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1	<b>ENERGY PROBE INTERROGATORY #1</b>
2	
3	<u>Reference:</u>
4	A-03-01 p.3
5	
6	Interrogatory:
7	Preamble:
8	Hydro One's plan will address critical safety and environmental risks in its system. It will
9	improve reliability performance by 13% to return to the top quartile performance that
10	Hydro One's transmission customers are expecting
11	
12	Please provide a listing of all the Exhibits and page numbers that contain evidence on
13	HOTX System Reliability
14	
15	<b>Kesponse:</b>
16	Below please find a list of references to the evidence where Hydro One mentions
17	transmission system reliability.
18	
19	EARIBIT A Exhibit A Tab 2 Sabadula 1 Daga 25 of 50
20	Exhibit A, 1ab 5, Schedule 1, Fage 55 01 50 Exhibit A 2 1, Attachment 1, Page 10, 10, 20
21	Exhibit A 6.6 Attachment 1, Page 5, 0
22	Exhibit A 6.6 Attachment 2 Page 3.6.7.12
23	Exhibit $A_{-7-2}$ Attachment 3 Page 5-15
24	Exhibit N-7-2, Attachment 3, 1 age 5-15
25	EXHIBIT B
20	Exhibit B-1-1, TSP Section 1.1, Page 46
28	Exhibit B-1-1, TSP Section 1.2, Attachment 3, page 41
29	Exhibit B-1-1, TSP Section 1.2, Attachment 4, pages 53-57
30	Exhibit B-1-1, TSP Section 1.2, Attachment 11, page 30
31	Exhibit B-1-1, Section 1.3, Attachment 1, page 46, 131, 135, 141
32	Exhibit B-1-1, TSP Section 1.4, Attachment 13, Page 52
33	Exhibit B-1-1, TSP Section 1.5, Page 5 of 55
34	Exhibit B-1-1, TSP Section 1.5, Page 24 to 37
35	Exhibit B-1-1, TSP Section 1.5, Attachment 1, Page 9-12
36	Exhibit B, TSP Section 2.2, Page 4 of 117

Witness: Bruno Jesus

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- Exhibit B-1-1, TSP Section 3.3, Page 1 of 20
- 2 Exhibit B-1-1, TSP Section 3.3, Page 4 of 20
- 3 Exhibit B, TSP Section 2.2, pages 1-117
- 4 Exhibit B-1-1, TSP Section 3.2, Page 25 of 28
- 5 Exhibit B-1-1, TSP Section 3.3, Page 1 of 20
- 6

#### 7 EXHIBIT D

- 8 Exhibit D, Tab 2, Schedule 1, pages 5-8, 10
- 9

```
10 EXHIBIT F
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11 Exhibit F-4-1, Attachment 4, Page 1 of 1

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1		ENERGY PROBE INTERROGATORY #2
2		
3	Re	ference:
4	A-(	03-01 p.26 and 27 Tables 5 and 6, p.47 and 48 Tables 14 and 15
5		
6	Int	errogatory:
7	Pro	eamble:
8	Ap	proximately 3.8% of the average increase to transmission rates in 2020 resulting from
9	the	Application is driven by a reduction to Hydro One's load forecast relative the forecast
10	cur	rentry underplaning rates, which is driven by factors that are beyond Hydro One's
11	COI	furor as explained in Section 6.5 of this Exhibit.
12	a)	Plassa provide a summary table that shows for 2011 2018, the forecast and actual
13	<i>a)</i>	load
14		ioau.
15	h)	Please provide a quantitative discussion of the main drivers for historic reductions in
10	0)	load
17		ioau.
10	c	For 2019-2024 please discuss in quantitative terms the basis for the 3.8% forecast
20	0)	load reduction and reasons for changes in Ontario demand
20		foud reduction and reasons for changes in ontario demand.
21	d)	With regard to the Load Forecast Model please provide details of latest sectoral
22	u)	forecast and graphical presentation(s) plus showing errors/trends plus a discussion
24		on statistical error associated with the model
25		
26	e)	Discuss if there are structural changes or other factors resulting in forecast error.

Witness: Bijan Alagheband, Henry Andre

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#### 1 **Response:**

2 a) Please see Table 1 below for the requested information.

3

(12-Month Average Peak in MW)		
Year		Load
2011		20,547
2012		20,348
2013		20,360
2014		20,554
2015		20,203
2016		20,274
2017		19,696
2018		19,657

# Table 1Ontario Load for the Years 2011-2018(12-Month Average Peak in MW)

- b) Over the period 2011 to 2018, inclusive, the total reduction in load is 890 MW. The
  main drivers for this historic reduction in load are: conservation and demand
  management ("CDM"), embedded generation, and economy. The reduction by each
  of these factors is as follows (based on the information contained in Table 2 below):
- 8 9

10

- CDM: -961 MW = -(1,924 MW 963 MW)
- Embedded Generation (EG): -276 MW = -(578 MW 302 MW)
- Economy: 347 MW = -890 MW (-961 MW 276 MW)

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Table 2				
History and Forecast of Ontario Load and Factors Affecting It				
(12-Month Average Peak)				

Year	Gross Load (1)	CDM (2) Embe	dded Generation (3)	Net Load (4)
2011	21,812	963	302	20,547
2018	22,159	1,924	578	19,657

Notes.

(1) Gross load is defined as net load plus the load impact of CDM and Embedded Generation and are also presented in Exhibit E-03-01, Table 3 on Page 20, for 2018.

(2) Excludes Intustrial Conservation Initiative (ICI). Source: Exhibit E-03-01, Table 2 on Page 8.

(3) Figures are as used in load forecast and are also presented in Exhibit E-03-01, Table 3, on Page 20, for the years 2018.

(4) Load after deducting the CDM and Embedded Generation. Source: Exhibit E-03-01, Page 47.

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c) The forecast period in this Application is 2019-2022 (rather than 2019-2024). The 3.8% reflects decrease in the 2019 load forecast in the present Application compared to the approved load forecast in EB-2016-0160 for the year 2018. The decrease is largely due to extension of ICI eligibility to a greater number of customers and reduction in the threshold for participation in ICI in 2017, as detailed in Exhibit E, Tab 3, Schedule 1, page 21.

In reference to Table 3 of Exhibit E, Tab 3, Schedule 1, the main drivers for reduction in load forecast are as follow.

From 2018 to 2019, the total reduction in load is 62 MW. The reduction is due to the following factors:

- CDM: -328 MW = -(2,252 MW 1,924 MW)
- Embedded Generation (EG): -24 MW = -(602 MW 578 MW)
- Economy: 291 MW = -62 MW (-328 MW 24 MW). 291 MW can also be derived as the difference between the load forecast prior to CDM and EG in the same Table (i.e., 22,450 MW 22,159 MW = 291 MW).

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1		From 2019 to 2020, the total reduction in load is 9 MW. The reduction is due to
2		the following factors:
3		• CDM: $-301 \text{ MW} = -(2,552 \text{ MW} - 2,252 \text{ MW})$
4		• Embedded Generation (EG): $-101 \text{ MW} = -(703 \text{ MW} - 602 \text{ MW})$
5		• Economy: 391 MW = -9 MW – (-301 MW – 101 MW). 391 MW can also be
6		derived as the difference between the load forecast prior to CDM and EG in
7		the same Table (i.e., $22,842 \text{ MW} - 22,450 \text{ MW} = 391 \text{ MW}$ ).
8		
9		From 2020 to 2021, the total reduction in load is 135 MW. The reduction is due to
10		the following factors:
11		• CDM: $-102 \text{ MW} = -(2,654 \text{ MW} - 2,552 \text{ MW})$
12		• Embedded Generation (EG): $-3 \text{ MW} = -(706 \text{ MW} - 703 \text{ MW})$
13		• Economy: $-30 \text{ MW} = -135 \text{ MW} - (-102 \text{ MW} - 3 \text{ MW})$ . $-30 \text{ MW}$ can also be
14		derived as the difference between the load forecast prior to CDM and EG in
15		the same Table (i.e., $22,812 \text{ MW} - 22,842 \text{ MW} = -30 \text{ MW}$ ).
16		
17		From 2021 to 2022, the total reduction in load is 147 MW. The reduction is due to
18		the following factors:
19		• CDM: $-121 \text{ MW} = -(2,775 \text{ MW} - 2,654 \text{ MW})$
20		• Embedded Generation (EG): $-13 \text{ MW} = -(719 \text{ MW} - 706 \text{ MW})$
21		• Economy: -13 MW = -147 MW – (-121 MW – 13 MW)13 MW can also be
22		derived as the difference between the load forecast prior to CDM and EG in
23		the same Table (i.e., $22,799 \text{ MW} - 22,812 \text{ MW} = -13 \text{ MW}$ ).
24		
25	d)	Please see below for the requested information.

#### Table 3 Latest Forecast by Sector (GWh)

Year	Commercial	Industrial	Agriculture	Residential	Transportation
2019	58 <i>,</i> 943	42,970	2,513	43,227	526
2020	58,875	42,413	2,626	42,219	538
2021	58,970	41,733	2,548	42,021	548
2022	59,208	41,177	2,628	41,674	556

Witness: Bijan Alagheband, Henry Andre

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#### i. Commercial Model

1



Witness: Bijan Alagheband, Henry Andre

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#### ii. Industrial Model



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#### iii. Residential Model

1



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#### iv. Agricultural Model

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#### v. Transportation Model

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For each model, various statistics are provided in Exhibit E, Tab 3, Schedule 1 Appendix B, along with a discussion of results pointing to a good fit and reasonable residual variance. Moreover, the forecast trend in all models is consistent with the corresponding historical trend. For a discussion of residual errors, please see response to part (e) below.

6

e) For each model, the forecast error has not increased in relation to structural changes 7 or other factors. Some structural changes were present and addressed using dummy 8 variables, including trend and binary variables, as discussed in Exhibit E, Tab 3, 9 Schedule 1 Appendix A. An exception to this is the residual for the share of each fuel 10 sources in total energy relative to that for coal in the industrial sector. The closure of 11 coal-fired stations in Ontario in recent years significantly impacted these relative 12 shares. A dummy variable was used to capture step-wise closures of coal-fired 13 stations. The model residual during the closure process experienced an increased 14 range of variations and the increase persisted after the closure process was completed. 15 To address this problem, the weighted SUR estimation method (which corrects for 16 such heteroscedastic errors) was used to estimate the model parameters. 17

Filed: 2019-08-02 EB-2019-0082 Exhibit I Tab 02 Schedule 3 Page 1 of 3

1		<b>ENERGYPROBE INTERROGATORY #3</b>
2		
3	Re	ference:
4	A-	03-01 p.16, A-03-01-01, A-07-01-01
5		
6	Int	errogatory:
7	Pr	eamble:
8	En	ergy Probe has read the high level Corporate Objectives. We wish to understand why
9	im	proving System Reliability is not the major priority for the 2019-2024 Investment
10	Pla	n.
11		
12	We	e have also reviewed the Evolved TX Scorecard.
13		
14	a)	Why is Hydro One still a worse performer for Reliability (T-SAIDI, T-SAIFI, T-
15		MAIFI) than many of its peers, when weather and other external codes are taken into
16		account?
17	<b>.</b> .	
18	b)	Given the clear Customer Preferences summarized in References 2 and 3 above,
19		please explain why System Reliability is not the number one Corporate priority after
20		Safety.
21	`	
22	C)	Please provide graphical representations of the historic and forecast I-SAIDI, I-
23		SAIFI, 1-MAIFI data shown in the Evolved Transmission Scorecard
24	р.	
25	<u>ke</u>	Sponse: Hudro One's overall performance of T SAIDI and T SAIEL including momentary
26	a)	and sustained interruptions has been mainly in the 2nd quartile as comparing to other
27		Consider transmission utilities for the past 10 years. The reasons for this are driven
28		by the following: Hydro One's service territory and system is generally much larger
29		compared to other Canadian utilities and has the most number of customer delivery
30		points A utility with a smaller system and fewer delivery points the reliability
31		performance would be expected to perform better. This is one reason that Hydro
32		One's overall T-SAIDI and T-SAIEI performance is mainly in the 2nd quartile
55		one soverair i statist and i stati i performance is manny in the 2nd quartie.

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Historical design of the system to manage costs has resulted in about 40% of the delivery to be supplied from a radial transmission system; these delivery points 2 contribute about 80% of the reliability events. 3

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b) Reliability is the second priority as ranked by customers through the customer engagement process detailed in Exhibit B, Tab 1, Schedule 1, Section 1.3 and one of the top priorities for Hydro One. Hydro One's strategic priorities are not ranked. System Reliability is a strategic priority for Hydro One in alignment to customer preferences as indicated in Exhibit A Tab 3 Schedule 1 page 14.

9 10 11

c) The charts below are based on the actual and targeted performance for all delivery points, including both single-circuit and multi-circuit supplied delivery points.

- 12 13
- 14



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Witness: Bruno Jesus

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1		<b>ENERGY PROBE INTERROGATORY #4</b>
2		
3	Re	ference:
4	A-	04-01-01 p.18,19 and 37
5		
6	Int	terrogatory:
7	Pr	eamble:
8	Ho	wever, it is likely that this output growth term will be very close to zero in the CIR
9	per	riod (see Table 8). The flat or declining nature of peak demands, due to conservation
10	and	d demand management (CDM) plans and energy efficiency technology gains, makes it
11	vei	ry likely that the maximum peak demand will be flat. Further, the total kilometres
12	(K	M) of transmission lines are projected by Hydro One to remain very close to current
13	lev	els. Thus, the output growth rate will be essentially zero for each year of the CIR
14	per	iod.
15	r	
16	a)	Did Hydro One Provide a Peak demand forecast for the CIR period to PSE? If so
17	,	please provide a copy.
18		
19	b)	Why does PSE use the assumption that peak demand growth (MW) will be flat
20		given the negative load forecast (MWh), or will the System Load Factor change with
21		load?
22		If the growth factor is negative what will be the impact on the CIP Formula and
23 24	()	Revenue Requirement in 2021 and 2022?
24		Revenue Requirement in 2021 and 2022.
26	d)	Please provide a sensitivity analysis that shows this based on Hydro One
27	(,)	Transmission peak demand data.
28		•
29	<u>Re</u>	sponse:
30	a)	Yes.

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Forecast of Transmission Annual Peak and Kilowat Hours Transmitted					
Year	Annual Peak (MW)	Annual Kilowatt Hours Transmitted			
2017.00	22,178	135,104,305,239			
2018.00	21,982	134,166,584,139			
2019.00	21,763	132,844,060,731			
2020.00	21,482	131,937,328,494			
2021.00	21,439	130,803,164,625			
2022.00	21,367	129,967,320,536			
2023.00	21,291	129,104,753,912			
Note. All figures are weather-normal.					

1 2

b) The output quantity index is comprised of the maximum peak demand and the total
kilometres of transmission line. The definition of the maximum peak demand is the
highest peak demand value for the transmission system that has occurred from 2004.
Please see pages 24 and 25 of the PSE report for the definition of the maximum peak
demand variable. Given the definition of the variable, the maximum peak variable
will not decline during the forecasted period.

9

10 c) The growth factor will not be negative but is projected to be essentially zero.

11

12 d) Please see the response to part c.

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1		<b>ENERGYPROBE INTERROGATORY #5</b>
2		
3	Re	ference:
4	A-(	03-01 p.39, TSP-01-05 p.5
5		
6	Int	errogatory:
7	a)	Please provide the weightings for each of the 4 Major Categories in the Evolved
8		Scorecard.
9		
10	b)	Please explain/support the forecasts for System Reliability in the Evolved T
11		Scorecard.
12		
13	c)	Please provide graphical representation of the 10 year historic and forecast Reliability
14		measures (T-SAIDI, T-SAIFI and T-MAIFI).
15		
16	d)	Please provide in chart form the cause codes related to 2018 system reliability.
17		Compare to the 5 year averages 2014-2017 and discuss reasons why/if 2018 is
18		different
19	``	
20	e)	Please provide any internal reports related to the worsening of Reliability measures in
21		2018, including system availability and unsupplied load.
22	0	
23	I)	Please provide a list of where the derivery point trouble spots are located, the
24		number of distributors (including Hydro One) and number of customers affected.
25	- )	Discourse into the discourse that describes and discourse the more distantiant. Herein
26	g)	Please point to the evidence that describes and discusses the remedial actions Hydro
27		One Transmission is taking to address the issues and provide a short synopsis.
28	h)	Are the forecast 2010 2024 Beliebility values targets and if so what turns on
29	11)	Are the forecast 2019-2024 Remaining values targets and it so, what turns of
30		achieving these? If not, explain why not.
31	Do	sponsol
32	<u>Ne</u>	<u>Sponse:</u> There are no weightings for the <i>A</i> major categories in the Evolved Scorecard
24	<i>a)</i>	There are no weightings for the + major categories in the Evolved Scorecald.
34 35	h)	The forecasts for the System Reliability are established using the 2009-2018 ten-year
35 26	U)	$10^{\text{th}}$ percentile for 2019 with a 2% improvement year-over-year beginning in 2020
50		<sup>10</sup> percentite for 2017, with a 270 improvement year-over-year beginning in 2020.

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- c) Refer to response to I-02-EnergyProbe-3-c.
- d) Please refer to Exhibit B-1-1, TSP Section 1.5 Pages 29 to 32.
- 4 5

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- B-1-1 TSP 1.5 Page 29 Figure 6: TSAIFI-S
- 6 B-1-1 TSP 1.5 Page 30 Figure 7: TSAIFI-M
- 7 B-1-1 TSP 1.5 Page 32 Figure 6: TSAIDI
- 8 System Unavailability:



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For the discussion of why or if 2018 is different, please refer to to OEB-147 c) & OEB-148 a)

3 4

2

e) Please refer to Exhibit B, Tab 1, Schedule 1, Section 1.5 pages 27 to 36 for a discussion of 2018 reliability performance, including unsupplied energy and system unavailability. Hydro One reviews operations reliability performance monthly. System reliability performance, including system unavailability and unsupplied energy and other performance measures are reviewed with follow-up actions. The December 2018 monthly "Operations Reliability Performance" reports is included as Attachment 1.

12

f) Chronic delivery point outliers are delivery points that have been identified as outliers
 for 4 consecutive years based on Customer Delivery Point Performance Standards
 and have been used to identify the "delivery point trouble spots" referenced in the
 question. Most of these delivery points are supplied by long single circuits. All 2017

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chronic outliers are grouped below by Transmission Zones. Also provided is the
 number of LDC and transmission end-user customers connected to the delivery point.

TRANSMISSION ZONE	2017 Chronic Outliers	# of LDC Customers	# of Tx End- User Customers
	MOOSONEE DS	1	0
	SUDBURY SMELTER CTS	0	1
NIE 115	HOLLOWAY HOLT #2 CTS	0	1
NE 115	ONAKAWANA CTS	0	1
	RENISON CTS	0	1
	HOLLOWAY HOLT #3 CTS	0	1
	CAT LAKE MTS	1	0
	CROW RIVER DS	1	0
	MUSSELWHITE CTS	0	1
NW 115	JELLICOE #3 DS	1	0
	RED LAKE TS B	1	0
	LONGLAC TS Z	1	0
	SLATE FALLS DS	1	0
	TILLSONBURG TS B	2	0
West 115	TILLSONBURG TS Y	2	0
west 115	STRATHROY TS B	1	0
	STRATHROY TS Q	1	0

3 g)

Hydro One undertakes transmission reliability assessment and improvement activities including:

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• System Renewal – these planned investments are listed at TSP Section 3.2 and are required to maintain and/or improve safe, secure and reliable operation of the transmission system.

• Outliers Delivery Points - Assessment of outlier delivery points (ODP) is undertaken for delivery points experiencing performance that is below the standard that has been approved by the OEB. In 2017 there were 84 ODP. Assessments have been undertaken for each of them to identify the causes, and review of planned system renewal investments to identify if additional

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1		remedial actions that could be taken (such as fault locator installation or
2		animal abatement investments)
3		
4		• Worse performing circuits - Assessment of worse performing transmission
5		circuits is conducted to assess the causes of reliability issues and review
6		planned system renewal investments to consider if additional remedial actions
7		such as fault locator or line sectionalizing are required.
8		
9	h) Th	e forecast 2019-2024 Reliability values are targets. The business plan has been set
10	to	achieve the Performance Measures noted in TSP section 1.5 and Strategic Priorities
11	and	d Objectives noted in TSP 2.1.2.

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## **Operations Reliability Performance**

December 2018



# YTD - Transmission Reliability Multi-Circuit Performance & Causes

There were 3 delivery point interruptions occurred with a total load interruption duration of 60 minutes. December YTD Transmission reliability performance, both interruption duration and frequency are worse than targets.



T-SAIDI-mc - Contribution by Cause: YTD 2018



Reliability - Transmission (SAIFI-MC)



T-SAIFI-mc - Contribution by Cause: YTD 2018



Page 2 of 13

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### **Operations Scorecard – Transmission Reliability**

### **Monthly Summary**

There were no significant events in December. Three delivery point interruptions occurred with total load interruption duration of 60 minutes. December YTD Transmission reliability performance, both interruption duration and frequency are worse than targets.

### Significant Events:

• There were no Significant Events in December

### Coincident Events:

• There were no Coincident Events in December



#### Monthly Reliability - Transmission (SAIDI-MC)

#### Monthly Reliability - Transmission (SAIFI-MC)



hydro

Page 3 of 13

### Transmission Reliability 2017 VS. 2018







Foreign 0.2% 7% Human SPS Operation 2%

BES Condition

Configuration

2%

Unknown

3%

T-SAIDI-mc - Contribution by Cause: YTD 2018

Equipment

Weather

11%

Page 4 of 13 hydro

### **December YTD T-SAIDI-MC Significant Events Contribution**



hydro Page 5 of 13

### **Operations Scorecard – Transmission Reliability**

### Year-to-Date Summary

Significant Events Summary:

Date	Event Description		Coincident Event?	
14-Nov	Nov 14: 230kV circuit T31H (Clarington TS - Havelock TS) removed from service due to broken conductor while 230kV circuit T22C (Clarington TS - Chat Falls TS) was on planned outage. Havelock TS Y bus interrupted when T2Y breaker initiated breaker fail during T31H line protection operation. Otonabee TS (44 kV) BY busses and (27.6kV) JQ busses as well as Havelock TS (44kV) Y bus interrupted. Five delivery points were interrupted for a total duration of 764 minutes.		Yes	
20-Oct	kV Circuit V41H (Claireville TS x Hurontario TS) was automatically removed from service without receipt of primary protection annunciation. A directly connected transmission customer had been testing one of their terminal breaker for circuit V41H when neir staff inadvertently applied a transfer trip send signal to circuit V41H, which initiated a trip and lockout of all terminals of the circuit. There was an ongoing scheduled outage to the companion circuit V42H (Claireville TS x Hurontario TS) as the time of event.		Yes	
19-Oct	TS T2 transformer (115/13.8 kV) was automatically removed from service by differential protection due to a a Mylar balloon that had made contact with T2 secondary surge arrestors. At the time of the event there was already an ongoing outage on awk T1 transformer.		Yes	
21-Sep	A major storm event with multiple tornadoes occurred in the Ottawa area interrupting large areas of the electrical grid in the region. OGCC confirmed that an E/F-2 tornado, with wind speeds up to 220km/h, touched down at the Merivale TS yard. Multiple major 230 kV and 115 kV circuits tripped in this event, including : 230 kV and 115 kV circuits: M30A and M31A (Merivale TS - Hawhorne TS), M32S (Merivale TS - South March SS), E34M (Merivale TS – Almonte TS), 115 kV circuits: M30A and M31A (Merivale TS – Stewartville TS), C7BM (Chats Falls TS - South March SS), S7M (Merivale TS - South March SS), M4G and M5G (radial from Merivale TS), V12M and F10MV (radial from Merivale TS), A8M and A3RM (Merivale TS - Hawhorne TS), L2M and M1R (radial from Merivale TS). Pembroke TS was the only station impacted by CP during this event. 115 kV circuits X6 and X2Y (both radial from Chenaux TS) load was lost due to the refurbishment outage at the time of the event. This event resulted in 40 multi-circuit supplied DP interruptions with a total duration of 48,634 minutes.		Yes	
19-Sep	With the 230 kV Circuit C21J (Chatham TS – Keith TS) out of service for planned work, the companion Circuit C22J was automatically removed from service, resulting in load interruptions in the Windsor area. There was no active weather in the area at the time of the trip and the cause is being investigated. The total duration of the interruptions was 104 minutes at 6 DPs.	0.16	Yes	
27-Jul/28- Jul	Finch TS (230/27.6 kV) T2 transformer failed and followed by T1 tripping. This interrupted the Finch TS 27.6 kV B and Y buses delivery points. Due to protection issues at Finch TS, Finch JQ (27.6 kV) yard was deenergized and multiple 230 kV circuits were removed from service. This interrupted two more delivery points at Finch TS, Markham MTS#1, and IBM Markham CTS. In total there were 6 delivery points interrupted for 2,234 minutes.	3.52	No	
16-Jul	Wingham TS (44 kV) Y bus was tripped due to a failed bushing on 44 kV BY breaker. The impact to the T-SAIDI-mc was 0.2016 minutes per delivery point.	0.20	No	
16-Jul	Two Delivery Points (DPs) at Timmins TS (28 kV Q/Z busses) were interrupted from the widespread impactive northern outages stemming from the loss of the 500 kV CircuitP502X (Porcupine TS- Hanmer TS), which was removed from service during bad weather. Special Protection Systems removed a number of other circuits & generators in the area to provide load and generation stability. The Timmins TS DPs that were interrupted contributed 0.3039 minutes/dp to the T-SAIDI-mc reliability numbers.	0.30	No	
4-May	A severe windstorm hit Ontario on May 4, resulting in multiple outages across the province and numerous multi connected delivery points were interrupted for a total of 241 minutes. During this storm Armitage TS and Thornton TS were impacted by incorrect protection settings and large interruptions resulted. See separate entries for these events as the resultant DPIS were not directly from the weather event. P&C confirmed incorrect protection settings. The Brantford Z (28 kV) bus was interrupted due to a defective Voltage Transformer. Brantford TS (230/28 kV) T4 transformer tripped on differential protection coincident with Z Bus (28kV) tripping. Staff found the Z Bus VT Blue phase failed. Impact of this event to T-SAIDI-mc was 0.20 minutes. Dual Circuitripping of 230 kV circuits T38B and T39B circuits (Trafagar TS – Burlington TS) on line protections and did not auto reclose as was blocked by Breaker Duty Cycle. Load was interrupted in Halton and Mississauga at 3 stations: Transformer Stations at Halton TS, Meadowale TS, Trafalgar DESN, and Tremaine TS. 8 DPs were interrupted in total combining for an impact of 0.17 minutes/dp. The last event to the May 4th T-SAIDI-mc, and that event was the Lincoln Heights TG (13 kV) B1/B2 busses momentary outage. Woodroffe (115/13 kV) T4 transformer was removed from service twice on May 4 on differential protection operation. Field staff found the cause of the fault to be a string that got caught on the primary side of the T4 transformer and burned away. 115kV CircuitF10MV was removed reclosed successfully as designed. Lincoln Heights TS 14 kV B1 and B2 busses were interrupted wice each due to a long term outage to the T282 14kV breaker. The impact of this event to T-SAIDI-mc was 0 minutes as it was momentary in nature. The largest load interruption event on May 4 during severe windstorms, was a coincident planned interruption event which occurred east of Toronto when the Thornton TS (230/44 kV) T4 transformer was removed from service by protection operation during an outage t			
	The second most impactive event during the windstorms on May 4 was the Armitage TS event that contributed a total of 0.76 minutes/dp to the T-SAIDI-mc. The Armitage T1 and T2 (230/44 kV) transformers both tripped during a feeder fault in the station. The NEOA analysis concluded that the T1 and T2 'A' protections misoperated for a feeder fault. Pending settings updates were in PCMIS for these relays, but they had not been applied to the relays yet. Field have been asked them to apply the Pending settings. 6 Delivery Points at Armitage TS and Brown Hill were interrupted in this event. P&C confirmed that there were incorrect protection settings in the Armitage transformer protections. This event had an impact of 0.76 minutes/dp.		No	
2-May	Cherrywood TS (230/44 kV) T7 and T8 transformers were removed from service from a protection misoperation. A wiring issue was found: DC grounds were found incorrectly applied tying together trip circuits for T7 and T8 transformers. As a result Veridian customer load was interrupted.	0.21	No	
24-Apr	During a scheduled outage to Stratford TS T1 and 230kV CircuitB22D (Bruce TS - Detweiler TS), Stratford TS T2 was removed from service from what Stations staff discovered a raccoon carcass near the T2 revenue metering unit. 115 kV CircuitL7S (radial from Seaforth TS) was supplied from B23D at the time due to the B22D outage, interrupted at Stratford TS, Festival MTS, and Seaforth TS for a total duration of 253 minutes.	0.40	Yes	
14-Apr	OGCC anticipated a large weather impact event due to the ongoing and prospective impact of the freezing rain that took place in the southern portion of the province, it was upgraded to Stage 2 Flashover conditions from Stage 1. The impact area was localized in the Toronto to Niagara corridor but as the weather system moved towards South Western Ontario the impact was expected to be more widespread. In the Niagara area, 115kV CircuitQ11S (Beck TS - Glendale TS) was removed from service by protection LDC load. Hydro One lines staff discovered a faulted section of Q11S with downed poles. The Bunting load loss occurred as the companion transformer T3 was out of service for planned work. The affected LDC's were eventually able to transfer their load internally to alternate supplies. Bunting TS T3 transformer was recalled from an outage and was placed in service. On April 16th new poles were installed and the affected section of Q11S was returned to service. The total station outage at Bunting was 828 minutes in duration.		Yes	
22-Mar	115 kV circuits K1W and K3W (Manby TS - Wiltshire TS) both auto-reclosed from line protections after the Wiltshire TS T2 and T7 (115/14 kV) transformers were automatically removed from service by differential protections. This resulted in the loss of LDC load at Fairbank TS and Wiltshire TS, in the GTA. Field investigation confirmed that animal contact was the initial cause for the Wiltshire TS T2 outage and that the Wiltshire TS T7 tripped from a bad pallet in the T7A3A4 (14 kV) breaker. The event resulted in interruptions to 8 delivery points and a total interruption duration of 469 minutes.		No	
10-Feb	115 kV Circuit H1L (Hearn TS - Leaside TS) auto-reclosed initiated by line protection, the previous day after multiple auto-recloses on the 115 kV Circuit H3L (Hearn x Leaside) had locked out. This resulted in Toronto Hydro-Electric System Limited load interruptions. Field crews indicated that flashovers at Gerrard TS due to the contamination buildup on the insulators were the cause of the outages. Delivery Point interruptions were observed at Basin TS, Gerrard TS, and Carlaw TS. This event resulted in 29 interruptions to 11 delivery points with a total interruption duration of 462 minutes.	0.73	No	
8-Jan	The Leaside TS 230 kV J bus was tripped by JL3 breaker failure protection operation after multiple auto-recloses on the H3L circuit. This was followed by lock out of both the 115 kV circuits, H1L (Hearn TS - Leaside TS) and H3L (Hearn TS - Leaside TS), resulting in interruptions of Toronto Hydro-Electric System Limited load. Field crews indicated that flashovers at Gerrard TS due to the contamination buildup on the insulators were the cause of the outages. Delivery Point interruptions were observed at Basin TS, Gerrard TS, and Carlaw TS. This event resulted in 32 interruptions to 11 delivery points with a total interruption of 916 minutes.	1.44	No	

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### **Operations Scorecard – Transmission Reliability**

### Year-to-Date Summary

Coincident Events Summary:

Date	Event Description		Coincident Event?
19-Nov	Nov 19: 115 kV Circuits K2Z (Kingsville TS - Lauzon TS) tripped from what was suspected to be from weather. Two delivery points were interrupted at Kingsville TS, due to the K6Z supply to Kingsville TS being out of service for an outage.		Yes
12-Oct	Circuits B10 (Burlington TS x Birmingham TS), HL4 (Beach TS x NewtonTS) and K1G (Gage TS x Kenilworth TS) were removed from service by line protection and autoreclosed. Suspected caused was red phase of motorized switch 50HL4-17 switch moving beyond end stop while closing causing a phase imbalance. Q bus o/s at Birmingham TS at the time.		Yes
12-Oct	Water main break near Bayview and Dundas St. There was a 10X10ft chunk of concrete (road way) that would fall into the H3L circuit (Section Gerrard TS x Mill St. Jct). There was also an Enbridge gas main in close proximity. Circuit was offloaded as precaution. Basin T5 planned out of service at the time.		Yes
4-Oct	(2Y Chenaux line protection misoperation for faults on Pembroke M3 feeder while circuit X6 was on planned outage.		Yes
19-Sep	115 kV Circuit F12C (Freeport TS - Cedar TS) was automatically removed from service, when the Cedar TS T7 (115/13.8 kV) differential protection operated. However due to ongoing planned work at Burlington TS on circuit B5C and B6C (Burlington TS - Cedar TS), B5C load (LDC and Hydro One) was interrupted.		Yes
17-Sep	Vith the 230 kV Circuit C21J (Chatham TS – Keith TS) out of service for planned work, the companion Circuit C22J was automatically removed from service, resulting in load interruptions in the Windsor area. There was no active weather in the irea at the time of the trip and the cause is being investigated.		Yes
7-Sep	30 kV Circuit X1P (Dobbin TS - Chenaux TS) was removed from service by protection as designed 115 kV Circuits X6/X2Y (radial form Chenaux TS) were also automatically removed from service by a Special Protection System (SPS) operation nterrupting load including Pembroke TS delivery points.		Yes
6-Sep	230 kV Circuit X1P (Dobbin TS - Chenaux TS) was removed from service by protection as designed 115 kV Circuits X6/X2Y (radial form Chenaux TS) were also automatically removed from service by a Special Protection System (SPS) operation, interrupting load including two Pembroke TS delivery points.		Yes
5-Sep	115 kV Circuit X6 (Chenaux TS - Pembroke TS) was removed from service by line protections and successfully automatically reclosed. The companion 115 kV Circuit X2Y (Chenaux TS - Pembroke TS) was on a planned outage at the time. Load was interrupted Pembroke TS as a result at two delivery points. Heavy rain was moving through the area at the time of the trip.	0.00	Yes
29-Aug	115 kV Circuit S7M (South March SS - Merivale TS) was removed from service as a result of lightning activity in the Ottawa area. This resulted in an interruption to Hydro One load including multi connected delivery points at Stewartville TS and Marchwood MTS. It also created an island as 115kV Circuit W6CS (Stewartville TS - South March SS) and area generation were separated from the Hydro One grid. W6CS was manually removed from service collapsing the island and interrupting load and generation. One DP at Marchwood MTS was interrupted and two DPs at Stewartville TS were interrupted.		
6-Aug	115 kV Circuit X6 (Chenaux TS - Pembroke TS) was removed from service by line protections and successfully automatically reclosed. The companion 115 kV Circuit X2Y (Chenaux TS - Pembroke TS) was on a planned outage at the time. Load was interrupted Pembroke TS as a result at two delivery points. Adverse weather was moving through the area at the time of the trip.		Yes
5-Aug	115 kV Circuit D2L (Crystal Falls SS - Dymond TS) was removed from service during bad weather in the area. The Dymond (44 kV) BY breaker was open for a planned outage causing an interruption to one delivery point at Dymond TS.	0.00	Yes
30-Jul	230 kV Circuit N22W (Scott TS – Buchanan TS) was removed from service following Wonderland TS T5 differential protection trip. Due to the companion Circuit230 kV N21W (Scott TS – Buchanan TS) planned outage, LDC load was interrupted at Modeland TS (28 kV) J and Q busses.		Yes
27-Jul	30 KV Circuit B22D tripped during the companion 230 kV CircuitB23D outage between Zurich JCT and Detweiler TS. Load was lost at Festival MTS #1 and Stratford TS.		Yes
11-Jul	230 kV Circuit R21TH (Richview TS - Trafalgar TS) tripped during a planned outage to Tomken TS T3 (230/44 kV) transformer. Staff patrolling the line discovered a bonding conductor that broke off the companion R19TH tower and fell into the R21TH.		Yes
2-Jul	230 kV Circuit T22C (Clarington TS - Chats Falls TS) was automatically removed from service during thunderstorm activity in the area. The companion Circuitsupply to Otonabee TS, 230 kV T31H (Havelock TS - Clarington TS) was on a planned outage.		Yes
12-Jul	Buchanan TS T4 (230/115 kV) autotransformer was removed from service following animal contact. 230kV supply Circuit W37 (radial from Buchanan TS) was removed along with the Talbot TS T4 (230/28kV) transformer. At the time the Talbot TS T3 (230/28kV) transformer was out of service for a planned outage.		Yes
11-Jun	Commerce Way TS T2 transformer was tripped due to animal contact. 115 kV Circuit K12 (Commerce Way TS - Karn TS) tripped and successfully reclosed as designed. Brant TS was being abnormally supplied by Circuit K12 at the time and Y bus was interrupted for 3 minutes.		Yes
15-May	230 kV Circuit B15C (radial from Cooksville TS) was momentarily interrupted by reports of thunderstorms in the area, during a B16C planned circuit outage. This interrupted delivery points at Ford Oakville CTS, Oakville TS and Lorne Park TS. Oakville and Alectra load was interrupted.	0	Yes
9-May	Kirkland Lake TS suffered a momentary station interruption, 115 kV (Ansonville TS - Kirkland Lake TS) A9K tripped, reclosed successfully during a Kirkland Lake T13 (115/44 kV) transformer outage. This resulted in an interruption to the T12 transformer (115/44 kV) and two Kirkland Lake TS DPs by configuration.		Yes
26-Apr	Finch TS T2 and Circuit P22R (Parkway TS - Richview TS) were removed from service from T2 protection operation. Due to an outage to the T1 transformer and Circuit C20R (Cherrywood TS - Richview TS) load at Finch TS was interrupted. due to protection operation on the T2 at Finch TS. Circuit P22R reclosed as designed. This caused an outage for	0.11	Yes
16-Apr	With Cedar T8 out of service, the companion transformer T7 was removed from service by differential protection interrupted LDC load in Guelph. EMD staff reported a squirrel contact on T7 as the cause.	0.01	Yes
14-Apr	During John IS 11 transformer planned outage, the companion transformer T3 was removed from service by protection operation, interrupting LDC load in the GTA.	0.06	Yes
13-Apr	230 KV Circuit H2/H (Havelock IS -Hinchinbrook IS) was forced from service to remove arcing 230 KV breaker disconnect switch (AL27-27). This resulted in an interruption of LDC and Hydro One load, as the companion supply CircuitT31H to Havelock TS was out of service for planned work. After the arcing was extinguished and the switch inspected, CircuitH2/H was returned to service and the Havelock TS load restored.		Yes
28-Mar	Chenaux IS 14/1K4 (230/115 KV) transformer and by configuration the 115 KV CircuitX6 (Chenaux IS - Pembroke IS) were removed from service by protection operation. The companion Chenaux T3/TR3 (230/115 kV) transformer was out of service at the time due to the planned outage to the T3/A4, so that the Chenaux T4 was supplying X6 and X2Y at the time when it gassed. Hydro One and LDC load at Pembroke TS and Cobden TS in Eastern Ontario was interrupted.	0.06	Yes

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### YTD - Transmission Reliability Performance: Single-Circuit, Overall & Momentary

### **Single Circuit:**



Reliability - Transmission (SAIFI-SC)



### **Overall:**





#### **Momentary:**



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Note: Force Majeure Ottawa Tornado Event – recommend excluding impact of this event consistent with future corporate

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### 2018 December YTD Transmission Regulatory Scorecard

Measures	YTD Actual <sup>3</sup>	YTD Budget	YE Target
T-SAIFI-M (# of interruptions per DP per year)	0.50	0.53	0.53
T-SAIFI-S (# of interruptions per DP per year)	0.83	0.58	0.58
T-SAIDI (interruption minutes per DP per year)	69.95	46.50	46.50
Unsupplied Energy (System Minutes)	19.47	12.61	12.61
System Unavailability (%) <sup>1</sup>	0.67	0.38	0.42
CDPPS Outlier Percentage <sup>2</sup> (annual performance)	9.5%		13.0%

- 1. Previous month result
- 2. 2017 result is at 9.5%. 2018 result will be available in June, 2019. YE target is for 2018. There was no target set for 2017.
- 3. The Sept 21<sup>st</sup> Merivale TS tornados have been excluded from YTD figures.

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### OEB Measures – Overall Transmission SAIFI-Momentary, SAIFI-Sustained and SAIDI



T-SAIFI-S: 2009-2018 Historical (excluding extreme events) & 2019-2014 Forecast Targets (excluding major events) 0.90 Year) 0.83 Forecast Targets 2% per year Improvemen 0.80 per 0.70 0.65 4 0.61 0.58 0.60 0.60 0.58 0.57 0.60 0.55 per 0.53 0.52 0.51 0.50 0.50 0.50 0.40 Ĕ 0.30 ď 0.20 icy (# 0.10 reat 0.00 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2009 2 Beta Exclusion Excludes 2013 GTA Flood & 2018 Ottawa Tornado

Over the last five years, overall transmission reliability has trended worse



T-SAIDI : 2009-2018 Historical (excluding extreme events) & 2019-2014 Forecast Targets (excluding major events)

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### OEB Measures – Overall Transmission Unsupplied Energy and System Unavailability





Over the last five years, overall transmission reliability has trended worse

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### **2017 Outlier Delivery Points**

- 84 Outlier Delivery Points were identified in 2017, or 9.5% of the 885 Tx DPs
  - over the last 3 years, the number of Outlier DPs has been slowly decreasing



- 19 Assessments have been completed to evaluate the root-cause of poor performance, and develop recommendations for improvement
  - These assessments include 28 New Outlier Delivery Points plus 2 New Worst Performing Circuits identified in 2017
  - 15 Capital Investment Projects in the current Business Plan are expected to improve reliability to some of these Delivery Points. Additional measures are also being planned, including line inspections/condition assessments, installation of new line sectionalizing devices, and animal abatements
- Remaining 56 outlier DPs in 2017 are same as in 2016 (repeat)
  - Assessment of outage/ root cause and development of mitigation strategy is expected to be completed by Q2 2019

### **2017 Outlier Delivery Points**

### • Major contribution to Tx SAIDI is from a small # of DPs

- Less than 20 DPs (out of ~900) contribute over 40% to Tx SAIDI every year (some are repeat year over year)
- Will require targeted mitigation/investments on each of these DPs



### New options being considered for 2019:

- Unique Outage Response Plan for 2-4 worse performing lines
- Stringent design for long single circuit lines and seek opportunity to bring offroad section to road side
- Expected completion is Q4 2019
Filed: 2019-08-02 EB-2019-0082 Exhibit I Tab 02 Schedule 6 Page 1 of 1

**ENERGY PROBE INTERROGATORY #6** 1 2 **Reference:** 3 A-03-01 Table 2 4 5 6 **Interrogatory:** a) Please provide a Table showing the 2018 Baseline costs and the Productivity Saving 7 Forecast. 8 9 b) Please explain in more detail the Capital savings in context of the 2019-2024 Capital 10 Plan. 11 12 **Response:** 13 a) Please see Table 1 of Exhibit B-1-1 TSP Section 1.6 for total productivity savings 14 forecast. 15 16 Section 1.6.1.1 Productivity Governance of the above noted exhibit discusses that 17 Hydro One's baseline year for initiative savings was set at 2015 for legacy initiatives 18 in order to show continuity of initiatives and consistency between rate filings. A table 19 showing all baseline costs is not feasible to produce due to the volume and sensitivity 20 of data being presented. Please see response to SEC-26 for a detailed listing of 21 initiatives and measurement description. 22 23 b) Please see section 1.6.2.2 Overview of Productivity Savings for details of the 5 year 24 productivity plan in the TSP. The productivity savings plan is discussed and 25 quantified relative to the impact on OM&A and Capital. The primary savings 26 initiatives impacting capital are Procurement and Progressive Initiatives which are 27 described in detail in section 1.6.2.2 of the TSP. 28

Filed: 2019-08-02 EB-2019-0082 Exhibit I Tab 02 Schedule 7 Page 1 of 1

1	<b>ENERGY PROBE INTERROGATORY #7</b>
2	
3	<u>Reference:</u>
4	A-03-01 p.25
5	
6	Interrogatory:
7	Preamble:
8	In developing its Investment Plan, Hydro One utilized the Ontario Consumer Price Index
9	("CPI") for its assumptions about inflation. A CPI of 2% was assumed over the planning
10	period. The Global Insight exchange rate forecast was used for other variables such as
11	fleet vehicle related costs, which are typically obtained in US dollars. The exchange rate
12	was forecast to range between 0.793 and 0.803 over the planning period.
13	) Discourse and the feature time its sector Hadre One sector CDI instead of CDD IDI
14	a) Please explain why for forecasting its costs, Hydro One uses CPI instead of GDP-IPI
15	(FDD) as per the RCI formula?
16	b) Please provide the breakdown of Capital and $O \& M PP$ costs into those subject to the
17	CPL and those part of IPLEDD
10	
20	Response:
20	a) From an investment planning perspective. CPI is used largely for pragmatic and
22	practical reasons and is not the sole factor to forecast costs. CPI is widely known and
23	recognized, and is the most commonly referenced inflation index in the media. As a
24	result, Hydro One planners and other staff are more familiar with the CPI calculation
25	than GDP-IPI. Further, CPI is published monthly, it is subject to fewer and more
26	minor future revisions compared to GDP-IPI and extended forecasts are widely
27	available from banks and other public institutions, whereas GDP-IPI is not. Other
28	factors which impact Hydro One's assumptions about future costs include changes to
29	volumes, work practices, material and equipment costs, productivity and negotiated
30	union agreements.
31	

b) Please refer to Staff-180.

Filed: 2019-08-02 EB-2019-0082 Exhibit I Tab 02 Schedule 8 Page 1 of 2

1	<b>ENERGY PROBE INTERROGATORY #8</b>									
2										
3	Reference:									
4	A-03-01 p.43 Table 10, F-04-01-05									
5										
6	Interrogatory:									
7	Preamble:									
8	Hydro One's 2019 and 2020 total transmission-allocated compensation costs are									
9	summarized in Table 10. The 2020 transmission-allocated costs represent an 8.0%									
10	increase over 2019 levels.									
11										
12	a) Please break down the Compensation Increase relative to 2018 into % associated each									
13	of with Headcount, negotiated wage increases for each of Executive Management and									
14	Omon and incentive pay.									
15	b) Please provide/compare the compensation amount claimed for HO Distribution									
10	b) Thease provide/compare the compensation amount channed for the Distribution.									
17	c) Please explain any differences related to staffing profiles and why this level of									
10	increase is appropriate									
20	increase is appropriate.									
20	Dosnonso									
21										
22	a) The compensation increases between 2019 and 2020 based on the latest payroll table									
23	which is provided in Exhibit I, Tab 07, Schedule SEC-58 Attachment 1 is summarized									
24	below:									
	Non Represented 2019 Total Compensation 2020 Total Compensation 2019-2020 Difference Headcount Impact Escalation Impact STIP Other									
	Consolidated         181,948,030         186,288,823         4,340,793         188,782         4,548,701         335,076         (731,765)									
	Transmission Allocation         65,506,806         74,018,853         8,512,047         5,162,446         1,637,670         690,195         1,021,736           Did H         0,000,000									
	Distribution Allocation 92,692,386 87,981,412 (4,710,974) (4,973,664) 2,317,310 (355,119) (1,699,501)									

Transmission Allocation	65,506,806	74,018,853	8,512,047	5,162,446	1,637,670	690,195	1,021,736
Distribution Allocation	92,692,386	87,981,412	(4,710,974)	(4,973,664)	2,317,310	(355,119)	(1,699,501)
Shareholder Allocation	23,748,837	24,288,558	539,720		593,721		(54,001)
Society	2019 Total Compensation	2020 Total Compensation	2019-2020 Difference	Headcount Impact	Escalation Impact	Other	
Consolidated	278,958,757	283,456,682	4,497,925	(2,034,902)	1,394,794	5,138,032	
Transmission Allocation	125,143,693	137,707,506	12,563,812	9,400,320	625,718	2,537,774	
Distribution Allocation	153,815,064	145,749,176	(8,065,888)	(11,435,222)	769,075	2,600,259	
PWU	2019 Total Compensation	2020 Total Compensation	2019-2020 Difference	Headcount Impact	Escalation Impact	Other	
Consolidated	609,747,745	631,933,457	22,185,713	7,238,054	12,194,955	2,752,703	
Consolidated Transmission Allocation	609,747,745 281,748,947	631,933,457 313,335,001	22,185,713 31,586,055	7,238,054 24,090,030	12,194,955 5,634,979	2,752,703 1,861,046	
Consolidated Transmission Allocation Distribution Allocation	609,747,745 281,748,947 327,998,798	631,933,457 313,335,001 318,598,456	22,185,713 31,586,055 (9,400,342)	7,238,054 24,090,030 (16,851,976)	12,194,955 5,634,979 6,559,976	2,752,703 1,861,046 891,657	
Consolidated Transmission Allocation Distribution Allocation	609,747,745 281,748,947 327,998,798	631,933,457 313,335,001 318,598,456	22,185,713 31,586,055 (9,400,342)	7,238,054 24,090,030 (16,851,976)	12,194,955 5,634,979 6,559,976	2,752,703 1,861,046 891,657	
Consolidated Transmission Allocation Distribution Allocation Non Regular	609,747,745 281,748,947 327,998,798 2019 Total Compensation	631,933,457 313,335,001 318,598,456 2020 Total Compensation	22,185,713 31,586,055 (9,400,342) 2019-2020 Difference	7,238,054 24,090,030 (16,851,976) Headcount Impact	12,194,955 5,634,979 6,559,976 Escalation Impact	2,752,703 1,861,046 891,657 Other	
Consolidated Transmission Allocation Distribution Allocation Non Regular Consolidated	609,747,745 281,748,947 327,998,798 2019 Total Compensation 282,479,838	631,933,457 313,335,001 318,598,456 2020 Total Compensation 279,120,554	22,185,713 31,586,055 (9,400,342) 2019-2020 Difference (3,359,284)	7,238,054 24,090,030 (16,851,976) Headcount Impact (8,919,341)	12,194,955 5,634,979 6,559,976 Escalation Impact 5,649,597	2,752,703 1,861,046 891,657 Other (89,540)	
Consolidated Transmission Allocation Distribution Allocation Non Regular Consolidated Transmission Allocation	609,747,745 281,748,947 327,998,798 2019 Total Compensation 282,479,838 160,680,791	631,933,457 313,335,001 318,598,456 2020 Total Compensation 279,120,554 160,850,913	22,185,713 31,586,055 (9,400,342) 2019-2020 Difference (3,359,284) 170,122	7,238,054 24,090,030 (16,851,976) Headcount Impact (8,919,341) (2,892,857)	12,194,955 5,634,979 6,559,976 Escalation Impact 5,649,597 3,213,616	2,752,703 1,861,046 891,657 Other (89,540) (150,636)	

25 b) See a)

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- c) The differences between the staffing profiles (Non- represented, Society and PWU) are
- 2 mainly impacted by the relative increase/decrease in FTE's between these employee
- <sup>3</sup> classifications.

Filed: 2019-08-02 EB-2019-0082 Exhibit I Tab 02 Schedule 9 Page 1 of 2

1		<b>ENERGY PROBE INTERROGATORY #9</b>
2		
3	Re	ference:
4	A-	04-01 p.6 Table 2
5		
6	Int	terrogatory:
7	Pr	eamble:
8	Th	e Custom Capital Factor is the percentage change in the Total Revenue Requirement
9	(lir	ne 11 of Table 1) attributable to new capital investment that is not otherwise recovered
10	fro	m customers. This includes depreciation, return on equity, interest and taxes
11	attı	ributable to new capital investment placed in-service each year of the Custom IR term.
12	Th	e Capital Related Revenue Requirement (line 6) each year is based on the change in
13	rate	e base.
14		
15	a)	Please provide for illustrative purposes, the rate base and proxy Capital Factor for the
16		Historic and 2019 years. Please add explanatory notes.
17		
18	b)	Please discuss why the Capital Factor should be based on the prior year closing Rate
19		Base as opposed to Net Assets in Service or some other parameter.
20	``	
21	C)	when has the Board approved a similar Capital Factor for either distribution or
22		transmission?
23	d)	Discuss why the revenue requirement associated with the Capital Factor should not be
24	u)	based on the actual in service capital additions
25		based on the actual m-service capital additions.
20	Ro	sponso
21	<u>nc</u> a)	As discussed in Exhibit A Tab 4 Schedule 1 the Custom Capital Factor in this
20	u)	Application is designed to recover the incremental revenue in each test year beyond
30		the amount of revenue recovered through the I-X adjustment. The capital factor is
31		represented as a percent change in the revenue requirement. Once determined in this
32		proceeding, these values are to be held constant throughout the Custom IR term. In
33		the proposed application. OM&A is rebased in 2020 and adjusted by the I-X
34		adjustment each year and the cost of capital parameters are held constant throughout
35		the rate term. In prior years, Hydro One's transmission revenue requirement was
36		deemed using a cost of service approach in each year. Any calculated percent change

in revenue requirement for historical years would also capture changes in cost of

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capital, as well as changes in OM&A beyond I-X and would not yield an "apples-toapples" comparison with the Capital Factor proposed in this application. 2

b) Pages 6-8 of Exhibit A, Tab 4, Schedule 1 indicates that the Custom Capital Factor is 4 the percentage change in Total Revenue Requirement attributable to new capital 5 investment that is not otherwise recovered from customers through the I-X 6 adjustment. As the return on capital is calculated based on a rate base amount, Capital 7 Related Revenue Requirement would also be calculated based on rate base values. 8

9

1

3

c) The OEB also approved a similar capital factor approach in Toronto Hydro's 2015-10 2019 Custom IR application (EB-2014-0116). The current Hydro One proposal is also 11 largely consistent with the RCI formula including the Custom Capital Factor which 12 was approved as part of Hydro One's Distribution application in EB-2017-0049 with 13 one difference. Hydro One has not removed amount related to working capital from 14 the derivation of the capital factor. Hydro One believes that circumstances are 15 different for transmission for two reasons: (i) working capital costs in transmission 16 arise from activities related to Hydro One's transmission business only whereas 17 distribution also includes amounts related to the cost of power and (ii) working 18 capital amounts are much smaller in transmission as shown in Exhibit I, Tab 04, 19 Schedule 2 do not materially impact the calculation of the capital factor. 20

21

d) The current Custom IR application is based on proposed rate base for the term of the 22 application and supported by capital investments as discussed further in the TSP. As 23 Hydro One is proposing a Capital In-Service Variance Account (CISVA) any 24 negative differences between the revenue requirement associated with the actual in-25 service capital additions during a rate year and the revenue requirement associated 26 with the OEB-approved in-service capital additions for that year would be captured in 27 the account and returned to customers. 28

29

Moreover, as indicated in the OEB Handbook, after rates are set as part of the Custom 30 IR Application, the OEB expects there to be no further updates within the IR term. As 31 such, updating the revenue requirement impact to reflect actual in-service capital 32 additions would result in annual updates which contradict the OEB Handbook. 33

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1	<b>ENERGY PROBE INTERROGATORY #10</b>
2	
3	<u>Reference:</u>
4	TSP-01-05 p.29-30, Figures 6,7 and 8
5	
5	Interrogatory:
7	a) Please position Hydro One relative to the top quartile of the Transmission peer group.
3	T-SAIDI T- SAIFI and T-MAIFI in terms of number of customers interrupted and
)	duration in last data year (2016) and provide 2018 actuals relative to the top quartile
)	of the Transmission peer group.
,	b) Please provide the 2019-2024 targets for system reliability by adding bar charts to the
2	referenced Figures 6, 7, 8
,	Tereferenced Tigures 0, 7, 0.
ł	a) Places grouide the 2010 2024 targets for delivery point system upoweilshility and
5	c) Please provide the 2019-2024 targets for derivery point system unavariability and
5	unsupplied load by adding bar charts to the referenced Figures 9 and 10
7	Ensure the projections are consistent with the Evolved Transmission Scorecard.
8	
)	Response:
)	a)
1	

Quartile	2016	2018
T-SAIDI	Q3	Q2
T-SAIFI	Q1	Q2

22

Note: T-SAIFI is the system average Interruption frequency index, sustained and
 momentary combined.

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1 2 b)

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2

1

Witness: Bruno Jesus

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1		<b>ENERGY PROBE INTERROGATORY #11</b>
2		
3	Re	ference:
4	TS	P-01-08, I1-01-03
5		
6	Int	terrogatory:
7	a)	Please provide Hydro One Transmission historical and forecast line losses.
8		
9	b)	What are the main drivers factors affecting line losses from Hydro One existing assets
10		e.g. voltage, km of lines, climate etc.?
11		
12	c)	Please provide data showing how Hydro One's line losses compare to other large
13		North American transmitters, including Canadian transmitters.
14		
15	d)	How does the Transmission Cost Allocation Model allocate line losses to Functions
16		and Pools? Please provide details including the cost allocation factors.
17		
18	e)	Provide an example for 2020 showing how line losses are allocated to Network, Line,
19		Transformation and Export.
20	•	
21	t)	Please provide a breakdown of line kilometers for Network and Line.
22	``	
23	g)	Please provide Export Line kilometers and Generation Line kilometers as subsets.
24	1.)	Comment if a many detailed baseledorum of line bilenetters could month in a mont
25	n)	Comment if a more detailed breakdown of line kilometers could result in a more
26		appropriate anocation of costs related to line Losses
27	Da	
28	<u>Ke</u>	Sponse: Hydro One dees not track losses on the transmission system; and therefore dees not
29	<i>a)</i>	have historical or forecast information. The losses are tracked by the Independent
21		Electricity System Operator ("IESO") The transmission losses for the Optation
22		Transmission System were about 1.82% for 2018 as provided by the IESO in EB-
32		2019-0002 Exhibit C-5-1
34		2017 0002 Exhibit C 5 1.
35	b)	Please refer to Exhibit B, Tab 1, Schedule 1, TSP Section 1.8.

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- c) As noted in response to part (a) above, the losses for the Ontario transmission system
   were about 1.82% in 2018. Typical transmission losses as reported by EPRI (Exhibit
   B, Tab 1, Schedule 1, TSP Section 1.8, Attachment 1) range from 1.5% to 5.8%.
- 4 5
  - d) The Transmission Cost Allocation Model does not allocate any line losses to Functions and Pools.
- 6 7
- e) Lines losses are not allocated to any Transmission Tariff Rate Pools. The costs
  associated with lines losses are included in the "Wholesale Market Service Charges –
  Other Hourly Uplift" collected by the IESO from all market participants.
- 11
- f & g) This information is not readily available. Furthermore, as discussed in part (e),
  "line kilometers" is not a relevant consideration in the IESO's recovery of the cost of
  line losses.
- 15
- 16 h) Please see the response to part (f & g).

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1	<b>ENERGY PROBE INTERROGATORY #12</b>
2	
3	Reference:
4	TSP-01-05 p.16 Table 6, p.45-47 Figures 17 and 18
5	
6	Interrogatory:
7	Preamble:
8	In 2018, Hydro One Transmission line clearing and brush control activities accounted for
9	approximately 78 per cent of the overall transmission forestry budget. The unit cost
10	measures are calculated by dividing the annual expenditure on a given program by the
11	number of units completed in that year.
12	
13	a) Please provide a projection of unit costs for 2019-2024 by adding bars to the
14	referenced figures. Please ensure consistency with Evolved Transmission Scorecard.
15	
16	b) Please provide a chart showing the annual cycle times for brush control and line
17	clearing for the historic period showing if/when the cycles were changed.
18	
19	c) Are the cycle times now consistent with the recommendations of the CNUC
20	Benchmarking Study filed in the prior case (EB-2014-0160)?
21	
22	d) How do the cycle times compare to those accepted by the Regie for Hydro Quebec?
23	(CNUC Survey 2016 HQD Doc 1; Decision R-4011-2017)

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## **Response:** 1

21

22







**Brush Control Cost per Hectare and Hectares Completed Annually** 

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2018 and 2019 Line Clearing unit costs are higher than average due to Hydro One's efforts to ensure that corridors are cleared to design width and increased work requirements to maintain urban corridors to Transmission industry and NERC standards. As this work is completed, unit costs are expected to return to the historical average. 2020-2024 Brush Control unit costs are expected to gradually increase, due to efforts to ensure that maintenance is completed on-cycle.

- b) The line clearing and brush control cycle times for Hydro One's Transmission
  Vegetation Management Program have not changed. Please refer to Exhibit B-1-1,
  TSP Section 2.2.2.5, pages 92-93 for information regarding Hydro One's
  transmission vegetation management cycle lengths.
- 12

c) The CNUC Benchmarking Study refers to Hydro One's Distribution Vegetation
 Management Program and is not applicable to the Transmission Vegetation
 Management Program discussed in this Application.

16

d) CNUC Survey 2016 HQD Doc 1; Decision R-4011-2017 refers to Hydro Quebec's distribution system. Due to differences in design requirements and vegetation clearance distances, distribution vegetation management cycle times cannot be compared to Hydro One's transmission system.

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1	<b>ENERGY PROBE INTERROGATORY #13</b>
2	
3	Reference:
4	C-02-01 p.13
5	
6	Interrogatory:
7	Does Hydro One have a prioritization system for capital projects? If the answer is yes,
8	please explain how it was used for the allocation of capital reductions in the DRO
9	process. If the answer is no, please explain why not.
10	
11	Response:
12	Hydro One has a prioritization process for candidate investments which includes capital
13	projects as part of the overall investment planning process outlined in Exhibit B, Tab I,
14	Section 1, TSP Section 2.1.
15	Conital Deductions made as part of the DDO process for ED 2016 0160 more based on
16	Capital Reductions made as part of the DRO process for EB 2016-0160 were based on
1/	preferences risk mitigation per dellar absolute risk mitigation flagging criteria
18	resourcing material availability and outage feasibility. Discussions were facilitated
20	through cross functional review sessions resulting in trade-offs and reductions informed
20	by the high-level guidance of the OEB's DRO Order
21	by the high level guidance of the OLD 5 Dice of del.
23	In Hydro One's "DRO Update" dated November 16, 2017 which was submitted in
24	response to the DRO Order, Hydro One addressed the points raised by the OEB in the
25	DRO Order with an explanation about how it allocated capital reductions in the draft rate
26	order for 2017 (where possible) and 2018 by providing the following additional
27	information:
28	
29	• In "Overhead Lines Refurbishment Projects, Component Replacement", the
30	company reduced the tower coating and shieldwire replacement programs and its
31	deferred line refurbishment projects.
32	• In "Integrated Stations", at the time the Decision was issued, 98% and 75% of the
33	portfolios for 2017 and 2018, respectively, were already in execution. Cancelling
34	those projects would result in significant inefficiencies and stranded costs.
35	Deferring the remaining 25% of the 2018 "Integrated Stations" projects would
36	negatively impact reliability. These projects include investments at Kingsville,

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Leaside, Cherrywood, Sheppard, Detweiler, Minden, Gage and Stanley
 transformer stations.

3

4 Reductions in the Development capital forecast were largely driven by changes in

5 customer demand and project forecasts. The Development projects most impacted are

6 investments at Clarington TS (-\$38 million), Lisgar TS (-\$7 million), Runnymede TS (-

7 \$13 million) and Hanmer TS (-\$8 million).

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1	ENERGY PROBE INTERROGATORY #14
2	
3	<u>Reference:</u>
4	C-02-01-01 p.48
5	
6	Interrogatory:
7	Preamble:
8	The explanation for the variance in the Inter Area Network Transfer Capability mentions
9	that "project risks did not materialize" in the Clarington TS project.
10	
11	Did the Clarington TS project cost estimate include contingency? If the answer is yes,
12	please provide a table that shows the contingency for the DRO and the Actuals. If the
13	answer is no, please explain why not.
14	
15	Response:
16	The Clarington TS project cost estimate used in the DRO did include contingency. The
17	following table demonstrates the use of contingency for 2017 and 2018 on the project.
18	
19	(\$ in millions)

2017					20	18	
DRO Budget	Included Contingency	Actuals	Contingency Use	DRO Budget	Included Contingency	Actuals	Contingency Use
30.4	0.7	29.7	0	21.5	2.6	14.6	0

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**ENERGY PROBE INTERROGATORY #15** 1 2 **Reference:** 3 F-01-06 p.2 Tables 1 and 2 4 5 **Interrogatory:** 6 Please explain why Actual Customer Care costs were higher than Plan for 2017 and 2018 7 while Corporate Affairs and Outsourcing Actual costs were lower than Plan for those 8 years. 9 10 **Response:** 11 Please refer to interrogatory response I-01-OEB-188. 12

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1		<b>ENERGY PROBE INTERROGATORY #16</b>
2		
3	Re	ference:
4	F-(	01-07
5	EB	3-2016-0160 B2-02-01
6		
7	Int	terrogatory:
8	Pr	eamble:
9	In	EB-2016-0160 Hydro One indicated that although the hourly cost of overtime, which
10	is	driven by negotiated labour contracts, was higher than the peer group (Figure 30),
11	Hy	dro One's overtime usage, as a percent of total hours, was consistent with other
12	coi	mpanies in the peer group (Figure 31). However, under the existing labour agreements,
13	it a	lso means that additional hours begin at double-time pay, rather than time and a half.
14	Ov	ertime cost for Hydro One was generally higher than the other reporting companies.
15	Sig	gnificant benefit can be realized by minimizing overtime. (Page 30 of Report).
16		
17	a)	Please indicate the basis of the current overtime policy.
18		
19	b)	Please provide the data showing base year overtime paid relative to the peer group
20		(include explanations for normalizing data).
21		
22	c)	Please indicate the average overtime in 2018 as a percentage of base pay for Union,
23		Society and MCP employees.
24		
25	d)	Please provide the calculation of total overtime paid in 2018 and provide an
26		alternative cost with time and half (except for statutory holidays).
27		
28	Re	sponse:
29	a)	MCP employees are compensated on a salary basis and have not historically attracted
30		overtime. For both PWU and Society represented employees, overtime is governed by
31		the appropriate collective agreements.
32		
33	b)	Hydro One does not have the information readily available.

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c) As per Exhibit F, Tab 4, Schedule 1, Attachment 5, MCP employees do not receive
 overtime. The average overtime in 2018 as a percentage of base pay for Society and
 PWU Represented employees is 6.4% and 22% respectively.

5

d) It should be noted that overtime is variable year to year due to a number of factors, 13 such as the frequency of storms which result in restoration work, often on "off hours". 14 For example, 2018 had more storms than 2017 which partially accounts for the 15 increased number of overtime hours and the resulting overtime spend. Table 1 and 16 Table 2 show the actual overtime spend, overtime hours worked and the overtime 17 spend if all overtime was paid at 1.5 times base rate for 2017 and 2018. Due to the 18 complexity of separating overtime paid on statutory holidays, all overtime was 19 considered to be paid at 1.5 times base in this analysis. 20

Table	1:
Lanc	т.

2018 Overtime											
	OT \$ per EX F Tab 4 Schedule 1 Attachment 5		Hrs OT worked	Avg Hrly rate		rly Rate @ 1.5		OT at 1.5	Difference in OT between Actual OT spend vs OT only at 1.5X		
Regular PWU	\$	78,317,562	848,107	\$	43.50	\$	65.25	\$55,337,586	\$	22,979,977	
<b>Regular Society</b>	\$	9,903,383	92,197	\$	61.25	\$	91.88	\$ 8,470,807	\$	1,432,576	
Non Regular OT	\$	31,148,187	421,904	\$	42.98	\$	64.47	\$27,200,151	\$	3,948,036	
									\$	28,360,588	

Table 2:

2017 Overtime											
OT \$ per EX F Tab 4 Schedule 1 Attachment 5		Hrs OT worked	Avg Hrly ı	ate	Hrly Rate @ 1.5 X	OT at 1.5	Di <sup>.</sup> Act	fference in OT between wal OT spend vs OT only at 1.5X			
Regular PWU	\$ 60,810,410	682,826	\$ 43.	65	\$ 65.48	\$44,708,026	\$	16,102,384			
<b>Regular Society</b>	\$ 7,725,212	74,889	\$ 61.	15	\$ 91.73	\$ 6,869,194	\$	856,018			
Non Regular OT	\$ 18,250,449	247,519	\$ 42.	22	\$ 63.33	\$15,675,404	\$	2,575,045			
							\$	19,533,447			

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Table 3 and Table 4 show the same analysis as above at the Transmission level.

	2018 Overtime (Transmission)											
	TX OT \$ per EX F Tab 4 Schedule 1 Attachment 5		Hrs OT worked	I Avg Hrly rate		Hrly Rate @ 1.5 X		OT at 1.5	Difference in OT between Actual OT spend vs OT only at 1.5X			
Regular PWU	\$	46,990,537	508,864	\$	43.50	\$	65.25	\$33,202,551	\$	13,787,986		
<b>Regular Society</b>	\$	5,942,030	55,318	\$	61.25	\$	91.88	\$ 5,082,484	\$	859,545		
<b>Non Regular OT</b> \$ 18,688,912		253,142		42.98	\$ 64.47		\$16,320,091	\$	2,368,822			
									\$	17,016,353		

Table 3:

Table 4:

2

1

	2017 Overtime (Transmission)												
	тх о	)T \$ per EX F				Hrl	v Rate @		Di	fference in OT between			
	Tab 4 Schedule 1		Hrs OT worked Avg Hrly rate			0T at 1.5			Actual OT spend vs OT only				
	Atta	chment 5					1.5 A			at 1.5X			
Regular PWU	\$	36,486,246	409,696	\$	43.65	\$	65.48	\$26,824,815	\$	9,661,430			
<b>Regular Society</b>	\$	4,635,127	44,933	\$	61.15	\$	91.73	\$ 4,121,517	\$	513,611			
Non Regular OT	\$	10,950,269	148,512	\$	42.22	\$	63.33	\$ 9,405,242	\$	1,545,027			
									\$	11,720,068			

The use of overtime and the overtime spend is closely monitored by managers and executives. All overtime requires pre approval and must be submitted and approved on employee's time sheets. The use of overtime is often a prudent deployment of resources to complete necessary work. The alternative approach to hire more regular employees to reduce overtime spend may not always be a fiscally responsible approach due to the inherent employment commitments.

9

11

<sup>10</sup> Overtime may be required mainly in the following situations:

- Trouble Calls /Storm Response
- Demand Corrective (Equipment failure, High Priority defects)
- Planned outages in support of the O&M work program
- Switching Requests
- Cold Weather Monitoring (specific to high pressure air systems)
- Large Customer Plant Shutdowns (GM, Ford, OPG, Bruce Power etc.)
- Oil Handling (Degassifier runs which require overnight work)
- Customer Interruptions (Distribution customers)

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- 1 Hydro One endeavours to coordinate outages with large customers. This is often
- 2 when the load is low (non-peak times). For example, coordinating an outage on a
- 3 weekend with a large industrial customer, while they have an operations shut down,
- 4 which results in overtime.

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1	<b>ENERGY PROBE INTERROGATORY #17</b>	
2		
3	Reference:	
4	F-02-06 p.18, F-02-01-01	
5		
6	Interrogatory:	
7	a) Please provide a summary of the 2020 costs and allocation for	
8	i. Office of the CEO	
9	ii. Board of Directors	
10	iii. Corporate Secretary	
11	iv. Other Governance costs	
12		
13	b) For the following functions please provide a summary of the costs and the allocation	m
14	of these for 2020:	
15		
16	i. <u>Ombudsman Office</u>	
17	The Ombudsman Office commenced activity following the Initial Public	
18	Offering, in order to address complaints escalated from the Customer	
19	service. Prior to that, the Province of Ontario's Ombudsman had	
20 21	autionity to investigate issues related to right of the customers.	
22	ii Investor Relations	
23	Investor Relations commenced activity following the Initial Public	
24	Offering, in order to communicate with Shareholders and potential	
25	investors and address their concerns.	
26		
27	c) Please confirm that the costs of EVP Strategy Office (Corporate Development)	
28	are directly assigned to the shareholder only.	
29		
30	Response:	
31	a)	
32	i. Please see Exhibit F, Tab 2, Schedule 2 Table 4 for Total Cost of President/CEO	
33	Office.	
34		
35	ii. Please see Exhibit F, Tab 2, Schedule 2 Table 5 for Costs allocated to	
36	Transmission of President/CEO Office.	

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1			Please see Exhibit F, Tab 2, Schedule 2 Table 4 for Total Cost of Board and Chair
2			Office.
3			
4			Please see Exhibit F, Tab 2, Schedule 2 Table 5 for Costs allocated to
5			Transmission of Board and Chair in initial filing.
6			
7			On February 21 2019, the Government of Ontario issued a Directive that
8			impacted board compensation. This is further described on page 35 and 36 of
9			Exhibit F, Tab 4, Schedule 1. On April 19 2019 Hydro One filed a Blue Page
10			update incorporating bottom line reductions to OM&A and Capital Exhibits
11			which translated to a reduction in Revenue Requirement. The impact to Table 4
12			"Board" and "Chair Office" is a reduction of \$0.5M, and the impact to Table 5
13			"Board" and "Chair Office" is a reduction of \$0.2M.
14			
15		iii.	Please see Exhibit F, Tab 2, Schedule 2 Table 4 for Total Cost of Corp. Secretary.
16			
17			Please see Exhibit F, Tab 2, Schedule 2 Table 5 for Costs allocated to
18			Transmission of Corp. Secretary.
19			
20		iv.	Hydro One does not have a cost classification for 'Other Governance Costs'
21			
22	b)		
23		i.	Please see Exhibit F, Tab 2, Schedule 2 Table 4 for Total Cost of Ombudsman.
24			
25			Please see Exhibit F, Tab 2, Schedule 2 Table 5 for Costs allocated to
26			Transmission for Ombudsman.
27			
28		ii.	Please see Exhibit F, Tab 2, Schedule 2 Table 4 for Total Cost of Investor
29			Relations.
30			
31			Please see Exhibit F, Tab 2, Schedule 2 Table 5 for Costs allocated to
32			Transmission for Investor Relations. As described on page 7 of the referenced
33			exhibit, Investor Relations costs are not recoverable from transmission or
34			distribution customers, and are paid fully by shareholders.
35			
36	c)	Co	nfirmed.

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**ENERGY PROBE INTERROGATORY #18** 1 2 **Reference:** 3 F-04-01 p.13, F-04-01-05 4 5 6 **Interrogatory:** a) Please confirm the following: relative to 2018, by 2022 Hydro One has/will hire an 7 additional ~ 500 regular employees and will add in total 800 employees. 8 9 b) Please provide OEB Form 2K for both historic years and projection to 2022. 10 11 c) Using the Exhibit in the second reference, please compute the % increases in the 12 Headcount and Total Compensation from 2018-2022 and map these to each of 13 Distribution and Transmission. 14 15 **Response:** 16 a) For Hydro One Networks (Transmission and Distribution), as per F-04-01 Table 2 17 page 13 between the period 2018 – 2022 regular employees increase by 604 with a 18 total increase of 731 FTEs. For Transmission, over the same period, regular 19 employees increase by 453 with a total increase of 366 FTEs. 20 21 b) Historically, Hydro One has filed compensation exhibits that substantially contains 22 the data in the OEB Form 2K. Please see Exhibit I, Tab 7, Schedule SEC-58. 23 24 c) 25

% Change from 2018 to 2022									
	Transmission	Distribution							
Headcount	9%	9%							
Total Compensation	17%	15%							

26

Note: Headcount calculation is based on FTE Headcount.

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1	<b>ENERGY PROBE INTERROGATORY #19</b>	
2		
3	Reference:	
4	F-04-01 p.40 Figure 7 and Table 9	
5		
6	Interrogatory:	
7	Preamble:	
8	in summary, Hydro One has been successful in reducing pension costs, including by:	
9 10	<ul> <li>making incremental increases in employee pension contributions for all employ groups;</li> </ul>	/ee
11 12	• improving the ratio of employer and employee cost sharing by moving towards the 50%-50% cost sharing ratio;	•
13	• closing the Defined Benefit Pension for new Management employees and	
14	introducing a lower cost Defined Contribution Plan; and	
15	• changing the early undiscounted pension thresholds for PWU and Legacy Soci	ety
16	employees starting in 2025.	-
17		
18	a) Please confirm the following from the evidence and Figure 7 and add explanat	ory
19	notes	
20	i. For the PWU employee pension contributions (YMPE) have increased to 11.39	6.
21	ii. The Service Cost Ratio has decreased to 1.5	
22	iii. The Target service Cost Ratio Target is 1.0 (50:50)	
23		
24	b) Please Indicate how much of the employer saving shown in Table 9 is attributed	1 to
25	Distribution and Transmission.	
26		
27	c) Has Hydro One benchmarked its PWU pension costs to its peer group? Ple	ase
28	provide a copy of the latest studies.	
29		
30	Kesponse:	
31		
32	1. At the start of the year, PWU employees contribute 8./5% of their pensionable	
33	Pansionable Earnings (VMDE). Contributions than increase to 11.25% for the	act
34	of the year	est
35	of the year.	
36		

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1		iii. Hydro One is moving towards a cost sharing ratio of pension expenses of 1.0
2		(50:50).
3		
4	b)	Exhibit F, Tab 4, Schedule 1 Table 9 shows the cost savings resulting from increased
5		employee pension contributions for Hydro One. The reference to (DX) is a typo.
6		Please refer to Exhibit I, Tab 02, Schedule EnergyProbe-20.
7		
8	c)	Pension costs have not been benchmarked relative to the Peer Group. Hydro One has
9		focused on reducing pension costs. Please refer to evidence document Exhibit F,
10		Tab 4, Schedule 1, pages 38-41.

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1		<b>ENERGY PROBE INTERROGATORY #20</b>
2		
3	<u>Re</u>	ference:
4	F-(	04-01 p.42-47 Appendix A, Figures A1-A6
5	_	
6	Int	terrogatory:
7	a)	Please confirm the following and add explanatory notes
8		For the Society
9		$\frac{\text{For the Society}}{\text{For the Society}}$
10 11		• Employee pension contributions (YMPE) have increased to 11.3% (legacy) and 10.8% (post 2005 hires).
12		• The Service Cost Ratio has decreased to 1.7 (Legacy) and 1.0- 1.1 (Post 2005
13		hires)
14		• The Target service Cost Ratio Target is 1.0 (50:50)
15		
16		For MCP
17		• Employee Pension contributions (YMPE) have increased to 11.3% (Pre 2004))
18		and 10.8% (post 2004 hires).
19		• The Service Cost Ratio has decreased to 1.7(Pre 2004) and 1.0- 1.1 (Post 2004
20		hires)
21		• The Target service Cost Ratio Target is 1.0 (50:50)
22		
23	b)	Please provide a table similar to Table 9 showing Employer Savings and the
24		allocations to Distribution and Transmission.
25		
26	c)	Has Hydro One benchmarked its Society and MCP pension costs to its Peer Group?
27		Please provide a copy of the latest studies.
28	р.	
29	<u>Ke</u>	Sponse:
30	a)	For the society
31		• At the start of each year, Legacy Society represented employees contribute 8.75%
32		Maximum Dansionable Earnings (VMDE). Contributions then increase to 11,25%
33		for the rest of the year. Post 2005 Society represented employees contribute
54 25		8 25% up to the VMPE and then 10 75% for the rost of the year
55		• Confirmed
36		

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Transmission

Distribution

1		Hydro One	is mov	ving tow	ard	s a cost sl	nari	ng ratio of	f per	ision expe	ense	es of 1.0		
2		(50:50).	(50:50).											
3														
4		For MCP:	For MCP:											
5		• At the start	of eac	h year, l	Lega	acy MCP	em	ployees co	ontri	bute 8.75	% o	of their		
6		pensionable	e earnii	ngs unti	l the	eir year-to	o-da	te earning	s rea	aches the	YM	IPE.		
7		Contributio	Contributions then increase to 11.25% for the rest of the year. Post 2003 MCP											
8		employees	contrib	oute 8.25	5% I	up to the	YM	PE and th	en 1	0.75% for	r th	e rest of the		
9		year.												
10		• Confirmed	•											
11		Hydro One	is mov	ving tow	ard	s a cost sl	nari	ng ratio of	f per	sion expe	ense	es of 1.0		
12		(50:50).												
13	b)													
		Savings (\$M))	2(	018		2019		2020		2021		2022		
		Hydro One	\$	22.50	\$	22.70	\$	22.50	\$	21.90	\$	21.50		

c) Pension costs have not been benchmarked relative to the Peer Group. Hydro One has
 focused on reducing pension costs. Please refer to Exhibit F, Tab 4, Schedule 1, pages
 38-41 for further details on the initiatives that Hydro One is undertaking to reduce
 pension costs.

10.06 \$

12.64 \$

10.85 \$

11.65 \$

10.88 \$

11.02 \$

10.40

11.10

10.22 \$

12.28 \$

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1		<b>ENERGY PROBE INTERROGATORY #21</b>
2	_	
3	<u>Re</u>	ference:
4	F-(	04-01 Table 8 and Table B1, F-04-01-02 Table 1
5	<b>-</b> .	
6	Int	errogatory:
7 8	a)	Please confirm the following for 2017 and add explanatory notes i. Non-Represented Employee Compensation was at Market Median
9 10		ii. Energy Professional Employee Compensation increased to 1.12 -12% premium to Market
10		iii Trades & Tashnical Employee Companyation decreased to 1.12, 12% premium to
11		In. Trades & Technical Employee Compensation decreased to 1.12 -12% premium to Market
12		Market
13 14	b)	Please update the benchmark to 2020 using the assumption that the peer group
15		compensation has increased at inflation (CPI) and using Hydro One's actual
16		compensation increases for 2018 and 2019. Discuss if the market premium has
17		increased or decreased from 2017-2020 under this scenario.
18	()	With respect to the Controller position shown in Table B1 please provide the basis for
20 21	C)	this position at Hydro One being compensated at 20.3 % above the Median.
21	Re	sponse:
22	<u>a)</u>	
23	u)	i. Confirmed.
25		ii. Confirmed
25		iii Confirmed
20		
28		Mercer has reviewed the 2017 Compensation Cost Benchmarking Study findings
29		relative to the previous finding. Within the limits of the Study and given the planned
30		changes to the peer group and the jobs benchmarked, the findings are aligned with
31		our expectations. The Non-represented group remains aligned with its target
32		positioning at market median; Energy Professionals are up slightly which is possibly
33		the result of programmatic changes designed to reduce compensation costs going
34		forward; and Trades & Technical are down somewhat as past programmatic changes
35		to reduce compensation cost going forward take effect.
36		
37	b)	As requested the benchmark has been updated to October 1, 2020. Total employee

compensation decreased to 1.10 - 10% premium to market, see Table 2, below. In

38

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1 Mercer's opinion, the assumption, noted below are reasonable for purposes of this projection. 2 3 Assumptions used in the projection: 4 • Actual Hydro One base salary/wage increases for non-represented staff, the 5 Society of Energy Professional, and the Power Workers' Union were used for 6 2018 and 2019 as being representative of the increase for the Non-Represented, 7 Energy Professional, Trade & Technical employee groups, respectively 8 • Projected Hydro One base salary/wage increases for non-represented staff, the 9 Society of Energy Professional, and the Power Workers' Union used for 2020 as 10 being representative of the increase for the Non-Represented, Energy 11 Professional, Trade & Technical employee groups, respectively; this assumption 12 is conservative as the Trade & Technical employee group includes CUSW and 13 EPSCA employees who have a less generous total wage package and differing 14 negotiated increases 15 • CPI used as Market increase for Energy Professional and Trade & Technical 16 employee groups; Non-Represented Market increases based on CPI +0.6% 17 representing average annual merit increase, in addition to CPI, per Mercer 18 **Compensation Planning Survey results** 19 • The Benchmark is adjusted to be effective October 1 of each year 20 CPI and Base Salary/Wage adjustments in Table 1, on the following page, were • 21

22 provided by Hydro One

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## 1 Table 1 - CPI and Actual and Projected Salary/Wage Adjustments: 2018 to 2022

		•	-			
	Desc.	2018	2019	2020	2021	2022
MCD		2.50%	2.30%	2.00%	2.50%	2.50%
INICP	Merit Budget	(actual)	(CPI)	(CPI)	(est.)	(est.)
	Negotiated	1.80%	2.00%	2.00%	2.00%	2.00%
PVVU	Step Increase	(Apr. 1, 18)	(Apr. 1, 19)	1, 19) (Jan. 1, 20)**		(est.)
COCIETY	Negotiated	0.50%	2.00%	2.00%	2.00%	2.00%
SUCIEIT	Step Increase	(Apr. 1, 18)	(Apr. 1, 19)	(Apr. 1, 20)	(est.)	(est.)
(DL (Optoria)*	BoC Rate Tables /	2.30%	2.30%	2.00%	1.90%	2.00%
CPT (Ontario)	Analyst Projections	(actual)	(actual)	(projection)	(projection)	(projection)

2 3 4

Table 1 Notes: \* CPI blended rate for Ontario; \*\*PWU has agreed to a 0.6% wage adjustment on January 1, 2020. A projected annual adjustment of 2.0% has been used as the projection for 2020 to reflect the opportunity in 2020 for a wage adjustment associated with the new collective agreement

5 6 7

Table 2 - Updated Benchmark Based on Stated Assumptions: 2018 to 2022

	2017*	2018	2019	2020	2021	2022
Non-Represented		103.5	105.9	108.0	110.7	113.5
Market**		102.9	105.9	108.6	111.4	114.2
Multiple of P50	1.01	1.01	1.00	0.99	0.99	0.99
Energy Professionals		112.6	114.8	117.1	119.4	121.8
Market		102.3	104.7	106.7	108.8	110.9
Multiple of P50	1.12	1.10	1.10	1.10	1.10	1.10
Trades and Technical		114.0	116.3	118.6	121.0	123.4
Market		102.3	104.7	106.7	108.8	110.9
Multiple of P50	1.12	1.11	1.11	1.11	1.11	1.11
Total						
Multiple of P50	1.12	1.11	1.10	1.10	1.10	1.10

Table 2 Notes: \* Mercer Compensation Cost Benchmark Study was effective October 1, 2017; \*\* Market project based on CPI + 0.6% based on Mercer Compensation Survey results.

9 10

8

For segregated, transmission related, dollar costs associated with the updated benchmark for 2020 through 2022 please see Exhibit I, Tab 07, Schedule SEC-55.

13

c) The Controller position in Table B1 is compared to a mix of Ontario Local Distribution Companies (LDCs) and Canadian utilities. The Hydro One Controller performs the role of the LDC operator on the Hydro One distribution system and is also accountable for the safe and reliable operation of the Transmission system and the applicable compliance rules. Therefore, the Hydro One Controller role is not comparable to the other LDCs.

20

The LDC operator works on distribution voltages and generally has no operations in the Bulk Power System (i.e. no control of the system 115kV and above). The Filed: 2019-08-02 EB-2019-0082 Exhibit I Tab 02 Schedule 21 Page 4 of 4

1 Controller (in conjunction with the IESO) is responsible for the reliability of the 2 transmission system, and solely the physical operation of the transmission facilities.

3

The following chart recasts the Controller results against non LDC organizations.

	Hydro One Classification	Controller
Enmax		\$61.16
Epcor		\$57.58
FortisAlberta		\$56.08
BC Hydro		\$50.41
NB Power		\$48.47
	Hydro One Rate	
	# of Incumbents	96
	Median	\$56.08
	% above/below median	3.8%
	Mean	\$54.74
	Max	\$61.16
	# of responses	5

5

The Hydro One Controller is 3.8% relative to the median Controller rate.
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1	<b>ENERGY PROBE INTERROGATORY #22</b>
2	
3	Reference:
4	F-04-01-03
5	
6	Interrogatory:
7 8 9 10	<ul> <li>a) Please Confirm the following:</li> <li>On average, the Sample group base salary is 9% and TRC 7% above Market Media</li> <li>The Core Services group base salary is at 63% and TTC 64% above Market Media</li> <li>(For the comparator group TTC includes incentive pay and for Hydro One the Share)</li> </ul>
11 12	Grant Plan).
13 14 15	b) Please Provide the 2020 annual cost of the 64% Premium for Core Service Compensation?
16	c) Given the finding that Hydro One Core Services TTC is well above norm for bot
17	MCP and Society represented positions, what is Hydro One going to do about the
18	situation?
19	
20	Response:
21	a) Based on the results of the PWU Benchmarking study presented in Exhibit F, Tab
22	Schedule 1 Attachment 3:
23	• Confirmed. On average, benchmarked PWU positions (including both Operations
24	and Core Services segments) had base salaries of 9% above market median, and
25	target total cash (TTC) opportunities of 7% above market median.
26	• Confirmed. On average, benchmarked PWU positions categorized in the Core
27	Service segment had base salaries of 63% above market median, and target total
28	cash opportunities of 64% above market median.
29	• To clarify, this data is specific to the Core Service positions represented by the
30	PWU and does not include any comparison of MCP positions.
31	• Confirmed. The elements of compensation included in target total cash, for the
32	comparator group are base salary and incentive pay, while Hydro One figures
33	include base pay and awards under the share grant plan (both market data and
34	Hydro One results are based on the target opportunity rather than the actual
35	payment).
36	
37	b) The estimated 2020 annual cost of the premium is \$8,926,027 (estimated 189
38	premium relative to P50 in 2020). When looking at the results for PWU overa

38

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(including the Core Services Segment), the 2020 annual cost of the differential to 1 market median is -\$14,367,138 (Exhibit I, Tab 07, Schedule SEC-57). This value was 2 calculated based on the results of the PWU Benchmarking (Exhibit F, Tab 4, 3 Schedule 1 Attachment 3), projected to 2020 based on the following set of 4 assumptions: 5 6 1. External market increases at a rate of 2.5% per annum for 2020, 2021 and 2022. 7 PWU data is increased by 2.0% per annum over the same period 8 9 a. Based on Willis Towers Watson's annual Salary Increase Budget survey, 10 typical Canadian salary increase budgets ranging from 2.0 - 3.0% per 11 annum (midpoint used). 12 13 b. PWU increases were projected based on the highest annual increase from 14 the most recent collective agreement. 15 16 c. Assumes that headcount increases occur as per the business plan (Exhibit 17 F, Tab 4, Schedule 1 Table 2) and the proportion of PWU incumbents in 18 Core Services remains consistent (13%) 19 20 2. The allocation of compensation to Transmission related activities is based on the 21 following percentage for 2020: 48.22% 22 23 c) Based on the results of the Willis Towers Watson studies, Hydro One's target total 24 cash opportunity for MCP and PWU positions was competitive with the market. For 25 the purposes of comparison the Willis Towers Watson study defined a competitive 26 range as within +/-10% of the market median. 27 28 Based on the results of the PWU Benchmarking (Exhibit F, Tab 4, Schedule 1 ٠ 29 Attachment 3), overall PWU target total cash compensation was 7% above market 30 median. 31 Based on the results of the Willis Towers Watson, Salary Structure Positioning to • 32 Market Median (Exhibit F, Tab 4, Schedule 1 Table 4), overall MCP total direct 33 compensation was 3% above market median. 34 35 Hydro One remains committed to the ongoing review of its compensation programs 36 to ensure they are equitable, sustainable and reflect competitive practices. To ensure 37

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that the compensation programs continue to support the stated philosophy, the
company regularly reviews its compensation programs including:
• Regularly benchmark the compensation levels for represented employees and
MCP employees relative to the external market to assess competitiveness. The
results of these studies are used to inform future compensation decisions and
potential compensation program revisions.
• Continue to engage with union counterparts on a variety of committees and
initiatives to assist in identifying opportunities to improve and modernize the
compensation programs. For example, as an outcome of the most recent round of
bargaining with the Society of United Professionals, a committee was formed
between management and the union with a mandate to review compensation
programs and propose potential improvements.
• Various steps have been taken to reduce pension costs. These include steps to
increase employee contributions and reduce benefits for all employee groups.
Specific details regarding cost reduction initiatives have been outlined under
"Pensions and Other Post Employment Benefit Costs" (Exhibit F, Tab 4,
Schedule 1 pages 38 to 41)
• Engage with third party independent experts to provide guidance on industry best
practices and compensation.

Filed: 2019-08-02 EB-2019-0082 Exhibit I Tab 02 Schedule 23 Page 1 of 1

1	<b>ENERGY PROBE INTERROGATORY #23</b>
2	
3	<u>Reference:</u>
4	F-04-01-04
5	
6	Interrogatory:
7	a) Why does the Team Scorecard only include T-SAIDI and not T-SAIFI and T-MAIFI?
8	
9	b) Other than the Evolved TX scorecard where are T-SAIFI and T-MAIFI used in Hydro
10	One Transmission Scorecards? Please provide examples
11	
12	Response:
13	a) In order to maintain the total number of measures under control, only one
14	transmission reliability measure is selected for the Team Scorecard. From a
15	transmission customer's point of view, the interruption duration, provided by T-
16	SAIDI is critical since interruption durations are related to the degrees of customers'
17	loss of production.
18	
19	b) T-SAIFI-S and T-SAIFI-M are measured and reviewed by Hydro One executives

20 through the monthly performance review process.

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1		<b>ENERGY PROBE INTERROGATORY #24</b>
2		
3	<u>Re</u>	ference:
4	G-	01-01 p.2
5		
6	Int	errogatory:
7	a)	Please provide the Historic ROE for Hydro One Networks and the ROE for the
8		Transmission Business.
9		
10	b)	Please provide a Table and a chart that shows for the Transmission Business, the
11		Revenue Requirement and allowed and actual ROE for each of the 5 historic years.
12		
13	c)	Please discuss the reasons for any material over-earning
14	ъ	
15	<u>Re</u>	sponse:
16	a)	The ROE for Hydro One Transmission is included in the table below.
17		
18		The Hydro One consolidated ROE is calculated on a GAAP basis, includes many
19		non-regulatory items and therefore cannot be compared to the Transmission ROE.
20	b)	The approved revenue requirement, and allowed and achieved ROF for Hydro One
21	0)	Transmission for the 5 historical years 2014-2018 are shown in the table below
22		Transmission for the 5 instorical years 2014-2016 are shown in the table below.

\$millions	2018	2017	2016	2015	2014
Approved Revenue					
Requirement*	1,510.7	1,437.8	1,480.7	1,477.3	1,446.4
Allowed Return	9.00%	8.78%	9.19%	9.30%	9.36%
Achieved Return	11.08%	9.03%	10.02%	10.93%	13.12%
*Rates Revenue Requirement	•		•	•	•

23 24

c) For 2018, return was higher due to a number of factors including lower income taxes
 due to the recognition of the deferred tax asset, lower depreciation and interest costs
 due to lower fixed assets and removal costs, and these reductions were partially offset
 by higher OM&A.

29

For 2017 and 2016, the achieved ROE was not materially (less than 100 basis points)
 different than the approved level.

Filed: 2019-08-02 EB-2019-0082 Exhibit I Tab 02 Schedule 24 Page 2 of 2

- <sup>1</sup> For 2014 to 2015, favourable weather resulted in higher peak demand and greater
- than expected revenues. Additionally, cumulative in-service additions were less than
- <sup>3</sup> planned resulting in lower depreciation expense and lower rate base. This also affects
- 4 the amount of equity and therefore, mathematically, the level of ROE.

Filed: 2019-08-02 EB-2019-0082 Exhibit I Tab 02 Schedule 25 Page 1 of 3

1			ENERGY PROBE	INTERRO	GATORY #25
2					
3	<u>Re</u>	<u>ference:</u>			
4	G-	01-02 p.4 and	5 Tables 2,3 and 4		
5					
6	Int	terrogatory:			
7	a)	Please provid	le a version of Tables 2,	3 and 4 with c	olumns added to show the original
8		March 21 fili	ng coupon rates and bon	d rates.	
9					
10	b)	Please indica	te/discuss with reference	e to the request	ted version of Table 4 why coupon
11		rates for fore	cast debt issues have inc	reased since N	Iarch 2019.
12					
13	c)	What Coupor	n Rates for 2019 and 202	20 LT debt iss	ues did the Board Approve in EB-
14		2018-0049?			
15					
16	d)	Please compa	are and contrast the cos	t of LT debt i	ssues using EB-2019-0082 March
17		values and up	odate values.		
18					
19	e)	How much v	vill the difference in co	upon rates co	st ratepayers over the term of the
20		new Debt Iss	ues?		
21	P				
22	<u>Re</u>	sponse:			
23	a)	Please see tat	bles below.		
24			T-11- 2. F	-4 Dah4 Iao	- 6 2010
25			Table 2: Foreca	st Debt Issue	S IOF 2019
		<b>X</b> 7	<b>Principal Amount</b>	Term	

	Dringing Amount	Torm	Coupon			
Year	(\$Millions)	(Years)	March Filing	June Update		
	426.2	5	3.14%	3.45%		
2019	426.2	10	3.57%	3.81%		
	426.2	30	4.00%	4.19%		

Filed: 2019-08-02 EB-2019-0082 Exhibit I Tab 02 Schedule 25 Page 2 of 3

1

2

Table 5. Forecast Debt Issues for 2020						
	Dringing Amount	Torm	Coupon			
Year	(\$Millions)	(Years)	March Filing	June Update		
	165.0	5	3.74%	3.85%		
2020	165.0	10	4.17%	4.21%		
	165.0	30	4.60%	4.59%		

## Table 3: Forecast Debt Issues for 2020

## Table 4: Forecast Yield for 2019-2020 Issuance Terms (March Filing vs. June Undate)

3			(March	Filing vs.	June Upda	ate)			
					2019				
	I	March Filin	g	J	June Update			Change	
	5-year	10-year	30-year	5-year	10-year	30-year	5-year	10-year	30-year
Government of Canada	2.43%	2.60%	2.64%	2.61%	2.70%	2.71%	0.18%	0.10%	0.07%
Hydro One Spread	0.72%	0.97%	1.36%	0.84%	1.11%	1.48%	0.12%	0.14%	0.12%
Forecast Hydro One Yield	3.14%	3.57%	4.00%	3.45%	3.81%	4.19%	0.31%	0.24%	0.19%

		2020								
	N	Iarch Fili	ng	J	June Update			Change		
	5-year	10-year	30-year	5-year	10-year	30-year	5-year	10-year	30-year	
Government of Canada	3.03%	3.20%	3.24%	3.01%	3.10%	3.11%	-0.02%	-0.10%	-0.13%	
Hydro One Spread	0.72%	0.97%	1.36%	0.84%	1.11%	1.48%	0.12%	0.14%	0.12%	
Forecast Hydro One Yield	3.74%	4.17%	4.60%	3.85%	4.21%	4.59%	0.11%	0.04%	-0.01%	

b) The changes in coupon rates for forecast debt issues from the March filing to the June

<sup>5</sup> update are provided in the response to part a) above. The changes to the 2019 forecast

<sup>6</sup> Hydro One yield are due to an increase in the Government of Canada bond yield from

7 the May 2018 Consensus Forecast to October 2018 Consensus Forecast, and an

8 increase in the Hydro One credits spread obtained from May 2018 to September

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2018. The changes to the 2020 forecast Hydro One yield are due to a decrease in the
 Government of Canada bond yield spreads from the May 2018 Consensus Forecast to
 October 2018 Consensus Forecast, and an increase in the Hydro One credits spread
 obtained from May 2018 to September 2018.

5

c) In the most recent Hydro One Distribution rate application, EB-2017-0049, the OEB
did not approve any specific coupon rates for 2019 and 2020. EB-2017-0049 was a
five-year Custom IR application, with 2018 as the test year. The distribution rates for
subsequent years, i.e. 2019 to 2022, are set based on the approved 2018 rates, using a
Custom Revenue Cap Index Adjustment approach; therefore, the OEB did not
approve any coupon rates for 2019 and 2020 long-term debt issues.

12

d) The costs of long-term debt for 2020 Test year can be found in Exhibit G, Tab 1,
Schedule 3, Page 2, in both the March filing and the June update. Hydro One
Transmission's cost of long-term debt rate has changed from 4.52% in the March
filing to 4.57% in the June update, translating to \$307.7 million in March filing and
\$311.0 million in the June update.

18

Please note that Hydro One plans to update the forecast long-term debt rates using
any actual debt issued in 2019 and the most recent parameters prior to the OEB's
final decision on setting Transmission rates for 2020 in the Final Draft Rate Order,
consistent with Chapter 2 of the OEB's Filing Requirements issued on February 11,
2016 and with Hydro One Transmission's 2017 to 2018 rate application in EB-20160160.

25

Please see response to LPMA IR 19 part c) with regard to the updated cost of longterm debt schedule for 2019 actual issuances.

28

e) As stated on Page 3 of Exhibit G, Tab 1, Schedule 1, Hydro One plans to update the
long-term debt rate for 2020 based on Hydro One's actual 2019 new debt issuances,
and the September 2019 consensus forecast, as part of its final Draft Rate Order for
setting rates in 2020. This is consistent with the OEB's Decision in EB-2016-0160.
The currently assumed forecast coupon rate will be updated and will not be applicable
for rate-setting purposes over the entire term of the new debt issues.

Filed: 2019-08-02 EB-2019-0082 Exhibit I Tab 02 Schedule 26 Page 1 of 3

1		<b>ENERGY PROBE INTERROGATORY #26</b>
2		
3	<u>Re</u>	ference:
4	A-(	02-01, G-01-01
5	<b>T</b> 4	
6	Int D	errogatory:
7	Pre	
8	At	Exhibit G (updated), Tab I, Schedule I, p.1, the Application states that the purpose of
9	this	s evidence is to summarize the method and cost of financing Hydro One
10	Tra	nsmission's capital requirements for the rebasing year 2020.
11	TI	
12	Ine	Application states that the applicant is Hydro One Networks Inc. (which it refers to
13	as Th	'Hydro One''), a subsidiary of Hydro One Limited (Exhibit A, Tab 2, Schedule 1, p.1).
14	The The	Application refers to the transmission business of Hydro One as Hydro One
15		insmission, the latter not snown in Exhibit A, 1ab 5, Schedule 1, p.1 of 1: Corporate
16	Org	ganization Charts.
17	٨.+	Exhibit C (undeted) Teb 1 Schedule 1 p 1 the Application states that the deemed
18	At	ital structure of Hudro One Transmission for rate making purposes is 60% debt and
19		that structure of Hydro One Transmission for fate-making purposes is 00% debt and
20	40%	$^{\circ}$ common equity of utility face base. It also states that the Hydro Ohe Transmission
21	Tett	in on equity is 8.90% according to the Board's required approach (p.2).
22	a)	Is it correct that Hydro One Transmission is not a subsidiary of Hydro One, but rather
25	<i>a)</i>	a division of Hydro One?
24		
25 26	h)	Please confirm/disconfirm that Hydro One acquires the debt issued by its subsidiaries
20	0)	and divisions or businesses other than Hydro One Transmission.
28		
29	c)	Does Hydro One have any subsidiaries or divisions or businesses other than Hydro
30	,	One Transmission that will be affected by the Custom Incentive Rate-Setting ("IR")
31		framework that is the subject of this Application? If so, please identify.
32		
33	d)	Please confirm/disconfirm that the long-term debt rate for Hydro One Transmission
34		(i.e. 4.57% for 2020 to 2022) as stated in the Application at Exhibit G (updated), Tab
35		1, Schedule 1, p.3, is the same as the long-term debt rate for Hydro One for the same
36		period (as shown at Schedule 4, p.6).

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- e) Please confirm whether or not all other debt rates specified for Hydro One
   Transmission in the Application are the same as those of Hydro One.
- 3

The Application states that the return on equity for Hydro One Transmission is 8.98% 4 f) based on the cost of capital parameters issued by the Board on November 22, 2018, 5 and is calculated according to the Board's approach in its 2009 report on the Cost of 6 Capital for Ontario's Regulated Utilities (Exhibit G (updated), Tab 1, Schedule 1, p. 7 2). Please confirm/disconfirm that the return on equity for Hydro One Transmission 8 is calculated solely by reference to the long-term debt of Hydro One. Does this 9 indicate that that the cost of equity to Hydro One Transmission is the same as that of 10 the applicant Hydro One? If not, how would the two equity costs differ? 11

12

## 13 **Response:**

a) Hydro One Transmission is an operating segment of Hydro One Networks Inc., which
 is a subsidiary of Hydro One Inc.

16

b) Yes, as stated on Page 1 of Exhibit G, Tab 1, Schedule 2, Section 1, Hydro One
Transmission is allocated a portion of the debt issued by Hydro One Networks Inc. to
Hydro One Inc. Hydro One Networks Inc. issues debt to Hydro One Inc. to reflect
debt issued by Hydro One Inc. to third-party public debt investors.

21

c) With regard to cost of capital parameters used for rate setting purposes, no other
 subsidiaries or divisions or businesses of Hydro One other than Hydro One
 Transmission will be affected by the Custom Incentive Rate-Setting ("IR")
 framework that is the subject of this Application.

26

d) The long-term debt rate for Hydro One Transmission (i.e. 4.57% for 2020 to 2022) as
stated in the Application at Exhibit G (updated), Tab 1, Schedule 1, p.3, is the same
as the long-term debt rate (as shown at Schedule 4, p.6). Page 6 of Exhibit G, Tab 1,
Schedule 4 provides a detailed derivation of the 4.57% weighted average debt rate.

31

e) The coupon rate for each debt issue shown in column (b) of Exhibit G, Tab 1,
 Schedule 4 allocated to Hydro One Transmission in the Application is the same as the
 coupon rate for the corresponding debt issued by Hydro One Inc. to third party public
 debt investors.

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f) The return on equity for Hydro One Transmission is not calculated solely by
reference to the long-term debt of Hydro One. As stated on Page 2 of Exhibit G, Tab
1, Schedule 1, Section 3, Hydro One Transmission calculated the 2020 ROE to be
8.98% based on the most recent parameters, as per the OEB's formula set out in
Appendix B of the Cost of Capital for Ontario's Regulated Utilities report, dated
December 11, 2009 in EB-2009-0084.

7

Please note that, Hydro One Transmission will apply the ROE calculated and released
by the OEB in the fall of 2019 to set the final Transmission rates for 2020.

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1		ENERGY PROBE INTERROGATORY #27
2		
3	Re	ference:
4	G-	01-02
5		
6	Int	errogatory:
7	Pr	eamble:
8	Th	e Application states that "Hydro One Transmission is allocated a portion of the debt
9	iss	ued by Hydro One Networks Inc. to Hydro One Inc. Hydro One Networks issues debt
10	to	Hydro One Inc. to reflect the debt issues by Hydro One Inc. to third-party public debt
11	inv	estors Third-party public debt investors hold all of the long-term debt issued by
12	Hy	dro One Inc" (p.1 of 8)
13		
14	a)	To simplify the above, it is correct that the issuer of the third-party debt that
15		ultimately finances Hydro One Transmission is Hydro One Inc.?
16		
17	b)	How is Hydro One Transmission's allocated share of the debt issued by Hydro One
18		determined? In particular, does that share of debt include only the borrowing
19		requirements of Hydro One Transmission for its transmission business?
20		
21	c)	Is the yield-to-maturity on the Hydro One debt always identical to the yield-to-
22		maturity on the corresponding debt that Hydro One Inc. subsequently issues to public
23		investors, after taking into account any discount/premium, legal fees and other costs
24		that Hydro One Inc. incurs?
25	1	
26	d)	In regard to embedded debt, the Application refers to the "effective cost rates" (p.3 of
27		8). Please clarify whether those effective cost rates are used to establish the cost of
28		embedded debt for determining the cost of capital to Hydro One Transmission.
29		In record to now dolpt the Application refers to the issuence of \$200 million of three
30	e)	In regard to new debt, the Application refers to the issuance of \$300 million of three-
31		year notes in June 2018. Would Hydro One Inc. normally classify three-year fixed-
32		rate notes as long-term debt?
33	Ð	The Application states that these three year notes were part of an interest rate awar to
34 25	1)	The Application states that mose three-year notes were part of an interest-fall swap to convert those notes into floating rote, short form debt. What is the cost of this debt
35		issuance plus interest rate swap arrangement for rate making purposes?
30		issuance plus interest rate swap arrangement for rate-making purposes?

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g) Does Hydro One Transmission issue any variable-rate debt to Hydro One? How is
 variable-rate debt treated in determining Hydro One Transmission cost of capital, and
 where does the Application discuss this treatment?

4

5 **Response:** 

6 a) Yes.

7

b) As stated on Page 2, Line 20, of Exhibit G, Tab 1, Schedule 2, the amount of each Hydro One Networks Inc. debt issue that is allocated to the Transmission business is based on its most recent forecast of borrowing requirements. Borrowing requirements are driven mainly by debt retirement, capital expenditures net of internally generated funds, and the maintenance of its capital structure.

13

14 c) Yes.

15

d) The effective cost rates for Hydro One Transmission's embedded debt are shown in
column (h) on Page 6 of Exhibit G, Tab 1, Schedule 4. The embedded debt shown in
Line 1 to 31 represents the debt issuances that have been approved by the OEB in
Hydro One Transmission's 2017 to 2018 rate application in EB-2016-0016 and that
will still be outstanding in 2020.

21

e) If Hydro One did not convert the three year fixed rate note into floating rate debt by
 entering into an interest rate swap, it would normally classify the three year note as
 long term debt. Please note that Hydro One currently has no 3-year debt that is not
 converted to floating rate debt.

26

f) The actual floating rate costs of this debt issuance including the interest rate swap are
 not applicable for rate-setting purposes.

29

For rate-making purposes, the three-year note that was converted into floating-rate is used to finance the deemed short-term debt component of Hydro One Transmission's capital structure, which is 4% of its rate base. Therefore, this particular debt issuance earns the OEB deemed short term debt rate calculated and released by the OEB in the fall of 2019 for 2020 rates.

35

36 g) Yes. Please refer to Hydro One's response to parts e and f above.

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**ENERGY PROBE INTERROGATORY #28** 1 2 **Reference:** 3 H-01-01 Table 1 4 5 6 **Interrogatory:** Please confirm whether the totals in Updated Table 1 have changed. If so please provide 7 the originals and explain the differences. 8 9 **Response:** 10 The totals in Table 1 changed from the initial submission as a result of the Blue Page 11 update filing. As indicated previously in Exhibit H, Tab 1, Schedule 3, Section 2, Planned 12 Disposition of Regulatory Accounts, 2018 balances would be updated to reflect audited 13 actuals. 14 15

<sup>16</sup> Original numbers from the March 21, 2019 submission are provided below:

## Table 1: Summary of Regulatory Accounts Balances Outstanding

Description	Balance as at Dec 31, 2016	Balance as at Dec. 31, 2017	Balance as at Dec. 31, 2018 (Forecast)	Balance as at Dec. 31, 2019 (Forecast)
Total Regulatory Accounts Seeking Disposition	(126.5)	(83.6)	(23.0)	14.5
Total Regulatory Accounts Not Seeking Disposition	15.9	81.5	73.8	74.1
Total Regulatory Accounts	(110.7)	(2.2)	50.8	88.6

(\$ Million)<sup>1</sup>

<sup>1</sup> Note that rounded numbers presented in charts may not add to the total due to rounding.

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1		<b>ENERGY PROBE INTERROGATORY #29</b>
2		
3	Re	ference:
4	I1-	01-02 p.12, I1-01-03 p.4 Table 2, I2-04-01 p.2
5		
6	Int	terrogatory:
7	a)	In allocating NBV to Functions and then Pools are there any dedicated assets related
8		to Exports? If so, please identify these in terms of NBV and how these are dealt with
9		in accordance with Elenchus Report on cost allocation.
10		
11	b)	Are there OM&A costs related to the Export Function? If so, are these costs
12		allocated/recovered in accordance with the Elenchus Report.
13		
14	c)	Does Export Revenue (second reference Table 2) recover all related Asset and
15		operating costs? If there is a difference how is this addressed? Please discuss.
16		
17	Re	sponse:
18	a)	Yes, there are dedicated assets related to Exports (i.e. interconnection facilities). The
19		NBV of these assets is \$66.8 million, which is 1.2% of the \$5,563.7 million in NBV
20		of Hydro One's network functional category (as shown in Exhibit I1, Tab 4, Schedule
21		1). In accordance with Elenchus' recommended methodology on cost allocation, this
22		percentage (1.2%) is used to derive the amount of each revenue requirement
23		component specifically associated with assets dedicated to Exports.
24		
25	b)	Yes. The OM&A costs that are directly associated with assets dedicated to Exports is
26		determined using the methodology described in part (a). A portion of the OM&A
27		costs associated with assets that are shared between export and domestic customers
28		are also allocated to export customers using composite allocators, which are based on
29		12 CP, as described in Exhibit I2, Tab 4, Schedule 1.
30		
31	c)	The forecast 2020 export revenue of \$35.9 million, shown in Exhibit I1, Tab 1,
32		Schedule 3, Table 2, is calculated using the currently approved tariff of \$1.85/MWh
33		and the three year historical rolling average volume.
34		
35		Using the cost allocation methodology recommended by Elenchus, in EB-2014-0140,
36		Hydro One's asset and operating costs associated with Exports were estimated as

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\$22.1 million. To include other Transmitters' revenue requirement, this figure needs
 to be escalated by 6.6%, resulting in a provincial cost associated with Exports of
 \$23.5 million<sup>1</sup>.

4

The difference of \$12.4 million (\$35.9 million - \$23.5 million) is part of the revenue offset as described in Exhibit I1, Tab 1, Schedule 1, page 2. This revenue offset is a benefit to transmission customers in Ontario as it lowers the revenue requirement used to determine the Ontario Uniform Transmission Rates.

<sup>&</sup>lt;sup>1</sup> See Exhibit I, Tab 3, Schedule APPrO-001, part b.

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Tm	to magaza to ma						
9) 9)	Please indic	eate what cha	nges occurre	ed to forecas	t UTR Rates	(first referen	nce table
<i>a)</i>	between Ma	arch and June	and discuss	s the reasons	for this	(Inst feferer	
			, una unocus		101 11151		
b)	Please indi	cate what cl	nanges occu	rred to fore	cast Charge	Determinan	ts (Sec
	reference Ta	able 1) betwe	en March an	d June, and	discuss the re	easons for thi	is.
<u>Re</u>	sponse:						
a)	The table b	elow provid	es the forec	ast UTRs a	s filed in th	e initial App	olicatior
	March and a	as filed in the	subsequent	update in Ju	ne.		
		Netv	vork	Line Co	Line Connection		rmation
	Year	(\$/k	(W)	( <b>\$/kW</b> )		Connection (\$/kV	
	2020	March	June	March	June	March	Jun
		4.34	4.35	0.85	0.95	2.43	2.44
	2020	4 58	4 61	0.87	0.88	2 57	2 50
	2020 2021 2022	4.58 4.83	4.61	0.87	0.88	2.57 2.71	2.59
	2020 2021 2022	4.58 4.83	4.61 4.88	0.87 0.92	0.88 0.93	2.57 2.71	2.59 2.74
	2020 2021 2022 As noted in	4.58 4.83	4.61 4.88 ne UTR fore	0.87 0.92 ccast filed in	0.88 0.93 the June up	2.57 2.71 date is only	2.59 2.74 margin
	202020212022As noted inhigher than	4.58 4.83 a the table, the what was fill	4.61 4.88 ne UTR fore ed in March	0.87 0.92 ecast filed in . The main c	0.88 0.93 the June up triver of this	2.57 2.71 odate is only increase is t	2.59 2.74 margin he incre
	202020212022As noted in higher than in overall 1	4.58 4.83 a the table, the what was fil rates revenue	4.61 4.88 ne UTR fore ed in March e requiremen	0.87 0.92 ecast filed in . The main c nt resulting	0.88 0.93 the June up lriver of this from increa	2.57 2.71 odate is only increase is t se in the tot	2.59 2.74 margin he incre tal reve
	As noted in higher than in overall prequirement	4.58 4.83 a the table, th what was fil rates revenue t forecast and	4.61 4.88 ne UTR fore ed in March e requirement reduction in	0.87 0.92 ecast filed in . The main c nt resulting n Export Tran	0.88 0.93 the June up lriver of this from increa asmission Se	2.57 2.71 odate is only increase is t se in the tot rvice revenue	2.59 2.74 margin he incre tal reve e foreca
	202020212022As noted in higher than in overall a requirement	4.58 4.83 a the table, th what was fil rates revenue t forecast and	4.61 4.88 he UTR fore ed in March e requirement reduction in	0.87 0.92 ecast filed in . The main c nt resulting n Export Tran	0.88 0.93 the June up lriver of this from increa hsmission Se	2.57 2.71 odate is only increase is t se in the tot rvice revenue	2.59 2.74 margin he increated a reve e foreca
	As noted in higher than in overall the requirement of the requirement	4.58 4.83 a the table, th what was fil rates revenue t forecast and as described	4.61 4.88 he UTR fore ed in March e requirement reduction in l in Exhibit	0.87 0.92 ecast filed in . The main c nt resulting n Export Tran I1, Tab 5, So	0.88 0.93 the June up lriver of this from increa asmission Se chedule 1 (Ju	2.57 2.71 odate is only increase is t se in the tot rvice revenue une update),	2.59 2.74 margin he incre tal reve e foreca
	202020212022As noted in higher than in overall in requirementIn addition, has adopted	4.58 4.83 a the table, th what was fil rates revenue t forecast and as described l the method	4.61 4.88 he UTR fore ed in March e requirement reduction in l in Exhibit 1 ology approv	0.87 0.92 ecast filed in . The main c nt resulting n Export Tran I1, Tab 5, So wed by the C	0.88 0.93 the June up briver of this from increa hsmission Se chedule 1 (Ju DEB (Decisio	2.57 2.71 odate is only increase is t se in the tot rvice revenue une update), on and Order	2.59 2.74 margin he increated reve e foreca Hydro ( , EB-20
	202020212022As noted in higher than in overall in requirementIn addition, has adopted 0130) for a	4.58 4.83 a the table, th what was fil rates revenue t forecast and as described the method llocating 202	4.61 4.88 he UTR fore ed in March e requirement reduction in l in Exhibit 1 ology approv 21 and 2022	0.87 0.92 ecast filed in . The main c nt resulting n Export Tran I1, Tab 5, So ved by the C rates revenu	0.88 0.93 the June up driver of this from increa nsmission Se chedule 1 (Ju DEB (Decision the requireme	2.57 2.71 odate is only increase is t se in the tot rvice revenue une update), on and Order nt among the	2.59 2.74 margin he increated increated increated tal reve e foreca Hydro ( c, EB-20 e three
	As noted in higher than in overall a requirement In addition, has adopted 0130) for a pools.	4.58 4.83 a the table, the what was fill rates revenue t forecast and as described l the method llocating 202	4.61 4.88 he UTR fore ed in March e requirement reduction in l in Exhibit 1 ology approv 21 and 2022	0.87 0.92 ecast filed in . The main cont resulting n Export Tran I1, Tab 5, So wed by the Corates revenu	0.88 0.93 the June up driver of this from increa asmission Se chedule 1 (Ju DEB (Decision the requireme	2.57 2.71 edate is only increase is t se in the tot rvice revenue une update), on and Order nt among the	2.59 2.74 margin he increated increated and the increated tal reveloced for the increased of the increased o
	202020212022As noted in higher than in overall in requirementIn addition, has adopted 0130) for a pools.	4.58 4.83 a the table, th what was fil rates revenue t forecast and as described l the method llocating 202	4.61 4.88 he UTR fore ed in March e requirement reduction in l in Exhibit 1 ology approv 21 and 2022	0.87 0.92 ecast filed in . The main c nt resulting n Export Tran I1, Tab 5, So ved by the C rates revenu	0.88 0.93 the June up driver of this from increa hsmission Se chedule 1 (Ju DEB (Decision he requireme	2.57 2.71 odate is only increase is t se in the tot rvice revenue ine update), on and Order nt among the	2.59 2.74 margin he increated increated increated tal reve e foreca Hydro ( c, EB-20 e three
b)	As noted in higher than in overall a requirement In addition, has adopted 0130) for a pools.	4.58 4.83 a the table, th what was fil rates revenue t forecast and as described l the method llocating 202	4.61 4.88 he UTR fore ed in March e requirement reduction in 1 in Exhibit 1 ology approv 21 and 2022 forecast Cha	0.87 0.92 ecast filed in . The main c nt resulting n Export Tran I1, Tab 5, So ved by the C rates revenu	0.88 0.93 the June up driver of this from increa asmission Se chedule 1 (Ju DEB (Decision the requireme	2.57 2.71 edate is only increase is t se in the tot rvice revenue une update), on and Order nt among the	2.59 2.74 margin he incre tal reve e foreca Hydro ( , EB-20 e three

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		ENERG	Y PROBE INT	TERROGATO	DRY #31
_	_				
<u>R</u>	<u>leference:</u>				
I2	2-04-01 p.3	3 and 4, Table 1	and 2		
<u>I</u> 1	nterrogato	ory:			
Р	reamble:				
Т	he decreas	se in the calculat	ed ETS rate as co	ompared to the 2	015 study primarily reflects
a	decrease i	in Hydro One's	OM&A costs rel	ative to what wa	as proposed at the time the
20	015 study	was completed,	and an increase	in forecast expo	orts (MWh) from what was
as	ssumed in	the 2015 study.			
a)	) Please p	provide more de	tails on how char	nges in allocated	OM&A costs affected the
	calculate	ed ETS rate.			
b	) Have ot	ther allocated co	osts changed suc	h as NBV of as	ssets? Please provide more
	details.				
c)	) Has the	ETS rate fully r	ecovered its alloc	ated costs? Pleas	e provide the Revenue/Cost
	Ratios f	or historic years.			
R	lesponse:				
a)	) Hydro C	One's proposed (	OM&A costs used	l in the ETS calc	ulation decreased by 29.7%
	between	a 2015 and 20	020, and the re	sulting ETS ra	tes decreased by 28.0%,
	respectiv	vely. The suppo	rting values are p	rovided below:	
			OMA		Calculated ETS
	Vear	Total OMA	allocated to	allocated to	(excludes other
	I Cal		anotated to	anotated to	transmittars' ravanua

Year	Total OMA	allocated to Domestic	allocated to Export	(excludes other transmitters' revenue requirement)
2015	\$385,654,281	\$366,391,831	\$19,262,450	\$1.63
2020	\$307,693,346	\$294,150,465	\$13,542,881	\$1.17
Change			-29.7%	-28.0%

b) Yes. As described in Exhibit I2, Tab 4, Schedule 1, page 2, in this Application, Hydro
One updated the 2015 Elenchus cost allocation model utilizing the latest available
information. Please see response to Exhibit I, Tab 3, Schedule APPrO-1 part (c) for
the list of specific updates.

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c) Using the allocated export service costs based on Elenchus' recommended 1 methodology and the revenue expected from the approved ETS Rates of \$1.85/MWh, 2 the revenue/cost ratios for 2015 and 2016 are 1.10 and 1.11, respectively. Since the 3 revenue/cost ratios are greater than 1, the ETS rate has more than fully recovered its 4 allocated costs in 2015 and 2016. As discussed in Exhibit I, Tab 2, Schedule 5 EnergyProbe-29 part (c), the recovery of export revenues in excess of costs is used to 6 offset the rates revenue requirement to be collected from transmission customers in 7 Ontario. 8

- 9
- <sup>10</sup> Hydro One did not calculate the allocated costs associated with export service in 2017
- and 2018, and as such, is not able to determine the revenue/cost ratios for those years.