

**Hydro One Networks Inc.**

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**Frank D'Andrea**

Vice President, Regulatory Affairs & Chief Risk Officer

**BY COURIER**

September 23, 2019

Ms. Kirsten Walli  
Ontario Energy Board  
Suite 2700, 2300 Yonge Street  
P.O. Box 2319  
Toronto, ON.  
M4P 1E4

Dear Ms. Walli:

**EB-2019-0082 - Hydro One Networks Inc., Application for 2020-2022 Transmission Rates –  
Decision on Confidentiality**

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In the Ontario Energy Board's (OEB) letter dated September 11, 2019, the OEB ordered Hydro One to file a non-redacted version of the total cost of the transmission-related work performed by BCG for Hydro One over the past five years.

Pursuant to the OEB's letter, please find enclosed the non-redacted version of interrogatory I-07-SEC-016 which provides the total cost of the transmission-related work performed by BCG.

Sincerely,

ORIGINAL SIGNED BY FRANK D'ANDREA

Frank D'Andrea

Encls.

cc. EB-2019-0082 parties (electronic)



1 **Response:**

2 a) Please refer to Attachment 1. This engagement was not subject to an RFP. Hydro One  
3 has provided this agreement and the associated work plan in confidence per the terms  
4 of the agreement.

5  
6 b) Please refer to Attachment 1.

7  
8 c) Please refer to EB-2017-0049, Oral Hearing Undertakings J2.4 and J7.1. The total  
9 cost of transmission work performed by BCG over the past 5 years is approximately  
10 \$6.7 million.

11  
12 d) Please refer to Exhibit B-1-1 TSP Section 1.4 Attachment 14 Exhibit 2 on p 8  
13 Please refer to part f) below.

14  
15 e) Benchmarked peer group scores were based on BCG subjective assessment of the  
16 peers on each of the dimensions; number is median give nature of the exercise.

17  
18 f) BCG leveraged a variety for sources, including but not limited to: Expert interviews,  
19 regulatory filings, BCG experience across utilities, and BCG experience around  
20 planning best practices across other industries.

21  
22 g) The former OEB panel member was Karen Taylor; the purpose of the interview was  
23 to align on general context for the broader regulatory environment in Ontario, given  
24 how critical it is to how a utility operates.