

INNPOWER CORPORATION

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Chief Financial Officer/Treasurer

November 30, 2020

## By RESS & Email

Ms. Christine E. Long, Registrar Ontario Energy Board 2300 Yonge Street, 27<sup>th</sup> Floor P.O. Box 2319 Toronto ON M4P 1E4

Re: InnPower Corporation ("InnPower") ED-2002-0520

2022 Cost of Service ("COS") Rate Application Deferral Request

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Dear Ms. Long,

InnPower last filed a Custom IR application on June 6, 2016 to change rates effective January 1, 2017. InnPower then elected to change its application to a Price Cap IR application, which was filed on November 28, 2016. Subsequent to two community meetings held by the Ontario Energy Board ("OEB") regarding InnPower's 2017 rate application, InnPower filed an amended application on May 11, 2017. The outcome lead to a reduction in the requested rate increase with a delay in the effective date for the rates to July 1, 2017, with an implementation date of May 1, 2018.

InnPower is schedule to file a COS application for rates effective January 1, 2022, but is requesting to defer until January 1, 2023, while continuing on the Price Cap IR stream. InnPower submits that the one-year deferral is appropriate given consideration of several key factors, as set out below.

## **Return on Equity**

Since rebasing in 2017, InnPower has achieved a regulatory rate of return on equity that is within +/-300 basis points of its deemed rate of return on equity of 8.78%. As a result of a delay in the effective date for rates in 2017, InnPower's return on equity was lower than expected. However, InnPower improved financial performance in 2018 and 2019 and will continue to exhibit favorable results under the current approved rates.

The table below shows a summary of InnPower's return on equity from 2017 to 2019.

Return on Equity				
Year	Deemed	emed Achieved		
2017	8.78%	0.94%		
2018	8.78%	11.47%		
2019	8.78%	10.09%		

## **Efficiency Assessment**

InnPower has maintained its position within efficiency group number three on the annual PEG report, and continually seeks to improve performance. Despite a growing number of residential and general service customers, total cost per customer is on a downward trend, with significant reductions in controllable OM&A costs (excluding amortization and interest). InnPower will manage on-going infrastructure investment and maintenance within its current approved rates to achieve efficiencies in actual versus predicted costs.

## **Scorecard Performance Results**

InnPower has achieved strong scorecard results that meet or exceed both the industry and distributor targets including Service Quality and System Reliability, as well as improved Financial Ratios.

The table below shows a summary of InnPower's scorecard results from 2017 to 2019.

Performance		OEB Minimum			
Category	Measure	Standard	2017	2018	2019
Service	Residential Customers Connected	90.00%	93.28%	91.84%	99.56%
Quality	Appointments Met	90.00%	93.50%	87.21%	98.40%
	Telephone Accessibility	65.00%	80.23%	83.85%	90.40%
System	SAIDI (Loss of Supply Adjusted)	2.15	1.54	2.66	1.52
Reliability	SAIFI (Loss of Supply Adjusted)	1.37	1.05	0.88	0.61
Financial	Liquidity: Current Ratio		0.88	0.94	1.06
Ratios Leverage: Debt to Equity			1.78	1.61	1.60

In summary, InnPower respectfully requests the OEB's approval to defer its COS Application for 2022 rates for an additional year and thereby continue under the 4<sup>th</sup> Generation Price Cap IR framework. Accordingly, InnPower will continue to maintain service reliability, invest in infrastructure and provide high-quality service to customers.

If you have any questions or require additional information, please do not hesitate to contact me.

Yours truly,

Original signed by

Glen McAllister, B.Sc., CPA, CMA CFO