



# ONTARIO ENERGY BOARD

**FILE NO.:** EB-2020-0181

**Enbridge Gas Inc.**

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**VOLUME:** Technical Conference

**DATE:** February 17, 2021

EB-2020-0181

THE ONTARIO ENERGY BOARD

Enbridge Gas Inc.

Application for natural gas distribution rates and  
other charges effective January 1, 2021

Technical Conference held by videoconference  
from 2300 Yonge Street,  
25th Floor, Toronto, Ontario,  
on Wednesday, February 17, 2021  
commencing at 9:30 a.m.

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TECHNICAL CONFERENCE  
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A P P E A R A N C E S

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SCOTT POLLOCK	Canadian Manufacturers & Exporters (CME)
JAYA CHATTERJEE LES JONES	City of Kitchener
TOM LADANYI	Energy Probe Research Foundation (Energy Probe)
DWAYNE QUINN	Federation of Rental-housing Providers of Ontario (FRPO)
RANDY AIKEN	London Property Management Association (LPMA)
MICHAEL BUONAGURO	Ontario Greenhouse Vegetable Growers (OGVG)
MIKE McLEOD	Quinte Manufacturers Association (QMA)
LINDA WAINEWRIGHT	Six Nations Natural Gas
MARK GARNER	Vulnerable Energy Consumers Coalition (VECC)

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1 Wednesday, February 17, 2021

2 --- On commencing at 9:30 a.m.

3 MR. RICHLER: Good morning. Welcome to the virtual  
4 technical conference for EB-2021-0181, which is a rate  
5 application by Enbridge Gas Inc. under the Ontario Energy  
6 Board's incremental capital module, or ICM.

7 My name is Ian Richler, and I am counsel with the OEB.  
8 Also on the line from the OEB are Khalil Viraney, the case  
9 manager for this application, and Lillian Ing, the hearings  
10 advisor.

11 A couple of quick administrative matters before we get  
12 started. First, this technical conference is being  
13 transcribed, and the transcription will form part of the  
14 record of the proceeding. For the benefit of the reporter,  
15 we are recording today's session, but that recording will  
16 not be posted.

17 Second, unless you are speaking or are a witness, I  
18 would ask you to please turn off your camera and mute your  
19 microphone. If you need to interject when it's not your  
20 turn, you can turn on your camera, and I will call on you.  
21 If I don't see you, then just speak up.

22 We can now proceed with appearances, starting with  
23 intervenors. When I call on you, please state your name  
24 and who you represent for the record. After that I will  
25 ask the applicant's counsel to introduce himself and his  
26 colleagues and the witness panel.

27 So I will go through in the order that people appear  
28 on my screen, starting with Mr. Ladanyi.

1           **APPEARANCES:**

2           MR. LADANYI: Good morning. I'm Tom Ladanyi, and I  
3 represent Energy Probe.

4           MR. RICHLER: Mr. Quinn.

5           MR. QUINN: Good morning. Dwayne Quinn on behalf of  
6 FRPO.

7           MR. RICHLER: Mr. Buonaguro.

8           MR. BUONAGURO: Good morning. Michael Buonaguro,  
9 counsel for OGVG.

10          MR. RICHLER: Ms. Chatterjee.

11          MS. CHATTERJEE: Good morning. Jaya Chatterjee from  
12 City of Kitchener.

13          MR. RICHLER: Mr. Aiken.

14          MR. AIKEN: Good morning. Randy Aiken, consultant for  
15 the London Property Management Association.

16          MR. RICHLER: Ms. Wainewright.

17          MS. WAINEWRIGHT: Good morning. Linda Wainewright on  
18 behalf of Six Nations Natural Gas.

19          MR. RICHLER: Mr. Engel.

20          MR. ENGEL: It's Albert Engel on behalf of BOMA.

21          MR. RICHLER: Mr. Pollock.

22          MR. POLLOCK: Scott Pollock on behalf of Canadian  
23 Manufacturers and Exporters.

24          MR. RICHLER: Mr. Garner.

25          MR. GARNER: Mark Garner on behalf of VECC. Thank  
26 you.

27          MR. RICHLER: Have I missed anyone? There's a couple  
28 of people who I can't really see who their name is or who

1 they represent, so please speak up now if you are from an  
2 intervenor and you haven't introduced yourself yet.

3 MR. McLEOD: It's Mike McLeod for the Quinte  
4 Manufacturers Association, QMA.

5 MR. RICHLER: Thank you, Mr. McLeod.

6 MR. JONES: Les Jones from the City of Kitchener.

7 MR. RICHLER: Thank you. Have I missed anyone else?  
8 Okay. I am still seeing one or two people who I can't  
9 really tell from their icon or avatar who they are, so I  
10 would ask you if you can change your name so it shows your  
11 full name and organization, that would be appreciated.

12 Mr. Stevens, could you introduce yourself and your  
13 colleagues and then your witness panel, please?

14 MR. STEVENS: Thank you, Ian. Good morning,  
15 everybody. My name is David Stevens. I am counsel  
16 assisting Enbridge Gas in this matter. With me today from  
17 the Enbridge regulatory group are Anton Kacicnik, Rakesh  
18 Torul, and Allison Evans, and also with us are the witness  
19 panel for today. In alphabetical order, they are Danielle  
20 Dreveny, manager, capital FP&A; Shawn Khoshaien, director,  
21 integrity and asset management; Catherine McCowan, manager,  
22 risk, strategy, and planning; and Eric Naczynski, manager,  
23 asset classes, distribution, and STO.

24 **ENBRIDGE GAS INC. - PANEL 1**

25 **Danielle Dreveny**

26 **Shawn Khoshaien**

27 **Catherine McCowan**

28 **Eric Naczynski**

1 MR. RICHLER: Thank you, Mr. Stevens. Did you have  
2 any preliminary matters you wanted to speak to or are we  
3 ready to proceed?

4 **PRELIMINARY MATTERS:**

5 MR. STEVENS: I have just one preliminary matter, if I  
6 may, Ian.

7 MR. RICHLER: Please.

8 MR. STEVENS: Through an exchange of correspondence  
9 with counsel to Environmental Defence, Kent Elson, who is  
10 unable to attend today, Enbridge Gas has agreed to answer  
11 an undertaking as part of today's proceeding and the  
12 following process. So if I may, I thought it might be most  
13 efficient simply to read out the undertaking that was  
14 requested by Kent Elson.

15 MR. RICHLER: Sounds good.

16 MR. STEVENS: And perhaps we could refer to it as  
17 Undertaking JT1.1.

18 MR. RICHLER: Yes, thanks.

19 MR. STEVENS: So the undertaking is as follows. The  
20 Board ruled that "Enbridge Gas should be prepared to  
21 respond to questions pertaining to how the London line  
22 replacement and the Sarnia industrial line reinforcement  
23 projects are informed by the USP and asset management plan  
24 (AMP)". To that end, we ask that Enbridge Gas provide, A),  
25 the demand forecasts underlying the London line replacement  
26 project, the Sarnia industrial line reinforcement project,  
27 the USP, and the AMP; B), create a table comparing the  
28 relative demand forecasts; C), explain any variances

1 between the demand forecasts; and D), explain how the  
2 project demand forecasts are informed by the demand  
3 forecasts used in its utility system planning and asset  
4 management planning.

5 As I mentioned, Enbridge Gas has agreed to provide a  
6 response, specifically -- and Mr. Elson's aware of this --  
7 Enbridge Gas has agreed to provide a response to part D of  
8 the question, as well as to advise as to the reasons why  
9 the company declines to provide a response to parts A  
10 through C.

11 MR. RICHLER: Thank you. So again, that's JT1.1.

12 **UNDERTAKING NO. JT1.1: THE BOARD RULED THAT "ENBRIDGE**  
13 **GAS SHOULD BE PREPARED TO RESPOND TO QUESTIONS**  
14 **PERTAINING TO HOW THE LONDON LINE REPLACEMENT AND THE**  
15 **SARNIA INDUSTRIAL LINE REINFORCEMENT PROJECTS ARE**  
16 **INFORMED BY THE USP AND ASSET MANAGEMENT PLAN (AMP)".**  
17 **TO THAT END, WE ASK THAT ENBRIDGE GAS PROVIDE, A), THE**  
18 **DEMAND FORECASTS UNDERLYING THE LONDON LINE**  
19 **REPLACEMENT PROJECT, THE SARNIA INDUSTRIAL LINE**  
20 **REINFORCEMENT PROJECT, THE USP, AND THE AMP; B),**  
21 **CREATE A TABLE COMPARING THE RELATIVE DEMAND**  
22 **FORECASTS; C), EXPLAIN ANY VARIANCES BETWEEN THE**  
23 **DEMAND FORECASTS; AND D), EXPLAIN HOW THE PROJECT**  
24 **DEMAND FORECASTS ARE INFORMED BY THE DEMAND FORECASTS**  
25 **USED IN ITS UTILITY SYSTEM PLANNING AND ASSET**  
26 **MANAGEMENT PLANNING. TO PROVIDE A RESPONSE TO PART D**  
27 **OF THE QUESTION, AS WELL AS TO ADVISE AS TO THE**  
28 **REASONS WHY THE COMPANY DECLINES TO PROVIDE A RESPONSE**

1           **TO PARTS A THROUGH C.**

2           MR. RICHLER: All right. I am looking at the schedule  
3 that was circulated by Ms. Ing, and I see that first up is  
4 Mr. Quinn, so Mr. Quinn, over to you.

5           **EXAMINATION BY MR. QUINN:**

6           MR. QUINN: Thank you, Mr. Richler. Good morning,  
7 panel. Dwayne Quinn on behalf of FRPO, and I'd like to  
8 start by ensuring consistent understanding of the  
9 categorization of capital investment. If you could please  
10 turn up Exhibit C, tab 1, schedule 1, page 42, please.

11          MR. STEVENS: I'm sorry to interject, Dwayne, but  
12 Stephanie Allman is just bringing the document up on the  
13 screen, and that reminds me that I neglected to mention  
14 that Stephanie Allman is also here from Enbridge as part of  
15 the -- one of the representatives of the regulatory group,  
16 and our thanks to her for helping us keep on track by  
17 projecting each of the exhibits today.

18          MR. QUINN: Yes, we are glad to have her. She is  
19 quicker than I am at bringing them up. Thank you.

20          Okay. I want to ensure that we have an understanding  
21 of the differentiation between system renewal and system  
22 service. I see the definitions included here, but can you  
23 please help me understand how they apply? If they were an  
24 older vintage pipeline with some corrosion and/or leak  
25 history, from which category does the capital come?

26          MS. McCOWAN: That would be classified as a main  
27 replacement and would sit under the system renewal.

28          MR. QUINN: So system renewal, not system service.

1 MS. McCOWAN: That's correct.

2 MR. QUINN: And is there a dividing line between the  
3 two where some renewal projects become system service  
4 investments?

5 MS. McCOWAN: I understand the confusion. I think the  
6 way I would characterize it is that in the system service  
7 we are looking at more proactive means of extending the  
8 pipe life, of understanding the conditions. So where you  
9 see spends for integrity, that would be for the  
10 installation of launchers and receivers, for the performing  
11 of integrity digs after we've identified potential problems  
12 through inline inspection, whereas in the system renewal,  
13 what you are seeing are the replacement projects that are  
14 required when we've found that the condition of the asset  
15 warrants a replacement.

16 MR. QUINN: Okay. So said a little differently, would  
17 system service then be considered like betterment, like,  
18 capitalized as a betterment?

19 MS. McCOWAN: I guess I don't know the implications of  
20 "betterment". Do you mean extension of life?

21 MR. QUINN: Exactly. Enhancement or extension of the  
22 life.

23 MS. McCOWAN: Certainly some of them are. We do see  
24 that where we're investing in inline inspection and the  
25 installation of launchers and receivers, that that, through  
26 certainty of the actual condition of the asset, can allow  
27 us to extend its life, so, yes, in that context for sure.

28 MR. QUINN: Okay. Thank you. So I am trying to

1 understand this, and how would this apply, then, to the  
2 Windsor line? The Windsor line was a complete -- not  
3 complete, but most of the Windsor line was replaced under  
4 the Windsor line project. Would that go under system  
5 renewal?

6 MS. McCOWAN: Yes, it would be a main replacement  
7 project.

8 MR. QUINN: So if you could turn up FRPO 1, please, in  
9 the IRs. It's actually, I think, on the second page. We  
10 have the respective budgets for Enbridge and Union Gas rate  
11 zones, and what I was trying to do is to figure out where  
12 is the Windsor line in the numbers that we're seeing under  
13 the Union Gas rate zone?

14 MS. McCOWAN: I would need to take that away to know,  
15 to be honest.

16 MS. DREVENY: I can comment on that.

17 MR. QUINN: Sure.

18 MS. DREVENY: The Windsor line is reflected under the  
19 system service line in the UG rate zone table.

20 MR. QUINN: System service?

21 MS. DREVENY: Yes.

22 MR. QUINN: This is where I am trying -- I am  
23 struggling with that definition, then, as the Windsor line  
24 was -- and I don't know if I can repeat the words  
25 Ms. McCowan used, but that is a replacement. In essence,  
26 it's a replacement, it's not a betterment or -- and those  
27 are my words, sorry -- it's not an enhancement or extension  
28 of life of the existing assets. How does that fall under



1 system service as opposed to system renewal?

2 MS. McCOWAN: Right. I think, perhaps -- and I will  
3 let Danielle jump in if I have got this wrong, but I  
4 believe what's happened there is that as the two legacy  
5 companies came together we realized that there were some  
6 discrepancies between how we categorized our asset class  
7 investments, and that what you're seeing is an alignment of  
8 them in the rate filing that we have before us now. Is  
9 that true, Danielle?

10 MS. DREVENY: That is correct.

11 MS. McCOWAN: Okay.

12 MR. QUINN: Okay. So accepting that as, I don't want  
13 to say the final answer, but that seems to make sense now  
14 that I can see it better. The funding is showing it as a  
15 forecast for 2020, but it's -- but it's not budgeted at all  
16 then, the Windsor line is not budgeted at all for 2021?

17 MS. McCOWAN: That's right. The Windsor line was  
18 intended to be completed in 2020.

19 MR. QUINN: Yet parts are going into service only in  
20 2021, as I understand.

21 MS. McCOWAN: Danielle, can you speak to the capital  
22 treatment of that?

23 MS. DREVENY: Yes, in the budget that is reflected  
24 here there is a portion of the Windsor line costs that are  
25 reflected in 2021, so 2020 reflects the in-service capital.

26 MR. QUINN: But it's not in-service until 2021. Some  
27 of the line is not going into service until 2021.

28 MS. DREVENY: That is correct, but that shift was not

1 reflected at the time of the creation of the rates  
2 application.

3 MR. QUINN: Could you update this table, just  
4 specifically the Union Gas rate zone -- and this doesn't  
5 have implications for the Enbridge rate zone -- as to the  
6 corrections you just talked -- I shouldn't say corrections,  
7 clarifications you just talked about in terms of the  
8 Windsor line and what the company is proposing where funds  
9 are coming from for the Windsor line delineated between  
10 2020 and 2021?

11 MR. STEVENS: Dwayne, it's David Stevens speaking.  
12 Just so I understand your request, you are asking that the  
13 UG rate zone table attached to FRPO Number 1 be updated to  
14 reflect the current timing and categorization of the in-  
15 service capital for the Windsor line?

16 MR. QUINN: Sure, yeah, that's well said, David.

17 MR. STEVENS: Thank you, we can provide that  
18 undertaking.

19 MR. QUINN: Okay, thank you.

20 MR. RICHLER: Sorry, Mr. Quinn, we will mark that down  
21 as Undertaking JT1.2.

22 **UNDERTAKING NO. JT1.2: TO UPDATE THE UG RATE ZONE**  
23 **TABLE ATTACHED TO FRPO NUMBER 1 TO REFLECT THE CURRENT**  
24 **TIMING AND CATEGORIZATION OF THE IN-SERVICE CAPITAL**  
25 **FOR THE WINDSOR LINE.**

26 MR. QUINN: Okay, thank you. Now, I didn't say this  
27 at the outset in preliminary matters, but I know a number  
28 of my colleagues, some of them who couldn't attend today,

1 and I am going to be asking questions in their areas, but  
2 some of my colleagues had said that they would follow up  
3 with questions. While this is FRPO's time, I also wondered  
4 if it made sense in terms of context because I've asked  
5 some questions of other parties, if there's questions or  
6 clarifications, I want other parties to feel free to jump  
7 in as I go, just as a note.

8 Okay. Thank you for those answers and the  
9 undertaking.

10 If we can turn up FRPO 2, please. So in this  
11 interrogatory we asked about the step change in system  
12 renewal spending, which you answered is a result of changes  
13 to inclusion of overheads in the figures, while directing  
14 us to SEC 13 for a comparison.

15 First off, do I have that right? The answer, in terms  
16 of the step changes, is due to overhead adjustments?

17 MS. McCOWAN: Yes, it's partially related to the  
18 overhead inclusion, and then, as noted in the response  
19 here, there are some specific projects that lead to higher  
20 spend in the replacement category.

21 MR. QUINN: Okay. Well, possibly we can get into the  
22 detail, but I think if we move to SEC 13, there's more  
23 detail there that we can rely upon that as opposed to  
24 speaking without the numbers. Yes, sorry, Figure 6,  
25 please. It's on the second page, I think it is. That's  
26 it, thank you.

27 So I am still looking at this, and this -- my  
28 understanding is that Mr. Shepherd had asked for this to

1 try to see a comparison of apples to apples with the  
2 overheads included; is that correct?

3 MS. McCOWAN: I believe so.

4 MR. QUINN: Okay. Well, I don't see overheads on  
5 here, so my understanding is they are included for purposes  
6 of comparison?

7 MS. DREVENY: That's correct.

8 MR. QUINN: Okay. Thank you. So, now, I just did  
9 some simple math. But for system renewal from 2016 to  
10 2020, we have now, with overheads included, 318 million for  
11 system renewal, and in the next five-year period, 2021 to  
12 2025, my numbers say it's 577 million.

13 If you accept those numbers subject to check, we don't  
14 have a doubling, but close to doubling, with the overheads  
15 included as the distinguishing factor that was provided to  
16 us in FRPO 2.

17 So can you help us with other factors that  
18 contributed? I understand that there's projects that may  
19 have changed, but I guess I am going to be specific. We  
20 looked for a system constraint, and -- I shouldn't say  
21 system constraint. In the IRP proceeding -- a change in  
22 the condition ratings of the systems, and in FRPO 2 we were  
23 told, as I understand it, there is no change in condition  
24 ratings for the systems that would have caused that  
25 elevation in system renewal spending; is that correct?

26 MS. McCOWAN: Yes, that was the response.

27 MR. QUINN: Okay. So I understood -- and then further  
28 in that answer talks about an aging -- it's, you know,

1 endemic to an aging system and the condition of the system,  
2 but it would suggest that over a five-year period the  
3 system got twice as old or twice in as bad a condition.

4 Can you help us with what other factors would have  
5 contributed to this step change, as we call it, from  
6 spending previously to now?

7 MR. NACZYNSKI: Why don't I start with that one,  
8 Mr. Quinn. In section 5 of our asset plan -- and I am not  
9 asking Stephanie to pull it up at this moment, but we go  
10 through the strategies of each of the asset classes and,  
11 you know, highlight some of the things, the themes, the,  
12 certainly the health and condition of those various assets,  
13 and then flowing from those strategies are a series of  
14 investments that would come out, and some of those were  
15 identified in FRPO 2. You saw that.

16 So, you know, certainly was the inclusion of overhead  
17 here, but you also saw a number of other projects and  
18 things that were listed out there, and certainly with  
19 system renewal for 2021, in that number there you also, of  
20 course, have the London lines project, which is included in  
21 there as well, so that's certainly a case in point, but  
22 there would be others from a system renewal that are  
23 included in there as well.

24 MR. QUINN: Okay. Let's try to break that down a  
25 little bit. What changed in the process? The process you  
26 described --

27 MR. NACZYNSKI: Yeah.

28 MR. QUINN: -- what, if anything, has changed that

1 resulted in significantly greater need for system renewal  
2 investment?

3 MR. NACZYNSKI: So the change is a, if you want, an  
4 adherence or a review of our asset management practice  
5 within the combined organization now and going through a  
6 more detailed review of the assets, their health and  
7 condition, and going through those. So over the last 18  
8 months, if you will, since the amalgamation there has been  
9 a lot of work that's been done, particularly in my group,  
10 where we've looked at the inventories, the health and  
11 condition, looking at the strategies that we will need to  
12 do to maintain and manage those assets, and again, that is  
13 detailed in section 5 of the asset management plan as  
14 filed.

15 MR. QUINN: So it's a more rigorous assessment than  
16 was done historically? I guess what I am trying to reflect  
17 on, Erik, is what is the change?

18 MR. NACZYNSKI: And what I'm trying -- I guess what I  
19 am trying to articulate, you know, has there been a change  
20 in the condition of the assets? No. But there's been a  
21 change of how we looked at them and how we want to be more  
22 systematic in the review of those assets.

23 MR. QUINN: More systematic. And I want to be  
24 specific. On a technical end? Is there anything  
25 technically that, you know -- I asked for change in the  
26 condition rating, but is there anything else technically, a  
27 code change, a directive from the TSSA, something that led  
28 to a review that was done differently, projects that were

1 out before have either been expanded or are now in, to your  
2 capital spending plan?

3 MR. NACZYNSKI: With respect to code change, I don't  
4 know if I would -- I don't think I could say there's a code  
5 change with respect to TSSA. I know that Shawn may have  
6 some more insights on things like some of our integrity  
7 spend and our integrity management programs that we have as  
8 we look to try to bring the two legacy organizations  
9 together, but Shawn, you may have some insights on some of  
10 the integrity type activities that would be supporting  
11 this.

12 MR. KHOSHAIEN: Yeah, I will jump in. So the way I  
13 would explain it is the integration between the two legacy  
14 companies certainly led into more detailed assessments, and  
15 part of our assessments is trying to better understand the  
16 condition of our assets and drive out uncertainty in our  
17 analysis.

18 So by doing a lot of that, we are -- essentially have  
19 a lot better understanding of the condition of our assets,  
20 which led into the strategies that Erik was talking about,  
21 and those are filters that we are using now to develop our  
22 asset management strategies on specific projects.

23 And integrity fraud -- and maybe I will give you an  
24 example of that. We are doing more inline inspections,  
25 which is a way to target specific conditions in our assets,  
26 and in a way by doing that we are extending the life of  
27 that asset.

28 So it may appear that there's more work upfront, but

1 long-term investment we are getting more life out of those  
2 assets.

3 MR. QUINN: Okay. Can I -- because I am trying to get  
4 evidence that helps us understand this and helps the Board  
5 understand this. Can you provide us a list of assets that  
6 were targeted for replacement in the -- in a five-year  
7 forecast, say, last year or the year before and that are  
8 now going to have their life extended by the investments  
9 you're making in these inline inspections?

10 I am not asking you to do it now, Shawn, I am asking  
11 for an undertaking --

12 MR. KHOSHAIEN: Yeah, we can. I think, you know,  
13 there's -- certainly we can take that away and --

14 MS. McCOWAN: I think, to Shawn's point, though, that  
15 the investment comes well in advance of the extension of  
16 the life, and so where we're installing launchers and  
17 receivers and doing inline inspection this year, that  
18 extension of life could be, you know, on a project that  
19 wouldn't yet even appear in the asset management plan.

20 So while I am happy to take a look, I am not 100  
21 percent sure that we will find a good example.

22 MR. STEVENS: Can I suggest this, having listened to  
23 the exchange, Dwayne, that Enbridge will undertake to  
24 provide examples of assets whose life may be extended by  
25 ILI or other activities being done now?

26 MR. QUINN: Sure, sure, David, I appreciate -- I am  
27 not looking for an exhaustive or comprehensive list, but  
28 Mr. Khoshaien is talking about an evolution in processes of



1 using inline inspections to extend asset life, which we  
2 would be encouraged by if it's a fraction of the cost. So  
3 if you could answer that, what the cost of the inline  
4 inspection investment is and -- on the specific projects,  
5 that would help us to understand bang for buck and  
6 hopefully in support of what you're asking for.

7 MR. STEVENS: So I read out what I think -- what I was  
8 proposing, and to that we will add an indication of the  
9 current expenditures on the subject assets.

10 MR. QUINN: Subject assets, sure, that's said more  
11 comprehensively, great, thank you.

12 MR. RICHLER: And we will record that as Undertaking  
13 JT1.3.

14 **UNDERTAKING NO. JT1.3: TO PROVIDE EXAMPLES OF ASSETS**  
15 **WHOSE LIFE MAY BE EXTENDED BY ILI OR OTHER ACTIVITIES**  
16 **BEING DONE NOW, AND TO ADD AN INDICATION OF THE**  
17 **CURRENT EXPENDITURES ON THE SUBJECT ASSETS.**

18 MR. QUINN: Okay, thank you. Now -- and maybe it is  
19 better for us to go back to FRPO 2, because I realize this  
20 references back to FRPO 2. Again, it's -- the question is  
21 on the first page, but the answer is on the second page,  
22 where we are seeking to find if there are any other  
23 economic assessments changes that contributed to this  
24 increase, and the answer, of course, says there have been  
25 no changes to system renewal expenditures as a result of  
26 economic assessments.

27 If I change that question to, are there any other  
28 economic factors that have changed that have contributed to

1 the increase, does that change the answer?

2 MS. McCOWAN: Could you be more specific by economic  
3 factor? Off the top of my head I don't believe so, but I  
4 want to be responsive --

5 MR. QUINN: Okay. Sure, how about it would include  
6 the availability of capital as an economic factor,  
7 considering specifically ICM funds.

8 MS. McCOWAN: No, the asset plan is built up from the  
9 needs of the assets. We do try to constrain it to the  
10 materiality threshold, so if you regard it from that  
11 perspective, perhaps, but I -- it is built from the needs  
12 of the assets up to create the capital budget, and projects  
13 are pushed out from 2021 in order to try and constrain it  
14 to the materiality threshold.

15 MR. QUINN: So it's not ICM, and we are going to talk  
16 about materiality threshold and your maximum allowable  
17 incremental capital later. But if it's not ICM, you are  
18 saying there is no other capital or economic factor that  
19 has contributed to a near-doubling of the budget over the  
20 next five years?

21 MS. McCOWAN: No, that's not a factor that we  
22 consider. When we are putting these projects together, we  
23 are putting them together on the basis of the needs of the  
24 assets.

25 MR. QUINN: Okay. Thank you. If we can turn up  
26 FRPO 5, please. So in FRPO 5 we were trying to understand  
27 the concept of maximizing the value of investments. Now,  
28 you -- from there you directed us to page 61 of C, tab 2,

1 schedule 1, which is a chart which depicts a number of  
2 value attributes, such as safety, operational and  
3 environmental risks.

4 Stopping there, while we accept there is inherent  
5 value in those attributes, can someone explain how you  
6 convert these metrics into value?

7 MS. McCOWAN: Yes, so as we have implemented the  
8 Copperleaf C55, there is something called a value  
9 framework, and the point of the value framework is to  
10 monetize all of those different sorts of value to  
11 compare -- so that the projects can be fully valued and  
12 then also compared one project to another.

13 MR. QUINN: Okay. I trust -- and I accept that as a  
14 high-level answer. But if you would look at safety, just  
15 to land on one, how would you look at safety and create a  
16 monetization of the value of safety?

17 MS. McCOWAN: Sure, so there is a probability of an  
18 event occurring that could lead to an undesirable  
19 consequence, including a fatality or an injury, and you  
20 monetize that by looking at the amount that the  
21 organization is prepared to spend in order to avoid that  
22 undesirable outcome.

23 MR. QUINN: Well, I understand from a risk assessment  
24 point of view there's a number of frameworks that try to  
25 assess what is the probability of a risk and what is the  
26 consequence, the financial consequence, of the risk. But  
27 when you get into -- and I don't want to get into moral,  
28 ethical decisions, but the value of safety, where loss of

1 life or circumstances like that are in the attributes that  
2 you're including --

3 MS. McCOWAN: Um-hmm.

4 MR. QUINN: -- how do you take that -- you know, I  
5 heard you say how much you're willing to invest to avoid  
6 the risk. What is the cost of the risk? What is the  
7 consequence, the financial consequence? Even if the  
8 probability is relatively low, how do you establish a  
9 financial consequence?

10 MS. McCOWAN: So the financial consequence is the --  
11 as I said, it's the amount that we're prepared to spend as  
12 an organization, and every organization will have a  
13 different risk tolerance, but in -- for Enbridge, what we  
14 do is we set a target as to where we would want to maintain  
15 the health and safety risk, and we will spend above that to  
16 lower it back down to that target.

17 MR. QUINN: Okay. I am going to move away from  
18 safety, because some of it's very difficult to quantify in  
19 terms of consequence of risk. But if we take a look at an  
20 operational risk --

21 MS. McCOWAN: Mm-hmm.

22 MR. QUINN: -- and the simple one in the gas industry  
23 is security supply, so the operational risk is security  
24 supply and the probability of that consequence is X. What  
25 you're saying is the consequence is Y, and my understanding  
26 would be Y would be estimated as what is the cost to  
27 restore service to all those customers who are out of  
28 service, notwithstanding there's some other customer-

1 service metrics that you want to manage.

2 But just the sheer consequence, my understanding would  
3 be, is that consequence would be estimated on the basis of  
4 restoration of service; do I have that correct?

5 MS. McCOWAN: It's partially restoration of service,  
6 but some of our customers use natural gas for process, and  
7 so there can be additional costs through that. There can  
8 be costs related to, you know, traffic disruption -- you  
9 can imagine that if this occurs in downtown Toronto that,  
10 you know, the costs related to a leak that leads to an  
11 operational issue are beyond just the direct cost of  
12 relighting the customers and go into the full disruption of  
13 that event.

14 MR. QUINN: Okay. I risk getting us into detail, so I  
15 am going to try to take it back up a level.

16 But what we're talking about is financial consequences  
17 of the event occurring and what are the financial  
18 consequences that are being evaluated. What I thought I  
19 heard you say with safety is the consequences, what we're  
20 willing to spend to avoid the incident, and those aren't  
21 the same things in my mind.

22 MS. McCOWAN: So in some -- yeah, so in all of the --  
23 all of the different types of risk, so in our asset plan,  
24 our asset management plan, you will see the different types  
25 of risk, and so there are health and safety risks,  
26 certainly there's operational reliability, environmental  
27 risk, reputational risk, and all of those. What the value  
28 framework attempts to do is to monetize across all of those

1 the amount that we're prepared to spend in order to avoid  
2 that event.

3 Now, in some cases, you know, the -- for example, in  
4 your example of relighting the customer, it's very one-to-  
5 one. You would spend to avoid a specific cost. But in the  
6 case of safety or environmental damage, where the costs are  
7 not as directly comparable to what you would expend to  
8 avoid, it's a little bit more complex to make that  
9 comparison.

10 MR. QUINN: I agree with complex. But I just -- maybe  
11 if I use a different analogy. What I hear is you talking  
12 about, monetize how much you would spend to avoid. In a  
13 different framework or in a different analogy, that would  
14 be, how much are you willing to spend on insurance to make  
15 sure that you don't incur the loss. The different aspect  
16 of it is the quantification of the financial cost of the  
17 loss --

18 MS. McCOWAN: Um-hmm.

19 MR. QUINN: -- and I am struggling with, in what  
20 you're doing, I think what I am hearing is first you're  
21 estimating the value of the loss, and then you're trying to  
22 figure out how much insurance you're willing to pay to  
23 avoid it; is that -- do I have that right?

24 MS. McCOWAN: I don't think --

25 MR. NACZYNSKI: If I could --

26 MS. McCOWAN: Sure.

27 MR. NACZYNSKI: -- I would say it's -- not to use a  
28 double negative, but you're not incorrect with the

1 statement there. I mean, just like when you drive a car,  
2 Dwayne, you have got, you know, your costs of all your  
3 inputs that go into that car to manage it, but then you  
4 also buy insurance, not only because you have to, but you  
5 buy insurance because you're trying to mitigate some  
6 unfortunate outcome that you may have, and there's a value  
7 that you place on that at the end of the day. If you  
8 wanted to -- right? So that's -- there are things within  
9 the risk framework and -- well, risk framework of -- within  
10 the value framework. It's what is the value to the  
11 organization, if you will, for those things. And I know,  
12 you know, Catherine, you know, alluded to or mentioned the  
13 value preventing the loss of life. That's not taken from  
14 the insurance, so what that, you know, monetization would  
15 be, it's what's that value.

16 So when we are looking at the overall value framework,  
17 yes, you have got things that you can monetize. It's \$100  
18 per customer to relight. You have got to close the wing  
19 lock, you've got to dispatch someone to the site to  
20 relight, you know, inspections, but you have also got  
21 things like, what does it mean when you are in the  
22 newspapers with a large outage, and there's those other  
23 things that you can't monetize quite as easily. And for  
24 those, you know, we look at the matrix, the risk matrix  
25 that we have, which is included in the asset management  
26 plan as well, so you can see that, and you look at, what is  
27 the probability of that occurrence times the undesired  
28 event that we are looking at from a consequence

1 perspective.

2 So there's a combination of things that go in there to  
3 create the value of what that investment is, Dwayne.

4 MR. GARNER: Dwayne, it's Mark Garner. I wonder, do  
5 you mind if I just ask a question?

6 MR. QUINN: Yeah, feel free, Mark.

7 MR. GARNER: Sorry, I don't think this may help  
8 Mr. Quinn, but it may help me. You are talking about the  
9 Copperleaf 55 software package right now, correct?

10 MS. McCOWAN: That's correct.

11 MR. GARNER: Okay. So that package is widely -- or  
12 it's been adopted by the electric utilities a lot. Is the  
13 package you get for gas similar in the underlying logic or  
14 the underlying -- you know, the algorithm logic in it? Are  
15 they similar pieces of software; do you know?

16 MR. NACZYNSKI: So I will jump in on that one as -- so  
17 the underlying logic and/or the engine, if you will, within  
18 Copperleaf is the same. However, every company, as you're  
19 probably aware if you've been through with the electricians on  
20 this, the value framework is customized, if you will, for  
21 each user of the software.

22 So what's happening here in Ontario for Enbridge or  
23 what happens in B.C. for Fortis, for example, would be  
24 different based on the value framework and would be  
25 different for, you know, Alectra or other electric  
26 utilities here within Ontario; that's correct.

27 MR. GARNER: Okay. Thank you.

28 MR. NACZYNSKI: Value frameworks are different based



1 on the values of that organization.

2 MR. GARNER: Thank you. Sorry, Dwayne.

3 MR. QUINN: Not at all, Mark. I want to invite  
4 clarifications as we go.

5 So I appreciate your answer, Erik. I am going to have  
6 to read and reread that a little bit, but I think it's  
7 helpful just to move on, because I again don't want to get  
8 into too much detail.

9 We asked about -- in B), in this interrogatory FRPO 5,  
10 we asked about the direction given by the government  
11 structure to those who oversee the program, including  
12 prioritizations and recommendations for the portfolio of  
13 investments. The answer talks about processes likely  
14 undertaken by overseers, but what are the instructions as  
15 they pertain to maximizing the value, and what -- what is  
16 the instruction of that -- on the highest NPV or something  
17 like that to help us understand that -- those instructions  
18 from the government structure to those we are seeing?

19 MS. McCOWAN: Right. So maybe I -- I may need to take  
20 a step back to be sure I understand your question. So the  
21 government's team is the one that I lead, and so we  
22 actually execute this optimization process, and as we have  
23 described in section 6 of the asset management plan, we set  
24 a constraint that was based on the materiality threshold  
25 for 2021, and then we just -- you know, without anything  
26 better to go by, we just escalated it by a growth factor  
27 for the -- out to 2025, and our goal was to maximize the  
28 value of the investments that would fit within that -- that

1 constraint.

2 MR. QUINN: So when you say "maximize the value",  
3 though, what are you -- what parameter are you maximizing?

4 MS. McCOWAN: So it's the value, as we are just  
5 speaking about with the value framework, so the value of  
6 all of the benefits that flow from that investment, whether  
7 that be risk reduction or improved operational reliability,  
8 or reduced operating cost, all of those things offset by  
9 the cost of the investment, so the net present value of  
10 that stream of benefits, a cost and benefits, and then we  
11 try to derive the most value up to the materiality  
12 threshold.

13 MR. QUINN: Okay. That's great for now. I am going  
14 to come back to the constraint that you described before,  
15 but what I am understanding the answer is, it is the net  
16 present value of the stream of benefits? Okay.

17 MS. McCOWAN: That's correct.

18 MR. QUINN: Thank you. If you could move to FRPO 11,  
19 please. This is handy, because I think you were helping  
20 with clarity that might help us further here.

21 So in FRPO 11 we asked about the decision-making  
22 authority and the financial incentives. The org chart  
23 helped us with an understanding of those who are involved  
24 in the process by title. However, when we asked about the  
25 financial incentives we were informed they were tied to  
26 strategic priorities, with evidentiary reference to a  
27 picture of priorities.

28 What we are trying to understand is, are the financial

1 incentives tied to this opposition of maximizing the value?

2 MS. McCOWAN: They are not.

3 MR. QUINN: Okay. I will go to the evidence in a  
4 moment. But just, if I am looking at this picture then,  
5 Ms. McCowan, you said you are part of that government  
6 structure that gives instruction --

7 MS. McCOWAN: Um-hmm.

8 MR. QUINN: -- you are not on this org chart then?

9 MS. McCOWAN: Yes, I am actually the manager of  
10 integrity and asset management governance. Mr. Stevens was  
11 out of date by one reorganization on my job title when he  
12 introduced me. I apologize.

13 MR. QUINN: Okay. No, no, no, I am just trying to  
14 understand. So you -- so your instruction -- but you  
15 appear, for lack of a better term, of let's say the manager  
16 of distribution asset classes --

17 MS. McCOWAN: That's correct.

18 MR. NACZYNSKI: That would be me, Dwayne. Oh, sorry.  
19 You're -- I am the manager of the asset classes and  
20 Catherine is the manager of the governance.

21 MR. QUINN: Okay. That's helpful in understanding,  
22 Erik. Is the director of integrity and asset management  
23 with us this morning? I didn't try to reconcile the CVs to  
24 this.

25 MR. KHOSHAIEN: Yeah, that's me, Dwayne, Shawn  
26 Khoshaien.

27 MR. QUINN: Okay. Okay, Shawn. That's -- okay.  
28 That's helpful for me to see this in terms of the

1 framework, because it might help us with questions asked  
2 later, at least the direction of the questions.

3 The -- what I hear, the answer is no to our question  
4 of, financial incentives are not tied to maximizing the  
5 value? Do I have that correct?

6 MS. McCOWAN: Sorry, I think I misspoke. Certainly my  
7 financial incentives are not tied to that. What I would  
8 say is that part of my role is to maximize the value. So  
9 my role is to make sure that the investments that are put  
10 forward are following the asset management process and  
11 through that that we are maximizing the value of the asset  
12 plan.

13 MR. QUINN: So reconciling that with your previous  
14 answer, you are saying there's no explicit tie of --

15 MS. McCOWAN: No explicit tie.

16 MR. QUINN: -- financial incentive -- but there is an  
17 implicit, because it's part of your role.

18 MS. McCOWAN: Yes.

19 MR. QUINN: Okay. So I am hoping this will be  
20 helpful, because I heard you talk about the constraint of  
21 materiality threshold, and this might be the time to try to  
22 walk through that for understanding. And a number of  
23 interrogatory responses, including FRPO 15 -- I guess we  
24 will turn up FRPO 15 so we can see where -- what we were  
25 asking and where we were led to.

26 So we're -- you know, this question simply is:

27 "Please describe the process for determination of  
28 overall constraint and provide the values used

1           for each of the components."

2           We were referred to 6.1.2, and I am going to take us  
3 there in a moment, but what we were looking for of --  
4 essentially is, you know, system numbers. What we don't  
5 have here is some numbers. It may come out of our  
6 discussion, but I am trying to get the ability to put some  
7 figures into boxes to understand, how do we get from there  
8 to here. So let's look at the process, and possibly by the  
9 end of our discussions this morning we can put some numbers  
10 in boxes.

11           So it gives an evidentiary reference of page 252 of  
12 the asset management plan, I think it is, but it's section  
13 6.1.2.

14           Sorry, I am having trouble catching up again here. It  
15 looks like it's page 416 of the PDF. Yeah, okay. I think  
16 I have got it now. Somehow there's a difference in your  
17 page numbers and mine, but nonetheless. So we have 6.1.2.

18           So the idea of this optimization process -- I am going  
19 to start first with the first step in the process. You  
20 talked about the calculation of the materiality threshold.  
21 That's the Board-approved calculation for how much capital  
22 rates would support; is that right?

23           MS. McCOWAN: That's correct.

24           MR. QUINN: Okay. Now, what -- the factor that we  
25 didn't have understanding, and hopefully last night I  
26 gained understanding, but you can confirm, but how do you  
27 come up with the maximum -- sorry, the maximum allowable  
28 incremental capital that the company would spend? Because

1 it's over and above -- and to the extent we have ICM  
2 projects, the company is investing in projects beyond what  
3 rates support -- that's the idea of the concept of the ICM  
4 -- how do you calculate -- how do you come up with the  
5 maximum allowable capital the company is willing to invest?

6 MS. McCOWAN: I -- Danielle, maybe you want to take a  
7 crack. I can maybe start. I believe that the maximum  
8 capital is the sum of the investments that are put forward,  
9 and that the materiality threshold is the amount that's  
10 supported by the rate base. Danielle, can you confirm?

11 MS. DREVENY: That's correct. That's confirmed,  
12 Catherine.

13 MR. QUINN: Okay. But when you are establishing that  
14 -- and, you know, respectfully, nobody has an infinite  
15 amount of capital -- how do you determine which projects  
16 make the grade to be an investment that's being put forward  
17 which then drives the maximum capital that the company is  
18 going to invest?

19 MS. McCOWAN: Oh, sure. If you scroll back up  
20 there -- I believe it's 6.1.1. Yes. This is the process  
21 where all projects have to be, to use your term, make the  
22 grade. So there are many things that are brought forward  
23 by various proponents that don't make the grade. You know,  
24 we talk about some of them in the asset plan, for example  
25 the response to low pressure systems. These are things  
26 that I would say are still under investigation. They're  
27 not well enough developed for us to consider -- within  
28 asset management governance we don't believe that they are

1 yet well enough developed for us to put them in the asset  
2 plan as an investment. And, you know, we don't subscribe  
3 to the idea of, well, you know, put aside some money for  
4 that. So these are the criteria that we use here in 6.1.1.

5 So I don't need to read them out to you, probably,  
6 but --

7 MR. QUINN: No --

8 MS. McCOWAN: -- all of the investments that are in  
9 the asset plan for consideration and going into the  
10 optimization process meet these criteria.

11 MR. QUINN: Some of these criteria?

12 MS. McCOWAN: Yes.

13 MR. QUINN: Not all.

14 MS. McCOWAN: No.

15 MR. QUINN: If you were to go through your projects  
16 and say, okay -- and just pick a number, it's ten times the  
17 materiality threshold -- I think there would be some cause  
18 for saying, how do we -- well, just -- I am making a  
19 hypothetical here, but at some point there has to be an  
20 element of reasonability. Is there any calculation that  
21 says this is the maximum amount that we are able to finance  
22 for projects for this year?

23 MS. McCOWAN: There is no calculation to that effect.

24 MR. QUINN: Okay. That's what I was trying to get to.

25 All right. We may come back here later, but because  
26 6.1.2 is referenced a number of times, but I just want to  
27 stick with this flow of the capital consideration.

28 So if we can go back, then, to FRPO 26, please. This

1 is where you had brought us to 6.1.1. It's on the next  
2 page, if I may ask -- thank you. This is where you brought  
3 us. That's why it looked, obviously, very familiar. And  
4 that -- that provides us that clarification, but what does  
5 the iterative process look like? So let's say it's not ten  
6 times, as I had said hypothetically, but there's some  
7 number of projects that, well, frankly, from a finance  
8 point of view is more than the company thinks is  
9 reasonable.

10 How do you vet these projects toward coming down to  
11 what you believe would be a -- an appropriate bundle of  
12 projects to put forward for the application?

13 MS. McCOWAN: Right, right. So we actually do -- so  
14 aside from the criteria that you see here, projects that  
15 are passing all of those criteria are in the pre-  
16 optimization as they're proposed by the asset managers.  
17 The first attempt is to run a scenario where we see --  
18 where we use the constraint and see if we can fit  
19 everything in, and that one failed, as we noted in the  
20 Asset Management Plan.

21 The next is to start removing some of the really large  
22 ICM-eligible projects, so ones where we don't think there  
23 would be any chance of it balancing, but to try and leave  
24 smaller ones in, and also to allow projects that don't have  
25 fixed timing and needs to be pushed out a little bit.

26 So examples of where that happened would be some of  
27 the stations projects were pushed out, some of the real-  
28 estate projects were pushed out a little bit.



1           And so we kind of perform that iteratively to bring as  
2 many of the ICM-eligible projects in below the line and to  
3 push some of the projects that have more flexibility out a  
4 little bit.

5           So that's the iterative process. And the results of  
6 that are described in the section 6.

7           MR. QUINN: Okay. That's helpful to read, thank you.  
8 But I guess what I am hearing you say is if you have got  
9 large projects that have ICM eligibility, you are removing  
10 those projects to come under -- to try to come underneath  
11 the capital constraint that was calculated; do I have that  
12 right?

13          MS. McCOWAN: That's correct, yeah.

14          MR. QUINN: Okay. And with some regard also to  
15 flexibility?

16          MS. McCOWAN: Yes --

17          MR. QUINN: Taking that -- sorry, I cut you off.

18          MS. McCOWAN: No, I had nothing further.

19          MR. QUINN: Okay. So I had added more flexibility.  
20 You were just confirming that?

21          MS. McCOWAN: Yes.

22          MR. QUINN: Okay. I am sorry. In the event that  
23 you're -- well, I guess I need to back up, because I read  
24 this in here, and I want to confirm it. These processes,  
25 this whole iterative process, was done, in my  
26 understanding, twice; once for the Enbridge rate zone and  
27 once for the Union rate zone?

28          MS. McCOWAN: That's correct.

1 MR. QUINN: Okay. so there is no combination or  
2 combined process where these projects are evaluated  
3 together to the extent that you talk about what projects  
4 may have more flexibility. If there was more flexibility  
5 in the Enbridge zone on a project, that isn't taken into  
6 account to help you with your capital constraints?

7 MS. McCOWAN: No.

8 MR. QUINN: When does the company anticipate that  
9 these processes will be combined?

10 MS. McCOWAN: I -- I don't know, but I would expect it  
11 would not be before rebasing.

12 MR. NACZYNSKI: That's an overall strategy we are  
13 still looking at as an organization, right, so we have the  
14 current framework as set forth right now in MAADs, and I  
15 believe that goes until 2023.

16 MR. QUINN: Okay. Thank you, Erik. I'm sorry, I am  
17 just reading the next question. I was going to take you to  
18 another IR, but I think in the course of our discussions we  
19 may have covered most of it. Okay. Well, I think we will  
20 touch on it just to make sure I have the record straight,  
21 as opposed to making assumptions.

22 So in FRPO 7, please. So in part 2, A2, it says:

23 "Enbridge calculates the ICM materiality  
24 threshold annually and uses this as the capital  
25 constraint in our Copperleaf C55 (the asset  
26 investment planning tool) to ensure the optimized  
27 projects are within the rates approved by the  
28 OEB."

1           Now -- and maybe it's the term "the rates approved by  
2 the OEB", but implicit in that is that is the amount of  
3 capital that the current rates would support?

4           MS. McCOWAN: Yes, that's the language that we do use  
5 within asset management, is that we try to keep it below  
6 the materiality threshold.

7           MR. QUINN: But it is the, what project, what  
8 portfolio projects would be supported by the rates that are  
9 currently in place.

10          MS. McCOWAN: That's correct.

11          MR. QUINN: So it is in essence a maximization of  
12 projects.

13          MS. McCOWAN: Yeah, since -- since the desired spend  
14 significantly exceeds the materiality threshold, we try to  
15 constrain it down to the materiality threshold by pushing  
16 projects out where they have that ability.

17          MR. QUINN: But isn't the practical effect of doing  
18 that saying we are going to maximize the projects under the  
19 threshold and then take incremental projects and use those  
20 to increase the rates to do more?

21          MS. McCOWAN: But that would only happen if we could  
22 already push the ones that were required out sufficiently  
23 to allow those incremental projects to come below the line.  
24 And to the extent they come partially below the line we  
25 also do that.

26          MR. QUINN: I want to make sure our language is  
27 specific here.

28          MS. McCOWAN: Okay.

1 MR. QUINN: We are talking about in the same test  
2 year, so for 2021, you are maximizing the number of  
3 projects or maximizing the amount you can spend on projects  
4 up to the ICM threshold by taking ICM-eligible projects and  
5 saying those will go into a different bucket for which we  
6 can get additional rates to support those projects; isn't  
7 that what the process is?

8 MS. McCOWAN: I disagree with the premise. We're --  
9 we -- we demonstrated through our optimization process that  
10 we took quite a number of projects, even within 2021, that  
11 would have otherwise -- that were desired to be in 2021,  
12 and they were pushed out into later years.

13 MR. QUINN: Where is that demonstrated?

14 MS. McCOWAN: If you look at the -- in section 6, you  
15 can see the pre-optimized investment plan.

16 MR. QUINN: Maybe you can help us with the reference  
17 on that at least so I can look at it later.

18 MS. McCOWAN: It will be in section -- so if you look  
19 in section 6, Figure 6.1-2.

20 MR. QUINN: It might help to turn that up just to make  
21 sure. 6.1-2?

22 MS. McCOWAN: Figure 6.1-2. And I would need to  
23 validate exactly which projects moved, but you can see the  
24 pre-optimized spend there for the Union Gas rate zone was  
25 nearly \$950 million.

26 MR. QUINN: Okay.

27 MS. McCOWAN: Sorry, it's Figure 6.1-2 on page 254.  
28 Oh, yeah.

1 MR. QUINN: Okay.

2 MR. NACZYNSKI: Almost there, Stephanie. There you  
3 go.

4 MS. McCOWAN: Yeah.

5 MR. QUINN: Yeah, sorry, I had it on my tablet, but I  
6 wasn't seeing the screen here. So this is helpful.

7 Can I ask by way of undertaking that you provide from  
8 that initial look if this is somewhere else in the  
9 interrogatories, I didn't see it, but what projects were  
10 moved either, A), into ICM or, B), into future years and  
11 what years they were pushed to?

12 MS. McCOWAN: Yes.

13 MR. STEVENS: It's David Stevens speaking. Just a  
14 question for the witnesses as to whether the information is  
15 retained at that level of granularity?

16 MS. McCOWAN: I believe it is. Why don't we take it  
17 away to do the best we can to provide that information.

18 MR. QUINN: That's reasonable to me, David.

19 MR. STEVENS: Thank you. So to be clear, the  
20 undertaking is in relation to Figure 6.1-2 to advise as to  
21 what projects within the Union Gas rate zone 2021 pre-  
22 optimized spend profile were moved to future years or to  
23 ICM request within 2021?

24 MR. QUINN: Yes, and again, David, I want to be clear  
25 with that, and the capital associated with those projects.  
26 We just don't want to know a figure in a breadbasket. If  
27 it's 2 million or 20 million, that makes a difference, so  
28 just those projects and the capital impact that was moved

1 either into ICM or future years.

2 MR. STEVENS: Yes, that's fine.

3 MR. QUINN: Okay. Thank you.

4 MR. STEVENS: And again, with the caveat of the  
5 discussion we just had with Catherine that it will be based  
6 on the best information that's available to the company --  
7 that still exists or is available for the company.

8 MR. QUINN: I accept it as such, thanks.

9 MR. LADANYI: Dwayne, can I ask a question before we  
10 move on?

11 MR. QUINN: Please. Yes, Tom go ahead.

12 MR. RICHLER: Sorry, just, Mr. Ladanyi, just before  
13 you go, I just wanted to -- I just wanted to make sure we  
14 note that as Undertaking JT1.4.

15 **UNDERTAKING NO. JT1.4: IN RELATION TO FIGURE 6.1-2,**  
16 **TO ADVISE AS TO WHAT PROJECTS WITHIN THE UNION GAS**  
17 **RATE ZONE 2021 PRE-OPTIMIZED SPEND PROFILE WERE MOVED**  
18 **TO FUTURE YEARS OR TO ICM REQUEST WITHIN 2021, BASED**  
19 **ON THE BEST INFORMATION THAT STILL EXISTS OR IS**  
20 **AVAILABLE FOR THE COMPANY.**

21 MR. RICHLER: Go ahead, Mr. Ladanyi.

22 MR. LADANYI: Thank you. So when I look at this  
23 figure it appears to be that some number, roughly just  
24 below \$5 million, seems to be some kind of a limit; is that  
25 right?

26 MS. McCOWAN: No, at this stage there's no limit.  
27 This is the pre-optimized picture.

28 MR. LADANYI: Okay. So it's pre-optimized, but you

1 must have some kind of a constraint, an upper constraint.  
2 I am troubled with the discussion. Is it how much you can  
3 handle in terms of what kind of staff or contractors have,  
4 or is it some kind of financial constraint? What is the  
5 constraint?

6 MS. McCOWAN: Yeah, so it's a fair point that although  
7 there is no financial constraint that forms the upper  
8 constraint, when people are putting forward work there's a  
9 natural understanding of how much work they think they can  
10 do in a given year. So I think it's a fair point to say  
11 that as people put forward replacement projects or real-  
12 estate projects or the amount of fleet they think they  
13 need, that that is going to be informed by roughly the  
14 amount of work they're used to doing, that they think they  
15 can handle. But we don't impose any type of a financial  
16 constraint on the work that is allowed to be put forward.

17 MR. LADANYI: I am still having difficulty with this.  
18 So maybe you can help me. Don't you, for example, contact  
19 your contractors and say, how many crews do you have, how  
20 many backhoes do you have, how many silos do you have?  
21 Like, there must be some kind of constraint.

22 MS. McCOWAN: So again, that is not actually part of  
23 our process. Where that would come in would be as people  
24 receive the work plan and actually start to execute it.  
25 Then they would be looking to, what are the resources. And  
26 one of the checks as we go through this asset management  
27 process is to make sure that the execution groups, as we  
28 call them, can deliver the work plan.

1           So before -- you'll see in the presentation that we  
2   filed from June 9th of last year that the set of reviews  
3   are initially that people are reviewing all the investments  
4   that are put forward to make sure that they do address the  
5   risks and opportunities that the organization has. But  
6   after we do the optimization there's then a cycle back with  
7   the execution groups to confirm that they're able to  
8   execute the work.

9           But at this pre-optimization stage there is no formal  
10   requirement to validate that there's enough crews in 2024  
11   or 2023 to do the work. We assume that if the work is  
12   being put forward that we would be able to ramp up to do  
13   that work.

14          And, you know, as I said earlier just now, there is  
15   probably a natural tendency for people to put forward work  
16   roughly consistent with what they know they can handle, but  
17   other than that, we don't impose any sort of a limit.

18          MR. NACZYNSKI: Just further, actually, if I could,  
19   Tom, as well. Erik here. A few other points that I would  
20   make that, you know, something like customer -- as you see  
21   this coloured bar chart here, things like customer  
22   connections, we know we have a forecast on what those  
23   connections are going to be, we have got meter replacements  
24   and things like that, Tom, that we would be doing as well,  
25   so those are things that are part of that base spend that  
26   we do that would be fairly similar year to year, so they  
27   appear as kind of a, you know, a line item on here that  
28   would be, you know, of similar value.



1 MR. LADANYI: Turning back to Union Gas 2021 -- I  
2 think that's what we were discussing here. So some people  
3 at Union Gas were under the impression that Enbridge could  
4 actually handle \$900 million of work in one year. It seems  
5 amazing to me. Like, there was -- like, they just dreamed  
6 this up without checking with anybody? This is -- how did  
7 this come about?

8 MR. NACZYNSKI: Yeah, so this is part of my role, Tom.  
9 In the -- you know, Catherine's got the governance. She  
10 sets out the framework. She says, here is the criteria  
11 that you need to have various business cases. And my team  
12 then works -- you know, the asset managers that report to  
13 me, the conductors of the orchestra, where they are working  
14 with their stakeholders across the various regions  
15 throughout Ontario, bringing forward whatever, you know,  
16 issues or concerns have been brought up either directly  
17 from, you know, the, you know, the regional operations  
18 group or from our integrity work that we do as well, and,  
19 you know, those investments are brought forward, and to  
20 your point, like, is it somebody dreaming some of these  
21 things up, umm, I don't know if I would go that far to say,  
22 but there's certainly, you know, the things that have been  
23 assessed, they have met those criteria that Catherine's  
24 already put out. Certainly one of these large -- you know,  
25 one of these blocks that will be here in the hatched is the  
26 London lines, for example, at 160-something million for  
27 that one, and there, of course, are other projects that  
28 have been brought in as well too.

1           So, no, I don't think people are dreaming, but these  
2           are the needs that have been identified for those assets as  
3           they brought those forward, Tom.

4           MR. LADANYI: Okay. I will leave that over to Dwayne  
5           again. Sorry, Dwayne, for taking up your time.

6           MR. QUINN: Not at all, Tom. And I invite this type  
7           of process, because I know it will be efficient for us all  
8           in our understanding, so -- and I am not seeing your  
9           perspective on some of these things, so please introduce  
10          it. Mr. --

11          MR. RICHLER: Mr. Quinn, sorry, sorry, Mr. Quinn, I  
12          hate to interject, but I just note that we are a little  
13          past the time for our scheduled morning break, so I wonder  
14          if now might be a good time to take ten minutes?

15          MR. QUINN: I was just about to say that, Mr. Richler,  
16          but can I ask one more question and then we can move to the  
17          break, because then I am going to move into a different  
18          section.

19          MR. RICHLER: Okay. Please do that.

20          MR. QUINN: Yeah, just, as you were talking about  
21          meeting with stakeholder groups, Erik, what you're  
22          referring us to is those who had identified projects and  
23          their resource constraints for their ability to do those  
24          projects; correct?

25          MR. NACZYNSKI: Umm, that is correct, but just duly  
26          note that we have got multiple groups throughout the  
27          organization, Dwayne, so if you are talking about a  
28          regional group, they would have their -- you know, they do

1 work with their contractors, they know how many names or  
2 whatever, they would replace how many third-party  
3 relocations in the London area, for example --

4 MR. QUINN: Yeah, no, I don't want to get into  
5 specifics, Erik, just to say that it's the resource side,  
6 our ability to do this on the resource side, and the  
7 resource is different from money. It's capability,  
8 contractors --

9 MR. NACZYNSKI: Absolutely, and part of my team's  
10 role, as is right now, is to cycle back, as Catherine  
11 indicated, is to cycle back with those various stakeholder  
12 groups, and it could be multiples. I just want to  
13 emphasize that. But, yes, we would go and say, can you  
14 actually do this, and if the answer is yes, then that would  
15 then be fed back to Catherine that, yes, we could -- this  
16 is a spend that could be done.

17 MR. QUINN: Okay. So how do you take into account  
18 ratepayer impact in this iterative process?

19 MS. McCOWAN: So the ratepayer impact is, as I said  
20 before, we try to keep things below the materiality  
21 threshold and minimize the lumpiness, but if there are  
22 significant investments, then we defend them through a  
23 process like this one, right? This is the process to  
24 defend the impact to ratepayers. We survey our customers,  
25 we try to do the things that we believe they expect us to  
26 do, and that -- and to understand the impact to ratepayers.

27 MR. QUINN: So are there any criteria for allowable  
28 rate impacts?

1 MS. McCOWAN: I am not aware of any.

2 MR. QUINN: Okay.

3 MS. McCOWAN: But it's also not my area of expertise.

4 MR. QUINN: I am going to stop there, but after the  
5 break if there's anybody else who has that area of  
6 expertise to help us with ratepayer impact we can come back  
7 to it, but then I am going to go off into a different area.  
8 I just saw that fitting in with what we discussed. So I  
9 will leave it at that for now --

10 MR. STEVENS: Just before we break, Dwayne, to  
11 understand your question, you're asking whether there's any  
12 criteria associated with the budget process that  
13 specifically addresses rate impacts?

14 MR. QUINN: Yes.

15 MR. STEVENS: Okay. Understood.

16 MR. QUINN: Okay. Sorry, Mr. Richler. I just wanted  
17 to finish that section.

18 MR. RICHLER: Thank you for that.

19 So we will break now. We will resume at eleven  
20 o'clock sharp, and just a reminder to turn off your mics  
21 while we are on break. Thank you.

22 --- Recess taken at 10:47 a.m.

23 --- On resuming at 11:00 a.m.

24 MR. RICHLER: So we are going back on the record now.  
25 Mr. Quinn.

26 MR. QUINN: Yes, thank you, Mr. Richler. I have tried  
27 to use part of the time to go through some questions.  
28 Because others couldn't attend, I did reach out to others.

1 I have some questions based on others' IRs --

2 MR. STEVENS: Dwayne, Dwayne, sorry, it's David  
3 Stevens. Just before we -- you move on -- I wasn't sure if  
4 you were going to move on -- you had asked us just to  
5 confirm if we had any more information about criteria  
6 associated with rate impact that are specifically part of  
7 the budget process, and I think Anton Kacicnik was going to  
8 speak just briefly to that.

9 MR. KACICNIK: Yeah, hi, Dwayne. It's Anton on behalf  
10 of Enbridge.

11 MR. QUINN: Hi, Anton.

12 MR. KACICNIK: Hi. We are not familiar with any  
13 criteria or guidance from the Board as far as rate impacts  
14 that come out from ICM projects are concerned. They are  
15 typically small, not material impacts, and I was listening  
16 to Catherine's evidence. It's my understanding that the  
17 Asset Management Plan helps with that by prioritizing and  
18 pacing investments over the term of the incentive  
19 regulation plan.

20 MR. QUINN: I follow all of that, Anton, and I agree,  
21 but when you use the word "pacing", that kind of is a  
22 different -- a very different profile than a step change in  
23 what we are seeing in system renewal, and that's part of  
24 our challenge. So how does the AMP help you with pacing  
25 when you double your budget in one area from previous five  
26 years to the next five years?

27 MR. KACICNIK: It will help to pass it over to  
28 Catherine to speak about system renewal, but when I said

1 pacing I had total in-service capital additions in mind, so  
2 that's what really is the driver behind any qualifying ICM  
3 projects and therefore impact on rates. So I will help to  
4 turn it over to Catherine to speak to items below the ICM  
5 threshold.

6 MS. McCOWAN: Sure, thanks a lot, Anton. I think -- I  
7 don't know, Dwayne, is there a question beyond what both  
8 Erik and I have already spoken to? We did talk about the  
9 system renewal spend earlier on.

10 MR. QUINN: Well, I just -- Anton had opened up a  
11 subject that AMP improves pacing, but I see step changes,  
12 for lack of better term, in a bunch of categories, and it  
13 doesn't reconcile.

14 MS. McCOWAN: Sure. Perhaps Erik was going here with  
15 his comments about the strategies that are outlined in  
16 section 5, but there is no doubt that we see the need to  
17 invest more in the replacement, for example, of certain  
18 things like vintage steel and vintage plastic, because  
19 their failure modes have been well-studied or well-  
20 understood, and we see a need to increase the spend in  
21 those sorts of categories in a paced manner, but  
22 nonetheless increased, because the assets are reaching the  
23 end of their age -- or the end of their life.

24 MR. QUINN: But -- sorry, I don't want to be  
25 argumentative, but I am struggling with that answer, in  
26 that they are reaching the end of their life. If we just  
27 take ourselves back a few years ago, they weren't --  
28 somehow they weren't reaching the end of their life, but in

1 a couple years all of a sudden a larger proportion of those  
2 assets are now reaching their useful life, and what part of  
3 this dialogue this morning is trying to understand is what  
4 has changed beyond ICM ability to get funds for the  
5 projects to be approved.

6 MR. NACZYNSKI: I think if I could add to that, as we  
7 look at vintage steel, for example, that's one that  
8 Catherine just mentioned, within section 5 you can see the  
9 projected leak rates that we have on those various -- on  
10 those various assets, and you can see that, you know, it's  
11 not getting less, that we need to be looking at how we are  
12 going to, you know, manage those assets as they, you know,  
13 move further down in their life cycle. And that is -- I  
14 mean, this is fairly well-documented in the asset plan, and  
15 then what's the strategy on how we want to manage that, so  
16 that does then lead itself into increases in vintage steel  
17 replacements, but also there is, you know, compression,  
18 which is another one that was highlighted in that previous  
19 IR from some of the compressor replacements as well as  
20 compressors approach, you know, their end of life as well,  
21 and then how do we bring this in to Anton's point, you  
22 know, phasing. Obviously, we are not going to go -- and if  
23 you look at the distribution of the in-service of those  
24 main assets, you can see a huge, you know, bulge, if you  
25 will, of installation in the 1950s and the late 1940s, and  
26 how do we manage that, because we're certainly not going to  
27 be able to replace the assets at 6- or 700 kilometres a  
28 year at the same rate they were installed, so how we break

1 that down into manageable bite-sized chunks, and one of  
2 those things are, you know, some of the -- specific to the  
3 Union Gas rate zone, the bare and unprotected steel  
4 replacement program, and that over a number of years is  
5 about, you know, 50, \$60 million. That's all within base  
6 capital, it's all within, you know, the replacement, you  
7 know, and it's small projects throughout, you know,  
8 largely, you know, London, Hamilton, where we are going in  
9 and replacing those assets. And again, those are smaller  
10 projects that are run by the regions.

11 But that is an example of, you know, we understand  
12 that the leaks are increasing, and we work through our risk  
13 assessment, probability times consequence, which then leads  
14 us to a bunch of value and, you know, that helps us  
15 prioritize when and where each project will be done. So  
16 those are a couple of examples at a high level for you, but  
17 again, lots of details here in section 5 of that plan.

18 MR. QUINN: I know. There are lots of details, and I  
19 appreciate you live this, Erik, so it all flows off.

20 MR. NACZYNSKI: Yeah, absolutely.

21 MR. QUINN: But from our perspective it says, okay,  
22 what's changed when system renewal doubles, and I haven't  
23 heard an answer beyond -- well, I have a better  
24 understanding of your process, which I am thankful for, but  
25 I haven't heard something that creates that step increase.  
26 So maybe what we need to do is look at some specifics, and  
27 I have those in my next questions, but before I do, where I  
28 am starting at the outset is, I have questions from some



1 other parties that I wasn't able to go completely through  
2 to see if we have already covered off answers for them.

3 So once I get through most of the questions I have I  
4 would like to turn it over to Tom, go through my questions,  
5 hear what he has to ask, go through my questions a little  
6 bit better, and maybe even over the lunch how, and then I  
7 am not duplicating questions that were already asked or  
8 there's sufficient answer on the record on this point. So  
9 I just want to cue Tom that I may ask him if he can start  
10 before lunch if I get there, and then I will double back in  
11 the afternoon with others' questions.

12 MR. KHOSHAIEN: Dwayne, if you don't mind, if I could  
13 just add one more thing to what Erik and Catherine already  
14 mentioned that hopefully will help you understand that. I  
15 would say one of the things that was evolving in Enbridge  
16 is the condition assessments of our projects and the way we  
17 approach that understanding of condition of our assets.

18 So that has evolved, I would say the last few years,  
19 compared to the legacy Union Gas way of looking at it. So  
20 we have a much better understanding of our risks and  
21 condition of our assets, we have asset health review, which  
22 is a very detailed process that feeds into the strategies  
23 that Erik was talking about. So some of those have  
24 certainly pointed at us towards the strategy of renewal on  
25 some of our assets.

26 MR. QUINN: Oh, sorry, Mr. Khoshaien, I appreciate  
27 that, but I don't know where to go with that, because  
28 earlier I had asked about any changes in condition -- I

1 call it condition rating. I am hearing you say you're  
2 doing a refinement of your condition assessment. We might  
3 be just using different vernacular, but can you point to  
4 any specific differentiating criteria that has been added  
5 recently?

6 MR. KHOSHAIEN: So maybe this is one of those things  
7 maybe we have to have a conversation on and get back to  
8 you.

9 MR. QUINN: Okay.

10 MR. KHOSHAIEN: Yeah.

11 MR. QUINN: If you are able to do that, because I do  
12 want to respect that I have a certain amount of time and I  
13 don't want to take too much of your time. I am looking for  
14 specific condition, you call it assessment, sure, we will  
15 use your term, condition assessment systems and what may  
16 have changed in terms of criteria, specific criteria, which  
17 contributed to an advancement of the need to have system  
18 renewal. Is that clear enough, Mr. Stevens?

19 MR. STEVENS: Thank you, Dwayne. I was just writing  
20 down as you were speaking.

21 MR. QUINN: Yeah, yeah.

22 MR. STEVENS: Yes, I believe that is clear, and we can  
23 provide that undertaking, Dwayne, you know, subject, of  
24 course, to the understanding that we will just provide any  
25 additional information that we have beyond what the  
26 witnesses have already spoken to.

27 MR. QUINN: Fair.

28 MR. RICHLER: That's JT1.5.

1           UNDERTAKING NO. JT1.5: TO PROVIDE A LIST OF SPECIFIC  
2           CONDITION ASSESSMENT SYSTEMS AND WHAT MAY HAVE CHANGED  
3           IN TERMS OF SPECIFIC CRITERIA WHICH CONTRIBUTED TO AN  
4           ADVANCEMENT OF THE NEED TO HAVE SYSTEM RENEWAL.

5           MR. QUINN: Okay. Thank you, Mr. Khoshaien. I  
6           appreciate you're trying to help us out. I just -- I would  
7           like specific criteria, and that will be helpful, so thank  
8           you.

9           What I'd like to do then, we were trying to understand  
10          the process of prioritization, and we learned some things  
11          before the break. But if we could move to FRPO 28, please.

12          We had asked about the London Lines having low  
13          operational and financial risks, leading to a very high  
14          negative total, yet it was given priority. The answer  
15          indicates that these risks were reassessed, and we want to  
16          understand, first, the process of the assessment and the  
17          process of prioritization.

18          So page 2 of the response indicates that the  
19          operational risk value has increased to 5 million -- I  
20          assume that's 5 million as a number -- from 520,000, if my  
21          units are correct. Do I have that right?

22          MS. McCOWAN: That's correct.

23          MR. QUINN: Okay. That's, well, an order of magnitude  
24          change. Can somebody help me with what type of change  
25          would have driven an order of magnitude increase?

26          MS. McCOWAN: Yeah. So I can help you. Quite  
27          honestly, I am not sure what was initially in C55 for this  
28          particular investment. The risk assessment had not been

1 completed at the time that the extract was pulled for the  
2 original filing in October. So -- sorry, the risk  
3 assessment had been completed, but it had not been entered  
4 into C55, so what was prepared for the London Lines leave  
5 to construct and filed as part of that -- of the  
6 interrogatories related to that -- that was the risk  
7 assessment that was done using our 7 by 7 matrix. It has  
8 now been translated over to the C55, and that's what you  
9 see here, but the decision to proceed with the London Lines  
10 was based through our risk management process. So Enbridge  
11 has a risk management process where risks are identified,  
12 evaluated, the risk owner makes a decision as to whether  
13 risks need to be treated, and then different treatment  
14 alternatives are considered. So you can through the London  
15 Lines leave-to-construct process, it was clear that we had  
16 been treating risk on an interim basis through increased  
17 survey and things like that, but really the ultimate  
18 requirement to treat the risk was to replace the lines, and  
19 that was the decision that was taken.

20 MR. QUINN: I wanted to not get too far ahead of  
21 ourselves. I am just focussed on the operational risk.

22 MS. McCOWAN: Um-hmm.

23 MR. QUINN: It's gone up from 520,000 to 5 million.  
24 You said there was a reassessment that was done -- or,  
25 sorry, an assessment was done, but it hadn't been put in  
26 the system, but something was in the system previously that  
27 had indicated 520,000.

28 What factor or factors increased that operational risk

1 by tenfold?

2 MS. McCOWAN: Yeah, let me -- go ahead.

3 MR. NACZYNSKI: What I was going to say on this one,  
4 Dwayne, I am -- I will put it -- I am not familiar with  
5 what was in the system at the time. It was then updated as  
6 Catherine has described. So I would -- I guess what I am  
7 saying is I don't think I can go back and compare for you  
8 the 500,000 to the 5 million or that step change on how  
9 that was done. But the information that's in front of you  
10 now is what is correct and is what is updated.

11 MR. QUINN: Is there anybody that can help us with  
12 what created that impact?

13 MS. McCOWAN: I don't believe so, because certainly in  
14 responding to this interrogatory I went back to the system  
15 to see what had been the inputs to that. The only thing I  
16 can surmise is that somebody in entering the project  
17 attempted to fill in some sort of a risk assessment and,  
18 you know, stopped recognizing that a further risk  
19 assessment would be required as part of the leave to  
20 construct. So leaving it to that process.

21 MR. QUINN: Okay. I am going to take a note here, and  
22 I will move forward, but I may come back to questions later  
23 on, but I don't want to do it inefficiently.

24 So similarly, the financial risk, while it doesn't go  
25 up by an order of magnitude, it goes up by a factor of 7.  
26 Is the explanation the same for that, is that it was  
27 incomplete before, or not --

28 MS. McCOWAN: Yes, yes, it is.

1 MR. NACZYNSKI: That's correct, Dwayne, that is  
2 correct.

3 MR. QUINN: Okay. Well, I, again, want to be  
4 efficient, so I will use that during our break sometime  
5 maybe to come back to just a follow-up question.

6 But then I want to deal with the outcome of that  
7 process. So putting these value increases together, it  
8 ends up with a .5 million increase in the total -- sorry,  
9 put together with the .5 million increase the total  
10 investment went up by .5 million. The total number moves  
11 from 101 million to 94 million, as you see on the screen.  
12 Both are negative, so I am interpreting that move of being  
13 less negative as having more value; is that correct?

14 MS. McCOWAN: That's correct.

15 MR. QUINN: Okay. Yet the number is still very high  
16 negative. Can you explain the process that led to the  
17 priority placed on this project over other projects?

18 MS. McCOWAN: So I will say two things. The first is  
19 that the project was prioritized based on our risk  
20 management process and the need to address the risk. I  
21 mean, the project had already been identified to the  
22 previous asset management plan and was confirmed through  
23 our risk management process.

24 To the extent that the value here is a significant  
25 negative number, I think it's fair to say that, having  
26 implemented Copperleaf a year ago or a little over a year  
27 ago, we are still working through the details of how value  
28 is represented in this value framework. Enbridge doesn't

1 agree that this project has negative -- significant  
2 negative value to the organization or to ratepayers. This  
3 project is important for the safety and reliability of the  
4 customers that are fed off of that pipeline. And so your  
5 representing it as a negative value doesn't really sit with  
6 how we would view this project.

7 MR. QUINN: Well, to be fair, I am not representing it  
8 as a negative value. That's what the refined assessment is  
9 presenting when it presents a negative \$94 million. So if  
10 this is the process, and we have talked a little bit and I  
11 understand the process better, and we still end up with a  
12 hugely negative net present value, what drives that  
13 priority to the top of the list?

14 MS. McCOWAN: Right. And so I think I answered  
15 earlier that really this project was moved ahead based on  
16 our risk management processes and not its net present  
17 value.

18 MR. QUINN: So what aspect of the risk management  
19 process moved it ahead? If the reassessment only increased  
20 and made significant increases in the operational and  
21 financial risk value, what other part of your risk  
22 management exercise created the urgency?

23 MS. McCOWAN: So the risk management process, when we  
24 look at where all of the various operational reliability  
25 and health and safety risks sit on our risk matrix, and in  
26 particular I think in this particular project there was a  
27 high operational reliability risk, that -- the presence of  
28 high risks and quite a number of medium risks drove us to

1 want to treat this risk.

2 MR. QUINN: Okay. The high operational reliability  
3 risk, if I -- that's what you said; correct?

4 MS. McCOWAN: I believe so.

5 MR. QUINN: Okay. So wouldn't that be reflected in  
6 your operational risk value?

7 MS. McCOWAN: It is -- I think where I was speaking  
8 about our, I will call it discomfort with how the value is  
9 actually reflected, is when you do the mechanics of a risk  
10 assessment and then convert it into the Copperleaf model, I  
11 believe we would see more value from this investment than  
12 is reflected here, and so, you know, as we're learning  
13 about how the model works, I think that we will need to, I  
14 will say calibrate, but really understand what drives those  
15 particular aspects of risk and how do they a little bit  
16 more closely align with Enbridge's tolerance for risk.

17 MR. QUINN: And I don't want to be disrespectful here,  
18 but it sounds like we have done a lot of rigorous process  
19 to do all these evaluations with the best tool we have,  
20 admittedly a new tool, but once we get the results, if we  
21 don't like what it shows, we know the tool isn't working  
22 right, so we want to go with our priorities anyway; is that  
23 what you are saying?

24 MS. McCOWAN: It's not what I am saying, and I  
25 understand why you might think that. In fact, the risk  
26 assessment for the London Lines was done outside of the  
27 tool. That -- that risk management process unfolded to  
28 push the London Lines forward. The population of the risk



1 assessment results into the Copperleaf tool occurred  
2 honestly when we received this interrogatory. We took the  
3 results from the risk assessment as an exercise to  
4 backwards populate to the tool and see where it would have  
5 landed, and I think it's a learning for us all as we are  
6 coming to understand how the tool works and how it  
7 interacts with our risk management processes, but we have  
8 confidence in our risk management processes and the people  
9 that made the decision to treat the risk, and all of that  
10 was filed as part of the leave-to-construct interrogatories  
11 for the London Lines.

12 MR. QUINN: Okay. Well, I am going to stick with this  
13 prioritization, because we did ask specifics to understand  
14 this process of prioritization. And so in FRPO -- I will  
15 take us back to the interrogatories I have. So this is  
16 FRPO 28. It's easy to just flip up a couple, there's  
17 FRPO 27, because we asked similar questions about Kirkland  
18 Lake lateral, and I understand it's not in the 2021 ask,  
19 but I am asking about the process to develop the  
20 prioritization of projects. So the investment summary --

21 MS. McCOWAN: Sorry, I am not hearing the audio well.

22 MR. QUINN: Oh, I'm sorry. Maybe I am leaning  
23 forward. I will just turn the mic this way. Is that  
24 better? Is that better?

25 MR. NACZYNSKI: I can hear you, Dwayne. Catherine,  
26 can you --

27 MS. McCOWAN: The word "better" came across.

28 MR. QUINN: Okay.

1 MS. McCOWAN: So is it on my end?

2 MR. QUINN: I think it may be, but hopefully you can  
3 hear me all right. If one of us needs to turn off our  
4 pictures to improve things, we can take that step in a  
5 moment, but can you hear me now, Ms. McCowan?

6 MS. McCOWAN: Yes, you're good right now, thanks.

7 MR. QUINN: All right. So I guess, if you turn to the  
8 evidence -- and I am just trying to be helpful, Stephanie.  
9 I have got the PDF as page 561 of my PDF. We seem to be  
10 two pages off on the previous one. But I am looking at the  
11 investment summary report, 102128.

12 MS. ALLMAN: Dwayne, is this Exhibit C21?

13 MR. QUINN: It's in your application now, page 561.  
14 Again, these pages don't have numbers on them, so I can't  
15 give you a numeric reference except for the investment  
16 code. And so you're very close. See, yours is 560 -- mine  
17 shows 561 as the Kirkland Lake lateral, which I think you  
18 just have to go -- and I am just going to check here. Yes,  
19 just go up two pages. There it is.

20 Okay. So on page -- the second page of that report is  
21 the comparable value assessment that's done. It's on the  
22 bottom right-hand corner. Yes, that's it. If you don't  
23 mind just scrolling that a bit to the left so the  
24 witnesses, yeah, will be able to see it in terms of the  
25 numbers. Oh, that's helpful, thank you.

26 MR. NACZYNSKI: There we go.

27 MR. QUINN: Okay. So we are trying to understand, you  
28 know, this value proposition again and the prioritization

1 as it relates to a project like this. As a starting point  
2 to try and understand, the rows in the value function  
3 measure change from OPEX and CAPEX savings to, in the  
4 London Lines -- sorry, to what we saw in the London Lines,  
5 those referred to as operational and financial risk.

6 Can you help me with the differentiation between the  
7 operational and financial risk values and the OPEX and  
8 CAPEX savings?

9 MS. McCOWAN: Yeah, sure. So in this case, because  
10 the Kirkland Lake project was largely driven by the  
11 anticipated cost of repairs following ongoing external  
12 corrosion direct assessment, that the net present value of  
13 replacing the pipeline was actually found to be less than  
14 the cost of the ongoing operating -- OPEX to do repairs to  
15 the pipeline. And that was partly because we knew there  
16 was already a number of scheduled digs required on that  
17 pipeline just based on findings that we'd already had. And  
18 so there was quite a lot of known upcoming operating costs  
19 for that pipeline, and so doing a straight financial  
20 comparison was enough to make the decision to do the  
21 replacement.

22 You can see at the bottom where all of those risk  
23 aspects are zero. That's because there isn't, like, the  
24 equivalent of a risk assessment done in this case.

25 MR. QUINN: Okay --

26 MR. NACZYNSKI: Maybe if I could -- sorry, Dwayne, if  
27 I could just interject.

28 MR. QUINN: I am struggling a little bit, because I

1 asked about the difference between the OPEX and CAPEX, and  
2 I think, if I heard Ms. McCowan's answer correctly, she  
3 went to the bottom line where I was still trying to figure  
4 out the definitions above.

5 MR. NACZYNSKI: Right. And that's what I was going to  
6 provide some clarity on for you, Dwayne, if I may. So in  
7 the other assessment that you looked at, you saw  
8 reputational, safety, revenue, you know, those items that  
9 are toward the financial risk.

10 If you were looking at a -- from the risk matrix you  
11 are looking at a probability times a consequence, and then  
12 you get a monetization, that's represented in that value.  
13 So I haven't had an outage on the London Lines, but I  
14 might, and I have a probability of that, and, you know, X  
15 dollars for all the customers that got relit, that would be  
16 a financial value that I would have mitigated through this  
17 project.

18 So that's where in the bottom portion of this document  
19 where you've got those value function measures, financial  
20 risk, because it's a risk that something could happen -- it  
21 hasn't happened, but it could happen. Those numbers at the  
22 top in this one for Kirkland Lake, you have got OPEX,  
23 CAPEX, CA, meaning Canadian dollars, right? This is an  
24 enterprise tool.

25 So when we are talking about the Kirkland Lake lateral  
26 as -- it's a temp line. It operates above 30 percent SMYS.  
27 There was an ECPA done as a part of the integrity  
28 management work, and they identified a number of things

1 that they would have to keep investigating.

2 So in this case we have got more specific details, but  
3 if we do nothing, I am going to have to dig up the line  
4 this many times, this many per year, with this much cost,  
5 and actually have some certainty around that, which is why  
6 it's represented as, if you will, hard numbers in budget  
7 and cost avoidance in this case. So that's where those are  
8 coming from, both O&M and capital, because of course not  
9 all digs are capitalized. Some things are O&M and some  
10 things are capital, and this includes that string of  
11 benefits out over the next number of years that relate to  
12 this project.

13 Does that help, Dwayne, as far as the difference, the  
14 risk versus the hard, you know, number, if you will, from  
15 the value perspective?

16 MR. QUINN: The short answer is it does help, Erik. I  
17 will have to reread the transcript to maybe get the full  
18 value of it, because I was trying to break down questions  
19 in my mind, because just speaking to the definitions that  
20 are on this page here --

21 MR. NACZYNSKI: Yup.

22 MR. QUINN: -- you have got a budget avoidance --  
23 sorry, a cost avoidance of OPEX and a budget savings of  
24 OPEX.

25 MR. NACZYNSKI: Yeah.

26 MR. QUINN: Are those not the same, or how do you  
27 differentiate -- or the difference between the cost  
28 avoidance and the budgeted savings?

1 MS. McCOWAN: I'd have to check, and maybe Erik can  
2 jump in if I misstep here, but I believe that a budget  
3 savings is that -- we allow people to claim that if it's  
4 actually in the budget for a given year and will be  
5 avoided, whereas if you are talking about a cost avoidance,  
6 it's maybe something that would have needed to go up, the  
7 budget might have had to increase in order to accommodate  
8 it, and now it will not need to.

9 MR. NACZYNSKI: That's correct, Catherine.

10 MR. QUINN: Okay. Having hopefully understood that,  
11 so the same thing would be for CAPEX as OPEX. But you've  
12 come up with a value, and this value is -- as I understood  
13 from the explanation earlier, these values are to be able  
14 to compare apples to apples in terms of the value of the  
15 project. Do I have that correct?

16 MS. McCOWAN: That's correct.

17 MR. QUINN: Okay. So -- and I think this is where you  
18 took me to the bottom line to say, okay, well, when we take  
19 all these operational and capital risks into account, it is  
20 less expensive from a total investment cost to actually  
21 replace it, and thus we end up with a \$4.6 million positive  
22 value; is that correct?

23 MS. McCOWAN: That's correct.

24 MR. NACZYNSKI: Yeah. In the case of Kirkland Lake,  
25 that's correct.

26 MR. QUINN: Okay. So if these projects are compared  
27 on the basis of value -- before I get to that, the \$4.6  
28 million, if I were, and I am, a ratepayer who is willing to

1 provide our funds to be willing to invest in your projects,  
2 I would simply -- I'd look at this as a positive project or  
3 a winner, something that I would want to invest in, as  
4 opposed to saying don't spend the \$14 million, I will let  
5 it roll and hope I avoid costs down the road. Is that --  
6 do I have this perspective correct?

7 MS. McCOWAN: Yes.

8 MR. QUINN: Okay. So if we look at this project, and  
9 it's a very positive project, and we compare it to the  
10 London Lines, which is just two pages down if you need to  
11 see what the numbers look like there, but to remind us we  
12 are talking about a 94 million -- well, it's 100 million on  
13 this slide, so your updated slide says it's \$94 million  
14 negative -- how does the company justify advancing the  
15 London Lines ahead of Kirkland Lake?

16 MS. McCOWAN: I think it's a really good question. So  
17 I guess I will take a crack at it, and then perhaps Erik  
18 wants to jump in. I think we do come down to some extent  
19 as to when the projects are identified, so the London Lines  
20 had been a part of the AMP for Union Gas rate zone  
21 previously and was, you know, I'll say being prepared and  
22 underway in terms of its planning.

23 This project, I think, came up a little later in the  
24 game and was really being driven out as we saw more and  
25 more problems through the inspection work and realized that  
26 we would be seeing increasing amounts of cost, and I think,  
27 you know, all things being equal, we would probably love to  
28 replace this line in 2021 as well but, you know, in terms

1 of ability to get it planned up and ready for construction,  
2 that wasn't a possibility, and we have put it forward for  
3 2022.

4 I don't know, Erik, can you jump in on that?

5 MR. NACZYNSKI: Yeah, no, and in as far as the timing,  
6 that's exactly it. This project was brought up, sorry, the  
7 midway point next year, and then it was assessed using a  
8 very financial means of taking a look at it, and is  
9 scheduled for the first possible available time to have the  
10 work done, which is next year. So some pre-spend dollars  
11 you will see in the forecast for this year with the  
12 execution next year.

13 But I do want to just -- I guess -- Catherine's done a  
14 great job explaining, but with respect to the London Lines,  
15 there is a risk process that we go through, there are risk  
16 owners who have that risk, and that, yes, we would assess  
17 the value, but the value needs to be taken into  
18 consideration with, you know, good common sense and, you  
19 know, you know, engineering conversations, and, you know,  
20 we've gone through the London Lines in particular through  
21 the LTC process and vetted and went through all the leak  
22 rates and all that information that we had to determine  
23 that -- you know, the need of that project.

24 I do respect where you are coming from from the  
25 process perspective and say, well, how did you get so much  
26 operations value here versus other, and I can appreciate  
27 where you are coming from on that one, and we continue to  
28 work to refine the process as we go through this with a new



1 system, a new tool, a merged organization, and trying to  
2 get an asset plan done in 18 months from the MAADs  
3 application, and, yes, London Lines was already in the  
4 Union Gas plan, and we have spoken to that in some of the  
5 interrogatories about why London, you know, after Windsor  
6 and how that -- and how that went through.

7 So I hope that provides a little bit more colour on  
8 where that's coming from.

9 MR. QUINN: Well, I am going up a learning curve  
10 fairly rapidly given the time of this technical conference  
11 relative to getting IRs back, and I am going to have to  
12 look at the transcript, but I -- and I understand and  
13 appreciate the integration challenges -- not fully. I  
14 can't say I fully understand or appreciate the integration  
15 challenges of the two companies, but asset management plans  
16 were used by the respective companies previously in some  
17 way, shape, or form. You're now -- and I understand it.  
18 You are still doing them separately. So we would expect  
19 that the rigour would be applied and the projects would be  
20 prioritized, but that may be better handled in submissions  
21 later on.

22 I want to just catch one point that I thought I heard  
23 you say, Erik, and then move on, because I think it's  
24 pertinent, but you said, you know, we had no outages on the  
25 London Lines. You were involved with the London Lines  
26 assessment, I assume?

27 MR. NACZYNSKI: I was involved, yes, in the London  
28 Lines work.

1 MR. QUINN: So there were no outages, as you stated?

2 MR. NACZYNSKI: When I -- if I misstated in my earlier  
3 statement -- I am not -- I was involved with the work. I  
4 don't know if there were any operational outages on the  
5 London Lines. It would be whatever's on the record for  
6 that proceeding, as we put that together.

7 MR. QUINN: Okay. Well, that probably helps, because  
8 that's a good segue into what I don't think is on the  
9 record. If you can turn up FRPO 31, please.

10 So in the response on page 2, EGI states that it  
11 provided clarification regarding the line between Komoka  
12 and Byron.

13 MR. NACZYNSKI: Yeah.

14 MR. QUINN: And we can turn it up as necessary, but  
15 EGI clarified that it made the mistake in describing the  
16 line -- described -- sorry, I'm going to read this properly  
17 -- made the mistake in describing the line as it was a  
18 couple years ago, not as it is now, but it did not answer  
19 our questions regarding the decision to remove a section in  
20 advance of the rest of the line. We are still trying to  
21 understand this decision in the context of the prudence of  
22 spending of \$100 million to replace the whole thing.

23 So breaking down that interest, when was the section  
24 between Komoka and Byron removed?

25 MR. STEVENS: Dwayne, it's David Stevens speaking. I  
26 prefer not to be interventionist, but in terms of these  
27 specific questions, Enbridge Gas's position is that issues  
28 related to the need, timing, and cost of the London Lines

1 project were before the Board in the 2020-0192 proceeding.  
2 The parties had the opportunity of full participation. The  
3 Board has now rendered a decision in that matter, and  
4 Enbridge's view is that detailed questions about that  
5 project are not in scope for this ICM funding request, so  
6 we are not going to answer the question.

7 MR. QUINN: I understand that's your position, David.  
8 I am not going to debate that position, but I am going to  
9 suggest that full participation with an incorrect record,  
10 which was clarified in the submissions phase, doesn't  
11 necessarily allow full participation. So we are trying to  
12 understand the prudence of it, because that's one of the  
13 criteria for ICM. So we are asking a few questions to try  
14 to understand that in context.

15 MR. STEVENS: Your position is noted, Dwayne.  
16 Enbridge Gas does not believe that these items or issues  
17 are relevant in the ICM funding request and instead that  
18 they were properly part of the LTC application, so we are  
19 not going to answer the questions.

20 MR. QUINN: These are factual questions. I will ask  
21 the question. You can refuse it as you see fit.

22 But what is the gap currently now between the east and  
23 west ends of the segment that was removed between Komoka  
24 and Byron?

25 MR. STEVENS: Enbridge declines to answer that  
26 question, for the reasons I have already stated.

27 MR. QUINN: Okay. And what would the cost be to  
28 reconnect those two disconnected portions of pipe?

1 MR. STEVENS: The same answer.

2 MR. QUINN: Okay. Thank you. So in advancing this  
3 project through the capital modelling that we just went  
4 through, what alternatives were considered in terms of  
5 doing that project as a complete project versus doing it in  
6 segments?

7 MR. STEVENS: Again, Dwayne, the alternatives to the  
8 project were canvassed and discussed and -- before the  
9 Board in the leave-to-construct application. We don't  
10 believe that it's appropriate to revisit those issues in  
11 this ICM funding request application, so we decline to  
12 answer the question.

13 MR. QUINN: Okay. Well, I want to ask a slightly  
14 different question, and this is reliant on Mr. -- well,  
15 actually, I don't want to presume that, but -- because it  
16 could be either of two witnesses.

17 There is a pending project to -- in your Asset  
18 Management Plan for the refurbishment of the Byron  
19 transmission station. Is that correct?

20 MR. NACZYNSKI: That's correct.

21 MR. STEVENS: Can you point us to it? What year is  
22 that for?

23 MR. QUINN: I don't have the year handy.

24 MR. STEVENS: Is it a 2021 project, I should ask?

25 MR. QUINN: No, it's not a 2021 project, in my  
26 recollection, but I am trying to understand, does the  
27 change in the Byron to -- or I should say it the other way  
28 -- the Komoka to Byron segment change any of the work

1 associated with the Byron transmission station  
2 refurbishment?

3 MR. STEVENS: Dwayne, Enbridge Gas's view is that  
4 details of future projects that aren't part of the 2021  
5 year are not relevant to the determinations that the Board  
6 will be making in this proceeding.

7 MR. QUINN: So if we wanted more fulsome answers,  
8 David, we have our relief to seek in terms of putting a  
9 motion in? That's the path you're pointing us to?

10 MR. STEVENS: Well, I am not pointing you to any path,  
11 Dwayne. But I certainly acknowledge that that is an option  
12 that's open to you.

13 MR. QUINN: Okay. Well --

14 MS. McCOWAN: Just by way of confirmation, I am just  
15 looking at the Byron transmission station, which is part of  
16 the Asset Management Plan, and it does look to be a 2021  
17 investment in that plan. I don't know, Erik, if you're  
18 able to speak to it.

19 MR. NACZYNSKI: Yeah, thank you, Catherine. Not to  
20 interject on our lawyer, but I did pull it up in the  
21 system, as you did, Catherine, and do confirm that it is a  
22 2021 in-service date project, yes.

23 MR. STEVENS: Okay. so I was premising my objections,  
24 Dwayne, on the fact that it appeared it was beyond 2021.  
25 Since it is within 2021, I would ask you to repeat your  
26 question.

27 MR. QUINN: Does the disconnection of the portion of  
28 pipe between Komoka and Byron change the scope of work that

1 would be undertaken for the Byron transmission station?

2 MR. NACZYNSKI: It does not, because, as noted in the  
3 graphic or the text on the screen, there was an abandonment  
4 of that segment in 2018, as you're aware, and it is no  
5 longer connected. And here we are three years later and  
6 the Byron transmission station does not include a scope  
7 that relates to any, you know, segment that has been  
8 previously abandoned.

9 MR. QUINN: Right. But if you've got a stub of pipe,  
10 and I will call it a stub because I'm not getting any  
11 definition, you have got a stub of pipe going west from  
12 Byron to customers that still need to be fed --

13 MR. NACZYNSKI: Right.

14 MR. QUINN: -- is that not included in the station  
15 currently?

16 MR. NACZYNSKI: The current scope is to address any  
17 capacity issues with the current station, and that is what  
18 that project is for.

19 MR. QUINN: So it's to --

20 MR. NACZYNSKI: But the systems are not interconnected  
21 any more right, Dwayne? So the piece of pipe that  
22 connected them was abandoned several years ago, and I will  
23 mention that was -- you know, I was not involved in any of  
24 those conversations. Certainly that's before the merger of  
25 -- and I am a legacy -- Enbridge Gas. I was not involved  
26 in any of the conversations with that abandonment, so I  
27 would like to just clarify that in my response in my  
28 involvement with the London Lines. It would only be since

1 the merger of the -- you know, it's for about a year now  
2 since we have merged -- but it does not include the scope  
3 of a new piece of pipe that has already been abandoned, so,  
4 no.

5 MR. QUINN: I get that. I followed your answer, and I  
6 don't want to get into too much detail and risk sort of  
7 other challenges, but what I am understanding is the piece  
8 of pipe between Komoka and Byron has been disconnected.

9 MR. NACZYNSKI: Yes.

10 MR. QUINN: But are there any customers that are fed  
11 still from Byron that were on -- that were or are on the  
12 remaining segment, which may be some length of stub that  
13 goes west out of the Byron station?

14 MR. NACZYNSKI: I would have to confirm for you. I  
15 would be somewhat speculating in my response, but I know  
16 that when the line was abandoned any customers that were  
17 connected to it were moved into different systems or  
18 reintegrated into the rest of the surrounding network as a  
19 part of that project.

20 MR. QUINN: Maybe I am more familiar with you than  
21 that part of the project, but there is one line that goes  
22 from point A to point B -- I shouldn't say one line. There  
23 could be two lines, because there is Dominion and London  
24 Lines, so I am not an authority on all of that.

25 MR. NACZYNSKI: Yeah.

26 MR. QUINN: But the fact of the matter is it's a  
27 portion of what was called the London Line system, which is  
28 not necessarily called that any more.

1 MR. NACZYNSKI: Yeah.

2 MR. QUINN: But still you have customers that need a  
3 feed. You didn't say, 'Sorry about your luck. We have to  
4 disconnect this pipe.'

5 MR. STEVENS: If I may interject, Dwayne, I am  
6 struggling to understand the relevance of these questions  
7 to what's before the Board. I thought perhaps you were  
8 going to be asking about the defined Byron project and  
9 whether that was properly part of the 2021 base or not.  
10 Instead we seem to be talking about fine details of what  
11 might or might not be part of some project, and I'm having  
12 a lot of difficulty understanding how that's relevant to  
13 the Board's ICM funding determinations. Perhaps you can  
14 help.

15 MR. QUINN: I can help by asking the witness, are  
16 there any cost reductions as a result of not having to feed  
17 the -- the line going west from Byron to Komoka? Does that  
18 result in cost reductions in terms of your station  
19 refurbishment?

20 MR. STEVENS: Sorry, are you asking about cost  
21 reductions versus what's in the Asset Management Plan,  
22 Dwayne?

23 MR. QUINN: Yes. So if the line was still there,  
24 would this project look different and the costs be higher?

25 MR. STEVENS: Sorry, if the line that was abandoned  
26 some years ago was still there?

27 MR. QUINN: Yes.

28 MR. NACZYNSKI: Yes --



1           MR. STEVENS: Again, I am struggling to understand how  
2 that fits into what we are looking at here. The Board's  
3 indicated in its procedural order that it's not expecting  
4 the same searching review of all of the various elements of  
5 the Asset Management Plan as one might see in a rebasing  
6 case. We seem to be getting, you know, not just into the  
7 weeds, but into the dirt under the weeds here.

8           MR. NACZYNSKI: I could -- my understanding is that  
9 gas went from Byron Trans to Komoka, so by including it, it  
10 would likely increase the cost of Byron Trans because it  
11 would have to flow more, so that would be my understanding  
12 at this point, so I would say it would probably make it  
13 more money, Dwayne, so that would be where I'd be. That  
14 would be my answer --

15          MR. QUINN: This is what I was trying to look at in  
16 terms of your value function. Your value function only  
17 says, here is a cost, but if this is all tied together as  
18 integrated for your plan, when you have one -- you do one  
19 thing, it has an effect on another project, and this is how  
20 it's integrated, so I -- you know, I am trying to enhance  
21 the record for the Board. I understand some concerns that  
22 Enbridge still may hold because of the past proceeding. We  
23 still have concerns in that area, but I think for the  
24 purposes of not making everybody's time inefficient I will  
25 move on with noted refusals on questions we have asked.

26          I am going to -- Tom, I am going to ask one set of  
27 questions here, but then I am going to ask you to cue up,  
28 because then I can go back through the other questions and

1 hopefully limit our time this afternoon. So these  
2 questions were submitted by -- and I don't know if they  
3 want their name on it or not, but I will just ask the  
4 questions, and they can get attribution later if they want.

5 But is it true that the current asset management and  
6 utility system plans do not include documentation related  
7 to IRP, or integrated resource planning?

8 MS. McCOWAN: That's correct.

9 MR. QUINN: Okay. Thank you. Through the IRP  
10 proceeding Enbridge indicated that it would be including  
11 IRP-related information in future asset management plans.  
12 When will the next version be available, and will it  
13 include information documenting Enbridge's consideration of  
14 IRP alternatives?

15 MS. McCOWAN: Right. And so, having participated in  
16 the IRP hearing, I think we spoke about the timing of that  
17 framework being important in terms of whether or not we're  
18 able to accommodate it within the next asset management  
19 plan. The next asset management plan is expected to be  
20 prepared for 2022 in order to support the rebasing. We  
21 intend to file an addendum to the existing Asset Management  
22 Plan as part of the 2022 rates case.

23 But in terms of specifically what will be included for  
24 the next asset management plan, I think we really do need  
25 to be seeing what that framework looks like and  
26 understanding, you know, how many projects does it extend  
27 to, what's the nature of the analysis required, the  
28 resources required to do it. All of that type of thing is

1 part of the ramp-up that I think Mr. Steirs described at  
2 the time.

3 MR. QUINN: Okay. And I don't want to get too much  
4 off of the other record, but specifically, there's a  
5 question that was asked here, and I heard two different  
6 numbers. I heard in 2022 but for the purposes of what  
7 would be the 2024 test year. Is that what you are saying?

8 MR. STEVENS: I think, Dwayne, we were all part of the  
9 IRP technical conference, I think what Catherine is  
10 speaking to is the next iterations, putting aside when IRP  
11 will be reflected. She is speaking to when the next  
12 iterations of the Asset Management Plan will be produced.  
13 And I think the further evidence here and in the IRP  
14 proceeding is that Enbridge will integrate the aspects of  
15 the IRP framework that are relevant into its asset  
16 management plan, but that's going to take some time, and  
17 it's going to depend on what the Board's decision directs,  
18 and it's going to depend on when the Board's decision is  
19 issued relative to when these next iterations of the asset  
20 management plan or Asset Management Plan update are being  
21 prepared.

22 So that, not to put too fine a point on it, but  
23 there's no specific commitment or no specific information  
24 at this point as to exactly when the IRP framework  
25 requirements will be reflected in an AMP, but of course the  
26 utility will do what's expected of it from the Board and  
27 will take proper steps to update its processes on a  
28 reasonable timeline.

1 MR. QUINN: I am going to get clarification in a  
2 moment, but I am going to read the last part of this  
3 question, because it includes a portion from the London  
4 Lines decision, and then I will ask -- make sure that I get  
5 clarity in the previous question, because, Mr. Stevens, you  
6 might have been answering this next question and not the  
7 one I was trying to ask the witness.

8 So Enbridge has an obligation -- this is from page 20  
9 of the London Lines decision. You can bring it up if you  
10 feel you want the witnesses to see it, but it is a generic  
11 question, so I will just read it into the record. It says:

12 "Enbridge has an obligation to conduct a more  
13 rigorous integrated resource planning assessment  
14 at the preliminary stage of projects -- projects  
15 development in future cases. As OEB Staff also  
16 notes, the failure to present detailed analyses  
17 makes it unlikely that Enbridge would select an  
18 alternative including DSM or other non-build  
19 project option. The OEB acknowledges that more  
20 direction is likely to be provided to Enbridge  
21 Gas in the future leave-to-construct projects as  
22 a part of the ongoing IRP proceeding. In the  
23 interim, however, the OEB believes that all  
24 parties would be assisted if Enbridge would in  
25 the future undertake in-depth, quantitative, and  
26 qualitative analyses of alternatives that  
27 specifically include the impacts of DSM programs  
28 on the need for or project design of facilities

1           for which Enbridge Gas has applied for leave to  
2           construct."

3           With that as a preface, how does Enbridge intend to  
4           action the OEB's direction in relation to the utility  
5           system plan and the Asset Management Plan?

6           MR. STEVENS: I think, Dwayne, those are really proper  
7           questions for the IRP proceeding. They don't relate  
8           specifically to the two requests for ICM funding for 2021  
9           in -- related to already-approved LTC applications.

10          MR. QUINN: I will accept that, David, because I want  
11          to move forward and give others time.

12          The witness earlier, when I was asking about the  
13          timing, I want to differentiate, when I heard 2022, that's  
14          when it would be done, I was thinking for the 2022 rates or  
15          2022 test year, but I think what the witness was saying, it  
16          would be done in 2022 as part of the rebasing application.

17          First off, do I have that part correct?

18          MR. STEVENS: I think we may be at cross-purposes with  
19          the word "it", Dwayne. I heard Catherine to speak about  
20          the next two, if I might call it iterations of the Asset  
21          Management Plan. Is that what you are asking about?

22          MR. QUINN: The question asks, when will the next  
23          version be available, and will it include information  
24          documenting Enbridge's consideration for IRP alternatives.

25          MR. STEVENS: And I tried to encapsulate the answer to  
26          the second part of that, and perhaps Catherine can repeat  
27          when the next AMP iterations with or without IRP  
28          considerations will be available.

1 MR. QUINN: Thank you.

2 MS. McCOWAN: Yes, sure. And I muddied the water by  
3 referring to rebasing. The next full AMP will be published  
4 mid to late of 2022, and for that, just, you know, for  
5 clarity, that Asset Management Plan will be based off of  
6 investments that are formalized by late this year, early  
7 January.

8 So when I speak of the importance of the timing of the  
9 release of that framework and the degree to which it  
10 impacts many projects or few projects, if you imagine that  
11 all of those investments are going to be, you know,  
12 developed for the end of this year or very early next year,  
13 the ability to respond to any significant new requirements  
14 of IRP between January, say, and the publication of the  
15 next AMP may be limited.

16 MR. QUINN: Okay.

17 MR. STEVENS: I think, to be fair, Dwayne, these are  
18 really questions that are much more in scope within the IRP  
19 proceeding.

20 MR. QUINN: Fair enough, David. I am just -- I am  
21 going to ask for clarification for my knowledge, and it's  
22 related to this process.

23 I understand that the integration may take some time.  
24 I heard the answers. I am not going to go back over that.  
25 But will there be another iteration of -- can the Board  
26 expect another iteration of the Asset Management Plan to be  
27 filed with the 2022 rates application?

28 MS. McCOWAN: Yes, we intend to file an addendum, as

1 we did for the 2020 rates.

2 MR. QUINN: Okay. That's what I was trying to  
3 clarify. Thank you, Ms. McCowan.

4 Tom, if you want to jump in, I have some other  
5 questions, but I -- it would be more efficient to defer to  
6 you and come back sometime after the break, even after you  
7 are finished all your questions, and just finalize them.

8 **EXAMINATION BY MR. LADANYI:**

9 MR. LADANYI: Okay. Thank you, Dwayne. I am ready to  
10 go. So can everyone hear me?

11 MR. KHOSHAIEN: Yes, we can.

12 MR. LADANYI: Yes, very good. I had some problems a  
13 few days ago on a different session, so I want to make sure  
14 everyone can hear me.

15 So we can turn to APPrO Number 2. Now, I sent  
16 yesterday, late yesterday afternoon, a list of  
17 interrogatories that I will be referring to to Mr. Stevens,  
18 and I think you should have them ready. So if we can  
19 scroll down to the questions first.

20 So this question is in relation to the Sarnia  
21 industrial line reinforcement project. As you can see in  
22 the preamble quoted, the project cost went from \$30.8  
23 million in the previous filing to \$32.9 million, and APPrO  
24 is asking three questions related to that, and one is --  
25 (a) is, provide a detailed breakdown of the budget; and (b)  
26 is, please explain the reason for the increase in the  
27 budget. And (c), it asks for alternatives. Anyways, so we  
28 will only deal with parts (a) and (b). And if you can turn

1 to the next page, please, to the answers.

2 So this is the -- on the top of the page here you see  
3 the budget with the -- that was used in the leave-to-  
4 construct application, and then you can scroll down a  
5 little bit, and you can see the budget that was in this  
6 application, and you can see the difference. And the  
7 difference, as I can tell, is only in the indirect overhead  
8 line; is that right?

9 MS. DREVENY: That's correct.

10 MR. LADANYI: And the difference is about  
11 \$2.1 million.

12 MS. DREVENY: Correct.

13 MR. LADANYI: All right. And then in part (b), if you  
14 scroll down a little bit, so answer (b), APPrO asked you  
15 for the reasons, and you refer APPrO to your response to  
16 Staff 4(b). And if we can turn to Staff 4(b) now, please.  
17 And that is on the next page. Very good.

18 We see Staff 4(b) there, and there you say:

19 "The ICM overhead amount is based on the revised  
20 indirect overhead capitalization policy that  
21 Enbridge Gas implemented effective 2020."

22 So does "effective 2020" mean January 2020?

23 MS. DREVENY: Yes, that is correct.

24 MR. LADANYI: All right. Then was the policy approved  
25 by the OEB?

26 MS. DREVENY: The policy has not yet been approved by  
27 the OEB, no.

28 MR. LADANYI: So it's an internal policy unapproved.



1           So the Sarnia line project, as I understand -- I  
2 looked at the dates, and you will have to believe me. So  
3 the IR responses in Sarnia project -- line project were  
4 actually -- Sarnia industrial line project were filed in  
5 January 2020.

6           So was that after the policy was implemented or before  
7 the policy was implemented?

8           MS. DREVENY: It sounds like it would have been done  
9 around the same time. So the policy was implemented for  
10 January 1, 2020.

11          MR. LADANYI: And there was an evidence update in  
12 February 2020, and there was reply argument from Enbridge  
13 in February 2020. And as far as I can tell, neither of  
14 these is there any mention of a change in the  
15 capitalization of overhead or a change in the cost of the  
16 project. Would you accept that subject to check?

17          MS. DREVENY: Yes.

18          MR. LADANYI: Okay. If you go back and look at your  
19 response to part (b), you refer us to your response to LPMA  
20 number 7(c), and if we go to LPMA number 7(c) now, please.  
21 And I won't read the whole thing to you. It says it was  
22 implemented January 1st, 2020, so we already know you  
23 didn't actually update your evidence with respect to the  
24 capitalization change.

25          So it says in the second paragraph:

26                 "Under the previous methodology the Union rate  
27                 zone overhead line was comprised of indirect and  
28                 overhead allocations, alliance partner overheads,

1           and district contractor pre-work costs. Union  
2           rate zones also applied burdens of loadings  
3           directly to capital projects. In a new  
4           methodology, the overhead line is comprised of  
5           indirect overhead allocations, direct and  
6           indirect burdens, and interest during  
7           construction. The same components are applied to  
8           the EGD rate zones."

9           Now, if we can go back to the APPrO interrogatory  
10          response, page 2, which we had just at the beginning. So  
11          what I understand from the change in the policy was that  
12          the overheads are now shown on a different line. The total  
13          amount of overheads did not change, but they should be now  
14          in a different line. There should be inside the labour  
15          construction labour costs as burdens, but those lines are  
16          unchanged, so can you explain to me what happened here?

17          MS. DREVENY: So I would have to go back and have an  
18          understanding of whether or not there was direct company  
19          labour that was included in the construction and labour  
20          component. The burdens that get applied are only relevant  
21          to internal company resources.

22          MR. LADANYI: So the change in capitalization  
23          policy -- I am trying to understand this. So are you  
24          saying that under the new policy Enbridge is capitalizing  
25          more cost than it did before, or under the new policy  
26          Enbridge is actually putting those capitalized costs in  
27          different lines, essentially as your estimates?

28          MS. DREVENY: Sorry, in total the results of their

1 bias capitalization study did yield a slightly higher  
2 amount of capitalization between the two rate zones. I  
3 believe we called that out -- it may have been in LPMA 7 --  
4 that the overall impact was expected to be, I believe,  
5 \$8 million is what we cited on a budget basis.

6 MR. KACICNIK: If I may add to this response -- it's  
7 Anton Kacicnik on behalf of Enbridge. Tom, if we can go  
8 back to LPMA number 7 for a moment.

9 MR. LADANYI: Yes.

10 MR. KACICNIK: There was a very good description of  
11 the accounting policy change deferral account, and I think  
12 it's worthwhile to spend a minute on it.

13 So if you scroll down, Stephanie, you see that  
14 paragraph says that the change in overhead capitalization  
15 is being tracked in the accounting policy change deferral  
16 account, and the Board established that deferral account  
17 for Enbridge Gas as part of their MAADs decision, and what  
18 we record in there is any accounting policy changes that  
19 come about from amalgamation. And this overhead  
20 capitalization harmonization is one of those.

21 So even though we are seeing an increased level of  
22 capitalization, those impacts, including the offsetting  
23 decreasing O&M, will be captured in this account. For  
24 example, the account will capture a decreasing O&M expense  
25 of 8 million, and it will capture the revenue-requirement  
26 impact of increased capital cost as another part of the  
27 input.

28 So in other words, the ratepayers will be kept whole

1 from this accounting policy change throughout the deferred  
2 rebasing term.

3 MR. LADANYI: So Anton, if I can understand what  
4 you're saying, is that you're asking ratepayers to pay a  
5 higher cost in the ICM for the next two to three years and  
6 then possibly at the rebasing, which I understand -- I  
7 believe that this account will be cleared -- the ratepayers  
8 might get a credit back of \$8 million; is that what you are  
9 saying?

10 MR. KACICNIK: The ratepayers will be kept whole,  
11 yeah, the account is proposed to be cleared on rebasing,  
12 and they would get the total impact of this change back,  
13 Tom. So they would be no worse off.

14 MR. LADANYI: I will have to remember that for  
15 rebasing if I am in that proceeding.

16 Now, if we can turn to Energy Probe Number 2. And  
17 perhaps maybe we can go to the next page. And I would ask  
18 in that interrogatory, but if you want to look at the  
19 question first, this is for the audience, that you refile  
20 your tables on the same basis as they were provided up  
21 until 2020. So the policy changed in 2020. So then you  
22 have a new policy in effect, and I asked if you could file  
23 it on the same basis as before. And since we are only  
24 dealing with Union Gas ICM applications -- there's no  
25 Enbridge Gas distribution legacy projects here. So let's  
26 look at Union Gas for a moment, and let's look at page 2.

27 So if you look at those numbers -- and we can do some  
28 simple math and see that the capitalizations increased over

1 the years -- overhead capitalization increased over the  
2 years -- and I won't go through all the numbers, but it  
3 appears to me that they roughly started about 7.4 percent  
4 of the total, and as we get to 2020 it's now 19.4 percent  
5 of the total.

6 And then if you actually try to do the calculation of  
7 how overhead was calculated, the impression is that it's  
8 roughly now about 24 percent of the cost. And can somebody  
9 tell me how overhead is estimated for 2020 projects?

10 MS. DREVENY: The overhead estimate is based on the  
11 O&M budget cycle and the amount of overheads calculated  
12 from the O&M budget.

13 MR. LADANYI: So are they driven by the capital  
14 expenditures or are they driven by the O&M budget?

15 MS. DREVENY: It would be -- the rates that are  
16 applied are driven by the amount of capital support that  
17 the groups are providing to capital projects.

18 MR. LADANYI: So if I can turn to the next page, which  
19 shows us 2021, so if you look at 2021 numbers, my  
20 impression if, looking at it -- and perhaps I could be  
21 wrong -- is that if -- and let's look at 2021 and look at  
22 2022. I don't know if we are allowed to talk about 2022 --  
23 is that the total overhead is really about 22 percent of  
24 all the lines that are above the total overhead line.

25 So if you sum up all the lines, one, two three, four,  
26 five, and, sorry, not two, three, and four, get a total,  
27 and then you calculate 22 percent of the total, you will  
28 get the total overhead number. That appears to be what was

1 done for '21 and '22.

2 MS. DREVENY: I'd agree with that.

3 MR. LADANYI: So that 22 percent, is that inside a  
4 policy or -- how do we know what this is, really, you know,  
5 and how you do it? This appears to be almost like a black  
6 box, looking from the outside.

7 MS. DREVENY: The 22 percent would represent an  
8 average. So I will also state that when overheads are  
9 calculated and allocated to projects, it's based on a  
10 capital expenditure view, and what we're seeing here is an  
11 in-service view, so that will also cause fluctuations in  
12 the rates that you see.

13 MR. LADANYI: So you can understand our concern if the  
14 overheads are increasing, which means that your overall  
15 total budget for 2021 has gone up and means therefore that  
16 more of your capital expenditures will be above the  
17 threshold and will therefore be eligible for ICM; wouldn't  
18 that be right?

19 MS. DREVENY: Yes, to the extent that the overhead  
20 percentage does increase, it does increase the amount of  
21 capital that falls into base and potentially pushes more  
22 above the threshold, correct.

23 MR. LADANYI: Now, you mentioned this policy. Is this  
24 policy on the record anywhere, this new capitalization  
25 policy?

26 MS. DREVENY: No, it is not.

27 MR. LADANYI: Mr. Stevens, would I be allowed to have  
28 an undertaking to ask for the policy?

1 MR. STEVENS: I guess I will start by asking the  
2 witnesses whether it's something that is available in a  
3 form that can be produced.

4 MS. DREVENY: Yes, we do have a report available that  
5 could be shared.

6 MR. STEVENS: Then, yes, we can provide a copy of  
7 that, Tom.

8 MR. LADANYI: May I have an undertaking, Ian?

9 MR. RICHLER: Yes, JT1.6.

10 **UNDERTAKING NO. JT1.6: TO PROVIDE THE NEW**  
11 **CAPITALIZATION POLICY.**

12 MR. LADANYI: Thank you. Now if we can turn to Energy  
13 Probe Number 7. And here I am particularly interested in  
14 contingency. As you may know from some other proceedings,  
15 particularly with Union -- Union panel for London Lines and  
16 Windsor line replacement, I am very interested in how the  
17 company calculates its contingency amount and how the  
18 company uses contingency.

19 MR. STEVENS: Sorry, Tom, you are interested in the  
20 contingency in relation to the projects the Board has  
21 already reviewed and approved?

22 MR. LADANYI: Well, I will ask the specific ones, and  
23 then we will see where it takes us, okay?

24 MR. STEVENS: Just so it doesn't take you by surprise,  
25 it will be Enbridge Gas's view that questions about the  
26 specifics of costs that have already been considered by the  
27 Board in the LTC applications or that could have been  
28 considered by the Board in the LTC applications are not in

1 scope for this proceeding.

2 MR. LADANYI: Quite right, and I have actually argued  
3 about contingency issues, but actually, I am not going to  
4 bring up any of those items or issues before -- that I used  
5 before.

6 So if we can look at the London Line replacement,  
7 okay, and we see the contingency of \$13.3 million. Can you  
8 see that? It's on the next page. Yeah, here it is. And I  
9 specifically asked about spend to date, which is, you show  
10 here as 7.6 million.

11 Can you tell me if any of the contingency was used up  
12 or it still remains to be used up?

13 MR. STEVENS: I think, Tom, I am struggling to  
14 understand how this is relevant. My understanding is that  
15 the ICM rate riders will be based upon the forecast costs  
16 of the projects, and that to the extent that there's  
17 differences between the forecast and average cost -- actual  
18 cost of the projects, in terms of the revenue requirement  
19 during the deferred rebasing term, that will be tracked  
20 within a deferral or variance account, which will be  
21 subject to clearance at rebasing.

22 MR. LADANYI: Yes, I know that. Actually, I was going  
23 to follow up on that in a second. I was going to ask,  
24 actually, how contingency was calculated first.

25 MR. STEVENS: Again, I believe that's something that  
26 may have been an issue within the LTC applications. I  
27 don't think that that's relevant or an issue within this  
28 proceeding, so we are not going to answer that question.



1 MR. LADANYI: Okay. You want to talk about deferral  
2 account. Could you now tell me about the deferral account?  
3 What exactly is going to be in this deferral account?

4 MR. STEVENS: I don't have the details in front of me,  
5 Tom. If it would be helpful, I am sure we could provide an  
6 undertaking to advise as to the nature and mechanics of the  
7 deferral account relevant to the ICM projects.

8 MR. LADANYI: Maybe Mr. Kacicnik can help us.

9 MR. KACICNIK: Yes, I hope I can, Tom. So the ICM  
10 variance account will record the variance between ICM  
11 revenues collected from customers versus the actual revenue  
12 requirement of the ICM projects. So it will record that  
13 variance, and then the Board on rebasing will decide if and  
14 how to clear that variance to customers.

15 MR. LADANYI: If. So if anything was over-collected  
16 as a result of excessive contingency, it will be returned?

17 MR. KACICNIK: Yeah, then revenues would be higher  
18 than the actual cost, yes, so customers would see a refund  
19 from that account.

20 MR. LADANYI: Okay. Thank you.

21 MR. KACICNIK: You're welcome.

22 MR. LADANYI: So let's move to Energy Probe number 10.  
23 So question (b), we are discussing here the Sarnia  
24 industrial line reinforcement project again, and we asked:  
25 "Please confirm that the project will generate in  
26 excess of \$5.8 million of incremental revenue  
27 over the same period."

28 And you're referring us to Staff 4(c). And Staff 4(c)

1 says basically the same thing, so I won't look it up.

2 And question (c):

3 "Given the incremental revenue generated, please  
4 explain why the project qualifies as an ICM  
5 project and it is appropriate to seek to recover  
6 the Sarnia incremental revenue requirement in the  
7 amount of 3.9 million through the ICM relief over  
8 the 2021 period to 2023 period."

9 And you're referring me to response to OGVG Number 1.  
10 So we can turn to that, please. Essentially -- and I will  
11 not read you the whole question, but OGVG number 1 asks  
12 more or less the same question that we did in their  
13 question (a), and you provide a more extensive response  
14 there, if you turn the page 3, please.

15 And you're explaining -- you say:

16 "The materiality threshold...

17 It's about halfway in that paragraph:

18 "...threshold calculation for determining the  
19 maximum eligible incremental capital includes a  
20 growth factor that accounts for incremental  
21 revenue and growth in customers that may arise  
22 due to the implementation of an ICM-eligible  
23 project."

24 And then you say:

25 "Since the materiality threshold calculation  
26 accounts for incremental revenues, it is not  
27 appropriate for it not to be included in the  
28 determination of project revenue requirement."

1           So you're saying -- are you saying that the  
2 \$5.8 million is immaterial, it doesn't really matter what  
3 an amount is, what incremental amount is as far as ICM is -  
4 - request is concerned?

5           MS. DREVENY: I think what's being stated here is that  
6 the 5.8 million will be taken into consideration with the  
7 growth factor that's applied for the 2022 and 2023  
8 materiality threshold calculations.

9           MR. LADANYI: Okay. And for the materiality threshold  
10 calculations for 2021, do they include the \$5.8 million in  
11 it or not?

12          MS. DREVENY: I would have to verify, but I believe it  
13 would only include the revenues for 2021; correct, Anton?

14          MR. KACICNIK: Well, you see what's on the screen in  
15 OGVG Number 1 is actually an excerpt from the Board's  
16 decision from our 2019 rate case.

17          MR. LADANYI: Right.

18          MR. KACICNIK: And the issue or questions there were  
19 very similar to the questions that Tom is asking today, and  
20 the Board made it clear that the ICM policy will apply in  
21 its entirety and it does not require utilities to include  
22 revenues that projects will generate as an offset to the  
23 revenue requirement of the projects, and that makes it  
24 symmetric for the projects that are below the ICM threshold  
25 and the projects that are above the ICM threshold.

26          In other words, revenue growth is reflected in the ICM  
27 formula in two ways. One is through the PCI factor that's  
28 in the formula and the other is the G, or growth factor.

1 So both of those factors determine the capability of our  
2 base rates to support in-service capital to a certain  
3 level, and then any additional in-service capital beyond  
4 that line is then treated as incremental capital module  
5 projects. Like, this, of course, is a proxy, it's not an  
6 exact calculation, so this formula stands in as a proxy as  
7 to what base rates can support in the test year.

8 MR. LADANYI: Thank you for that, Anton. And since  
9 you did mention the formula, can we then turn to your  
10 Exhibit B, tab 2, schedule 1, page 8. Oh, there is the  
11 formula, good.

12 I am particularly interested in G. So G is the growth  
13 factor that you are referring to; is that right, Anton?

14 MR. KACICNIK: Yes, it is, Tom.

15 MR. LADANYI: Okay. And if you turn to the next page.  
16 So the growth factor that we see for Union is on line 5,  
17 and that is 1.46 percent, and then if you turn to page 10,  
18 the following page, and paragraph 23. Can you scroll up a  
19 bit? Okay. It says that:

20 "2021 growth factor for the Union rate zones has  
21 been calculated by comparing the percentage  
22 difference in annual revenues between 2019 (the  
23 most recent complete year) and 2013 as the  
24 approved base year revenues."

25 So I understand here that it actually has nothing to  
26 do with revenues at all. The growth factor, it does not  
27 pick up any growth that would have happened since 2019;  
28 isn't that right?

1 MR. KACICNIK: What it does, it approximates the  
2 growth into 2021, Tom, by using these outcomes and then  
3 extending them into 2021. So, in effect, the ICM threshold  
4 for 2021 does reflect the capacity of our base rates to  
5 support that in-service capital up to the ICM threshold  
6 line.

7 The Board made it clear that in price cap rates and  
8 costs are decoupled, so they provided this formula that  
9 stands in as a proxy. This is not cost-of-service type  
10 calculation, but it's a -- it's a proxy calculation that  
11 the Board devised to help utilities do this using  
12 historical information.

13 MR. LADANYI: So in the case of Sarnia industrial  
14 line, the revenues -- the incremental excess revenues from  
15 that line will be credited back to ratepayers through the  
16 earnings sharing mechanism; is that right?

17 MR. KACICNIK: The earnings sharing mechanism looks at  
18 actual utility results for the year, Tom, and as far as if  
19 we exceed the, I think it's 150 basis points above the  
20 allowed ROE, then we share those results with ratepayers on  
21 a 50/50 basis.

22 MR. LADANYI: So ratepayers would get 50 percent of  
23 the incremental, and Enbridge keeps the other 50 percent,  
24 roughly. But also, I was wondering about the deferral  
25 account you mentioned a few minutes ago. Would this be  
26 reflected -- the actual earnings from the Sarnia industrial  
27 line, would they be in the deferral account, the ICM  
28 deferral account?

1 MR. KACICNIK: The ICM deferral account looks at the  
2 various between actual revenues collected from customers  
3 for the ICM unit rates versus the actual revenue  
4 requirement of the project, so that's what's captured in  
5 that variance account. Earnings sharing looks at the total  
6 utility results, and for that one, I am not sure, Tom, if  
7 the impacts of ICM variance account are stripped out or  
8 not. I would need to confirm that.

9 MR. LADANYI: Ian, can I have an undertaking for that,  
10 please, so Anton can explain to us what would be the impact  
11 of the incremental revenues for the Sarnia industrial line  
12 and how that would be treated by Enbridge, whether it would  
13 be seen through the ICM deferral account or we would see  
14 this through the earnings sharing or both.

15 MR. KACICNIK: I would just clarify what the  
16 undertaking would be here. It would not be specific to  
17 Sarnia line. We would just need to check and verify if the  
18 variance account amounts are considered in ESM calculation  
19 or not.

20 MR. LADANYI: Fine.

21 MR. STEVENS: To be clear, we are talking about the  
22 variances as between the revenues recovered through the  
23 rider versus the revenues that would have been recovered if  
24 the actual project costs were known?

25 MR. KACICNIK: No, I think Tom is asking whether or  
26 not the variance between what's collected from customers  
27 through ICM unit rates or in other words revenues versus  
28 the project actual cost, if that variance plays into

1 earnings sharing calculation or not.

2 MR. RICHLER: Mr. Ladanyi, does that capture what  
3 you're looking for?

4 MR. LADANYI: Yes, it does.

5 MR. RICHLER: So we will call that JT1.7.

6 **UNDERTAKING NO. JT1.7: TO ADVISE WHETHER OR NOT THE**  
7 **VARIANCE BETWEEN WHAT'S COLLECTED FROM CUSTOMERS**  
8 **THROUGH ICM UNIT RATES OR IN OTHER WORDS REVENUES**  
9 **VERSUS THE PROJECT ACTUAL COST, IF THAT VARIANCE PLAYS**  
10 **INTO EARNINGS SHARING CALCULATION OR NOT.**

11 MR. RICHLER: And maybe I will just take this  
12 opportunity to do a bit of a time check. Mr. Ladanyi, how  
13 much time do you still need?

14 MR. LADANYI: I am actually finished.

15 MR. RICHLER: You're finished? Okay. Well, that's  
16 perfect, because now is a good time to take our lunch  
17 break. And before we do, I will just check with Mr. Quinn.  
18 Mr. Quinn, you had reserved some of your time this morning.  
19 Just to confirm, do you have additional questions that you  
20 want to put to these witnesses?

21 MR. QUINN: Yes, I definitely do, Ian, and to maybe  
22 your next question, it will be somewhere between half an  
23 hour and maybe 40, 45 minutes, but I will try to keep it  
24 close to half an hour, as I have been able to cut a couple  
25 of questions.

26 MR. RICHLER: So let's take our lunch break now, and  
27 when we come back, Mr. Quinn, you will be first up. So we  
28 will see everyone back here at 1:30. And again, I remind

1 everyone to put yourselves on mute, thank you.

2 MR. QUINN: Thank you.

3 --- Luncheon recess taken at 12:32 p.m.

4 --- On resuming at 1:30 p.m.

5 MR. RICHLER: We are back after the break, and before  
6 we turn it back over to Mr. Quinn, Mr. Garner had a follow-  
7 up question he wanted to ask. So Mr. Garner?

8 MR. GARNER: Thank you. I wanted to follow up on  
9 Mr. Ladanyi's questions about the change in policy and  
10 overheads. And just what I heard was a couple of things,  
11 but one I heard was that the Board hadn't approved the  
12 change in overhead policy, and then the second thing I  
13 heard was that Enbridge was capturing the changes in a  
14 deferral account in the interim. That's correct; right?

15 MS. DREVENY: Correct.

16 MR. GARNER: But the other thing I hear is a few times  
17 the reliance, as Mr. Stevens has been saying, on the LTC  
18 approvals of the Board. And I am correct, is the Board  
19 didn't approve in those LTC numbers the implication of  
20 those changes that you are now seeking, though, in the ICM;  
21 is that correct?

22 MR. STEVENS: My understanding, Mark -- it's David  
23 Stevens speaking -- from my recollection is that the Board  
24 doesn't actually consider and approve overheads as part of  
25 the LTC applications. The overhead numbers are provided  
26 for informational purposes. But the Board's LTC process,  
27 when it considers the cost, is considering the project  
28 costs exclusive of overheads.



1 MR. GARNER: Let me put it this way. I have looked at  
2 the evidence in the LTCs, and I don't see those same  
3 overhead numbers that are presented in the Board's  
4 decisions as the ones that are presented in the ICM; is  
5 that at least correct?

6 MS. DREVENY: Yes, that's correct.

7 MR. GARNER: So here's my question, and it may be a  
8 matter for argument, but I want to raise it, because it may  
9 be raised in argument, and David, it may be something you  
10 want to address, but why wouldn't it therefore be, the word  
11 is more correct, for the ICMS to reflect the original LTC  
12 values, as opposed to the ones that are being shown in the  
13 ICM request and then using the same deferral account, make  
14 the appropriate adjustment, and then have that dealt with  
15 later?

16 So the presumption, what I am getting at, the  
17 presumption being that the ICMS work under the current --  
18 or, sorry, the previous policy, as opposed to the new  
19 policy, why wouldn't that be the more correct way to do it?

20 MR. STEVENS: I suppose I have to agree with you,  
21 Mark. I think that will become a matter for argument. I  
22 just observe that the approach that Enbridge is proposing  
23 will at least in theory minimize the variance that has to  
24 be tracked and then returned.

25 MR. GARNER: Right. I guess what I -- a specific  
26 question then is, what would be the adjustment you would  
27 make to the account that you have now that tracks those  
28 overheads if you were to take my suggestion and you were to

1 do the ICM under the old overhead policy and the revenue  
2 requirement calculated that way and then make any  
3 adjustments in the -- in the variance account? What would  
4 have to be done? Is there any impediment to doing that,  
5 like, from an accounting methodology? Is there anything  
6 that would impede that solution?

7 MR. STEVENS: I am not sure whether that's something  
8 that the witnesses or Anton can speak to or not.

9 MR. GARNER: Well, I think it's important if you are  
10 going to make the argument. I guess I am leaving it to  
11 you, but if, you know, one were to make the argument, I  
12 would like to hear if you said to me, well, that's not  
13 accounting-wise possible, that there's an impediment to  
14 doing that. Is there an impediment to doing that?

15 MR. STEVENS: I understand your question. I just  
16 don't know whether the witnesses sitting here right now can  
17 answer it or whether we'd need to provide an answer in  
18 writing.

19 MR. GARNER: Okay. Well, I'll put the question out  
20 there. I'll leave you to decide whether you can, would,  
21 will, and what you'd like to do.

22 MR. STEVENS: The question is whether there's an  
23 impediment to using the --

24 MR. GARNER: Well, the question would be --

25 MR. STEVENS: -- prior overhead methodology?

26 MR. GARNER: Right. And then using the same deferral  
27 account to make the adjustment -- I guess it would be kind  
28 of a reverse adjustment; right? Right now the account

1 captures that change, and in this case it wouldn't capture  
2 that change in the ICM, but the, you know, the change might  
3 be in a reversal of that be in the account. I am actually  
4 not clear myself how it would work. That is why I am kind  
5 of looking at Enbridge and saying, how does that work, and  
6 can it?

7 MR. KACICNIK: Mark, it's Anton on behalf of Enbridge.  
8 I think it would be difficult to do it in that manner from  
9 a practical perspective, because as we are coming together  
10 as an amalgamated utility now any accounting policy changes  
11 that we implement apply across the entire capital  
12 investments that we are making. So everything is now  
13 subject to this harmonized overhead capitalization policy.

14 So I think that to have one project being excluded and  
15 treating it in a different manner would be difficult to do  
16 in practical terms. It would be awkward.

17 MR. GARNER: But could you set up an account that  
18 would basically cover the overheads in that project and  
19 then after whatever the disposition and I guess review of  
20 your new policy by the Board when you do your cost-of-  
21 service application the results would then be implemented  
22 in the Board's subsequent decision?

23 MR. KACICNIK: I know from prior experiences of what  
24 regulatory accounting group tells us is when you treat  
25 something differently it's very difficult to handle it from  
26 a practical perspective. Like, all in all, Mark, if you  
27 recall what I said in the morning, because of the existence  
28 of the accounting policy change deferral account, the

1 customers will be kept whole, so there is no negative  
2 impact through the end of the further rebasing period from  
3 this on customers.

4 MR. GARNER: All right. Okay. Thank you, Enbridge,  
5 thanks, David.

6 MR. RICHLER: Mr. Quinn, back to you.

7 THE REPORTER: Dwayne, your audio is not coming  
8 through.

9 **CONTINUED EXAMINATION BY MR. QUINN:**

10 MR. QUINN: Thank you. I have a mic beside me and I  
11 have the mute button, so I was double muted. Thank you.

12 So, yes, what I was saying, I cut some questions. We  
13 should be closer to half an hour, hopefully, but this first  
14 question, it relates back to our conversation this morning.

15 Without the benefit of the transcript, I've got to --  
16 I want to try to make sure we have the information on the  
17 record. To Mark's point, if we are going to make argument,  
18 I would rather make it with whatever facts we can get and  
19 reflect those facts, as opposed to what I thought I heard  
20 was said.

21 So starting with this concept of the value that is  
22 created from each of the projects, is there any listing  
23 anywhere in evidence or interrogatories -- I couldn't find  
24 it in the lunch hour -- a listing of projects by net  
25 present value?

26 MS. McCOWAN: No, there isn't.

27 MR. QUINN: There is not, did you say?

28 MS. McCOWAN: That's correct. There is not.

1 MR. QUINN: Could Enbridge undertake to provide a list  
2 of projects, the top-ten highest value projects, net  
3 present value projects, and the top-ten highest negative  
4 value projects that are in the 2021 program spends?

5 MS. McCOWAN: We can certainly take that undertaking.  
6 I do want to provide a couple of provisos, and they are  
7 described in our Asset Management Plan. One is that a  
8 significant amount of our investments are mandatory. So to  
9 the categories that are explained in 6.1.1, they do not  
10 have a value framework completed for them because the spend  
11 is mandatory.

12 And the other thing that's also noted in there is that  
13 as a result of COVID-19 we ran out of time to do the  
14 workshops to complete all of the value assessments, so  
15 there are projects in 2021 that did not get a value  
16 assessment but we would have liked to.

17 So we can certainly provide what went -- what was  
18 done, but I would also say that there will be some gaps in  
19 just looking at that.

20 MR. QUINN: Okay. I don't want to create a lot of  
21 extra work. I respect that there's -- this process is  
22 continuing to evolve. But from the projects that have been  
23 derived at a value -- I don't want to say a value  
24 proposition, but the net value that has been determined,  
25 the top-ten highest positive values and top-ten highest  
26 negative values --

27 MS. McCOWAN: Sure.

28 MR. QUINN: -- that would be helpful, thank you. And

1 then maybe to make it clearer, projects that are over a  
2 \$1 million spend. We are not looking at very small  
3 projects. If there are little small projects, it's the  
4 bigger projects we are looking at.

5 MS. McCOWAN: Okay.

6 MR. STEVENS: Subject to the provisos that Catherine  
7 pointed out and anything else we might mention in the  
8 response, we can provide that undertaking.

9 MR. QUINN: Okay. Thank you.

10 MR. RICHLER: JT1.8.

11 **UNDERTAKING NO. JT1.8: TO PROVIDE A LIST OF PROJECTS,**  
12 **THE TOP-TEN HIGHEST VALUE PROJECTS, NET PRESENT VALUE**  
13 **PROJECTS, AND THE TOP-TEN HIGHEST NEGATIVE VALUE**  
14 **PROJECTS THAT ARE IN THE 2021 PROGRAM SPENDS, SUBJECT**  
15 **TO THE PROVISOS MENTIONED.**

16 MR. QUINN: And this is a separate but related point,  
17 but -- and I respect that we had some conversations this  
18 morning, and I certainly have a lot better understanding  
19 now than I did a few hours ago, but specific to the London  
20 line, I know that Mr. Khoshaien had accepted to talking  
21 about generally how condition assessment may have changed  
22 over time, but with specific regard to London line, what  
23 specific factors led to the prioritization of the London  
24 Lines given its high negative NPV?

25 MS. McCOWAN: So I think we introduced the fact this  
26 morning -- and Erik can jump in here -- but that the London  
27 Lines had been identified for some time as having poor  
28 condition and was, I'll say planned even as far back as the

1 previous Union Gas AMP as being the next line that needed  
2 replacement.

3 And so really, you know, we were confirming that that  
4 was the case as we went through our risk assessment for it,  
5 but the condition of the line drove us to continue the  
6 plans that were already in place.

7 MR. QUINN: Well, and I respect that there might have  
8 been some underlying presumptions from the past, but the  
9 past -- and I don't want to go into the record and risk  
10 that, but the record showed there were many studies of the  
11 line which basically outlined a plan to replace it in  
12 segments.

13 However, this -- as it was applied for, this was the  
14 whole project, and Enbridge has a new value-based system to  
15 determine projects and their value as we have talked about  
16 this morning.

17 So what I am looking for is what specific factors led  
18 to the prioritization of the London Lines, given the result  
19 that was achieved of a negative \$94 million net present  
20 value?

21 MS. McCOWAN: And I think I mentioned this morning is  
22 that really that was driven by the risk assessment. Going  
23 back as far as the previous AMP, that project was  
24 identified as one to be replaced in its entirety, not in  
25 phases, and that was confirmed through the risk management  
26 process that was all laid out in the leave to construct.

27 And it was really a case of confirming a decision as  
28 we went along through that process, and that it was the

1 right decision to be making.

2 MR. QUINN: I am looking for specific factors. No  
3 disrespect to your answer, you went through a process, and  
4 it evolved the net present value from 101 -- or  
5 \$100 million negative net present value to 94.

6 MS. McCOWAN: Um-hmm.

7 MR. QUINN: I don't see in that just in terms of the  
8 optics of those numbers how that confirms its priority.

9 MR. STEVENS: I think Catherine's already spoken to  
10 this this morning, Dwayne. Obviously, the LTC application  
11 itself speaks to the need of the project, and the Board  
12 reviewed and accepted that need --

13 MR. QUINN: But we are talking about --

14 MR. STEVENS: As to the prioritization process,  
15 Catherine's spoken at length this morning about how the  
16 introduction of the numerical risk assessment is something  
17 that's evolved and came online as this project was already  
18 in midstream, and so there's a disconnect, I think, between  
19 thinking that there's an entire reliance on those numbers  
20 for priorities and what actually happened.

21 And I believe Catherine's spoken to that at length  
22 today, so I don't think that it's fruitful to go back into  
23 the same questions again.

24 MR. QUINN: I think it's fruitful, David, in that if I  
25 were doing this objectively -- and I am looking for  
26 confirming evidence that what had been prioritized in the  
27 past by Union Gas is still a priority amongst the portfolio  
28 projects, given this new tool we have to value the projects



1 based upon all these components.

2 And when you go through the calculation and you end up  
3 still with a very negative number, does it not provide a  
4 cause for pause to say, are there not other projects that  
5 would provide more ratepayer value? So that's what I am  
6 trying to understand is, once the negative 94 is  
7 determined, what other specific factors led to it saying,  
8 well, it's still the highest priority project?

9 MS. McCOWAN: Right. And so I think I described  
10 before that you're absolutely right that it provided a  
11 pause -- or pause for us, or cause for pause, but I think,  
12 having -- having relied on the, you know, the engineering  
13 judgment of the decision-makers and the people who  
14 understood the condition of that asset, that was -- the  
15 decision to the risk management process was considered to  
16 be still a good and sound one in spite of what's looked at  
17 in the value framework.

18 And this is where I was speaking earlier today about,  
19 you know, a project like that leads us to believe that  
20 there's some aspects of project value that we don't believe  
21 are being fully understood through our value assessment.

22 And so we don't just rely on numbers, we look at all  
23 of the factors around the project in order to try and make  
24 sure we're addressing the best mix of risk and opportunity  
25 that we can.

26 MR. QUINN: So when -- I guess -- and I am just trying  
27 to create clarity. When you are trying to maximize the  
28 value of the project, of the project portfolio, does this

1 project get included in the final optimized portfolio that  
2 you have maximized the value of?

3 MS. McCOWAN: No, the decision to proceed with the  
4 London Lines, as I said, was based on our risk management  
5 process. It did not get included as a result of its net  
6 present value.

7 MR. QUINN: But is it included in the optimized  
8 portfolio that the process is designed to maximize the  
9 value?

10 MS. McCOWAN: Right. So I think we also talked about  
11 the idea that we take out the ICM-eligible projects as we  
12 are going through that optimization exercise, because you  
13 can't make it -- you can't make them fit. And so the  
14 London Lines would be one that we pulled out initially in  
15 order to get a result through the optimization, and then  
16 those projects are layered back in afterwards.

17 So the negative net present value of this project was  
18 not a part of the optimization and didn't cause it to, you  
19 know, be pushed out to the end of the optimization window.  
20 Those decisions to pursue that project were made through  
21 our risk management process, which we will hope to align  
22 fully with the value assessment. But, as we said earlier  
23 today, we are working through that.

24 MR. QUINN: So I still would like to understand  
25 better, so maybe we can approach it this way. If Enbridge  
26 were to take only the Union Gas projects that are in the  
27 2021 time frame for implementation and give us a total of  
28 what -- like, I asked for the top-ten positives and top-ten

1 minuses. I accept the caveats. That's great. These same  
2 caveats might be there. But in the process of doing it, if  
3 you could add up all the positives and negatives and tell  
4 us what the total value is for 2021, that would be helpful.  
5 Then we can do our own math about how that is relative to  
6 the ICM projects that --

7 MR. STEVENS: Based on what I have heard, Dwayne, I  
8 don't believe that will be helpful. I mean, Catherine's  
9 evidence was that the value assessment process is new this  
10 year, and because of COVID and because of pressures,  
11 Enbridge wasn't able to complete the value assessment on  
12 all of the projects --

13 MR. QUINN: And so for the ones that are done, David,  
14 that's what I am asking for. I accept the caveats if some  
15 aren't done. I accept --

16 MR. STEVENS: But a total value is not going to be  
17 indicative of anything in that case, Dwayne.

18 MR. QUINN: Well, it is when you consider that this is  
19 the ICM process to talk about, are these ICM projects  
20 prudent, and therefore we can say in this value assessment  
21 profile there is a value here, and there's a whole  
22 portfolio of projects that have been optimized, and there's  
23 a value over here. How do they compare and how does that  
24 assist the Board in understanding the prudence of the  
25 projects that are being put forward?

26 MR. STEVENS: Well, I am sorry, I don't agree, and the  
27 witnesses' evidence is that this process was -- the utility  
28 did what they could, but the process wasn't finished, so an

1 incomplete answer is not going to be useful, and I am  
2 afraid it is not going to be used fairly, so I am not  
3 willing to provide a total that doesn't represent a  
4 total -- or rather, to explain myself better, a total which  
5 does not represent all the items that one would expect it  
6 to represent.

7 MR. QUINN: Well, with that evidence we have to make  
8 assumptions as to why that occurred, and that's  
9 unfortunate, but without assistance then we have to just  
10 move on.

11 Please turn up SEC Number 1, please. I think I cut  
12 this question when reading, but I am just checking it.  
13 Okay. So there's the description.

14 So in G, section G of that answer, which is on page 4  
15 of 4 -- maybe we should read the question. It might be  
16 helpful, because there's many pages between them. But what  
17 I am trying to get at -- and we can go back to the question  
18 if we need it -- it says:

19 "Based upon the value -- sorry, when the  
20 portfolio optimization is performed, a capital  
21 constraint is applied."

22 And we talked about that earlier:

23 "Based on the value, the optimization looks at  
24 investments that are not mandatory."

25 So if I am -- to determine the optimal timing. So if  
26 I understand correctly, you remove the mandatory projects  
27 out of the entire assessment of the portfolio; is that  
28 correct?

1 MS. McCOWAN: No, that's not correct.

2 MR. QUINN: Okay. How is it done --

3 MS. McCOWAN: The mandatory -- the mandatory projects  
4 are in the optimization, and they're in the year that  
5 they're required to be at. So if you think about the meter  
6 exchanges, the service relays that are going to be driven  
7 by leaks, all of that is mandatory, and so that forms quite  
8 a significant baseline of the optimization. And then  
9 projects that can move or have some flexibility, those are  
10 optimized around those.

11 MR. QUINN: Okay. And the capital constraint, though,  
12 you're referring to is the threshold for ICM; correct?

13 MS. McCOWAN: That's correct.

14 MR. QUINN: Okay. So just above that then, the answer  
15 -- the last sentence of the answer at (f) says:

16 "The optimization is described in section 1.9.1  
17 of the Asset Management Plan."

18 That is the same optimization process we have been  
19 discussing; correct?

20 MS. McCOWAN: That's correct.

21 MR. QUINN: Okay. All right. So if we could move  
22 down to page 11 of attachment 1 that's attached to this IR.  
23 Good. Okay.

24 So the second bullet underneath that table says:

25 "The threshold is significantly higher than in  
26 the 2020 budget, and this process is driven by  
27 the PCI factor."

28 Which we understand. But it says:

1           "A movement of general-service customers to the  
2           contract market."

3           How does that affect the threshold by moving the  
4 customers from general-service to contract?

5           MS. McCOWAN: I will need either Danielle or Anton to  
6 jump in on this one.

7           MS. DREVENY: I think for my purposes we would need to  
8 take this away and come back with a written response on the  
9 explanation.

10          MR. QUINN: Okay. If I may, I just want to add to  
11 that, because I had a follow-up to it, because -- maybe I  
12 can try it this way, and I will try to include it all in  
13 just one sentence and you can seek clarification if you  
14 need.

15          How does the movement of general-service customers to  
16 contract affect the thresholds, as in our view they would  
17 potentially reduce the revenue if they are getting the  
18 preferred contract rate? Is that at least question clear  
19 enough? I understand you have to seek response from  
20 others, but...

21          MR. STEVENS: So as I understand your question,  
22 Dwayne, it's to explain the comment at SEC Number 1,  
23 attachment 1, page 11, that the ICM threshold is higher  
24 because of a movement of general-service customers to the  
25 contract market and why that did not actually cause the  
26 threshold to go down.

27          MR. QUINN: Yeah, you could -- that's fine. I can  
28 accept that.

1 MR. STEVENS: We can provide an answer to that. We  
2 can give an undertaking.

3 MR. RICHLER: JT1.9.

4 **UNDERTAKING NO. JT1.9: TO EXPLAIN THE COMMENT AT SEC**  
5 **NUMBER 1, ATTACHMENT 1, PAGE 11, THAT THE ICM**  
6 **THRESHOLD IS HIGHER BECAUSE OF A MOVEMENT OF GENERAL-**  
7 **SERVICE CUSTOMERS TO THE CONTRACT MARKET AND WHY THAT**  
8 **DID NOT ACTUALLY CAUSE THE THRESHOLD TO GO DOWN.**

9 MR. QUINN: Thank you. So if we can leaf down a  
10 little bit further to pages -- start with page 27 of those  
11 -- of that same attachment. Okay. That's great, thanks.  
12 I am not sure if everyone can see it well enough, but I  
13 will ask the general question first and then the specific  
14 question.

15 But this is referred to as a heat map. This is the  
16 matrix, for lack of a better term, that we were talking  
17 about earlier, Erik, in terms of likelihood and consequence  
18 of risk?

19 MR. NACZYNSKI: That's correct, Dwayne, yeah.

20 MR. QUINN: Okay. So I looked at these, because I  
21 thought, okay, well, this is interesting, but then also in  
22 the next two slides after that there is a listing of the  
23 projects that come under this, MP-01 or MP-05.

24 Can you tell me what those MP-01 and -05 refer to --

25 MR. NACZYNSKI: Yes, so -- certainly, and I will  
26 invite to Shawn as well if I -- to elaborate here a little  
27 bit if necessary, but MP-01, these are references to the --  
28 oh, golly, the --

1 MS. McCOWAN: Integrated management system.

2 MR. NACZYNSKI: Thank you, IMS, IMS, yeah, the  
3 integrated -- [laughter] sorry [indiscernible] for the TLA  
4 -- yeah, for the IMS, for the integrated management system,  
5 and MP-01 is that of asset management and MP-05 is that of  
6 integrity management, so again, a framework of management  
7 programs that Enbridge Inc. has that we deploy.

8 MR. KHOSHAIEN: Yeah, maybe I will just add a little  
9 bit more to it, sure.

10 So as it was mentioned, so our integrated management  
11 system, so it's our management system approach to  
12 essentially setting expectations how we run the business,  
13 also focus on safety and reliability, so those two are two  
14 out of the eight programs under our integrated management  
15 system.

16 So -- and specifically, you know, MP-01, which is the  
17 asset management program, and MP-05, which is the integrity  
18 management program. And all of these programs have 11  
19 elements to them, and, again, this is modelled after IESO  
20 5500 and API 1127 acceptable practices.

21 MR. QUINN: I will have to look at that later. I am  
22 not as familiar with those, but I am not sure it's helpful  
23 to our inquiry as much as, I see in some of these projects  
24 -- and I didn't try to map them all on -- not intended --  
25 map them all from the heat map down to the asset-related  
26 risks.

27 But are these the highest-priority risk projects that  
28 Enbridge has in either the asset or integrity management



1 programs?

2 MS. McCOWAN: So I would say, yes, with one caveat,  
3 and that is, as we are working through our integration  
4 projects that have been on one of the two company's legacy  
5 registers are getting added. And I think, you know, if I  
6 can anticipate your next question, you will probably see  
7 that London Lines is not there, and that's because the risk  
8 assessment work was still underway at the time of this  
9 presentation, which would have been, I believe, early June,  
10 and so we -- it's a fairly structured process to add  
11 something to our risk register and start reporting it up  
12 through management review, so if we were in the middle of  
13 doing the risk assessment work at the time, it would not  
14 yet have been reported up through management review.

15 But the goal of this list is so that when our senior  
16 management reviews the asset plan, they can look at the  
17 various risks that have been reported up through the  
18 integrated management system and confirm that, yes, we have  
19 got mapping from all of these risks that we're concerned  
20 about to the asset plan, and that we are going to be  
21 addressing those risks within the five years of the asset  
22 plan.

23 MR. QUINN: Okay. That's helpful to a degree. If I  
24 heard what you said, the London Lines wasn't prepared at  
25 that point when this was presented but has subsequently  
26 been ranked or --

27 MS. McCOWAN: That's correct, and -- yeah, it was on  
28 the legacy Union Gas risk register. What we report through

1 this process is as projects -- or as assets have a, I'll  
2 say a validated risk assessment across the two companies to  
3 review everything, and then they get added into the risks  
4 for reporting up through management review.

5 MR. QUINN: So where did it end up once that process  
6 was completed --

7 MS. McCOWAN: I believe it would be recorded as a  
8 high, because we typically will record the highest of the  
9 risks that are identified through the risk assessment  
10 process. So in the case, I believe the operational  
11 reliability of high risk would have been the one that was  
12 recorded for the London Lines. I would need to validate  
13 that to be sure.

14 MR. QUINN: I would like to ask that it be validated,  
15 including where it would rank in the system on the heat  
16 map, and I see the treatment and plan and timing, of  
17 course, your expectation is to replace it, so that I guess  
18 that's not that helpful, but where it ranks relative to  
19 other projects would be helpful.

20 MS. McCOWAN: Oh, so the -- yeah, if that's the  
21 information you're after, the full risk assessment was  
22 actually filed as one of the IRs to the leave to construct,  
23 and that had the whole heat map with where each of the  
24 scenarios ranked, and so you would have seen on there one,  
25 I believe, high related to operational reliability, and  
26 then a number of segments and scenarios that were  
27 identified as medium.

28 So that is the same risk matrix and would be

1 comparable to this list.

2 MR. QUINN: So if you have different segments of  
3 pipeline --

4 MS. McCOWAN: Um-hmm.

5 MR. QUINN: -- and one is rated as high and the other  
6 is rated as medium, how do you qualify that risk relative  
7 to the heat map? Like --

8 MS. McCOWAN: So -- yeah?

9 MR. QUINN: Do you break it down into the segments  
10 or --

11 MS. McCOWAN: So, yeah, if you looked at that risk  
12 assessment you would see that it's not only broken down by  
13 segments of the pipeline, but it's broken down by scenario.  
14 So there can be a scenario related to a small leak, there  
15 could be a scenario related to a rupture, and those would  
16 all have different implications for health and safety, for  
17 reliability, for economic loss, all of that type of thing.

18 And so in the risk assessment that was done, all of  
19 those scenarios for all of those segments were broken out.

20 MR. NACZYNSKI: And I believe that risk assessment is  
21 part of this project or part of this record here as well  
22 too in one of your interrogatory responses, Dwayne, it was  
23 included.

24 MR. QUINN: I am not sure that's the case.

25 MS. McCOWAN: I think we just pointed it to the IR for  
26 the London Lines.

27 MR. NACZYNSKI: Then my apologies. I stand corrected,  
28 thank you, Catherine, for that. If it was just referring

1 back to the LTC documentation then, very good, thank you,  
2 my apologies.

3 MR. QUINN: So because it is pointed to it is now part  
4 of the record; is that correct? Mr. Stevens, maybe?

5 MR. STEVENS: I mean, subject to later discussions  
6 about its relevance, I don't see -- from a practical  
7 perspective I don't see the benefit in reproducing the  
8 pages of paper into this proceeding, if that's what you are  
9 asking. You can treat it as having been brought into this  
10 proceeding for the purpose of being on the record.

11 MR. QUINN: I was asking the latter part. So we can  
12 treat it as being brought in.

13 MR. STEVENS: Yeah, again, without, obviously, our  
14 agreement as to its relevance.

15 MR. QUINN: Well, sorry, the witness has just  
16 established its relevance in the fact that it was missing  
17 from the heat map and described why, but the --

18 MR. STEVENS: Again, I think it will -- I don't want  
19 to get into argument right now, Dwayne, but --

20 MR. QUINN: Neither do I, so --

21 MR. STEVENS: -- we clearly have different views on  
22 something.

23 MR. QUINN: Okay. I am going to move on, and maybe we  
24 can try to finish this off.

25 If you could turn up SEC 22, please. Okay. Now, SEC  
26 22 says -- says:

27 "Please provide the full investment value  
28 breakdown for each of the ICM projects in this

1 application, including the values for each  
2 project under the categories listed. Provide  
3 justification for each of those values."

4 We just talked about, of course, St. Laurent has been  
5 removed. London Lines, we have the value that's on the  
6 record, 94 million. Correct?

7 MS. McCOWAN: That's correct.

8 MR. QUINN: Okay. And so the only other one is  
9 Sarnia, and I haven't looked that up, but is the Sarnia one  
10 part of the record, the value that the Sarnia line had --

11 MS. McCOWAN: We would not have put that through the  
12 value assessment, because it would have hit our mandatory  
13 requirement.

14 MR. QUINN: But I thought mandatory requirement values  
15 did go into the optimization process but they weren't  
16 discretionary, they stayed in.

17 MS. McCOWAN: Sorry, yes, they do, they go into the  
18 optimization as a must-do, so their value doesn't -- they  
19 are not valued from a value assessment perspective, and  
20 their value doesn't contribute. The cost of the project  
21 contributes up to the threshold, but the value of the  
22 project doesn't matter, because the project is fixed within  
23 the portfolio.

24 MR. QUINN: So how does the London Lines have a value  
25 of negative 94 if it's a mandatory project?

26 MS. McCOWAN: Sorry, I maybe misspoke. I thought you  
27 were asking about the Sarnia industrial line.

28 MR. QUINN: I was asking about Sarnia because I was

1 making the same assumption as what I came to understand, I  
2 thought, as applied to London Lines. London Lines had a  
3 negative 94 NPV, and it was kept in the program as  
4 mandatory, but it was removed out of the program -- sorry,  
5 it was kept in as a priority, but it was removed out of the  
6 portfolio projects because it could get ICM funding, but it  
7 had a value associated with it.

8 MR. STEVENS: If I may, Dwayne, it appears to me --  
9 and I might be wrong and the witnesses can correct me --  
10 but it appears to me that perhaps your question is answered  
11 in the first sentence of this response. It's just slightly  
12 above what is showing on the screen right now.

13 MR. QUINN: So it's because of EBO 188.

14 MS. McCOWAN: Yeah.

15 MR. QUINN: And so if it's EBO 188, it should have a  
16 positive NPV, should it not?

17 MS. McCOWAN: Right. And so our approach in our asset  
18 management governance certainly at this time is that for a  
19 project that is approved through another regulatory path  
20 like EBO 188 or 134, that we don't replicate that value  
21 function in C55. It will lead, I would expect, to the same  
22 conclusion that the project has to be done, and so we put  
23 those projects in as fixed within our portfolio.

24 MR. QUINN: Okay. If you could turn up SEC 29,  
25 please.

26 MR. LADANYI: May I just ask a question, Dwayne?

27 MR. QUINN: Yeah, go ahead, Tom.

28 MR. LADANYI: Isn't EBO 188 only for system expansion

1 projects? And Sarnia line is not a system expansion, it's  
2 actually a replacement?

3 MS. McCOWAN: I believe it's a reinforcement, but I  
4 stand to be corrected.

5 MR. NACZYNSKI: No, it's a reinforcement project. I  
6 believe it had a probability index of -- well, I've got it  
7 right here -- 1.09, so it has a probability index based on  
8 the new customers coming on.

9 MR. LADANYI: I know you calculate it, but would it  
10 still apply for -- as a reinforcement, EBO 188?

11 MR. NACZYNSKI: Would it still apply as a  
12 reinforcement? I don't know if I understand your question,  
13 Tom.

14 MR. LADANYI: Would EBO 188 apply to a project if it's  
15 only a reinforcement, in fact it's an existing pipeline,  
16 they're existing customers, not new customers, I  
17 understand, so that what we are talking about is existing  
18 customers taking more gas.

19 MR. NACZYNSKI: Correct. With a new contract and new  
20 gas delivery agreement that we then had to meet, and in  
21 order to meet that increased demand from that customer  
22 there was a 30-ish whatever million-dollar build required,  
23 so it is a new build to support that new contract.

24 MR. LADANYI: I will have to think about that. Thank  
25 you.

26 MR. QUINN: Thanks, Tom. So we have SEC 29, and I  
27 guess the statement was:

28 "Please confirm that if the applicant manages its

1           business on the assumption of a long-term decline  
2           in demand for carbon fuels, then it is reasonable  
3           to expect that the average age of station assets  
4           should increase over time."

5           And the response, as I am reading it, says Enbridge  
6           does not agree with that statement, because -- sorry,  
7           because age is not the only factor in determining risk and  
8           performance of station assets.

9           So stopping there, while age is not the only factor,  
10          would you agree with me that it's a strong contributing  
11          factor?

12          MR. NACZYNSKI: I would suggest to you that there is a  
13          strong correlation between age and health. So I will agree  
14          to that. But recognizing there's a number of other factors  
15          and certainly stations as being aboveground assets with a,  
16          you know, maintenance program where an individual would  
17          visit that and attend that site would be able to be aware  
18          of any changes in health over time.

19          MR. QUINN: So your ability to inspect aboveground  
20          helps you with --

21          MR. NACZYNSKI: Certainly I can see it, we can touch  
22          it, we can look at it on an ongoing basis.

23          MR. QUINN: Well, what would you expect the average  
24          life of a station to be?

25          MR. NACZYNSKI: Yeah, so, again, in section 5 of the  
26          asset plan and the section under stations, and I believe  
27          the number was around 30 to 35 years, was in and around  
28          that time frame.



1 MR. QUINN: Obviously some variability, but 30 to 35  
2 years.

3 MR. NACZYNSKI: That's correct, yeah. We need to make  
4 some assumptions as we worked through the programs that  
5 were required, and that was based on a, you know, subject-  
6 matter advisor support that we got, and, yeah, that was  
7 about that range. So --

8 MS. McCOWAN: Sorry, can I just clarify your question,  
9 please? Did you ask whether -- or what the average age of  
10 the stations was or the age at failure?

11 MR. QUINN: No, I asked the expected life, which is  
12 more the, how long it would be in-service, so more closer  
13 to the age of failure --

14 MS. McCOWAN: Okay. Thank you.

15 MR. QUINN: But I was getting to, because I am going  
16 to just break this down a little bit, but clearly, because  
17 it's aboveground, it has different components, being  
18 piping, filters, heat exchanger, that kind of thing.

19 MR. NACZYNSKI: Yeah, you bet.

20 MR. QUINN: So each has their own assessment, but  
21 clearly for the stations that are in the five-year plan  
22 under the system renewal there are condition-related, you  
23 know, refurbishments, repairs, replacements, whatever.

24 Can you provide the average age of those stations that  
25 are in your plan?

26 MR. STEVENS: Sorry, can you repeat the question,  
27 Dwayne? I am trying to understand the relevance of this to  
28 the examination of the two ICM funding requests.

1 MR. QUINN: Well, this question asked about, would it  
2 be reasonable to expect the average age of the stations  
3 should increase over time. I am trying to get some data  
4 behind it to say the stations that are in the five-year  
5 plan under system renewal, what is their average age.

6 MR. STEVENS: And I don't think that that's relevant  
7 to what we have to figure out in this case. The Board's  
8 instruction to all of us in procedural order number 3 was  
9 that review of the USP and AMP is necessary only so far as  
10 it provides context for here in the ICM applications and  
11 determining the maximum eligible incremental capital for  
12 2021. The intent is not to undertake the same detailed  
13 assessment of the USP and AMP that would normally occur at  
14 a rebasing application.

15 So where the witnesses have been able to answer the  
16 questions, I have been trying not to intercede where --  
17 more than necessary, but where the request is to go out and  
18 to additional work and additional digging, no, we are not  
19 prepared to do that.

20 MR. QUINN: It's not a lot of additional digging,  
21 David, but I am going to move on, because you will see  
22 where I was going with it. I was trying to get the average  
23 in your plan, because it reflects in the answer to the  
24 station, but if you can turn up VECC 18, please,  
25 attachment 1. So these are 2021 expenditures, projects  
26 that are in the CAPEX expenditure for 2021; correct?

27 MS. McCOWAN: That's correct.

28 MR. QUINN: Okay. So there are some stations, and I

1 didn't try to highlight every one of them, but there was  
2 Leamington north is in here on page 3, I think it is, yes,  
3 page 3, so just at page 3, there's Leamington north, there  
4 is Waterloo gate rebuild.

5 Can you provide us the age of those stations to give  
6 us some understanding of the age of the station relative to  
7 the fact it's coming around for renewal?

8 MR. NACZYNSKI: Okay. Umm...

9 MR. QUINN: Or the components. If it's only -- if  
10 it's not a complete rebuild -- like, Waterloo gate says  
11 "Waterloo gate rebuild", and it's \$2 million. Leamington  
12 north gate doesn't say "rebuild", but it's 5.5, so to me I  
13 would suspect Leamington north is also a rebuild.

14 So what we are trying to do is understand how these  
15 stations are being brought forward, and SEC obviously had a  
16 concern in asking the questions in the first place. I am  
17 just trying to get some data.

18 MR. STEVENS: Is this information already found in the  
19 project descriptions and the asset plan?

20 MR. QUINN: No, I looked there, but thanks.

21 MS. McCOWAN: I believe that that's information we  
22 could get. You are looking for the age of the Leamington  
23 station and the --

24 MR. QUINN: Leamington north, Waterloo --

25 MS. McCOWAN: Waterloo gate?

26 MR. QUINN: Yeah, I see Brampton is here, Brampton  
27 gate. Again, I don't want to presume, but it's two and a  
28 half million dollars. Maybe it's not a full rebuild, but

1 it's not, you know, probably not the regulators.

2 MR. NACZYNSKI: It is more than a regulator  
3 replacement at Brampton gate. That I can certainly attest  
4 to. It is a rebuild. And you would like to understand the  
5 approximate age or the drivers of the project? Because  
6 again, we already established that age isn't everything,  
7 right?

8 MR. QUINN: Okay. Well, that would help go to your  
9 point then, Erik. If you give us the age of the station  
10 and the driver of the project, then it gives us a clearer  
11 picture, and it may demonstrate, as you say, that there may  
12 be a correlation, but there's not -- it isn't always the  
13 driving factor.

14 MR. STEVENS: Well, in an effort to allow us to move  
15 along, Dwayne, I think I have heard two or three projects  
16 you are talking about.

17 MR. QUINN: I think, yeah --

18 MR. STEVENS: I am in no way agreeing to the relevance  
19 of any of this to the Board's examination, but I would like  
20 to get done today, so we are prepared to provide an  
21 undertaking as to the age of the station and the driver of  
22 the work for -- the projects I heard were Leamington gate,  
23 Waterloo gate, I believe, and I think I heard one more.

24 MR. NACZYNSKI: Brampton.

25 MS. McCOWAN: Brampton.

26 MR. QUINN: Brampton. I am just rescanning this. I  
27 hadn't tried to do this to -- I thought you folks would  
28 know your projects better than I. I don't see any other

1 gate stations on here, so I am just trying to get more than  
2 one -- I am trying to get a bigger sample size, David, but  
3 if those are the only three, then we can be satisfied with  
4 those three.

5 MR. RICHLER: Okay. So we will call that Undertaking  
6 JT1.10, and Mr. Quinn, could we just get a time check?

7 **UNDERTAKING NO. JT1.10: TO PROVIDE THE AGE OF THE**  
8 **STATION AND THE DRIVER OF THE WORK FOR THE LEAMINGTON**  
9 **GATE, WATERLOO GATE, AND BRAMPTON PROJECTS.**

10 MR. QUINN: I would have been done before, but I would  
11 say now just a couple minutes, coming to the end, because I  
12 am staying on this interrogatory, because two things jumped  
13 out at me when I start seeing the detail of what was  
14 underneath some of those numbers.

15 And could somebody just help me with the score meter  
16 area upgrade that's in for 12.9? It's at the top of  
17 page 2.

18 MR. NACZYNSKI: Yeah, so the score meter area is the  
19 meter area at the Corunna facility, Dwayne, so at Tecumseh,  
20 the old EGD Tecumseh operation, that's upgrade to the meter  
21 area at Corunna.

22 MR. QUINN: Okay. And so it is -- it's storage-  
23 related.

24 MR. NACZYNSKI: That is a part of our storage asset  
25 class; that is correct.

26 MR. QUINN: Okay. And so is it the replacement of all  
27 of the -- or upgrading all of the meters that come out of  
28 Tecumseh?

1 MR. NACZYNSKI: It is a -- there is certainly a  
2 defined scope. This one here must have an investment  
3 within the asset plan that outlines what that is, but it is  
4 not a complete, you know, replacement of everything. There  
5 is a lot of assets there, as you're aware, so it is an  
6 upgrade to some of the assets at that location.

7 MR. QUINN: And so is there a project -- I imagine in  
8 the investment summary report there is a brief description  
9 of the project.

10 MR. NACZYNSKI: That is correct.

11 MR. QUINN: But is there a project report that was  
12 advanced for that project to go to the approving  
13 authorities to say this is one of our bigger projects, it's  
14 \$13 million, here is what we are doing?

15 MS. McCOWAN: I believe this one actually was  
16 discussed in our previous asset management plan as EGD;  
17 right? This project has been -- this project's actually  
18 underway.

19 MR. NACZYNSKI: This project -- yeah, it's executing  
20 now. It started last year, so the work is already underway  
21 on this project, and you're right, Catherine, it was  
22 discussed in our last asset plan, possibly at a previous  
23 hearing that I was at, so -- but, yes it's executing now.

24 MR. QUINN: So you think there's something on the  
25 record in a past proceeding beyond what's in the investment  
26 summary?

27 MR. NACZYNSKI: What I guess I am saying there, I  
28 don't know what the extent of that information is back from

1 whenever it was, 2018 or 2019. There obviously is the  
2 investment summary that's included with this application  
3 now as a part of this asset plan as filed, and I don't know  
4 if you have -- I don't know if there's another question you  
5 have specifically, Dwayne, or what kind of information you  
6 are looking for.

7 MR. QUINN: Well, as David well knows, we want to over  
8 time ensure that as storage assets are being replaced that  
9 it's done in a proper separation between the utility and  
10 non-utility. I was trying to get the background to see  
11 what was done and then eventually if there are any concerns  
12 ask questions of relevance in another proceeding to that  
13 effect.

14 But I am just trying to see if there's any additional  
15 information beyond what I saw in the investment summary.

16 MR. STEVENS: I think the information from the  
17 witnesses is that there is some information in the  
18 investment summary, and I acknowledge that it might be  
19 something you wish to pursue as part of a different  
20 proceeding, but I don't think any more information is  
21 required for the context of this proceeding.

22 MR. QUINN: Fair enough.

23 MS. McCOWAN: I am just looking at the asset plan, and  
24 under section 5.5.5.4 there is also a description of this  
25 project.

26 MR. QUINN: Okay. Actually -- thank you. I  
27 appreciate that I need to do a little more homework on  
28 that. These are coming from other interrogatories and they

1 link together with my thoughts, but I will leave it at  
2 that, because I have one last question, and it's related to  
3 a project that is still in this VECC 18 attachment. This  
4 was helpful to see all the projects that are underneath the  
5 hundreds of millions of dollars in each respective area.

6 But on top of page 3 there is the Trafalgar 26  
7 Branchton class location replacement. I am interpreting  
8 that -- and you can tell me if I am wrong -- that it's a  
9 replacement of a piece of pipe for purposes of upgraded  
10 class location, so a vintage piece of pipe that's 26 inches  
11 from the Dawn-Trafalgar system?

12 MR. NACZYNSKI: That's correct, Dwayne.

13 MR. QUINN: Okay. Is there additional information  
14 beyond what's on the investment summary on that project?  
15 Like, first off, would you need a leave -- I don't remember  
16 seeing a leave to construct for that.

17 MR. NACZYNSKI: So that project, Dwayne, there was an  
18 active leave to construct for that replacement, and you may  
19 recall that the company -- that Enbridge actually pulled  
20 that because of a change in code requirement, so it was on  
21 the list of projects. It was then -- the leave to  
22 construct was then pulled, for lack of a better word, and  
23 the -- you know, Enbridge is now reconsidering, does that  
24 need to go this year or in some subsequent year, but that  
25 is currently being evaluated.

26 MR. QUINN: Okay. That's then -- then it's not an  
27 issue for this year, and that's helpful to understand, and  
28 I appreciate it.



1 MR. NACZYNSKI: Well, so let me just emphasize, it  
2 will be subject to an LTC because of the land matters that  
3 are associated with that project. It is just whether or  
4 not it comes back this year as an LTC or, you know, we  
5 reconsider.

6 MR. QUINN: Right. Okay. Okay. Yes, thank you,  
7 witnesses. Actually, this has been helpful. I understand  
8 the process better. Obviously we may have some differences  
9 on some aspects of it, but I appreciate you have been  
10 responsive and helped me to understand, so thank you very  
11 much. Those are my questions, Mr. Richler.

12 MR. RICHLER: Thank you, Mr. Quinn.

13 The next and last person on our list for today is  
14 Khalil Viraney from OEB Staff. Over to you, Mr. Viraney.

15 **EXAMINATION BY MR. VIRANEY:**

16 MR. VIRANEY: Hello, everyone. I am just referring to  
17 APPrO IR Number 2, and this is about the indirect  
18 overheads, and you have provided a table of before and  
19 after, and as it was discussed earlier, there's a change in  
20 the indirect overheads. And I did provide a reference  
21 yesterday, and that is with respect to EB-2018-0305, and  
22 that was Staff 32(c). And in that IR there was an  
23 explanation of how overhead allocation is done for EGD and  
24 Union.

25 Can you explain this response, the differences in --  
26 and reconcile it with this change in indirect overheads?

27 MS. DREVENY: Sure. So 32(c), as presented on the  
28 screen, reflects the legacy methodologies used by both EGD

1 and Union Gas. So the original leave to construct for the  
2 Sarnia project would have included the assumption of the  
3 Union Gas overheads.

4 If you could scroll down a little bit, I will just  
5 call out what the components are, and then I will talk to  
6 the changes under the new policy.

7 So under the old methodology there were three  
8 components that made up the Union Gas overhead, so we had  
9 the indirect overhead allocations, and then we also  
10 included the alliance partner and district contractor pre-  
11 work costs.

12 Under the new methodology, the alliance partner and  
13 district contractor pre-work costs are now captured under a  
14 separate asset class grouping called EA fixed overheads,  
15 and under basically the overhead line we now have the  
16 elements of -- actually, if we can turn to, I believe,  
17 LPMA 7. I believe that calls out the different components.

18 So, yes, so they are summarized here. Under the new  
19 methodology, the overhead line is comprised of indirect  
20 overheads, direct and indirect burdens, and interest during  
21 construction.

22 So when we talk to the overheads that are now being  
23 reflected for the Sarnia project, the interest during  
24 construction is of course presented as a separate line  
25 item, but we would still have the indirect overhead, which  
26 would include the indirect burdens as well.

27 MR. VIRANEY: Okay. So now -- so now there is a  
28 change of around, I think, \$2 million, and that is now

1 being tracked in the accounting policy changes deferral  
2 account.

3 So am I correct that that \$2 million is increased  
4 here, but is then recorded in the deferral account?

5 MS. DREVENY: So the sum of all of the impacts is  
6 recorded in the deferral account, yes. It is the revenue-  
7 requirement impact.

8 MR. VIRANEY: Oh, okay. So is it possible that can I  
9 request you to kind of explain this in the argument in-  
10 chief as to this change and then the relationship with the  
11 change in the indirect overheads and the capturing of the  
12 amount and the accounting policy change deferral account?

13 MS. DREVENY: Yes, I believe we could take that.

14 MR. STEVENS: May I ask a question, Khalil? Are you  
15 indifferent as to whether that's in argument in-chief or in  
16 an undertaking?

17 MR. VIRANEY: No, I'm -- I'm not indifferent to that.  
18 I just prefer it in argument in-chief because it gives  
19 context as well.

20 MR. STEVENS: Okay. So just to repeat, you'd like  
21 explanation as to the changes made to the overhead policy?

22 MR. VIRANEY: Yes, a more fulsome explanation of what  
23 has changed, the change in indirect overheads, and that I  
24 think the objective is still to keep the ratepayers whole,  
25 so then that change is then captured in the accounting  
26 policy changes deferral account. Is my understanding  
27 correct, or...

28 MR. STEVENS: I believe that's what the witnesses have

1 said.

2 MR. VIRANEY: Yes.

3 MR. STEVENS: So, yes, that is something we can  
4 include in our argument in-chief.

5 MR. RICHLER: Sorry, I am not sure if we should really  
6 be marking that as an undertaking, but maybe just for the  
7 record we will give it an undertaking number, but the  
8 response will just be that it will be addressed in argument  
9 in-chief. So we will call that JT1.11.

10 **UNDERTAKING NO. JT1.11: TO EXPLAIN IN ARGUMENT IN-**  
11 **CHIEF AS TO THE CHANGE AND THEN THE RELATIONSHIP WITH**  
12 **THE CHANGE IN THE INDIRECT OVERHEADS AND THE CAPTURING**  
13 **OF THE AMOUNT AND THE ACCOUNTING POLICY CHANGE**  
14 **DEFERRAL ACCOUNT.**

15 MR. RICHLER: Mr. Viraney, go ahead. Did you have  
16 more questions?

17 MR. VIRANEY: Yeah. My next question is on response  
18 to Staff 8. So this is on page 3 of the response, and  
19 there it says that Enbridge inadvertently excluded from the  
20 2020 rate application the Campbell Street station.

21 Now, I'm just trying to understand, it was excluded,  
22 but was it also omitted from the in-service capital  
23 forecast for 2020?

24 MS. McCOWAN: I -- oh, sorry, it was an in-service  
25 capital for 2021, so it was not planned for 2020.

26 MR. VIRANEY: Okay. So it was excluded in that  
27 application from -- but still was supposed to be in-service  
28 '21/'22.

1 MS. McCOWAN: That's right.

2 MR. VIRANEY: Okay. And then it goes on for the ILI  
3 dig blanket, and in that it says the 2023 blanket for digs  
4 was also omitted. So now this is again for 2023. It has  
5 no impact on '21.

6 MS. McCOWAN: That's correct.

7 MR. VIRANEY: Thank you.

8 Now I am going to Staff 12, and that is in relation to  
9 the Crowland Wells, that is the storage wells, and it says  
10 that Enbridge Gas intends to proceed with the alternative  
11 to operate Crowland without compression. But all these  
12 costs are not -- none of these costs are for 2021, they are  
13 all for -- because you have it here in the period 2021 to  
14 '25, but nothing -- is any amount included for 2021?

15 MS. McCOWAN: I don't believe there is any in-service  
16 capital for 2021. Erik, can you confirm that?

17 MR. NACZYNSKI: That's correct. So there is a range  
18 of work activities, but nothing in-service for 2021.

19 MR. VIRANEY: So it did not make it into the in-  
20 service capital forecast.

21 MS. McCOWAN: That's correct.

22 MR. NACZYNSKI: That's correct.

23 MS. McCOWAN: The project won't be completed this  
24 year.

25 MR. VIRANEY: Is it included for the capital  
26 expenditures for 2021?

27 MS. McCOWAN: From a capital expenditure perspective,  
28 we certainly are now expecting to spend. Erik, can you

1 confirm whether we were planning to spend at the time the  
2 budget would have been finalized?

3 MR. NACZYNSKI: I can't confirm that, Catherine.

4 MS. McCOWAN: We could take that one away.

5 MR. NACZYNSKI: We could take that one away. There is  
6 now -- there will -- as it is right now, there will be  
7 dollars that we're planning on spending this year, but  
8 nothing will go into service this year, because there's new  
9 wells that have to be drilled, et cetera. I don't know if  
10 that helps clarify, but at the time of this filing I don't  
11 know if we had come to that final decision on that.

12 MR. VIRANEY: Okay. So can I get an undertaking for  
13 that?

14 MS. McCOWAN: Absolutely, sure.

15 MR. NACZYNSKI: Yeah.

16 MR. RICHLER: JT1.12.

17 MR. STEVENS: And just to be clear, JT1.12 is to  
18 confirm if there is any 2021 capital expenditure for the  
19 Crowland Wells project?

20 MR. VIRANEY: Yes, exactly.

21 **UNDERTAKING NO. JT1.12: TO CONFIRM IF THERE IS ANY**  
22 **2021 CAPITAL EXPENDITURE FOR THE CROWLAND WELLS**  
23 **PROJECT.**

24 MR. VIRANEY: And my next question is on Staff 13, and  
25 that's response to (a), and if you just see the one page,  
26 the last two lines. It says for Union there was a net  
27 reduction of 25.8 million in IT capital expenditures. So I  
28 couldn't understand that. So you had less capital

1 expenditures and they were removed from the budget. So did  
2 you -- where is it in the budget? Does it show anywhere  
3 where it has been removed, or when you prepared the budget  
4 you removed it and therefore it is -- now the budget does  
5 not reflect that amount?

6 MS. McCOWAN: The budget does not reflect that amount.

7 MR. VIRANEY: Okay. The budget -- so you have a list  
8 of all those projects that's on page 2?

9 MS. McCOWAN: Um-hmm.

10 MR. VIRANEY: Now, were those amounts in any of the  
11 previous budgets, like 2019/2020?

12 MS. McCOWAN: I believe that where you may have seen  
13 those would be, when the previous AMP and addendum were  
14 filed, the IT budget or the TIS budget would have  
15 anticipated spending to this level through the 2021 period,  
16 and now as the team has gone through and reviewed and  
17 identified integration projects and things like that, there  
18 have been reductions to the tune of \$25.8 million.

19 Danielle, do you want to jump in further on that?

20 MS. DREVENY: I think you're correct in that,  
21 Catherine, so these would have been present in one of the  
22 previous plans, and they have now been removed due to the  
23 integration projects that are planned.

24 MR. VIRANEY: Okay. So they have been removed, so in  
25 a way they would have impacted the in-service capital  
26 forecasts of previous years?

27 MS. DREVENY: Yes.

28 MS. McCOWAN: No.

1 MS. DREVENY: Well --

2 MS. McCOWAN: Sorry, of a previous year? These  
3 projects were planned for 2021.

4 MR. VIRANEY: For 2021, so these were not in 2020?

5 MS. McCOWAN: No, anything that related to integration  
6 for 2020 was already removed.

7 MR. VIRANEY: Okay.

8 MS. McCOWAN: And these projects relate to integration  
9 for 2021.

10 MR. VIRANEY: So if you go to the paragraph down, what  
11 is it -- then it refers to increases in expenditures. And  
12 I couldn't exactly get that where it talks about the  
13 reductions, and then those increases, I don't see them  
14 anywhere in the table.

15 MS. McCOWAN: So I think they are referring to the EGD  
16 rate zone here. So the Union Gas rate zone is described in  
17 the table above.

18 MR. VIRANEY: Okay.

19 MS. McCOWAN: And then the EGD rate zone is described  
20 in the paragraph. And I am just reading along, but what it  
21 indicates is that that's partially related to meter  
22 reading, handheld equipment, and the allocation of  
23 overheads.

24 MR. VIRANEY: Okay. So as I understand it,  
25 25.8 million was removed from Union, and there was  
26 6.8 million added to EGD's budget?

27 MS. McCOWAN: That's correct.

28 MR. VIRANEY: Okay.



1 MS. McCOWAN: And I think, just to clarify, that, you  
2 know, to characterize the addition of the overheads as  
3 "added" is maybe not completely correct, because the  
4 overheads would have been there, just presented in a  
5 separate spot previously.

6 MR. VIRANEY: Okay. My last question is on LPMA 4.  
7 So this is in reference to the change in the cost  
8 allocation methodology for the London line replacement  
9 project, and it also talks about the Windsor line  
10 replacement project.

11 So can you confirm how was the Windsor line allocated  
12 earlier?

13 MR. STEVENS: When you say "earlier", Khalil, are you  
14 referring to the pre-replacement line?

15 MR. VIRANEY: Yes. Was it different? Because it kind  
16 of talks about the London line and the fact that you have  
17 changed the methodology, but then it talks about the  
18 Windsor line as if there's some connection there. So was  
19 the Windsor line replacement cost allocation methodology  
20 also changed?

21 MS. DREVENY: I would have to look up the original  
22 versus the cost allocation that was used for the Windsor  
23 line, but I believe in the context of this reply it's  
24 stating that the London line will be used as a distribution  
25 project rather than other transmission, which is consistent  
26 with the approved treatment of the Windsor line and how it  
27 was approved.

28 MR. VIRANEY: Yeah, but what it doesn't clarify is

1 that it clarifies that the London line cost allocation is  
2 being changed, but it doesn't say whether Windsor line was  
3 also changed.

4 MS. DREVENY: I would have to take that away and refer  
5 back to the Windsor line application to see if it was  
6 changed in that one as well.

7 MR. VIRANEY: Okay.

8 MR. RICHLER: So is that an undertaking to check on  
9 that?

10 MR. VIRANEY: Yes, please.

11 MR. RICHLER: JT1.13.

12 MR. STEVENS: To be clear, I believe the question is  
13 to confirm whether -- I am just writing as I speak --  
14 whether the approved cost allocation for the Windsor line  
15 replacement is the same as the historic cost allocation for  
16 that pipeline?

17 MR. VIRANEY: Yes, is the same or it was changed. Or  
18 it was changed. The response kind of doesn't seem to  
19 indicate that.

20 MR. STEVENS: We can find out and advise.

21 **UNDERTAKING NO. JT1.13: TO CONFIRM WHETHER THE**  
22 **APPROVED COST ALLOCATION FOR THE WINDSOR LINE**  
23 **REPLACEMENT IS THE SAME AS THE HISTORIC COST**  
24 **ALLOCATION FOR THAT PIPELINE, OR HAS IT BEEN CHANGED.**

25 MR. VIRANEY: Those are all my questions, thank you.

26 MR. RICHLER: Okay. Thank you, Mr. Viraney.

27 So that brings us to the end of our agenda. I will  
28 just give everyone a real quick opportunity to let me know

1 if you have any quick follow-up questions.

2 Seeing none, we will wrap up.

3 There is just one small housekeeping matter. A number  
4 of undertakings were given today, and I don't believe that  
5 the last procedural order expressly set out a deadline for  
6 responding to those, so I would just ask the applicant if  
7 they could give us a sense of when we might expect to see  
8 those answers to those undertakings filed?

9 MR. STEVENS: I think we would hope to be able to do  
10 it within a week, Ian, but I think to be fair we could  
11 certain -- or to be safe, we could certainly commit to  
12 providing all -- most, if not all, of them by the end of  
13 next week, so nine days.

14 MR. RICHLER: Okay. Thank you. And thank you to  
15 everyone. With that, we are adjourned.

16 --- Whereupon the conference concluded at 2:48 p.m.

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