

EXHIBIT 7: COST ALLOCATION

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2.7 EXHIBIT 7: COST ALLOCATION OVERVIEW

2.7.1 Cost Allocation Study Requirements

In this application, Espanola Regional Hydro Distribution Corp. (ERHDC) has used the 2021 Version 1 of the cost allocation model released by the OEB. The model has been loaded with 2021 test year costs, customer numbers and demand values for ERHDC. The 2021 demand values were based on the 2021 weather normalized load forecast used to design rates. The various weighting factors used in the 2021 study have been updated and explained below.

2.7.1.1 Weighting Factors

ERHDC has developed weighting factors as outlined below based on discussions with staff experienced in the subject area (Tables 7-1 to 7-4). Labour, materials and outside costs required to perform the specific tasks below were estimated to determine each rate class factor. ERHDC assigned a weighting factor of 1 to the Residential rate class and further calculated the associated weighting factors for the remaining rate classes.

(a) Services (Account 1855)

Table 7 - 1: Service Weighting Factors

Rate Class	Factor
Residential	1.0
General Service < 50 kW	0.6
General Service > 50 kW	0.7
Sentinel Lighting	0.1
Street Lights	0.1
Unmetered Scattered Load	0.1

(b) Billing and Collection (Accounts 5315 – 5340, except 5335)

Table 7 - 2: Billing Weighting Factors

Rate Class	Factor
Residential	1.0
General Service < 50 kW	1.5
General Service ≥ 50 kW	4.0
Sentinel Lighting	0.1
Street Lights	1.0
Unmetered Scattered Load	1.0

(c) Meter Capital (Sheet I7.1)

Table 7 - 3: Meter Capital Installation Costs

Meter Type	Installation Cost per Meter
Smart Meter - Residential	\$329
Smart Meter - General Service < 50 kW	\$896
Smart Meter - General Service > 50 kW	\$814

(d) Meter Reading (Sheet I7.2)

Table 7 - 4: Meter Reading Weighting Factor

Meter Type	Factor
Smart Meter - Residential	1.0
Smart Meter - General Service < 50 kW	1.0
Smart Meter - General Service > 50 kW	1.0

2.7.1.2 Summary of Results and Proposed Changes

The data used in the updated cost allocation study is consistent with ERHDC's cost data that supports the proposed 2021 revenue requirement outlined in this application. ERHDC's assets were broken out into primary and secondary distribution functions using breakout percentages used in ERHDC's 2012 cost of service rate application (EB-2012-0162). The breakout of assets,

1 capital contributions, depreciation, accumulated depreciation, customer data and load data by
2 primary, line transformer and secondary categories were developed from the best data available to
3 ERHDC, its engineering records, and its customer and financial information systems. An Excel
4 version of the updated cost allocation study has been included with the filed application material.
5 In addition, Appendix 7-A outlines Input Sheets I-6 & I-8 and Output Sheets O-1 & O-2 (first page
6 only).

7 Capital contributions, depreciation and accumulated depreciation by USoA are consistent with the
8 information provided in the 2021 continuity statement shown in Exhibit 2. The rate class customer
9 data used in the updated cost allocation study is consistent with the 2021 customer forecast outlined
10 in Exhibit 3.

11 The load profiles for each rate class are the same as those used in the 2012 study but have been
12 scaled to match the 2021 load forecast. In a letter, dated June 12, 2015, the OEB stated that it
13 expected distributors to be mindful of material changes to load profiles and to propose updates in
14 their respective cost of service applications when warranted. ERHDC is not aware of any reason
15 for the load profiles to have material changed between the classes. As a result, ERHDC has not
16 updated its load profiles at this time but intends to put plans in place to update its load profiles the
17 next time a cost allocation model is filed.

18 ERHDC proposes to use the same method as was used in the 2012 Cost of Service application for
19 ERHDC to determine the demand data for the 2021 cost allocation model. This method involves
20 applying a scaling factor to the 2012 demand data in the 2012 cost allocation model to determine
21 the 2021 demand data for cost allocation. The scaling factor represents by class the percentage of
22 2021 weather normalized volumes compared to the 2012 weather normalized volumes. The scaling
23 factors used to estimate the 2021 demand data for the 2021 cost allocation model are shown below
24 in Table 7-5.

Table 7 - 5: Load Profiling Scaling Factors

Rate Class	2012 Weather Normal Values (kWh)	2021 Weather Normal Values (kWh)	Scaling Factor
Residential	32,680,721	32,639,692	99.9%
General Service < 50 kW	11,265,899	10,191,190	90.5%
General Service ≥ 50 kW	17,442,771	15,482,365	88.8%
Sentinel Lighting	24,161	24,258	100.4%
Street Lights	623,165	224,919	36.1%
Unmetered Scattered Load	218,280	115,182	52.8%
Total	62,254,997	58,677,606	94.3%

The allocated cost by rate class for the 2012 Cost of Service filing and the 2021 updated study are provided in the following Table 7-6.

Table 7 - 6: Allocated Cost –

(Consistent with RRWF, Tab 11 Cost Allocation, Allocated Costs)

Rate Class	2012 Board Approved Cost Allocation Study	%	2021 Cost Allocation Study	%
Residential	\$1,151,305	64.7%	\$1,644,390	72.4%
General Service < 50 kW	\$320,982	18.0%	\$371,655	16.4%
General Service ≥ 50 kW	\$186,181	10.5%	\$219,021	9.6%
Sentinel Lighting	\$2,492	0.1%	\$4,131	0.2%
Street Lights	\$110,488	6.2%	\$26,813	1.2%
Unmetered Scattered Load	\$7,256	0.4%	\$6,409	0.3%
Total	\$1,778,704	100.0%	\$2,272,419	100.0%

2.7.1.3 Embedded Distributor Class

ERHDC is not host to one or more distributors and therefore this section is not applicable.

2.7.1.4 Unmetered Loads

ERHDC communicates with unmetered load customers, including Street Lighting customers, to inform them of changes in rates.

ERHDC has communicated with Street Light Customers on the proposed changes in methodology used to allocate costs to street lighting customers. ERHDC has updated the number of devices to number of connections which has resulted in a change in the allocation of costs to the Street Lighting class. The number of devices previously used was 1062 and the number of connections now used is 799. This has resulted in a street lighting adjustment factor of 51.4081 within the cost allocation model. ERHDC has issued a letter to these customers outlining the change with an update bill impacts comparison to show them the change in their bill.

2.7.1.5 microFIT Class

ERHDC is not proposing to include microFIT as a separate class in the cost allocation model in 2021. ERHDC understands that the cost allocation model will produce a calculation of unit costs which the OEB will use to update the uniform microFIT rate at a future date.

2.7.1.6 New Customer Class

ERHDC is not proposing to include a new customer class.

2.7.1.7 Eliminated Customer Class

ERHDC is not proposing to eliminate a rate class.

2.7.2 Class Revenue Requirements

The following Table 7-7 provides information on calculated class revenue. The resulting 2021 proposed base revenue will be the amount used in Exhibit 8 to design the proposed distribution charges in this application.

Table 7 - 7: Calculated Class Revenue –**(Consistent with RRWF, Tab 11 Cost Allocation, Calculated Class Revenues)**

Rate Class	2021 Base Revenue at Existing Rates	2021 Proposed Base Revenue Allocated at Existing Rates Proportion	Proposed Base Revenue
Residential	\$1,046,199	\$1,336,405	\$1,380,869
General Service < 50 kW	\$322,632	\$412,127	\$412,129
General Service ≥ 50 kW	\$217,041	\$268,380	\$245,332
Sentinel Lighting	\$1,798	\$2,305	\$3,389
Street Lights	\$35,633	\$45,530	\$23,029
Unmetered Scattered Load	\$4,898	\$6,257	\$6,257
Total	\$1,628,202	\$2,071,003	\$2,071,003

2.7.3 Revenue-to-Cost Ratios

The results of a cost allocation study are typically presented in the form of revenue to cost ratios. The ratio is shown by rate classification and is the percentage of distribution revenue collected by rate classification compared to the costs allocated to the classification. The percentage identifies the rate classifications that are being subsidized and those that are over-contributing. A percentage of less than 100% means the rate classification is under-contributing and is being subsidized by other classes of customers. A percentage of greater than 100% indicates the rate classification is over-contributing and is subsidizing other classes of customers.

The Board has established what it considered to be the appropriate ranges of revenue to cost ratios which are summarized in Table 7-8 below. In addition, Table 7-8 provides ERHDC's revenue to cost ratios from the 2012 application, the updated 2021 cost allocation study and the proposed 2012 to 2025 ratios.

Table 7 - 8: Revenue to Cost Ratios –

**(Consistent with RRWF, Tab 11 Cost Allocation, Proposed & Rebalancing
Revenue to Cost Ratios)**

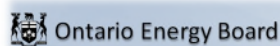
Rate Class	2012 Board Approved Ratios	2021 Cost Allocation Study	2021 Proposed Ratios
Residential	95%	89.9%	92.6%
General Service < 50 kW	115.9%	119.6%	119.6%
General Service ≥ 50 kW	120%	130.5%	120.0%
Sentinel Lighting	80%	66.3%	92.6%
Street Lights	70%	203.9%	120.0%
Unmetered Scattered Load	115%	106.9%	106.9%

The 2021 cost allocation study indicates the revenue to cost ratios for the General Service > 50 kW, Sentinel Lighting and Street Lighting rate classes are outside the OEB's range. The General Service > 50 kW and Streetlighting classes had revenue adjusted downward and allocated to the Residential and Sentinel Light classes.

APPENDIX 7-A

Input Sheets I-6 & I-8

Output Sheets O-1 & O-2 (first page only).



2021 Cost Allocation Model

EB-2020-0020

Sheet I6.1 Revenue Worksheet - v1

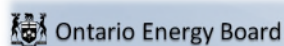
Total kWhs from Load Forecast	58,677,605
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Total kW from Load Forecast	39,286
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Deficiency/sufficiency (RRWF 8, cell F51)	- 449,736
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Miscellaneous Revenue (RRWF 5, cell F48)	201,416
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			1	2	3	7	8	9
	ID	Total	Residential	GS <50	GS>50-Regular	Street Light	Sentinel	Unmetered Scattered Load
Billing Data								
Forecast kWh	CEN	58,677,605	32,639,692	10,191,190	15,482,365	224,919	24,258	115,182
Forecast kW	CDEM	39,286			38,559	660	67	
Forecast kW, included in CDEM, of customers receiving line transformer allowance		11,568			11,568			
Optional - Forecast kWh, included in CEN, from customers that receive a line transformation allowance on a kWh basis. In most cases this will not be applicable and will be left blank.		-						
KWh excluding KWh from Wholesale Market Participants	CEN EWMP	58,677,605	32,639,692	10,191,190	15,482,365	224,919	24,258	115,182
Existing Monthly Charge			\$14.07	\$25.22	\$196.43	\$1.99	\$2.14	\$12.26
Existing Distribution kWh Rate			\$0.0170	\$0.0207				\$0.0157
Existing Distribution kW Rate					\$3.7949	\$25.0801	\$17.2571	
Existing TOA Rate					\$0.60			
Additional Charges								
Distribution Revenue from Rates		\$1,628,208	\$1,046,199	\$322,632	\$217,041	\$35,633	\$1,805	\$4,898
Transformer Ownership Allowance		\$6,941	\$0	\$0	\$6,941	\$0	\$0	\$0
Net Class Revenue	CREV	\$1,621,267	\$1,046,199	\$322,632	\$210,101	\$35,633	\$1,805	\$4,898



2021 Cost Allocation Model

EB-2020-0020

Sheet I6.2 Customer Data Worksheet - v1

			1	2	3	7	8	9
	ID	Total	Residential	GS <50	GS>50-Regular	Street Light	Sentinel	Unmetered Scattered Load
Billing Data								
Bad Debt 3 Year Historical Average	BDHA	\$42,822	\$40,204	\$2,619	\$0	\$0	\$0	\$0
Late Payment 3 Year Historical Average	LPHA	\$22,700	\$15,430	\$4,350	\$2,920			
Number of Bills	CNB	40,284	34,920	4,428	360	24.00	300.00	252.00
Number of Devices	CDEV					1,062	25	21
Number of Connections (Unmetered)	CCON	845				799	25	21
Total Number of Customers	CCA	3,357	2,910	369	30	2	25	21
Bulk Customer Base	CCB	-						
Primary Customer Base	CCP	3,375	2,910	369	30	20	25	21
Line Transformer Customer Base	CCLT	3,322	2,910	369	23	20		
Secondary Customer Base	CCS	3,350	2,910	369	23	2	25	21
Weighted - Services	CWCS	3,232	2,910	221	16	80	3	2
Weighted Meter -Capital	CWMC	1,259,459	934,582	302,083	22,794	-	-	-
Weighted Meter Reading	CWMR	3,203	2,838	337	28	-	-	-
Weighted Bills	CWNB	43,308	34,920	6,642	1,440	24	30	252

Bad Debt Data

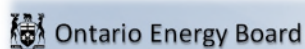
Historic Year:	2017	57,222	53,810	3,412				
Historic Year:	2018	37,344	34,135	3,209				
Historic Year:	2019	33,901	32,666	1,235				
Three-year average		42,822	40,204	2,619	-	-	-	-

Street Lighting Adjustment Factors

NCP Test Results	4 NCP
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	Primary Asset Data		Line Transformer Asset Data	
Class	Customers/ Devices	4 NCP	Customers/ Devices	4 NCP
Residential	2,910	32,269	2,910	32,269
Street Light	1,062	226	1,062	226

Street Lighting Adjustment Factors	
Primary	52.1226
Line Transformer	52.1226



2021 Cost Allocation Model

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Sheet 18 Demand Data Worksheet - v1

This is an input sheet for demand allocators.

CP TEST RESULTS	4 CP
NCP TEST RESULTS	4 NCP

Co-incident Peak	Indicator
1 CP	CP 1
4 CP	CP 4
12 CP	CP 12

Non-co-incident Peak	Indicator
1 NCP	NCP 1
4 NCP	NCP 4
12 NCP	NCP 12

		1	2	3	7	8	9
Customer Classes		Residential	GS <50	GS>50-Regular	Street Light	Sentinel	Unmetered Scattered Load
CP							
Sanity Check		Pass	Pass	Pass	Check 4CP and 12CP	Check 4CP and 12CP	Check 4CP
CO-INCIDENT PEAK							
1 CP							
Transformation CP	TCP1	13,374	7,864	2,906	2,591		14
Bulk Delivery CP	BCP1	13,374	7,864	2,906	2,591		14
Total Sytem CP	DCP1	13,374	7,864	2,906	2,591		14
4 CP							
Transformation CP	TCP4	50,570	29,814	10,763	9,867	65	57
Bulk Delivery CP	BCP4	50,570	29,814	10,763	9,867	65	57
Total Sytem CP	DCP4	50,570	29,814	10,763	9,867	65	57
12 CP							
Transformation CP	TCP12	119,319	66,282	25,230	27,576	196	17
Bulk Delivery CP	BCP12	119,319	66,282	25,230	27,576	196	17
Total Sytem CP	DCP12	119,319	66,282	25,230	27,576	196	17
NON CO_INCIDENT PEAK							
1 NCP							
Classification NCP from Load Data Provider	DNCP1	14,391	8,708	2,911	2,692	57	15
Primary NCP	PNCP1	14,391	8,708	2,911	2,692	57	15
Line Transformer NCP	LTNCP1	13,583	8,708	2,911	1,884	57	15
Secondary NCP	SNCP1	13,583	8,708	2,911	1,884	57	15
4 NCP							
Classification NCP from Load Data Provider	DNCP4	53,998	32,269	10,864	10,549	226	58
Primary NCP	PNCP4	53,998	32,269	10,864	10,549	226	58
Line Transformer NCP	LTNCP4	50,834	32,269	10,864	7,384	226	58
Secondary NCP	SNCP4	50,834	32,269	10,864	7,384	226	58
12 NCP							
Classification NCP from Load Data Provider	DNCP12	127,495	70,141	26,546	29,888	677	168
Primary NCP	PNCP12	127,495	70,141	26,546	29,888	677	168
Line Transformer NCP	LTNCP12	118,528	70,141	26,546	20,921	677	168
Secondary NCP	SNCP12	118,528	70,141	26,546	20,921	677	168



2021 Cost Allocation Model

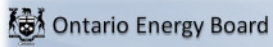
EB-2020-0020

Sheet 01 Revenue to Cost Summary Worksheet - v1

Instructions:
Please see the first tab in this workbook for detailed instructions

Class Revenue, Cost Analysis, and Return on Rate Base

Rate Base Assets	Total	1	2	3	7	8	9
		Residential	GS <50	GS>50-Regular	Street Light	Sentinel	Unmetered Scattered Load
crev Distribution Revenue at Existing Rates	\$1,621,267	\$1,046,199	\$322,632	\$210,101	\$35,633	\$1,805	\$4,898
mi Miscellaneous Revenue (mi)	\$201,416	\$141,405	\$32,342	\$17,493	\$9,146	\$436	\$593
Miscellaneous Revenue Input equals Output							
Total Revenue at Existing Rates	\$1,822,683	\$1,187,604	\$354,974	\$227,594	\$44,779	\$2,240	\$5,491
Factor required to recover deficiency (1 + D)	1.2774						
Distribution Revenue at Status Quo Rates	\$2,071,002	\$1,336,412	\$412,129	\$268,382	\$45,517	\$2,305	\$6,257
Miscellaneous Revenue (mi)	\$201,416	\$141,405	\$32,342	\$17,493	\$9,146	\$436	\$593
Total Revenue at Status Quo Rates	\$2,272,418	\$1,477,817	\$444,471	\$285,875	\$54,664	\$2,741	\$6,850
Expenses							
di Distribution Costs (di)	\$679,355	\$471,549	\$112,523	\$83,743	\$8,222	\$1,690	\$1,628
cu Customer Related Costs (cu)	\$483,929	\$394,295	\$68,038	\$12,256	\$6,811	\$436	\$2,094
ad General and Administration (ad)	\$492,146	\$365,064	\$76,770	\$41,546	\$6,310	\$901	\$1,555
dep Depreciation and Amortization (dep)	\$229,388	\$156,418	\$44,417	\$26,103	\$1,727	\$358	\$365
INPUT PILs (INPUT)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INT Interest	\$134,095	\$88,934	\$24,185	\$19,157	\$1,295	\$258	\$266
Total Expenses	\$2,018,914	\$1,476,261	\$325,934	\$182,804	\$24,365	\$3,643	\$5,907
Direct Allocation	\$0	\$0	\$0	\$0	\$0	\$0	\$0
NI Allocated Net Income (NI)	\$253,504	\$168,129	\$45,721	\$36,216	\$2,447	\$488	\$502
Revenue Requirement (Includes NI)	\$2,272,418	\$1,644,390	\$371,655	\$219,021	\$26,813	\$4,131	\$6,409
Revenue Requirement Input equals Output							
Rate Base Calculation							
Net Assets							
dp Distribution Plant - Gross	\$12,754,069	\$8,584,934	\$2,305,652	\$1,690,686	\$120,554	\$26,030	\$26,214
gp General Plant - Gross	\$947,637	\$632,648	\$169,334	\$132,583	\$9,335	\$1,847	\$1,890
accum dep Accumulated Depreciation	(\$6,187,071)	(\$4,188,833)	(\$1,136,467)	(\$780,036)	(\$55,368)	(\$13,177)	(\$13,090)
co Capital Contribution	(\$562,875)	(\$417,017)	(\$85,133)	(\$50,818)	(\$7,356)	(\$1,315)	(\$1,235)
Total Net Plant	\$6,951,760	\$4,611,632	\$1,253,386	\$992,414	\$67,165	\$13,384	\$13,779
Directly Allocated Net Fixed Assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COP Cost of Power (COP)	\$6,975,087	\$3,887,421	\$1,210,057	\$1,834,438	\$26,650	\$2,874	\$13,647
OM&A Expenses	\$1,655,431	\$1,230,908	\$257,331	\$137,544	\$21,344	\$3,027	\$5,277
Directly Allocated Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal	\$8,630,518	\$5,118,329	\$1,467,388	\$1,971,982	\$47,994	\$5,901	\$18,924
Working Capital	\$647,289	\$383,875	\$110,054	\$147,899	\$3,600	\$443	\$1,419
Total Rate Base	\$7,599,048	\$4,995,507	\$1,363,440	\$1,140,313	\$70,764	\$13,827	\$15,198
Rate Base Input equals Output							
Equity Component of Rate Base	\$3,039,619	\$1,998,203	\$545,376	\$456,125	\$28,306	\$5,531	\$6,079
Net Income on Allocated Assets	\$253,504	\$1,556	\$118,538	\$103,071	\$30,299	(\$902)	\$943
Net Income on Direct Allocation Assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Net Income	\$253,504	\$1,556	\$118,538	\$103,071	\$30,299	(\$902)	\$943
RATIOS ANALYSIS							
REVENUE TO EXPENSES STATUS QUO%	100.00%	89.87%	119.59%	130.52%	203.87%	66.35%	106.87%
EXISTING REVENUE MINUS ALLOCATED COSTS	(\$449,735)	(\$456,785)	(\$16,681)	\$8,573	\$17,967	(\$1,891)	(\$918)
Deficiency Input equals Output							
STATUS QUO REVENUE MINUS ALLOCATED COSTS	(\$0)	(\$166,573)	\$72,816	\$66,854	\$27,851	(\$1,390)	\$441
RETURN ON EQUITY COMPONENT OF RATE BASE	8.34%	0.08%	21.74%	22.60%	107.04%	-16.31%	15.51%



2021 Cost Allocation Model

EB-2020-0020

Sheet 02 Monthly Fixed Charge Min. & Max. Worksheet - v1

Output sheet showing minimum and maximum level for
Monthly Fixed Charge

Summary

Customer Unit Cost per month - Avoided Cost

Customer Unit Cost per month - Directly Related

Customer Unit Cost per month - Minimum System
with PLCC Adjustment

Existing Approved Fixed Charge

1	2	3	7	8	9
Residential	GS <50	GS>50-Regular	Street Light	Sentinel	Unmetered Scattered Load
\$11.74	\$18.01	\$32.06	\$0.70	\$1.40	\$8.21
\$16.25	\$24.44	\$46.83	\$1.00	\$2.02	\$11.68
\$29.49	\$36.16	\$57.53	\$2.39	\$13.71	\$21.47
\$14.07	\$25.22	\$196.43	\$1.99	\$2.14	\$12.26

1
2
3
4