line 450 above		91,037 P	
Total Part IV tax payable from Schedule 3  Net refundable dividend tax on hand transferred from a predecessor corporation on	400	Q	
amalgamation, or from a wound-up subsidiary corporation		91,037	91,037 <sub>R</sub>
	Subtotal		
Refundable dividend tax on hand at the end of the tax year – Amount O plus amount R			91,037
□ Dividend refund			
Private and subject corporations at the time taxable dividends were paid in the tax year			
	4,195,3	<u>800</u> x 38 1 / 3 % = _	1,608,198 s
Refundable dividend tax on hand at the end of the tax year from line 485 above			91,037 <sub>T</sub>
Dividend refund – Amount S or T, whichever is less		=	91,037 <sub>U</sub>
Enter amount U on line 784 on page 8.			,==0

┌ Part I tax ─────			
Base amount Part I tax – Taxable income from page 3 (line 360 or amount Z, whicheve	er applies) multiplied by	38 % 550	2,692,038 A
Additional tax on personal services business income (section 123.5)	or applies / maruphed by		
Taxable income from a personal services business	555	x 5 % = <b>560</b>	B
Recapture of investment tax credit from Schedule 31		602	C
Calculation for the refundable tax on the Canadian-controlled private corporati (if it was a CCPC throughout the tax year)	on's (CCPC) investment in	ncome	
Aggregate investment income from line 440 on page 6		296,861 <sub>D</sub>	
Taxable income from line 360 on page 3		<del></del>	
Deduct:			
Amount from line 400, 405, 410, or 427 on page 4,	_		
whichever is the least	7,084,311 <b>F</b>	7,084,311 <sub>G</sub>	
Net amount (amount E <b>minus</b> amount F)	7,001,511	7,001,511	
Refundable tax on CCPC's investment income – 10 2 / 3 % of whichever is les	ss: amount D or amount G	604	31,665 H
	Subtotal (add a	amounts A, B, C, and H)	2,723,703
	2 3 3 3 3 3 3 3		
Deduct:			
Small business deduction from line 430 on page 4		J	
Federal tax abatement		708,431	
Manufacturing and processing profits deduction from Schedule 27			
Investment corporation deduction	<u>620</u>		
Taxed capital gains 624	628		
Additional deduction – credit unions from Schedule 17			
Federal foreign business income tax credit from Schedule 21		882,369	
General tax reduction for CCPCs from amount 8 on page 5		002,303	
Federal logging tax credit from Schedule 21		<del></del>	
Eligible Canadian bank deduction under section 125.21		<del></del>	
Federal qualifying environmental trust tax credit			
Investment tax credit from Schedule 31		34,127	
	Subtotal	1,624,927	1,624,927 K
Part I tax payable – Amount I minus amount K			1,098,776 L
Enter amount L on line 700 on page 8.			

# **Privacy statement**

Personal information is collected under the *Income Tax Act* to administer tax, benefits, and related programs. It may also be used for any purpose related to the administration or enforcement of the Act such as audit, compliance and the payment of debts owed to the Crown. It may be shared or verified with other federal, provincial/territorial government institutions to the extent authorized by law. Failure to provide this information may result in interest payable, penalties or other actions. Under the *Privacy Act*, individuals have the right to access their personal information and request correction if there are errors or omissions. Refer to Info Source <u>canada.ca/cra-info-source</u>, personal information bank CRA PPU 047.

┌ Summary of tax and credits ─────	
Federal tax	
Part I tax payable from amount L on page 7	
Part II surtax payable from Schedule 46	
Part III.1 tax payable from Schedule 55	<mark>710</mark>
Part IV tax payable from Schedule 3	
Part IV.1 tax payable from Schedule 43	
Part VI tax payable from Schedule 38	
Part VI.1 tax payable from Schedule 43	
Part XIII.1 tax payable from Schedule 92	
Part XIV tax payable from Schedule 20	
Add provincial or territorial tax:	Total federal tax
Provincial or territorial jurisdiction 750 ON	
(if more than one jurisdiction, enter "multiple" and complete Schedule 5)	
Net provincial or territorial tax payable (except Quebec and Alberta)	
	Total tax payable <b>770</b> 1,830,301 A
Deduct other credits:	
Investment tax credit refund from Schedule 31	
Dividend refund from amount U on page 6	<mark>784</mark> 91,037
Federal capital gains refund from Schedule 18	
Federal qualifying environmental trust tax credit refund	
Canadian film or video production tax credit refund (Form T1131)	
Film or video production services tax credit refund (Form T1177)	
Tax withheld at source	
Total payments on which tax has been withheld	
Provincial and territorial capital gains refund from Schedule 18	
Provincial and territorial refundable tax credits from Schedule 5	
Tax instalments paid	8401,895,500
TC	otal credits 8901,986,537 ▶1,986,537 B
Refund code     <b>894</b>   1   Overpayment   156,236   <b>4</b>	tal credits 890 1,986,537 ► 1,986,537 B  Balance (amount A <b>minus</b> amount B) -156,236
Refund code         894         1         Overpayment         156,236         ◀	Balance (amount A <b>minus</b> amount B)
Refund code 894 1 Overpayment 156,236   Direct deposit request	Balance (amount A <b>minus</b> amount B)
Refund code 894 1 Overpayment 156,236  Direct deposit request To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you	Balance (amount A <b>minus</b> amount B)
Refund code  894  1 Overpayment  156,236  Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:	Balance (amount A minus amount B)
Refund code  894  1 Overpayment 156,236  Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start  Change information  910	Balance (amount A minus amount B)
Refund code  894  1 Overpayment  156,236  Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start  Change information  Branch number	Balance (amount A minus amount B)
Refund code  894  1 Overpayment 156,236  Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start  Change information  910  Branch number  914	Balance (amount A minus amount B)
Refund code  894  1 Overpayment  156,236  Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start  Change information  Branch number	Balance (amount A minus amount B)
Refund code  894  1 Overpayment 156,236  Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start  Change information  910  Branch number  914  Institution number  Account number	Balance (amount A minus amount B)
Refund code  894  1 Overpayment  156,236  Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start  Change information  Branch number  918  Institution number  Account number  If the corporation is a Canadian-controlled private corporation throughout the tax year, does it qualify for the one-month extension of the date the balance of tax is due?	Balance (amount A minus amount B)
Refund code  894  1 Overpayment 156,236  Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start  Change information  910  Branch number  914  Institution number  Account number	Balance (amount A minus amount B)
Refund code  894  1 Overpayment  156,236  Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start  Change information  Branch number  918  Institution number  Account number  If the corporation is a Canadian-controlled private corporation throughout the tax year, does it qualify for the one-month extension of the date the balance of tax is due?  If this return was prepared by a tax preparer for a fee, provide their EFILE number	Balance (amount A minus amount B)
Refund code  894  1 Overpayment  156,236  Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start  Change information  Branch number  918  Institution number  Account number  If the corporation is a Canadian-controlled private corporation throughout the tax year, does it qualify for the one-month extension of the date the balance of tax is due?	Balance (amount A minus amount B)
Refund code    Start   Change information   Prepared   Propertion   Prepared	Balance (amount A minus amount B)
Refund code    Start   Change information   Prepared to the corporation is a Canadian-controlled private corporation throughout the tax year, does it qualify for the one-month extension of the date the balance of tax is due?    Certification   Prepared   Prepared to the corporation   Prepared to the corpo	Balance (amount A minus amount B)
Refund code    System	Balance (amount A minus amount B)
Refund code    Start	Balance (amount A minus amount B)
Refund code    Start	Balance (amount A minus amount B)
Direct deposit request To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start Change information 910  Branch number  914  918  Institution number Account number  If the corporation is a Canadian-controlled private corporation throughout the tax year, does it qualify for the one-month extension of the date the balance of tax is due?  If this return was prepared by a tax preparer for a fee, provide their EFILE number  Certification  I, 950 Nanninga  951 Margaret  Last name  am an authorized signing officer of the corporation. I certify that I have examined this return the information given on this return is, to the best of my knowledge, correct and complete. I year is consistent with that of the previous tax year except as specifically disclosed in a state 955  2018-10-30	Balance (amount A minus amount B)
Refund code   894   1	Balance (amount A minus amount B)
Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start Change information  Start Change information  Branch number  If the corporation is a Canadian-controlled private corporation throughout the tax year, does it qualify for the one-month extension of the date the balance of tax is due?  If this return was prepared by a tax preparer for a fee, provide their EFILE number  PREPARED SOLELY FOR INCOME TAX PURPOSES WITHOUT AUDIT OR REVII  Certification  I, 950 Nanninga  Branch number  PREPARED SOLELY FOR INCOME TAX PURPOSES WITHOUT AUDIT OR REVII  Certification  Last name  First nam am an authorized signing officer of the corporation. I certify that I have examined this return the information given on this return is, to the best of my knowledge, correct and complete. I year is consistent with that of the previous tax year except as specifically disclosed in a stat  955  2018-10-30  Date (yyyy/mm/dd)  Signature of the authorized signing officer or Is the contact person the same as the authorized signing officer? If no, complete the inform	Balance (amount A minus amount B)
Refund code   894   1	Balance (amount A minus amount B)
Direct deposit request  To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start Change information  Start Change information  Branch number  If the corporation is a Canadian-controlled private corporation throughout the tax year, does it qualify for the one-month extension of the date the balance of tax is due?  If this return was prepared by a tax preparer for a fee, provide their EFILE number  PREPARED SOLELY FOR INCOME TAX PURPOSES WITHOUT AUDIT OR REVII  Certification  I, 950 Nanninga  Branch number  PREPARED SOLELY FOR INCOME TAX PURPOSES WITHOUT AUDIT OR REVII  Certification  Last name  First nam am an authorized signing officer of the corporation. I certify that I have examined this return the information given on this return is, to the best of my knowledge, correct and complete. I year is consistent with that of the previous tax year except as specifically disclosed in a stat  955  2018-10-30  Date (yyyy/mm/dd)  Signature of the authorized signing officer or Is the contact person the same as the authorized signing officer? If no, complete the inform	Balance (amount A minus amount B)
Refund code   894   1	Balance (amount A minus amount B)
Direct deposit request To have the corporation's refund deposited directly into the corporation's bank account at a financial institution in Canada, or to change banking information you already gave us, complete the information below:  Start Change information  Start Change information  Institution number  Start Account number  If the corporation is a Canadian-controlled private corporation throughout the tax year, does it qualify for the one-month extension of the date the balance of tax is due?  If this return was prepared by a tax preparer for a fee, provide their EFILE number  PREPARED SOLELY FOR INCOME TAX PURPOSES WITHOUT AUDIT OR REVII the information given on this return is, to the best of my knowledge, correct and complete. I year is consistent with that of the previous tax year except as specifically disclosed in a state 1955  2018-10-30  Date (yyyy/mm/dd) Signature of the authorized signing officer of the contact person the same as the authorized signing officer? If no, complete the inform 1958  Name of other authorized person	Balance (amount A minus amount B)

# Schedule of Instalment Remittances

Name of corporation contact	Margaret Nanninga
Telephone number	(519) 749-6177

Effective interest date	Description (instalm split payment, ass	nent remittance, sessed credit)	Amount of credit
	Instalments		1,559,100
	Shortfall payment - Feb 6, 2018		336,400
	Total amount of instalments c	laimed (carry the result to line 840 of the T2 Return)	1,895,500
	To	otal instalments credited to the taxation year per T9	1,895,500
Transfer —			
i i di i Si Ci	Toyotion	Effortivo	

- Transfer				
Account number	Taxation year end	Amount	Effective interest date	Description
From:				
To:				
From:				
To:				
From:				
To:				
From:				
To:				
From:				
To:				

Agence du revenu du Canada

# **SCHEDULE 100**

#### Form identifier 100

# **GENERAL INDEX OF FINANCIAL INFORMATION - GIFI**

1 offindentifier 100		
Corporation's name	Business number	Tax year end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

## **Balance sheet information**

Account	Description	GIFI	Current year	Prior year
Assets –				
	Total current assets	1599 +	71,804,703	75,281,233
	Total tangible capital assets	2008 +	397,665,823	377,990,611
	Total accumulated amortization of tangible capital assets	2009 -	163,450,725	155,831,783
	Total intangible capital assets	2178 +	5,570,853	5,700,154
	Total accumulated amortization of intangible capital assets	2179 –	4,680,720	4,526,203
	Total long-term assets	2589 +	10,073,309	6,520,422
	*Assets held in trust	2590 +		
	Total assets (mandatory field)	2599 =	316,983,243	305,134,43
Liabilities	S			
	Total current liabilities	3139 +	36,864,563	39,049,56
	Total long-term liabilities	3450 +	132,621,857	124,569,70
	* Subordinated debt	3460 +		
	*Amounts held in trust	3470 +		
	_ Total liabilities (mandatory field)	3499 =	169,486,420	163,619,262
Sharehol	der equity —			
	Total shareholder equity (mandatory field)	3620 +	147,496,823	141,515,172
	_ Total liabilities and shareholder equity	3640 = _	316,983,243	305,134,43
Retained	earnings			
	Retained earnings/deficit – end (mandatory field)	3849 =	83,807,324	77,825,673

<sup>\*</sup> Generic item

PREPARED SOLELY FOR INCOME TAX PURPOSES WITHOUT AUDIT OR REVIEW FROM INFORMATION PROVIDED BY THE TAXPAYER.

Agence du revenu du Canada

# **SCHEDULE 125**

# Formidentifier 125 GENERAL INDEX OF FINANCIAL INFORMATION – GIFI

Tommound 120		
Corporation's name	Business number	Tax year end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

# Income statement information

Description	GIFI	
Operating name	0001 0002 0003 01	

Account	Description	GIFI	Current year	Prior year
ncome s	statement information			
	Total sales of goods and services	<b>8089</b> +	204,010,373	232,646,764
	Cost of sales	8518 -	204,074,606	228,632,600
	Gross profit/loss	8519 =	-64,233	4,014,164
	Cost of sales	8518 +	204,074,606	228,632,600
	Total operating expenses	9367 +	34,749,024	32,962,640
		9368 =	238,823,630	261,595,240
	Total revenue (mandatory field)	8299 +	250,633,188	277,953,912
		9368 -	238,823,630	261,595,240
		9369 =	11,809,558	16,358,672
	Total farm expenses (mandatory field)  Net farm income	9659 + _ 9898 9899 = _ 9970 = _	11,809,558	16,358,672
	_ Total other comprehensive income	9998 =		
Extraord	inary items and income (linked to Schedule 140)			
	_ Extraordinary item(s)	9975 – _		
	g	9976 – _		
	=	9980 + _		
		9985 – _	-195,831	3,868,452
	=	9990 – _	1,828,434	2,001,962
		9995 –		
		9998 + _		
	Net income/loss after taxes and extraordinary items (mandatory field)	9999 =	10,176,955	10,488,258

PREPARED SOLELY FOR INCOME TAX PURPOSES WITHOUT AUDIT OR REVIEW FROM INFORMATION PROVIDED BY THE TAXPAYER.

e Agence du revenu du Canada

#### Schedule 141

# **Notes Checklist**

Corporation's name	Business number	Tax Year End Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- Parts 1, 2, and 3 of this schedule must be completed from the perspective of the person (referred to in these parts as the **accountant**) who prepared or reported on the financial statements. If the person preparing the tax return is not the accountant referred to above, they must still complete Parts 1, 2, 3, and 4, as applicable.
- For more information, see Guide RC4088, General Index of Financial Information (GIFI) and T4012, T2 Corporation Income Tax Guide.
- Complete this schedule and include it with your T2 return along with the other GIFI schedules.

Part 1 – Information on the accountant who prepared or reported on the financial statements	
Does the accountant have a professional designation? Yes X	No
Is the accountant connected* with the corporation?	No X
Note	
If the accountant does not have a professional designation <b>or</b> is connected to the corporation, you do not have to complete Parts 2 and 3 of this schedule. However, you <b>do have</b> to complete Part 4, as applicable.	
* A person connected with a corporation can be: (i) a shareholder of the corporation who owns more than 10% of the common shares; (ii) a director, an officer, or an employee of the corporation; or (iii) a person not dealing at arm's length with the corporation.	
Part 2 – Type of involvement with the financial statements	
Choose the option that represents the highest level of involvement of the accountant:	198
Completed an auditor's report	1 <b>X</b>
Completed a review engagement report	2
Conducted a compilation engagement	3
┌ Part 3 – Reservations ──────	
Tart 0 - Reservations	
If you selected option 1 or 2 under <b>Type of involvement with the financial statements</b> above, answer the following question:	
If you selected option 1 or 2 under <b>Type of involvement with the financial statements</b> above, answer the following question:  Has the accountant expressed a reservation?  Yes	No X
	No X
Has the accountant expressed a reservation?	No X
Has the accountant expressed a reservation?  Part 4 – Other information  If you have a professional designation and are not the accountant associated with the financial statements in Part 1 above, choose one of the	
Has the accountant expressed a reservation?  Part 4 – Other information  If you have a professional designation and are not the accountant associated with the financial statements in Part 1 above, choose one of the following options:	
Has the accountant expressed a reservation?  Part 4 – Other information  If you have a professional designation and are not the accountant associated with the financial statements in Part 1 above, choose one of the following options:  Prepared the tax return (financial statements prepared by client)	110
Has the accountant expressed a reservation?  Part 4 – Other information  If you have a professional designation and are not the accountant associated with the financial statements in Part 1 above, choose one of the following options:  Prepared the tax return (financial statements prepared by client)  Prepared the tax return and the financial information contained therein (financial statements have not been prepared)	110
Has the accountant expressed a reservation?  Part 4 – Other information  If you have a professional designation and are not the accountant associated with the financial statements in Part 1 above, choose one of the following options:  Prepared the tax return (financial statements prepared by client)  Prepared the tax return and the financial information contained therein (financial statements have not been prepared)  Were notes to the financial statements prepared?  If yes, complete lines 104 to 107 below:	110
Has the accountant expressed a reservation?  Part 4 – Other information  If you have a professional designation and are not the accountant associated with the financial statements in Part 1 above, choose one of the following options:  Prepared the tax return (financial statements prepared by client)  Prepared the tax return and the financial information contained therein (financial statements have not been prepared)  Were notes to the financial statements prepared?  If yes, complete lines 104 to 107 below:  Are subsequent events mentioned in the notes?  104 Yes	110 1
Has the accountant expressed a reservation?  Part 4 – Other information  If you have a professional designation and are not the accountant associated with the financial statements in Part 1 above, choose one of the following options:  Prepared the tax return (financial statements prepared by client)  Prepared the tax return and the financial information contained therein (financial statements have not been prepared)  Were notes to the financial statements prepared?  If yes, complete lines 104 to 107 below:  Are subsequent events mentioned in the notes?  104 Yes	110 1
Has the accountant expressed a reservation?  Part 4 - Other information  If you have a professional designation and are not the accountant associated with the financial statements in Part 1 above, choose one of the following options:  Prepared the tax return (financial statements prepared by client)  Prepared the tax return and the financial information contained therein (financial statements have not been prepared)  Were notes to the financial statements prepared?  If yes, complete lines 104 to 107 below:  Are subsequent events mentioned in the notes?  Is re-evaluation of asset information mentioned in the notes?  105 Yes	110 1



<ul> <li>Part 4 – Other information (continued)</li> </ul>				
Impairment and fair value changes				
In any of the following assets, was an amount recognized in net incorresult of an impairment loss in the tax year, a reversal of an impairment change in fair value during the tax year?		ax year, or a	. <b>200</b> Yes	No X
If <b>yes</b> , enter the amount recognized:	In net income Increase (decrease)	In OCI Increase (decrease)		
Property, plant, and equipment	0	211	_	
Intangible assets	5	216	_	
Investment property	0			
Biological assets	5			
Financial instruments	0	231	_	
Other 23	5	236	_	
Financial instruments				
Did the corporation derecognize any financial instrument(s) during th	e tax year (other than trade receiva	ables)?	. <b>250</b> Yes	No X
Did the corporation apply hedge accounting during the tax year?			. <b>255</b> Yes	No X
Did the corporation discontinue hedge accounting during the tax year	r?		. <b>260</b> Yes	No X
Adjustments to opening equity				
Was an amount included in the opening balance of retained earnings recognize a change in accounting policy, or to adopt a new accounting			<b>265</b> Yes	No X
If <b>ves</b> , you have to maintain a separate reconciliation.				

# **SCHEDULE 100**

# **GENERAL INDEX OF FINANCIAL INFORMATION – GIFI**

Form identifie		ERAL INDEX OF FIN	IANCIAL INFORMAT	ION - GIFI		
Name of corp				Business Number	Tax year-end Year Month Day	
Kitchener-	Wilmot Hydro Inc.			86360 3726 RC0001	2017-12-31	
Assets – I	ines 1000 to 2599					
1000	28,765,352	1060	40,020,997	1120	2,209,329	
1484	809,025	1599	71,804,703	1600	3,735,257	
1680	26,723,407	1681	-8,321,525	1740	367,207,159	
1741	-155,129,200	2008	397,665,823	2009	-163,450,725	
2010	5,570,853	2011	-4,680,720	2178	5,570,853	
2179	-4,680,720	2420	10,073,309	2589	10,073,309	
2599	316,983,243					
Liabilities	- lines 2600 to 3499					
2620	26,030,958	2680	336,370	2920	1,127,112	
2960	9,370,123	3139	36,864,563	3140	1,782,742	
3220	35,003,613	3240	1,535,487	3260	76,962,142	
3320	17,337,873	3450	132,621,857	3499	169,486,420	
Sharehold	der equity – lines 3500 to 364	10				
3500	63,689,499	3600	83,807,324	3620	147,496,823	
3640	316,983,243					
Retained earnings – lines 3660 to 3849						
3660	77,825,673	3680	10,176,955	3700	-4,195,300	
3740	-4	3849	83,807,324		<u> </u>	
		_	03,007,327			

PREPARED SOLELY FOR INCOME TAX PURPOSES WITHOUT AUDIT OR REVIEW FROM INFORMATION PROVIDED BY THE TAXPAYER.

# **SCHEDULE 125**

# GENERAL INDEX OF FINANCIAL INFORMATION – GIFI

Form identifier 125			
Name of corporation		Business Number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.		86360 3726 RC0001	2017-12-31
┌ Description —			
Sequence number			
Revenue – lines 8000 to 8299			
8000 204,010,373 8089	204,010,373	8090	296,861
8230 46,325,954 8299	250,633,188		
Cost of sales – lines 8300 to 8519			
8340 204,074,606 8518	204,074,606	8519	-64,233
Operating expenses – lines 8520 to 9369			
8670 8,552,445 8710	4,108,648	8960	10,205,273
9270 3,522,629 9284	8,360,029	9367	34,749,024
9368 238,823,630 9369	11,809,558		
Extraordinary items and taxes – lines 9970 to 9999			
997011,809,5589985	-195,831	9990	1,828,434
9999 10,176,955			

PREPARED SOLELY FOR INCOME TAX PURPOSES WITHOUT AUDIT OR REVIEW FROM INFORMATION PROVIDED BY THE TAXPAYER.

Canada Revenue

Agence du revenu du Canada

# **Net Income (Loss) for Income Tax Purposes**

Schedule 1

Corporation's name	Business number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- The purpose of this schedule is to provide a reconciliation between the corporation's net income (loss) as reported on the financial statements and its net income (loss) for tax purposes. For more information, see the T2 Corporation - Income Tax Guide.
- All legislative references are to the *Income Tax Act*.

Net income (loss) after taxes and extraordinary items from line 9999 of Schedule 125	
Add:	
Provision for income taxes – current	1,828,434
Interest and penalties on taxes	8,690
Amortization of tangible assets	9,251,439
Charitable donations and gifts from Schedule 2	4,500
Scientific research expenditures deducted per financial statements	139,579
Non-deductible meals and entertainment expenses	26,024
Reserves from financial statements – balance at the end of the year 126	5,213,000
Subtotal of additions 1	6,471,666
Other additions:	

. 239 33,131 Taxable/non-deductible other comprehensive income items

#### Miscellaneous other additions:

Description

	= =====================================			
	605	295		
1	Inducement under 12(1)(x) ITA	105,011		
2	12(1)(a) Customer Deposits	14,523,826		
3	Deferred capital contributions 12(1)(x)	6,242,858		
4	Provision for Bad Debt	155,399		
	Total of column 2	21,027,094	<b>296</b>	21,027,094
		Subtotal of other addition	s <b>199</b>	21,060,225
		Total addition	s 500	37,531,891

Amount A plus amount B		47,708,846 c
------------------------	--	--------------

2

Amount

#### **Deduct:**

Gain on disposal of assets per financial statements	28,575	
Capital cost allowance from Schedule 8	13,192,120	
SR&ED expenditures claimed in the year on line 460 from Form T661	109,084	
Contributions to deferred income plans from Schedule 15 417	400,000	
Subtotal of deductions	13,729,779	13,729,7

### Other deductions:

# Miscellaneous other deductions:

	1	2
	Description	Amount
	705	395
1	Actual Bad Debts	258,176
2	Deferred Capital Contributions 13(7.4)	6,242,858
3	20(1)(m) Customer Deposits	14,523,826
4	SR&ED cost capitalized for accounting	126,923
5	Amortization of Deferred Revenue	658,473
6	PBO, beginning of year	5,035,000

21,060,225

37,531,891 B

	1 Description <b>705</b>	2 Amount <b>395</b>			
7	Pension payments not recorded against P&L  Total of column 2	45,000 26,890,256	206	26,890,256	
		ubtotal of other deductions	499	26,890,256	26,890,256
Net in	come (loss) for income tax purposes (amount C minus amount			40,620,035	40,620,035 D 7,088,811 E
	amount E on line 300 of the T2 return.  1 E (17)				Canadä

T2 SCH 1 E (17)

# Inducement

This form is used to calculate inducements that a corporation must add to its income under paragraph 12(1)(x) of the ITA. If an amount reduces the capital cost of a property, this amount will be indicated in Part "Tax credits whose amount should reduce the capital cost of property."

If you want to transfer an amount to Schedule 1 and include it in the corporation's income for tax purposes, select the corresponding check box in column A. You can also select the option **Select this check box to add all the amounts to income calculated in Schedule 1** to transfer all the amounts to Schedule 1. In either case, the column A check box will be selected for that amount and it will therefore be updated to Schedule 1.

Tax	credits whose amount should be added to income	
Selec	ct this check box to add all the amounts to income calculated in Schedule 1.	
Fede	eral	
<b>X</b>	Investment tax credit from apprenticeship job creation expenditures  Investment tax credit from child care spaces expenditures  Canadian film or video production tax credit*	1,645
	* Please verify if the credit amount relates to depreciable property. For more information, press F1 to consult the Help.  Film or video production services tax credit*  * Please verify if the credit amount relates to depreciable property. For more information, press F1 to consult the Help.	
Onta A X	Investment tax credit claimed on contributions made to SR&ED farming organizations  ario  Portion of the Ontario research and development tax credit that relates to the prescribed proxy amount (PPA) and	
X	portion of the Ontario investment tax credit that relates to contributions made to SR&ED farming organizations  Ontario co-operative education tax credit	2,465 29,258
X	Ontario apprenticeship training tax credit  Ontario computer animation and special effects tax credit*  * Please verify if the credit amount relates to depreciable property. For more information, press F1 to consult the Help.	71,643
	Ontario film and television tax credit*  * Please verify if the credit amount relates to depreciable property. For more information, press F1 to consult the Help.  Ontario production services tax credit*	
	* Please verify if the credit amount relates to depreciable property. For more information, press F1 to consult the Help.  Ontario interactive digital media tax credit*  * Please verify if the credit amount relates to depreciable property. For more information, press F1 to consult the Help.	
	Ontario sound recording tax credit*  * Please verify if the credit amount relates to depreciable property. For more information, press F1 to consult the Help.	
	Ontario book publishing tax credit  Portion of the Ontario innovation tax credit that relates to the prescribed proxy amount (PPA) and portion of the Ontario investment tax credit that relates to contributions made to SR&ED farming organizations	
	Ontario business-research institute tax credit  Ontario community food program donation tax credit for farmers	

Tax credits whose amount should reduce the capital cost of property

#### Schedule 2

# **Charitable Donations and Gifts**

Corporation's name	Business number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- · For use by corporations to claim any of the following:
  - the eligible amount of charitable donations to qualified donees;
  - the Ontario, Nova Scotia, and British Columbia food donation tax credits for farmers;
  - the eligible amount of gifts of certified cultural property;
  - the eligible amount of gifts of certified ecologically sensitive land; or
  - the additional deduction for gifts of medicine made before March 22, 2017.
- All legislative references are to the federal Income Tax Act, unless otherwise specified.
- The eligible amount of a gift is the amount by which the fair market value of the gifted property exceeds the amount of an advantage, if any, for the gift.
- The donations and gifts are eligible for a 5-year carryforward except for gifts of certified ecologically sensitive land made after February 10, 2014, which are eligible for a 10-year carryforward. Provincial food donation tax credits must be applied in the current tax year.
- Use this schedule to show a transfer of unused amounts from previous years following an amalgamation or the wind-up of a subsidiary as described under subsections 87(1) and 88(1).
- Subsection 110.1(1.2) provides as follows:
  - Where a particular corporation has undergone an acquisition of control, for tax years that end on or after the acquisition of control, no corporation can claim a deduction for a gift made by the particular corporation to a qualified donee before the acquisition of control.
  - If a particular corporation makes a gift to a qualified donee pursuant to an arrangement under which both the gift and the acquisition of control is expected, no corporation can claim a deduction for the gift unless the person acquiring control of the particular corporation is the qualified donee.
- A gift of medicine made before March 22, 2017 to a qualifying organization for activities outside of Canada may be eligible for an additional deduction. Calculate the additional deduction in Part 5.
- File a completed copy of this schedule with your T2 Corporation Income Tax Return.
- For more information, see the T2 Corporation Income Tax Guide.

Part 1 – Charitable donations		
Charity/Recipient	Ar	mount (\$100 or more only)
Canadian Diabetes Association		100
Heart & Stroke Foundation		100
Sunnyside Foundation		100
Kidsability Foundation		100
Carizon Family and Community S		100
Canadian Cancer Society		100
United Way of Kitchener-Waterl		800
Grand River Hospital		100
Association for Worplace Trage		1,000
Conestoga College Institute		2,000
	Subtotal	4,500
	Add:Total donations of less than \$100 each	
	Total donations in current tax year	4,500



Part 1 – Charitable donations			
	Federal	Québec	Alberta
Charitable donations at the end of the previous tax year	1	<b>\</b>	
Charitable donations expired after five tax years*			
Charitable donations transferred on an amalgamation or the wind-up of a subsidiary			
wind-up of a subsidiary  Total charitable donations made in the current year Include on line 112 of Schedule 1 Net Income (Loss) for Income  Tax Purposes	4,500	4,500	4,500
Subtotal (line 250 plus line 210)	<b>4,500</b> 1E		4,500
Subtotal (line 240 <b>plus</b> amoun <u>t 1B)</u>	<b>4,500</b> 10	2 <u>4,500</u>	4,500
Adjustment for an acquisition of control			
Total charitable donations available (amount 1C <b>minus</b> line 255)	<b>4,500</b> 10	4,500	4,500
Amount applied in the current year against taxable income (cannot be more than amount 2H in Part 2)	4,500	4,500	4,500
Enter on line 311 of the T2 return			
Charitable donations closing balance (amount 1D <b>minus</b> line 260)			
The amount of qualifying donations for the Ontario community food program donation tax credit for farmers included in line 260 (for donations made after December 31, 2013)			
Ontario community food program donation tax credit for farmers (line 262 <b>multiplied</b> by 25 %)	1E		
Enter amount 1E on line 420 of Schedule 5, <i>Tax Calculation Supplementary – Corporat</i> current year is whichever is less: the Ontario income tax otherwise payable or amount 1 <i>Taxation Act, 2007</i> (Ontario).			
The amount of qualifying donations for the Nova Scotia food bank tax credit for farmers included in line 260 (for donations made after December 31, 2015)			
Nova Scotia food bank tax credit for farmers (line 263 <b>multiplied</b> by 25 %)	1F	=	
Enter amount 1F on line 570 of Schedule 5, Tax Calculation Supplementary – Corporat current year is whichever is less: the Nova Scotia income tax otherwise payable or amount he Nova Scotia Income Tax Act.	tions. The maximum amunt 1F. For more information	ount you can claim in the ation, see section 50A of	
The amount of qualifying gifts for the British Columbia farmers' food donation tax credit included in line 260 (for donations made after February 16, 2016 and before January 1, 2019)			
British Columbia farmers' food donation tax credit (line 265 <b>multiplied</b> by 25 %)	10	3	
Enter amount 1G on line 683 of Schedule 5, <i>Tax Calculation Supplementary – Corpora</i> current year is whichever is less: the British Columbia income tax otherwise payable or a section 20.1 of the British Columbia <i>Income Tax Act</i> .			
* For federal and Alberta tax purposes, donations and gifts expire after five tax years. For that ended before March 24, 2006, expire after five tax years; otherwise, donations an	or Québec tax purposes d gifts expire after twent	s, donations and gifts made in a y tax years.	tax year

**Canadä** 

Year of origin:			Federal	Québec	Alberta
1st prior year		2016-12-31			
2 <sup>nd</sup> prior year		2015-12-31			
3 <sup>rd</sup> prior year		2014-12-31			
4 <sup>th</sup> prior year		2013-12-31			
5 <sup>th</sup> prior year		2012-12-31			
6 <sup>th</sup> prior year*		2011-12-31			
7 <sup>th</sup> prior year		2010-12-31			
8 <sup>th</sup> prior year		2009-12-31			
9 <sup>th</sup> prior year		2008-12-31			
10 <sup>th</sup> prior year		2007-12-31			
11 <sup>th</sup> prior year		2006-12-31			
12 <sup>th</sup> prior year		2006-06-30			
13 <sup>th</sup> prior year		2005-06-30			
14 <sup>th</sup> prior year		2004-06-30			
15 <sup>th</sup> prior year		2003-06-30			
16 <sup>th</sup> prior year		2002-06-30			
17 <sup>th</sup> prior year		2001-06-30			
18 <sup>th</sup> prior year					
19 <sup>th</sup> prior year					
20 <sup>th</sup> prior year					
21st prior year*					
Total (to line A)					
donations and	d Alberta tax purposes, donations and gifts includ gifts made in a tax year that ended before March or year expire automatically in the current tax year	24, 2006, that a	ior year expire automatically re included on line 6 <sup>th</sup> prior y	in the current tax year. For C vear and donations and gifts	ouébec tax purposes, that are included
– Part 2 – Ma	eximum allowable deduction for cha	aritable dor	ations —		
Net income for to	ax purposes* <b>multiplied</b> by 75 %				. 5,316,608 2A
Taxable capital under subsection The amount of	the recapture of capital cost spect of charitable donations consition, <b>less</b>	security	00		
Capital cost**		2C			
•	PC, whichever is less	005			
				,	
LINE 230 01 235,					2D
		Subtotal ( <b>add</b> III	nes 225, 227 and amount 2D	' <del></del>	2E
				ount 2E <b>multiplied</b> by 25 s	E 046 600
Massimassma allass	under de decesion fou abouitable demosione (ence			l (amount 2A <b>plus</b> amount 2	F)5,316,608 <sub>2G</sub>
purposes, which	vable deduction for charitable donations (amo ever is less)				4,500_2н
* For credit un	ons, subsection 137(2) states that this amount is and bonus interest.				

This amount must be prorated by the following calculation: eligible amount of the gift divided by the proceeds of disposition of the gift.

Amounts carried forward – Charitable donations -

Part 3 – Gifts of certified cultural property			
	Federal	Québec	Alberta
Gifts of certified cultural property at the end of the previous tax year	3A		
Gifts of certified cultural property expired after five tax years* 439			
Gifts of certified cultural property at the beginning			
of the current tax year (amount 3A <b>minus</b> line 439)			
Gifts of certified cultural property transferred on an amalgamation			
or the wind-up of a subsidiary			
Total gifts of certified cultural property in the current year			
Include on line 112 of Schedule 1			
Subtotal (line 450 <b>plus</b> line 410)	3B		
Subtotal (line 440 <b>plus</b> amount 3B)			
Adjustment for an acquisition of control			
Amount applied in the current year against taxable income			
Enter on line 313 of the T2 return	_		
Subtotal (line 455 <b>plus</b> line 460)	3D		
Gifts of certified cultural property closing balance (amount 3C minus amount 3D)			
* For federal and Alberta tax purposes, donations and gifts expire after five tax years. For ended before March 24, 2006, expire after five tax years; otherwise, donations and gift			n a tax year that

┌ Amount carried forward – Gifts of certified cultural property ───────────────					
Year of origin:			Federal	Québec	Alberta
1 <sup>st</sup> prior year		2016-12-31			
2 <sup>nd</sup> prior year		2015-12-31			
3 <sup>rd</sup> prior year		2014-12-31			
4 <sup>th</sup> prior year		2013-12-31			
5 <sup>th</sup> prior year		2012-12-31			
6 <sup>th</sup> prior year*		2011-12-31			
7 <sup>th</sup> prior year		2010-12-31			
8 <sup>th</sup> prior year		2009-12-31			
9 <sup>th</sup> prior year		2008-12-31			
10 <sup>th</sup> prior year		2007-12-31			
11 <sup>th</sup> prior year		2006-12-31			
12 <sup>th</sup> prior year		2006-06-30			
13 <sup>th</sup> prior year		2005-06-30			
14 <sup>th</sup> prior year		2004-06-30			
15 <sup>th</sup> prior year		2003-06-30			
16 <sup>th</sup> prior year		2002-06-30			
17 <sup>th</sup> prior year		2001-06-30			
18 <sup>th</sup> prior year					
19 <sup>th</sup> prior year					
20 <sup>th</sup> prior year					
21st prior year*					
Total					

<sup>\*</sup> For federal and Alberta tax purposes, donations and gifts included on line 6<sup>th</sup> prior year expire automatically in the current tax year. For Québec tax purposes, donations and gifts made in a tax year that ended before March 24, 2006, that are included on line 6<sup>th</sup> prior year and donations and gifts that are included on line 21<sup>st</sup> prior year expire automatically in the current tax year.

─ Part 4 – Gifts of certified ecologically sensitive land ————			
	Federal	Québec	Alberta
Gifts of certified ecologically sensitive land at the end of the previous tax year Gifts of certified ecologically sensitive land expired after 5 tax years, or after 10 tax years for gifts made after February 10, 2014*	4/	A	
Gifts of certified ecologically sensitive land at the beginning of the current tax year (amount 4A <b>minus</b> line 539)			
Gifts of certified ecologically sensitive land transferred on an amalgamation or the wind-up of a subsidiary  Total current-year gifts of certified ecologically sensitive land made before February 11, 2014 (include on line 112 of Schedule 1)  Total current-year gifts of certified ecologically sensitive land made after February 10, 2014 (include on line 112 of Schedule 1)  510			
Subtotal ( <b>add</b> lines 550, 510, and 520)	46	3	
Subtotal (line 540 <b>plus</b> amount 4B)	40	C	
Adjustment for an acquisition of control  Amount applied in the current year against taxable income (enter on line 314 of the T2 return)  Subtotal (line 555 <b>plus</b> line 560)	4[		
Gifts of certified ecologically sensitive land closing balance (amount 4C minus amount 4D)			
* For foderal and Alberta toy nurneess, denotions and aifte made before February 11, 2	014 evoire ofter five to	v voore and aifte made after	Fobruary 10, 2014

For federal and Alberta tax purposes, donations and gifts made before February 11, 2014, expire after five tax years and gifts made after February 10, 2014, expire after ten tax years. For Québec tax purposes, donations and gifts made during a tax year that ended before March 24, 2006, expire after five tax years; otherwise, donation and gifts expire after twenty tax years.

<ul> <li>Amounts carried forward – Gifts of certified ecologically sensitive la</li> </ul>	nd
--	----

Amount of carrie	d forward gifts made on or after February 11, 20	014, in the tax year	including this date		
Year of origin:			Federal	Québec	Alberta
1 <sup>st</sup> prior year		2016-12-31			
2 <sup>nd</sup> prior year		2015-12-31			
3 <sup>rd</sup> prior year		2014-12-31			
4 <sup>th</sup> prior year		2013-12-31			
5 <sup>th</sup> prior year		2012-12-31			
6 <sup>th</sup> prior year*		2011-12-31			
7 <sup>th</sup> prior year		2010-12-31			
8 <sup>th</sup> prior year		2009-12-31			
9 <sup>th</sup> prior year		2008-12-31			
10 <sup>th</sup> prior year	-	2007-12-31			
11 <sup>th</sup> prior year*	-	2006-12-31			
12 <sup>th</sup> prior year	-	2006-06-30			
13 <sup>th</sup> prior year	-	2005-06-30			
14 <sup>th</sup> prior year	-	2004-06-30			
15 <sup>th</sup> prior year	-	2003-06-30			
16 <sup>th</sup> prior year		2002-06-30			
17 <sup>th</sup> prior year	-	2001-06-30			
18 <sup>th</sup> prior year	- 				
19 <sup>th</sup> prior year	-				
20 <sup>th</sup> prior year	-				
21 <sup>st</sup> prior year*	-				
	- 				

The field "Amount of carried forward gifts made on or after February 11, 2014, in the tax year including this date" is used to distinguish the portion of the gifts made in the tax year straddling February 11, 2014, that expires after ten tax years, from the portion that expires in the current tax year.

For Québec tax purposes, donations and gifts made during a tax year that ended before March 24, 2006, that are included on line  $6^{th}$  prior year and gifts that are included on line  $21^{st}$  prior year expire automatically in the current tax year.

For federal and Alberta tax purposes, donations and gifts made before February 11, 2014, that are included on line 6<sup>th</sup> prior year and gifts that are included on line 11th prior year expire automatically in the current year.

Part 5 – Additional deduction for gifts of medicine			
	Federal	Québec	Alberta
Additional deduction for gifts of medicine at the end of the previous tax year	5A		
Additional deduction for gifts of medicine expired after five tax years* 639			
Additional deduction for gifts of medicine made before March 22, 2017 ransferred on an amalgamation or the wind-up of a subsidiary			
additional deduction for gifts of medicine made before March 22, 2017:			
Proceeds of disposition			
Cost of gifts of medicine made before March 22, 2017 601			
Subtotal (line 602 minus line 601)			
	5C		
Eligible amount of gifts 600			
Federal  a $\frac{X}{C}$ Additional deduction for gifts of medicine made before March 22, $\frac{X}{C}$ = 2017			
Québec  Additional deduction for gifts of medicine made before March 22,  = 2017	<u> </u>		
deduction for gifts of medicine made before March 22,			
vhere:			
n is the <b>lesser</b> of line 601 and amount 5C o is the eligible amount of gifts (line 600) c is the proceeds of disposition (line 602)			
Subtotal (line 650 <b>plus</b> line 610)	5D		
Subtotal (line 640 <b>plus</b> amount 5D)			
diustment for an acquisition of control			
ajacament of an acquicition of contact			
mount applied in the current year against taxable income	_		
Subtotal (line 655 <b>plus</b> line 660)	5F		
dditional deduction for gifts of medicine closing balance amount 5E minus amount 5F)			
For federal and Alberta tax purposes, donations and gifts expire after five tax years. Fended before March 19, 2007, expire after five tax years; otherwise, donations and gift	or Québec tax purposes, do	nations and gifts made	

Year of origin:			Federal	Québec	Alberta
1 <sup>st</sup> prior year		2016-12-31			
2 <sup>nd</sup> prior year	·	2015-12-31			
3 <sup>rd</sup> prior year	·	2014-12-31			
4 <sup>th</sup> prior year		2013-12-31			
5 <sup>th</sup> prior year		2012-12-31			
6 <sup>th</sup> prior year*	·	2011-12-31			
7 <sup>th</sup> prior year		2010-12-31			
8 <sup>th</sup> prior year		2009-12-31			
9 <sup>th</sup> prior year		2008-12-31			
10 <sup>th</sup> prior year	·	2007-12-31			
11 <sup>th</sup> prior year		2006-12-31			
12 <sup>th</sup> prior year		2006-06-30			
13 <sup>th</sup> prior year	·	2005-06-30			
14 <sup>th</sup> prior year	·	2004-06-30			
15 <sup>th</sup> prior year	·	2003-06-30			
16 <sup>th</sup> prior year	·	2002-06-30			
17 <sup>th</sup> prior year	·	2001-06-30			
18 <sup>th</sup> prior year	·				
19 <sup>th</sup> prior year	·				
20 <sup>th</sup> prior year	·				
21 <sup>st</sup> prior year*					
Γotal	· · · · · · · · · · · · · · · · · · ·				
donations and	d Alberta tax purposes, donations and gifts incl gifts made in a tax year that ended before Mar year expire automatically in the current tax year.	ch 19, 2007, that are	year expire automatically included on line 6 <sup>th</sup> prior y	in the current tax year. For Quét ear and donations and gifts that	ectax purposes, are included on
	Gifts of musical instruments ——				
	instruments at the end of the previous tax year				
	musical instruments expired after twenty tax ye	ears		<u>-</u>	
Gifts of musical i	instruments at the beginning of the tax year				
Add:					
	l instruments transferred on an amalgamation o	or the wind-up of a su	ubsidiary		
Total current-ye	ear gifts of musical instruments			<u> </u>	
				Subtotal (line D <b>plus</b> line E) _	
Deduct: Adjustr	nent for an acquisition of control				
-cauci. Aujusii				<u>.</u>	

Gifts of musical instruments closing balance

 $\textbf{Deduct:} \ \textbf{Amount applied against taxable income (enter this amount on line 255 of form CO-17)}$ 

Year of origin:		Québec
1 <sup>st</sup> prior year		12-31
2 <sup>nd</sup> prior year	2015-	12-31
3 <sup>rd</sup> prior year		12-31
4 <sup>th</sup> prior year		l2-31_
5 <sup>th</sup> prior year	2012-	12-31
6 <sup>th</sup> prior year*		l2-31_
7 <sup>th</sup> prior year	2010-	12-31
B <sup>th</sup> prior year	2009-	12-31
9 <sup>th</sup> prior year	2008-	12-31
10 <sup>th</sup> prior year	2007-:	12-31
11 <sup>th</sup> prior year	2006-	12-31
12 <sup>th</sup> prior year	2006-0	06-30
13 <sup>th</sup> prior year	2005-0	06-30
14 <sup>th</sup> prior year	2004-0	06-30
15 <sup>th</sup> prior year	2003-0	06-30
16 <sup>th</sup> prior year	2002-0	06-30
17 <sup>th</sup> prior year	2001-0	06-30
18 <sup>th</sup> prior year		
19 <sup>th</sup> prior year		
20 <sup>th</sup> prior year		

Schedule 3

# Dividends Received, Taxable Dividends Paid, and Part IV Tax Calculations

Corporation's name	Business number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- · Corporations must use this schedule to report:
  - non-taxable dividends under section 83;
  - deductible dividends under subsection 138(6);
  - taxable dividends deductible from income under section 112, subsection 113(2) and paragraphs 113(1)(a),(a.1), (b) or (d); or
  - taxable dividends paid in the tax year that qualify for a dividend refund.
- All legislative references are to the federal Income Tax Act.
- The calculations in this schedule apply only to private or subject corporations.
- A recipient corporation is **connected** with a payer corporation at any time in a tax year, if at that time the recipient corporation:
  - controls the payer corporation, other than because of a right referred to in paragraph 251(5)(b); or
  - owns more than 10% of the issued share capital (with full voting rights), and shares that have a fair market value of more than 10% of the fair market value of all shares of the payer corporation.
- If you need more space, continue on a separate schedule.
- File one completed copy of this schedule with your T2 Corporation Income Tax Return.
- Column A1 Enter "X" if dividends received from a foreign source.
- Column F1 Enter the amount of dividends received reported in column 240 that are eligible.
- Column F2 Enter the code that applies to the deductible taxable dividend.

## Part 1 – Dividends received in the tax year

- Do **not** include dividends received from foreign non-affiliates.
- Complete columns B, C, D, H and I only if the payer corporation is connected.

## Important instructions to follow if the payer corporation is connected

- If your corporation's tax year-end is different than that of the **connected** payer corporation, dividends could have been received from more than one tax year of the payer corporation. If so, **use a separate line** to provide the information according to each tax year of the payer corporation.
- When completing column J and K use the special calculations provided in the notes.

	A	A1	В	С	D	E
	Name of payer corporation		Enter 1	Business Number	Tax year-end of the	Non-taxable
	(from which the corporation received the dividend)		if payer	of connected	payer corporation in	dividends under
			corporation	corporation	which the sections	section 83
			is		112/113 and	
			connected		subsection 138(6)	
					dividends in column F	
					were paid	
					YYYY/MM/DD	
						-
	200		205	210	220	230
l			2			
		1	4			

Total of column E (enter amount on line 402 of Schedule 1)

113(2) and 138(6), and paragraphs 113(1)(a), (a.1),(b), or (d) <sup>note 1</sup>		that was received <b>before</b> 2016	by <b>connected</b> payer corporation (for tax year in column D)	payer corporation (for tax year in column D) <sup>note 2</sup>	Dividends (from column G) received before 2016 multiplied by 33 1/3%note 3	Dividends received after 2015 (column F minus column G) multiplied by 38 1/3% <sup>note 4</sup>
240		241	250	260	270	275

Total of column F (include this amount on line 320 of the T2 Return) Total of column J (enter amount on line a in Part 2) Total of column K (enter amount on line b in Part 2)

- 1 If taxable dividends are received, enter the amount in column 240, but if the corporation is not subject to Part IV tax (such as a public corporation other than a subject corporation as defined in subsection 186(3)), enter "0" in column 270 or column 275 as applicable according to the date received. Life insurers are not subject to Part IV tax on subsection 138(6) dividends.
- 2 If the connected payer corporation's tax year ends after the corporation's balance-due day for the tax year (two or three months, as applicable), you have to estimate the payer's dividend refund when you calculate the corporation's Part IV tax payable.
- 3 For dividends received **before** 2016 from **connected** corporations, Part IV tax on dividends is equal to: column G **multiplied** by column I **divided** by column H.
- 4 For dividends received **after** 2015 from **connected** corporations, Part IV tax on dividends is equal to: column I **divided** by column H **multiplied** by the result of column F **minus** column G.

Part 2 – Calculation of Part IV tax payable			
Part IV tax on dividends received <b>before</b> 2016, before deductions (to	. ,	a	
Part IV tax on dividends received <b>after</b> 2015, before deductions (total Part IV tax before deductions (amount a <b>plus</b> amountb)	ai or column K in part 1)	D	1
	· · · · · · · · · <u> </u>	r	ـ
Deduct:	000 - 60 - 6 - 4 - 4 - 40)	320	
Part IV. I tax payable on dividends subject to Part IV tax (from line 3	•	nt L <b>minus</b> line 320)	
	Subtotal (amou		IV
Deduct:	222		
	330	c	
Non-capital losses from previous years claimed to reduce Part IV to	ax	d	
Current-year farm loss claimed to reduce Part IV tax  Farm losses from previous years claimed to reduce Part IV tax		e	
·		'	
Total losses applied aga	ainst Part IV tax (total of amounts c to f)	g	
If your tax year begins after December 31, 2015:			
Amount g multiplied by 38 1 / 3 %	<u> </u>	h	
If your tax year begins before January 1, 2016:			
Amount b or M whichever is less			
÷ 38 1 / 3 %=	1		
Amount 1 or g, whichever is less	2		
Amount g minus amount 2	3		
Amount 2	x 38 1 / 3 % =	i	
Amount 3	x 33 1 / 3 % =		
	Subtotal (amount i <b>plus</b> amount j)	J	
		К	
Amount h or amount k, whichever applies depending on your tax year	r start date		N
Part IV tax payable (amount M minus amount N, if negative enter "	0")		<u></u>

		which the dividends in column R were received YYYY/MM/DD		(included in column R)
400	410	420	430	
Kitchener Power Corp	86360 3924 RC0001	2017-12-31	4,195,300	
taxable dividends paid in the tax year that qualify for a divide of column R plus line 450)		<u></u>	460	4,195,30
t 4 – Total dividends paid in the tax year  blete this part if the total taxable dividends paid in the tax year that q tax year.	ualify for a dividend refund (line	e 460) is different fro	om the total dividends pa	aid
taxable dividends paid in the tax year for the purposes of a dividend dividends paid in the tax year (total of 510 to 540)			<u></u>	4,195,30
dividends paid in the tax year			500	4,195,30
ct:				
dends paid out of capital dividend account	510 520		_	

T2SCH3 E (16) Canada

Total taxable dividends paid in the tax year that qualify for a dividend refund (Line 500 minus amount S)

4,195,300 T



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# Tax Calculation Supplementary - Corporations

Schedule 5

Corporation's name	Business Number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- Use this schedule if, during the tax year, your corporation:
  - had a permanent establishment in more than one jurisdiction (corporations that have no taxable income should only complete columns A, B and D in Part 1);
  - is claiming provincial or territorial tax credits or rebates (see Part 2); or
  - has to pay taxes, other than income tax, for Newfoundland and Labrador, or Ontario (see Part 2).
- All legislative references to the Income Tax Regulations.
- For more information, see the T2 Corporation Income Tax Guide.
- Enter the regulation number in field 100 of Part 1.

100				plies (402 to 413).			
A Jurisdiction Tick yes if the corporation had a permanent establishment in the jurisdiction during the tax year.*		B Total salaries and wages paid in jurisdiction	C (Bxtaxable income)/G	<b>D</b> Gross revenue	E (D x taxable income) / H	F Allocation of taxable income (C + E) x 1/2** (where either G or H is nil, do not multiply by 1/2)	
Newfoundland and Labrador	003 1 Yes	103		143			
Newfoundland and Labrador Offshore	004 1 Yes	104		144			
Prince Edward Island	005 1 Yes	105		145			
Nova Scotia	007 1 Yes	107		147			
Nova Scotia Offshore	008 1 Yes	108		148			
New Brunswick	009 1 Yes	109		149			
Quebec	<b>011</b> 1 Yes	111		151			
Ontario	<b>013</b> 1 Yes	113		153			
Manitoba	<b>015</b> 1 Yes	115		155			
Saskatchewan	<b>017</b> 1 Yes	117		157			
Alberta	<b>019</b> 1 Yes	119		159			
British Columbia	<b>021</b> 1 Yes	121		161			
Yukon	<b>023</b> 1 Yes	123		163			
Northwest Territories		125		165			
Nunavut	<b>026</b> 1 Yes	126		166			
Outside Canada	<b>027</b> 1 Yes	127		167			
Total		129 G		169 H	1		

<sup>\* &</sup>quot;Permanent establishment" is defined in subsection 400(2).

## Notes:

- 1. After determining the allocation of taxable income, you have to calculate the corporation's provincial or territorial tax payable. For more information on how to calculate the tax for each province or territory, see the instructions for Schedule 5 in the *T2 Corporation Income Tax Guide*.
- 2. If the corporation has provincial or territorial tax payable, complete Part 2.
- 3. If the corporation is a member of a partnership and the partnership had a permanent establishment in a jurisdiction, select the jurisdiction in Column A and include your proportionate share of the partnership's salaries and wages and gross revenue in columns B and D, respectively.



<sup>\*\*</sup> For corporations other than those described under section 402, use the appropriate calculation described in the Regulations to allocate taxable income.

Part 2 – Ontario tax payable, tax credits, and rebates Total taxable Income eligible Provincial or Provincial or income for small business territorial allocation territorial tax of taxable income payable before deduction credits 7,084,311 7,084,311 814,696 270 814,696 Ontario basic income tax (from Schedule 500) 402 Ontario small business deduction (from Schedule 500) 814,696 Subtotal (line 270 minus line 402) 814,696 5A Ontario additional tax re Crown royalties (from Schedule 504) 276 Ontario transitional tax debits (from Schedule 506) Recapture of Ontario research and development tax credit (from Schedule 508) Subtotal (total of lines 274 to 277) 814,696 5C Gross Ontario tax (amount 5A plus amount 5B) \_ Ontario resource tax credit (from Schedule 504) 406 Ontario tax credit for manufacturing and processing (from Schedule 502) 408 Ontario foreign tax credit (from Schedule 21) 410 Ontario credit union tax reduction (from Schedule 500) Ontario political contributions tax credit (from Schedule 525) 415 Ontario non-refundable tax credits (total of lines 404 to 415) 5D 814,696 5E Subtotal (amount 5C minus amount 5D) (if negative, enter "0") 6,318 Ontario research and development tax credit (from Schedule 508) Ontario corporate income tax payable before Ontario corporate minimum tax credit and Ontario community food program donation tax credit for farmers (amount 5E minus line 416) (if negative, enter "0") 808,378 5F Ontario corporate minimum tax credit (from Schedule 510) Ontario community food program donation tax credit for farmers (from Schedule 2) 808,378 5G Ontario corporate income tax payable (amount 5F minus the total of lines 418 and 420) (if negative enter "0") Ontario corporate minimum tax (from Schedule 510) 280 Ontario special additional tax on life insurance corporations (from Schedule 512) Subtotal (line 278 plus line 280) 808,378 51 Total Ontario tax payable before refundable tax credits (amount 5G **plus** amount 5H) Ontario qualifying environmental trust tax credit 45,922 Ontario co-operative education tax credit (from Schedule 550) 454 30,931 Ontario apprenticeship training tax credit (from Schedule 552) 456 Ontario computer animation and special effects tax credit (from Schedule 554) 458 Ontario film and television tax credit (from Schedule 556) 460 Ontario production services tax credit (from Schedule 558) 462 Ontario interactive digital media tax credit (from Schedule 560) Ontario sound recording tax credit (from Schedule 562) 466 Ontario book publishing tax credit (from Schedule 564) Ontario innovation tax credit (from Schedule 566) Ontario business-research institute tax credit (from Schedule 568) 76,853 <sub>5J</sub> Ontario refundable tax credits (total of lines 450 to 470) 731,525 Net Ontario tax payable or refundable tax credit (amount 5I minus amount 5J) (if a credit, enter a negative amount) Include this amount on line 255. - Summary Enter the total net tax payable or refundable tax credits for all provinces and territories on line 255. 731,525 Net provincial and territorial tax payable or refundable tax credits

If the amount on line 255 is negative, enter the net provincial and territorial refundable tax credits on line 812 of the T2 return.

If the amount on line 255 is positive, enter the net provincial and territorial tax payable on line 760 of the T2 return.

Schedule 7

# **Aggregate Investment Income and Active Business Income**

Corporation's name	Business number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- Use this schedule if you are a Canadian-controlled private corporation (CCPC) to calculate:
  - your aggregate investment income and foreign investment income, as defined in subsection 129(4), to determine the refundable portion of Part I tax;
  - your specified partnership income, if you are a member or designated member of one or more partnerships as defined under subsection 125(7); and
  - your income from an active business carried on in Canada eligible for the small business deduction including any specified corporate income as defined in subsection 125(7).
- Use this schedule if another CCPC is making an assignment of business limit under subsection 125(3.2) to you.
- Use this schedule if you are a member of a partnership to assign specified partnership business limit to a designated member under subsection 125(8). Note: If you are a corporation that is not a CCPC, only complete Table 1 (columns A1, B1, C1, G1, H1 and J1) and Table 3 to make this assignment.
- All legislative references are to the *Income Tax Act*.
- For more information, see Small Business Deduction and Refundable Portion of Part I Tax in Guide T4012, T2 Corporation Income Tax Guide.
- All notes with regards to this form can be found at the bottom of the form.

┌ Part 1 – Aggregate investment income ──────		
Aggregate investment income is all <b>world</b> source income.		
Eligible portion of taxable capital gains for the year	002	
Eligible portion of allowable capital losses for the year (including allowable business investment losses)		
Net capital losses of previous years claimed on line 332 on the T2 return		
Subtotal (line 012 <b>plus</b> line 022)	<u> </u>	Α
Line 002 <b>minus</b> amoun	t A (if negative, enter "0")	В
Total income from property (include income from a specified investment business carried on in Canada other than income from a source outside Canada)	296,861	
Exemptincome		
Amounts received from Agrilnvest Fund No. 2 that were included in computing the corporation's income for the year		
Taxable dividends deductible (total of column F on Schedule 3 minus related expenses)		
Business income from an interest in a trust that is considered property income under paragraph 108(5)(a) . 072		
Subtotal ( <b>add</b> lines 042, 052, 062 and 072)	C	
Subtotal (line 032 minus amount C)	296,861 > 296,861	D
,	Amount B <b>plus</b> amount D 296,861	Е
Total losses from property (include losses from a specified investment business carried on in Canada other than a loss from a source outside Canada)		•
Amount E minus line 082 (if negative, enter "0") (enter on line 440 of the T2 return)		:
1		



Part 2A - Canadian investment income calculation		
Eligible portion of taxable capital gains for the year before taking into account the capital gains		
reserve (federal) of Schedule 13		
Reserve's eligible portion (addition/deduction)		
Taxable capital gains under section 34.2 (line 275 on Schedule 73)	1.3	
Eligible portion of taxable capital gains for the year after taking into account the capital gains reserve from Schedule 13 and the taxable capital gains under section 34.2 (add amounts 1.1,		
1.2, and 1.3)	<b>&gt;</b>	1a
Eligible portion of allowable capital losses for the year (including allowable		
business investment losses)	2.1	
Net capital losses of previous years claimed on line 332 on the T2 return	2.2	
Allowable capital losses under section 34.2 (line 285 of Schedule 73)	2.3	
<b>Add</b> amounts 2.1, 2.2 and 2.3	<b>_</b>	2a
Amount1a <b>minus</b> a	amount 2a (if negative, enter "0")	3a
Taxable dividends	4.1	
Rental property income (under regulation 1100(11))	4.2	
Other property income	<u>296,861</u> 4.3	
Property income under section 34.2 (line 280 of Schedule 73)	4.4	
Total property income from <b>Canadian</b> sources (add amounts 4.1, 4.2, 4.3 and 4.4)	296,861	296,861 4a
Exemptincome	5.1	
Amounts received from Agrilnvest Fund No. 2 that were included in computing the corporation's		
income for the year	5.2	
	5.3	
Business income from an interest in a trust that is considered property income under paragraph 108(5)(a)	5.4	
Add amounts 5.1, 5.2, 5.3 and 5.4		5a
	Amount 4a <b>minus</b> amount 5a	
	Amount 3a <b>plus</b> amount 6a	
Rental property losses (under regulation 1100(11))	. <u>—</u> 8.1	
Dividend losses	8.2	
Other property losses	8.3	
Property losses under section 34.2 (line 280 of Schedule 73)		
Total property losses from <b>Canadian</b> sources <b>(add</b> amounts 8.1, 8.2, 8.3 and 8.4)		8a
	amount 8a (if negative, enter "0")	296,861 <sub>9a</sub>

Part 2 − Foreign investment income			
Foreign investment income is all income from sources <b>outside Canada</b> .			
Eligible portion of taxable capital gains for the year before taking into account the capit reserve (federal) of Schedule 13		a1	
Reserve's eligible portion (addition/deduction)	<u></u>	a2	
Taxable capital gains under section 34.2 (line 275 of Schedule 73)*	<u> </u>	a3	
Eligible portion of taxable capital gains for the year after taking into account the capital reserve (federal) of Schedule 13 and taxable capital gains under section 34.2 ( <b>add</b> am a2, and a3)	nounts a1,	<b>&gt;</b> 001	
Allowable capital losses for the year		b1	
Allowable capital losses under section 34.2 (line 285 of Schedule 73)*	<u></u>	b2	
Eligible portion of allowable capital losses for the year (including allowable business investment losses) ( <b>Add</b> amounts b1 and b2)		<b>&gt;</b> 009	
Sub	ototal (line 001 <b>minus</b> line 009)	(if negative, enter "0")	F
Taxable dividends	c1		
Rental property income (under regulation 1100(11))	c2		
Other property income	c3		
Property income under section 34.2 (line 280 of Schedule 73)*	c4		
Total income from property from a source <b>outside Canada</b> (net of related expenses) ( <b>add</b> amounts c1, c2, c3 and c4)	<b>▶</b> 019		
Exempt income			
Business income from an interest in a trust that is considered property income under paragraph 108(5)(a) . 059			
Subtotal ( <b>add</b> lines 029, 049, and 059)	<u></u> ►	G	
Subtotal (line 019 m	ninus amount G)	<b>&gt;</b>	Н
	Am	ount F <b>plus</b> amount H	1
Rental property losses (under regulation 1100(11))	· · · · · · · · · · · · · · · · · · ·	d1	
Dividend losses		d2	
Other property losses		d3	
Property losses under section 34.2 (line 280 of Schedule 73)*	<u></u>	d4	
Total losses from property from a source outside Canada (add amounts d1, d2, d3 a	and d4)	<b>▶</b> 069	
Amount I minus line 069 (if negative, enter "0") (enter on line 445 of the T2 return)		<u>079</u>	
* When an amount is entered on these lines, the amounts calculated for the taxable c as well as property income or losses on lines 4.4 and 8.4 in Part 2A, "Canadian investment details, press F1 to consult the Help.			

Net taxable dividends	Canadian	Foreign	Total
Taxable dividends deducted per schedule 3			
Less: Expenses related to such dividends			
Total expenses			
Net taxable dividends			

Α		A1							
Is the corporation a designated member of the partnership?			Partnership name						
Yes No				200					
B1		C1	D1	1D	2D	E1	F1		
Total income (loss) of partnership from an active business		Corporation's share of amount in column B1	Income of the corporation from providing (directly or indirectly) services or property to the partnership note 1	Adjustments under section 34.2 note 2	Expenses the corporation incurred to earn partnership income	Adjustments (column 1D <b>minus</b> column 2D)	Corporation's inc (loss) in respect the partnershi note 3 (add columns 0 D1 and E1)		
300	310		311			315	320		
			-						
			1			Total	350		
G1		Ш4	14	14	<b>V</b> 4				
G1  Number of days in the partnership's fiscal period	(cc	H1  rorated business limit notes 3 and 4 (column C1 ÷ column B1) × [\$ 500 000 × olumn G1 ÷ 365)] if column C1 is gative, enter "0")	Specified partnership business limit assigned to you (from H2 in Table 2) notes 1, 6 and 7	Specified partnership business limit assigned by you from F3 in Table 3) notes 1, 6 and 8	K1  Specified partnership business limit amount (column H1 plus column I1 minus column J1)	L1  Column F1 minus column K1 (if negative, enter "0")	M1  Lesser of columns F1 ar K1 (if column F		
Number of days in the partnership's	(cc	orated business limit notes 3 and 4 (column C1 ÷ column B1) × [\$ 500 000 × olumn G1 ÷ 365)] if column C1 is	Specified partnership business limit assigned to you (from H2 in Table 2)	Specified partnership business limit assigned by you from F3 in Table 3)	Specified partnership business limit amount (column H1 plus column I1 minus	L1 Column F1 minus column K1 (if negative,	M1  Lesser of columns F1 ar K1 (if column I is negative, enter		
Number of days in the partnership's fiscal period	(cc	corated business limit notes 3 and 4 (column C1 ÷ column B1) × [\$ 500 000 × olumn G1 ÷ 365)] if column C1 is gative, enter "0")	Specified partnership business limit assigned to you (from H2 in Table 2) notes 1, 6 and 7	Specified partnership business limit assigned by you from F3 in Table 3) notes 1, 6 and 8	Specified partnership business limit amount (column H1 plus column I1 minus column J1)	L1  Column F1 minus column K1 (if negative, enter "0")	M1  Lesser of columns F1 ar K1 (if column Fis negative, enter notes 5		
Number of days in the partnership's fiscal period	(ccc ( ne	corated business limit notes 3 and 4 (column C1 ÷ column B1) × [\$ 500 000 × olumn G1 ÷ 365)] if column C1 is gative, enter "0")	Specified partnership business limit assigned to you (from H2 in Table 2) notes 1, 6 and 7	Specified partnership business limit assigned by you from F3 in Table 3) notes 1, 6 and 8	Specified partnership business limit amount (column H1 plus column I1 minus	L1  Column F1 minus column K1 (if negative, enter "0")	M1  Lesser of columns F1 ar K1 (if column F is negative, enter notes 5		
Number of days in the partnership's fiscal period	(ccc ( nee	corated business limit notes 3 and 4 (column C1 ÷ column B1) × [\$ 500 000 × olumn G1 ÷ 365)] if column C1 is gative, enter "0")	Specified partnership business limit assigned to you (from H2 in Table 2) notes 1, 6 and 7	Specified partnership business limit assigned by you from F3 in Table 3) notes 1, 6 and 8	Specified partnership business limit amount (column H1 plus column I1 minus column J1)	L1  Column F1 minus column K1 (if negative, enter "0")	M1  Lesser of columns F1 ar K1 (if column Fis negative, enter notes 5		
Number of days in the partnership's fiscal period  325  tion's losses for mber of a partnership lose departnership lose	(cc (ne the yearship) -	imit notes 3 and 4 (column C1 ÷ column B1) × [\$ 500 000 × solumn G1 ÷ 365)] if column C1 is gative, enter "0")  330  ar from an active the enter as a position of the corporation for the solumn of the corporation for the solumn of the corporation for the solumn of the corporation for the solumn of the corporation for the corporation for the solumn of the corporation for the solumn of the corporation for the solumn of the corporation for the solution of the so	Specified partnership business limit assigned to you (from H2 in Table 2) notes 1, 6 and 7  335  Dusiness carried on in the amount the year – enter as a positive amount	Specified partnership business limit assigned by you from F3 in Table 3) notes 1, 6 and 8  336  Canada (other than	Specified partnership business limit amount (column H1 plus column I1 minus column J1)  Total	L1  Column F1 minus column K1 (if negative, enter "0")	M1  Lesser of columns F1 ar K1 (if column Fis negative, enter notes 5		
Number of days in the partnership's fiscal period  325  tion's losses for mber of a partnership's days in the partnership's fiscal period	(cc (ne the yearship) -	imit notes 3 and 4 (column C1 ÷ column B1) × [\$ 500 000 × solumn G1 ÷ 365)] if column C1 is gative, enter "0")  330  ar from an active the enter as a position of the corporation for the solumn of the corporation for the solumn of the corporation for the solumn of the corporation for the solumn of the corporation for the corporation for the solumn of the corporation for the solumn of the corporation for the solumn of the corporation for the solution of the so	Specified partnership business limit assigned to you (from H2 in Table 2) notes 1, 6 and 7  335	Specified partnership business limit assigned by you from F3 in Table 3) notes 1, 6 and 8	Specified partnership business limit amount (column H1 plus column I1 minus column J1)  Total	L1  Column F1 minus column K1 (if negative, enter "0")	M1  Lesser of columns F1 ar K1 (if column is negative, enter notes 5		

## Part 3 – Specified partnership income (continued) −

Tables 2 and 3 are used to make an assignment of **specified partnership business limit** under subsection 125(8). A person that is a member of a partnership can make an assignment of **specified partnership business limit** under subsection 125(8) to a **designated member** for any tax year that **starts after** March 21, 2016. Also, that person can make an assignment for its tax year that **starts before** March 22, 2016 and **ends after** March 21, 2016 if the tax year of the **designated member starts after** March 21, 2016.

able 2 – A member is as		ou specified	partnersnip bu			section 125(8) —		DO.		
A2 Partnership name 405					Partnership's account number		B2  Name of the member			
								406		
C2	D	2	E2			F2	G	2	H2	
Business number of the member (if applicable)  Social insurance number of the member (if applicable)		surance r of the nber	Trust acc number of memb (if applic	count of the oer	Tax year start of the member (yyyymmdd)		the member		Specified partnership business limit assigned to you by the member note 9	
410	41	1	412	2		415	4	16	420	
-1.1.0 V			(OODO)					- 405(0)		
able 3 – You are assign	A3	gnated memi	per (CCPC) spe	ecified partif		iness limit unde	SUDSECTION	B3		
Р	artnership nam	ne		Partne account			Name of the	ne designated n	nember	
	425							426		
C3	_		D3		E3			F3		
Business number of the designated member		Tax year start of the designated member		Tax year-end of the designated member (yyyymmdd)		limit a		ed partnership business assigned by you to the esignated member note 10		
430			435		436				440	
art 4 – Partnership	incomo n	ot oligible	for the sm	all hueing	nee dodu	ction —				
poration's income from ac ucting related expenses)	tive business	es carried on i	n Canada as a n	nember or de	esignated me	ember of a partner				
cified partnership loss (fro	om line 380 in	Part 3)						<u> </u>		
						Subtotal (am	ount K <b>plus</b>	amount L)		
cified partnership income	(from line 400	0 in Part 3)								
	•	,								

Part 5 – Income from active business carried or	ı in Canada <del></del>			
Net income for income tax purposes from line 300 of the T2 return		7,088,811	0	
Allowable business investment loss from line 406 of Schedule 1			Р	
S	ubtotal (amount O <b>plus</b> amo	unt P) 7,088,811	<b>-</b>	7,088,811 Q
Foreign business income after deducting related expenses note 11		500		
Taxable capital gains from line 113 of Schedule 1			R	
Net property income (line 032 note 12 minus the total of lines 042, 052	2 and 082 in Part 1) <sup>note 11</sup>	296,861	S	
Personal services business income after deducting related expenses note 11	e1			
Other income after deducting related expenses note 11	e2			
Subtotal (amount e1 <b>plus</b> amount e2) <sup>note 11</sup>	<b>&gt;</b>	520		
Subtotal ( <b>add</b> line 500, a	amount R, amount S and line	e 520) <u>296,861</u>	<b></b>	296,861 T
Net amount (amount Q minus amount T)				6,791,950 υ
Partnership income not eligible for the small business deduction (lin-	e 450 in Part 4)		V	
Partnership income allocated to your corporation under subsection 9	6(1.1)	530		
Income referred to in clause 125(1)(a)(i)(C)		540		
Income referred to in clause 125(1)(a)(i)(B) (from line 615 in Part 6)			W	
Subtotal ( <b>add</b> amount V	, line 530, line 540 and amou	ınt W)	<b></b>	X
Specified corporate income (from line 625 in Part 6)			<u></u>	Y
Income from active business carried on in Canada (amount U n (enter amount Z on line 400 of the T2 return - if negative, enter "0")	ninus amountX plus amour	ntY)	· · · · · · · <u> </u>	6,791,950 z
Part 6 – Specified corporate income and assign	ment under subsect	ion 125(3.2)		
Applies to tax years that begin after March 21, 2016.				
A CCPC can also make an assignment of business limit to you for its tax <b>year starts</b> after March 21, 2016.	s tax year that <b>starts before</b>	March 22, 2016, and ends afte	<b>r</b> March 21, 2016, if y	our our
1AA	AA	ВВ		C
Name of the corporation	Business number of the corporation	Income described under claus 125(1)(a)(i)(B) received from the corporation identified in column AA note 13		assigned <b>from</b> on identified in A <sup>note 14</sup>
	600	610	6	20
1				
		Total 615	Total <b>625</b>	

#### Notes

- Note 1 Applies to tax years that begin after March 21, 2016. For tax years beginning before March 22, 2016 leave blank.
- Note 2 Do not include expenses that were deducted in computing the income of the corporation in column D1.

In general, amounts included under subsections 34.2(2) and 34.2(3) or claimed under subsection 34.2(4) are deemed to have the **same character** and be in the **same proportions** as the partnership income they relate to. Amounts claimed under subsection 34.2(11) and included under subsection 34.2(12) are deemed to have the **same character** and be in the **same proportions** as the qualifying transitional income. For example, if a corporation receives \$100,000 of partnership income for the partnership's fiscal period ending in its tax year, and that income is made up of \$40,000 of active business income, \$30,000 of income from property, and \$30,000 as a taxable capital gain, the corporation's adjusted stub period accrual (ASPA) in respect of the partnership would be 40% active business income, 30% property income, and 30% taxable capital gains. Add or deduct only the portion of the following amounts that are characterized as **active business income** in accordance with subsection 34.2(5):

#### Δdd.

- the ASPA under subsection 34.2(2) (column 4 of Schedule 73)
- the income inclusion for a new corporate member of a partnership under subsection 34.2(3) (column 6 of Schedule 73)
- the previous-year transitional reserve under subsection 34.2(12) (column 12 of Schedule 73)

#### Deduct

- the previous-year ASPA under subsection 34.2(4) (column 5 of Schedule 73)
- the previous-year income inclusion for a new corporate member of a partnership under subsection 34.2(4) (column 7 of Schedule 73)
- the current-year transitional reserve under subsection 34.2(11) (column 11 of Schedule 73)
- Note 3 When a partnership carries on more than one business, one of which generates income and another of which realizes a loss, the loss is **not** netted against the partnership's income when calculating the prorated business limit (column H1). Enter on line 380 the total of all losses from column F1.
- Note 4 For tax years that begin after March 21, 2016, if you are a designated member of the partnership, enter "0".
- Note 5 For tax years that begin after March 21, 2016, you must enter "0" if the partnership provides services or property to either:
  - (A) a private corporation (directly or indirectly in any manner whatever) in the year, if:
    - you (or one of your shareholders) or a person that does not deal at arm's length with you (or one of your shareholders) holds a
      direct or indirect interest in the private corporation, and
    - it is not the case that all or substantially all of the partnership's income for the year from an active business is from providing services or property to
    - persons (other than the private corporation) that deal at arm's length with the partnership and each person that holds a direct or indirect interest in the partnership, or
    - partnerships with which the partnership deals at arm's length, other than a partnership in which a person that does not deal at arm's length with you holds a direct or indirect interest, or
  - (B) a particular partnership (directly or indirectly in any manner whatever) in the year, if:
    - you (or one of your shareholders) do **not** deal at arm's length with the particular partnership or a person that holds a direct or indirect interest in the particular partnership, and
    - it is not the case that all or substantially all of the partnership's income for the year from an active business is from providing services or property to
    - persons that deal at arm's length with the partnership and each person that holds a direct or indirect interest in the partnership, or
    - partnerships (other than the particular partnership) with which the partnership deals at arm's length, other than a partnership in which a person that does not deal at arm's length with you holds a direct or indirect interest.
- Note 6 A person that is a member of a partnership can make an assignment of specified partnership business limit under subsection 125(8) to a designated member for any tax year that starts after March 21, 2016. Also, that person can make an assignment for its tax year that starts before March 22, 2016 and ends after March 21, 2016 if the tax year of the designated member starts after March 21, 2016.
- Note 7 If you are a **designated member** receiving an assignment of **specified partnership business limit**, complete Table 2 to determine the amounts to enter in Table 1 column I1.
- Note 8 If you are a corporation that is a **member** of the partnership and you are assigning **specified partnership business limit**, complete Table 3 to determine the amounts to enter in Table 1 column J1.
- Note 9 Add the amounts in column H2 that are for the same partnership and enter it in Table 1 column I1, in the row of the applicable partnership.
- Note 10 Add the amounts in column F3 that are for the same partnership and enter it in Table 1 column J1, in the row of the applicable partnership. This amount cannot be higher than the amount of prorated business limit you would otherwise be entitled to in Table 1 column H1 for that partnership.
- Note 11 If negative, enter amount in brackets, and add instead of subtracting.
- Note 12 Net of related expenses.
- Note 13 This amount is [as defined in subsection 125(7) **specified corporate income** (a)(i)] the total of all amounts, each of which is your income from an active business for the year from providing services or property to a private corporation (directly or indirectly, in any manner whatever) if
  - (A) at any time in the year, you (or one of your shareholders) or a person that does **not** deal at arm's length with you (or one of your shareholders) holds a direct or indirect interest in the private corporation, and
  - (B) it is not the case that all or substantially all of your income for the year from an active business is from providing services or property to
    - (I) persons (other than the private corporation) with which you deal at arm's length, or
    - (II) partnerships with which you deal at arm's length, other than a partnership in which a person that does **not** deal at arm's length with you holds a direct or indirect interest.

 $Do \ \textbf{not} \ include \ income \ from \ an \ associated \ corporation \ if \ the \ conditions \ described \ in \ subsection \ 125(10) \ are \ met.$ 

Note 14 The amount of business limit that a CCPC can assign to you cannot be greater than the amount in column BB that is from providing services or property directly to that CCPC. If there is an amount included in column BB that is deductible by that CCPC in respect of the amount of its income referred to in clause 125(1)(a)(i)(A) or (B) for its tax year, you need to deduct it from column BB for the purpose of determining the amount that can be assigned to you.

Canada Revenue A

Agence du revenu du Canada

# **Capital Cost Allowance (CCA)**

Schedule 8

Corporation's name	Business number	Tax year-end
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	Year Month Day 2017-12-31

For more information, see the section called "Capital Cost Allowance" in the T2 Corporation Income Tax Guide.

Is the corporation electing under Regulation 1101(5q)?

101 Yes No X
--------------

Г	1		2	3	4	5	6	7	8	9	10	11	12
	Class umber *	Description	Undepreciated capital cost at the beginning of the year (amount from column 12 of last year's schedule 8)	Cost of acquisitions during the year (new property must be available for use) (see note 1 below)	Adjustments and transfers (see note 2 below)	Proceeds of dispositions during the year (amount not to exceed the capital cost)	50% rule (1/2 of the amount, if any, by which the net cost of acquisitions exceeds column 5) (see note3 below)	Reduced undepreciated capital cost (column 2 plus column 3 plus or minus column 4 minus column 5 minus column 6)	CCA rate % (see note 4 below)	Recapture of capital cost allowance (line 107 of Schedule 1) (see note 5 below)	Terminal loss (line 404 of Schedule 1)	Capital cost allowance (for declining balance method, column 7 multiplied by column 8, or a lower amount) (line 403 of Schedule 1) (see note 6 below)	Undepreciated capital cost at the end of the year (column 6 plus column 7 minus column 11)
	200		201	203	205	207	211		212	213	215	217	220
1.	1		84,300,218			0		84,300,218	4	0	0	3,372,009	80,928,209
2.	1b		9,598,731	1,141,056		0	570,528	10,169,259	6	0	0	610,156	10,129,631
3.	2		6,615,395			0		6,615,395	6	0	0	396,924	6,218,471
4.	3		2,226,169			0		2,226,169	5	0	0	111,308	2,114,861
5.	8		3,958,816	1,017,361		0	508,681	4,467,496	20	0	0	893,499	4,082,678
6.	10		1,575,623	39,073		4,645	17,214	1,592,837	30	0	0	477,851	1,132,200
7.	17		280,254			0		280,254	8	0	0	22,420	257,834
8.	45		1,957			0		1,957	45	0	0	881	1,076
9.	46		14,274			0		14,274	30	0	0	4,282	9,992
10.	47		80,617,675	13,799,170		23,930	6,887,620	87,505,295	8	0	0	7,000,424	87,392,491
11.	50		528,538	42,438		0	21,219	549,757	55	0	0	302,366	268,610
12.	95	Work in Process	6,900,660		-2,557,864	0		4,342,796	0	0	0		4,342,796
13.	94	Assets not in service			1,263,546	0		1,263,546	0	0	0		1,263,546
		Totals	196,618,310	16,039,098	-1,294,318	28,575	8,005,262	203,329,253				13,192,120	198,142,395

**SCHEDULE 9** 

## **RELATED AND ASSOCIATED CORPORATIONS**

Name of corporation	Business Number	Tax year end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- Complete this schedule if the corporation is related to or associated with at least one other corporation.
- For more information, see the T2 Corporation Income Tax Guide.

	Name	Country of resi- dence (other than Canada)	Business number (see note 1)	Relation-ship code (see note 2)	Number of common shares you own	% of common shares you own	Number of preferred shares you own	% of preferred shares you own	Book value of capital stock
	100	200	300	400	500	550	600	650	700
1.	Kitchener Power Corporation		86360 3924 RC0001	1					
2.	Corporation of the City of Kitchener		NR	3					
3.	KITCHENER ENERGY SERVICES		86375 9098 RC0001	3					

Note 1: Enter "NR" if the corporation is not registered or does not have a business number.

Note 2: Enter the code number of the relationship that applies from the following order: 1 - Parent 2 - Subsidiary 3 - Associated 4 - Related but not associated

T2 SCH 9 (11) Canadä

# Continuity of financial statement reserves (not deductible)

		—— Financial sta	atement reserves (	not deductible) —		
	Description	Balance at the beginning of the year	Transfer on an amalgamation or the wind-up of a subsidiary	Add	Deduct	Balance at the end of the year
1	Employee Future Benefits			5,213,000		5,213,000
2						
	Reserves from Part 2 of Schedule 13					
	Totals			5,213,000		5,213,000

The total opening balance plus the total transfers should be entered on line 414 of Schedule 1 as a deduction. The total closing balance should be entered on line 126 of Schedule 1 as an addition.

Schedule 15

## **Deferred Income Plans**

Corporation's name	Business number	Tax year end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- Complete the information below if the corporation deducted payments from its income made to a registered pension plan (RPP), a registered supplementary
  unemployment benefit plan (RSUBP), a deferred profit sharing plan (DPSP), a pooled registered pension plan (PRPP), or an employee profit sharing
  plan (EPSP).
- If the trust that governs an employee profit sharing plan is **not resident** in Canada, please indicate if the T4PS, Statement of Employees Profit Sharing Plan Allocations and Payments, Supplementary slip(s) were filed for the last calendar year, and whether they were filed by the trustee or the employer.

	Type of plan (see note 1)	Amount of contribution \$ (see note 2)	Registration number (RPP, RSUBP, PRPP, and DPSP only)	Name of EPSP trust	Address of EPSP trust	T4PS slip(s) (see note 3)				
	100	200	300	400	500	600				
1	1	1,581,864	304091							
	Note 1		Note 2							
		applicable ber:	You do not need to add t	o Schedule 1 any payments you made to defe ents, calculate the following amount:	rred income plans.					
	1 – RPP			Total of all amounts indicated in column 200 of this schedule						
	2 – RSUB	SP.	Less:							
	3 – DPSP	•	Total of all amounts for deferred income plans deducted in your financial statements							
	4 – EPSP		Deductible amount for contributions to deferred income plans (amount A minus amount B) (if negative, enter "0")							
	5 – PRPP	•	`	,,	· · · · · · · · · · · · · · · · · · ·	100,000				
			Enter amount C on line 4  Note 3	417 of Schedule 1						
				Trustoe						
	T4PS slip(s) filed by: 1 – Trustee  2 – Employer									
			-	(EPSP only)						

T2 SCH 15 (13) Canadä

Schedule 23

# Agreement Among Associated Canadian-Controlled Private Corporations to Allocate the Business Limit

- For use by a Canadian-controlled private corporation (CCPC) to identify all associated corporations and to assign a percentage for each associated corporation. This percentage will be used to allocate the business limit for purposes of the small business deduction. Information from this schedule will also be used to determine the date the balance of tax is due and to calculate the reduction to the business limit.
- An associated CCPC that has more than one tax year ending in a calendar year, is required to file an agreement for each tax year ending in that calendar year.
  - **Column 1:** Enter the legal name of each of the corporations in the associated group. Include non-CCPCs and CCPCs that have filed an election under subsection 256(2) of the *Income Tax Act* not to be associated for purposes of the small business deduction.
- Column 2: Provide the business number for each corporation (if a corporation is not registered, enter "NR").
- **Column 3:** Enter the association code from the list below that applies to each corporation:
  - 1 Associated for purposes of allocating the business limit (unless code 5 applies)
  - 2 CCPC that is a "third corporation" that has elected under subsection 256(2) not to be associated for purposes of the small business deduction
  - 3 Non-CCPC that is a "third corporation" as defined in subsection 256(2)
  - 4 Associated non-CCPC
  - 5 Associated CCPC to which code 1 does not apply because of a subsection 256(2) election made by a "third corporation"
- **Column 4:** Enter the business limit for the year of each corporation in the associated group.
- **Column 5:** Assign a percentage to allocate the business limit to each corporation that has an association code 1 in column 3. The total of all percentages in column 5 cannot exceed 100%.
  - The total of all percentages in column 5 cannot exceed 100 %
- **Column 6:** Enter the business limit allocated to each corporation by multiplying the amount in column 4 by the percentage in column 5. Add all business limits allocated in column 6 and enter the total at line A.

Ensure that the total at line A does not exceed \$500,000.

– Alle	ocating the business limit ————									
Date t	filed (do not use this area)				. 025	Year Month Day				
Enter	Enter the calendar year to which the agreement applies Year 2017									
	an amended agreement for the above calendar year that reement previously filed by any of the associated corporati				075	1 Yes 2 No X				
	1 Names of associated corporations	2 Business number of associated corporations	3 Asso- ciation code	4 Business limit for the year before the allocation \$	5 Percentage of the business limit %	6 Business limit allocated* \$				
	100	200	300	500.000	350	400				
1	Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	1		100.0000	500,000				
2	Kitchener Power Corporation	86360 3924 RC0001	1	500,000						
3	Corporation of the City of Kitchener	NR	1	500,000						
4	KITCHENER ENERGY SERVICES	86375 9098 RC0001	1	500,000						
				Total	100.0000	500,000 A				

## Business limit reduction under subsection 125(5.1) of the Act

The business limit reduction is calculated in the small business deduction area of the T2 return. One of the factors used in this calculation is the "large corporation amount" at line 415 of the T2 return. The amount at line 415 is determined using the formula 0.225% x (D - \$10,000,000). Details of this formula and variable D are in subsection 125(5.1) of the Act.

\* Each corporation will enter on line 410 of the T2 return, the amount allocated to it in column 6. However, if the corporation's tax year is less than 51 weeks, prorate the amount in column 6 by the number of days in the tax year divided by 365, and enter the result on line 410 of the T2 return.

## Special rules for business limit

Special rules apply under subsection 125(5) if a CCPC has more than one tax year ending in the same calendar year and it is associated in more than one of those tax years with another CCPC that has a tax year ending in that calendar year. The business limit for the second or later tax year will be equal to the business limit determined for the first tax year ending in the calendar year or the business limit determined for the second or later tax year ending in the same calendar year, whichever is less.

T2 SCH 23 E (15)

Canadä

## **Investment Tax Credit – Corporations**

#### - General information

- · Use this schedule:
  - to calculate an investment tax credit (ITC) earned during the tax year;
  - to claim a deduction against Part I tax payable;
  - to claim a refund of credit earned during the current tax year;
  - to claim a carryforward of credit from previous tax years;
  - to transfer a credit following an amalgamation or the wind-up of a subsidiary, as described under subsections 87(1) and 88(1);
  - to request a credit carryback to one or more previous years;
  - if you are subject to a recapture of ITC; or
  - if you are claiming:
    - the Ontario Research and Development Tax Credit;
    - the Ontario Innovation Tax Credit.
- Unless otherwise stated, all legislative references are to the Income Tax Act and the Income Tax Regulations.
- The ITC is eligible for a three-year carryback (if not deductible in the year earned). It is also eligible for a twenty-year carryforward.
- Investments or expenditures, described in subsection 127(9) and Regulation Part XLVI, that earn an ITC are:
  - qualified property and qualified resource property (Parts 4 to 7 of this schedule);
  - qualified scientific research and experimental development (SR&ED) expenditures (Parts 8 to 17). File Form T661, Scientific Research and Experimental Development (SR&ED) Expenditures Claim;
  - pre-production mining expenditures (Parts 18 to 20);
  - apprenticeship job creation expenditures (Parts 21 to 23); and
  - child care spaces expenditures (Parts 24 to 28).
    - Expenditures related to child care spaces incurred after March 21, 2017 no longer qualify for the investment tax credit. If you entered into a written
      agreement before March 22, 2017, eligible expenditures incurred before 2020 will remain eligible for the credit.
- File this schedule with the T2 Corporation Income Tax Return. If you need more space, attach additional schedules.
- For more information on ITCs, see "Investment Tax Credit" in Guide T4012, T2 Corporation Income Tax Guide and read Information Circular IC78-4, Investment Tax Credit Rates, and its related Special Release.
- For more information on SR&ED, see guide T4088, Guide to Form T661 Scientific Research and Experimental Development (SR&ED) Expenditures Claim

### **Detailed information**

- For the purpose of this schedule, **investment** means the capital cost of the property (excluding amounts added by an election under section 21), determined without reference to subsections 13(7.1) and 13(7.4), minus the amount of any government or non-government assistance that the corporation has received, is entitled to receive, or can reasonably be expected to receive for that property when it files the income tax return for the year in which the property was acquired.
- An ITC deducted or refunded in a tax year for a depreciable property, other than a depreciable property deductible under paragraph 37(1)(b), reduces both
  the capital cost of that property and the undepreciated capital cost of that class in the next tax year. An ITC for SR&ED deducted or refunded in a tax year
  will reduce the balance in the pool of deductible SR&ED expenditures and the adjusted cost base (ACB) of an interest in a partnership in the next tax year.
  An ITC from pre-production mining expenditures deducted in a tax year reduces the balance in the pool of deductible cumulative Canadian exploration
  expenses in the next tax year.
- Property acquired has to be available for use before a claim for an ITC can be made. See subsections 127(11.2) and 248(19) for more information.
- Expenditures for SR&ED and capital costs for a property qualifying for an ITC must be identified by the claimant on Form T661 and Schedule 31 no later than 12 months after the claimant's income tax return is due for the tax year in which it incurred the expenditures or capital costs.
- Expenditures for pre-production mining, apprenticeship, or child care space for an ITC must be identified by the claimant on Schedule 31 no later than 12 months after the claimant's income tax return is due for the tax year in which it incurred the expenditures or capital costs.
- Partnership allocations Subsection 127(8) provides for the allocation of the amount that may reasonably be considered to be a partner's share of
  the ITCs of the partnership at the end of the fiscal period of the partnership. An allocation of ITCs is generally considered to be the partner's
  reasonable share of the ITCs if it is made in the same proportion in which the partners have agreed to share any income or loss and if section 103 is
  not applicable for the agreement to share any income or loss. Special rules apply to specified members of a partnership and limited partners.
   For more information, see Guide T4068, Guide for the Partnership Information Return.
- For tax purposes, Canada includes the **exclusive economic zone of Canada** as defined in the *Oceans Act* (which generally consists of an area of the sea that is within 200 nautical miles from the Canadian coastline), including the airspace, seabed and subsoil of that zone.
- For the purpose of this schedule, the expression **Atlantic Canada** includes the Gaspé Peninsula and the provinces of Newfoundland and Labrador, Prince Edward Island, Nova Scotia, and New Brunswick, as well as their respective offshore regions (prescribed in Regulation 4609).
- For the purpose of this schedule, **qualified property** means property in Atlantic Canada that is used primarily for manufacturing and processing, farming or fishing, logging, storing grain, or harvesting peat. Property in Atlantic Canada that is used primarily for oil and gas, and mining activities is considered qualified property only if acquired by the taxpayer **before** March 29, 2012. Qualified property includes new buildings and new machinery and equipment (prescribed in Regulation 4600), and if acquired by the taxpayer **after** March 28, 2012, new energy generation and conservation property (prescribed in Regulation 4600). Qualified property can also be used primarily to produce or process electrical energy or steam in a prescribed area (as described in Regulation 4610). See the definition of **qualified property** in subsection 127(9) for more information.



## Detailed information (continued) -

- For the purpose of this schedule, **qualified resource property** means property in Atlantic Canada that is used primarily for oil and gas, and mining activities, if acquired by the taxpayer **after** March 28, 2012, and **before** January 1, 2016. Qualified resource property includes new buildings and new machinery and equipment (prescribed in Regulation 4600). See the definition of **qualified resource property** in subsection 127(9) for more information.
- For the purpose of this schedule, **pre-production mining exploration expenditures** are pre-production mining expenditures incurred **after** March 28, 2012, by the taxpayer to determine the existence, location, extent, or quality of certain mineral resources in Canada, excluding expenses incurred in the exploration of an oil or gas well. See subparagraph (a)(i) of the definition of **pre-production mining expenditure** in subsection 127(9) for more information.
- For the purpose of this schedule, **pre-production mining development expenditures** are pre-production mining expenditures incurred **after** March 28, 2012, by the taxpayer to bring a new mineral resource mine in Canada into production, excluding expenses in the development of a bituminous sands deposit or an oil shale deposit. See subparagraph (a)(ii) of the definition of **pre-production mining expenditure** in subsection 127(9) for more information.

– Part 1 –	Investments,	expenditures,	and	percentages -
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Tart 1 - investments, experientales, and percentages	
Investments	Specified percentage
Qualified property acquired primarily for use in Atlantic Canada	10 %
Qualified resource property acquired primarily for use in Atlantic Canada and acquired:	
- after March 28, 2012, and before 2014	10 %
- after 2013 and before 2016	5 %
— after 2015*	0 %
Expenditures	
If you are a Canadian-controlled private corporation (CCPC), this percentage may apply to the portion that you claim of the SR&ED qualified expenditure pool that does not exceed your expenditure limit (see Part 10)	35 %
Note: If your current year's qualified expenditures are more than your expenditure limit (see Part 10), the excess is eligible for an ITC calculated at the 15 % rate.	
If you are a corporation that is not a CCPC and have incurred qualified expenditures for SR&ED in any area in Canada:	
- before 2014**	20 %
- after 2013**	15 %
If you are a taxable Canadian corporation that incurred pre-production mining expenditures before March 29, 2012	10 %
If you are a taxable Canadian corporation that incurred pre-production mining exploration expenditures:	
— after March 28, 2012, and before 2013	10 %
- in 2013	5 %
— after 2013	0 %
If you are a taxable Canadian corporation that incurred pre-production mining development expenditures***:	
- after March 28, 2012, and before 2014	10 %
- in 2014	7 %
- in 2015	4 %
- after 2015	0 %
If you paid salary and wages to apprentices in the first 24 months of their apprenticeship contract for employment	10 %
If you incurred expenditures after March 18, 2007 and before March 22, 2017 (or before 2020 if you entered into a written agreement before March 22, 2017) for the creation of licensed child care spaces for the children of your employees and, potentially, for other children	25 %

- A transitional relief rate of 10% may apply to property acquired after 2013 and before 2017, if the property is acquired under a written agreement entered into before March 29, 2012, or the property is acquired as part of a **phase** of a project where the construction or the engineering and design work for the construction started before March 29, 2012. See paragraph (a.1) of the definition of **specified percentage** in subsection 127(9) for more information.
- \*\* The reduction of the rate from 20% to 15% applies to 2014 and later tax years, except that, for 2014 tax years that start before 2014, the reduction is pro-rated based on the number of days in the tax year that are after 2013.
- \*\*\* A transitional relief rate may apply to expenditures incurred after 2013 and before 2016, if the expenditure is incurred under a written agreement entered into before March 29, 2012, or the expenditure is incurred as part of the development of a new mine where the construction or the engineering and design work for the construction of the new mine started before March 29, 2012. See subparagraphs (k)(ii) and (iii) of the definition of **specified percentage** in subsection 127(9) for more information.

Corporation's name	Business number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

## Part 2 – Determination of a qualifying corporation -

Is the corporation a qualifying corporation?

101 1 Yes 2 No X

For the purpose of a refundable ITC, a **qualifying corporation** is defined under subsection 127.1(2). The corporation has to be a CCPC and its taxable income (before any loss carrybacks) for its previous tax year cannot be more than its **qualifying income limit** for the particular tax year. If the corporation is associated with any other corporations during the tax year, the total of the taxable incomes of the corporation and the associated corporations (before any loss carrybacks), for their last tax year ending in the previous calendar year, cannot be more than their qualifying income limit for the particular tax year.

Note: A CCPC considered associated with another corporation under subsection 256(1) will be considered **not** associated for the calculation of a refundable ITC if:

- one corporation is associated with another corporation solely because one or more persons own shares of the capital stock of both corporations; and
- one of the corporations has at least one shareholder who is not common to both corporations.

If you are a **qualifying** corporation, you will earn a **100%** refund on your share of any ITCs earned at the 35% rate on qualified **current** expenditures for SR&ED, up to the allocated expenditure limit. The 100% refund does not apply to qualified **capital** expenditures eligible for the 35% credit rate. They are only eligible for the **40%** refund\*.

Some CCPCs that are **not qualifying** corporations may also earn a **100%** refund on their share of any ITCs earned at the 35% rate on qualified **current** expenditures for SR&ED, up to the allocated expenditure limit. The expenditure limit can be determined in Part 10. The 100% refund does not apply to qualified **capital** expenditures eligible for the 35% credit rate. They are only eligible for the **40%** refund\*.

The 100% refund will not be available to a corporation that is an **excluded corporation** as defined under subsection 127.1(2). A corporation is an excluded corporation if, at any time during the year, it is a corporation that is either controlled by (directly or indirectly, in any manner whatever) or is related to:

- a) one or more persons exempt from Part I tax under section 149;
- b) Her Majesty in right of a province, a Canadian municipality, or any other public authority; or
- c) any combination of persons referred to in a) or b) above.
- \* Capital expenditures incurred after December 31, 2013, including lease payments for property that would have been a capital expenditure if purchased directly, are **not** qualified SR&ED expenditures and are **not** eligible for an ITC on SR&ED expenditures.

– Part 3 – Corporations in the farming industry —	_					
Complete this area if the corporation is making SR&ED contributions.						
Is the corporation claiming a contribution in the current year to an agricultural organization whose goal is to finance SR&ED work (for example, check-off dues)?						
If <b>yes</b> , complete Schedule 125, <i>Income Statement Information</i> , to identify the type of farming industry the corporation is involved in.						
Contributions to agricultural organizations for SR&ED*						
* Enter only contributions not already included on Form T661. Include 80% of the contributions made <b>after</b> 2012. For contributions made <b>before</b> 2013, include all of the contributions.						

## **Qualified Property and Qualified Resource Property**

## Part 4 – Eligible investments for qualified property and qualified resource property from the current tax year

Capital cost allowance class number	Description of investment	Date available for use	Location used in Atlantic Canada (province)	Amount of investment
105	110	115	120	125

Part 5 – Current-year creaming and qualified re	edit and account balance: esource property	s – ITC fron	n investments i	n qualified prope	erty —	
ITC at the end of the previous tax y	ear					B1
Credit deemed as a remittance of c	co-op corporations		210		_	
Credit expired			215		_	
		Subtotal (line	e 210 <b>plus</b> line 215)		_ <b>&gt;</b>	C1
ITC at the beginning of the tax year	r (amount B1 <b>minus</b> amount C1)				220	
	ation or the wind-up of a subsidiary					
ITC from repayment of assistance			235		_	
Qualified property; and qualified re-						
acquired after March 28, 2012, and January 1, 2014* (applicable part f amount A1 in Part 4)		x	10 % = <b>240</b>		_	
Qualified resource property acquire						
December 31, 2013, and before Ja (applicable part from amount A1 in	Part 4)	x	5 % = <b>242</b>		_	
Credit allocated from a partnership			250		_	
		Subtotal (total	of lines 230 to 250)		<b>_</b>	D1
Total credit available (line 220 plus	s amount D1)				<u></u>	E1
Credit deducted from Part I tax			260		_	
Credit carried back to previous yea	ars (amount H1 in Part 6)				_ a	
Credit transferred to offset Part VII	tax liability		280		_	
	Subtotal (tota	ıl of line 260, an	nount a, and line 280)		<b>_</b>	F1
Credit balance before refund (amo	unt E1 <b>minus</b> amount F1)				<u></u>	G1
Refund of credit claimed on investr	ments from qualified property and qu	ualified resourc	e property (from Part	7)	310	
ITC closing balance of investme (amount G1 minus line 310)	ents from qualified property and				320	
* Include investments acquired aff	ter 2013 and before 2017 that are eli	gible for transiti	onal relief.			
- Part 6 - Request for car	ryback of credit from inve	estments in	qualified prop	erty and qualified	l resource prop	ertv ———
T unt o Troquestron our	Year Month Day	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	quamica prop	orey arra quantite	riocouros prop	,
1st previous tax year				. Credit to be applied	901	
2nd previous tax year				. Credit to be applied	902	
3rd previous tax year				. Credit to be applied	903	
				Total of lines 901 Enter at amount a in		H1
	or qualifying corporations esource property	s on invest	ments from qua	alified property —		
Current-year ITCs (total of lines 24	10, 242, and 250 in Part 5)				<u> </u>	I1
Credit balance before refund (from					<u></u>	J1
	1 or J1, whichever is less)				_ <del></del>	K1
,	int on line 310 in Part 5 (also enter c	on line 780 of th	e T2 return if you do r	not claim an SR&ED ITC	C refund).	

## SR&ED

Part 8 – Qualified SR&ED expenditures
Current expenditures (from line 557 on Form T661)         174,182
Contributions to agricultural organizations for SR&ED  Deduct:
Government assistance, non-government assistance, or contract payment
Contributions to agricultural organizations for SR&ED for the federal ITC (this amount is updated to line 103 of Part 3. For more details, consult the Help.)*
Current expenditures (line 557 on Form T661 <b>plus</b> line 103 in Part 3)*
Capital expenditures incurred <b>before</b> 2014 (from line 558 on Form T661)**
Repayments made in the year (from line 560 on Form T661)
Qualified SR&ED expenditures (total of lines 350 to 370)         380         174,182
* If you are claiming only contributions made to agricultural organizations for SR&ED, line 350 should equal line 103 in Part 3. Do not file Form T661.
** Capital expenditures incurred after December 31, 2013, are not qualified SR&ED expenditures. Capital cost allowance can be claimed for depreciable property acquired for use in SR&ED after 2013.
Part 9 – Components of the SR&ED expenditure limit calculation
Part 9 only applies if you are a CCPC.
<b>Note:</b> A CCPC considered associated with another corporation under subsection 256(1) will be considered not associated for the calculation of an SR&ED expenditure limit if:
<ul> <li>one corporation is associated with another corporation solely because one or more persons own shares of the capital stock of the corporation; and</li> </ul>
one of the corporations has at least one shareholder who is not common to both corporations.
Is the corporation associated with another CCPC for the purpose of calculating the SR&ED expenditure limit? 385 1 Yes X 2 No
If you answered <b>no</b> to the question on line 385 or if you are not associated with any other corporations, complete lines 390 and 398. If you answered <b>yes</b> , the amounts for associated corporations will be determined on Schedule 49.
Enter your taxable income for the previous tax year* (prior to any loss carrybacks applied)
Enter your taxable capital employed in Canada for the previous tax year minus \$10 million. If this amount is nil or negative, enter "0".  If this amount is over \$40 million, enter \$40 million
* If the tax year referred to on line 390 is less than 51 weeks, <b>multiply</b> the taxable income by the following result: 365 <b>divided</b> by the number of days in that tax year.
Part 10 – SR&ED expenditure limit for a CCPC
For a stand-alone (not associated) corporation: \$8,000,000
Taxable income for the previous tax year (line 390 in Part 9) or \$500,000, whichever is more x 10 = A2
Excess (\$8,000,000 <b>minus</b> amount A2; if negative, enter "0")
\$ 40,000,000 <b>minus</b> line 398 in Part 9
Amount b <b>divided</b> by \$ 40,000,000 C2
Expenditure limit for the stand-alone corporation (amount B2 multiplied by amount C2)*
For an associated corporation:  If associated, the allocation of the SR&ED expenditure limit, as provided on Schedule 49*
If your tax year is less than 51 weeks, calculate the amount of the expenditure limit as follows:
Amount D2 or E2xNumber of days in the tax year 365 _ = F2
365 
Your SR&ED expenditure limit for the year (enter amount D2, E2, or F2, whichever applies)
* Amount D2 or E2 cannot be more than \$3,000,000.

Current expenditures (from line 350 the expenditure limit (from line 410 in		ris less*	420		× 35	% =	G2
Line 350 minus line 410 (if negative	, enter "0")		430	174,182	_		
Amount from line 430 x	Number of days in the tax year before 2014	x	20% =		С		
	Number of days in the tax year				-		
Amount from line	Number of days in the tax year after 2013						
430** <u>174,182</u> X	Number of days in the tax year	365 <sup>X</sup>	15 % =	26,127	_ d		
Subtotal (amount c plus amount d)			· · · · · · · <del>=</del>	26,127	<b>&gt;</b>		26,127_ H2
Line 410 minus line 350 (if negative	, enter "0")		<u> </u>		e		
Capital expenditures (line 360 in Par whichever is less*	rt 8) or amount e,		440		_ X 35	% =	2
Line 360 minus amount e (if negativ	ve, enter "0") .		450		_		
Amount from line 450x	Number of days in the tax year before 2014	x	20% =		f		
	Number of days in the tax year						
Amount from line 450** x	Number of days in the tax year after 2013	365 <sup>X</sup>	15 % =		g		
	Number of days in the tax year	365			. •		
Subtotal (amount f plus amount g)			<u>-</u>		<b>&gt;</b>		J2
If a corporation makes a repayment of amount of qualified expenditures for					at reduced the		
Repayments (amount from line 370	) in Part 8)	•					
Enter the amount of the repayment of	on the line that corres	ponds to the app	ropriate rate.				
Repayment of assistance that reduce qualifying expenditure for a CCPC***:		0	x	35 % =		h	
Repayment of assistance made after September 16, 2016 that reduced a qualifying expenditure incurred before		0	X	20 % =		i	
Repayment of assistance made after September 16, 2016 that reduced a	r		x				
qualifying expenditure incurred after	2014	J				J	
			Subtotal ( <b>add</b> a	mounts h to j)		<b>—</b>	K2
Current-year SR&ED ITC (total of a	amounts G2 to K2; e	nter on line 540 i	n Part 12)				26,127 L2
* For corporations that are not CC	,						
** For tax years that end after 2013 the reduction is pro-rated based the amount by 15%.							
*** If you were a Canadian-controlle expenditure pool that did not exc to investment tax credit. See s	eed your expenditure	limit at the time.	This percentage in	cludes the rate und	ler subsection 127	7(10.1), a	additions

appropriate.

┌ Part 12 – Current-yea	r credit and account bala	inces – ITC from SR&ED expend	litures <del></del>	
ITC at the end of the previous ta	ax year		<u> </u>	M2
Credit deemed as a remittance	of co-op corporations			
Credit expired				
		Subtotal (line 510 plus line 515)	<b>&gt;</b>	
ITC at the beginning of the tax y	rear (amount M2 <b>minus</b> amount N	 2)	520	N2
Credit transferred on an amalga	amation or the wind-up of a subsidia	ary 530		
Total current-year credit (from a	amount L2 in Part 11)		26,127	
Credit allocated from a partners		550		
		Subtotal (total of lines 530 to 550)	26,127	26,127 O2
Total credit available (line 520 p	olus amount O2)			26,127 <sub>P2</sub>
Credit deducted from Part I tax			26,127	
Credit carried back to previous	years (amount S2 in Part 13)		k	
Credit transferred to offset Part	VII tax liability			
	Subtotal (t	otal of line 560, amount k, and line 580)	26,127	26,127 Q2
Credit balance before refund (a				R2
Refund of credit claimed on SR	&ED expenditures (from Part 14 or	15, whichever applies)	610	
	ED (amount R2 minus line 610)			
Part 13 – Request for	carryback of credit from	SR&ED expenditures ————		
	Year Month Day			
1st previous tax year				
2nd previous tax year				
3rd previous tax year			· · · · · · · · · · · · · · · · · · ·	
İ			Total of lines 911 to 913	S2

Enter at amount k in Part 12.

┌ Part 14 – Refund of ITC for qualifying corporations – SR&ED ─────────────────	
Complete this part only if you are a qualifying corporation as determined on line 101 in Part 2.	
Is the corporation an excluded corporation as defined under subsection 127.1(2)?	2 No <b>X</b>
Current-year ITC (lines 540 <b>plus</b> 550 in Part 12 <b>minus</b> amount K2 in Part 11)	
Refundable credits (amount I or amount R2 in Part 12, whichever is less)*	T2
Amount T2 or amount G2 in Part 11, whichever is less	U2
Net amount (amount T2 <b>minus</b> amount U2; if negative, enter "0")	V2
Amount V2 <b>multiplied</b> by 40 %	W2
Amount U2	X2
Refund of ITC (amount W2 plus amount X2 – enter this, or a lesser amount, on line 610 in Part 12)	Y2
Enter the total of line 310 in Part 5 and line 610 in Part 12 on line 780 of the T2 return.	
* If you are also an excluded corporation, as defined in subsection 127.1(2), this amount must be multiplied by 40%. Claim this, or a lesser amount, as your refund of ITC for amount Y2.	
Part 15 – Refund of ITC for CCPCs that are not qualifying or excluded corporations – SR&ED	
Complete this part only if you are a CCPC that is not a qualifying or excluded corporation as determined on line 101 in Part 2.	
Credit balance before refund (amount R2 in Part 12)	Z2
Amount Z2 or amount G2 in Part 11, whichever is less	AA2
Net amount (amount Z2 <b>minus</b> amount AA2; if negative, enter "0")	BB2
Amount BB2 or amount I2 in Part 11, whichever is less	CC2
Amount CC2 <b>multiplied</b> by 40 %	DD2
Amount AA2	EE2
Refund of ITC (amount DD2 plus amount EE2)	FF2
Enter FF2, or a lesser amount, on line 610 in Part 12 and also on line 780 of the T2 return.	

## Recapture - SR&ED

# Part 16 − Recapture of ITC for corporations and partnerships − SR&ED

You will have a recapture of ITC in a year when all of the following conditions are met:

- you acquired a particular property in the current year or in any of the 20 previous tax years, and the credit was earned in a tax year ending after 1997 and did not expire before 2008;
- you claimed the cost of the property as a qualified expenditure for SR&ED on Form T661;
- the cost of the property was included in calculating your ITC or was the subject of an agreement made under subsection 127(13) to transfer qualified expenditures; and
- you disposed of the property or converted it to commercial use after February 23, 1998. This condition is also met if you disposed of or converted to commercial use a property that incorporates the particular property previously referred to.

#### Note:

The recapture **does not apply** if you disposed of the property to a non-arm's-length purchaser who intended to use it all or substantially all for SR&ED. When the non-arm's-length purchaser later sells or converts the property to commercial use, the recapture rules will apply to the purchaser based on the historical ITC rate of the original user.

You will report a recapture on the T2 return for the year in which you disposed of the property or converted it to commercial use. In the following tax year, add the amount of the ITC recapture to the SR&ED expenditure pool.

If you have more than one disposition for calculations 1 and 2, complete the columns for each disposition for which a recapture applies, using the calculation formats below.

Amount of ITC you originally calculated for the property you acquired, or the original user's ITC where you acquired the property from a non-arm's length party, as described in the <b>note</b> above	Amount calculated using ITC rate at the date of acquisition (or the original user's date of acquisition) on either the proceeds of disposition (if sold in an arm's length transaction) or the fair market value of the property (in any other case)	Amount from column 700 or 710, whichever is less
700	710	

Α	В	С	D	E	F
Rate that the transferee used in determining its ITC for qualified expenditures under a subsection 127(13) agreement	Proceeds of disposition of the property if you dispose of it to an arm's length person; or, in any other case, enter the fair market value of the property at conversion or disposition	Amount, if any, already provided for in Calculation 1 (This allows for the situation where only part of the cost of a property is transferred under a subsection 127(13) agreement.)	Amount determined by the formula (A x B) – C	ITC earned by the transferee for the qualified expenditures that were transferred	Amount from column D or E, whichever is less

# ¬ Part 16 – Recapture of ITC for corporations and partnerships – SR&ED (continued) -

## - Calculation 3 -

As a member of the partnership, you will report your share of the SR&ED ITC of the partnership after the SR&ED ITC has been reduced by the amount of the recapture. If this amount is a positive amount, you will report it on line 550 in Part 12. However, if the partnership does not have enough ITC otherwise available to offset the recapture, then the amount by which reductions to ITC exceed additions (the excess) will be determined and reported on line 760.

Corporate partner's share of the excess of SR&ED ITC Enter at amount E3 in Part 17.

- Part 17 – Total recapture of SR&ED investment tax credit ————————————————————————————————————						
Recaptured ITC from calculation 1, amount A3 in Part 16		C3				
Recaptured ITC from calculation 2, amount B3 in Part 16		D3				
Recaptured ITC from calculation 3, line 760 in Part 16	· · · · · · · · · · · · · · · · · · ·	E3				
Total recapture of SR&ED investment tax credit (total of	amounts C3 to E3)	F3				
Enter at amount A8 in Part 29.						

## **Pre-Production Mining**

# ¬ Part 18 – Pre-production mining expenditures -

## **Exploration information**

A mineral resource that qualifies for the credit means a mineral deposit from which the principal mineral to be extracted is diamond, a base or precious metal deposit, or a mineral deposit from which the principal mineral to be extracted is an industrial mineral that, when refined, results in a base or precious metal.

In column 800, list all minerals for which pre-production mining expenditures have taken place in the tax year.

For each of the minerals reported in column 800, identify each project (in column 805), mineral title (in column 806), and mining division (in column 807) where title is registered. If there is no mineral title, identify only the project and mining division.

	List of minerals	Project name	e
	Mineral title 806	Mining division	on
	Pre-production mir	ning expenditures*	
Explora	·		
	eduction mining expenditures that you incurred in the tax year ( <b>before</b> January estence, location, extent, or quality of a mineral resource in Canada:	/ 1, 2014) for the purpose of determining	
Prospe			810
Geolog	ical, geophysical, or geochemical surveys		811
Drilling	by rotary, diamond, percussion, or other methods		812
Trenchi	ing, digging test pits, and preliminary sampling		813
Pre-pro product	pment: eduction mining expenditures incurred in the tax year for bringing a new mine it tion in reasonable commercial quantities and incurred before the new mine co g, removing overburden, and stripping		820
Sinking	a mine shaft, constructing an adit, or other underground entry		821
0	ther pre-production mining expenditures incurred in the tax year:		
	Description 825	Amount 826	
		Total of column 826	A4
Total pr	re-production mining expenditures (total of lines 810 to 821 and amount A4)		830
	all assistance (grants, subsidies, rebates, and forgivable loans) or reimbursed or is entitled to receive in respect of the amounts referred to on line 830 abo		832
Excess	(line 830 <b>minus</b> line 832) (if negative, enter "0")		B4
Repayr	ments of government and non-government assistance		835
Pre-pro	oduction mining expenditures (amount B4 plus line 835)		<u></u> C4
* Apr	re-production mining expenditure is defined under subsection 127(9).		

Part 19 – Current-y	ear credit	and account balan	nces – ITC fror	n pre-production n	mining expenditur	es ———
TC at the end of the previo	us tax year					
Credit deemed as a remitta	nce of co-op co	orporations		841		
Credit expired				845	_	
			Subtotal (line 8	341 <b>plus</b> line 845)	<b>&gt;</b>	E
TC at the beginning of the	tax year (amou	unt D4 <b>minus</b> amount E4)			850	
Credit transferred on an am	nalgamation or	the wind-up of a subsidiar			000	
Pre-production mining expendence before January 1, 2 applicable part from amou	enditures* 2013		X	10 % =	m	
Pre-production mining explo expenditures** incurred in 2	oration 2013		x			
applicable part from amou Pre-production mining deve expenditures incurred in 20	lopment		^	5 % =	n	
applicable part from amou		8) 874	X	7 % =	o	
Pre-production mining deve expenditures incurred in 20 applicable part from amou	15	8) <mark>876</mark>	x	4 % =	p	
		Current year	r credit (total of amo	unts m to p) 880	<b>&gt;</b>	F
Fotal credit available (total	of lines 850, 86					
Credit deducted from Part I	tax			885		
Credit carried back to previ					a	
•	, ,	,		35 <b>plus</b> amount q)		F
TC closing balance from					890	
expense in subsection	g expenditure 66.1(6) of the	in subsection 127(9) of th Act.	ne Act because of pa	aragraph (g.4) of the defin	nition Canadian explora	
Part 20 – Request		-	ore-production	n mining expenditu	ires —	
	Yea	r Month Day				1
l st previous tax year 2nd previous tax year					dit to be applied 921 922	
Brd previous tax year					dit to be applied 923	
· ·					Total of lines 921 to 923 er at amount q in Part 19.	
		Ар	prenticeship J	lob Creation		
Part 21 - Total cur	rent-year c	redit – ITC from ap	oprenticeship	job creation expen	nditures ———	
f you are a related person a who will be claiming the app for social insurance numbe	orenticeship jol	b creation tax credit for this	s tax year for each a	pprentice whose contract	, ,	1 Yes <b>X</b> 2 No
For each apprentice in their under an apprenticeship pr contract number, enter the	first 24 months	s of the apprenticeship, en ed to certify or license indiv	nter the apprentices viduals in the trade.	hip contract number regis	tered with Canada, or a p	province or territory,
	ı				5	
A Contract nui (SIN or name of a		B Name of eligil	ble trade	C Eligible salary and wages*	D Column C x 10 %	E Lesser of column D or \$ 2,000
601		602	1	603	604	605
1.		Powerline Technician				2,000
2.		Powerline Technician				2,000

	A Contract number (SIN or name of apprentice)	B Name of eligible trade	C Eligible salary and wages*	D Column C x 10 %	E Lesser of column D or \$ 2,000
3.		Powerline Technician			2,000
4.		Powerline Technician			2,000
				edit (total of column E) on line 640 in Part 22.	8,000

\* Other than qualified expenditure incurred, and net of any other government or non-government assistance received or to be received. **Eligible salary and wages**, and **qualified expenditures** are defined under subsection 127(9).

− Part 22 − Current-year credit and account balances − ITC from apprenticeship job creation expenditures ────	
ITC at the end of the previous tax year	_ B5
Credit deemed as a remittance of co-op corporations	
Credit expired after 20 tax years	
Subtotal (line 612 <b>plus</b> line 615) <b>&gt;</b>	_ C5
ITC at the beginning of the tax year (amount B5 <b>minus</b> amount C5)	=
Credit transferred on an amalgamation or the wind-up of a subsidiary 630	
ITC from repayment of assistance 635	
Total current-year credit (amount A5 in Part 21) 640 8,000	
Credit allocated from a partnership	
Subtotal (total of lines 630 to 655) ▶ 8,000	_ D5
Total credit available (line 625 <b>plus</b> amount D5)	_ E5
Credit deducted from Part I tax         660         8,000	
Credit carried back to previous years (amount G5 in Part 23)	
Subtotal (line 660 <b>plus</b> amount r) <b>8,000</b> ► <b>8,000</b>	_ F5
ITC closing balance from apprenticeship job creation expenditures (amount E5 minus amount F5)	=

– Part 23 – Request fo	or carryback of credit from	apprenticeship job creation expenditures —————	
	Year Month Day		
1st previous tax year			
2nd previous tax year			
3rd previous tax year			
		Total of lines 931 to 933	G5
		Enter at amount r in Part 22.	

## **Child Care Spaces**

## ┌ Part 24 – Eligible child care spaces expenditures

Enter the eligible expenditures that you incurred after March 18, 2007 and before March 22, 2017\* to create licensed child care spaces for the children of the employees and, potentially, for other children. You cannot be carrying on a child care services business. The eligible expenditures include:

- the cost of depreciable property (other than specified property); and
- the specified child care start-up expenditures.

Eligible expenditures (from line 745 in Part 24)

Properties should be acquired and expenditures should be incurred only to create new child care spaces at a licensed child care facility.

Capital cost allowar class number	Description Description	cription of investment	Date available	for use Amount of invest	ment
665		675	685	695	
1.					
	Total cost of de	epreciable property from the curre	nt tax year (total of column 695	<sub>5)</sub> <b>715</b>	
		epreciable property from the curre			
pecified child care start-up	Total cost of do		ent tax year (total of column 69		
·		ar		705	
otal gross eligible expendit otal of all assistance (inclu	expenditures from the current tax yea ires for child care spaces (line 715 <b>p</b> ing grants, subsidies, rebates, and fo	ar  blus line 705)  forgivable loans) or reimbursemen	ts that the	705	
otal gross eligible expendit otal of all assistance (inclu	expenditures from the current tax yearses for child care spaces (line 715 <b>p</b>	ar  blus line 705)  forgivable loans) or reimbursemen	ts that the	705	
otal gross eligible expendit otal of all assistance (inclu- orporation has received or	expenditures from the current tax yea ires for child care spaces (line 715 <b>p</b> ing grants, subsidies, rebates, and fo	ar  blus line 705)  forgivable loans) or reimbursemen amounts referred to in amount A6	ts that the	705	
otal gross eligible expendit otal of all assistance (inclu- orporation has received or ccess (amount A6 minus	expenditures from the current tax year ares for child care spaces (line 715 <b>p</b> ing grants, subsidies, rebates, and for sentitled to receive in respect of the	ar  blus line 705)  forgivable loans) or reimbursemen amounts referred to in amount A6	ts that the	705	

Part 25 – Current-year credit – ITC from child care spaces expenditure	F	Part	25	5 – (	Curre	nt-y	ear	credit	t –	ITC	C fro	om	child	care	S	paces	ex	pend	litu	re
--	---	------	----	-------	-------	------	-----	--------	-----	-----	-------	----	-------	------	---	-------	----	------	------	----

The credit is equal to 25% of eligible child care spaces expenditures incu	urred to a maximum of \$10,000 per child care space created in a licensed child
care facility.	· · · · · · · · · · · · · · · · · · ·

Number of child care spaces		x \$ 10,000 =	D6
-----------------------------	--	---------------	----

ITC from child care spaces expenditures (amount C6 or D6, whichever is less)

– Part 26 – Current-ye	ar credit and account bal	ances – ITC from child care spaces e	expenditures ————	
ITC at the end of the previous	s tax year		· · · · · · · · · · · · · · · · · · ·	F6
Credit deemed as a remittand	ce of co-op corporations			
Credit expired after 20 tax yea				
		Subtotal (line 765 <b>plus</b> line 770)	<b>&gt;</b>	G6
ITC at the beginning of the tax	x year (amount F6 <b>minus</b> amount G	96)	775	
Credit transferred on an amal	gamation or the wind-up of a subsid	iary <b>777</b>		
Total current-year credit (amo	ount E6 in Part 25)			
Credit allocated from a partne	ership			
		Subtotal (total of lines 777 to 782)	<b>&gt;</b>	H6
Total credit available (line 775	5 <b>plus</b> amount H6)		<u></u>	16
Credit deducted from Part I ta	ах	785		
Credit carried back to previou	us years (amount K6 in Part 27)	<u>.</u>	s	
		Subtotal (line 785 <b>plus</b> amount s)	<b>&gt;</b>	J6
ITC closing balance from c	hild care spaces expenditures (a	mount I6 <b>minus</b> amount J6)	790	
⊢Part 27 – Request fo	or carryback of credit from	n child care space expenditures —		
	Year Month Day			
1st previous tax year	2016-12-31		o be applied 941	
2nd previous tax year	2015-12-31			
3rd previous tax year	2014-12-31			
			tal of lines 941 to 943 t amount s in Part 26.	K6
Í		Enter a		

# **Recapture – Child Care Spaces**

Part 28 – Recapture of ITC for corporations and partnerships – Child care spaces
The ITC will be recovered against the taxpayer's tax otherwise payable under Part I of the Act if, at any time within 60 months of the day on which the taxpayer acquired the property:
• the new child care space is no longer available; or
property that was an eligible expenditure for the child care space is:
<ul> <li>disposed of or leased to a lessee; or</li> </ul>
<ul> <li>converted to another use.</li> </ul>
If the property disposed of is a child care space, the amount that can reasonably be considered to have been included in the original ITC (paragraph 127(27.12)(a))
In the case of eligible expenditures (paragraph 127(27.12)(b)), the lesser of:
The amount that can reasonably be considered to have been included in the original ITC 795
25% of either the proceeds of disposition (if sold in an arm's length transaction) or the fair market value (in any other case) of the property
Amount from line 795 or line 797, whichever is less
┌ Partnerships ────────────────────────────────────
As a member of the partnership, you will report your share of the child care spaces ITC of the partnership after the child care spaces ITC has been reduced by the amount of the recapture. If this amount is a positive amount, you will report it on line 782 in Part 26. However, if the partnership does not have enough ITC otherwise available to offset the recapture, then the amount by which reductions to ITC exceed additions (the excess) will be determined and reported on line 799 below.
Corporate partner's share of the excess of ITC  Total recapture of child care spaces investment tax credit (total of line 792, amount A7, and line 799)
Summary of Investment Tax Credits
Part 29 – Total recapture of investment tax credit
Recaptured SR&ED ITC (amount F3 in Part 17)
Recaptured child care spaces ITC (amount B7 in Part 28)
Total recapture of investment tax credit (amount A8 plus amount B8) C8  Enter on line 602 of the T2 return.
Part 30 – Total ITC deducted from Part I tax
ITC from investments in qualified property deducted from Part I tax (line 260 in Part 5)
ITC from SR&ED expenditures deducted from Part I tax (line 560 in Part 12)
ITC from pre-production mining expenditures deducted from Part I tax (line 885 in Part 19)
ITC from apprenticeship job creation expenditures deducted from Part I tax (line 660 in Part 22)
ITC from child care space expenditures deducted from Part I tax (line 785 in Part 26)
Total ITC deducted from Part I tax (total of amounts D8 to H8)  Enter on line 652 of the T2 return.

# Summary of Investment Tax Credit Carryovers

CCA class number	99	Cur. or cap. R&I	O for ITC			
Current year						
		Addition current year (A)	Applied current year (B)	Claimed as a refund (C)	Carried back (D)	ITC end of year (A-B-C-D)
	_	26,127	26,127			
Prior years axation year			ITC beginning ofyear (E)	Adjustments (F)	Applied current year (G)	ITC end of year (E-F-G)
2016-12-31			(-/	( )	(-)	(= : -)
2015-12-31				_		
2014-12-31						
2013-12-31						
2012-12-31						
2011-12-31						
2010-12-31						
2009-12-31						
2008-12-31						
2007-12-31						
2006-12-31						
2006-06-30						
2005-06-30						
2004-06-30 2003-06-30						
2002-06-30						
2001-06-30					·	
2001 00 30						
		Total				
B+C+D+G					Total ITC utilized	26,127

<sup>\*</sup> The **ITC end of year** includes the amount of ITC expired from the 10<sup>th</sup> preceding year if it is before January 1, 1998, or the amount of ITC expired from the 20<sup>th</sup> preceding year if it is after December 31, 1997. Note that this credit expires at the end of the tax year and any expired credit will be posted to line 215, 515, 615, 770 or 845, as applicable, in Schedule 31 the following year.

# Summary of Investment Tax Credit Carryovers

CCA class number	97	Apprenticeship j	job creation ITC			
Current year						
		Addition current year (A) 8,000	Applied current year (B) 8,000	Claimed as a refund (C)	Carried back (D)	ITC end of year (A-B-C-D)
<b>.</b>	-	8,000	6,000			
Prior years Faxation year			ITC beginning of year (E)	Adjustments (F)	Applied current year (G)	ITC end of year (E-F-G)
2016-12-31			(=)	(• )	(3)	(2:0)
2015-12-31						
2014-12-31						
2013-12-31						
2012-12-31						
2011-12-31						
2010-12-31						
2009-12-31						
2008-12-31						
2007-12-31						
2006-12-31						
2006-06-30						
2005-06-30						
2004-06-30						
2003-06-30						
2002-06-30						
2001-06-30						
		Total				
3+C+D+G					Total ITC utilized	8,000

<sup>\*</sup> The ITC end of year includes the amount of ITC expired from the 10<sup>th</sup> preceding year if it is before January 1, 1998, or the amount of ITC expired from the 20<sup>th</sup> preceding year if it is after December 31, 1997. Note that this credit expires at the end of the tax year and any expired credit will be posted to line 215, 515, 615, 770 or 845, as applicable, in Schedule 31 the following year.

Conital

Agence du revenu du Canada

Schedule 33

# Taxable Capital Employed in Canada – Large Corporations

Corporation's name	Business number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- Use this schedule in determining if the total taxable capital employed in Canada of the corporation (other than a financial institution or an insurance corporation) and its related corporations is greater than \$10,000,000.
- If the total taxable capital employed in Canada of the corporation and its related corporations is greater than \$10,000,000, file a completed Schedule 33 with your T2 Corporation Income Tax Return no later than six months from the end of the tax year.
- Unless otherwise noted, all legislative references are to the Income Tax Act and the Income Tax Regulations.
- Subsection 181(1) defines the terms financial institution, long-term debt, and reserves.
- Subsection 181(3) provides the basis to determine the carrying value of a corporation's assets or any other amount under Part I.3 for its capital, investment allowance, taxable capital, or taxable capital employed in Canada, or for a partnership in which it has an interest.
- If the corporation was a non-resident of Canada throughout the year and carried on a business through a permanent establishment in Canada, go to Part 4,
   Taxable capital employed in Canada.

Part 1 – Capital —	
r art i = Gapitai	
Add the following year-end amounts:	
Reserves that have not been deducted in calculating income for the year under Part I 101	947,725
Capital stock (or members' contributions if incorporated without share capital)	3,689,499
Retained earnings	3,807,324
Contributed surplus	
Any other surpluses	
Deferred unrealized foreign exchange gains	
All loans and advances to the corporation	4,245,732
All indebtedness of the corporation represented by bonds, debentures, notes, mortgages, hypothecary claims, bankers' acceptances, or similar obligations	
Any dividends declared but not paid by the corporation before the end of the year 110	
All other indebtedness of the corporation (other than any indebtedness for a lease) that has been outstanding for more than 365 days before the end of the year	
The total of all amounts, each of which is the amount, if any, in respect of a partnership in which the corporation held a membership interest at the end of the year, either directly or indirectly through another partnership (see note below)	
Subtotal ( <b>add</b> lines 101 to 112) 272	2,690,280

#### Note:

Line 112 is determined by the formula (A - B) x C/D (as per paragraph 181.2(3)(g)) where:

- A is the total of all amounts that would be determined for lines 101, 107, 108, 109, and 111 in respect of the partnership for its last fiscal period that ends at or before the end of the year if
  - a) those lines applied to partnerships in the same manner that they apply to corporations, and
  - b) those amounts were computed without reference to amounts owing by the partnership
    - (i) to any corporation that held a membership interest in the partnership either directly or indirectly through another partnership, or
    - (ii) to any partnership in which a corporation described in subparagraph (i) held a membership interest either directly or indirectly through another partnership.
- B is the partnership's deferred unrealized foreign exchange losses at the end of the period,
- C is the share of the partnership's income or loss for the period to which the corporation is entitled either directly or indirectly through another partnership, and
- D is the partnership's income or loss for the period.



	86360 3726 RC0001
Part 1 – Capital (continued)	) 272,690,280 A
Subtotal A (from page 1	)272,090,200 A
Defuct the following amounts:  Deferred tax debit balance at the end of the year	
•	
Any deficit deducted in calculating its shareholders' equity (including, for this purpose, the amount of any provision for the redemption of preferred shares) at the end of the year	
To the extent that the amount may reasonably be regarded as being included in any of lines 101 to 112 above for the year, any amount deducted under subsection 135(1) in calculating income under Part I for the year.	
Deferred unrealized foreign exchange losses at the end of the year 124	
Subtotal (add lines 121 to 124)	B
Capital for the year (amount A minus amount B) (if negative, enter "0")	272,690,280
Part 2 – Investment allowance	
Add the carrying value at the end of the year of the following assets of the corporation:	
A share of another corporation	1
A loan or advance to another corporation (other than a financial institution)	2
A bond, debenture, note, mortgage, hypothecary claim, or similar obligation of another corporation (other than a financial institution)	3
Long-term debt of a financial institution	4
A dividend payable on a share of the capital stock of another corporation	5
A loan or advance to, or a bond, debenture, note, mortgage, hypothecary claim or similar obligation of, a partnership each member of which was, throughout the year, another corporation (other than a financial institution) that was not exempt from tax under this Part (otherwise than because of paragraph 181.1(3)(d)), or another partnership described in paragraph 181.2(4)(d.1)	6
An interest in a partnership (see note 2 below)	7
Investment allowance for the year (add lines 401 to 407)	<u> </u>
Notes:	
<ol> <li>Lines 401 to 405 should not include the carrying value of a share of the capital stock of, a dividend payable by, or indebtedness of a corexempt from tax under Part I.3 (other than a non-resident corporation that at no time in the year carried on business in Canada through establishment).</li> </ol>	
2. Where the corporation has an interest in a partnership held either directly or indirectly through another partnership, refer to subsection additional rules regarding the carrying value of an interest in a partnership.	181.2(5) for
<ol> <li>Where a trust is used as a conduit for loaning money from a corporation to another related corporation (other than a financial institution) considered to have been made directly from the lending corporation to the borrowing corporation. Refer to subsection 181.2(6) for speciapply.</li> </ol>	, .
Part 3 – Taxable capital  Capital for the year (line 190)	. 272,690,280

Part 3 – Laxable Capital	
Capital for the year (line 190)	272,690,280 C
Deduct:       Investment allowance for the year (line 490)	D
Taxable capital for the year (amount C minus amount D) (if negative, enter "0")	272,690,280

Part 4 – Taxable	capital employed	in Canada ————				
	To be com	pleted by a corporation that was	resident in Canada at	any time in the year		
Taxable capital for the year (line 500)	272,690,280 x	Taxable income earned in Canada 610	-	Taxable capital employed in Canada	<b>690</b> 272,	690,280
		Taxable income	7,084,311			
2. Where a cor to have a tax	rporation's taxable incom xable income for that yea	ulating the amount of taxable incom e for a tax year is "0," it shall, for the r of \$1,000. Regulation 8601 should be considen	purposes of the above of			
3	To be compl	eted by a corporation that was a carried on a business through a	non-resident of Canad	la throughout the year		
	n of which is the carrying	value at the end of the year of an as usiness during the year through a po	set of the corporation us	ed in the year or	701	
Deduct the following am	ounts:					
paragraphs 181.2(3)(c) t		[other than indebtedness described / be regarded as relating to a busine ment in Canada	ess it carried			
described in subsection	181.2(4) of the corporation rying on any business du	value at the end of year of an asset on that it used in the year, or held in ring the year through a permanent	the			
corporation that is a ship personal or movable pro	or aircraft the corporation perty used or held by the	value at the end of year of an asset n operated in international traffic, or corporation in carrying on any busin nt in Canada (see note below)				
		Total deductions (add lin	nes 711, 712, and 713)		<b></b>	E
Taxable capital employ	yed in Canada (line 701	minus amount E) (if negative, enter	r"0")		790	
		hich the corporation is resident did I a ship or aircraft in international trafi				
Part 5 – Calculat	ion for purposes o	of the small business ded	uction —			
This part is applicable	to corporations that ar	e not associated in the current ye	ear, but were associate	ed in the prior year.		
Taxable capital employe	d in Canada (amount fron	nline 690)				F
Deduct:					10,	000,000 c
		Exce	ess (amount F <b>minus</b> an	nount G) (if negative, ente	r "0")	F
Calculation for purpos	es of the small busines	s deduction (amount H x 0.225%)				

Enter this amount at line 415 of the T2 return.

## **SCHEDULE 50**

## SHAREHOLDER INFORMATION

Name of corporation	Business Number	Tax year end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

 $All\ private\ corporations\ must\ complete\ this\ schedule\ for\ any\ shareholder\ who\ holds\ 10\%\ or\ more\ of\ the\ corporation's\ common\ and/or\ preferred\ shares.$ 

		Provide only one number per shareholder					
	Name of shareholder (after name, indicate in brackets if the shareholder is a corporation, partnership, individual, or trust)	Business Number (If a corporation is not registered, enter "NR")	Social insurance number	Trust number	Percentage common shares	Percentage preferred shares	
	100	200	300	350	400	500	
1	Kitchener Power Corp	86360 3924 RC0001			100.000		
2							
3							
4							
5							
6							
7							
8							
9							
10							



Schedule 53

# General Rate Income Pool (GRIP) Calculation

Corporation's name	Business number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

On: 2017-12-31

- If you are a Canadian-controlled private corporation (CCPC) or a deposit insurance corporation (DIC), use this schedule to determine the general rate income pool (GRIP).
- Credit unions are **not** required to complete this schedule.
- All legislative references are to the Income Tax Act and the Income Tax Regulations.
- When an eligible dividend was paid in the tax year or there was a change in the GRIP balance, file a completed copy of this schedule with your T2 Corporation Income Tax Return. Do not send your worksheets with your return, but keep them in your records in case we ask to see them later.
- Subsection 89(1) defines the terms eligible dividend, excessive eligible dividend designation, general rate income pool, and low rate income pool.

_ E	Eligibility for the various additions	
	swer the following questions to determine the corporation's eligibility for the various additions:	
20	06 addition	
1	. Is this the corporation's first taxation year that includes January 1, 2006?	Yes X No
2	If not, what is the date of the taxation year end of the corporation's first year that includes January 1, 2006?  Enter the date and go directly to question 4	2006-06-30
3	. During that first year, was the corporation a CCPC or would it have been a CCPC if not for the election of subsection 89(11) ITA?	X Yes No
	If the answer to question 3 is yes, complete Part "GRIP addition for 2006".	
Cr	nange in the type of corporation	
4	. Was the corporation a CCPC during its preceding taxation year?	X Yes No
5	. Corporations that become a CCPC or a DIC	Yes X No
	If the answer to question 5 is yes, complete Part 4.	
Ar	nalgamation (first year of filing after amalgamation)	
6	Corporations that were formed as a result of an amalgamation	Yes X No
	If the answer to question 6 is yes, answer questions 7 and 8. If the answer is no, go to question 9.	
7	. Was one or more of the predecessor corporations neither a CCPC nor a DIC?	Yes No
8	. Was one or more of the predecessor corporation a CCPC or a DIC during the taxation year that ended immediately	
	before amalgamation?  If the answer to question 8 is yes, complete Part 3.	Yes No
	if the answer to question o is yes, complete Part 5.	
Wi	inding-up	
9	. Has the corporation wound-up a subsidiary in the preceding taxation year?	Yes X No
	If the answer to question 9 is yes, answer questions 10 and 11. If the answer is no, go to Part 1.	
10	). Was the subsidiary neither a CCPC nor a DIC during its last taxation year?  If the answer to question 10 is yes, complete Part 4.	Yes No
11	I. Was the subsidiary a CCPC or a DIC during its last taxation year?  If the answer to question 11 is yes, complete Part 3.	Yes No

Canadä

Part 1 – General rate income pool (GRIP)		
GRIP at the end of the previous tax year		55,657,336 A
Taxable income for the year (DICs enter "0") *	. <b>110</b> 7,084,311 в	
Amount on line 400, 405, 410, or 427 of the T2 return, whichever is less *		
Income taxable at the general corporate rate (amount B <b>minus</b> amount C) (if negative enter "0")	. 1506,787,450	
After-tax income (line 150 <b>multiplied</b> by 0.72 (the general rate factor for the tax year))		<b>4,886,964</b> D
Eligible dividends received in the tax year  Dividends deductible under section 113 received in the tax year  Subtotal (line 200 <b>plus</b> line	. <b>200</b> • 210 • 210) •	E
Becoming a CCPC (amount W5 in Part 4)  Post-amalgamation (total of amounts E4 in Part 3 and amounts W5 in Part 4)  Post-wind-up (total of amounts E4 in Part 3 and amounts W5 in Part 4)  Subtotal (add lines 220, 230, and 240)	. 220	F 60,544,300 G
Eligible dividends paid in the previous tax year  Excessive eligible dividend designations made in the previous tax year  (If becoming a CCPC (subsection 89(4) applies), enter "0" on lines 300 and 310.)  Subtotal (line 300 minus lines)	. <b>300</b> . <b>310</b>	н
GRIP before adjustment for specified future tax consequences (amount G minus amount H) (amount G minus amount H)	ount can be negative) 490	60,544,300
Total GRIP adjustment for specified future tax consequences to previous tax years (amount N3 in	Part 2) <b>560</b>	
Enter this amount on line 160 of Schedule 55.  * For lines 110, 130, and 140, the income amount is the amount before considering specified future.		
subsection 248(1). It includes the deduction of a loss carryback from subsequent tax years, a re Canadian development expenses that were renounced in subsequent tax years (e.g., flow-throu inclusions where an option is exercised in subsequent tax years, and the effect of certain foreig	ugh share renunciations), reversals of income	d

irst previous tax yea	r _2016-12	-31				
axable income before om the current tax yea				8,339,547_A1		
nter the following ar onsequences from t			ax			
mount on line 400, 40 the T2 return, whiche			B1			
aggregate investment ir ine 440 of the T2 retur	m)					
		t C1)amount D1) (if nega		288,300 <sub>D1</sub> 8,051,247 ►	8,051,247 E <sup>-</sup>	I
Cubiotai (umo	anti (1 minus	/	· ,	hat occur for the current		
			•	the current year to a prior ye	•	
Non-capi carry-k (paragra (1)(a)	pack ph 111	Capital loss carry-back	Restricted farm loss carry-back	Farm loss carry-back	Other	Total carryback
axable income after spanter the following an		•	consequences:	F1		
amount on line 400, 40 If the T2 return, whiche			G1			
aggregate investment in line 440 of the T2 retur		<u> </u>	H1			
Subtotal (amount G	31 <b>plus</b> amoun	t H1)	<b>&gt;</b>	I1		
	ountF1 <b>minus</b>	amount I1) (if nega	tive, enter "0")	<b>&gt;</b>	J1	
Subtotal (am					K	

	previous tax year <u>20</u>	15-12-31				
	ncome before specified funt tax year		from 	7,564,893 A2		
	e following amounts bef ences from the current		ax			
	on line 400, 405, 410, or 4 return, whichever is less		B2			
line 440	e investment income of the T2 return)					
Subf	otal (amount B2 <b>plus</b> amo	ount C2)	260,582	260,582 <sub>D2</sub>		
	Subtotal (amount A2 <b>min</b> i			7,304,311	7,304,311 E2	
			re tax consequences th			
		Aı	nount carried back from th	e current year to a prior ye	ear	
	Non-capital loss carry-back (paragraph 111 (1)(a) ITA)	Capital loss carry-back	Restricted farm loss carry-back	Farm loss carry-back	Other	Total carrybacks
<sup>·</sup> axable i	ncome after specified futu	re tax consequences		F2		
	'	·		F2		
Enter the	e following amounts after on line 400, 405, 410, or 4	er specified future tax	consequences:	F2		
Enter the Amount of of the T2 Aggregat	e following amounts afte	er specified future tax 27	consequences:	F2		
Enter the Amount of the T2 Aggregat line 440	e following amounts after on line 400, 405, 410, or 4 return, whichever is less the investment income of the T2 return)	er specified future tax	consequences:  G2 H2	F2F2F2		
Enter the Amount of the T2 Aggregat line 440	e following amounts after on line 400, 405, 410, or 4 return, whichever is less the investment income of the T2 return)	er specified future tax	consequences:  G2 H2	12	J2	

	evious tax year <u>2014</u>	-12-31				
	ncome before specified funt tax year		from 	6,924,584 A3		
	e following amounts be ences from the current		ax			
	on line 400, 405, 410, or 4 return, whichever is less		B3			
Aggregat (line 440	e investment income of the T2 return)	· · · · · · · <u> </u>	334,156 <sub>C3</sub>			
Subt	otal (amount B3 <b>plus</b> am	ount C3)	334,156 ▶	334,156 <sub>D3</sub>		
			tive, enter "0")		6,590,428 E	3
		Futo	ire tax consequences th	at occur for the current	year	
		Aı	mount carried back from th	e current year to a prior ye	ar	
	Non-capital loss carry-back (paragraph 111 (1)(a) ITA)	Capital loss carry-back	Restricted farm loss carry-back	Farm loss carry-back	Other	Total carrybacks
Гахаblе і	ncome after specified futu	ure tax consequences		F3		
Enter the	e following amounts aft	er specified future tax	consequences:			
	on line 400, 405, 410, or 4 return, whichever is less		G3			
line 440	e investment income of the T2 return)					
Subt	otal (amount G3 <b>plus</b> am	ount H3)	<b>&gt;</b>	13		
			tive, enter "0")		J;	3
		Subtotal (amour	nt E3 <b>minus</b> amount J3) (if	negative, enter "0")	K	3
		uture tax consequenc	es to the third previous	•		
	•	0.70 \				540
amount l <b>Total G</b> R	K3 multiplied by IP adjustment for spec	ified future tax conse	quences to previous tax	years:		

− Part 3 − Worksheet to calculate the GRIP addition post-amalgamation or post-wind-up ────────────	
(predecessor or subsidiary was a CCPC or a DIC in its last tax year)	
nb. 1 Post amalgamation Post wind-up	
Complete this part when there has been an amalgamation (within the meaning assigned by subsection 87(1)) or a wind-up (to which subsection 88(1) applies) and the predecessor or subsidiary corporation was a CCPC or a DIC in its last tax year. The last tax year for a predecessor corporation was its tax year that ended immediately before the amalgamation and for a subsidiary corporation was its tax year during which its assets were distributed to the parent on the wind-up.	
Calculate the GRIP addition of a successor corporation following an amalgamation at the end of its first tax year.	
Calculate the GRIP addition of a parent corporation upon wind-up at the end of the tax year that ends immediately after the tax year in which the parent has received the assets of the subsidiary.	
In the calculation below, <b>corporation</b> means a predecessor or a subsidiary. Complete a separate worksheet for <b>each</b> predecessor and <b>each</b> subsidiary that was a CCPC or a DIC in its last tax year. Keep a copy of this calculation for your records, in case we ask to see it later.	
Corporation's GRIP at the end of its last tax year	A4
Eligible dividends paid by the corporation in its last tax year B4	
Excessive eligible dividend designations made by the corporation in its last tax year C4	
Subtotal (amount B4 minus amount C4)	D4
GRIP addition post-amalgamation or post-wind-up (predecessor or subsidiary was a CCPC or a DIC in its last tax year) (amount A4 minus amount D4)	E4
After you complete this calculation for each predecessor and each subsidiary, calculate the total of all the E4 amounts. Enter this total amount on:  — line 230 for post-amalgamation; or	
<ul><li>line 240 for post-wind-up.</li></ul>	

(predecessor or subsidiary was not a CC or the corporation is becoming a CCPC				
nb. 1 Corporation becoming a CCPC Post ama	algamation		Post wind-up	🔲
Complete this part when there has been an amalgamation (within the n and the predecessor or subsidiary was not a CCPC or a DIC in its last t immediately before the amalgamation and for a subsidiary corporation	ax year. The last tax year for	or a prede	cessor corporation was its tax year tl	hat ended
Calculate the GRIP addition of a successor corporation following an an	nalgamation at the end of it	ts first tax	year.	
Calculate the GRIP addition of a parent corporation upon wind-up at the received the assets of the subsidiary.	e end of the tax year that e	nds immed	diately after the tax year in which the	parent has
In the calculation below, <b>corporation</b> means a predecessor or a subsidual was a CCPC or a DIC in its last year. Keep a copy of this calculation fo				bsidiary that
Cost amount to the corporation of all property immediately before the en	nd of its previous/last tax ye	ear	· · · · · · · · · · · · · · · · · · ·	A5
The corporation's money on hand immediately before the end of its prev	vious/last tax year .		<u> </u>	B5
Total of subsection 111(1) losses that would have been deductible in cathe previous/last tax year if the corporation had had unlimited income from had realized an unlimited amount of capital gains for the previous/last tax	om each business carried			
Non-capital losses	0	5		
Net capital losses	Г	)5		
Farm losses		5		
Restricted farm losses		5		
Limited partnership losses		<del>3</del> 5		
Subtotal (add amounts C5 to G5)	)	•	H5	
Total of all amounts deducted under subsection 111(1) in calculating th			e previous/last tax year:	
Non-capital losses	!	5		
Net capital losses		15		
Farmlosses	k	(5		
Restricted farm losses	L	.5		
Limited partnership losses	N	15		
Subtotal (add amounts I5 to M5)	P	<b>-</b>	N5	
Unused and unexpired losses at the end of the co	orporation's previous/last ta (amount H5 <b>minus</b> amou		<b></b>	O5
	`	Subtotal	(add amounts A5, B5, and O5)	P5
All the corporation's debts and other obligations to pay that were outstanding immediately before the end of its previous/last tax year		<u>_</u>	Q5	
Paid-up capital of all the corporation's issued and outstanding shares				
of capital stock immediately before the end of its previous/last tax year			R5	
All the corporation's reserves deducted in its previous/last tax year			\$5	
The corporation's capital dividend account immediately before the end of its previous/last tax year			T5	
The corporation's low rate income pool immediately before the end of its previous/last tax year		<u> </u>	U5	
	Subtotal ( <b>add</b> amounts Q5	to U5)	•	V5
GRIP addition post-amalgamation or post-wind-up (predecessor or the corporation is becoming a CCPC (amount P5 minus amoun	or subsidiary was not a	CCPC or	a DIC in its last tax year),	
			=	
After you complete this worksheet for each predecessor and each subs	sidiary, calculate the total o	of all the W	/5 amounts. Enter this total amount o	n:
<ul> <li>line 220 for a corporation becoming a CCPC;</li> </ul>				
- line 230 for post-amalgamation; or				
<ul><li>line 240 for post-wind-up.</li></ul>				
1				

Schedule 55

# Part III.1 Tax on Excessive Eligible Dividend Designations

<ul> <li>Corporation's name         Kitchener-Wilmot Hydro Inc.</li> <li>Every corporation resident in Canada that pays a taxable dividend (other than a capital gains dividend within the meaning assigned by subsection 130.1(4) or 131(1)) in the tax year must file this schedule.</li> <li>Canadian-controlled private corporations (CCPC) and deposit insurance corporations (DIC) must complete Part 1 of this schedule. All other corporations must complete Part 2.</li> <li>Every corporation that has paid an eligible dividend must also file Schedule 53, General Rate Income Pool (GRIP) Calculation, or Schedule 54, Low Rate Income Pool (LRIP) Calculation, whichever is applicable.</li> <li>File the completed schedules with your T2 Corporation Income Tax Return no later than six months from the end of the tax year.</li> <li>All legislative references are to the Income Tax Act and the Income Tax Regulations.</li> </ul>	ne application of applies when an	Do not u	Tax year-end Year Month Day 2017-12-31 use this area	
<ul> <li>Every corporation resident in Canada that pays a taxable dividend (other than a capital gains dividend within the meaning assigned by subsection 130.1(4) or 131(1)) in the tax year must file this schedule.</li> <li>Canadian-controlled private corporations (CCPC) and deposit insurance corporations (DIC) must complete Part 1 of this schedule. All other corporations must complete Part 2.</li> <li>Every corporation that has paid an eligible dividend must also file Schedule 53, General Rate Income Pool (GRIP) Calculation, or Schedule 54, Low Rate Income Pool (LRIP) Calculation, whichever is applicable.</li> <li>File the completed schedules with your T2 Corporation Income Tax Return no later than six months from the end of the tax year.</li> <li>All legislative references are to the Income Tax Act and the Income Tax Regulations.</li> </ul>	come pool (GRIP ne application of applies when an	Do not u	2017-12-31	
<ul> <li>the meaning assigned by subsection 130.1(4) or 131(1)) in the tax year must file this schedule.</li> <li>Canadian-controlled private corporations (CCPC) and deposit insurance corporations (DIC) must complete Part 1 of this schedule. All other corporations must complete Part 2.</li> <li>Every corporation that has paid an eligible dividend must also file Schedule 53, General Rate Income Pool (GRIP) Calculation, or Schedule 54, Low Rate Income Pool (LRIP) Calculation, whichever is applicable.</li> <li>File the completed schedules with your T2 Corporation Income Tax Return no later than six months from the end of the tax year.</li> <li>All legislative references are to the Income Tax Act and the Income Tax Regulations.</li> </ul>	ne application of applies when an	), and	ise this area	
<ul> <li>must complete Part 1 of this schedule. All other corporations must complete Part 2.</li> <li>Every corporation that has paid an eligible dividend must also file Schedule 53, General Rate Income Pool (GRIP) Calculation, or Schedule 54, Low Rate Income Pool (LRIP) Calculation, whichever is applicable.</li> <li>File the completed schedules with your T2 Corporation Income Tax Return no later than six months from the end of the tax year.</li> <li>All legislative references are to the Income Tax Act and the Income Tax Regulations.</li> </ul>	ne application of applies when an			
<ul> <li>(GRÍP) Calculation, or Schedule 54, Low Rate Income Pool (LRIP) Calculation, whichever is applicable.</li> <li>File the completed schedules with your T2 Corporation Income Tax Return no later than six months from the end of the tax year.</li> <li>All legislative references are to the Income Tax Act and the Income Tax Regulations.</li> </ul>	ne application of applies when an			
from the end of the tax year.  • All legislative references are to the <i>Income Tax Act</i> and the <i>Income Tax Regulations</i> .	ne application of applies when an			
· ·	ne application of applies when an			
	ne application of applies when an			
<ul> <li>Subsection 89(1) defines the terms eligible dividend, excessive eligible dividend designation, general rate inclow rate income pool (LRIP).</li> </ul>	applies when an	eligible		
• The calculations in Part 1 and Part 2 do not apply if the excessive eligible dividend designation arises from th paragraph (c) of the definition of excessive eligible dividend designation in subsection 89(1). This paragraph dividend is paid to artificially maintain or increase the GRIP or to artificially maintain or decrease the LRIP.	orations —			
Part 1 – Canadian-controlled private corporations and deposit insurance corp				
Taxable dividends paid in the tax year <b>not included</b> in Schedule 3				
Taxable dividends paid in the tax year <b>included</b> in Schedule 3	4,195,300			
Total taxable dividends paid in the tax year	4,195,300			
Total eligible dividends paid in the tax year		150		Α
GRIP at the end of the tax year (line 590 on Schedule 53) (if negative, enter "0")		160	60,544,300	В
Excessive eligible dividend designation (line 150 minus line 160)				С
Deduct:				
Excessive eligible dividend designations elected under subsection 185.1(2) to be treated as ordinary dividends	*	180		D
Subtotal (a	amount C <b>minus</b>	amount D) =		Ε
Part III.1 tax on excessive eligible dividend designations – CCPC or DIC (amount E multiplied by	20 %)	190		F
Enter the amount from line 190 on line 710 of the T2 return.				
Part 2 – Other corporations				
Taxable dividends paid in the tax year <b>not included</b> in Schedule 3				
Taxable dividends paid in the tax year <b>included</b> in Schedule 3				
Total taxable dividends paid in the tax year				
Total excessive eligible dividend designations in the tax year (amount from line A of Schedule 54)				G
Deduct:				
Excessive eligible dividend designations elected under subsection 185.1(2) to be treated as ordinary dividends	*	280		Η
Subtotal (a	amount G <b>minus</b>			I
Part III.1 tax on excessive eligible dividend designations – Other corporations (amount I multiplied by	20 9	%) . <b>290</b>		J

\* You can elect to treat all or part of your excessive eligible dividend designation as a separate taxable dividend in order to eliminate or reduce the Part III.1 tax otherwise payable. You must file the election on or before the day that is 90 days **after** the day the notice of assessment for Part III.1 tax was sent. We will accept an election before the assessment of the tax. For more information on how to make this election, go to **www.cra.gc.ca/eligibledividends**.



Enter the amount from line 290 on line 710 of the T2 return.

− Part 1 − Ontario basic income tax -

Ontario basic income tax (amount A multiplied by amount B \*\*)

Ontario basic rate of tax for the year

Ontario taxable income \*

#### Schedule 500

7,084,311 A

814,696 C

# **Ontario Corporation Tax Calculation**

Corporation's name	Business number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- Use this schedule if the corporation had a permanent establishment, under section 400 of the federal *Income Tax Regulations*, in Ontario at any time in the tax year and had Ontario taxable income in the year.
- Legislative references are to the federal *Income Tax Act* and *Income Tax Regulations*.
- This schedule is a worksheet only and is not required to be filed with your T2 Corporation Income Tax Return.

* If the corporation has a permanent estable of the T2 return. Otherwise, enter the tax:  ** If the corporation has a permanent estable.	able income allo	ocated to Ont	ario from co	olumn F in Part 1	of Sch	edule 5.		haein		
income tax, or has Ontario corporate mini line 270 of Schedule 5, Tax Calculation S	imum tax or Onta	ario speciál a	idditional ta	x on life insuran	ce corpo	orations payab	le, enter amount			
Part 2 – Ontario small busines	s deduction	n (OSBD)								
Complete this part if the corporation claimed	I the federal sma	all business o	leduction ur	nder subsection	125(1).					
Amount from line 400 of the T2 return						· · · <u> </u>	6,791,950 <sub>1</sub>			
Amount from line 405 of the T2 return							7,084,311 2	<u>!</u>		
Amount from line 427 of the T2 return						· · · <u> </u>	3	j		
Enter the least of amounts 1, 2 or 3						· · · <u> </u>	<b>&gt;</b>	·		D
Ontario domestic factor (ODF):	Taxable	income for O	ntario *				_=		1.00000	Ε
	Taxable inc	ome for all pr	ovinces **		7	,084,311				
Amount D <b>multiplied</b> by amount E						· · · <u></u>	4	,		
Ontario taxable income (amount A from	Part 1)					· <u> </u>	7,084,311 5	ı		
Ontario small business income (lesser	of amount 4 or a	mount 5)				· · · <u></u>	<b>&gt;</b>	·		F
Ontario small business deduction ra	te for the year									
Number of days in the ta before January 1, 20		365	X	7 %	=	7.0	0000 % G1			
Number of days in the ta		365		7 70			0000 /0 01			
Number of days in the ta after December 31, 2			x	8 %	=		% G2			
Number of days in the ta		365								
OSBD rate for the year (rate G1 <b>plus</b> rate G	32)					7.0	0000 %	·7	.00000 %	G
Ontario small business deduction (amou	ınt F <b>multiplied</b>	by rate G)						·		Н
Enter amount H on line 402 of Schedule 5.										
* Enter amount A from Part 1.										
** Includes the offshore areas for Nova Sco	tia and Newfoun	ndland and La	abrador.							

Part 3 – Ontario adjusted small business income	
Complete this part if the corporation was a Canadian-controlled private corporation throughout the tax year and is claiming the Ontario tax credit for manufacturing and processing or the Ontario credit union tax reduction.	
Ontario adjusted small business income (lesser of amount D and amount 5)	_ !
Enter amount I at amount K in Part 4 of this schedule or at amount B in Part 2 of Schedule 502, Ontario Tax Credit for Manufacturing and Processing, whichever applies.	
Part 4 – Credit union tax reduction	
Complete this part and Schedule 17, Credit Union Deductions, if the corporation was a credit union throughout the tax year.	
Amount N from Part 5 of Schedule 17 J	
Ontario adjusted small business income (amount I)	
Subtotal (amount J <b>minus</b> amount K, if negative, enter "0") L	
Amount L <b>multiplied</b> by amount G	_ M
Ontario domestic factor (amount E)	<u>С</u> N
Ontario credit union tax reduction (amount M multiplied by amount N)	_ 0

Enter amount O on line 410 of Schedule 5.

#### Schedule 508

# **Ontario Research and Development Tax Credit**

Corporation's name	Business number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- · Use this schedule to:
  - calculate an Ontario research and development tax credit (ORDTC);
  - claim an ORDTC earned in the tax year or carried forward from any of the 20 previous tax years that are a tax year ending after December 31, 2008, to reduce Ontario corporate income tax payable in the current tax year;
  - carry back an ORDTC earned in the tax year to reduce Ontario corporate income tax payable in any of the three previous tax years;
  - add an ORDTC that was allocated to the corporation by a partnership of which it was a member;
  - add an ORDTC transferred after an amalgamation or windup; or
  - calculate a recapture of the ORDTC.
- The ORDTC is a non-refundable tax credit on eligible expenditures incurred by a corporation in a tax year. The ORDTC rate is:
  - 4.5% for tax years that end before June 1, 2016;
  - 3.5% for tax years that start after May 31, 2016; and

- Part 1 – Ontario SR&ED expenditure pool

Total eligible expenditures incurred by the corporation in Ontario in the tax year

Government assistance, non-government assistance, or a contract payment

- prorated for a tax year that ends on or after June 1, 2016, and includes May 31, 2016.
- An eligible expenditure is an expenditure for a permanent establishment in Ontario of a corporation, that is a qualified expenditure for the purposes
  of section 127 of the federal *Income Tax Act* for scientific research and experimental development (SR&ED) carried on in Ontario.
- Only corporations that are not exempt from Ontario corporate income tax and none of whose income is exempt income can claim the ORDTC.
- Complete and attach this schedule to the T2 Corporation Income Tax Return for the tax year.
- To claim this credit, you must also send in completed copies of the Form T661, Scientific Research and Experimental Development (SR&ED) Expenditures Claim, and the Schedule 31, Investment Tax Credit Corporations, within 18 months of the tax year end.

100

180,500 A

for eligible expenditures	180,500	<u>-</u> В <u>)</u> С	
Eligible expenditures transferred to the corporation by another corporation		_ D	
Subtotal (amount C <b>plus</b> amount D)	180,500	<u></u> ▶	180,500 E
Eligible expenditures the corporation transferred to another corporation		. 115	F
Ontario SR&ED expenditure pool (amount E minus amount F) (if negative, enter "0")		. 120	180,500 <sub>G</sub>
<ul> <li>Eligible expenditures incurred after March 27, 2018, qualify for an enhanced rate when the following requirements.</li> <li>The Ontario SR&amp;ED expenditure pool for the taxation year is more than \$1,000,000. If the current taxation year, this threshold should be prorated.</li> <li>The Ontario SR&amp;ED expenditure pool for the current taxation year represents 90% or more of the Ontario SR expenditure pool for the previous taxation year. Eligible expenditures incurred in short taxation years would be to the full year equivalent.</li> </ul>	ear is a short R&ED e increased		
If these requirements are met, indicate the portion of the amount on line 120 relating to eligible expenditures incurafter March 27, 2018.	urred		G.1
Part 2 – Eligible repayments  The repayment of the ORDTC is calculated using the ORDTC rate that you used to determine your tax credit at reduced because of the government or non-government assistance, or contract payments. Enter the amount of to the appropriate rate.  Repayments for tax years that end before June 1, 2016		e line that corr	
Repayment for a tax year that ends on or after June 1, 2016 and includes May 31, 2016. Complete the proration	on calculation below		
Number of days in the tax year before June 1, 2016 Number of days in the tax year  240 241 366			
Number of days in the tax year  after May 31, 2016  Number of days in the tax year  242 214 366  243			
Subtotal (percentage 1 <b>plus</b> percentage 2)3.9153_% 3			



Part 2 – Eligible repayments (continued)			
Repayments for a tax year that ends on or after June 1, 2016 and includes May 31, 2016	x percentage 3 _	3.9153 % = 2	216
Repayments for tax years that start after May 31, 2016 212	x	3.5 % =	<b>217</b> J
Repayments made in the tax year of government or non-government assistance or contract payments that reduced eligible expenditures for first term or second term shared-use equipment acquired before 2014 220 x 1 / 4	=	x 4.5 % = 2	<b>225</b> K
Eligible repayments (total of amounts H to K)			<b>229</b> L
Part 3 – Calculation of the current part of the ORDTC			
For tax years that end before June 1, 2016			
·	x	4.5 % = 2	<b>200</b> M
ORDTC allocated to the corporation by a partnership of which it is a member (oth		<b>E</b>	<b>205</b> N
Eligible repayments (amount L in Part 2)			0
Current part of the ORDTC for tax years that end before June 1, 2016 (total	of amounts M to O)		<b>230</b> P
For a tax year that ends on or after June 1, 2016, and includes May 31, 2016			
Number of days in the tax year before June 1, 2016  Number of days in the tax year			
Number of days in the tax year after May 31, 2016			
Subtotal (percentage 4 <b>plus</b> percentage 5)% 6			
Ontario SR&ED expenditure pool (amount G in Part 1)	x percentage 6 _	<u>%</u> = 2	<b>201</b> Q
ORDTC allocated to the corporation by a partnership of which it is a member (oth for a fiscal period that ends in the corporation's tax year *	er than a specified member)	<b>E</b>	<b>206</b> R
Eligible repayments (amount L in Part 2)			S
Part of the ORDTC for a tax year that ends on or after June 1, 2016, and inc (total of amounts Q to S)	• •	<b>E</b>	<b>231</b> ⊤
For tax years that start after May 31, 2016			
Ontario SR&ED expenditure pool (amount G in Part 1)	180,500 ×	3.5 % =	6,318 U.1
Enhanced tax credit for eligible expenditures incurred after March 27, 2018:			
	days in the tax year		
	arch 27, 2018 per of days in	= 26E	U.2
	e tax year	365 _	
	Total (add	d lines U.1 and U.2)	<b>202</b> 6,318 U
ORDTC allocated to the corporation by a partnership of which it is a member (oth for a fiscal period that ends in the corporation's tax year *	er than a specified member)	<b>E</b>	<b>207</b> ∨
Eligible repayments (amount L in Part 2)			W
The ORDTC for tax years that start after May 31, 2016 (total of amounts U to	W)		232 6,318 X
* If there is a disposal or change of use of eligible property, see Part 7 on page 4	•	_	

Part 4 − Calculation	n of ORDTC available f	or deduction	n and ORDTC balance	ce ———		
ORDTC balance at the end	of the previous tax year				Y	
ORDTC expired after 20 tax	years			00	Z	
ORDTC at the beginning of	the tax year (amount Y <b>minus</b> a	imount Z) .		05	AA	
ORDTC transferred to the co	orporation on amalgamation or v	vindup		10	BB	
Current part of ORDTC (amount P, T or X in Part 3 v	vhichever applies)		6,318 CC			
Are you waiving all or part of current part of the ORDTC?	the 315 Yes 1	No 2 <b>X</b>				
If you answered <b>yes</b> at line 3 the tax credit waived on line						
If you answered <b>no</b> at line 3	15, enter "0" on line 320.					
Waiver of the current part of	f the ORDTC	320	DD			
	Subtotal (amount CC minus	amount DD)	6,318		6,318 EE	
ORDTC available for dedu	ection (total of amounts AA, BB	and EE)			6,318 >	6,318 FF
				• •	6,318 <sub>GG</sub>	
ORDTC carried back to prev	vious tax years (from Part 5)				HH	
		Subtotal (	amount GG <b>plus</b> amount H	H)	6,318	6,318_ п
ORDTC balance at the end	d of the tax year (amount FF m	ninus amount II)			325	JJ
- ORDTC available for d	nore than the lesser of the follow leduction (amount FF); or me tax payable before the ORD	·	ırio corporate minimum tax c	credit (amount from	line E6 on page 5 of	Schedule 5).
− Part 5 − Request fo	r carryback of tax cred	it ———				
	Year Month Day					
1 <sup>st</sup> previous tax year	2016-12-31			Credit to be app	901	
2 <sup>nd</sup> previous tax year	2015-12-31			Credit to be app	olied 902	
3 <sup>rd</sup> previous tax year	2014-12-31			Credit to be app	olied 903	
		То	otal (total of amount 901 to 9	903)(enter at amour	nt HH in Part 4)	

Current tax year

### Part 6 – Analysis of tax credit available for carryforward by tax year of origin -

You can complete this part to show all the credits from previous tax years available for carryforward, by year of origin. This will help you determine the amount of credit that could expire in following years.

Tax year of origin (earliest tax year first)

Year	Month	Day		Creditavailable
			_	
			-	
	201 25 5		-	
2	001-06-3	30	_	
2	2002-06-30			
2	2003-06-30			
2	004-06-3	30	_	
2	005-06-3	30	_	
2	006-06-3	30		
2	006-12-3	31		

Tax year of origin (earliest tax year first)

Year	Month	Day	Creditavailable
2	007-12-3	31	
2	008-12-3	31	
2	009-12-3	31	
2	010-12-3	31	
2	011-12-3	31	
2	012-12-3	31	
2	013-12-3	31	
2	014-12-3	31	
2	015-12-3	31	
2	016-12-3	31	
2	017-12-3	31	

**Total** (equals line 325 in Part 4)

The amount available from the 20th previous tax year will expire after this year. When you file your return for the next year, you will enter the expired amount on line 300 of Schedule 508 for that year.

## Part 7 – Calculation of a recapture of ORDTC -

You will have a recapture of ORDTC in a tax year when you meet all of the following conditions:

- you acquired a particular property in the current year or in any of the 20 previous tax years if the ORDTC was earned in a tax year ending after 2008;
- you claimed the cost of the property as an eligible expenditure for the ORDTC;
- the cost of the property was included in computing your ORDTC or was subject to an agreement made under subsection 127(13) of the federal Act to transfer qualified expenditures and section 42 of the *Taxation Act*, 2007 (Ontario) applied; and
- you disposed of the property or converted it to commercial use in a tax year ending after December 31, 2008. You also meet this condition if you
  disposed of or converted to commercial use a property which incorporates the particular property previously referred to.

**Note:** The recapture **does not apply** if you disposed of the property to a non-arm's length purchaser who intended to use it all or substantially all for SR&ED in Ontario. When the non-arm's length purchaser later sells or converts the property to commercial use, the recapture rules will apply to the purchaser based on the historical federal investment tax credit (ITC) rate \*\*\* of the original user in Calculation 1 below.

You have to report the recapture on Schedule 5 for the year in which you disposed of the property or converted it to commercial use. If the corporation is a member of a partnership, report its share of the recapture.

Complete the columns for each disposition for which a recapture applies, using the calculation formats below.

\*\*\* Federal ITC in calculations 1 and 2 should be determined without reference to paragraph (e) of the definition **investment tax credit** in subsection 127(9) of the federal Act.

Calculation 1 - Complete this part If you meet all of the above conditions

	кк	LL	MM
	Amount of federal ITC you originally calculated for the property you acquired, or the original user's federal ITC where you acquired the property from a non-arm's length party, as described in the note above	Amount calculated using the federal ITC rate at the date of acquisition (or the original user's date of acquisition) on either the proceeds of disposition (if sold in an arm's length transaction) or the fair market value of the property (in any other case)	Amount from column 700 or 710, whichever is less
	700	710	
1.			

Total of column MM (enter at amount WW in Part 8)

# $_{f \sqcap}$ Part 7 – Calculation of a recapture of ORDTC (continued) $^-$

Calculation 2 - If the corporation is deemed by subsection 42(1) of the Taxation Act, 2007 (Ontario) to have transferred all or part of the
eligible expenditure to another corporation as a consequence of an agreement described in subsection 127(13) of the federal Act complete
Calculation 2 Otherwise enter nil on line SS

Jaicul	ation 2. Otherwise, enter nil on line SS.			
	00	PP	QQ	
	Rate percentage that the transferee used to determine its federal ITC for qualified expenditure that was transferred under an agreement under subsection 127(13) of the federal Act	Proceeds of disposition of the property if you dispose of it to a person at arm's length; or, in any other case, the fair market value of the property at conversion or disposition	Amount, if any, already provided for in Calculation 1 (this allows for the situation where only part of the cost of a property is transferred for an agreement under subsection 127(13) of the federal Act)	
	720	730	740	
1.				
	RR	SS	тт	
	Amount determined by the formula (OO x PP) - QQ (using the columns above)	Federal ITC earned by the transferee for the qualified expenditure that was transferred	Amount from column RR or SS, whichever is less	
		750		
1.				
		Total of column TT (enter at amount XX in Part 8)		U
Calcu	lation 3			
ecapt enoug	ure. If this is a positive amount, you will report it on li	of the ORDTC of the partnership after the ORDTC has ine 205, 206, or 207 in Part 3, whichever applies. How e, then the amount by which reductions to the ORDTC	ever, if the partnership does not have	
Corpo	rate partner's share of the excess of ORDTC (enter	at amount ZZ in Part 8)		V\
Par	t 8 – Total recapture of ORDTC			
	stured federal ITC for Calculation 1 (amount NN fron	n Part 7)	WW	
Recap	stured federal ITC for Calculation 2 (amount UU fron	n Part 7)	xx	
Amoui	nt WW <b>plus</b> amountXX	· · · · · · · · · · · · · · · · · · ·	x 23.56 % =	Y
Corpo	rate partner's share of the excess of ORDTC for Ca	lculation 3 (amount VV from Part 7)	· · · · · · · · · · · · · · · · · · ·	Z

Recapture of ORDTC (amount YY plus amount ZZ) (enter amount AAA on line 277 on page 5 of Schedule 5)

# Schedule A - Worksheet for eligible expenditures incurred by the corporation in Ontario for the current taxation year

This worksheet allows you to report the amount of eligible expenditures entered on Form T661, Scientific Research and Experimental Development (SR&ED) Expenditures Claim which represents eligible expenditures as defined in section 127 of the Income Tax Act (ITA) with regard to scientific research and experimental development (SR&ED) carried on in Ontario and attributable to a permanent establishment in Ontario of a corporation.

Data on the worksheet is calculated based on the amounts on Form T661, but will have to be adjusted according to the rules of Ontario, if applicable, in particular when the corporation has had a permanent establishment in more than one jurisdiction. This data will be used when calculating Schedule 508 and Schedule 566.

Enter the breakdown between current and capital expenditures	Current Expenditures	Capital Expenditures
Total expenditures for SR&ED	139,579	
Add		
payment of prior years' unpaid expenses     (other than salary or wages)		
prescribed proxy amount     (Enter "0" if you use the traditional method)		
expenditures on shared-use equipment		+
• other additions		+
Subtotal = _	190,004	=
current expenditures (other than salary or wages) not paid within 180 days of the tax year end		
• 20% of contract expenditures for SR&ED performed on your behalf	9,504	
• prescribed expenditures not allowed by regulations		
<ul><li>other deductions</li><li>non-arm's length transactions</li></ul>		
expenditures for non-arm's length SR&ED contracts     purchases (limited to costs) of goods and services from non-arm's length suppliers		
Subtotal =	180,500	ı =
Fotal eligible expenditures incurred by the corporation in Ontario in the tax year (add amount I and II)		= 180,500
Enter amount III on line 100 of Schedule 508.		

#### Schedule 510

# **Ontario Corporate Minimum Tax**

Corporation's name	Business number	Tax year-end
		Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- File this schedule if the corporation is subject to Ontario corporate minimum tax (CMT). CMT is levied under section 55 of the Taxation Act, 2007 (Ontario), referred to as the "Ontario Act".
- Complete Part 1 to determine if the corporation is subject to CMT for the tax year.
- A corporation not subject to CMT in the tax year is still required to file this schedule if it is deducting a CMT credit, has a CMT credit carryforward, or has a CMT loss carryforward or a current year CMT loss.
- A corporation that has Ontario special additional tax on life insurance corporations (SAT) payable in the tax year must complete Part 4 of this
  schedule even if it is not subject to CMT for the tax year.
- A corporation is exempt from CMT if, throughout the tax year, it was one of the following:
  - 1) a corporation exempt from income tax under section 149 of the federal *Income Tax Act*;
  - 2) a mortgage investment corporation under subsection 130.1(6) of the federal Act;
  - 3) a deposit insurance corporation under subsection 137.1(5) of the federal Act;
  - 4) a congregation or business agency to which section 143 of the federal Act applies;
  - 5) an investment corporation as referred to in subsection 130(3) of the federal Act; or
  - 6) a mutual fund corporation under subsection 131(8) of the federal Act.
- File this schedule with the T2 Corporation Income Tax Return.

┌ Part 1 – Determination of CMT applicability ─────────────────────────────────	
Total assets of the corporation at the end of the tax year *	316,983,243
Share of total assets from partnership(s) and joint venture(s) *	
Total assets of associated corporations (amount from line 450 on Schedule 511)	198,002,306
Total assets (total of lines 112 to 116)	514,985,549
Total revenue of the corporation for the tax year **	250,633,188
Share of total revenue from partnership(s) and joint venture(s) **	
Total revenue of associated corporations (amount from line 550 on Schedule 511)	100,520,218
Total revenue (total of lines 142 to 146)	351,153,406

#### The corporation is subject to CMT if:

- for tax years ending before July 1, 2010, the total assets at the end of the year of the corporation or the associated group of corporations are more than \$5,000,000, or the total revenue for the year of the corporation or the associated group of corporations is more than \$10,000,000.
- for tax years ending after June 30, 2010, the total assets at the end of the year of the corporation or the associated group of corporations are equal to or more than \$50,000,000, and the total revenue for the year of the corporation or the associated group of corporations is equal to or more than \$100,000,000.

If the corporation is not subject to CMT, do not complete the remaining parts unless the corporation is deducting a CMT credit, or has a CMT credit carryforward, a CMT loss carryforward, a CMT loss carryforward, a current year CMT loss, or SAT payable in the year.

#### \* Rules for total assets

- Report total assets according to generally accepted accounting principles, adjusted so that consolidation and equity methods are not used.
- Do not include unrealized gains and losses on assets and foreign currency gains and losses on assets that are included in net income for accounting purposes but not in income for corporate income tax purposes.
- The amount on line 114 is determined at the end of the last fiscal period of the partnership or joint venture that ends in the tax year of the corporation. Add the proportionate share of the assets of the partnership(s) and joint venture(s), and deduct the recorded asset(s) for the investment in partnerships and joint ventures.
- A corporation's share in a partnership or joint venture is determined under paragraph 54(5)(b) of the Ontario Act and, if the partnership or joint venture had no income or loss, is calculated as if the partnership's or joint venture's income were \$1 million. For a corporation with an indirect interest in a partnership or joint venture, determine the corporation's share according to paragraph 54(5)(c) of the Ontario Act.

## \*\* Rules for total revenue

- Report total revenue in accordance with generally accepted accounting principles, adjusted so that consolidation and equity methods are not used.
- If the tax year is less than 51 weeks, multiply the total revenue of the corporation or the partnership, whichever applies, by 365 and divide by the number of days in the tax year.
- The amount on line 144 is determined for the partnership or joint venture fiscal period that ends in the tax year of the corporation. If the partnership or joint venture has 2 or more fiscal periods ending in the filing corporation's tax year, multiply the sum of the total revenue for each of the fiscal periods by 365 and divide by the total number of days in all the fiscal periods.
- A corporation's share in a partnership or joint venture is determined under paragraph 54(5)(b) of the Ontario Act and, if the partnership or joint venture had no income or loss, is calculated as if the partnership's or joint venture's income were \$1 million. For a corporation with an indirect interest in a partnership or joint venture, determine the corporation's share according to paragraph 54(5)(c) of the Ontario Act.



− Part 2 – Adjusted net income/loss for CMT purposes <del></del>		
Net income/loss per financial statements *	<b>210</b>	10,176,955
Add (to the extent reflected in income/loss):		
Provision for current income taxes/cost of current income taxes	1,828,434	
Provision for deferred income taxes (debits)/cost of future income taxes		
Equity losses from corporations		
Financial statement loss from partnerships and joint ventures		
Other additions (see note below):		
Share of adjusted net income of partnerships and joint ventures **		
Total patronage dividends received, not already included in net income/loss		
281 282		
283 284		
Subtotal	1,828,434	1,828,434 A
<b>Deduct</b> (to the extent reflected in income/loss):		
Provision for recovery of current income taxes/benefit of current income taxes		
Provision for deferred income taxes (credits)/benefit of future income taxes		
Equity income from corporations		
Financial statement income from partnerships and joint ventures 326		
Dividends deductible under section 112, section 113, or subsection 138(6) of the federal Act		
Dividends not taxable under section 83 of the federal Act (from Schedule 3)		
Gain on donation of listed security or ecological gift		
Accounting gain on transfer of property to/from a partnership under section 85 or 97 of the federal Act **** 344		
Accounting gain on disposition of property under subsection 13(4), subsection 14(6), or section 44 of the federal Act *****		
Accounting gain on a windup under subsection 88(1) of the federal Act or an amalgamation under section 87 of the federal Act		
Other deductions (see note below):		
Share of adjusted net loss of partnerships and joint ventures **		
Tax payable on dividends under subsection 191.1(1) of the federal Act <b>multiplied</b> by 3 334		
Patronage dividends paid (from Schedule 16) not already included in net income/loss		
381 382		
383		
385		
387		
389		
Subtotal	<u> </u>	В
Adjusted net income/loss for CMT purposes (line 210 <b>plus</b> amount A <b>minus</b> amount B)	490	12,005,389

If the amount on line 490 is positive and the corporation is subject to CMT as determined in Part 1, enter the amount on line 515 in Part 3.

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If the amount on line 490 is negative, enter the amount on line 760 in Part 7 (enter as a positive amount).

## Note

In accordance with Ontario Regulation 37/09, when calculating net income for CMT purposes, accounting income should be adjusted to:

- exclude unrealized gains and losses due to mark-to-market changes or foreign currency changes on specified mark-to-market property (assets only);
- include realized gains and losses on the disposition of specified mark-to-market property not already included in the accounting income, if the
  property is not a capital property or is a capital property disposed in the year or in a previous tax year ended after March 22, 2007.

"Specified mark-to-market property" is defined in subsection 54(1) of the Ontario Act.

These rules also apply to partnerships. A corporate partner's share of a partnership's adjusted income flows through on a proportionate basis to the corporate partner.

#### \* Rules for net income/loss

Banks must report net income/loss as per the report accepted by the Superintendent of Financial Institutions under the federal Bank Act, adjusted so consolidation and equity methods are not used.

### Part 2 - Calculation of adjusted net income/loss for CMT purposes (continued)

- Life insurance corporations must report net income/loss as per the report accepted by the federal Superintendent of Financial Institutions or equivalent
  provincial insurance regulator, before SAT and adjusted so consolidation and equity methods are not used. If the life insurance corporation is resident
  in Canada and carries on business in and outside of Canada, multiply the net income/loss by the ratio of the Canadian reserve liabilities divided by
  the total reserve liability. The reserve liabilities are calculated in accordance with Regulation 2405(3) of the federal Act.
- Other corporations must report net income/loss in accordance with generally accepted accounting principles, except that consolidation and equity methods must not be used. When the equity method has been used for accounting purposes, equity losses and equity income are removed from book income/loss on lines 224 and 324 respectively.
- Corporations, other than insurance corporations, should report net income from line 9999 of the GIFI (Schedule 125) on line 210.
- \*\* The share of the adjusted net income of a partnership or joint venture is calculated as if the partnership or joint venture were a corporation and the tax year of the partnership or joint venture were its fiscal period. For a corporation with an indirect interest in a partnership through one or more partnerships, determine the corporation's share according to clause 54(5)(c) of the Ontario Act.
- \*\*\* A joint election will be considered made under subsection 60(1) of the Ontario Act if there is an entry on line 342, and an election has been made for transfer of property to a corporation under subsection 85(1) of the federal Act.
- \*\*\*\* A joint election will be considered made under subsection 60(2) of the Ontario Act if there is an entry on line 344, and an election has been made under subsection 85(2) or 97(2) of the federal Act.
- \*\*\*\*\* A joint election will be considered made under subsection 61(1) of the Ontario Act if there is an entry on line 346, and an election has been made under subsection 13(4) or 14(6) and/or section 44 of the federal Act.

For more information on how to complete this part, see the T2 Corporation - Income Tax Guide.

Part 3 - CMT payable						
Adjusted net income for CMT pu	urposes (line 490 in Pa	rt 2, if positive)		515	12,005,389	
Deduct:						
CMT loss available (amount R fr	rom Part 7)					
Minus: Adjustment for an acquis		518				
Adjusted CMT loss available		<del></del>		<u> </u> ► <u> </u>	C	
Net income subject to CMT calcu	ulation (if negative, ent	er "0")		520	12,005,389	
Amount from	Number o	of days in the tax				
line 520 12,005	5,389 × year befo	ore July 1, 2010	x	4 % =	1	
		ber of days ie tax year	365			
Amount from	Number o	of days in the tax				
line 520 12,005	5,389 × year afte		365×	2.7 % =	324,146 <sub>2</sub>	
		ber of days e tax year	365			
	Subtotal (ar	nount1 <b>plus</b> amou	ınt 2)	<u></u>	324,146 <sub>3</sub>	
Gross CMT: amount on line 3 ab	oove x OAF ** .				<b> 540</b>	324,146
Deduct:					<del></del>	<u> </u>
Foreign tax credit for CMT purpo	oses ***					
CMT after foreign tax credit dedu					·	324,146 D
Deduct:	•	/ ( σ	,		<del></del>	<u> </u>
Ontario corporate income tax pa	yable before CMT cred	lit (amount F6 from	Schedule 5)			808,378
Net CMT payable (if negative, er	nter "0")					E
Enter amount E on line 278 of So	chedule 5, <i>Tax Calcula</i>	ntion Supplementar	ry – Corporatio	ns, and complete Part	<u>==</u>	
* Enter the portion of CMT los control. See subsection 58(		ds the adjusted net	t income for the	e tax year from carryin	g on a business before the acquis	sition of
,	` '	s as thev are not eli	iaible for this de	eduction. For all other	corporations, enter the cumulativ	ve total
of amount J for the province	e of Ontario from Part 9	of Schedule 21 or	n line 550.			
** Calculation of the Ontario	o allocation factor (O	AF):				
If the provincial or territorial jur	risdiction entered on lir	ne 750 of the T2 ret	urn is "Ontario	," enter "1" on line F.		
If the provincial or territorial jur	risdiction entered on lir	e 750 of the T2 retu	urn is "multiple	" complete the followi	ng calculation, and enter the resu	ult on line F:
Ontario taxable income ****	*	=				
Taxable income *****				<del></del>		
Ontario allocation factor					<u> </u>	1.00000 F
**** Enter the amount allocated taxable income were \$1,000		n F in Part 1 of Sch	edule 5. If the t	axable income is nil,	calculate the amount in column F	as if the
*****Enter the taxable income ar	mount from line 360 or	amount Z of the T2	return, whiche	ever applies. If the tax	able income is nil, enter "1,000".	

Part 4 – Calculation of CMT credit carrylorward	
CMT credit carryforward at the end of the previous tax year * G  Deduct:	
CMT credit expired *	
CMT credit carryforward at the beginning of the current tax year * (see note below)  Add:	_
CMT credit carryforward balances transferred on an amalgamation or the windup of a subsidiary (see note below)	
CMT credit available for the tax year (amount on line 620 <b>plus</b> amount on line 650) <b>Deduct:</b>	_ _ H
CMT credit deducted in the current tax year (amount P from Part 5)	_ 1
Subtotal (amount H <b>minus</b> amount I)	_ _ J
Add:	
Net CMT payable (amount E from Part 3)	
SAT payable (amount O from Part 6 of Schedule 512)	
Subtotal	_ K
CMT credit carryforward at the end of the tax year (amount J plus amount K)	= L
* For the first harmonized T2 return filed with a tax year that includes days in 2009:	
<ul> <li>do not enter an amount on line G or line 600;</li> <li>for line 620, enter the amount from line 2336 of Ontario CT23 Schedule 101, Corporate Minimum Tax (CMT), for the last tax year that ended in 2008.</li> </ul>	
For other tax years, enter on line G the amount from line 670 of Schedule 510 from the previous tax year.	
Note: If you entered an amount on line 620 or line 650, complete Part 6.	
Part 5 – Calculation of CMT credit deducted from Ontario corporate income tax payable	
CMT credit available for the tax year (amount H from Part 4)	_ M
Ontario corporate income tax payable before CMT credit (amount F6 from Schedule 5)	
For a corporation that is not a life insurance corporation:	
CMT after foreign tax credit deduction (amount D from Part 3) 2	
For a life insurance corporation:	
Gross CMT (line 540 from Part 3)	
Gross SAT (line 460 from Part 6 of Schedule 512)	
The <b>greater</b> of amounts 3 and 4	
Deduct: line 2 or line 5, whichever applies: 324,146 6	
Subtotal (if negative, enter "0") 484,232 ► 484,232	<u>'</u> N
Ontario corporate income tax payable before CMT credit (amount F6 from Schedule 5)	
Deduct:	
Total refundable tax credits excluding Ontario qualifying environmental trust tax credit (amount J6 minus line 450 from Schedule 5)	
Subtotal (if negative, enter "0") 731,525 ► 731,525	<u>;</u> 0
CMT credit deducted in the current tax year (least of amounts M, N, and O)	= P
Enter amount P on line 418 of Schedule 5 and on line I in Part 4 of this schedule.	_
Is the corporation claiming a CMT credit earned before an acquisition of control?	.]
If you answered <b>yes</b> to the question at line 675, the CMT credit deducted in the current tax year may be restricted. For information on how the deduction may be restricted, see subsections 53(6) and (7) of the Ontario Act.	

## − Part 6 – Analysis of CMT credit available for carryforward by year of origin -

Complete this part if:

- the tax year includes January 1, 2009; or
- the previous tax year-end is deemed to be December 31, 2008, under subsection 249(3) of the federal Act.

Year of origin	CMT credit balance *
10th previous tax year	680
9th previous tax year	681
8th previous tax year	682
7th previous tax year	683
6th previous tax year	684
5th previous tax year	685
4th previous tax year	686
3rd previous tax year	687
2nd previous tax year	688
1st previous tax year	689
Total **	

- \* CMT credit that was earned (by the corporation, predecessors of the corporation, and subsidiaries wound up into the corporation) in each of the previous 10 tax years and has not been deducted.
- \*\* Must equal the total of the amounts entered on lines 620 and 650 in Part 4.

		_
- P	art 7 – Calculation of CMT loss carryforward ————————————————————————————————————	_
СМ	T loss carryforward at the end of the previous tax year *	
	luct:	
СМ	T loss expired *	
СМ	T loss carryforward at the beginning of the tax year * (see note below)	
Add	l:	
СМ	T loss transferred on an amalgamation under section 87 of the federal Act ** (see note below)	
СМ	T loss available (line 720 <b>plus</b> line 750) F	₹
Dec	luct:	
СМ	T loss deducted against adjusted net income for the tax year (lesser of line 490 (if positive) and line C in Part 3)	
	Subtotal (if negative, enter "0") S	3
Add		
Adji	usted net loss for CMT purposes (amount from line 490 in Part 2, if <b>negative</b> ) (enter as a positive amount)	
СМ	usted net loss for CMT purposes (amount from line 490 in Part 2, if <b>negative</b> ) (enter as a positive amount)	Γ
*	For the first harmonized T2 return filed with a tax year that includes days in 2009:	
	- do not enter an amount on line Q or line 700;	
	- for line 720, enter the amount from line 2214 of Ontario CT23 Schedule 101, Corporate Minimum Tax (CMT), for the last tax year that ended in 2008.	
	For other tax years, enter on line Q the amount from line 770 of Schedule 510 from the previous tax year.	
**	Do not include an amount from a predecessor corporation if it was controlled at any time before the amalgamation by any of the other predecessor corporations.	

Note: If you entered an amount on line 720 or line 750, complete Part 8.

## − Part 8 – Analysis of CMT loss available for carryforward by year of origin -

Complete this part if:

- the tax year includes January 1, 2009; or
- the previous tax year-end is deemed to be December 31, 2008, under subsection 249(3) of the federal Act.

Year of origin	Balance earned in a tax year ending before March 23, 2007 *	Balance earned in a tax year ending after March 22, 2007 **
10th previous tax year	810	820
9th previous tax year	811	821
8th previous tax year	812	822
7th previous tax year	813	823
6th previous tax year	814	824
5th previous tax year	815	825
4th previous tax year	816	826
3rd previous tax year	817	827
2nd previous tax year	818	828
1st previous tax year		829
Total ***		

<sup>\*</sup> Adjusted net loss for CMT purposes that was earned (by the corporation, by subsidiaries wound up into or amalgamated with the corporation before March 22, 2007, and by other predecessors of the corporation) in each of the previous 10 tax years that ended before March 23, 2007, and has not been deducted.

<sup>\*\*</sup> Adjusted net loss for CMT purposes that was earned (by the corporation and its predecessors, but not by a subsidiary predecessor) in each of the previous 20 tax years that ended after March 22, 2007, and has not been deducted.

<sup>\*\*\*</sup> The total of these two columns must equal the total of the amounts entered on lines 720 and 750.

**SCHEDULE 511** 

# ONTARIO CORPORATE MINIMUM TAX – TOTAL ASSETS AND REVENUE FOR ASSOCIATED CORPORATIONS

Name of corporation	Business Number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- For use by corporations to report the total assets and total revenue of all the Canadian or foreign corporations with which the filing corporation was associated at any time during the tax year. These amounts are required to determine if the filing corporation is subject to corporate minimum tax.
- Total assets and total revenue include the associated corporation's share of any partnership(s)/joint venture(s) total assets and total revenue.
- Attach additional schedules if more space is required.
- File this schedule with the T2 Corporation Income Tax Return.

	Names of associated corporations	Business number (Canadian corporation only) (see Note 1)	Total assets* (see Note 2)	Total revenue** (see Note 2)
	200	300	400	500
1	Kitchener Power Corporation	86360 3924 RC0001	147,971,851	4,162
2	Corporation of the City of Kitchener	NR	50,000,000	100,000,000
3	KITCHENER ENERGY SERVICES	86375 9098 RC0001	30,455	516,056
		Total	<b>450</b> 198,002,306	550 100,520,218

Enter the total assets from line 450 on line 116 in Part 1 of Schedule 510, *Ontario Corporate Minimum Tax*. Enter the total revenue from line 550 on line 146 in Part 1 of Schedule 510.

Note 1: Enter "NR" if a corporation is not registered.

Note 2: If the associated corporation does not have a tax year that ends in the filing corporation's current tax year but was associated with the filing corporation in the previous tax year of the filing corporation, enter the total revenue and total assets from the tax year of the associated corporation that ends in the previous tax year of the filing corporation.

## \* Rules for total assets

- Report total assets in accordance with generally accepted accounting principles, adjusted so that consolidation and equity methods are not used.
- Include the associated corporation's share of the total assets of partnership(s) and joint venture(s) but exclude the recorded asset(s) for the
  investment in partnerships and joint ventures.
- Exclude unrealized gains and losses on assets that are included in net income for accounting purposes but not in income for corporate income
  tax purposes.

## \*\* Rules for total revenue

- Report total revenue in accordance with generally accepted accounting principles, adjusted so that consolidation and equity methods are not used.
- If the associated corporation has 2 or more tax years ending in the filing corporation's tax year, multiply the sum of the total revenue for each of those tax years by 365 and divide by the total number of days in all of those tax years.
- If the associated corporation's tax year is less than 51 weeks and is the only tax year of the associated corporation that ends in the filing corporation's tax year, multiply the associated corporation's total revenue by 365 and divide by the number of days in the associated corporation's tax year.
- Include the associated corporation's share of the total revenue of partnerships and joint ventures.
- If the partnership or joint venture has 2 or more fiscal periods ending in the associated corporation's tax year, multiply the sum of the total revenue
  for each of the fiscal periods by 365 and divide by the total number of days in all the fiscal periods.

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#### **SCHEDULE 546**

#### **CORPORATIONS INFORMATION ACT ANNUAL RETURN FOR ONTARIO CORPORATIONS**

Name of corporation	Business Number	Tax year-end Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- This schedule should be completed by a corporation that is incorporated, continued, or amalgamated in Ontario and subject to the Ontario Business Corporations Act (BCA) or Ontario Corporations Act (CA), except for registered charities under the federal Income Tax Act. This completed schedule serves as a Corporations Information Act Annual Return under the Ontario Corporations Information Act.
- Complete parts 1 to 4. Complete parts 5 to 7 only to report change(s) in the information recorded on the Ontario Ministry of Government Services (MGS) public record.
- This schedule must set out the required information for the corporation as of the date of delivery of this schedule.
- A completed Ontario Corporations Information Act Annual Return must be delivered within six months after the end of the corporation's tax year-end. The MGS considers this return to be delivered on the date that it is filed with the Canada Revenue Agency (CRA) together with the corporation's income tax return.
- It is the corporation's responsibility to ensure that the information shown on the MGS public record is accurate and up-to-date. To review the information

Kitchener-Wilmot Hydro Inc.  urisdiction incorporated, continued, or amalgamated, hichever is the most recent  Ontario  Ontario  Ontario  Date of incorporation or amalgamation, whichever is the most recent  Year Month Day 2000-07-01  7134991  Orare 2 — Head or registered office address (P.O. box not acceptable as stand-alone address)  Care of (if applicable)  Kitchener-Wilmot Hydro Inc.  Street number 301  Street name/Rural route/Lot and Concession number  Victoria Street South	ted, 110 Date of incorporation or amalgamation, whichever is the most recent Year Month Day 2000-07-01 7134991  ddress (P.O. box not acceptable as stand-alone address)  route/Lot and Concession number South (line 220 must be completed first)  260 Province/state 270 Country 280 Postal/zip code		Identification oration's name (exactly as shown on the MGS put	olic record)		
Unisdiction incorporated, continued, or amalgamated, whichever is the most recent amalgamation, whichever is the most recent amalgamation, whichever is the most recent amalgamation, whichever is the most recent 2000-07-01 7134991  Part 2 – Head or registered office address (P.O. box not acceptable as stand-alone address)  O Care of (if applicable)  Kitchener-Wilmot Hydro Inc.  O Street number 301 Street name/Rural route/Lot and Concession number 230 Suite number	amalgamation, whichever is the most recent  Year Month Day 2000-07-01  7134991  Iddress (P.O. box not acceptable as stand-alone address)  route/Lot and Concession number South  (line 220 must be completed first)  260 Province/state  270 Country  Pear Month Day 2000-07-01  7134991		, , ,			
Part 2 – Head or registered office address (P.O. box not acceptable as stand-alone address)  Care of (if applicable)  Kitchener-Wilmot Hydro Inc.  Street number  220 Street name/Rural route/Lot and Concession number  Victoria Street South	route/Lot and Concession number South (line 220 must be completed first)  230 Suite number  230 Suite number  240 Province/state  270 Country  280 Postal/zip code	urisdiction	n incorporated, continued, or amalgamated, is the most recent	amalgamation, whichever is the		
Care of (if applicable)  Kitchener-Wilmot Hydro Inc.  Street number 220 Street name/Rural route/Lot and Concession number Victoria Street South	route/Lot and Concession number South (line 220 must be completed first)  260 Province/state 270 Country 280 Postal/zip code		Ontario		2000-07-01	7134331
Kitchener-Wilmot Hydro Inc.  Street number 301  Kitchener-Wilmot Hydro Inc.  230 Suite number 230  Victoria Street South	South (line 220 must be completed first)  260 Province/state 270 Country 280 Postal/zip code	'art 2 –	Head or registered office address (	P.O. box not acceptable as	stand-alone addres	ss) ————
Kitchener-Wilmot Hydro Inc.  Street number 220 Street name/Rural route/Lot and Concession number 301 Victoria Street South	South (line 220 must be completed first)  260 Province/state 270 Country 280 Postal/zip code	0 Care	of (if applicable)			
0 Street number     220 Street name/Rural route/Lot and Concession number     230 Suite number       301     Victoria Street South	South (line 220 must be completed first)  260 Province/state 270 Country 280 Postal/zip code					
	(line 220 must be completed first)  260 Province/state 270 Country 280 Postal/zip code	0 Stree	et number 220 Street name/Rural route/Lot a	and Concession number	230 Suite number	
4 Additional address information if applicable (line 220 must be completed first)	260 Province/state 270 Country 280 Postal/zip code					
		<b>0</b> Addit	ional address information if applicable (line 220 m	nust be completed first)		
Municipality (e.g., city, town) 260 Province/state 270 Country 280 Postal/zip code	ON CA N2G 4L2	Munic	cipality (e.g., city, town)	260 Province/state 270	Country 280	O Postal/zip code
Kitchener ON CA N2G 4L2	ON CA NEG ILE	Kito	chener	ON	CA	N2G 4L2
are or origing radition		mes, add	dresses for service, and the date elected/appointe ers, or with respect to the corporation's mailing ac	ed and, if applicable, the date the election ddress or language of preference? To r	on/appointment ceased of t eview the information show	he directors and five most on for the corporation on the
Part 3 – Change identifier  Have there been any changes in any of the information most recently filed for the public record maintained by the MGS for the corporation with respectances, addresses for service, and the date elected/appointed and, if applicable, the date the election/appointment ceased of the directors and five more enior officers, or with respect to the corporation's mailing address or language of preference? To review the information shown for the corporation or sublic record maintained by the MGS, obtain a Corporation Profile Report. For more information, visit www.ServiceOntario.ca.	d/appointed and, if applicable, the date the election/appointment ceased of the directors and five most mailing address or language of preference? To review the information shown for the corporation on the		□ If there have been no changes enter 4 in this b	oox and then go to "Part 4 – Certification		4 – Certification."

- Part 4 – Certification ————————————————————————————————————					
	that all information given in this Corporations Information Act Annual Re	eturn is true, correct, and complete.			
450	Nanninga 451	Margaret			
	Lastname	First name			
454	Lynn Middle name(s)				
460	Please enter one of the following numbers in this box for the above knowledge of the affairs of the corporation. If you are a director are	e-named person: 1 for director, 2 for officer, or 3 for other individual having ad officer, enter 1 or 2.			
Note: S	ections 13 and 14 of the Ontario Corporations Information Act provide p	enalties for making false or misleading statements or omissions.			



## Complete the applicable parts to report changes in the information recorded on the MGS public record.

⊢ Pa	rt 5 – Mailing address ——————				
Please enter one of the following numbers in this box:  1 - Show no mailing address on the MGS public record.  2 - The corporation's mailing address is the same as the head or registered office address in Part 2 of this schedule.			me as the head or		
	3	- The corporation's	complete	mailing addres	s is as follows:
510	Care of (if applicable)				
520	Street number 530 Street name/Rural route/Lot and Conce	ession number		540 Suite	number
550	Additional address information if applicable (line 530 must be co	empleted first)			
560	Municipality (e.g., city, town) 570	Province/state	580	Country	590 Postal/zip code
- Pa	Indicate your language of preference by entering 1 for Engrecord for communications with the corporation. It may be				reference recorded on the MGS public

#### **SCHEDULE 550**

### ONTARIO CO-OPERATIVE EDUCATION TAX CREDIT

Name of corporation	Business Number	Tax year-end
		Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- Use this schedule to claim an Ontario co-operative education tax credit (CETC) under section 88 of the Taxation Act, 2007 (Ontario).
- The CETC is a refundable tax credit that is equal to an eligible percentage (10% to 30%) of the eligible expenditures incurred by a corporation for
  a qualifying work placement. The maximum credit amount is \$1,000 for each qualifying work placement ending before March 27, 2009, and \$3,000
  for each qualifying work placement beginning after March 26, 2009. For a qualifying work placement that straddles March 26, 2009, the maximum
  credit amount is prorated.
- Eligible expenditures are salaries and wages (including taxable benefits) paid or payable to a student in a qualifying work placement, or fees paid or payable to an employment agency for services performed by the student in a qualifying work placement. These expenditures must be paid on account of employment or services, as applicable, at a permanent establishment of the corporation in Ontario. Expenditures for a work placement (WP) are not eligible expenditures if they are greater than the amounts that would be paid to an arm's length employee.
- A WP must meet all of the following conditions to be a qualifying work placement:
  - the student performs employment duties for a corporation under a qualifying co-operative education program (QCEP);
  - the WP has been developed or approved by an eligible educational institution as a suitable learning situation;
  - the terms of the WP require the student to engage in productive work;
  - the WP is for a period of at least 10 consecutive weeks or, in the case of an internship program, not less than 8 consecutive months and not more than 16 consecutive months;
  - the student is paid for the work performed in the WP;
  - the corporation is required to supervise and evaluate the job performance of the student in the WP;
  - the institution monitors the student's performance in the WP; and
  - the institution has certified the WP as a qualifying work placement.
- Make sure you keep a copy of the letter of certification from the Ontario eligible educational institution containing the name of the student, the employer, the institution, the term of the WP, and the name/discipline of the QCEP to support the claim. Do not submit the letter of certification with the T2 Corporation Income Tax Return.
- File this schedule with the T2 Corporation Income Tax Return.

110 Name of person to contact for more information	20 Telephone number including area co	de
Margaret Nanninga	(519) 749-6177	
Is the claim filed for a CETC earned through a partnership?*	150 1 Yes	2 No <b>X</b>
If you answered <b>yes</b> to the question at line 150, what is the name of the partnership?		
Enter the percentage of the partnership's CETC allocated to the corporation		%
* When a corporate member of a partnership is claiming an amount for eligible expenditures incurred by a partner partnership as if the partnership were a corporation. Each corporate partner, other than a limited partner, should the partner's share of the partnership's CETC. The allocated amounts can not exceed the amount of the partnership's	file a separate Schedule 550 to claim	



2 No X

1 Yes X

200

1. Did the corporation have a permanent establishment in Ontario in the tax year?

2. Was the corporation exempt from tax under Part III of the Taxation Act, 2007 (Ontario)?

If you answered no to question 1 or yes to question 2, then the corporation is not eligible for the CETC.

Part 2 - Eligibility -

- Part 3 - Eligible	percentage fo	or determining	the elig	ible amount

Corporation's salaries and wages paid in the previous tax year  $^{\star}$ 

00

For eligible expenditures incurred before March 27, 2009:

- If line 300 is \$400,000 or less, enter 15% on line 310.
- If line 300 is \$600,000 or more, enter 10% on line 310.
- If line 300 is more than \$400,000 and less than \$600,000, enter the percentage on line 310 using the following formula:

## Eligible percentage for determining the eligible amount

310

10.000 %

18,356,000

For eligible expenditures incurred after March 26, 2009:

- If line 300 is \$400,000 or less, enter 30% on line 312.
- If line 300 is \$600,000 or more, enter 25% on line 312.
- If line 300 is more than \$400,000 and less than \$600,000, enter the percentage on line 312 using the following formula:

#### Eligible percentage for determining the eligible amount

312

25.000 %

\* If this is the first tax year of an amalgamated corporation and subsection 88(9) of the *Taxation Act*, 2007 (Ontario) applies, enter the salaries and wages paid in the previous tax year by the predecessor corporations.

## - Part 4 - Calculation of the Ontario co-operative education tax credit

Complete a separate entry for each student for each qualifying work placement that ended in the corporation's tax year. If a qualifying work placement would otherwise exceed four consecutive months, divide the WP into periods of four consecutive months and enter each full period of four consecutive months as a separate WP. If the WP does not divide equally into four-month periods and if the period that is less than 4 months is 10 or more consecutive weeks, then enter that period as a separate WP. If that period is less than 10 consecutive weeks, then include it with the WP for the last period of 4 consecutive months. Consecutive WPs with two or more associated corporations are deemed to be with only one corporation, as designated by the corporations.

	<b>A</b> Name of university, college, or other eligible educational institution	<b>B</b> Name of qualifying  co-operative education program
	400	405
1.	University of Waterloo	Bachelor Applied Science, Honours Electrical
2.	Conestoga College	Business Admin. Supply Chain & Operations Mgmt.
3.	Conestoga College	Electrical Engineering Technology (C.E.T.)
4.	Conestoga College	Powerline Technician Program
5.	Conestoga College	Powerline Technician Program
6.	Wilfred Laurier University	Bachelor of Science in Geography
7.	Conestoga College	Energy Systems Engineering Technology
8.	Conestoga College	Biotechnology Technician
9.	Conestoga College	Powerline Technician Program
10.	Conestoga College	Powerline Technician Program
11.	University of Waterloo	Bachelor of Kinesiology
12.	University of Waterloo	Bachelor Environmental Studies/Business
13.	University of Waterloo	Bachelor Environmental Studies/Business
14.	University of Waterloo	Bachelor Science
15.	University of Waterloo	Bachelor Science
16.	University of Guelph	Honours Criminal Justice
17.	University of Guelph	Honours Criminal Justice
18.		

C Name of student	Start date of WP (see note 1 below)	E End date of WP (see note 2 below)
410	430	435
1.	2017-05-01	2017-09-01
2.	2017-05-01	2017-09-01
3.	2017-05-01	2017-09-01
4.	2017-05-15	2017-09-01
5.	2017-05-15	2017-09-01
6.	2017-05-01	2017-09-01
7.	2017-05-01	2017-09-01
8.	2017-05-01	2017-09-01
9.	2017-01-03	2017-04-28
10.	2017-01-03	2017-04-28
11.	2017-05-01	2017-09-01
12.	2017-09-02	2017-12-29
13.	2017-05-01	2017-09-01
14.	2017-09-02	2017-12-29
15.	2017-05-01	2017-09-01
16.	2017-09-02	2017-12-31
17.	2017-05-01	2017-09-01
18		

Note 1: When the WP has been divided into separate periods because it exceeds four consecutive months, enter the start date for the separate WP. Note 2: When the WP has been divided into separate periods because it exceeds four consecutive months, enter the end date for the separate WP.

### ¬ Part 4 – Calculation of the Ontario co-operative education tax credit (continued) −

[	F1		F2		X	V
	Eligible expenditures before March 27, 2009 (see note 1 below)	Eligible percentage before March 27, 2009 (from line 310 in Part 3)	Eligible expenditures after March 26, 2009 (see note 1 below)	Eligible percentage after March 26, 2009 (from line 310a in Part 3)	Number of consecutive weeks of the WP completed by the student before March 27, 2009 (see note 3 below)	Total number of consecutive weeks of the student's WP (see note 3 below)
1.		10.000 %	14,010	25.000 %		18
2.		10.000 %	11,015	25.000 %		18
3.		10.000 %	13,720	25.000 %		18
4.		10.000 %	15,372	25.000 %		16
5.		10.000 %	15,182	25.000 %		16
6.		10.000 %	12,510	25.000 %		18
7.		10.000 %	12,812	25.000 %		18
8.		10.000 %	11,995	25.000 %		18
9.		10.000 %	19,640	25.000 %		16
10.		10.000 %	18,821	25.000 %		16
11.		10.000 %	11,909	25.000 %		18
12.		10.000 %	12,619	25.000 %		17
13.		10.000 %	12,619	25.000 %		18
14.		10.000 %	7,766	25.000 %		17
15.		10.000 %	7,766	25.000 %		18
16.		10.000 %	6,614	25.000 %		17
17.		10.000 %	6,614	25.000 %		18
18.		10.000 %	•	25.000 %		

	G Eligible amount (eligible expenditures multiplied by eligible percentage) (see note 2 below)	H Maximum CETC per WP (see note 3 below)	CETC on eligible expenditures (column G or H, whichever is less)	CETC on repayment of government assistance (see note 4 below)	K CETC for each WP (column I or column J)
	460	462	470	480	490
1.	3,503	3,000	3,000		3,000
2.	2,754	3,000	2,754		2,754
3.	3,430	3,000	3,000		3,000
4.	3,843	3,000	3,000		3,000
5.	3,796	3,000	3,000		3,000
6.	3,128	3,000	3,000		3,000
7.	3,203	3,000	3,000		3,000
8.	2,999	3,000	2,999		2,999
9.	4,910	3,000	3,000		3,000
10.	4,705	3,000	3,000		3,000
11.	2,977	3,000	2,977		2,977
12.	3,155	3,000	3,000		3,000
13.	3,155	3,000	3,000		3,000
14.	1,942	3,000	1,942		1,942
15.	1,942	3,000	1,942		1,942
16.	1,654	3,000	1,654		1,654
17.	1,654	3,000	1,654		1,654
18.					

Ontario co-operative education tax credit (total of amounts in column K) 500

or, if the co	rporation answered <b>yes</b> at line 150 in Part 1, determine the partner's share of amount L:	
Amount L	x percentage on line 170 in Part 1   =	М
	unt L or M, whichever applies, on line 452 of Schedule 5, <i>Tax Calculation Supplementary – Corporations</i> . If you are filing more than one 550, add the amounts from line L or M, whichever applies, on all the schedules and enter the total amount on line 452 of Schedule 5.	
	Reduce eligible expenditures by all government assistance, as defined under subsection 88(21) of the <i>Taxation Act</i> , 2007 (Ontario), that the corporation has received, is entitled to receive, or may reasonably expect to receive, for the eligible expenditures, on or before the filing due date of the <i>T2 Corporation Income Tax Return</i> for the tax year.	
Note 2:	Calculate the eligible amount (Column G) using the following formula:	
	Column G = (column F1 x percentage on line 310) + (column F2 x percentage on line 312)	
	If the WP ends before March 27, 2009, the maximum credit amount for the WP is \$1,000.  If the WP begins after March 26, 2009, the maximum credit amount for the WP is \$3,000.  If the WP begins before March 27, 2009, and ends after March 26, 2009, calculate the maximum credit amount using the following formula:	
	$(\$1,000 \times X/Y) + [\$3,000 \times (Y - X)/Y]$	
	where "X" is the number of consecutive weeks of the WP completed by the student before March 27, 2009, and "Y" is the total number of consecutive weeks of the student's WP.	
	When claiming a CETC for repayment of government assistance, complete a <b>separate entry</b> for each repayment and complete columns A to E and J and K with the details for the previous year WP in which the government assistance was received. Include the amount of government assistance repaid in the tax year multiplied by the eligible percentage for the tax year in which the government assistance was received, to the extent that the government assistance reduced the CETC in that tax year.	

Agence du revenu du Canada

Schedule 552

### Ontario Apprenticeship Training Tax Credit

Corporation's name	Business number	Tax year-end
		Year Month Day
Kitchener-Wilmot Hydro Inc.	86360 3726 RC0001	2017-12-31

- Use this schedule to claim an Ontario apprenticeship training tax credit (ATTC) under section 89 of the Taxation Act, 2007 (Ontario).
- The ATTC is a refundable tax credit that is equal to a specified percentage (25% to 45%) of the eligible expenditures incurred by a corporation for a qualifying apprenticeship. For eligible expenditures incurred after March 26, 2009 for an apprenticeship program that began before April 24, 2015, the maximum credit for each qualifying apprenticeship is \$10,000 per year to a maximum credit of \$40,000 over the first 48-month period of the qualifying apprenticeship. For an apprenticeship program that began after April 23, 2015, the maximum credit for each qualifying apprenticeship is \$5,000 per year to a maximum credit of \$15,000 over the first 36-month period of the qualifying apprenticeship.
- Eligible expenditures are salaries and wages (including taxable benefits) paid to an apprentice in a qualifying apprenticeship or fees paid to an employment agency for the provision of services performed by the apprentice in a qualifying apprenticeship. These expenditures must be:
  - paid on account of employment or services, as applicable, at a permanent establishment of the corporation in Ontario;
  - for services provided by the apprentice during the first 48 months of the apprenticeship program, if an apprenticeship program began before April 24, 2015; and
  - for services provided by the apprentice during the first 36 months of the apprenticeship program, if an apprenticeship program began after April 23, 2015.
- · An expenditure is not eligible for an ATTC if:

¬ Part 1 – Corporate information

- the same expenditure was used, or will be used, to claim a co-operative education tax credit; or
- it is more than an amount that would be paid to an arm's length apprentice.
- An apprenticeship must meet the following conditions to be a qualifying apprenticeship:
  - the apprenticeship is in a qualifying skilled trade approved by the Ministry of Training, Colleges and Universities (Ontario) or a person designated by him or her; and
  - the corporation and the apprentice must be participating in an apprenticeship program in which the training agreement has been registered under the Ontario College of Trades and Apprenticeship Act, 2009, or the Apprenticeship and Certification Act, 1998, or in which the contract of apprenticeship has been registered under the Trades Qualification and Apprenticeship Act.
- Do not submit the training agreement or contract of apprenticeship with your T2 Corporation Income Tax Return. Keep a copy of the training agreement or contract of apprenticeship to support your claim.
- File this schedule with your T2 Corporation Income Tax Return.

110 Name of person to contact for more information	120	Telephone nu	ımber
Margaret Nanninga		(519) 749-	
	150	1 Yes	2 No <b>X</b>
Enter the percentage of the partnership's ATTC allocated to the corporation	170		%_
* When a corporate member of a partnership is claiming an amount for eligible expenditures incurred by a partnership, complete a Sch partnership as if the partnership were a corporation. Each corporate partner, other than a limited partner, should file a separate Sche the partner's share of the partnership's ATTC. The total of the partners' allocated amounts can never exceed the amount of the partnership's ATTC.	dule 55	2 to claim	
┌ Part 2 – Eligibility ───────────────────────────			
1. Did the corporation have a permanent establishment in Ontario in the tax year?	200	1 Yes X	2 No
2. Was the corporation exempt from tax under Part III of the Taxation Act, 2007 (Ontario)?	210	1 Yes	2 No <b>X</b>
If you answered <b>no</b> to question 1 or <b>yes</b> to question 2, then you are <b>not eligible</b> for the ATTC.			



Pa	art	3 -	Spec	ified	percer	ntage -
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Corporation's salaries and wages paid in the previous tax year \*

300

18,356,000

25,000 %

For eligible expenditures incurred after March 26, 2009 for an apprenticeship program that began before April 24, 2015:

- If line 300 is \$400,000 or less, enter 45% on line 312.
- If line 300 is \$600,000 or more, enter 35% on line 312.
- If line 300 is more than \$400,000 and less than \$600,000, enter the percentage on line 312 using the following formula:

 Specified percentage
 312
 35.000 %

#### For eligible expenditures incurred for an apprenticeship program that began after April 23, 2015:

- If line 300 is \$400,000 or less, enter 30% on line 314.
- If line 300 is \$600,000 or more, enter 25% on line 314.

Specified percentage

- If line 300 is more than \$400,000 and less than \$600,000, enter the percentage on line 314 using the following formula:

\* If this is the first tax year of an amalgamated corporation and subsection 89(6) of the *Taxation Act, 2007* (Ontario) applies, enter salaries and wages paid in the previous tax year by the predecessor corporations.

- Part 4 - Ontario apprenticeship training tax credit -

Complete a **separate entry** for each apprentice for each qualifying apprenticeship with the corporation. When claiming an ATTC for repayment of government assistance, complete a **separate entry** for each repayment, and complete columns A to G and M and N with the details for the employment period in the previous tax year in which the government assistance was received.

	A Trade code	<b>B</b> Apprenticeship program/trade name	C Name of apprentice
	400	405	410
1.	434a	Powerline Technician	
2.	434a	Powerline Technician	
3.	434a	Powerline Technician	
4.	434a	Powerline Technician	
5.	434a	Powerline Technician	
6.	434a	Powerline Technician	
7.			

		D	E	F	G
	Original contract or training agreement number		Original registration date of apprenticeship contract or training agreement (YYYYMMDD) (see note 1)	Start date of employment as an apprentice in the tax year (YYYYMMDD) (see note 2)	End date of employment as an apprentice in the tax year (YYYYMMDD) (see note 3)
		420	425	430	435
1.			2015-08-31	2017-01-01	2017-12-31
2.			2015-08-31	2017-01-01	2017-12-31
3.			2014-10-01	2017-01-01	2017-12-31
4.			2017-09-05	2017-09-05	2017-12-31
5.			2017-09-05	2017-09-05	2017-12-31
6.			2013-10-01	2017-01-01	2017-10-08

	<b>D</b> Original contract or training agreement number	E Original registration date of apprenticeship contract or training agreement (YYYYMMDD) (see note 1)	F Start date of employment as an apprentice in the tax year (YYYYMMDD) (see note 2)	G End date of employment as an apprentice in the tax year (YYYYMMDD) (see note 3)
7	420	425	430	435

- Note 1: Enter the original registration date of the apprenticeship contract or training agreement in all cases, even when multiple employers employed the apprentice.
- Note 2: When there are multiple employment periods as an apprentice in the tax year with the corporation, enter the date that is the first day of employment as an apprentice in the tax year with the corporation. When claiming an ATTC for repayment of government assistance, enter the start date of employment as an apprentice for the tax year in which the government assistance was received.
- Note 3: When there are multiple employment periods as an apprentice in the tax year with the corporation, enter the date that is the last day of employment as an apprentice in the tax year with the corporation. When claiming an ATTC for repayment of government assistance, enter the end date of employment as an apprentice for the tax year in which the government assistance was received.

Part 4 – Ontario apprenticeship training tax credit (continued) -

Number of days in the tax year employed as an apprentice in a qualifying apprenticeship program that began after April 23, 2015 (see note 1)	Maximum credit amount for the tax year (see note 2)
443	445
365	5,000
365	5,000
	10,000
118	1,616
118	1,616
	7,699
	Number of days in the tax year employed as an apprentice in a qualifying apprenticeship program that began after April 23, 2015 (see note 1)  443  365  365

Note 1: When there are multiple employment periods as an apprentice in the tax year with the corporation, do not include days in which the individual was not employed as an apprentice.

For H1: The days employed as an apprentice must be within 48 months of the registration date provided in column E.

For H2: The days employed as an apprentice must be within 36 months of the registration date provided in column E.

Note 2: Maximum credit =  $($10,000 \times H1/365^*)$  or  $($5,000 \times H2/365^*)$ , whichever applies.

\* 366 days, if the tax year includes February 29

	J1 Eligible expenditures incurred after March 26, 2009 for a qualifying apprenticeship program that began before April 24, 2015 (see note 3)	J2 Eligible expenditures incurred for a qualifying apprenticeship program that began after April 23, 2015 (see note 3)	K Eligible expenditures multiplied by specified percentage (see note 4)
	452	453	460
1.		75,997	18,999
2.		76,043	19,011
3.	87,222		30,528
4.		20,999	5,250
5.		22,491	5,623
6.	89,024		31,158
7.			

Note 3: Reduce eligible expenditures by all government assistance, as defined under subsection 89(19) of the *Taxation Act, 2007* (Ontario), that the corporation has received, is entitled to receive, or may reasonably expect to receive, in respect of the eligible expenditures, on or before the filling due date of the *T2 Corporation Income Tax Return* for the tax year.

For J1: Eligible expenditures must be for services provided by the apprentice to the taxpayer during the first 48 months of the apprenticeship program, and not relating to services performed before the apprenticeship program began or after it ended.

For J2: Eligible expenditures must be for services provided by the apprentice to the taxpayer during the first 36 months of the apprenticeship program, and not relating to services performed before the apprenticeship began or after it ended.

Note 4: Calculate the amount in column K as follows:

Column K =  $(J1 \times line 312)$  or  $(J2 \times line 314)$ , whichever applies.

	L ATTC on eligible expenditures (lesser of columns I and K)	M ATTC on repayment of government assistance (see note 5)	N ATTC for each apprentice (column L or M, whichever applies)
	470	480	490
1.	5,000		5,000
2.	5,000		5,000
3.	10,000		10,000
4.	1,616		1,616
5.	1,616		1,616
6.	7,699		7,699

	L ATTC on eligible expenditures (lesser of columns I and K)	M ATTC on repayment of government assistance (see note 5)	N ATTC for each apprentice (column L or M, whichever applies)
	470	480	490
7.			
	rio apprenticeship training tax credit (total of amouthe corporation answered yes at line 150 in Part 1, de	,	500 30,931 o
Amoı	unt O X percentage on li	ne 170 in Part 1 =	P
Sche	dule 552, <b>add</b> the amounts from line O or P, whicheve Note 5: Include the amount of government assistance assistance was received, to the extent that the	edule 5, Tax Calculation Supplementary – Corporation rapplies, on all the schedules, and enter the total amo repaid in the tax year multiplied by the specified perceing overnment assistance reduced the ATTC in that tax	unt on line 454 of Schedule 5.  ntage for the tax year in which the government
	repayment of government assistance.		

See the privacy notice on your return.

### Corporate Taxpayer Summary

– Corpo	rate info	ormatio	n ——												
_				Kitche	ner-Wilmo	t Hydro	Inc.								
Taxation `					01-01 to	201	7-12-31								
Jurisdiction				Ontari											
						ND	NO	NO	55		1/0	\ \rac{1}{2}	N.T		00
BC	AB	SK	MB	ON	QC	NB	NS	NO	PE	NL	XO	YT	NT	NU	OC
Corporation is associated <u>Y</u>															
Corporation is related															
Numbero	fassociate	d corporati	ons	3											
Type of co	orporation			Canad	ian-Contro	lled Priv	ate Corp	oration							
Total amo	ount due (re	fund) fede	ral				•								
and provir															
* The am	ounts displa	ayed on lin	es "Total ar	nount due	e (refund) fe	deral and	provincial'	' are all liste	ed in the he	elp. Press	F1 to cons	ult the cont	text-sensat	ive help.	
– Sumn	narv of fo	ederal i	nformati	on —											
Netincom	•													7,0	088,811
Taxableir	ncome													7,0	084,311
Donations	·													•	4,500
Calculation	n of incom	e from an a	active busin	ess carrie	ed on in Cana	ada								6,7	791,950
Dividends															195,300
	ds paid – R													,	
	ds paid – E	•											<u>,                                     </u>		
Balance	of the low ra	te income	pool at the	end of the	previous ye	ar									
			pool at the												
					f the previou									55,6	657,336
	_		ome pool at			-									544,300
	base amou		•												592,038
	`	,												2,	372,030
	gainst par					ary of tax			1 00		efunds/cr				
													· · · · ·		91,037
Foreign ta		-						• •			vividenas re nstalments				895,500
"	nt tax credit							• •						1,0	373,300
					00 Provinc				73	1,525					
		• • · .		, , -						,					156 226
											Balance	e due/refui	nd (–)		156,236
* The amo	ounts displa	yed on lin	es "Other" a	are all liste	ed in the Hel	p. Press I	-1 to consu	ult the conte	ext-sensiti	ve help.					
– Summ	nary of f	ederal c	arryforu	/ard/ca	rryback i	nforma	ation —								
	ward halan		,	<b></b>	,										

.....\_

Financial statement reserve

5,213,000

N/A

 Deductions and credits
 6,318

 Net tax payable
 808,378

 Attributed taxable capital
 N/A
 N/A

 Capital tax payable\*\*
 N/A
 N/A

814,696

N/A

 Total tax payable\*\*\*
 808,378

 Instalments and refundable credits
 76,853

 Balance due/Refund (-)
 731,525

For Québec, this includes special taxes.

Tax payable before deduction\*

\*\* For Québec, this includes compensation tax and registration fee.

### Summary - taxable capital

#### **Federal**

Corporate name	Taxable capital used to calculate the business limit reduction (T2, line 415)	Taxable capital used to calculate the SR&ED expenditure limit for a CCPC (Schedules 31 and 49)	Taxable capital used to calculate line 233 of the T2 return	Taxable capital used to calculate line 234 of the T2 return
Kitchener-Wilmot Hydro Inc.	264,785,593	264,785,593	272,690,280	272,690,280
Kitchener Power Corporation	322,990	322,990	259,327	259,327
Corporation of the City of Kitchener				
KITCHENER ENERGY SERVICES				
Total	265,108,583	265,108,583	272,949,607	272,949,607

#### Québec

Corporate name	Paid-up capital used to calculate the Québec business limit reduction (CO-771) and to calculate the additional deduction for transportation costs of remote manufacturing SMEs (CO-156.TR)	Paid-up capital used to calculate the 1 million deduction (CO-1137.A and CO-1137.E)
Total		·

<sup>\*\*\*</sup> For Ontario, this includes the corporate minimum tax, the Crown royalties' additional tax, the transitional tax debit, the recaptured research and development tax credit and the special additional tax debit on life insurance corporations. The Balance due/Refund is included in the federal Balance due/refund.

### Ontario

Corporate name	Specified capital used to calculate the expenditure limit – Ontario innovation tax credit (Schedule 566)
Kitchener-Wilmot Hydro Inc.	264,785,593
Kitchener Power Corporation	
Corporation of the City of Kitchener	
KITCHENER ENERGY SERVICES	
Total	264,785,593

Other provinces		
	Corporate name	Capital used to calculate the Newfoundland and Labrador capital deduction on financial institutions (Schedule 306)
		Total

### Five-Year Comparative Summary

	Currentyear	1st prior year	2nd prior year	3rd prior year	4th prior year
<ul> <li>Federal information (T2)</li> <li>Taxation year end</li> </ul>	2017-12-31	2016-12-31	2015-12-31	2014-12-31	2013-12-31
Net income	7,088,811	8,341,097	7,566,197	6,928,188	5,242,972
Taxable income	7,084,311	8,339,547	7,564,893	6,924,584	5,239,518
Active business income	6,791,950	8,052,797	7,305,615	6,594,032	4,830,504
<u>Dividends paid</u>	4,195,300	4,409,700	4,265,700	3,329,000	3,673,100
Dividends paid – Regular	4,195,300	4,409,700	4,265,700	3,329,000	3,673,100
Dividends paid – Eligible  LRIP – end of the previous year					
LRIP – end of the year					
GRIP – end of the					
previous year	55,657,336	49,860,438	44,601,334	39,856,226	36,380,750
GRIP – end of the year	60,544,300	55,657,336	49,860,438	44,601,334	39,856,226
Donations	4,500	1,550	1,304	3,604	3,454
Balance due/refund (-)	-156,236	13,799	20,674	12,702	-861,135
Line 996 – Amended tax return					
Loss carrybacks requested in prior years to reduce taxable income					
Taxation year end	2017-12-31	2016-12-31	2015-12-31	2014-12-31	2013-12-31
Taxable income before loss carrybacks	N/A	N/A	7,564,893	6,924,584	5,239,518
Non-capitallosses	N/A	N/A			
Net capital losses (50%)	N/A	N/A			
Restricted farm losses	N/A	N/A			
Farmlosses	N/A	N/A			
Listed personal property losses (50%)	N/A	N/A			
Total loss carried back to prior years	N/A	N/A			
Adjusted taxable income after loss carrybacks	N/A	N/A	7,564,893	6,924,584	5,239,518
Losses in the current year carried b to previous years to reduce taxable income (according to Schedule 4)					
Taxation year end	2017-12-31	2016-12-31	2015-12-31	2014-12-31	2013-12-31
Adjusted taxable income before current year loss carrybacks*	N/A	8,339,547	7,564,893	6,924,584	N/A
Non-capital losses	N/A				N/A
Net capital losses (50%)	N/A				N/A
Restricted farm losses	N/A				N/A
Farmlosses	N/A				N/A
Listed personal property losses (50%)	N/A				N/A
Total current year losses carried back to prior years	N/A				N/A
Adjusted taxable income after loss carrybacks	N/A	8,339,547	7,564,893	6,924,584	N/A

years to reduce taxable dividends subject to Part IV tax					
Taxation year end	2017-12-31	2016-12-31	2015-12-31	2014-12-31	2013-12-31
Adjusted Part IV tax multiplied					
by the multiplication factor**, before loss carrybacks	N/A	N/A			
Non-capital losses	N/A	N/A		-	
Farmlosses		N/A			
Total loss carried back					
to prior years	N/A	N/A			
Adjusted Part IV tax multiplied by the multiplication factor**,	N/A	N/A			
after loss carrybacks	IN/A				
Losses in the current year carried b to previous years to reduce taxable dividends subject to Part IV tax (according to Schedule 4)					
Taxation year end	2017-12-31	2016-12-31	2015-12-31	2014-12-31	2013-12-31
Adjusted Part IV tax multiplied by the multiplication factor**, before current-year loss	NVA				N/A
carrybacks***	N/A				N/A
Non-capital losses	N/A N/A				N/A N/A
Farm losses Total current year losses	N/A				IN/A
carried back to prior years  Adjusted Part IV tax multiplied	N/A				N/A
	by the multiplication factor t	pefore current-year loss ca	rrybacks takes into accou	nt loss carrybacks that we	re made in prior
** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied to taxation years. This amount is multiplied to the second	idends received before Jan by the multiplication factor b	pefore current-year loss ca	rrybacks takes into accou	nt loss carrybacks that we	re made in prior
*** The adjusted Part IV tax multiplied to taxation years. This amount is multito zero.	idends received before Jan by the multiplication factor b	pefore current-year loss ca	rrybacks takes into accou	nt loss carrybacks that we	re made in prior
** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied to taxation years. This amount is multito zero.  Federal taxes  Taxation year end	idends received before Jan by the multiplication factor b iplied by the multiplication fa	pefore current-year loss ca actor to help you determine 	errybacks takes into account the loss amount that must be seen a	nt loss carrybacks that we st be used to reduce Part IV	re made in prior  / tax payable
after loss carrybacks  ** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied taxation years. This amount is multi to zero.  Federal taxes  Taxation year end  Part I	idends received before Jan by the multiplication factor b iplied by the multiplication fa	pefore current-year loss ca actor to help you determine	rrybacks takes into accou e the loss amount that mus	nt loss carrybacks that we st be used to reduce Part I\	re made in prior  / tax payable
** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied to taxation years. This amount is multito zero.  Federal taxes  Taxation year end	idends received before Jan by the multiplication factor b iplied by the multiplication fa	pefore current-year loss ca actor to help you determine 	errybacks takes into account the loss amount that must be seen a	nt loss carrybacks that we st be used to reduce Part IV	re made in prior  / tax payable
after loss carrybacks  ** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied be taxation years. This amount is multiplied to zero.  Federal taxes  Taxation year end  Part I  Part IV  Part III.1	idends received before Jan by the multiplication factor b iplied by the multiplication fa	pefore current-year loss ca actor to help you determine 	errybacks takes into account the loss amount that must be seen a	nt loss carrybacks that we st be used to reduce Part IV	re made in prior  / tax payable
after loss carrybacks  *** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied be taxation years. This amount is multiplied to zero.  - Federal taxes  Taxation year end  Part I  Part IV  Part III.1	idends received before Jan by the multiplication factor to iplied by the multiplication factor to iplied by the multiplication factor to iplied by the multiplication factor to include the multiplication factor to the multiplication factor factor to the multiplication factor f	pefore current-year loss ca actor to help you determine 2016-12-31	e the loss amount that muse a constant that muse a	nt loss carrybacks that we st be used to reduce Part IV	re made in prior  / tax payable
after loss carrybacks  ** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied by taxation years. This amount is multiplied by to zero.  - Federal taxes  Taxation year end  Part I  Part IV  Part III.1  Other*	idends received before Jan by the multiplication factor to iplied by the multiplication factor to iplied by the multiplication factor to iplied by the multiplication factor to include the multiplication factor to the multiplication factor factor to the multiplication factor f	pefore current-year loss ca actor to help you determine 2016-12-31	e the loss amount that muse a constant of the	nt loss carrybacks that we st be used to reduce Part IV	re made in prior  / tax payable
after loss carrybacks  ** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied be taxation years. This amount is multiplied be to zero.  - Federal taxes  Taxation year end  Part I  Part IV  Part III.1  Other*  * The amounts displayed on lines "Other"	idends received before Jan by the multiplication factor to iplied by the multiplication factor to iplied by the multiplication factor to iplied by the multiplication factor to include the multiplication factor to the multiplication factor factor to the multiplication factor f	pefore current-year loss ca actor to help you determine 2016-12-31	e the loss amount that muse a constant of the	nt loss carrybacks that we st be used to reduce Part IV	re made in prior  / tax payable
after loss carrybacks  ** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied by taxation years. This amount is multiplied by to zero.  - Federal taxes - Taxation year end Part I Part IV Part III.1 Other*  * The amounts displayed on lines "Other"  - Credits against part I tax — Taxation year end	idends received before Jan by the multiplication factor t iplied by the multiplication fa	pefore current-year loss ca actor to help you determine 2016-12-31 1,279,221 Press F1 to consult the co	e the loss amount that must be the loss amount the loss amount that must be the loss amount that must b	nt loss carrybacks that we st be used to reduce Part IV	re made in prior / tax payable
after loss carrybacks  ** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied taxation years. This amount is multi to zero.  Federal taxes  Taxation year end  Part I  Part IV  Part III.1  Other*  * The amounts displayed on lines "Other"	idends received before Jan by the multiplication factor t iplied by the multiplication fa	pefore current-year loss ca actor to help you determine 2016-12-31 1,279,221 Press F1 to consult the co	e the loss amount that must be the loss amount the loss amount that must be the loss amount that must b	nt loss carrybacks that we st be used to reduce Part IV	re made in prior / tax payable
after loss carrybacks  ** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied by taxation years. This amount is multiplied by to zero.  Federal taxes Taxation year end Part I Part IV Part III.1 Other*  * The amounts displayed on lines "Other"  Credits against part I tax — Taxation year end Small business deduction	idends received before Jan by the multiplication factor t iplied by the multiplication fa	pefore current-year loss ca actor to help you determine 2016-12-31 1,279,221 Press F1 to consult the co	e the loss amount that must be the loss amount the loss amount that must be the loss amount that must b	nt loss carrybacks that we st be used to reduce Part IV	re made in prior / tax payable
after loss carrybacks  *** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied be taxation years. This amount is multiplied be to zero.  - Federal taxes  Taxation year end  Part I  Part IV  Part III.1  Other*  * The amounts displayed on lines "Other"  - Credits against part I tax —  Taxation year end  Small business deduction  M&P deduction  Foreign tax credit	idends received before Jan by the multiplication factor t iplied by the multiplication fa	pefore current-year loss ca actor to help you determine 2016-12-31 1,279,221 Press F1 to consult the co	e the loss amount that must be the loss amount the loss amount that must be the loss amount that must b	nt loss carrybacks that we st be used to reduce Part IV	
after loss carrybacks  ** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied be taxation years. This amount is multiplied be to zero.  - Federal taxes  Taxation year end  Part I  Part IV  Part III.1  Other*  * The amounts displayed on lines "Other"  - Credits against part I tax —  Taxation year end  Small business deduction  M&P deduction	idends received before Jan by the multiplication factor b iplied by the multiplication fa	2016-12-31 Press F1 to consult the co	2015-12-31 1,137,193  ntext-sensative help.	nt loss carrybacks that we st be used to reduce Part IV	
after loss carrybacks  *** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied be taxation years. This amount is multiplied be to zero.  - Federal taxes  Taxation year end  Part I  Part IV  Part III.1  Other*  * The amounts displayed on lines "Other amount is multiplied be in the image."  Taxation year end  Small business deduction  M&P deduction  Foreign tax credit  Investment tax credit  Abatement/other*	idends received before Jan by the multiplication factor b iplied by the multiplication fa  2017-12-31  1,098,776  er" are all listed in the help.  2017-12-31  34,127  1,590,800	2016-12-31 1,279,221 Press F1 to consult the co	2015-12-31 1,137,193 ntext-sensative help. 2015-12-31 48,789 1,706,049	nt loss carrybacks that we st be used to reduce Part IV	2013-12-31 2013-12-31 2013-12-31
after loss carrybacks  ** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied be taxation years. This amount is multiplied be to zero.  - Federal taxes - Taxation year end Part IV Part IVI. 1 Other*  * The amounts displayed on lines "Other"  - Credits against part I tax — Taxation year end Small business deduction M&P deduction Foreign tax credit Investment tax credit	idends received before Jan by the multiplication factor b iplied by the multiplication fa  2017-12-31  1,098,776  er" are all listed in the help.  2017-12-31  34,127  1,590,800	2016-12-31 1,279,221 Press F1 to consult the co	2015-12-31 1,137,193 ntext-sensative help. 2015-12-31 48,789 1,706,049	nt loss carrybacks that we st be used to reduce Part IV	re made in prior / tax payable 2013-12-31
after loss carrybacks  *** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied to taxation years. This amount is multiplied to zero.  - Federal taxes - Taxation year end Part IV Part III. 1 Other*  * The amounts displayed on lines "Other Taxation year end Small business deduction M&P deduction Foreign tax credit Investment tax credit Abatement/other*  * The amounts displayed on lines "Other The amounts displayed on lines"  * The amounts displayed on lines "Other The amounts displayed on lines"  * The amounts displayed on lines "Other The amounts displayed on lines"  * The amounts displayed on lines "Other The amounts displayed on lines"	idends received before Jan by the multiplication factor b iplied by the multiplication fa  2017-12-31  1,098,776  er" are all listed in the help.  2017-12-31  34,127  1,590,800	2016-12-31 1,279,221 Press F1 to consult the co	2015-12-31 1,137,193  ntext-sensative help.  48,789 1,706,049  ntext-sensative help.		2013-12-31 2013-12-31 2013-12-31 88,347 1,151,468
after loss carrybacks  *** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied to taxation years. This amount is multiplied to zero.  - Federal taxes - Taxation year end Part I Part IV Part III.1 Other*  * The amounts displayed on lines "Other Taxation year end Small business deduction M&P deduction Foreign tax credit Investment tax credit Abatement/other*  * The amounts displayed on lines "Other The Taxation year end Small business deduction Foreign tax credit Investment tax credit Abatement/other*  * The amounts displayed on lines "Other Taxation year end  Refunds/credits Taxation year end	idends received before Jan by the multiplication factor t iplied by the multiplication fa  2017-12-31  1,098,776  er" are all listed in the help.  34,127  1,590,800  er" are all listed in the help.	2016-12-31 1,279,221 Press F1 to consult the co  2016-12-31 1,279,221 Press F1 to consult the co	2015-12-31 1,137,193 ntext-sensative help. 2015-12-31 48,789 1,706,049	nt loss carrybacks that we st be used to reduce Part IV	2013-12-31 2013-12-31 2013-12-31
after loss carrybacks  *** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied be taxation years. This amount is multiplied be to zero.  - Federal taxes  Taxation year end  Part IV  Part III. 1  Other*  * The amounts displayed on lines "Other according to the company of the co	idends received before Jan by the multiplication factor to iplied by the multiplication factor t	2016-12-31  Press F1 to consult the co  2016-12-31  1,279,221  Press F1 to consult the co  2016-12-31  Press F1 to consult the co	2015-12-31 1,137,193  ntext-sensative help.  48,789 1,706,049  ntext-sensative help.		2013-12-31 2013-12-31 2013-12-31 2013-12-31
after loss carrybacks  ** The multiplication factor is 3 for divi  *** The adjusted Part IV tax multiplied to taxation years. This amount is multiplied to zero.  - Federal taxes - Taxation year end  Part I Part IV Part III.1 Other*  * The amounts displayed on lines "Other Taxation year end Small business deduction M&P deduction Foreign tax credit Investment tax credit Abatement/other*  * The amounts displayed on lines "Other Taxation year end Small business deduction  Foreign tax credit Investment tax credit Abatement/other*  * The amounts displayed on lines "Other Taxation year end Small business deduction  Refunds/credits  Taxation year end	idends received before Jan by the multiplication factor t iplied by the multiplication fa  2017-12-31  1,098,776  er" are all listed in the help.  34,127  1,590,800  er" are all listed in the help.	2016-12-31 1,279,221 Press F1 to consult the co  2016-12-31 1,279,221 Press F1 to consult the co	2015-12-31 1,137,193  ntext-sensative help.  48,789 1,706,049  ntext-sensative help.		2013-12-31 2013-12-31 2013-12-31 88,347 1,151,468

Ontario					
Taxation year end	2017-12-31	2016-12-31	2015-12-31	2014-12-31	2013-12-31
Netincome	7,088,811	8,341,097	7,566,197	6,928,188	5,242,972
Taxableincome	7,084,311	8,339,547	7,564,893	6,924,584	5,239,518
% Allocation	100.00	100.00	100.00	100.00	100.00
Attributed taxable income	7,084,311	8,339,547	7,564,893	6,924,584	5,239,518
Surtax					
Income tax payable before deduction	814,696	959,048	869,963	796,327	602,545
Income tax deductions /credits	6,318	7,047	11,557		53,660
Net income tax payable	808,378	952,001	858,406	796,327	548,885
Taxable capital					
Capital tax payable					
Total tax payable*	808,378	952,001	858,406	796,327	548,885
Instalments and refundable credits	76,853	95,111	57,170	63,122	78,729
Balance due/refund**	731,525	856,890	801,236	733,205	470,156

<sup>\*</sup> For taxation years ending before January 1, 2009, this includes the corporate minimum tax and the premium tax. For taxation years ending after December 31, 2008, this includes the corporate minimum tax, the Crown royalties' additional tax, the transitional tax debit, the recaptured research and development tax credit and the special additional tax debit on life insurance corporations.

For taxation years ending after December 31, 2008, the Balance due/Refund is included in the federal Balance due/refund.



File Number: EB-2019-0049

Exhibit: 4

Filed: April 30, 2019

### **Appendix 4-6: Kinectrics Useful Lives Study**









# Cambridge and North Dumfries Hydro, Kitchener-Wilmot Hydro & Guelph Hydro

### **Useful Life of Assets**

Kinectrics Inc. Report No: K-418029-RA-001-R001

March 24, 2010

Confidential & Proprietary Information Contents of this report shall not be disclosed without authority of client. Kinectrics Inc. 800 Kipling Avenue Toronto, ON M8Z 6C4 Canada www.kinectrics.com



### **DISCLAIMER**

Kinectrics Inc. has prepared this report in accordance with, and subject to, the terms and conditions of the agreement between Kinectrics Inc. and Cambridge and North Dumfries Hydro, Kitchener-Wilmot Hydro & Guelph Hydro.

@Kinectrics Inc., 2009.

KINECTRICS ii K-418029-RA-001-R001

Kinectrics Inc. Report No: K-418029-RA-001-R001

March 24, 2010

Prepared by:

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Gary Ebersberger
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Director - Asset Management
Transmission and Distribution Technologies

Dated: March 24, 2010

To: Dean Ferraro, CA

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### **Revision History**

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R001	March 24, 2010	Final Report	Y. Tsimberg

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### **EXECUTIVE SUMMARY**

Ontario's Local Distribution Companies (LDCs) are switching to International Financial Reporting Standards (IFRS) methodology. One of the "tenants" of IFRS is the time period assets are amortized over should align with their actual useful life.

LDCs typically own and operate a large number of assets that are divided into different asset categories, each with its own degradation mechanism and useful life range. Furthermore, some assets are comprised of several components that may have differing useful lives than the assets themselves. To facilitate conversion to IFRS, LDCs need to ensure that a) they track all relevant asset categories and their components and b) that the amortization period for these are adequately aligned with actual LDC-specific useful lives.

This report reviews the useful lives of the assets, and their respective asset components that are applicable to Cambridge and North Dumfries Hydro, Kitchener-Wilmot Hydro & Guelph Hydro (the Consortium). The useful life values are compiled from several different sources, namely, industrial statistics, research studies and reports (either by individuals or working groups such as CIGRE), and Kinectrics experience, all of which listed in Section 3 of this Report. Useful lives of assets are dependent on a number of utilization factors, specifically time-base maintenance, operating practices and utilization (electrical loading). These factors are described in Section 1.3.6 of this report and are used to decide where the LDC-specific typical asset/components lives should be relative to the typical lives based on the industry data. It is also worth noting that the useful lives of assets do not generally follow standard distribution curves as they are derived from empirical statistics.

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#### 1 INTRODUCTION

Ontario's Local Distribution Companies (LDCs) are switching to International Financial Reporting Standards (IFRS) methodology. One of the "tenants" of IFRS is the time period assets are amortized over should align with their actual useful life.

LDCs typically own and operate a large number of assets that are divided into different asset categories, each with its own degradation mechanism and useful life range. Furthermore, some assets are comprised of several components that may have differing useful lives than the assets themselves. To facilitate conversion to IFRS, LDCs need to ensure that a) they track all relevant asset categories and their components and b) that the amortization period for these are adequately aligned with actual LDC-specific useful lives.

This report reviews the useful lives of the assets, and their respective asset components that are applicable to Cambridge and North Dumfries Hydro, Kitchener-Wilmot Hydro & Guelph Hydro (the Consortium). The useful life values are compiled from several different sources, namely, industrial statistics, research studies and reports (either by individuals or working groups such as CIGRE), and Kinectrics experience, all of which listed in Section 3 of this Report.

This report is intended to be used to determine the useful life of assets as follows: Useful lives of assets are dependent on a number of utilization factors, specifically maintenance practices, operating practices and utilization (electrical loading). These factors are described in detail in *Section 1.3.6* of this report and are used to decide where the LDC-specific asset/components lives should be relative to the typical lives based on the industry data. It is also worth noting that the useful lives of assets do not generally follow standard distribution curves as they are derived from empirical statistics.

#### 1.1 Project Scope

This report provides an in-depth evaluation of the useful lives of the assets that are owned and operated by the Consortium. The typical parent system(s) to which the asset belongs is provided and these "parent" systems are: Overhead Lines (OH), Distribution Transformers (DT), Transformer Stations (TS), Municipal Stations (MS), Underground Systems (UG) and Monitoring and Control System (S). The long term degradation mechanism is described for each asset category and when applicable assets are sub-categorized into components. Components are included when their cost is material enough and, at the same time, could be replaced without a need to replace the whole asset. For each asset or component, the following information is presented:

- End of life criteria
- Useful Life Range
- Typical Life
- Typical time-based maintenance intervals, if applicable
- Utilization Factors

Section 1.3 provides definitions for the above terms, as well as descriptions of typical distribution system assets and asset components.

### 1.2 Project Execution Process

The project execution process entailed a number of steps to ensure that the industry-based information compiled by Kinectrics not only includes all the relevant assets and components used by Consortium, but also that it addresses the specific needs related to the IFRS review. The procedure is as follows:

- The initial list of assets and components was produced by the Consortium to Kinectrics for review.
- Upon review of the initial list, Kinectrics generated an intermediate asset list that had a somewhat different background, granularity, and componentization, based on industry practices and Kinectrics experience.
- The intermediate list was reviewed jointly by Consortium and Kinectrics to derive a "final" list.
- For each asset and component in the "final" list, Kinectrics then gathered the information described in Section 1.1 of this report. A Draft Report that summarized the findings and provided detail descriptions, including degradation mechanisms and applicable assumptions for each asset, was then produced.
- This Draft Report was reviewed by Consortium and their feedback was incorporated in the Final Report.

#### 1.3 Definition of Terms

### 1.3.1 Typical Distribution System Asset

Typical distribution system assets include transformers, breakers, switches, underground cables, poles, vaults, cable chambers, etc. Some of the assets, such as power transformers, are rather complex systems and include a number of components.

### 1.3.2 Component

For the purposes of this study, component refers to the sub-category of an asset that meets both of the following criteria:

- Its replacement value is significant enough, relative to the asset value.
- A need to replace the component does not necessarily warrant replacing the entire asset.

An *asset* may be comprised of more than one component, each with an independent failure mode and degradation mechanism that may result in a substantially different useful life than the overall asset. A component may also have an independent maintenance and replacement schedule.

#### 1.3.3 Useful Life

Useful Life refers to an estimated range of years during which an electric utility asset or its component is expected to operate as designed, without experiencing major functional degradation that requires major refurbishment or replacement.

In this report, the useful life range, in years, is presented in terms of a minimum, maximum, and typical value. An overwhelming number of units within a population will perform their intended design functions for a period of time greater than or equal to the *minimum* life. Conversely, an overwhelming number of units will cease to perform as designed at or beyond the *maximum* life. A majority of the population will have useful lives of around the *typical* life. For example, consider an asset class with a useful life range of 20 to 40 years, and a typical life of 30 years. The majority of the units within this class will perform as required for at least 20 years and likewise the majority of the units will not operate beyond 40 years. Finally, a majority of the units within the population will operate for approximately 30 years. Note that an asset category can have a

typical life that is equal to either the maximum or minimum life. This is simply an indication that the majority of the units within a population will be operational for either the minimum or maximum years; i.e. the statistical data is skewed towards either the maximum or minimum values. The range in useful lives reflects differences in various utilization factors including mechanical stress, electrical loading, and environmental conditions and operating practices.

### 1.3.4 Typical Life

Refers to the typical age at which the asset or component fails or is normally removed from service for other reasons such as obsolescence or collateral replacement. This may vary depending on a utility's maintenance practices, environmental conditions, and operational stresses.

#### 1.3.5 Typical Time-based Maintenance Intervals

For the purposes of this report, time-based maintenance refers to either *Routine Inspections* (RI) or *Routine Testing/Maintenance* (RTM) applicable generally to North American electric utilities, but particularly to Ontario electric utilities.

Routine Inspections (RI) include patrol or simple visual inspections consists of walking, driving by equipment to identify obvious structural problems and hazards such as leaning power poles, damaged equipment enclosures, and vandalism.

Routine Testing/Maintenance (RTM) activities are left to the discretion of the distributor, and include literally hundreds of maintenance activities that range from insulator washing, cable replacement, CO2 cleaning of switchgear, to gas-in-oil testing of station transformers, etc.

Other maintenance techniques such as Condition Based Maintenance, Reliability Centered Maintenance, and more intrusive periodic overhauls are very much dependent on individual utility's maintenance strategy and practices and, as such, could not be included in compiling industry-wide typical values.

Typical time-based maintenance intervals will be given only for assets that are proactively maintained, i.e. assets for which useful life is affected by regular planned maintenance. This excludes assets that are not routinely maintained. Typical values have been determined from worldwide electric utility sources.

### 1.3.6 Utilization Factors

Useful lives of assets are dependent on a number of utilization factors, specifically maintenance practices, operating practices and utilization (electrical or mechanical loading).

Maintenance practices are further subdivided into the categories of "Routine Inspection" and "Routine Testing and Maintenance".

"Operating practices" refers to the frequency with which an asset is subject to operating procedures (automatic or manual) that impact its useful life, e.g. recloser operations. For the purposes of this report typical operating practice refers to operating assets at the rated load. The typical number of operations for an asset is based on the specific manufacturers' recommendations for that specific asset or component type.

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### 2 RESULTS AND FINDINGS

Table 1-1 summarizes useful and typical lives, time based maintenance schedules, and impact of stress for Consortium assets.

**Table 2-1 Summary of Componentized Assets** 

PARENT*	#	ASSET		USEFUL LIFE (years)			FACTORS <sup>¤</sup>		MAINTENANCE <sup>§</sup>		
FARENT		Category	- Component	- Туре	Min	Тур	Max	OP	MP	Туре	Schedule (years)
		Fully Dressed Poles  Wood  Composite  Concrete  Steel		Wood	40	45	50	_	<b>✓</b>	RI	3-6
	1			Composite	45	70	100				
	1			Concrete	35	60	80				
				Steel	60	60	80				
		Insulators  Porcelain  Glass  Composite  Fuse Cutouts		Porcelain	40	40	50	-	<b>✓</b>	RI	3-6
	2			Glass	40	40	50				
				25	45	50					
ОН	3				30	40	60	-	-	RI	3-6
	4	Manual Overhead Switches			30	50	60	✓	✓	RTM	2
	5	Local Motorized	Switch		30	50	60	<u> </u>	1	RTM	2
	,	Overhead Switches Motor			15	20	20		·	KIIVI	2
		Remote Automated Overhead Switches  Switch  Motor	Switch		30	50	60				
	6			15	20	20	<b>√</b>	<b>√</b>	RTM	2	
		RTU			15	20					30
	7	Integral Switch				45	50	✓	✓	RTM	2
* OH = Overhead Lines $\sqrt{=}$ Applicable $\forall$ OP = Operating Practices $\forall$ MP = Maintenance Practices $\Diamond$ RI = Routine Inspection RTM = Routine Testing and Maintenance											

PARENT*		ASSET				EFUL I	.IFE	FACTORS <sup>¤</sup>		MAINTENANCE	
	#	Category	- Component	- Type	Min	Тур	Max	ОР	MP	Туре	Schedule
ОН				ACSR	50	60	77		-	RI	3-6
			Primary & Secondary	AAC	50	60	77				
	8	Conductors		Copper	50	60	77	-			
				Weather Protected	50	60	77				
ОП				Insulated Wire	50	60	77				
	9	Capacitor Banks	25	30	40	-	-	RI	3-6		
	10	Voltage Regulators			15	20	40	✓	-	RI	3-6
	11	Reclosers		30	40	60	✓	✓	RTM	3-6	
	12	Pole Top Transformer	30	40	60	-	✓	RI	3-6		
	13	Pole-Tran	25	30	35	✓	✓	RTM	2		
	1.0	Pad Mounted	Transformer		30	40	60			DI	3-6
	14	Transformer	Foundation		30	60	80	] *	-	RI	3-0
		Network Transformer	Transformer		20	35	50				
			Vault Roof High Voltage Switch		40	60	80	<b>√</b>	<b>✓</b>	RI	2
	15				20	25	40				
DT					30	45	50				
			Secondary Network Protector		20	35	40				
			Transformer		25	35	40				
	16	Submersible Transformer	Vault		40	60	80	<b>/</b> /	✓	RI	2
			Roof		20	25	40	1			
			Transformer		25	35	40			RI	
	17	Indoor Vault Transformer	Vault		40	60	80	✓	✓		2
		Halisionner	Roof		20	25	40				

<sup>\*</sup> OH = Overhead Lines DT = Distribution Transformers  $\sqrt{=}$ Applicable

PARENT*	.,	ASSET			US	EFUL I	LIFE	<b>FACTORS</b> <sup>¤</sup>		MAINTENANCE <sup>§</sup>	
	#	Category	- Compo	nent - Type	Min	Тур	Max	ОР	MP	Туре	Schedule
				Air Insulated	20	25	40		<b>✓</b>	RI	3
	18	UG Switchgear		Gas Insulated	30	30	50	✓			
				Solid Dielectric	30	30	50				
				PILC	70	75	80		-	RI	
UG	19	Primary Cables		Solid Dielectric In Duct	40	40	60	-			3-6
				Solid Dielectric Direct Buried	20	25	25				
	20	Secondary Cables		Solid Dielectric In Duct	40	40	60	_	_	RI	3-6
	20	Secondary Cables		Solid Dielectric Direct Buried	20	30	35	-		111	
				Concrete Encased	30	50	80		_		
	21	Ducts		PVC (Direct Buried)	30	50	75	_			_
	21	Ducts		HDPE (Direct Buried)	50	50	100		_		
				FRE (Direct Buried)	30	50	100				
	22	Cable Chambers			50	60	80	-	✓	RTM	3
	23	Junction	Pads/bases		30	60	80		<b>✓</b>	RTM	3
	23	Cubicle/Service Box	Junction/switch	ction/switching cabinets		40	50			KTIVI	3
	24	Station Grounding Tra	30	40	40	-	✓	RTM	3		
	25	Station Service Transf	ormer		32	45	55	-	✓	RTM	3
TS & MS			Overall			45	55				
	26	TS Power Transformer	Bushing		20	30	40		✓	RTM	2
		Transionner	Tap Changer		20	30	60				
		* LIC - Undorgro	Aunicina	I Chat:		ممنا مسا	ماما	•			

<sup>\*</sup> UG = Underground Systems TS&MS = Transformer and Municipal Stations  $\sqrt{=}$ Applicable

PARENT*	#	ASSET			US	USEFUL LIFE			<b>FACTORS</b> <sup>¤</sup>		MAINTENANCE <sup>§</sup>	
		Category	- Component	- Туре	Min	Тур	Max	ОР	MP	Туре	Schedule	
		A46 B	Overall		30	45	55					
	27	MS Power Transformer	Bushing		20	30	40	✓	✓	RTM	2	
		Transformer	Tap Changer			30	60					
				Air Insulated	40	50	60			RTM	6	
			Assembly	Gas (SF6) Insulated	40	50	60					
	28	MV Switchgear	Removable Breaker	Air Magnetic	25	40	60	✓	<b>/</b>			
				Vacuum	30	40	60					
				SF6	30	45	60					
		Oil Gas (SF6) Independent Breakers Air Magnetic		Oil	30	45	60	<b>~</b>	<b>✓</b>	RTM	3	
				Gas (SF6)	30	45	60					
TS & MS	29			Air Magnetic	25	30	60					
13 & 1013			Air Blast	30	40	50						
		Vacuum				40	60					
		Protection & Control Devices	Panels	•	40	40	60				3-6	
			Control Cable		25	40	50					
	30			Electromechanical	20	30	50	<b>√</b>	-	RI		
	31		Relays	Solid State	10	30	50					
				Digital	10	15	20					
		Station Disconnect Switch			30	45	50	✓	✓	RTM	6	
			Batteries Chargers DC Distribution Equipment		10	20	30	<b>√</b>			1	
		DC System			20	20	30		✓	RTM		
					10	20	30					

<sup>¤</sup> OP = Operating Practices MP = Maintenance Practices § RI = Routine Inspection RTM = Routine Testing and Maintenance

PARENT*	#	ASSET			USEFUL LIFE			FACTORS <sup>#</sup>		MAINTENANCE <sup>§</sup>		
		Category	-	Component	- Type	Min	Тур	Max	OP	MP	Туре	Schedule
				Ground Grid	25	40	50		-	-	-	
	33	Station Crounding System			Neutral Reactors	25	45	60				-
	33	Station Grounding System  Arresters  Sky Wire		Arresters	10	20	30					
TS & MS				Sky Wire	30	45	50					
13 & 1113	34	Bus Work & Steel Structures					50	100	-	1	1	-
		Station Building	Struct	ure		30	50	80				
	35		Roof		15	20	30	-	<b>√</b>	RI	1	
			Fence			30	35				60	
		Metering	Meter		Smart	15	15	20				
	26			Industrial/Commercial	20	30	60					
	36				Wholesale	20	30	60	-	-	-	-
			Trans	formers (CTs, PTs)		30	45	50				
S	37	CCADA	RTU		10	20	30	· /				
		SCADA	Batte	ry		10	15	15	_	-	-	_
	38	Smart Fault Indicators	-			10	15	15	✓	-	-	-
	39	Communication Towe	rs			35	65	100	-	-	RI	3-6

**RESULTS AND FINDINGS** 

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# 1 Fully Dressed Poles

The asset referred to in this category is the fully dressed pole ranging in size from 30 to 75 feet. This includes the pole, cross arm, bracket, insulator, and anchor & guys. The most important component with respect to useful life is the pole itself. For the purposes of this report we are discussing the degradation and useful life of four types: wood, composite, concrete and steel.

## 1.1 Degradation Mechanism

The most significant component of this asset is the wood pole itself. The degradation of poles is based on the pole type. This report covers wood poles, composite poles, concrete poles and steel poles.

#### 1.1.1 Wood Poles

Wood poles are typically the most common form of support for overhead distribution feeders and low voltage secondary lines. The wood species predominately used for distribution systems are Red Pine, Jack Pine, and Western Red Cedar (WRC), either butt treated or full length treated. Smaller numbers of Larch, Fir, White Pine and Southern Yellow Pine have also been used. Preservative treatments applied prior to 1980, range from none on some WRC poles, to butt treated and full length Creosote or Pentachlorophenol (PCP) in oil. The present day treatment, regardless of species, is CCA-Peg (Chromated Copper Arsenate, in a Polyethylene Glycol solution). Other treatments such as Copper Naphthenate and Ammoniacal Copper Arsenate have also been used, but these are relatively uncommon. As wood is a natural material the degradation processes are somewhat different from those which affect other physical assets on the electricity distribution systems. The critical processes are biological, involving naturally occurring fungi that attack and degrade wood, resulting in decay. The nature and severity of the degradation depends both on the type of wood and the environment. Some fungi attack the external surfaces of the pole and some the internal heartwood. Therefore, the mode of degradation can be split into either external rot or internal rot. As a structural item the sole concern when assessing the condition for a wood pole is the reduction in mechanical strength due to degradation or damage.

### 1.1.2 Composite Poles

The major degradation of composite poles is ultra violet (UV) degradation. It represents an attack from ultra-violet radiation, which might result in crack or disintegration in composite poles. It is a common problem in products exposed to sunlight. Continuous exposure is a more serious problem than intermittent exposure, since attack is dependent on the extent and degree of exposure. In fiber products like composite poles, useful life will be shortened because the outer fibers will be attacked first, and will easily be damaged by abrasion. This will end up with fiber blooming and fading.

## 1.1.3 Concrete Pole

Concrete poles age in the same manner as any other concrete structure. Any moisture ingress inside the concrete pores would result in freezing during the winter and damage to concrete surface. Road salt spray can further accelerate the degradation process and lead to concrete spalling. Typical concrete mixes employ a washed-gravel aggregate and have extremely high resistance to downward compressive stresses (about 3,000 lb/sq in); however, any appreciable stretching or bending (tension) will break the microscopic rigid lattice, resulting in cracking and separation of the concrete. The spun concrete process used in manufacturing poles prevents moisture entrapment inside the pores. Spun, pre-stressed concrete is particularly resistant to corrosion problems common in a water-and-soil environment.

### 1.1.4 Steel Poles

The degradation of directly buried steel poles is mainly due to steel corrosion in-ground. In-ground situations are vastly different because of the wide local variations in soil chemistry, moisture content and conductivity that will affect the way coated or uncoated steel will perform in the ground. There are two issues that determine the life of buried steel. The first is the life of the protective coating and the second is

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the corrosion rate of the steel. The item can be deemed to have failed when the steel loss is sufficient to prevent the steel performing its structural function. Where polymer coatings are applied to buried steel items, the failures are rarely caused by general deterioration of the coating. Localized failures due to defects in the coating, pin holing or large-scale corrosion related to electrolysis are common causes of failure in these installations. Metallic coatings, specifically galvanizing, and to a lesser extent aluminum, fail through progressive consumption of the coating by oxidation or chemical degradation. The rate of degradation is approximately linear, and with galvanized coatings of known thickness, the life of the galvanized coating then becomes a function of the coating thickness and the corrosion rate.

# 1.2 System Hierarchy

Fully Dressed Poles are considered to be a part of the Overhead Lines asset grouping.

# 1.3 Useful Life and Typical Life

The overall useful life of Fully Dressed Poles is dependent on the pole type:

- Wood
- Composite
- Concrete
- Steel

#### 1.3.1 Wood

The useful life of a wood pole is in the range of 40 to 50 years; the typical life is 44 years.

### 1.3.2 Composite

The useful life of a composite pole is in the range of 45 to 100 years; the typical life is 70 years.

#### 1.3.3 Concrete

The useful life of a concrete pole is in the range of 35 to 80 years; the typical life is 60 years.

## 1.3.4 Steel

The useful life of a steel pole is in the range of 60 to 80 years; the typical life is 60 years.

### 1.4 Time Based Maintenance Intervals

A typical routine inspection interval for this asset is every 3-6 years.

#### 1.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factor:

- Maintenance practices
- Utilization (mechanical loading).

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### 2 Insulators

The asset referred to in this category is the overhead line insulator. Insulators must support the conductors and withstand both the normal operating voltage and surges due to switching and lightning. Insulators are typically porcelain or glass, with increasing use of polymer insulators. For the purposes of this report we will be discussing three insulator types: porcelain, glass and composite.

# 2.1 Degradation Mechanism

The end of life of insulators is primarily due to environmental factors. Insulators are exposed to lightning withstand requirements, altitude, and environmental factors such as fog, pollution, or salt spray. Longer insulators, with longer creepage distance for leakage current, are required in these cases. Strain insulators must be strong enough mechanically to support the full weight of the span of conductor, as well as loads due to ice accumulation, and wind.

Porcelain insulators may have a semi-conductive glaze finish, so that a small current passes through the insulator. This warms the surface slightly and reduces the effect of fog and dirt accumulation. The semiconducting glaze also insures a more even distribution of voltage along the length of the chain of insulator units. Insulator grading rings, installed at their terminals, improves the electric field distribution around the insulator and makes it more resistant to flash-over during voltage surges.

### 2.2 System Hierarchy

Insulators are considered to be a part of the Overhead Lines asset grouping.

# 2.3 Useful Life and Typical Life

The overall useful life of Insulators is dependent on the insulator type:

- Porcelain
- Glass
- Composite

#### 2.3.1 Porcelain

The useful life of a porcelain insulator is in the range of 40 to 50 years; the typical life is 40 years.

#### 2.3.2 *Glass*

The useful life of a glass insulator is in the range of 40 to 50 years; the typical life is 40 years.

#### 2.3.3 Composite

The useful life of a composite insulator is in the range of 25 to 50 years; the typical life is 45 years.

#### 2.4 Time Based Maintenance Intervals

A typical routine inspection interval for this asset is every 3-6 years.

## 2.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices
- Utilization (mechanical loading).

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### 3 Fuse Cutouts

The asset referred to in this category is the Fuse Cutouts. They are applied on overhead transformers, capacitors, cables or lines. Fuse Cutouts will interrupt all faults including low current that will melt the fuse link and high rated interrupting current so long as the system is under realistic transient-recovery-voltage conditions.

# 3.1 Degradation Mechanism

The major degradation of fuse cutouts is on fuse body and insulator. There are several degradation modes in practice:

In the case of fuse link, the following is the major degradation modes:

- Production of carbon from organic materials in the fuse body. This carbon is not produced until a particular body temperature is reached, and the time for this to occur depends on the fuse design.
- For some fuses that generate water vapor to assist current interruption, the water is deposited on the inside surface of the body. Tracking is observed on the surface, ultimately leading to a steady increase in leakage current until failure.

In the case of insulator part, the following is the major degradation modes:

- Cracking on porcelain insulator due to combined impact from improper processing at manufacturing stage and operational mechanical stress.
- Contamination driven leakage current and flashover

# 3.2 System Hierarchy

Fuse Cutouts are considered to be a part of the Overhead Lines asset grouping.

## 3.3 Useful Life and Typical Life

The overall useful life of Fuse Cutouts is in the range of 30 to 60 years; the typical life is 40 years.

# 3.4 Time Based Maintenance Intervals

Fuse Cutouts are not subject to routine maintenance practices. These assets are subject to routine inspection every 3 to 6 years.

### 3.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices
- Operating practices
- Utilization (electrical loading).

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### 4 Manual Overhead Switches

This asset class consists of overhead line switches. The primary function of switches is to allow for isolation of line sections or equipment for maintenance, safety or other operating requirements. The operating control mechanism can be either a simple hook stick or manual gang.

## 4.1 Degradation Mechanism

The main degradation processes associated with manually operated line switches include the following, with rate and severity depending on operating duties and environment:

- Corrosion of steel hardware or operating rod
- Mechanical deterioration of linkages
- Switch blades falling out of alignment
- Loose connections
- Insulators damage
- Missing ground connections

The rate and severity of these degradation processes depends on a number of inter-related factors including the operating duties and environment in which the equipment is installed. In most cases, corrosion or rust represents a critical degradation process. The rate of deterioration depends heavily on environmental conditions in which the equipment operates. Corrosion typically occurs around the mechanical linkages of these switches. Corrosion can cause seizing. When lubrication dries out, the switch operating mechanism may seize making the disconnect switch inoperable. In addition, when blades fall out of alignment, excessive arcing may result. While a lesser mode of degradation, air pollution also can affect support insulators. Typically, this occurs in heavy industrial areas or where road salt is used.

## 4.2 System Hierarchy

Overhead Switches asset category belongs to the Overhead Lines assets grouping.

# 4.3 Useful Life and Typical Life

The useful life of manually operated switches is in the range of 30 to 60 years; the typical life is 50 years.

### 4.4 Time Based Maintenance Intervals

The typical routine testing/maintenance schedule for manually operated overhead switches is two years.

### 4.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices;
- Utilization (electrical loading).

### 5 Local Motorized Overhead Switches

This asset class consists of overhead line three-phase, gang operated switches and a motor. The primary function of switches is to allow for isolation of line sections or equipment for maintenance, safety or other operating requirements. The operating control mechanism is controlled by a motor.

## 5.1 Degradation Mechanism

Like the remotely operated switch, the main degradation processes associated with local motorized overhead switches include the following:

- Corrosion of steel hardware or operating rod
- Mechanical deterioration of linkages
- Switch blades falling out of alignment
- Loose connections
- Insulators damage
- Missing ground connections

The rate and severity of degradation are a function on operating duties and environment.

## 5.2 System Hierarchy

Local Motorized Overhead Switches category belongs to the Overhead Lines assets grouping.

# 5.3 Useful Life and Typical Life

The local motorized overhead switch can be componentized into two components:

- Switch
- Motor

# 5.3.1 Switch

The useful life of local motorized switches is in the range of 30 to 60 years; the typical life is 50 years.

#### 5.3.2 *Motor*

The useful life of the motor of local motorized switches is in the range of 15 to 20 years; the typical life is about 20 years.

## 5.4 Time Based Maintenance Intervals

The typical routine testing/maintenance schedule for local motorized switches is every two years.

## 5.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices;
- Utilization (electrical loading).

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# 6 Remote Automated Overhead Switches

This asset class consists of overhead line three-phase, gang operated switches. The primary function of switches is to allow for isolation of line sections or equipment for maintenance, safety or other operating requirements. While some categories of the switches are rated for load interruption, others are designed to operate under no load conditions and operate only when the current through the switch is zero. Most distribution line switches are rated 600 to 900 A continuous rating. Switches when used in conjunction with cutout fuses provide short circuit interruption rating. Disconnect switches are sometimes provided with padlocks to allow staff to obtain work permit clearance with the switch handle locked in open position. This component also consists of a remote terminal unit (RTU) component.

# 6.1 Degradation Mechanism

The main degradation processes associated with line switches include:

- Corrosion of steel hardware or operating rod
- Mechanical deterioration of linkages
- Switch blades falling out of alignment
- Loose connections
- Insulators damage
- Missing ground connections

The rate and severity of degradation are a function on operating duties and environment.

### 6.2 System Hierarchy

Remote Automated Overhead switches asset category belongs to the Overhead Lines assets grouping.

# 6.3 Useful Life and Typical Life

The remote automated overhead switch can be componentized into three components:

- Switch
- Motor
- Remote Terminal Unit (RTU)

#### 6.3.1 Switch

The useful life of remote automated switches is in the range of 30 to 60 years; the typical life is 50 years.

### 6.3.2 *Motor*

The useful life of a motor is in the range of 15 to 20 years; the typical life is 20 years.

### 6.3.3 Remote Terminal Unit (RTU)

The useful life of an RTU is in the range of 15 to 30 years; the typical life is 20 years.

### 6.4 Time Based Maintenance Intervals

The typical routine testing/maintenance schedule for remote automated overhead switches is every two years.

### 6.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices;
- Utilization (electrical loading).

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# 7 Integral Switch

Integral switches are a type of overhead line switches that are can receive signals from and be monitored by the SCADA system. These units include the switch, communications, and RTU. As with other line switches, this asset allows for the isolation of overhead line sections or equipment for maintenance, safety, or other operating requirements.

# 7.1 Degradation Mechanism

The main degradation processes associated with line switches include:

- Corrosion of steel hardware or operating rod
- Mechanical deterioration of linkages
- Switch blades falling out of alignment
- Loose connections
- Insulators damage
- Missing ground connections

## 7.2 System Hierarchy

Integral switches asset category belongs to the Overhead Lines assets grouping.

# 7.3 Useful Life and Typical Life

The useful life of integral switches is in the range of 30 to 50 years; the typical life is 45 years.

#### 7.4 Time Based Maintenance Intervals

The typical routine testing/maintenance schedule for integral switches is every two years.

# 7.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices;
- Utilization (electrical loading).

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### 8 Conductors

Overhead conductors along with structures that support them constitute overhead lines or feeders that distribute electrical energy either directly to large customers or from Municipal Stations via distribution transformers to the end users. These conductors are sized to carry a specified maximum current and to meet other design criteria, i.e. mechanical loading.

The overhead conductors typically used by the Consortium are primary and secondary conductors. The types include aluminum conductor steel reinforced (ACSR), all aluminum conductor (AAC), copper, weather protected wire and insulated wire.

# 8.1 Degradation Mechanism

To function properly, conductors must retain both their conductive properties and mechanical (i.e. tensile) strength. Aluminum conductors have three primary modes of degradation: corrosion, fatigue and creep. The rate of each degradation mode depends on several factors, including the size and construction of the conductor, as well as environmental and operating conditions. Most utilities find that corrosion and fatigue present the most critical forms of degradation.

Generally, corrosion represents the most critical life-limiting factor for aluminum-based conductors. Visual inspection cannot detect corrosion readily in conductors. Environmental conditions affect degradation rates from corrosion. Both aluminum and zinc-coated steel core conductors are particularly susceptible to corrosion from chlorine-based pollutants, even in low concentrations.

Fatigue degradation presents greater detection and assessment challenges than corrosion degradation. In extreme circumstances, under high tensions or inappropriate vibration or galloping control, fatigue can occur in very short timeframes. However, under normal operating conditions, with proper design and application of vibration control, fatigue degradation rates are relatively slow. Under normal circumstances, widespread fatigue degradation is not commonly seen in conductors less than 70 years of age. Also, in many cases detectable indications of fatigue may only exist during the last 10% of a conductor's life.

In designing distribution lines, engineers ensure that conductors receive no more than a certain percentage of their rated tensile strength (RTS) during heaviest anticipated weather loads. The tensile strength of conductors gradually decreases over time. When conductors experience unexpectedly large mechanical loads and tensions beyond 50% of their RTS, they begin to undergo permanent stretching with noticeable increases in sagging.

Overloading lines beyond their thermal capacity causes elevated operating temperatures. When operating at elevated temperatures, aluminum conductors begin to anneal and lose tensile strength. Each elevated temperature event adds further damage to the conductor. After a loss of 10% of a conductor's RTS, significant sag occurs, requiring either resagging or replacement of the conductor.

Phase to phase power arcs can result from conductor galloping during severe storm events. This can cause localized burning and melting of a conductor's aluminum strands, reducing strength at those sites and potentially leading to conductor failures. Visual inspection readily detects arcing damage.

Other forms of conductor damage include:

- Broken strands (i.e., outer and inners)
- Strand abrasion
- Elongation (i.e., change in sags and tensions)
- Burn damage (i.e., power arc/clashing)
- Birdcaging

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The degradation of copper wire is mostly due to corrosion. Oxidization gives copper a high resistance to corrosion. Derivatives of chlorine and sulfur contained in coastal atmospheres start the oxidation by forming a blackish or greenish film. The film is very dense, has low solubility, high electric resistance and high resistance to the chemical attack and to corrosion. Despite this, mechanical vibrations, abrasion, erosion and thermal variations may cause fissures and faults in this layer. When this happens, the metal is uncovered and corrosion may occur. Also electrolytes with low CI contents could enter, causing a dislocation of the passivity. This may also be the result of a deficit of oxygen which would make the area anodic.

Please note that the weather protection and insulation on the Cables is for improving reliability of the distribution system as opposed to improving the useful life of this asset. The conductive properties of the wire are what degradation impacts, although Utilities may choose to replace weather protected cables for their own system reliability practices.

# 8.2 System Hierarchy

The Wire asset category belongs to the Overhead Lines assets grouping.

# 8.3 Useful Life and Typical Life

The useful life of conductors is dependent on the conductor type:

- Aluminum Conductor Steel Reinforced (ACSR)
- All Aluminum Conductor (AAC)
- Copper
- Weather Protected Wire
- Insulated Wire

## 8.3.1 Aluminum Conductor Steel Reinforced (ACSR)

The useful life of ACSR conductors in the range of 50 to 77 years; the typical life is 60 years.

## 8.3.2 All Aluminum Conductor (AAC)

The useful life of <u>AAC</u> conductors in the range of 50 to 77 years; the typical life is 60 years.

### 8.3.3 Copper

The useful life of copper conductors in the range of 50 to 77 years; the typical life is 60 years.

### 8.3.4 Weather Protected Wire

The useful life of weather protected conductors in the range of 50 to 77 years; the typical life is 60 years.

### 8.3.5 Insulated Wire

The useful life of insulated conductors in the range of 50 to 77 years; the typical life is 60 years.

### 8.4 Time Based Maintenance Intervals

Conductors are not generally subject to planned maintenance according to industry surveys. These assets are subject to routine inspection every 3 to 6 years.

### 8.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factor:

• Utilization (electrical and mechanical loading).

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# 9 Capacitor Banks

This asset category refers to a group of capacitors arranged in rows, equipped with inter-rack insulators, interconnecting bus work, or support frame installed on pole top. The capacitor bank also includes capacitor unit fuses, break switch, instrumental transformers, protection and control devices, and in some cases, current-limiting fuse cutout or surge arrester. They regulate voltage in distribution systems, provide reactive compensation and voltage support.

# 9.1 Degradation Mechanism

The major degradation of overhead capacitor banks is related to the capacitors themselves. They are exposed to detrimental environmental factors including: extreme temperatures, contamination, birds etc. They also experience steady state, transient and dynamic over voltage conditions. The switching devices add an additional stress to the capacitors. These environmental conditions, electrical loading and operating practices cause non-reversible degradation of the insulation in capacitor units and external insulation.

Fuse and bushing degradation result primarily from the failure of seals (hence moisture seeps in). Based on the surrounding environmental conditions this may cause corrosion of the capacitor units and support frame. Internal degradation can also occur in insulators.

### 9.2 System Hierarchy

Capacitor Bank asset category belongs to the Overhead Lines assets grouping.

# 9.3 Useful Life and Typical Life

The useful life of capacitor bank is in the range of 25 to 40 years; the typical life is 30 years.

### 9.4 Time Based Maintenance Intervals

Capacitor Banks are not subject to planned maintenance. These assets are subject to routine inspection every 3 to 6 years.

### 9.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factor:

Utilization (electrical loading).

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# 10 Voltage Regulators

Voltage regulators are devices that perform step-up and step-down voltage change operations. Distribution line transformers change the medium or low distribution voltage to 120/240 V or other common voltages for use in residential and commercial applications.

## 10.1 Degradation Mechanism

It has been demonstrated that the life of the voltage regulator's internal insulation is related to temperature-rise and duration. Therefore, voltage regulator life is affected by electrical loading profiles and length of time in service. Other factors such as mechanical damage, exposure to corrosive salts, and voltage and current surges also have a strong effect. Therefore, a combination of condition, age and load based criteria is commonly used to determine the useful remaining life of voltage regulators.

The impacts of loading profiles, load growth, and ambient temperature on asset condition, loss-of-life, and life expectancy can be assessed using methods outlined in ANSI/IEEE Loading Guides. This also provides an initial baseline for the size of voltage regulator that should be selected for a given number and type of customers to obtain optimal life. There is also the operating practices affect on voltage regulators. If the distribution system is robust, the voltage regulator may not need to step-up or step-down the voltage, in which case there would be less stress on the device itself.

### 10.2 System Hierarchy

Voltage Regulators asset category belongs to the Overhead Lines assets grouping.

# 10.3 Useful Life and Typical Life

The useful life of voltage regulators is in the range of 15 to 40 years; the typical life is 20 years.

# 10.4 Time Based Maintenance Intervals

Voltage Regulators are subject to routine inspection every 3 to 6 years.

# 10.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Operating practices;
- Utilization (electrical loading).

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### 11 Reclosers

This asset class consists of light duty circuit breakers equipped with interrupters that use controllers. This is where the breaking and making of fault current takes place. The interrupters use oil as the arc extinguishing medium. It is designed for single phase or three phase use, depending on the model.

## 11.1 Degradation Mechanism

The degradation processes associated with reclosers involves the effects of making and breaking fault current, the mechanism itself and deterioration of components. The effects of making and breaking fault current affect suppression devices as well as the contacts, the oil, and the arc control. The degradation of these devices depends on the prevailing fault, if it is well below the rated capability of the recloser, the deteriorating effects will be small. For the mechanism itself, deterioration or mal-operation of the mechanism causes deterioration during operation. Typically lack of use, corrosion and poor lubrication are the main causes of mechanism mal-function. For deterioration, exposure to weather is a potentially significant degradation process – primarily corrosion of the tank and other metallic components and deterioration of bushings.

# 11.2 System Hierarchy

Recloser asset category belongs to the Overhead Lines assets grouping.

# 11.3 Useful Life and Typical Life

The useful life of reclosers is in the range of 30 to 60 years; the typical life is 40 years.

### 11.4 Time Based Maintenance Intervals

The typical routine testing/maintenance schedule for the breaker component of reclosers is every 3-6 years.

### 11.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices;
- Utilization (electrical loading).

# 12 Pole Top Transformers

Distribution pole top transformers change sub-transmission or primary distribution voltages to 120/240 V or other common voltages for use in residential and commercial applications.

# 12.1 Degradation Mechanism

It has been demonstrated that the life of the transformer's internal insulation is related to temperature-rise and duration. Therefore, transformer life is affected by electrical loading profiles and length of time in service. Other factors such as mechanical damage, exposure to corrosive salts, and voltage and current surges also have a strong effect. Therefore, a combination of condition, age and load based criteria is commonly used to determine the useful remaining life of distribution transformers.

The impacts of loading profiles, load growth, and ambient temperature on asset condition, loss-of-life, and life expectancy can be assessed using methods outlined in ANSI/IEEE Loading Guides. This also provides an initial baseline for the size of transformer that should be selected for a given number and type of customers to obtain optimal life.

# 12.2 System Hierarchy

The Pole Top Transformer asset category belongs to the Distribution Transformers assets grouping.

# 12.3 Useful Life and Typical Life

The useful life of the pole top transformer is in the range of 30 to 60 years, with an average value close to 40 years.

### 12.4 Time Based Maintenance Intervals

The typical routine inspection schedule for pole top transformers is every 3-6 years.

#### 12.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Utilization (electrical loading).

### 13 Pole-Trans

The asset referred to in this category is the Pole-Trans. They are typically employed in areas where high and uniform levels of illumination, easy maintenance, and minimum ground level obstruction are required. They are, for example, used in roadways and highways. Pole-trans are constructed from welded tubular sections that taper towards the top. The masts are finished through a hot-dip galvanizing process and are therefore designed to withstand extreme weather conditions. The towers have welded base plates that are bolted to concrete foundations. A ring at the top of the towers holds multiple luminaries.

# 13.1 Degradation Mechanism

Degradation of the overall pole-trans is heavily weighted to the degradation of the high voltage circuitry, especially with switching section, and less weighted to the remaining components of the pole-trans.

# 13.2 System Hierarchy

The Pole-Trans asset category belongs to the Distribution Transformers asset grouping.

# 13.3 Useful Life and Typical Life

Pole-Trans have a useful life range of 25 to 35 years; the typical life is 30 years.

#### 13.4 Time Based Maintenance Intervals

The time based routine testing/maintenance interval for pole-trans is every two years.

#### 13.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices;
- Utilization (electrical loading).

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## 14 Pad-Mounted Transformers

Pad-Mounted transformers typically employ sealed tank construction and are liquid filled, with mineral insulating oil being the predominant liquid. For the purposes of this report, the pad-mounted transformer has been componentized into the transformer itself and the enclosure.

## 14.1 Degradation Mechanism

It has been demonstrated that the life of the transformer's internal insulation is related to temperature rise and duration. Therefore, the transformer life is affected by electrical loading profiles and length of service life. Other factors such as mechanical damage, exposure to corrosive salts, and voltage current surges also have strong effects. Therefore, a combination of condition, age, and load based criteria is commonly used to determine the useful remaining life.

In general, the following are considered when determining the health of the pad-mounted transformer:

- Tank corrosion, condition of paint
- · Extent of oil leaks
- Condition of bushings
- Condition of padlocks, warning signs, etc.
- Transfer operating age and winding temperature profile

## 14.2 System Hierarchy

Pad-Mounted Transformers asset category belongs to the Distribution Transformers asset grouping.

# 14.3 Useful Life and Typical Life

The useful life of pad-mounted transformers is dependent on the components useful life. Pad-mounted transformers can be componentized into the following:

- Transformer
- Foundation

## 14.3.1 Transformer

The overall useful life range of pad mounted distribution transformers are 30 to 60 years; the typical life is 40 years.

### 14.3.2 Foundation

The overall useful life range of pad mounted distribution transformers' foundations are 30 to 80 years; the typical life is 60 years.

## 14.4 Time Based Maintenance Intervals

Pad-Mounted Transformers are not subject to planned maintenance. These assets are subject to routine inspection every 3 to 6 years.

#### 14.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Operating practices;
- Utilization (electrical loading).

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### 15 Network Transformers

Network transformers are special purpose distribution transformers, designed and constructed for successful operation in a parallel mode with a large number of transformers with similar characteristic. The primary winding of the transformers is connected in Delta configuration while the secondary is in grounded star configuration. The network transformers are provided with a primary disconnect, which has no current interrupting rating and is used merely as in isolating device after the transformer has been de-energized both from primary and secondary source. The secondary bushings are mounted on the side wall of the transformer in a throat, suitable for mounting of the network protector.

Network protectors are special purpose low voltage air circuit breakers, designed for successful parallel operation of network transformers. Network protectors are fully self contained units, equipped with protective relays and instrument transformers to allow automatic closing and opening of the protector. The relays conduct a line test before initiating close command and allow closing of the breaker only if the associated transformer has the correct voltage condition in relation to the grid to permit flow of power from the transformer to the grid. If the conditions are not right, protector closing is blocked. The protector is also equipped with a reverse current relay that trips if the power flow reverses from its normal direction, i.e. if the power flows from grid into the transformer.

### 15.1 Degradation Mechanism

Since in a majority of the applications transformers are installed in below grade vaults, the transformer is designed for partially submersible operation with additional protection against corrosion. While network transformers are available in dry-type (cast coil and epoxy impregnation) designs, a vast majority of the network transformers employ mineral oil for insulation and cooling. The network transformer has a similar degradation mechanism to other distribution transformers.

The life of the transformer's internal insulation is related to temperature rise and duration. Therefore, the transformer life is affected by electrical loading profiles and length of service life. Other factors such as mechanical damage, exposure to corrosive salts, and voltage current surges also have strong effects. Therefore, a combination of condition, age, and load based criteria is commonly used to determine the useful remaining life.

The breaker design in network protectors employs mechanical linkages, rollers, springs and cams for operation which require periodic maintenance. All network protectors are equipped with special load-side fuses, mounted either internally or external to the network protector housing. The fuses are intended to allow normal load current and overloads while providing backup protection in the event that the protector fails to open on reverse fault current (due to faults internal to the protector or near transformer low voltage terminals). Every time arcing occurs in open air within the network protector housing, whether due to operation of the air breaker or because of fuse blowing (except silver sand), a certain amount of metal vapour is liberated and dispersed over insulating parts. Fuses evidently liberate more vapour than breaker operation. Over time, this buildup reduces the dielectric strength of insulating barriers. Eventually this may result in a breakdown, unless care is taken to clean the network protector internally, particularly after fuse operations.

Various parameters that impact the health and condition and eventually lead to end of life of a network include condition of mechanical moving parts, condition of inter phase barriers, number of protector operations (counter reading), accumulation of dirt or debris in protector housing, corrosion of protector housing, condition of fuses, condition of arc chutes and time period elapsed since last major overhaul of the protector.

The health of network protector is established by taking into account the following:

- Number of operations since last overhaul
- Operating age of protector

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- Condition of operating mechanism
- Condition of fuses
- Condition of arc chutes
- Condition of protector relays
- Condition of gaskets and seals for submersible units

# 15.2 System Hierarchy

Network Transformers asset category belongs to the Distribution Transformers asset grouping.

# 15.3 Useful Life and Typical Life

This asset class can be componentized into the following:

- Transformer
- Vault
- Roof
- High Voltage (HV) Switch
- Secondary Network Protector

### 15.3.1 Transformer

The useful life range of the transformer is 20 to 50 years; typical life is 35 years.

#### 15.3.2 Vault

The useful life range of the vault is 40 to 80 years; typical life is 60 years.

#### 15.3.3 Roof

The useful life range of the roof is 20 to 40 years; typical life is 25 years.

# 15.3.4 High Voltage Switch

The useful life range of the HV switch is 30 to 50 years; typical life is 45 years.

## 15.3.5 Secondary Network Protector

The useful life range of the protector, assuming it is not waterproof enclosed is 20 to 40 years; typical life is 35 years. If the protector is waterproof, maximum useful life could be 50 years.

### 15.4 Time Based Maintenance Intervals

The typical routine inspection schedule for both the transformer and protector components is every two years.

## 15.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices;
- Utilization (electrical loading).

# 16 Submersible Transformers

Submersible transformers typically employ sealed tank construction with corrosion resistance hardware and are liquid filled with mineral insulating oil.

# 16.1 Degradation Mechanism

The submersible transformer has a similar degradation mechanism to other distribution transformers. The life of the transformer's internal insulation is related to temperature rise and duration, so transformer life is affected by electrical loading profiles and length of service life. Mechanical damage, exposure to corrosive salts, and voltage current surges has strong effects. In general, a combination of condition, age, and load based criteria is commonly used to determine the useful remaining life.

# 16.2 System Hierarchy

Submersible Transformers asset category belongs to the Distribution Transformers asset grouping.

# 16.3 Useful Life and Typical Life

This asset class can be componentized into the following:

- Transformer
- Vault
- Roof

### 16.3.1 Transformer

The useful life range of the submersible distribution transformers is 25 to 40 years; the typical life is 35 years.

#### 16.3.2 Vault

The useful life range of the vault is 40 to 80 years; typical life is 60 years.

#### 16.3.3 Roof

The useful life range of the roof is 20 to 40 years; typical life is 25 years.

### 16.4 Time Based Maintenance Intervals

The typical routine inspection schedule for the transformer component is every two years.

### 16.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices;
- Utilization (electrical loading).

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## 17 Indoor Vault Transformers

Similar to submersible transformers, indoor vault transformers typically employ sealed tank construction and are liquid filled with mineral insulating oil.

# 17.1 Degradation Mechanism

The transformer has a similar degradation mechanism to other distribution transformers. The life of the transformer's internal insulation is related to temperature rise and duration, so transformer life is affected by electrical loading profiles and length of service life. Mechanical damage, exposure to corrosive salts, and voltage current surges has strong effects. In general, a combination of condition, age, and load based criteria is commonly used to determine the useful remaining life.

# 17.2 System Hierarchy

Indoor Vault Transformers asset category belongs to the Distribution Transformers asset grouping.

# 17.3 Useful Life and Typical Life

This asset class can be componentized into the following:

- Transformer
- Vault
- Roof

#### 17.3.1 Transformer

The useful life range of the indoor vault transformers is 25 to 40 years; the typical life is 35 years.

#### 17.3.2 Vault

The useful life range of the vault is 40 to 80 years; typical life is 60 years.

#### 17.3.3 Roof

The useful life range of the roof is 20 to 40 years; typical life is 25 years.

### 17.4 Time Based Maintenance Intervals

The typical routine inspection schedule for the transformer component is every two years.

## 17.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices;
- Utilization (electrical loading).

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# 18 Underground Switchgear

Underground Switchgear is used for protection and switching in the underground distribution system. The switching assemblies can be classified into air insulated, solid dielectric and gas insulated.

### 18.1 Degradation Mechanism

The Underground Switchgear is very infrequently used for switching and often used to drop loads way below its rating. Therefore, switchgear aging and eventual end of life is often established by mechanical failures, e.g. rusting of the enclosures or ingress of moisture and dirt into the switchgear causing corrosion of operating mechanism and degradation of insulated barriers.

The first generation of pad mounted switchgear was first introduced in early 1970's and many of these units are still in good operating condition. The life expectancy of pad-mounted switchgear is impacted by a number of factors that include frequency of switching operations, load dropped, presence or absence of corrosive environmental and absence of existence of dampness at the installation site.

In the absence of specifically identified problems, the common industry practice for distribution switchgear is running it to end of life, just short of failure. To extend the life of these assets and to minimize inservice failures, a number of intervention strategies are employed on a regular basis: e.g. inspection with thermographic analysis and cleaning with CO2 for air insulated pad-mounted switchgear. If problems or defects are identified during inspection, often the affected component can be replaced or repaired without a total replacement of the switchgear.

Failures of switchgear are most often not directly related to the age of the equipment, but are associated instead with outside influences. Aging and end of life is established by mechanical failures, such as corrosion of operating mechanism from rusting of enclosure or moisture and dirt ingress. For example, pad-mounted switchgear is most likely to fail due to rodents, dirt/contamination, vehicle accidents, rusting of the case, and broken insulators caused by misalignment during switching. All of these causes are largely preventable with good design and maintenance practices. Failures caused by fuse malfunctions can result in a catastrophic switchgear failure.

# 18.2 System Hierarchy

Underground Switchgear asset category belongs to the Underground Systems assets grouping.

## 18.3 Useful Life and Typical Life

The overall useful life range of the switchgear itself is dependent on the pad mount switchgear type:

- Air Insulated
- Gas Insulated
- Solid Dielectric

# 18.3.1 Air Insulated

The useful life range of this <u>air insulated</u> switchgear is 20 to 40 years; the typical life is 25 years.

#### 18.3.2 Gas Insulated

The useful life range of this gas insulated switchgear is 30 to 50 years; the typical life is 30 years.

#### 18.3.3 Solid Dielectric

The useful life range of this solid dielectric switchgear is 30 to 50 years; the typical life is 30 years.

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# 18.4 Time Based Maintenance Intervals

The typical routine inspection interval for this asset is three years.

# **18.5 Utilization Factors**

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices
- Utilization (electrical loading).

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# 19 Primary Cables

Distribution underground cables are mainly used in urban areas where it is either impossible or extremely difficult to build overhead lines due to aesthetic, legal, environmental and safety reasons. The Consortium uses two cable types: paper insulated lead covered (PILC), and solid dielectric both in duct and direct buried. For the purposes of this report, solid dielectric cable refers to cross linked polyethylene (XLPE) cable and ethylene-propylene rubber (EPR).

### 19.1 Degradation Mechanism

For PILC cables, the two significant long-term degradation processes are corrosion of the lead sheath and dielectric degradation of the oil impregnated paper insulation. Isolated sites of corrosion resulting in moisture penetration or isolated sites of dielectric deterioration resulting in insulation breakdown can result in localized failures. However, if either of these conditions becomes widespread there will be frequent cable failures and the cable can be deemed to be at effective end-of-life.

Over the past 30 years XLPE insulated cables have all but replaced paper-insulated cables. These cables can be manufactured by a simple extrusion of the insulation over the conductor and therefore are much more economic to produce. In normal cable lifetime terms XLPE cables are still relatively young. Therefore, failures that have occurred can be classified as early life failures. Certainly in the early days of polymeric insulated cables their reliability was questionable. Many of the problems were associated with joints and accessories or defects introduced in the manufacturing process. Over the past 30 years many of these problems have been addressed and modern XLPE cables and accessories are generally very reliable.

Polymeric insulation is very sensitive to discharge activity. It is therefore very important that the cable, joints and accessories are discharge free when installed. Discharge testing is, therefore, an important factor for these cables. This type of testing is conducted during commissioning and is not typically used for detection of deterioration of the insulation. These commissioning tests are an area of some concern for polymeric cables because the tests themselves are suspected of causing permanent damage and reducing the life of polymeric cables.

# 19.2 System Hierarchy

Underground Primary Cables asset category belongs to the Underground Systems assets grouping.

## 19.3 Useful Life and Typical Life

The overall useful life range of the cable itself is dependent on the cable type:

- Paper Insulated Lead Covered (PILC)
- Solid Dielectric In Duct
- Solid Dielectric Direct Buried

# 19.3.1 Paper Insulated Lead Covered (PILC)

The useful life range of PILC cable is 70 to 80 years; the typical life is 75 years.

### 19.3.2 Solid Dielectric - In Duct

The useful life range of <u>direct buried solid dielectric</u> cable is 40 to 60 years; the typical life is 40 years.

### 19.3.3 Solid Dielectric - Direct Buried

The useful life range of in duct solid dielectric cable is 20 to 25 years; the typical life is 25 years.

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# 19.4 Time Based Maintenance Intervals

Underground Primary Cables are not subject to planned maintenance. These assets are typically subject to routine inspection every 3 to 6 years.

# 19.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factor:

• Utilization (electrical loading).

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# 20 Secondary Cables

Distribution underground cables are mainly used in urban areas where it is either impossible or extremely difficult to build overhead lines due to aesthetic, legal, environmental and safety reasons. Secondary underground cables are used to supply customer premises. The Consortium uses solid dielectric both in duct and direct buried. For the purposes of this report, solid dielectric cable refers to cross linked polyethylene (XLPE) cable and ethylene-propylene rubber (EPR).

# 20.1 Degradation Mechanism

For XLPE cables, the polymeric insulation is very sensitive to discharge activity. It is therefore very important that the cable, joints and accessories are discharge free when installed. Discharge testing is, therefore, an important factor for these cables. This type of testing is conducted during commissioning and is not typically used for detection of deterioration of the insulation. These commissioning tests are an area of some concern for polymeric cables because the tests themselves are suspected of causing permanent damage and reducing the life of polymeric cables.

# 20.2 System Hierarchy

Underground Secondary Cables asset category belongs to the Underground Systems assets grouping.

# 20.3 Useful Life and Typical Life

The overall useful life range of the cable itself is dependent on the cable:

- In Duct
- Direct Buried

## 20.3.1 In Duct

The useful life range of direct buried solid dielectric cable is 40 to 60 years; the typical life is 40 years.

#### 20.3.2 Direct Buried

The useful life range of in duct solid dielectric cable is 20 to 35 years; the typical life is 30 years.

### 20.4 Time Based Maintenance Intervals

Underground Secondary Cables are not subject to planned maintenance. These assets are typically subject to routine inspection where possible every 3 to 6 years.

### 20.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factor:

Utilization (electrical loading).

### 21 Ducts

In areas such as road crossings, ducts provide a conduit for underground cables to travel. They are comprised of a number of ducts, in trench, and typically encased in concrete. Ducts are sized as required and are usually two to six inches in diameter. This report discusses both concrete encased duct banks and directly buried pipes. The Consortium has three direct buried pipe types: Polyvinyl Chloride (PVC), High Density Polyethylene (HDPE) and Fiber Reinforced Epoxy (FRE).

### 21.1 Degradation Mechanism

The ducts connecting one utility chamber to another cannot easily be assessed for condition without excavating areas suspected of suffering failures. However, water ingress to a utility chamber that is otherwise in sound condition is a good indicator of a failure of a portion of the ductwork. Since there are no specific tests that can be conducted to determine duct integrity at reasonable cost, the duct system is typically treated on an ad hoc basis and repaired or replaced as is determined at the time of cable replacement or failure.

# 21.2 System Hierarchy

The useful life range of the duct itself is dependent on whether they are concrete encased and the duct type:

- Concrete Encased Duct Banks
- Direct Buried Pipe
  - Polyvinyl Chloride (PVC)
  - High Density Polyethylene (HDPE)
  - Fiber Reinforced Epoxy (FRE)

### 21.2.1 Concrete Encased Duct Banks

The useful life range of concrete encased duct banks is 30 to 80 years; the typical life is 50 years.

### 21.2.2 Direct Buried Pipe

The useful life range of <u>PVC duct</u> is 30 to 75 years; the typical life is 50 years.

The useful life range of HDPE duct is 50 to 100 years; the typical life is 50 years.

The useful life range of <u>FRE duct</u> is 30 to 100 years; the typical life is 50 years.

### 21.3 Time Based Maintenance Intervals

Ducts are not subject to planned maintenance.

### 21.4 Utilization Factors

The useful life of this asset is not dependent on utilization factors.

### 22 Cable Chamber

Cable Chambers facilitate cable pulling into underground ducts and provide access to splices and facilities that require periodic inspections or maintenance. They come in different styles, shapes and sizes according to the location and application. Pre-cast cable chambers are normally installed only outside the traveled portion of the road although some end up under the road surface after road widening. Cast-in-place cable chambers are used under the traveled portion of the road because of their strength and also because they are less expensive to rebuild if they should fail. Customer cable chambers are on customer property and are usually in a more benign environment. Although they supply a specific customer, system cables loop through these chambers so other customers could also be affected by any problems.

## 22.1 Degradation Mechanism

These assets must withstand the heaviest structural loadings that they might be subjected to. For example, when located in streets, cable chambers must withstand heavy loads associated with traffic in the street. When located in driving lanes, cable chamber chimney and collar rings must match street grading. Since utility chambers and vaults often experience flooding, they sometimes include drainage sumps and sump pumps. Nevertheless, environmental regulations in some jurisdictions may prohibit the pumping of utility chambers into sewer systems, without testing of the water for environmentally hazardous contaminants.

Although age is loosely related to the condition of underground civil structures, it is not a linear relationship. Other factors such as mechanical loading, exposure to corrosive salts, etc. have stronger effects. Cable chamber degradation commonly includes corrosion of reinforcing steel, spalling of concrete, and rusting of covers or rings. Acidic salts (i.e. sulfates or chlorides) affect corrosion rates. Cable chamber systems also may experience a number of deficiencies or defects. In roadways, defects exist when covers are not level with street surfaces. Conditions that lead to flooding, clogged sumps, and non-functioning sump-pumps also represent major deficiencies in a cable chamber system. Similarly, cable chamber systems with lights that do not function properly constitute defective systems. Deteriorating ductwork associated with cable chambers also requires evaluation in assessing the overall condition of a cable chamber system.

### 22.2 System Hierarchy

Cable Chambers asset category belongs to the Underground Systems assets grouping.

# 22.3 Useful Life and Typical Life

Cable chambers have a useful life range of 50 to 80 years; the typical life range is 60 years.

## 22.4 Time Based Maintenance Intervals

The typical routine testing/maintenance interval for this asset class is three years.

#### 22.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factor:

Maintenance practices.

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# 23 Junction Cubicle & Service Box

This asset class consists of a wiring box similar to pad mount switchgear. For the purposes of this study there is reference to the junction cubicle and service boxes pads and bases, and junction/switching cabinets. However as a distinction from pad mount switchgear, some of the units are directly buried.

## 23.1 Degradation Mechanism

The main degradation associated with the junction cubicle casing is caused by outside sources. These include corrosion, vehicle damage, case rusting, and dirt or contamination.

### 23.2 System Hierarchy

Junction cubicle is used in the Underground Systems assets grouping.

# 23.3 Useful Life and Typical Life

The junction cubicle and service box can be componentized into two categories:

- Pads/Bases
- Junction/Switching Cabinet

#### 23.3.1 Pads/Bases

The useful life of the pads/bases component is 30 to 80 years; the typical life is 60 years.

# 23.3.2 Junction/Switching Cabinets

The useful life of the junction/switching cabinet component is 25 to 50 years; the typical life is 40 years.

### 23.4 Time Based Maintenance Intervals

The typical routine maintenance and testing for the pads and bases of this asset category is every three years.

# 23.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factor:

Maintenance practices.

# 24 Station Grounding Transformer

Electrical distribution systems can be configured as a grounded or ungrounded system. A grounded system has an electrical connection between source and the earth, whereas an ungrounded system has no intentional connection. Sometimes it is necessary to create a ground on an ungrounded system for safety or to aid in protective relaying applications. Grounding transformers, smaller transformers similar in construction to power transformers, are used in this application.

## 24.1 Degradation Mechanism

Like a majority of transformers, the end of life for this asset is a result of insulation degradation, more specifically, the failure of pressboard and paper insulation. Degradation of the insulating oil, and more significantly, paper insulation, typically results in end of life. Insulation degradation is a result of oxidation, a process that occurs in the presence of oxygen, high temperature, and moisture. For oil cooled transformers, particles, acids, and static electricity will also deteriorate the insulation.

# 24.2 System Hierarchy

Station grounding transformers belong to the Transformer and Municipal Station asset grouping.

# 24.3 Useful Life and Typical Life

Station grounding transformers have a typical life range of 30 to 40 years; the typical life of this asset is 40 years.

### 24.4 Time Based Maintenance Intervals

The typical routine inspection interval for this asset class is three years.

#### 24.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Utilization (electrical loading).

### 25 Station Service Transformer

The station service transformer is the supply system that provides power to the auxiliary equipment, such as fans, pumps, heating, or lighting, in the distribution station. The most reliable source of such power is directly from the transmission or distribution lines. Small power transformers are configured to provide this requirement.

## 25.1 Degradation Mechanism

As with most transformers, end of life is typically a result of insulation failure, particularly paper insulation. The oil and paper insulation degrade as oxidation takes place in the presence of oxygen, high temperature, and moisture. Acids, particles, and static electricity also have degrading effects to the insulation.

# 25.2 System Hierarchy

The Station service transformer belongs to the Transformer and Municipal Station asset grouping.

## 25.3 Useful Life and Typical Life

The station service transformer has a useful life range of 32 to 55 years; the typical life is 45 years.

### 25.4 Time Based Maintenance Intervals

The typical routine testing/maintenance interval for this asset is three years.

## 25.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Utilization (electrical loading).

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### 26 TS Power Transformers

While power transformers can be employed in either step-up or step-down mode, a majority of the applications in transmission and distribution stations involve step down of the transmission or subtransmission voltage to distribution voltage levels. Power transformers vary in capacity and ratings over a broad range. There are two general classifications of power transformers: transmission station transformers and distribution station transformers. For transformer stations, when step down from 230kV or 115kV to distribution voltage is required, ratings may range from 30MVA to 125 MVA.

# 26.1 Degradation Mechanism

Transformers operate under many extreme conditions, and both normal and abnormal conditions affect their aging and breakdown. They are subject to thermal, electrical, and mechanical aging. Overloads cause above-normal temperatures, through-faults can cause displacement of coils and insulation, and lightning and switching surges can cause internal localized over-voltages.

For a majority of transformers, end of life is a result of the failure of insulation, more specifically, the failure of pressboard and paper insulation. While the insulating oil can be treated or changed, it is not practical to change the paper and pressboard insulation. The condition and degradation of the insulating oil, however, plays a significant role in aging and deterioration of the transformer, as it directly influences the speed of degradation of the paper insulation. The degradation of oil and paper in transformers is essentially an oxidation process. The three important factors that impact the rate of oxidation of oil and paper insulation are the presence of oxygen, high temperature, and moisture. Particles and acids, as well as static electricity in oil cooled units, also affect the insulation.

Tap changers and bushing are major components of the power transformer. Tap changers are complex mechanical devices and are therefore prone to failure resulting from either mechanical or electrical degradation. Bushings are subject to aging from both electrical and thermal stresses.

### 26.2 System Hierarchy

TS Power Transformer asset category belongs to the Transformer and Municipal Station asset grouping.

# 26.3 Useful Life and Typical Life

The power transformer also has major components that have different useful lives. Componentization is as follows:

- Overall
- Bushing
- Tap Changer

#### 26.3.1 Overall

The useful life of the overall transformer is 32 to 55 years; the typical life is 45 years.

# 26.3.2 Bushing

The useful life range of the bushing is 20 to 40 years; the typical life is 30 years.

### 26.3.3 Tap Changer

The useful life range of tap changers is 20 to 60 years; the typical life is 30 years.

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# 26.4 Time Based Maintenance Intervals

The typical routine testing/maintenance interval for these transformers is two years.

# 26.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices
- Utilization (electrical loading).

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## 27 MS Power Transformers

Substation power transformers at distribution stations typically step down voltage to distribution levels. Ratings typically range from 5 MVA to 30 MVA.

# 27.1 Degradation Mechanism

The degradation of the power transformers at municipal stations or at customer sites is similar to that of the transformers at transmission stations. These transformers are subject to electrical, thermal, and mechanical aging. Degradation of the insulating oil, and more significantly, paper insulation, typically results in end of life. Insulation degradation is a result of oxidation, a process that occurs in the presence of oxygen, high temperature, and moisture. For oil cooled transformers, particles, acids, and static electricity will also deteriorate the insulation.

Tap changers and bushing are major components of the power transformer. Tap changers are prone to failure resulting from either mechanical or electrical degradation. Bushings are subject to aging from both electrical and thermal stresses.

# 27.2 System Hierarchy

MS Power Transformer asset category belongs to the Transformer and Municipal Station asset grouping.

# 27.3 Useful Life and Typical Life

The power transformer also has major components that have different useful lives. Componentization is as follows:

- Overall
- Bushing
- Tap Changer

# 27.3.1 Overall

The useful life of the overall transformer is 32 to 55 years; the typical life is 45 years.

## 27.3.2 Bushing

The useful life range of the bushing is 20 to 40 years; the typical life is 30 years.

#### 27.3.3 Tap Changer

The useful life range of tap changers is 20 to 60 years; the typical life is 30 years.

#### 27.4 Time Based Maintenance Intervals

The typical routine testing/maintenance interval for these transformers is two years.

### 27.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices:
- Operating practices
- Utilization (electrical loading).

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# 28 Medium Voltage Switchgear

The medium voltage (MV) switchgear asset category can be classified in two types: gas insulated and air insulated switchgear. The gear also is compartmentalized with separate compartments for removable breakers which have three types of interrupting mediums: air magnetic, vacuum and gas (SF6).

## 28.1 Degradation Mechanism

Switchgear degradation is a function of a number of different factors: mechanism operation and performance, degradation of solid insulation, general degradation/corrosion, environmental factors, or post fault maintenance (condition of contacts and arc control devices). Degradation of the breaker used is also a factor.

# 28.2 System Hierarchy

Switchgear asset category belongs to the Transformer and Municipal Station asset grouping.

## 28.3 Useful Life and Typical Life

The overall useful life range of the switchgear itself is dependent on the component, each of which has its own useful and typical life:

- Switchgear Assembly
  - Air Insulated
  - o Gas (SF6) Insulated
- Removable Breaker
  - Air Magnetic
  - Vacuum
  - o Gas (SF6)

#### 28.3.1 Switchgear Assembly

The useful life range of air insulated switchgear assembly is 40 to 60 years; typical life is 50 years.

The useful life range of gas (SF6) insulated switchgear assembly is 40 to 60 years; typical life is 50 years.

#### 28.3.2 Breaker

The useful life range of <u>air magnetic</u> type breaker in MV switchgear is 25 to 60 years; typical life is 40 years.

The useful life range of vacuum type breaker in MV switchgear is 30 to 60 years; typical life is 40 years.

The useful life range of gas (SF6) type breaker in MV switchgear is 30 to 60 years; typical life is 42 years.

### 28.4 Time Based Maintenance Intervals

The typical routine testing/maintenance interval for this asset is six years.

#### 28.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices
- Utilization (electrical loading).

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## 29 Independent Breakers

Circuit breakers are automated switching devices that can make, carry and interrupt electrical currents under normal and abnormal conditions. Breakers are required to operate infrequently, however, when an electrical fault occurs, breakers must operate reliably and with adequate speed to minimize damage. This report refers to five types of independent circuit breakers: oil, gas (SF6), air magnetic, air blast and vacuum.

The oil circuit breaker is the oldest type of breaker design and has been in use for over 70 years. Two types of designs exist among OCBs: bulk oil breakers (in which oil serves as the insulating and arc quenching medium) and minimum oil breakers (in which oil provides the arc quenching function only).

Gas, sulfur hexafluoride (SF6) insulated equipment is a relatively young technology. The first SF6 equipment was developed in the late 1960s. After some initial design and manufacturing problems equipment was increasingly used to replace oil filled equipment with widespread adoption and utilization since the mid 1980s. One of the more remarkable features of SF6 is its performance when subjected to an arc, or during a fault operation. SF6 is extremely stable and even at the high temperatures associated with an arc, limited breakdown occurs. Furthermore, most of the products of the breakdown recombine to form SF6. Consequently, SF6 circuit breakers can operate under fault conditions many more times than oil breakers before requiring maintenance.

In air magnetic circuit breakers, magnetic blowout coils are used to create a strong magnetic field that draws the arc into specially designed arc chutes. The breaker current flows through the blowout coils and produces a magnetic flux. This magnetic field drives the arc against barriers built perpendicular to the length of the arc. The cross sectional area of the arc is thereby reduced, and its resistance is considerably increased. The surface of the barriers cool and de-ionize the arc, thus collaborating to extinguish the arc.

Air-blast breakers use compressed air as the quenching, insulating and actuating medium. In normal operation, a blast of compressed air carries the arc into an arc chute where it is quickly extinguished. A combination cooler-muffler is often provided to cool ionized exhaust gases before they pass out into the atmosphere and to reduce noise during operation.

Vacuum Breakers consist of fixed and moving butt type contacts in small evacuated chambers (i.e. bottles). A bellows attached to the moving contact permits the required short stroke to occur with no vacuum losses. Arc interruption occurs at current zero after withdrawal of the moving contact. Current medium voltage vacuum breakers require low mechanical drive energy, have high endurance, can interrupt fully rated short circuits up to 100 times, and operate reliably over 30,000 or more switching operations. Vacuum breakers also are safe and protective of the environment.

# 29.1 Degradation Mechanism

Circuit breakers have many moving parts that are subject to wear and stress. They frequently "make" and "break" high currents and experience the arcing accompanying these operations. All circuit breakers undergo some contact degradation every time they open to interrupt an arc. Also, arcing produces heat and decomposition products that degrade surrounding insulation materials, nozzles, and interrupter chambers. The mechanical energy needed for the high contact velocities of these assets adds mechanical deterioration to their degradation processes.

The rate and severity of degradation depends on many factors, including insulating and conducting materials, operating environments, and a breaker's specific duties. The following factors that lead to end-of-life for this asset class:

- Decreasing reliability, availability and maintainability
- · High maintenance and operating costs

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- Changes in operating conditions, rendering the existing asset obsolete
- Maintenance overhaul requirements
- Circuit breaker age

Many of the earlier breakers relied on hydraulic or pneumatic assisted mechanisms. These have proved problematic in some cases and contributed significantly to the higher failure rates associated with this generation of equipment. More recent equipment usually utilize spring assisted mechanisms that have proved more reliable and require less maintenance.

#### 29.1.1 Oil Breakers

For oil type circuit breakers the key degradation processes associated is as follows:

- Corrosion
- Effects of moisture
- Mechanical
- Bushing deterioration

The rate and severity of these degradation processes is dependent on a number of inter-related factors, in particular the operating duties and environment in which the equipment is installed. Often the critical degradation process is either corrosion or moisture ingress or a combination of the two, resulting in degradation to internal insulation, deterioration of the mechanism affecting the critical performance of the breaker, damage to major components such as bushings or widespread degradation to oil seals and structurally components.

Recent international experience indicates that a significant area of concern is barrier-bushing deterioration resulting from moisture ingress. The Synthetic Resin Bonded Paper (SRBP) insulation absorbs the moisture, which can result in discharge tracking across its surface leading to eventual failure of the bushing. Oil impregnated paper bushings are particularly sensitive to moisture. Once moisture finds its way into the oil and then into the paper insulation, it is very difficult to remove and can eventually lead to failure. Significant levels of moisture in the main tank can lead to general degradation of internal components and in acute cases free water can collect at the bottom of the tank. This creates a condition where a catastrophic failure could occur during operation.

Corrosion of the main tank and other structural components is also a concern. One area that is particularly susceptible to corrosion is underneath the main tank on the "bell end", this problem is common to both single and three tank circuit breakers.

Corrosion of the mechanical linkages associated with the oil circuit breaker operating mechanism is also a widespread problem that can lead to the eventual seizure of the links.

A lesser mode of degradation, although still serious in certain circumstances, is pollution of bushings, particularly where the equipment is located by the sea or in a heavy industrial area.

Other areas of degradation include:

- Deterioration of contacts
- · Wear of mechanical components such as bearings
- Loose primary connections
- Deterioration of concrete plinth affecting stability of the circuit breaker

# 29.1.2 Gas (SF6) Breakers

Failures relating to internal degradation and ultimate breakdown of insulation are limited to early life failures where design or manufacture led to specific problems. There is virtually no experience of failures

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resulting from long term degradation within the SF6 chambers. Failures and incorrect operations are primarily related to gas leaks and problems with the mechanism and other ancillary systems. Gas seals and valves are a potential weak point. Clearly, loss of SF6 or ingress of moisture and air compromise the performance of the breaker. As would be expected the earlier SF6 equipment was more prone to these problems. Seals and valves have progressively been improved in more modern equipment.

#### 29.1.3 Air Blast Breakers

The air blast circuit breaker has a similar degradation to other types of circuit breakers. The key degradation processes associated with air blast circuit breakers are:

- Corrosion
- Effects of moisture
- Bushing/insulator deterioration
- Mechanical

Severity and rate are dependent on factors such as operating duty and environment. Corrosion is a problem for most types of breakers. It can degrade internal insulators, performance mechanisms, major components (e.g. bushings), structural components, and oil seals. Moisture causes degradation of the insulating system. Mechanical degradation presents greater end-of-life concerns than electrical degradation. Generally, operating mechanisms, bearings, linkages, and drive rods represent components that experience most mechanical degradation problems. Contacts, nozzles, and highly stressed components can also experience electrical-related degradation and deterioration. Other defects that arise with aging include:

- Loose primary and grounding connections
- · Oil contamination and/or leakage
- Deterioration of concrete foundation affecting stability of breakers

#### 29.1.4 Air Magnetic Breakers

Air magnetic breakers have a similar degradation mechanism to other breakers in that corrosion; moisture, bushing/insulator deterioration, and mechanical degradation are factors.

#### 29.1.5 Vacuum Breakers

The vacuum breakers in this asset class have a similar degradation mechanism to other breakers, where corrosion, moisture, bushing/insulator deterioration, and mechanical degradation are factors.

## 29.2 System Hierarchy

Independent breakers are belongs to the Transformer and Municipal Station asset grouping.

#### 29.3 Useful Life and Typical Life

The useful life and typical life of independent breakers are based on breaker type:

- Oil
- Gas (SF6)
- Air Magnetic
- Air Blast
- Vacuum

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## 29.3.1 Oil

The typical life range of the oil breaker is 30 to 60 years; the typical life is 42 years.

# 29.3.2 Gas (SF6)

The typical life range of the <u>SF6</u> breaker is 30 to 60 years; typical life is 42 years.

# 29.3.3 Air Magnetic

The typical useful life range of the <u>air magnetic</u> breaker is 25 to 60 years; the typical life is 30 years.

#### 29.3.4 Air Blast

The typical useful life range of the air blast breaker is 30 to 50 years; the typical life is 40 years.

#### 29.3.5 Vacuum

The typical useful life range of the vacuum breaker is 30 to 60 years; the typical life is 40 years.

## 29.4 Time Based Maintenance Intervals

The typical routine testing/maintenance interval for oil breakers is three years.

#### 29.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices
- Utilization (electrical loading).

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#### 30 Protective and Control Devices

This asset of protective and control devices are classified into panels, control cables and relays.

Relays are classified into of three types, electromechanical, solid state and digital. The function of these relays is to increase long term reliability. The protection relays work to detect and isolate faults on the system by opening and closing the circuit breakers.

### 30.1 Degradation Mechanism

The degradation of protective and control devices is primarily based on the degradation of relays. Degradation of relay contacts is due to the following factors:

- Contact oxidation
- Contact welding or pitting due to excessive current
- Chemical corrosion

In the case of degradation of relay moving parts, such as wear of moving parts like spring/armature, the major contributing factor is the wear after numerous switching cycles.

Degradation on relay coils is mainly a thermal aging issue due to continuous energization or elevated cabinet temperatures. Excessive heat generated by coil or associated components may cause the coil to burn out or adversely affect other nearby components or components within the relay or nearby (e.g. chemical breakdown of varnishes causing contact contamination, or change in component dimensions).

## 30.1.1 Electromechanical Relays

As a consequence, the failure mode of an electromechanical relay can be:

- Failure to actuate when commanded
- Actuates without command
- Does not make or break current
- Failure to carry current
- · High contact resistance
- Set-point shift
- Time delay shift

To assess the health status of an electromechanical relay, the following condition parameters are studied:

- Operating mechanism, including contact, coil, spring, insulation, connection and component replacement
- Recalibration, including recalibration record and relay functionality (e.g., over current, distance etc.)
- Reliability, including mal-operation count, loading and age

# 30.1.2 Solid State Relays

Physical degradation of a solid state relay is similar to the overall degradation of relays. Solid state relays are particularly sensitive to ambient environmental conditions.

## 30.1.3 Digital Relays

Physical degradation of digital relays happen on hardware part of digital relays. Compared to solid state relays, digital relays are not sensitive to ambient environment. The major contributing factor of

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degradation is the electrical environment, i.e. inrush transient. Since digital relays have built-in self-supervision system, the settings with perfect long time stability is guaranteed.

The failure mode of a digital relay can be:

- Fail to trip because communication port is held by defective external equipment
- Mal-function due to hardware/firmware/software version mismatch
- Mal-function due to software design flaw causing software latched by external EMI interference
- On strike due to power supply failure

To assess the health status of a digital relay, the following condition parameters are studied:

- Operating mechanism, including power supply, insulation, connection
- Recalibration, including recalibration record and relay functionality (e.g., over current, distance etc.)
- Reliability, including mal-operation count, loading and age

# 30.2 System Hierarchy

Protection and control devices belong to the Transformer and Municipal Station asset grouping.

# 30.3 Useful Life and Typical Life

This asset is classified into two components each of which has a different useful life:

- Panels
- Control Cables
- Relays
  - Electromechanical
  - Solid State
  - o Digital

#### 30.3.1 Panels

The useful life range of the panel is 40 to 60 years; the typical life is 40 years.

## 30.3.2 Control Cables

The useful life range of the control cable is 25 to 50 years; the typical life is 40 years.

#### 30.3.3 Relays

The useful life range of the <u>electromechanical type</u> is 20 to 50 years; the typical life is 30 years.

The useful life range of the solid state type is 10 to 50 years; the typical life is 30 years.

The useful life range of the <u>digital type</u> is 10 to 20 years; the typical life is 15 years.

### 30.4 Time Based Maintenance Intervals

Protection and control relays are not subject to planned maintenance.

#### 30.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factor:

Operating practices

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#### 31 Station Disconnect Switch

This asset class consists of the disconnect switches used to physically and electrically isolate sections of the power system for the purposes of maintenance, safety, and other operational requirements. Switches typically consist of manual or motor operated isolating devices mounted on support insulators and metal support structures. Many high voltage disconnect switches (e.g. line and transformer isolating switches) have motor-operators and the capability of remote-controlled operation. These switches are normally operated when there is no current through the switch, unless specifically designed to be capable of operating under load.

# 31.1 Degradation Mechanism

Disconnect switches have many moving parts that are subject to wear and operational stress. Except for parts contained in motor-operator cabinets, switch components are exposed to the ambient environment. Thus, environmental factors, along with operating conditions, vintage, design, and configuration all contribute to switch degradation. Critical degradation processes include corrosion, moisture ingress, and ice formation. A combination of these factors that may result in permanent damage to major components such as contacts, blades, bearings, drives and support insulators.

Generally, the following represent key end-of-life factors for disconnect switches:

- Decreasing reliability, availability, and maintainability
- High maintenance and operating costs
- Maintenance overhaul requirements
- Obsolete design, lack of parts and service support
- Switch age

Application criticality and manufacturer also play key roles in determining the end-of-life for disconnect switches. Generally, absent a major burnout, widespread deterioration of live components, support insulators, motor-operators, and drive linkages define the end-of-life for these switches. However, routine maintenance programs usually provide ample opportunity to assess switch condition and viability.

Disconnect switches have components fabricated from dissimilar materials, and use of these different materials influences degradation. For example, blade, hinge and jaw contacts may consist of combinations of copper, aluminum, silver and stainless steel, several of which have tin, silver and chrome plating. Further switch bases may consist of galvanized steel or aluminum.

Most disconnect switches have porcelain support and rotating insulators. The porcelain offers rigidity, strength and dielectric characteristics needed for reliability. However, excessive deflection or deformation of support or rotating stack insulators can cause blade misalignment and other problems, resulting in operational failures.

Disconnect switches must have the ability to open and close properly even with heavy ice build-up on their blades and contacts. However, these switches may sit idle for several months or more. This infrequent operation may lead to corrosion and water ingress damage, increasing the potential for component seizures. Bearings commonly seize from poor lubrication and sealing, despite manufacturers' claims that such components are sealed, greaseless and maintenance-free for life.

Normally, when blades enter or leave jaw contacts, they rotate to clean accumulated ice from contact surfaces. To accomplish this, hinge ends have rotating or other current transfer contacts. These contacts are often simple, long-life copper braids. However, some switches have more complex rotating contacts in grease-filled chambers. Without proper maintenance these more complex switches may degrade, causing blade failures.

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# 31.2 System Hierarchy

The station disconnect switch is a part of the Transformer and Municipal Station asset grouping.

# 31.3 Useful Life and Typical Life

This asset has a useful life range of 30 to 50 years; the typical life is 45 years.

## 31.4 Time Based Maintenance Intervals

The typical routine testing/maintenance interval for this asset is every 6 years. Utilities will typically increase diagnostic testing to justify the increase of maintenance intervals.

## 31.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices
- Utilization (electrical loading).

# 32 Direct Current System

Direct current (DC) systems are critical to the safe and efficient operation of transformer cooling, switchgear and protection & control. This asset category has been componentized into batteries, chargers and other DC distribution equipment. Maintaining batteries in a condition capable of delivering the necessary energy as required is essential.

Batteries consist of multiple individual cells. For the purposes of this report, these are lead-acid battery banks. Battery chargers are relatively simple electronic devices that have a high degree of reliability and a significantly longer lifetime than the battery banks.

## 32.1 Degradation Mechanism

The deterioration of a battery from an apparently healthy condition to a functional failure can be rapid. This makes condition assessment very difficult. However, careful inspection and testing of individual cells often enables the identification of high risk units in the short term.

Although battery deterioration is difficult to detect, any changes in the electrical characteristics or observation of significant internal damage can be used as sensitive measures of impending failure. While the significant deterioration/failure of an individual cell may be an isolated incident, detection of deterioration in a number of cells in a battery is usually the precursor to widespread failure and functional failure of the total battery. The ability to detect significant deterioration and pre-empt battery failure is especially critical if monitoring and alarm systems are not installed.

Historically, battery end-of-life was determined mainly by a number of factors including age, appearance (indication of physical deterioration) and the history of specific gravity and cell voltage measurements. Presently, the battery load test is now considered the "best" indicator of battery condition. This test is now used to identify and confirm the condition of suspect batteries identified from the previous tests.

Battery chargers are also critical to the satisfactory performance of the whole battery system. As with other electronic devices, it is difficult to detect deterioration prior to failure. It is normal practice during the regular maintenance and inspection process to check the functionality of the battery chargers, in particular the charging rates. Where any functional failures are detected it would be normal to replace the battery charger.

For battery chargers, diagnostic testing programs are coordinated with the battery maintenance program. This involves a number of functional tests and each test has a defined TP/TF criteria. Failure of any functional test may lead to further investigations or consideration of replacement.

Due to the critical functionality of batteries, most utilities take a conservative approach towards battery replacement: any significant evidence of battery deterioration usually leads to decisions to replace the battery.

#### 32.2 System Hierarchy

DC System asset category belongs to the Transformer and Municipal Station assets grouping.

# 32.3 Useful Life and Typical Life

This asset is classified into three major components, each of which has a different useful life:

- Battery
- Charger
- DC Distribution Equipment

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# 32.3.1 *Battery*

The useful life range of the battery component is 10 to 30 years; the typical life is 20 years.

# 32.3.2 Charger

The useful life range of the charger component is 20 to 30 years; the typical life is 20 years.

# 32.3.3 DC Distribution Equipment

The useful life range of the charger component is 10 to 30 years; the typical life is 20 years.

# 32.4 Time Based Maintenance Intervals

The typical routine testing/maintenance interval for this asset class is every year.

## 32.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

- Maintenance practices;
- Operating practices

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# 33 Station Grounding System

Grounding systems in stations dissipate maximum ground fault currents without interfering with power system operation or causing voltages dangerous to people or equipment. Safety hazards from inadequate grounding include excessive ground potential rises and excessive step and touch potentials. Generally, grounding system assets provide suitable paths for ground currents to follow from power equipment and conductors into the earth. Consequently, complete grounding systems include buried conductors, ground rods and connections, plus soil and vegetation in the area. Soil and vegetative conditions affect water retention and drainage, which impact overall performance of the grounding system. For the purposes of this report, the station grounding system has been componentized into four categories: the ground grid, neutral reactors, arresters and sky wire.

## 33.1 Degradation Mechanism

Station grounding systems keep ground potential rise, step and touch potentials below specified limits when maximum (i.e. worst case) ground faults occur. Under fault conditions, the following factors determine step and touch potentials:

- Magnitude of the fault current
- Resistance of ground combined with the ground grid consisting of station electrodes, transmission line sky wires and distribution neutrals
- Ground resistivity of upper and lower layers of earth.
- Prolonged exposure to severe environment

Increases in system capacity and fault currents at a station may lead to unacceptable performance of the ground grid. Corrosion of buried conductors and connectors, mechanical damage to buried electrodes, plus burning-off of grounding conductors and connectors during heavy fault currents also may lead to unsatisfactory performance. Further, changes in resistivity of upper or lower layers of earth may adversely affect ground grid characteristics.

## 33.2 System Hierarchy

Grounding systems used in both the Transformer and Municipal Station asset grouping.

## 33.3 Useful Life and Typical Life

The station grounding system consists of four components each with its own useful life values:

- Ground Grid
- Neutral Reactors
- Arresters
- Sky Wire

#### 33.3.1 Ground Grid

The ground grid component has a useful life range of 25 to 50 years; the typical life is 40 years.

#### 33.3.2 Neutral Reactors

The neutral reactor component has a useful life range of 25 to 60 years; the typical life is 45 years.

## 33.3.3 Arresters

The arrester component has a useful life range of 10 to 30 years; the typical life is 20 years.

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# 33.3.4 Sky Wire

The sky wire component has a useful life range of 30 to 50 years; the typical life is 45 years.

# 33.4 Time Based Maintenance Intervals

Station grounding systems are not subject to planned maintenance.

# 33.5 Utilization Factors

The useful life of this asset is not dependent on utilization factors.

#### 34 Bus Work and Steel Structures

There are a number of different types of structures at distribution stations for supporting buses and equipment. The predominant types are galvanized steel, either lattice or hollow sections.

## 34.1 Degradation Mechanism

Degradation or reduction in strength of steel structures can result from corrosion, structural fatigue, or gradual deterioration of foundation components.

Corrosion of lattice steel members and hardware reduces their cross-sectional area causing a reduction in strength. Similarly, corrosion of tubular steel poles reduces the effectiveness of the tubular walls. Rates of corrosion may vary, depending upon environmental and climatic conditions (e.g., the presence of salt spray in coastal areas or heavy industrial pollution).

Structural fatigue results from repeated structural loading and unloading of support members. Temperature variations, plus wind and ice loadings lead to changes in conductor tension. Tension changes result in structural load variations on angle and dead end towers. Other changes such as foundation displacements and breaks in wires, guys and anchors may result in abnormal tower loading.

Typically, steel pole foundations are cylindrical steel reinforced concrete structures with anchor bolts connecting the pole to its base. Common degradation processes include corrosion of foundation rebar, concrete spalling and storm damage.

## 34.2 System Hierarchy

Bus Work and Steel Structures belongs to the Transformer and Municipal Station asset grouping.

## 34.3 Useful Life and Typical Life

The useful life of bus work and steel structures is in the range of 35 to 100 years and the typical life is 50 years.

### 34.4 Time Based Maintenance Intervals

Bus work and steel structures are not subject to planned maintenance.

#### 34.5 Utilization Factors

The useful life of this asset is not dependent on utilization factors.

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# 35 Station Buildings

Buildings at major transformer and municipal stations house the switchgear, relays and controls and serve as a base for administrative and service work. This asset includes the building structure itself, the roof and fence.

### 35.1 Degradation Mechanism

The following contribute to the degradation of this asset:

- Building age
- Structural condition of loading members
- Condition of floors, walls and ceilings
- Protection against weather elements
- Environmental concerns
- Functional requirements

Buildings are a very maintainable asset. The capital cost of replacement is high enough that the lowest long term cost is achieved even with quite high levels of annual maintenance. Age alone is a very poor indicator of end of life. Rather impacts such as environmental rain, wind and snow storms contribute highly to the degradation of buildings.

Also, since the foundation materials typically consist of reinforced concrete designed to consider environmental elements including soil conditions and climate. Landscaping is used to control soil erosion, maintain site cleanliness and facilitate an efficient and safe work environment.

Preventative maintenance helps ensure long-term integrity of buildings. This type of maintenance should be done on a regular basis. As well the occasional refurbishment of doors, windows and roofs helps with the viability of the building.

The building roof is the most susceptible to degradation due to environmental factors. The roof is typically level and composed of tar and an aggregate that is designed to keep the wind from wearing at the tar. Nevertheless, the roof is still susceptible to environmental degradation and if not sealed properly can become a source of flooding. The maintenance of the roof is generally the largest undertaking for buildings.

#### 35.2 System Hierarchy

Distribution building asset category belongs to the Transformer and Municipal Station asset grouping.

## 35.3 Useful Life and Typical Life

This asset has three major components, each of which has a different useful life. From a maintenance practice perspective, the building can be componentized into the following:

- Structure
- Roof
- Fence

#### 35.3.1 Structure

The useful life of the structure component of the building can be in the range of 30 to 80 years, with a typical life of 50 years.

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# 35.3.2 Roof

The useful life of the roof can be in the range of 15 to 30 years, with a typical life of 20 years.

# 35.3.3 Fence

The useful life range of the fence is 30 to 60 years, with a typical life of 35 years.

# 35.4 Time Based Maintenance Intervals

The typical routine inspection interval for this asset is every year.

## 35.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factor:

• Maintenance practices.

# 36 Metering

The metering is how electricity providers measure billable services by measuring various aspects of power usage. When used in electricity retailing, the utilities record the values measured by these meters to generate an invoice for the electricity. This report focuses on smart meters, industrial/commercial meters and wholesale meters. This asset consists of three components: the meter itself, the current transformer (CT) and the potential transformer (PT). A smart meter is an advanced meter is an electrical meter that identifies consumption in more detail than a conventional meter; and communicates that information via some network back to the local utility for monitoring and billing purposes.

# 36.1 Degradation Mechanism

The major degradation mechanism of traditional meters is listed as follows:

- Electronic component aging due to long-term power quality impact, for solid-state meters
- Meter creep due to high temperature for induction type meters. This occurs when the meter disc rotates continuously with potential applied and the load terminals open circuited
- Magnetization alteration due to overload or short-circuited conditions
- Mechanical damage due to vibration of meter mounting
- Other adverse operating environment that might expedite the aging of components, such as humidity or dirt

The major degradation mechanism of smart metering system is listed as follows:

- Wiring insulation deterioration due to corrosion, moisture or overheating
- Poor electrical connections due to corrosion, vibration or other physical problems
- Cabinetry or rack damage or wear
- Faulty electronic components

The rate and severity of degradation in the equipment depend on its operational duties and environmental factors. Corrosion and moisture ingress, or combinations of these, represent the most critical degradation processes in microwave equipment of smart metering system.

Environmental conditions in relay and switch-rooms can affect microwave equipment's condition and reliability. Humidity, temperature, dust and pollution can cause component degradation. When plant temperatures fall below the dew point condensation can occur. When water enters equipment rooms through roof or other leaks, it can affect performance and aggravate corrosion.

## 36.2 System Hierarchy

Metering belongs to the Monitoring and Control Systems assets grouping.

## 36.3 Useful Life and Typical Life

The overall useful life range of the meter itself is dependent on the meter type and component, which can be broken down into the following:

- Smart
- Industrial/Commercial
- Wholesale
- Transformer (CT,PT)

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## 36.3.1 Smart Meter

The useful life range of the smart meter is 15 to 20 years; typical life is 15 years.

## 36.3.2 Industrial/Commercial

The useful life range of industrial/commercial type meter is 20 to 60 years; typical life is 30 years.

#### 36.3.3 Wholesale

The useful life range of wholesale type meter is 20 to 60 years; typical life is 30 years.

## 36.3.4 Transformer

The useful life range of the current transformer components is 30 to 50 years; typical life is 45 years.

The useful life range of the <u>potential</u> transformer components is 30 to 50 years; typical life is 45 years.

## 36.4 Time Based Maintenance Intervals

Meters are not subject to planned maintenance.

#### 36.5 Utilization Factors

The useful life of this asset is not dependent on utilization factors.

#### 37 SCADA

Supervisory Control and Data Acquisition (SCADA) refers to the centralized monitoring and control system of a facility. SCADA remote terminal units (RTUs) allow the master SCADA system to communication, often wirelessly, with field equipment. In general, RTUs collect digital and analog data from equipment, exchange information to the master system, and perform control functions on field devices. They are typically comprised of the following: power supply, CPU, I/O Modules, housing and chassis, communications interface, and software.

## 37.1 Degradation Mechanism

There are many factors that contribute to the end-of-life of RTUs. Utilities may choose to upgrade or replace older units that are no longer supported by vendors or where spare parts are no longer available. Because RTUs are essentially computer devices, they are prone to obsolescence. For example, older units may lack the ability to interface with Intelligent Electronic Devices (IEDs), be unable to support newer or modern communications media and/or protocols, or not allow for the quantity, resolution, and accuracy of modern data acquisition. Legacy units may have limited ability of multiple master communication ports and protocols, or have an inability to segregate data into multiple RTU addresses based on priority.

# 37.2 System Hierarchy

SCADA asset category belongs to the Monitoring and Control Systems assets grouping.

# 37.3 Useful Life and Typical Life

SCADA has been broken down into two components, each with its own useful life values:

- Remote Terminal Unit (RTU)
- Battery

#### 37.3.1 Remote Terminal Unit (RTU)

The useful life of the SCADA RTU is in the range of 10 to 30 years; the typical life is 20 years.

## **37.3.2** *Battery*

The useful life of the SCADA battery is in the range of 10 to 15 years; the typical life is 15 years.

## 37.4 Time Based Maintenance Intervals

SCADA are not subject to planned maintenance.

#### 37.5 Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

Operating practices

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#### 38 Smart Fault Indicators

Fault indicators are used for loaded underground distribution circuits where secondary voltage is available. A sensor monitors the line current. When the trip rating is exceeded, the indicator trips to the fault position. To reset the display the fault indicator uses a secondary voltage source, such as the low-voltage terminals of distribution transformers. For the purposes of this report, only smart fault indicators will be discussed.

## 38.1 Degradation Mechanism

T he major contributing factor of the degradation of smart fault indicators is the electrical environment, i.e. inrush transient.

The failure mode of smart fault indicators can be:

- Fail to trip because communication port is held by defective external equipment
- Mal-function due to hardware/firmware/software version mismatch
- Will not operate due to power supply failure

To assess the health status of a smart fault indicator, the following condition parameters are studied:

- Operating mechanism, including power supply, insulation, connection
- Recalibration, including recalibration record and relay functionality (e.g., overcurrent, distance etc.)
- Reliability, including mal-operation count, loading and age

## 38.2 System Hierarchy

Smart fault indicators asset category belongs to the Monitoring and Control Systems assets grouping.

## 38.3 Useful Life and Typical Life

The useful life of the smart fault indicators is in the range of 10 to 15 years; the typical life is 15 years.

## 38.4 Time Based Maintenance Intervals

Smart fault indicators are not subject to planned maintenance.

# 38.5 Impact of Utilization Factors

The useful life of this asset is dependent on the following utilization factors:

Operating practices

KINECTRICS 63 K-418029-RA-001-R001

#### 39 Communication Towers

A communication tower is used to communicate via some network back to the local utility for monitoring and billing purposes.

## 39.1 Degradation Mechanism

The major degradation mechanism of smart metering system is listed as follows:

- Cabinetry or rack damage or wear
- Faulty electronic components

The rate and severity of degradation in the equipment depend on its operational duties and environmental factors. Corrosion and moisture ingress, or combinations of these, represent the most critical degradation processes in microwave equipment of smart metering system.

Environmental conditions in relay and switch-rooms can affect microwave equipment's condition and reliability. Humidity, temperature, dust and pollution can cause component degradation. When plant temperatures fall below the dew point condensation can occur.

## 39.2 System Hierarchy

Communication Towers belong to the Monitoring and Control Systems assets grouping.

# 39.3 Useful Life and Typical Life

The useful life range of the communication tower is 35 to 100 years; typical life is 63 years.

# 39.4 Time Based Maintenance Intervals

Communication towers are not subject to planned maintenance.

#### 39.5 Utilization Factors

The useful life of this asset is not dependent on utilization factors.

KINECTRICS 64 K-418029-RA-001-R001

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File Number: EB-2019-0049

Exhibit: 4

Filed: April 30, 2019

# **Appendix 4-7: Customer Service Outsourcing ERTH Business Case**

# memo

To: Jerry Van Ooteghem, President & CEO

From: Margaret Nanninga, Vice President Finance & CFO

CC: Greig Cameron, Vice President Engineering & IT

Date: March 19, 2017

Re: Bill & Mail Processing Outsourcing Proposal

Kitchener-Wilmot Hydro Inc. (KWHI) issues its customer electricity bills in-house using internal resources and its own mailing machine. This activity has always required significant resources to complete; however, up until late 2015, the majority of its customers (residential and GS<50kW) were billed on a bi-monthly basis. After that, KWHI moved all of its customers to a monthly billing cycle due in part to an OEB-mandated requirement that all LDCs implement monthly billing.

KWHI currently has 93,000 residential and small general service customers. Over a twelvemonth period, this equates to an additional 560,000 bills being issued and mailed out to customers than there was before monthly billing was implemented. Note these totals do not include reminder notices and other miscellaneous mailed items, which have also increased.

The folding, stuffing and mailing of customer bills currently is the responsibility of the Information Technology department (IT), although bills are issued through the CIS, which is part of the Customer Services department. IT (together with Customer Services) is now proposing to outsource the daily mail processing responsibilities to a third party (ERTH Corp) as it struggles to fulfill its corporate responsibilities in IT due to lack of internal resources. This lack of internal resources issue is a direct result of the switch to monthly billing and the demands it has put on its staff.

The Computer Operators currently perform the mail processing activities, which has become almost a full-time job due to monthly billing (6,000 to 8,000 bills daily requires six hours a day of their time). This leaves them with little time to be of assistance within the IT department, providing much-needed help desk support. As a result, senior staff are handling the help desk requests, leaving the senior staff unable to get their own jobs done.

With some 500+ requests a month for IT resources, the demand for IT resources is high and requires attention. Upon outsourcing of the mail processing activity, IT is looking to implement a tiered help desk ticketing solution to aid in addressing IT requests from the various departments at the utility. The proposed solution will allow IT to prioritize, track and report all requests for IT resources and identify problem areas that need to be addressed. The Computer

Operators would play a major role in operating the tiered help desk, which will require their full attention going forward.

The suggestion to outsource billing activities required staff to analyze proposals from outsourcing vendors and to investigate the financial feasibility of such a move to see if outsourcing of this core activity was an avenue that KWHI wanted to pursue.

# **Outsourcing Vendors**

One of the first steps in identifying outsourcing vendors to provide invoice printing and insertion services was to contact two other regional LDCs that were already outsourcing this activity. Waterloo North Hydro Inc. (WNHI) uses CGI for its bills and, although staff there seemed to be happy with the services provided by CGI, they did indicate that there had been a few minor issues and that CGI's pricing is such that WNHI seems to pay incremental fees more often than originally anticipated. Energy+ outsources its bills to ERTH and described the services received as "amazing" and highly recommended ERTH to our staff. Proposals were received by KWHI from both vendors and below is a summary of the quotes received:

	CGI	ERTH
Daily Setup		0.00
Print		
Document Handling		0.085
Insertions		
Annual Quantities		990,000
Annual Cost		84,150
Difference		

A copy of both proposals is attached to this memo.

Given the similarity in costs and the outstanding reference from Energy+, it is recommended that KWHI proceed with outsourcing its bill production and insertion services to ERTH Corporation in the event that such a move also turns out to be financially feasible.

## Financial Feasibility of Outsourcing

Attached see a full analysis of the costs related to keeping the mail processing activities in house versus outsourcing the mail function.

In analyzing the costs (both incurred and avoided), both capital and OM&A costs had to be considered. Attached is the full worksheet showing the details of the different items & scenarios.

#### Capital

KWHI currently has a purchased mail machine with a net book value of \$17.3K. Upon outsourcing the mailing function, this mail machine would no longer be required. KWHI could sell this mail machine upon outsourcing the mail function. In addition, the air conditioning in the mailroom needs to be replaced as it is not functioning well and the mail machine requires a humidity-controlled atmosphere to work properly. KWHI would not have to invest in this replacement if mail activities were to be outsourced. In the absence of an in-house mail machine; however, KWHI would need to purchase a new envelope folder and inserter for payroll and social club uses. The overall estimated additional capital to be paid by KWHI is estimated to be \$2.3K – not a significant dollar value.

#### OM&A

When considering the operating costs, three scenarios were considered:

- Scenario A Status quo
- Scenario B Maintain mail processing in-house hiring a new dedicated Mail Clerk, relieving the two Computer Operators to run the Help Desk
- Scenario C Out-source the mail processing activities to ERTH Corp., relieving the two Computer Operators to run the Help Desk

#### Scenario A:

KWHI's current in-house costs related to mail processing are estimated at \$158K per year. This estimate includes internal labour and mail machine costs. Additionally, the high-speed printers in the computer room in IT are leased. These costs were also included in the annual cost.

#### Scenario B:

If KWHI were to hire a new Mail Clerk, the additional incremental costs would be approximately \$56K per year. This additional cost would be the only difference between Scenario A and Scenario B. The total cost of this Scenario would be \$216K.

#### Scenario C:

Scenario C would include ERTH Corp.'s outsourcing fee less mail machine, courier and paper costs. Note with Scenario C, there would still be the printer lease costs of \$21K per year. These printers were originally leased for a five-year period and there is almost four years remaining on the lease. Unfortunately, the original contract signed did not have any terms included to allow for the breaking of the lease for the two printers. KWHI staff did inquire to see what the impact would be to break the lease and the costs were significant as the lease company was not particularly helpful or eager to work with staff on that. At the end of it all, it was decided that KWHI would be better off keeping the leased printers for the remaining four- year term, perhaps repurposing them to another department within the utility. The savings on the lease printers would come from the reduction in consumables (i.e. toner). Scenario C returned total annualized costs of \$162K. After four years, these costs would go down an additional \$21K to \$141K due to the expiration of the lease.

#### Conclusion

An inflation factor of 2% was applied to the above costs to estimate the five year operating costs related to the mail processing activities under each scenario. The costs are summarized in the table below:

Scenario	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Scenario A	158,342	161,509	164,739	168,034	171,394	824,018
Scenario B	216,342	220,669	225,082	229,584	234,176	1,125,852
Scenario C	161,690	164,924	168,222	150,947	153,966	799,748

Scenario A is the status quo and is only \$25K more than outsourcing the mail processing function. The biggest problem with Scenario A is that it is quite unsustainable in terms of the labour resources that KWHI has. The mail function has many challenges to it and Computer Operator frustration continues to mount. IT senior staff will also burn out if the status quo is maintained.

Scenario B would require the hiring of a new staff member but would free up the Computer Operators to maintain the Help Desk. It is also \$302K more than just maintaining the status quo. It is not the preferred option.

Scenario C would see KWHI outsourcing its mail processing activities. The Computer Operators would also be freed up to run the Help Desk. In addition, Scenario C is actually less costly than either Scenario A or Scenario B. The downside of Scenario C is that KWHI would lose full control over its mail function; however, many LDCs are now moving in this direction as they try to focus on their core competencies. Mail processing is not KWHI's core competency. The unbreakable printer lease is unfortunate and costly; however, the printers can be repurposed within the utility until the lease expires. Note that Scenario C would require additional capital of \$2.3K as discussed earlier.

# Recommendation

It is recommended that KWHI proceed with the outsourcing of its mail processing function as quickly as possible. It should be noted that the maintenance contract for the mail machine expires on April 30, 2017. Should KWHI proceed in a timely fashion, that contract would not need to be renewed.

# Cost Analysis of proposal to out-source printing & mailing of customer bills

# **Capital Impact:**

Current NBV of mail machine	\$ (17,300)
Cost savings not replacing AC unit	10,000
Possible sale of mail machine	10,000
Subtotal	2,700
Purchase of new envelope folder & inserter	(5,000) (estimated)
Net Capital Impact	\$ (2,300)

# OM&A impact:

# Scenario A - Current In-House Costs (Annualized)

lease & lease insurance	\$	20,640
cartridges		24,000
click charges		8,400
Mail machine consumables		3,000
Mail machine maintenance contract		13,500
Mail machine depreciation		7,692
Labour (6 hrs per day)		76,190
Courier		4,920
	\$	158,342

# Scenario B - In-House with New Dedicated Mail Clerk (Annualized)

lease & lease insurance	\$ 20,640	*
cartridges	24,000	
click charges	8,400	
Mail machine consumables	3,000	
Mail machine maintenance contract	13,500	
Mail machine depreciation	7,692	
Courier	4,920	
IT labour redirected to Help Desk	76,190	**
New mail clerk position	56,000	
Depreciation expense on new AC unit	2,000	_,
	\$ 216,342	-

<sup>\*</sup> lease costs of \$20,640 per year will continue until 2020. At which time machines will likely need to be replaced with a new lease agreement.

## Scenario C - Outsourcing to ERTH (Annualized costs)

Current in-house costs	\$ 158,342 from Scenario A
Printing, inserting, mailing 93K bills /month	94,860
Less paper savings	(30,000)
Less	(32,400)
Less mail machine costs	(24,192)
Less annual courier costs	(4,920)
	\$ 161,690

<sup>\*</sup> After 4 years costs will decrease \$20,640 ( lease expiration)

Cost savings between Scenario B & C = \$54,652 for 4 years, after which savings increase to \$75,292 per year (after lease expires).

## **For consideration:**

- \*\* IT staff needed for Help Desk positions do not have time for mail duties
- Need a folding/inserting machine for payroll & social club uses until VAULT is up & running
- Mail machine (asset #3291) can be sold (\$17K NBV)
- Assume any increase to contract is same as labour increase (2%)
- No need to replace mail room AC unit if taken out of house \$10k savings
- printers be re-purposed in another dept with far less demand for consumables
- Changes to IT staff job description will not result in higher pay (HR analysis has been done)
- printer lease expires in 2020

### **Concerns addressed with John Thomson:**

- 6,000 past due notices per month will no longer be mailed but handled by phone calls 99% of customers' phone numbers are on file
  - (reminder calls are a courtesy only and not an OEB requirement)
- 250 disconnection notices per day will be mailed out and no longer hand-delivered Force Field annual costs
  - (this will extend the collection/termination period by 3 days for mailing)
- ERTH to provide KWHI with reports for verification with Canada Post and file transmission records to ensure all bills are mailed out thereby not posing a risk to the Customer Service standards

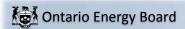


File Number: EB-2019-0049

Exhibit: 4

Filed: April 30, 2019

### Appendix 4-8: OEB PILs Model



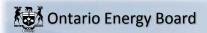
Version 1.10

Utility Name	Kitchener-Wilmot Hydro Inc.	
Assigned EB Number	EB-2020-0049	
Name and Title	Margaret Nanninga, VP Finance & CFO	
Phone Number	519 749 6177	
Filone Number	313 743 0177	
Email Address	mnanninga@kwhydro.ca	
Date	04/26/19	
Last COS Re-based Year	2014	

Note: Drop-down lists are shaded blue; Input cells are shaded green.

This Workbook Model is protected by copyright and is being made available to you solely for the purpose of filing your rate application. You may use and copy this model for that purpose, and provide a copy of this model to any person that is advising or assisting you in that regard. Except as indicated above, any copying, reproduction, publication, sale, adaptation, translation, modification, reverse engineering or other use or dissemination of this model without the express written consent of the Ontario Energy Board is prohibited. If you provide a copy of this model to a person that is advising or assisting you in preparing the application or reviewing your draft rate order, you must ensure that the person understands and agrees to the restrictions noted above.

While this model has been provided in Excel format and is required to be filed with the applications, the onus remains on the applicant to ensure the accuracy of the data and the results.



1. Info

S. Summary

A. Data Input Sheet

**B. Tax Rates & Exemptions** 

Historical Year H0 - PILs, Tax Provision Historical Year

H1 - Adj. Taxable Income Historical Year

H4 - Schedule 4 Loss Carry Forward Historical Year

H8 - Schedule 8 Historical

H13 - Schedule 13 Tax Reserves Historical

Bridge Year B0 - PILs, Tax Provision Bridge Year

B1 - Adj. Taxable Income Bridge Year

B4 - Schedule 4 Loss Carry Forward Bridge Year

B8 - Schedule 8 CCA Bridge Year

B13 - Schedule 13 Tax Reserves Bridge Year

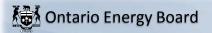
Test Year To PILs, Tax Provision Test Year

T1 Taxable Income Test Year

T4 Schedule 4 Loss Carry Forward Test Year

T8 Schedule 8 CCA Test Year
T13 Schedule 13 Reserve Test Year

1



No inputs required on this worksheet.

### Inputs on Service Revenue Requirement Worksheet

The Service Revenue Requirement is in the 'Revenue Requirement Workform' - Tab 3.

Item	Working Paper Reference	
Adjustments required to arrive at taxable income	as below	-5,796,134
Test Year - Payments in Lieu of Taxes (PILs)	<u>T0</u>	680,518
Test Year - Grossed-up PILs	<u>T0</u>	925,875
Effective Federal Tax Rate	<u>T0</u>	15.0%
Effective Ontario Tax Rate	<u>T0</u>	11.5%
Calculation of Adjustments required to arrive at Taxable Income		
Regulatory Income (before income taxes)	<u>T1</u>	8,598,090
Taxable Income	<u>T1</u>	2,801,956
Difference	calculated	-5,796,134 as above

#### Integrity Checks

The applicant must ensure the following integrity checks have been completed and confirm this is the case in the table below, or provide an explanation if this is not the case:

		Utility Confirmation	
	ltem .	(Y/N)	Notes
	The depreciation and amortization added back in the application's PILs model agree with the numbers disclosed in the rate base section of the		
	application	Υ	
2	The capital additions and deductions in the UCC/ CCA Schedule 8 agree with the rate base section for historical, bridge and test years	Υ	
	Schedule 8 of the most recent federal T2 tax return filed with the application has a closing December 31 historical year UCC that agrees with		
	the opening (January 1) bridge year UCC. If the amounts do not agree, then the applicant must provide a reconciliation with explanations.		
3	Distributors must segregate non- distribution tax amounts on Schedule 8.	Υ	
	The CCA deductions in the application's PILs tax model for historical, bridge and test years (as applicable) agree with the numbers in the UCC		
4	schedules for the same years filed in the application	Υ	
	Loss carry-forwards, if any, from the tax returns (Schedule 4) agree with those disclosed in the application	Υ	
6	A discussion is included in the application as to when the loss carry-forwards, if any, will be fully utilized	Υ	Not applicable
	CCA is maximized even if there are tax loss carry-forwards	Υ	
	Accounting OPEB and pension amounts added back on Schedule 1 to reconcile accounting income to net income for tax purposes, must agree		
	with the OM&A analysis for compensation. The amounts deducted must be reasonable when compared with the notes in the audited financial		
8	statements, FSCO reports, and the actuarial valuations.	Υ	
9	The income tax rate used to calculate the tax expense must be consistent with the utility's actual tax facts and evidence filed in the application.	Υ	

			Test Year	Bridge Year
Rate Base		s	\$ 239,367,773	\$ 238,448,849
Return on Ratebase				
Deemed ShortTerm Debt %	4.00%	Т	\$ 9,574,711	W = S * T
Deemed Long Term Debt %	56.00%	U	\$ 134,045,953	X = S * U
Deemed Equity %	40.00%	٧	\$ 95,747,109	Y = S * V
Short Term Interest Rate	2.82%	z	\$ 270,007	AC = W * Z
Long Term Interest	4.13%	AA	\$ 5,536,098	AD = X * AA
Return on Equity (Regulatory Income)	8.98%	AB	\$ 8,598,090	AE = Y * AB $T1$
Return on Rate Base			\$ 14,404,195	AF = AC + AD + AE

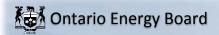
Questions that must be answered	Historical Year	Bridge Year	Test Year
1. Does the applicant have any Investment Tax Credits (ITC)?	Yes	Yes	Yes
2. Does the applicant have any SRED Expenditures?	No	No	No
3. Does the applicant have any Capital Gains or Losses for tax purposes?	No	No	No
4. Does the applicant have any Capital Leases?	No	No	No
5. Does the applicant have any Loss Carry-Forwards (non-capital or net capital)?	No	No	No
6. Since 1999, has the applicant acquired another regulated applicant's assets?	No	No	No
7. Did the applicant pay dividends?  If Yes, please describe what was the tax treatment in the manager's summary.	Yes	Yes	Yes
8. Did the applicant elect to capitalize interest incurred on CWIP for tax purposes?	No	No	No



Tax Rates Federal & Provincial As of June 29, 2018	Effective January 1, 2014	Effective January 1, 2015	Effective January 1, 2016	Effective January 1, 2017	Effective January 1, 2018	Effective January 1, 2019
Federal income tax						
General corporate rate	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%
Federal tax abatement	-10.00%	-10.00%	-10.00%	-10.00%	-10.00%	-10.00%
Adjusted federal rate	28.00%	28.00%	28.00%	28.00%	28.00%	28.00%
Rate reduction	-13.00%	-13.00%	-13.00%	-13.00%	-13.00%	-13.00%
Federal Income Tax	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Ontario income tax	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%
Combined federal and Ontario	26.50%	26.50%	26.50%	26.50%	26.50%	26.50%
Federal & Ontario Small Business						
Federal small business threshold	500,000	500,000	500,000	500,000	500,000	500,000
Ontario Small Business Threshold	500,000	500,000	500,000	500,000	500,000	500,000
Federal small business rate	11.00%	11.00%	11.00%	10.50%	10.00%	9.00%
Ontario small business rate	4.50%	4.50%	4.50%	4.50%	3.50%	3.50%

#### Notes

- 1. The Ontario Energy Board's proxy for taxable capital is rate base.
- 2. Regarding the small business deduction, if applicable,
  - a. If taxable capital exceeds \$15 million, the small business rate will not be applicable.
  - b. If taxable capital is below \$10 million, the small business rate would be applicable.
  - c. If taxable capital is between \$10 million and \$15 million, the appropriate small business rate will be calculated.



### **PILs Tax Provision - Historical Year**

Note: Input the actual information from the tax returns for the historical year.

Regulatory Taxable Income Combined Tax Rate and PILs

Ontario Tax Rate (Maximum 11.5%) Federal tax rate (Maximum 15%) Combined tax rate (Maximum 26.5%)

**Total Income Taxes** 

Investment Tax Credits
Miscellaneous Tax Credits
Total Tax Credits

Corporate PILs/Income Tax Provision for Historical Year

**Wires Only** 

\$ 7,977,662 **A** 

11.50%

15.00%

В

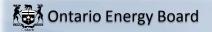
С

26.50% **D = B+C** 

\$ 2,114,081 E = A \* D

-\$ 427 G -\$ 427 H = F + G

\$ 2,114,508 I = E - H



### Adjusted Taxable Income - Historical Year

	T2S1 line #	Total for Legal Entity	Non-Distribution Eliminations	Historic Wires Only
Income before PILs/Taxes	(A + 101 + 102)	13,019,613		13,019,61
Additions:				
Interest and penalties on taxes	103	10,641		10,64
Amortization of tangible assets	104	9,008,120		9,008,12
Amortization of intangible assets	106			
Recapture of capital cost allowance from Schedule 8	107			
Gain on sale of eligible capital property from Schedule 10	108			
Income or loss for tax purposes- joint ventures or partnerships	109			
Loss in equity of subsidiaries and affiliates	110			
Loss on disposal of assets	111			
Charitable donations	112	6,300		6,30
Taxable Capital Gains	113			
Political Donations	114			
Deferred and prepaid expenses	116			
Scientific research expenditures deducted on financial statements	118			
Capitalized interest	119			
Non-deductible club dues and fees	120			
Non-deductible meals and entertainment expense	121	27,419		27,41
Non-deductible automobile expenses	122			
Non-deductible life insurance premiums	123			
Non-deductible company pension plans	124			
Tax reserves deducted in prior year	125			
Reserves from financial statements- balance at end of year	126			
Soft costs on construction and renovation of buildings	127			
Book loss on joint ventures or partnerships	205			
Capital items expensed	206			
Debt issue expense	208			
Development expenses claimed in current year	212			
Financing fees deducted in books	216			
Gain on settlement of debt	220			
Non-deductible advertising	226			
Non-deductible interest	227			
Non-deductible legal and accounting fees	228			
Recapture of SR&ED expenditures	231			
Share issue expense	235			
Write down of capital property	236			
Amounts received in respect of qualifying environment trust per paragraphs 12(1)(z.1) and 12(1)(z.2)	237			
Other Additions				
Interest Expensed on Capital Leases	290			
Realized Income from Deferred Credit Accounts	291			
Pensions	292			
Non-deductible penalties	293			
	294			
	295			
ARO Accretion expense				
Capital Contributions Received (ITA 12(1)(x))				
Lease Inducements Received (ITA 12(1)(x))				
Deferred Revenue (ITA 12(1)(a))				
Prior Year Investment Tax Credits received		109,826		109,82
Non deductible PBO and bad debt accruals		487,845		487,84
Total Additions		9,650,150	0	9,650,15

### Adjusted Taxable Income - Historical Year

Deductions:				
Gain on disposal of assets per financial statements	401	128,387		128,387
Dividends not taxable under section 83	402			(
Capital cost allowance from Schedule 8	403	13,652,773		13,652,773
Terminal loss from Schedule 8	404			(
Allowable business investment loss	406			(
Deferred and prepaid expenses	409			C
Scientific research expenses claimed in year	411			(
Tax reserves claimed in current year	413			C
Reserves from financial statements - balance at beginning of year	414			(
Contributions to deferred income plans	416			(
Book income of joint venture or partnership	305			(
Equity in income from subsidiary or affiliates	306			C
Other deductions: (Please explain in detail the nature of the item)				
Interest capitalized for accounting deducted for tax	390			C
Capital Lease Payments	391			
Non-taxable imputed interest income on deferral and variance accounts	392			
	393			
	394			
ARO Payments - Deductible for Tax when Paid	004			
ITA 13(7.4) Election - Capital Contributions Received				
ITA 13(7.4) Election - Apply Lease Inducement to cost of Leaseholds				
Deferred Revenue - ITA 20(1)(m) reserve				
Principal portion of lease payments				
Lease Inducement Book Amortization credit to income				
Financing fees for tax ITA 20(1)(e) and (e.1)		-		
OMERS capitalized		204.040		364,243
		364,243		546,697
Actual PBO and bad debt expense		546,697		546,697
				(
				C
Total Deductions		14,692,101	0	14,692,101
Net Income for Tax Purposes		7,977,662	0	7,977,662
Charitable donations from Schedule 2	311			0
Taxable dividends deductible under section 112 or 113, from Schedule 3 (item 82)	320			C
Non-capital losses of preceding taxation years from Schedule 4	331			C
Net-capital losses of preceding taxation years from Schedule 4 (Please include explanation and	222			
calculation in Manager's summary)	332			(
Limited partnership losses of preceding taxation years from Schedule 4	335			C
TAXABLE INCOME		7.977.662	0	7,977,662



### **Schedule 7-1 Loss Carry Forward - Historical**

### **Corporation Loss Continuity and Application**

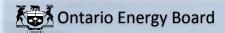
Non-Capital Loss Carry Forward Deduction	Total	Non- Distribution Portion	Utility Balance
Actual Historical			0

<u>B4</u>

<u>B4</u>

NonTotal Distribution
Portion

Actual Historical Utility Balance



### Schedule 8 - Historical Year

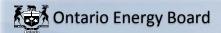
Class	Class Description	JCC End of Year prical per tax returns	Less: Non-Distribution Portion	UCC Regulated Historical Yea
	Distribution System - post 1987	\$ 77,691,080.92		\$ 77,691,080.92
1 Enhanced	Non-residential Buildings Reg. 1100(1)(a.1) election	\$ 10,249,482.37		\$ 10,249,482.37
	Distribution System - pre 1988	\$ 5,845,362.80		\$ 5,845,362.80
	General Office/Stores Equip	\$ 4,127,152.83		\$ 4,127,152.83
	Computer Hardware/ Vehicles	\$ 1,639,748.94		\$ 1,639,748.94
10.1	Certain Automobiles			\$ -
12	Computer Software			\$ -
13 <sub>1</sub>	Lease # 1			-
13 <sub>2</sub>	Lease #2			\$ -
13 <sub>3</sub>	Lease # 3			\$ -
13 4	Lease # 4			\$ -
14	Franchise			\$ -
17	New Electrical Generating Equipment Acq'd after Feb 27/00 Other Than Bldgs	\$ 237,206.74		\$ 237,206.74
42	Fibre Optic Cable	·		\$ -
43.1	Certain Energy-Efficient Electrical Generating Equipment			\$ -
43.2	Certain Clean Energy Generation Equipment			\$ -
45	Computers & Systems Software acq'd post Mar 22/04	\$ 591.96		\$ 591.96
46	Data Network Infrastructure Equipment (acq'd post Mar 22/04)	\$ 6,994.40		\$ 6,994.40
47	Distribution System - post February 2005	\$ 92,406,993.70		\$ 92,406,993.70
50	Data Network Infrastructure Equipment - post Mar 2007	\$ 757,956.29		\$ 757,956.29
52	Computer Hardware and system software			\$ -
95	CWIP			\$ -
14.1	Eligible Capital Property (acq'd pre Jan 1, 2017) <sup>1</sup>			\$ -
14.1	Eligible Capital Property (acq'd post Jan 1, 2017) <sup>1</sup>			\$ -
3	Most buildings acquired before 1988 or 1990	\$ 2,009,117.56		\$ 2,009,117.56
50	Adjustment for CIS software	\$ -		\$ -
				\$ -
				\$ -
				\$ -
				\$ -
				\$ -
	SUB-TOTAL - UCC	194,971,688	0	194,971,68



### **Schedule 13 Tax Reserves - Historical**

### **Continuity of Reserves**

Description	Historical Balance as	Non-Distribution Eliminations	Utility Only
2 2000.	per tax returns		· · · · · · · · · · · · · · · · · · ·
0 11 10 1 10 10 10 10 10 10 10 10 10 10			
Capital Gains Reserves ss.40(1)			0
Tax Reserves Not Deducted for accounting pu	irposes	T	
Reserve for doubtful accounts ss. 20(1)(l)			0
Reserve for goods and services not delivered ss.			0
20(1)(m)			
Reserve for unpaid amounts ss. 20(1)(n)			0
Debt & Share Issue Expenses ss. 20(1)(e)			0
Other tax reserves			0
			0
			0
			0
			0
			0
Total	0	0	0
Financial Statement Reserves (not deductible	for Tax Purposes)		
General Reserve for Inventory Obsolescence			
(non-specific)			0
General reserve for bad debts			0
Accrued Employee Future Benefits:			0
- Medical and Life Insurance			0
-Short & Long-term Disability			0
-Accmulated Sick Leave			0
- Termination Cost			0
- Other Post-Employment Benefits			0
Provision for Environmental Costs			0
Restructuring Costs			0
Accrued Contingent Litigation Costs			0
Accrued Self-Insurance Costs			0
Other Contingent Liabilities			0
Bonuses Accrued and Not Paid Within 180 Days			0
of Year-End ss. 78(4)			U
Unpaid Amounts to Related Person and Not Paid			0
Within 3 Taxation Years ss. 78(1)			U
Other			0
			0
			0
Total	0	0	0
าบเลา	U	U	I



### **PILS Tax Provision - Bridge Year**

**Regulatory Taxable Income** 

### **Wires Only**

Reference

\$ 6,093,836

	Tax Rate	Small Business Rate (If Applicable)	Taxes Payable	Effective Tax Rate
Ontario (Max 11.5%)	11.5%	11.5%	\$ 700,791	11.5% <b>B</b>
Federal (Max 15%)	15.0%	15.0%	\$ 914,075	15.0% <b>C</b>

Combined effective tax rate (Max 26.5%)

26.50%

#### **Total Income Taxes**

Investment Tax Credits Miscellaneous Tax Credits

**Total Tax Credits** 

Corporate PILs/Income Tax Provision for Bridge Year

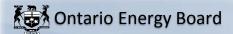
\$ 1,614,867

\$ 85,000 \$ 85,000

1,529,867

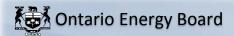
#### Note:

<sup>1.</sup> This is for the derivation of Bridge year PILs income tax expense and should not be used for Test year revenue requirement calculations.



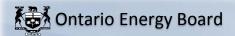
### **Adjusted Taxable Income - Bridge Year**

	T2S1 line #	Working Paper Reference	Total for Regulated Utility
Income before PILs/Taxes	(A + 101 + 102)		11,178,081
Additions:			
Interest and penalties on taxes	103		
Amortization of tangible assets	104		9,330,500
Amortization of intangible assets	106		
Recapture of capital cost allowance from Schedule 8	107		
Gain on sale of eligible capital property from Schedule 10	108		
Income or loss for tax purposes- joint ventures or partnerships	109		
Loss in equity of subsidiaries and affiliates	110		
Loss on disposal of assets	111		
Charitable donations	112		
Taxable Capital Gains	113		
Political Donations	114		
Deferred and prepaid expenses	116		
Scientific research expenditures deducted on financial statements	118		
Capitalized interest	119		
Non-deductible club dues and fees	120		
Non-deductible meals and entertainment expense	121		33,000
Non-deductible automobile expenses	122		
Non-deductible life insurance premiums	123		
Non-deductible company pension plans	124		
Tax reserves deducted in prior year	125	B13	0
Reserves from financial statements- balance at end of year	126	<u>B13</u>	0
Soft costs on construction and renovation of buildings	127		
Book loss on joint ventures or partnerships	205		
Capital items expensed	206		
Debt issue expense	208		
Development expenses claimed in current year	212		
Financing fees deducted in books	216		
Gain on settlement of debt	220		
Non-deductible advertising	226		
Non-deductible interest	227		
Non-deductible legal and accounting fees	228		
Recapture of SR&ED expenditures	231		
Share issue expense	235		
Write down of capital property	236		
Amounts received in respect of qualifying environment trust per paragraphs 12(1)(z.1) and 12(1)(z.2)	237		



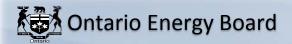
### **Adjusted Taxable Income - Bridge Year**

Other Additions			
Interest Expensed on Capital Leases	290		
Realized Income from Deferred Credit Accounts	291		
Pensions	292		
Non-deductible penalties	293		
	294		
	295		
ARO Accretion expense			
Capital Contributions Received (ITA 12(1)(x))			
Lease Inducements Received (ITA 12(1)(x))			
Deferred Revenue (ITA 12(1)(a))			
Prior Year Investment Tax Credits received			54,000
Non deductible PBO and bad debt accruals			550,500
Total Additions			9,968,000
Deductions:			
Gain on disposal of assets per financial	401		15,000
statements Dividends not taxable under section 83	400		•
Capital cost allowance from Schedule 8	402 403	B8	14,557,445
Terminal loss from Schedule 8	403	<u>D0</u>	14,557,445
Allowable business investment loss	404		
Deferred and prepaid expenses	409		
Scientific research expenses claimed in year	411		
Tax reserves claimed in current year	413	B13	0
Reserves from financial statements - balance			
at beginning of year	414	<u>B13</u>	0
Contributions to deferred income plans	416		
Book income of joint venture or partnership	305		
Equity in income from subsidiary or affiliates	306		
Other deductions: (Please explain in detail the nature of the item)			



### Adjusted Taxable Income - Bridge Year

Interest capitalized for accounting deducted for tax	390		
Capital Lease Payments	391		
Non-taxable imputed interest income on deferral and variance accounts	392		
	393		
	394		
ARO Payments - Deductible for Tax when Paid			
ITA 13(7.4) Election - Capital Contributions Received			
ITA 13(7.4) Election - Apply Lease			
Inducement to cost of Leaseholds			
Deferred Revenue - ITA 20(1)(m) reserve			
Principal portion of lease payments			
Lease Inducement Book Amortization credit to income			
Financing fees for tax ITA 20(1)(e) and (e.1)			
Actual PBO and bad debts expense			479,800
Total Deductions		calculated	15,052,245
Net Income for Tax Purposes		calculated	6,093,836
Charitable donations from Schedule 2	311	Calculated	0,033,030
Taxable dividends deductible under section 112 or 113, from Schedule 3 (item 82)	320		
Non-capital losses of preceding taxation years from Schedule 4	331	<u>B4</u>	0
Net-capital losses of preceding taxation years from Schedule 4 (Please include explanation and calculation in Manager's summary)	332	<u>B4</u>	0
Limited partnership losses of preceding taxation years from Schedule 4	335		
TAXABLE INCOME		calculated	6,093,836



### **Corporation Loss Continuity and Application**

### Schedule 4 Loss Carry Forward - Bridge Year

Non-Capital Loss Carry Forward Deduction		Total
Actual Historical	<u>H4</u>	0
Amount to be used in Bridge Year	<u>B1</u>	0
Loss Carry Forward Generated in Bridge Year (if any)	<u>B1</u>	0
Other Adjustments		
Balance available for use post Bridge Year	calculated	0

<u>T4</u>

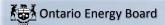
Net Capital Loss Carry Forward Deduction		Total
Actual Historical	<u>H4</u>	0
Amount to be used in Bridge Year		
Loss Carry Forward Generated in Bridge Year (if any)	<u>B1</u>	
Other Adjustments		
Balance available for use post Bridge Year	calculated	0

<u>T4</u>



#### Schedule 8 CCA - Bridge Year

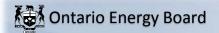
Class	Class Description	Working Paper Reference	UCC Regulated Historical Year	Additions	Disposals (Negative)	C Before 1/2 Yr Adjustment	1/2 Year Rule {1/2 Additions Less Disposals}	Reduced UCC	Rate %	Brio	dge Year CCA		CC End of ridge Year
1	Distribution System - post 1987	<u>H8</u>	\$ 77,691,080.92			\$ 77,691,081	\$ -	\$ 77,691,081	4%	\$	3,107,643		\$ 74,583,438
	Non-residential Buildings Reg. 1100(1)(a.1) election	<u>H8</u>	\$ 10,249,482.37	\$ 750,000		\$ 10,999,482	\$ 375,000	\$ 10,624,482	6%	\$	637,469		\$ 10,362,013
	Distribution System - pre 1988	<u>H8</u>	\$ 5,845,362.80			\$ 5,845,363	\$ -	\$ 5,845,363	6%	\$	350,722		\$ 5,494,641
	General Office/Stores Equip	<u>H8</u>	\$ 4,127,152.83	\$ 924,597		\$ 5,051,750	\$ 462,298	\$ 4,589,451	20%	\$	917,890		\$ 4,133,859
10	Computer Hardware/ Vehicles	<u>H8</u>	\$ 1,639,748.94	\$ 1,554,069	-\$ 15,000	\$ 3,178,818	\$ 769,535	\$ 2,409,283	30%	\$	722,785		\$ 2,456,033
	Certain Automobiles	<u>H8</u>				\$ -	\$ -	\$	30%	\$	-		\$ -
	Computer Software	<u>H8</u>				\$ -	\$ -	\$ -	100%	\$	-		\$ -
	Lease # 1	<u>H8</u>				\$ -	\$ -	\$		\$	-		\$ -
13 2	Lease #2	<u>H8</u>				\$	\$ -	\$ -		\$			\$ -
13 3	Lease # 3	<u>H8</u>				\$ -	\$ -	\$ -		\$	-		\$ -
	Lease # 4	<u>H8</u>				\$ -	\$ -	\$		\$	-		\$ -
14	Franchise	<u>H8</u>				\$ -	\$ -	\$ -		\$	-		\$ -
	New Electrical Generating Equipment Acq'd after Feb 27/00 Other Than Bldgs	<u>H8</u>	\$ 237,206.74			\$ 237,207	\$ -	\$ 237,207	8%	\$	18,977		\$ 218,230
	Fibre Optic Cable	<u>H8</u>				\$	\$ -	\$ -	12%	\$			\$ -
	Certain Energy-Efficient Electrical Generating Equipment	<u>H8</u>				\$ -	\$ -	\$ -	30%	\$	-		\$ -
	Certain Clean Energy Generation Equipment	<u>H8</u>				\$ -	\$ -	\$	50%	\$	-		\$ -
	Computers & Systems Software acq'd post Mar 22/04	<u>H8</u>	\$ 591.96			\$ 592		\$ 592	45%	\$	266		\$ 326
	Data Network Infrastructure Equipment (acq'd post Mar 22/04)	<u>H8</u>	\$ 6,994.40			\$ 6,994		\$ 6,994	30%	\$	2,098		\$ 4,896
	Distribution System - post February 2005	<u>H8</u>	\$ 92,406,993.70		-\$ 10,000	\$ 106,409,846		\$ 99,408,420	8%	\$	7,952,674		\$ 98,457,172
	Data Network Infrastructure Equipment - post Mar 2007	<u>H8</u>	\$ 757,956.29	\$ 1,198,505		\$ 1,956,461	\$ 599,252	\$ 1,357,209	55%	\$	746,465		\$ 1,209,996
	Computer Hardware and system software	<u>H8</u>				\$ -	\$ -	\$ -	100%	\$	-		\$ -
95	CWIP	<u>H8</u>				\$ -	\$ -	\$ -	0%	\$	-		\$ -
14.1	Eligible Capital Property (acq'd pre Jan 1, 2017) <sup>1</sup>	<u>H8</u>				\$ -	\$ -	\$ -	7%	\$	-		\$ -
14.1	Eligible Capital Property (acg'd post Jan 1, 2017) <sup>1</sup>	H8				\$	\$ -	\$ -	5%	\$			\$ -
3	Most buildings acquired before 1988 or 1990		\$ 2,009,117.56			\$ 2,009,118	\$ -	\$ 2,009,118	5%	\$	100,456		\$ 1,908,662
50	Adjustment for CIS software		\$ -			\$ -	\$ -	\$ -	39%	\$	-		\$ -
						\$ -	\$ -	\$ -		\$	-		\$ -
						\$ -	\$ -	\$ -		\$	-		\$ -
						\$ -	\$ -	\$ -		\$	-		\$ -
						\$ -	\$ -	\$ -		\$	-		\$ -
						\$ -	\$ -	\$ -		\$	-		\$ -
						\$ -	\$ -	\$ -		\$	-		\$ 
	TOTAL		\$ 194,971,688	\$ 18,440,022	-\$ 25,000	\$ 213,386,711	\$ 9,207,511	\$ 204,179,200		\$	14,557,445	B1	\$ 198,829,266



### Schedule 13 Tax Reserves - Bridge Year

#### **Continuity of Reserves**

						Bridge Year Adjustments					
Description	Reference	Historical Utility Only	Eliminate Amounts Not Relevant for Bridge Year	Adjusted Utility Balance		Additions	Disposals	Balance for Bridge Year		Change During the Year	Disallowed Expenses
							ı			1	ı
Capital Gains Reserves ss.40(1)	<u>H13</u>	0		C				0	<u>T13</u>	0	
Tax Reserves Not Deducted for accounting purposes											
Reserve for doubtful accounts ss. 20(1)(I)	H13	0		0				0	<u>T13</u>	0	
Reserve for goods and services not delivered ss. 20(1)(m)	<u>H13</u>	0		0				0	<u>T13</u>	0	
Reserve for unpaid amounts ss. 20(1)(n)	<u>H13</u>	0		0				0	<u>T13</u>	0	
Debt & Share Issue Expenses ss. 20(1)(e)	<u>H13</u>	0		C				0	<u>T13</u>	0	
Other tax reserves	<u>H13</u>	0		C				0	<u>T13</u>	0	
		0		0				0		0	
Total		0	0	0	<u>B1</u>	0	0	0	B1	0	0
2 0 0 0 0					_						
Financial Statement Reserves (not deductible for Tax Purposes)											
General Reserve for Inventory Obsolescence (non-specific)	H13	0		0				0	T13	0	
General reserve for bad debts	H13	0		0				0	T13	0	
Accrued Employee Future Benefits:	H13	0		0				0	T13	0	
- Medical and Life Insurance	H13	0		0				0	T13	0	
-Short & Long-term Disability	H13	0		0				0	T13	0	
-Accmulated Sick Leave	H13	0		0				0	T13	0	
- Termination Cost	H13	0		0				0	T13	0	
- Other Post-Employment Benefits	H13	0		0				0	T13	0	
Provision for Environmental Costs	H13	0		0				0	T13	0	
Restructuring Costs	H13	0		0				0	T13	0	
Accrued Contingent Litigation Costs	H13	0		0				0	T13	0	
Accrued Self-Insurance Costs	H13	0		0				0	T13	0	
Other Contingent Liabilities	H13	0		C				0	T13	0	
Bonuses Accrued and Not Paid Within 180 Days of Year-End ss. 78(4)	<u>H13</u>	0		O				0	<u>T13</u>	0	
Unpaid Amounts to Related Person and Not Paid Within 3 Taxation Years ss. 78(1)	<u>H13</u>	0		0				0	<u>T13</u>	0	
Other	<u>H13</u>	0		0				0	<u>T13</u>	0	
		0		0				0		0	
		0		0				0		0	
Total		0	0	0	<u>B1</u>	0	0	0	<u>B1</u>	0	0



#### PILs Tax Provision - Test Year

		-
Regulatory Taxable Income	<u>T1</u>	\$ 2,801,956 <b>A</b>

	Tax Rate	Small Business Rate (If Applicable)	Tax	es Payable	Effective Tax Rate	Э			
Ontario (Max 11.5%) Federal (Max 15%)	11.5% 15.0%	11.5% 15.0%	\$ \$	322,225 420,293	11.5% 15.0%	B C			
Combined effective tax rate (Max 26.5%)									

**Total Income Taxes** 

Investment Tax Credits
Miscellaneous Tax Credits

**Total Tax Credits** 

Corporate PILs/Income Tax Provision for Test Year

Corporate PILs/Income Tax Provision Gross Up 1

Income Tax	(grossed-up)	

26.50% **D = B + C** 

Wires Only

	_	
\$ 742,518	E = A	4 * D

\$ 62,000	F
	G
\$ 62,000	H = F + G

73.50% 
$$J = 1-D$$
 \$ 245,357  $K = I/J-I$ 

#### Note:

1. This is for the derivation of revenue requirement and should not be used for sufficiency/deficiency calculations.



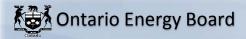
### **Taxable Income - Test Year**

		Working Paper Reference	Test Year Taxable
	•	Reference	Income
Net Income Before Taxes		<u>A.</u>	8,598,090

	T2 S1 line #		
Additions:			
Interest and penalties on taxes	103		
Amortization of tangible assets 2-4 ADJUSTED ACCOUNTING DATA P489	104		10,463,000
Amortization of intangible assets 2-4 ADJUSTED ACCOUNTING DATA P490	106		
Recapture of capital cost allowance from Schedule 8	107		
Gain on sale of eligible capital property from Schedule 10	108		
Income or loss for tax purposes- joint ventures or partnerships	109		
Loss in equity of subsidiaries and affiliates	110		
Loss on disposal of assets	111		
Charitable donations	112		
Taxable Capital Gains	113		
Political Donations	114		
Deferred and prepaid expenses	116		
Scientific research expenditures deducted on financial statements	118		
Capitalized interest	119		
Non-deductible club dues and fees	120		
Non-deductible meals and entertainment expense	121		32,950
Non-deductible automobile expenses	122		
Non-deductible life insurance premiums	123		
Non-deductible company pension plans	124		
Tax reserves beginning of year	125	<u>T13</u>	0
Reserves from financial statements- balance at end of year	126	<u>T13</u>	0
Soft costs on construction and renovation of buildings	127		
Book loss on joint ventures or partnerships	205		
Capital items expensed	206		

Debt issue expense	208		
·			
Development expenses claimed in current year	212		
Financing fees deducted in books	216		
Gain on settlement of debt	220		
Non-deductible advertising	226		
Non-deductible interest	227		
Non-deductible legal and accounting fees	228		
Recapture of SR&ED expenditures	231		
Share issue expense	235		
Write down of capital property	236		
Amounts received in respect of qualifying environment trust per paragraphs 12(1)(z.1) and 12(1)(z.2)	237		
Other Additions: (please explain in detail the nature of the item)			
Interest Expensed on Capital Leases	290		
Realized Income from Deferred Credit Accounts	291		
Pensions	292		
Non-deductible penalties	293		
	294		
	295		
	296		
	297		
ARO Accretion expense			
Capital Contributions Received (ITA 12(1)(x))			
Lease Inducements Received (ITA 12(1)(x))			
Deferred Revenue (ITA 12(1)(a))			
Prior Year Investment Tax Credits received			85,000
Accrued PBO & Bad debt expense			561,700
Total Additions			11,142,650
Deductions:			, , , ,
Gain on disposal of assets per financial	101		45.000
statements	401		15,000
Dividends not taxable under section 83	402		
Capital cost allowance from Schedule 8	403	T8	16,437,884
Terminal loss from Schedule 8	404		, = 1, = 2 1
Allowable business investment loss	406		
Deferred and prepaid expenses	409		
Scientific research expenses claimed in year	411		
Tax reserves end of year	413	T13	0
Reserves from financial statements - balance at beginning of year	414	<u>T13</u>	0
Contributions to deferred income plans	416		
Book income of joint venture or partnership	305		
2001. Indomé of joint fortule of partitioning	500	1	

Equity in income from subsidiary or affiliates	306		
Other deductions: (Please explain in detail the	300		
nature of the item)			
Interest capitalized for accounting deducted for			
tax	390		
Capital Lease Payments	391		
Non-taxable imputed interest income on deferral			
and variance accounts	392		
1	393		
1			
1	394		
1	395		
1	396		
1	397		
	331		
ARO Payments - Deductible for Tax when Paid			
ITA 13(7.4) Election - Capital Contributions			
Received			
ITA 13(7.4) Election - Apply Lease Inducement to			
cost of Leaseholds			
Deferred Revenue - ITA 20(1)(m) reserve			
Principal portion of lease payments			
Lease Inducement Book Amortization credit to			
income			
Financing fees for tax ITA 20(1)(e) and (e.1)			
Actual PBO & bad debt expense			485,900
riction 1 20 or but dost experies			100,000
		1 1 1 1	40.000.00
Total Deductions		calculated	16,938,784
NET INCOME FOR TAX PURPOSES		calculated	2,801,956
	0.11		
Charitable donations	311		
Taxable dividends received under section 112 or	320		
113			
Non-capital losses of preceding taxation years from	331	<u>T4</u>	0
Schedule 7-1			
Net-capital losses of preceding taxation years	332	T4	0
(Please show calculation)			_
Limited partnership losses of preceding taxation	335		
years from Schedule 4			
REGULATORY TAXABLE INCOME		calculated	2,801,956

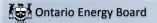


### Schedule 7-1 Loss Carry Forward - Test Year

### **Corporation Loss Continuity and Application**

Non-Capital Loss Carry Forward Deduction	Working Paper Reference	Total	Non- Distribution Portion	Utility Balance
Actual/Estimated Bridge Year Carried Forward	<u>B4</u>	0		0
Amount to be used in Test Year and Price Cap Years	<u>T1</u>	0		0
Number of years loss until next cost of service (i.e. years the loss is to be spread over)				
Amount to be used in Test Year	calculated	0		0
Loss Carry Forward Generated in Test Year (if any)	<u>T1</u>	0		0
Other Adjustments				0
Balance available for use in Future Years	calculated	0		0

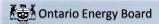
Net Capital Loss Carry Forward Deduction		Total	Non- Distribution Portion	Utility Balance
Actual/Estimated Bridge Year Carried Forward	<u>B4</u>	0		0
Amount to be used in Test Year and Price Cap Years				0
Number of years loss until next cost of service (i.e. years the loss is to be spread over)				
Amount to be used in Test Year	<u>T1</u>	0		0
Loss Carry Forward Generated in Test Year (if any)				0
Other Adjustments				0
Balance available for use in Future Years		0	_	0



Schedule 8 CCA - Test Year

Class	Class Description	Working Paper Reference	UCC Test Year Opening Balance	Additions	Disposals (Negative)	UCC Before 1/2 Yr Adjustment	1/2 Year Rule {1/2 Additions Less Disposals}	Reduced UCC	Rate %	Test Year CCA		UCC End of Test Year
1	Distribution System - post 1987	<u>B8</u>	\$ 74,583,43	В		\$ 74,583,438	\$ -	\$ 74,583,438	4%	\$ 2,983,338		\$ 71,600,100
1 Enhanced	Non-residential Buildings Reg. 1100(1)(a.1) election	B8	\$ 10,362,01	750,000		\$ 11,112,013	\$ 375,000	\$ 10,737,013	6%	\$ 644,221		\$ 10,467,793
2	Distribution System - pre 1988	B8	\$ 5,494,64	1		\$ 5,494,641	\$ -	\$ 5,494,641	6%	\$ 329,678		\$ 5,164,963
8	General Office/Stores Equip	<u>B8</u>	\$ 4,133,85	807,000		\$ 4,940,859	\$ 403,500	\$ 4,537,359	20%	\$ 907,472		\$ 4,033,388
10	Computer Hardware/ Vehicles	B8	\$ 2,456,03	1,000,000	-15,000	\$ 3,441,033	\$ 492,500	\$ 2,948,533	30%	\$ 884,560		\$ 2,556,473
10.1	Certain Automobiles	<u>B8</u>	\$ -			\$ -	\$ -	\$ -	30%	\$ -		\$ -
12	Computer Software	<u>B8</u>	\$ -			\$ -	\$ -	\$ -	100%	\$ -		\$ -
13 1	Lease #1	<u>B8</u>	\$ -			\$ -	\$ -	\$ -		\$ -		\$ -
13 2	Lease #2	<u>B8</u>	\$ -			\$ -	\$ -	\$ -		\$ -		\$ -
13 3	Lease # 3	<u>B8</u>	\$ -			\$ -	\$ -	\$ -		\$ -		\$ -
13 4	Lease # 4	<u>B8</u>	\$ -			\$ -	\$ -	\$ -		\$ -		\$ -
14	Franchise	<u>B8</u>	\$ -			\$ -	\$ -	\$ -		\$ -		\$ -
17	New Electrical Generating Equipment Acq'd after Feb 27/00 Other Than E	<u>B8</u>	\$ 218,23	0		\$ 218,230	\$ -	\$ 218,230	8%	\$ 17,458		\$ 200,772
42	Fibre Optic Cable	<u>B8</u>	\$ -			\$ -	\$ -	\$ -	12%	\$ -		\$ -
43.1	Certain Energy-Efficient Electrical Generating Equipment	<u>B8</u>	\$ -			\$ -	\$ -	\$ -	30%	\$ -		\$ -
43.2	Certain Clean Energy Generation Equipment	<u>B8</u>	\$ -			\$ -	\$ -	\$ -	50%	\$ -		\$ -
45	Computers & Systems Software acq'd post Mar 22/04	<u>B8</u>	\$ 32			\$ 326	\$ -	\$ 326	45%	\$ 147		\$ 179
46	Data Network Infrastructure Equipment (acq'd post Mar 22/04)	<u>B8</u>	\$ 4,89			\$ 4,896	\$ -	\$ 4,896	30%	\$ 1,469		\$ 3,427
47	Distribution System - post February 2005	<u>B8</u>	\$ 98,457,17		-10,000	\$ 114,450,927	\$ 7,996,878	\$ 106,454,050	8%	\$ 8,516,324		\$ 105,934,603
50	Data Network Infrastructure Equipment - post Mar 2007	<u>B8</u>	\$ 1,209,99	335,000		\$ 1,544,996	\$ 167,500	\$ 1,377,496	55%	\$ 757,623		\$ 787,373
52	Computer Hardware and system software	<u>B8</u>	\$ -			\$ -	\$ -	\$ -	100%	\$ -		\$ -
95	CWIP	<u>B8</u>	\$ -			\$ -	\$ -	\$ -	0%	\$ -		\$ -
14.1	Eligible Capital Property (acq'd pre Jan 1, 2017)1	<u>B8</u>	\$ -			\$ -	\$ -	\$ -	7%	\$ -		\$ -
14.1	Eligible Capital Property (acq'd post Jan 1, 2017)1	<u>B8</u>	\$ -			\$ -	\$ -	\$ -	5%	\$ -		\$ -
3	Most buildings acquired before 1988 or 1990		\$ 1,908,66			\$ 1,908,662		\$ 1,908,662	5%	\$ 95,433		\$ 1,813,229
50	Adjustment for CIS software		\$ -	6,700,000		\$ 6,700,000	\$ 3,350,000	\$ 3,350,000	39%	\$ 1,300,162		\$ 5,399,838
			\$ -			\$ -	\$ -	\$ -	0%	\$ -		\$ -
			\$ -			\$	\$ -	\$ -	0%	\$ -		\$ -
			\$ -			\$ -	\$ -	\$ -	0%	\$ -		\$ -
			\$ -			\$ -	\$ -	\$ -	0%	\$ -		\$ -
			\$ -			\$ -	\$ -	\$ -	0%	\$ -		\$ -
			\$ -			\$	\$ -	\$ -	0%	\$ -		\$ -
	TOTAL		\$ 198,829,26	6 \$ 25,595,755	-\$ 25,000	\$ 224,400,021	\$ 12,785,378	\$ 211,614,644		\$ 16,437,884	<u>T1</u>	\$ 207,962,137

<sup>1.</sup> New CCA class 14.1 effective January 1, 2017. The class includes property that was eligible capital property immediately before January 1, 2017. For tax years that end prior to 2027, transitional rules apply to class 14.1 that were acquired before January 1, 2017.



### Schedule 13 Tax Reserves - Test Year

#### **Continuity of Reserves**

						Test Year A	Adjustments				
Description	Working Paper Reference	Bridge Year	Eliminate Amounts Not Relevant for Bridge Year	Adjusted Utility Balance		Additions	Disposals	Balance for Test Year		Change During the Year	Disallowed Expenses
Capital Gains Reserves ss.40(1)	<u>B13</u>	C	)	0				0		0	1
Tax Reserves Not Deducted for accounting purposes											
Reserve for doubtful accounts ss. 20(1)(I)	<u>B13</u>	C	)	0		0	0	0		0	
Reserve for goods and services not delivered ss. 20(1)(m)	<u>B13</u>	C	)	0				0		0	
Reserve for unpaid amounts ss. 20(1)(n)	<u>B13</u>	C	)	0				0		0	
Debt & Share Issue Expenses ss. 20(1)(e)	<u>B13</u>	C	)	0				0		0	
Other tax reserves	<u>B13</u>	C	)	0				0		0	
		C	)	0				0		0	
		C	)	0				0		0	1
Total		0	0	0	<u>T1</u>	0	0	0	<u>T1</u>	0	0
Financial Statement Reserves (not deductible for Tax Purposes)	D.O.		,								
General Reserve for Inventory Obsolescence (non-specific)	<u>B13</u>	C	)	0				0		0	<u> </u>
General reserve for bad debts	B13	C	)	0				0		0	<u> </u>
Accrued Employee Future Benefits:	<u>B13</u>	C	)	0				0		0	<u> </u>
- Medical and Life Insurance	<u>B13</u>	C	)	0				0		0	4
-Short & Long-term Disability	<u>B13</u>	C	)	0				0		0	1
-Accmulated Sick Leave	<u>B13</u>	C	)	0				0		0	4
- Termination Cost	<u>B13</u>	C	)	0				0		0	
- Other Post-Employment Benefits	<u>B13</u>	C	)	0				0		0	
Provision for Environmental Costs	<u>B13</u>	C	)	0				0		0	,
Restructuring Costs	<u>B13</u>	C	)	0				0		0	,
Accrued Contingent Litigation Costs	<u>B13</u>	C	)	0				0		0	/
Accrued Self-Insurance Costs	<u>B13</u>	C	)	0				0		0	·
Other Contingent Liabilities	<u>B13</u>	C	)	0				0		0	1
Bonuses Accrued and Not Paid Within 180 Days of Year-End ss. 78(4)	<u>B13</u>	C	)	0				0		0	,
Unpaid Amounts to Related Person and Not Paid Within 3 Taxation Years ss. 78(1)	<u>B13</u>	C	)	0				0		0	
Other	B13	C	)	0				0		0	
		C	)	0				0		0	
		C	)	0				0		0	1
Total		0	0	0	<u>T1</u>	0	0	0	<u>T1</u>	0	0