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BY RESS

February 26, 2021

Ms. Christine Long Registrar Ontario Energy Board 27th Floor - 2300 Yonge Street Toronto, Ontario M4P 1E4

Dear Ms. Long:

Re: EB-2020-0290 Application by Ontario Power Generation Inc.

For 2022-2026 Payment Amounts (the "Application")
Procedural Order No. 1 – Willis Towers Watson Report

In accordance with Procedural Order No. 1 issued by the Ontario Energy Board ("OEB") on February 17, 2021, OPG confirms that the Willis Towers Watson report (the "Report") located at Ex. F4-3-1, Attachment 3, no longer requires confidential treatment. Attached to this letter and filed on RESS is an unredacted version of the Report.

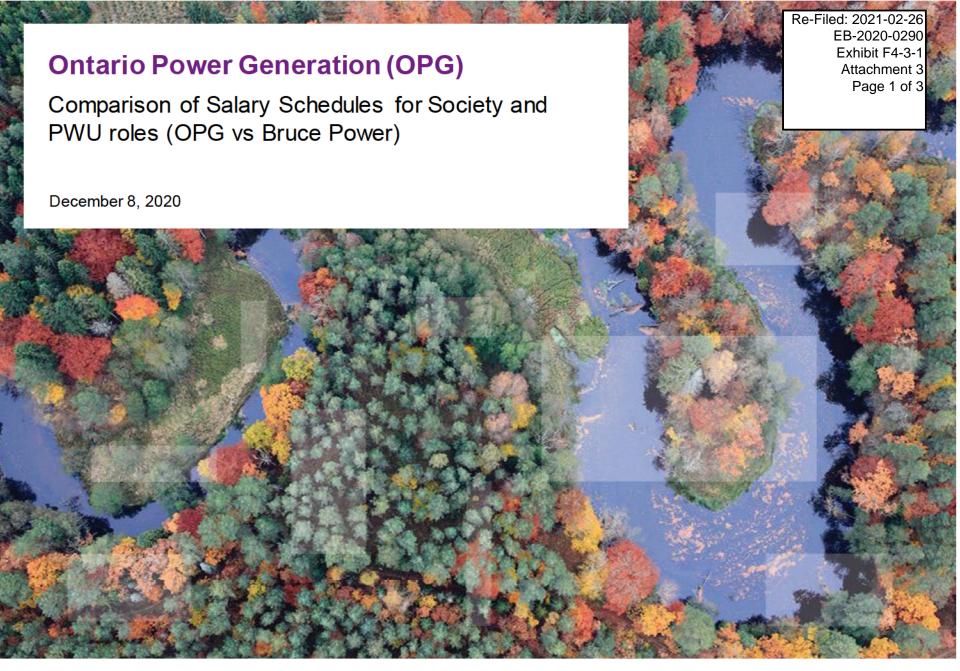
Should the OEB require any further information or clarification, please do not hesitate to let me know.

Respectfully submitted,

Evelyn Wong

cc: Aimee Collier, OPG Charles Keizer, Torys LLP

Crawford Smith, Lax O'Sullivan Lisus Gottlieb LLP



Base Salary Comparison Society of Energy Professional Roles

			2019								
				Weekly				Yearly			
OPG Band	Sample Job Titles	April 2019 Headcount	OPG	Bruce Power	Difference (OPG - Bruce Power)		OPG	Bruce	Difference (OPG - Bruce Power)		
					\$ Per Week	% Per Week	010	Power	\$ Per Year	% Per Year	
Authorized	Shift Supervisor In Training	29	\$3,161.21	\$3,390.22	-\$229.01	-7%	\$164,835	\$176,776	-\$11,941	-7%	
	Control Room Shift Supervisor, Training Supervisor	66	\$3,534.44	\$4,138.04	-\$603.59	-17%	\$184,296	\$215,769	-\$31,473	-17%	
MP6 - 40 Hr	Section Manager Outage, Real Time Markets Supv (Shift)	22	\$3,198.44	\$3,385.11	-\$186.66	-6%	\$166,776	\$176,509	-\$9,733	-6%	
MP5 - 40 Hr	Project Site Supervisor, Real Time Markets Specialist (Shift)	34	\$3,000.21	\$3,176.42	-\$176.21	-6%	\$156,439	\$165,627	-\$9,188	-6%	
MP4 - 40 Hr	FLM, Control/Mechanical / Trades Mgmt Supv, Hydroelectric	606	\$2,814.15	\$2,977.95	-\$163.80	-6%	\$146,738	\$155,279	-\$8,541	-6%	
MP3 - 40 Hr	FLM, Civil Maintenance	51	\$2,638.83	\$2,792.79	-\$153.96	-6%	\$137,596	\$145,624	-\$8,028	-6%	
MP6 - 35 Hr	Section Head Information Systems, Senior Performance Improvement Officer	338	\$2,730.55	\$2,891.00	-\$160.45	-6%	\$142,379	\$150,745	-\$8,366	-6%	
MP5 - 35 Hr	Sr Engineer/Scientist - Specialist	246	\$2,560.64	\$2,711.97	-\$151.33	-6%	\$133,519	\$141,410	-\$7,891	-6%	
MP4 - 35 Hr	Senior Technical Engineer/Officer , Eng/Applied Science Trainee	1579	\$2,401.52	\$2,542.16	-\$140.64	-6%	\$125,222	\$132,555	-\$7,333	-6%	
MP3 - 35 Hr	Assistant Proceurement Specialist, Financial Analyst	87	\$2,253.19	\$2,384.61	-\$131.42	-6%	\$117,488	\$124,341	-\$6,853	-6%	
MP2 - 35 Hr	Materials Co-Ordinator, Support Specialist	36	\$2,112.97	\$2,237.30	-\$124.33	-6%	\$110,176	\$116,659	-\$6,483	-6%	
Totals & Weig	Totals & Weighted Average 3,094		\$2,570.85	\$2,730.23	-\$159.38	-6%	\$134,051	\$142,362	-\$8,311	-6%	

% of OPG Society population

99

Notes:

- Employee headcount is based on incumbent file dated April 2019
- Sample job titles are consistent with 2015 review, representing those roles with the highest employee populations
- Hours worked are the same for both OPG and Bruce Power
- Annualized salary is calculated based on a 365.25 day year

Sources:

- Collective Agreement between Bruce Power and the Society of Energy Professionals (Jan 1, '15 Dec 31, '18) and the Memorandum of Agreement dated June 18, 2019
- Collective Agreement between OPG and the Society of Energy Professionals (Jan 1, '16 Dec 31, '18) and the Interest Arbitration Award dated December 30, 2018

Base Salary Comparison

Power Workers' Union Roles (PWU)

			2020							
			Hourly				Yearly			
OPG Band	Job Titles	April 2019 Headcount	OPG	Bruce Power	Difference (OPG - Bruce Power)		OPG	Bruce	Difference (OPG - Bruce Power)	
					\$ Per Hour	% Per Hour	Ord	Power	\$ Per Year	% Per Year
Authorized	Authorized Nuclear Operator (including Trainees, excluding supervisors)	216	\$79.02	\$79.84	-\$0.81	-1%	\$164,816	\$166,514	-\$1,697	-1%
Addionzed	Certified Unit 0 Control Room Operator (including Trainees)	17	\$71.10	\$71.85	-\$0.75	-1%	\$148,299	\$149,865	-\$1,566	-1%
Band 3	Nuclear Operator (including Trainees)	599	\$56.14	\$67.83	-\$11.69	-21%	\$117,101	\$141,473	-\$24,372	-21%
	Electrical & Control Techn & Technologists / Shift Control Technician	644	\$56.14	\$66.62	-\$10.48	-19%	\$117,101	\$138,957	-\$21,856	-19%
	Mechanical Technician & Technologist / Mechanical Maintainer	634	\$56.14	\$66.42	-\$10.28	-18%	\$117,101	\$138,543	-\$21,442	-18%
	Chemical Technician / Chemical Technologist	77	\$56.14	\$60.49	-\$4.35	-8%	\$117,101	\$126,165	-\$9,064	-8%
	Planning & Cost Control Technician / Cost & Scheduling Technician [†]	55	\$56.14	\$61.23	-\$5.08	-9%	\$117,101	\$111,739	\$5,362	5%
	Project Technician - E&C / Project Tech II - E&C	24	\$56.14	\$59.73	-\$3.58	-6%	\$109,782	\$116,789	-\$7,007	-6%
Band 2	Civil & Service Trades Maintainers / Civil Maintainer I	372	\$43.67	\$60.91	-\$17.24	-39%	\$91,079	\$127,044	-\$35,966	-39%
	Civil & Service Trades Maintainers / Civil Maintainer II		\$43.67	\$57.06	-\$13.39	-31%	\$91,079	\$119,008	-\$27,930	-31%
	Nuclear Security Officer	n/a *	\$43.67	\$47.55	-\$3.88	-9%	\$91,079	\$99,181	-\$8,102	-9%
	Emergency Response Maintainer / Emergency Services Maintainer	80	\$43.67	\$54.90	-\$11.23	-26%	\$91,079	\$114,502	-\$23,423	-26%
	Office Support Representative II / Administrative Assistant - Clerk I (Admin)	169	\$43.67	\$53.54	-\$9.88	-23%	\$79,694	\$97,718	-\$18,024	-23%
	Finance Clerk / Payroll & Accounting Services Specialist	31	\$43.67	\$56.71	-\$13.04	-30%	\$79,694	\$103,489	-\$23,796	-30%
Band 1	Office Support Representative I / Clerk II	15	\$35.87	\$41.40	-\$5.53	-15%	\$65,468	\$75,559	-\$10,092	-15%
Totals & We	Totals & Weighted Average 2,933		\$55.04	\$65.24	-\$10.20	-20%	\$113,911	\$134,683	-\$2 0,773	-19%

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* n/a = not available due to security reasons

% of PWU population

Notes:

- Employee headcount is based on incumbent file dated April 2019
- OPG collective agreement provides salary schedules by band, whereas the Bruce Power agreement is on a role basis. Prior to the introduction of skill broadening, OPG utilized
 a salary schedule that was structured similar to Bruce Power. Therefore comparisons are on a best effort basis by matching jobs at Bruce Power to those previously used by
 OPG and which continue to be utilized today in a broader capacity
- As there are differences in hours worked between OPG and Bruce Power (cases where † is indicated), annualized salary has been provided which takes into account the different working hours
- Annualized salary is calculated based on a 365.25 day year

Sources

- Collective Agreement between Bruce Power and PWU (Jan 1, '18 Dec 31, '21) and the Memorandum of Settlement between Bruce Power and PWU dated April 30, 2018
- Collective Agreement between OPG and PWU (Apr 1, '15 Mar 31, '18) and the Memorandum of Settlement between OPG and PWU (Apr 1, '18 Mar 31, '21)

62%