## UNDERTAKING J8.16

## <u>Undertaking</u>

5 To provide material to explain the current status of justification for the \$7 million re-6 engineering of the OPG help desk.

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## <u>Response</u>

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11 OPG's 2008 Business Plan includes a total OM&A cost amount of \$7.0M (of which 12 \$3.7M is allocated to the regulated facilities and included in the revenue requirement for 13 the test period) related to an initiative to re-engineer OPG's IT Help Desk.

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15 The Help Desk is operated by OPG's external service provider New Horizon System 16 Solutions (NHSS). The re-engineering initiative was conceived and would be executed 17 by NHSS, not OPG. Preliminary discussions between NHSS and OPG proposed that 18 OPG would bear the one-time cost of \$7.0M of re-engineering, with future savings being 19 credited back to OPG. The initiative was estimated by NHSS to have approximately a 20 two-year payback period. On the basis of these preliminary discussions with NHSS, 21 OPG included a cost of \$7.0M in 2008 and cost savings of \$3.0M in 2009 in its approved 22 Business Plan. Of the \$3.0M of cost savings planned for 2009, \$2.1M is allocated to the 23 regulated facilities and included in the test period revenue requirement.

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This special initiative is not a project as defined by OPG for business planning purposes; and therefore, the planning business case requirements (as outlined in Ex. A2-T2-S1, section 4.3.1) did not apply to this initiative. However, given the unique nature of the initiative, a formal business case will be provided once the full scope of the work has been identified and prior to the release of any funds towards the initiative.

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To date, no funds have been released and no formal business case has been prepared.
The Senior Vice-President of Business Services and Information Technology is
reviewing this initiative and is currently awaiting a final proposal from NHSS.

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The impact of the planned costs of this initiative on year-over-year variances in CIO costs is addressed in the response to undertaking J8.15.