

**UPPER CANADA TRANSMISSION, INC.
(d/b/a NextBridge Infrastructure)**

**East-West Tie Line
Quarterly Construction Progress Report**

Reporting Period: January 1, 2020 to March 31, 2020

Date Submitted: April 22, 2020

- In its Decision and Order dated August 7, 2013 (Designation Decision), the Ontario Energy Board (OEB or Board) named Upper Canada Transmission, Inc. (UCT), doing business as NextBridge Infrastructure (NextBridge), as the designated transmitter for the development of the East-West Tie transmission line (EWT Project or Project).
- On July 31, 2017, NextBridge submitted an application for leave to construct (LTC) the EWT Project, pursuant to section 92 of the Ontario Energy Board Act (OEB Act). On February 11, 2019, the OEB issued a Decision and Order approving the LTC application and amending the conditions of UCT's Electricity Transmission Licence to authorize it to proceed to the construction, expansion, or reinforcement of the transmission system for the EWT Project, pursuant to a directive to the OEB issued by the Minister of Energy, Northern Development and Mines and approved by Order in Council 52/2019 (OIC), dated January 30, 2019.
- On February 11, 2019, the OEB amended NextBridge's Electricity Transmission Licence to include conditions requiring NextBridge to report to the IESO on the progress, timeliness, and cost-effectiveness of the EWT Project and provide such information that the OEB may from time to time require.
- On July 29, 2019, the OEB issued a letter outlining NextBridge's reporting requirements pursuant to sections 14.1 and 13.3 of its Electricity Transmission Licence.
- In accordance with the OEB's letter dated July 29, 2019, NextBridge is required to report quarterly on the 15th business day of each January, April, July, and October. NextBridge will continue to file such quarterly reports until the EWT Project is in-service and land restoration activities have been completed.

This report is organized as follows:

1	Summary of the EWT Project Progress to March 31, 2020	<p>A detailed summary of the status of the EWT Project, including work completed during the reporting period, overall progress, cost and construction schedule updates, and emerging risks. Where applicable, impacts from changes to Hydro One Network Inc.'s (HONI's) station work will be noted. This section includes:</p> <ul style="list-style-type: none"> • Table of Key Project Statuses; • Table of Activities in the Work Fronts (WFs) for the Reporting Period; and • Summary of Activities within the Reporting Period.
2	Construction Schedule Update	<p>Construction milestones for the Project were identified in NextBridge's responses to Procedural Order #3, filed May 3, 2018 and updated September 24, 2018. This section provides an overview of the permitting and approval/authorization requirements as they relate to the Construction Schedule and includes:</p> <ul style="list-style-type: none"> • Project Map • Table Milestone Updates; and • Permit and Approval/Authorization Requirements by WF. <p>Where applicable, impacts from changes to HONI's station work will be noted.</p>
3	Construction Cost Update	<p>Period-specific cost summaries providing details for each cost category in NextBridge's Project cost budget, including:</p> <ul style="list-style-type: none"> • Actual spent; • Percentage of budgeted costs spent to date; • Updated forecast; and • Material forecast variance (if applicable). <p>This section also includes a Project Cost Update Summary and associated rationale for forecast variance and associated mitigating measures for negative forecast variances.</p>
4	Risk Management	<p>A summary of risks that have occurred or could potentially occur during construction, including a discussion of potential impacts on schedule, cost, or scope, and potential options for mitigating or eliminating the risk. This section includes:</p> <ul style="list-style-type: none"> • Risk Management Issues, Potential Impacts, and Mitigation Measures Table.
5	Reference Materials	<p>This report includes references to a number of materials.</p> <ul style="list-style-type: none"> • These materials can be found in this section.

1. Summary of the EWT Project Progress During Reporting Period

A. Table of Key Project Statuses

Key Status	Summary
Stage of Construction	<p>Construction activities have commenced WFs 1, 2, 3, 5, 6, 7, 8, and 9.</p> <ul style="list-style-type: none"> Transmission line clearing, foundations, anchors, tower assembly, and tower erection were all underway in multiple WFs until April 3, 2020. Additional information on this topic can be found in Section 1. B. below.
Costs	<p>NextBridge continues to maintain focus on the budget and tracks updates monthly.</p> <ul style="list-style-type: none"> Construction costs for the EWT Project are forecasted to be on budget as compared to the LTC application. Costs associated with COVID-19 temporary work suspension have not been estimated and may not be known until well after construction is completed and the COVID-19 global pandemic is resolved. Additional information on this topic can be found in Section 3. below.
Schedule	<p>Construction activities have commenced in WFs 1, 2, 3, 5, 6, 7, 8, and 9.</p> <ul style="list-style-type: none"> Crews moved into new areas as soon as permits are released. Due to the recent temporary suspension of the construction of the Project due to COVID-19 precautions, the schedule will be updated based on consultation with local municipalities and Indigenous communities and under the advisement of local health authorities. NextBridge is making continuous efforts with the applicable parties and governmental agencies, including Ministry of the Environment, Conservation, and Parks (MECP), Ministry of Natural Resources and Forestry (MNR), Ministry of Energy, Northern Development and Mines (MENDM), Ministry of Transportation (MTO), Infrastructure Ontario (IO), Fisheries and Oceans Canada (DFO), Canada Wildlife Service (CWS), Environment and Climate Change Canada (ECCC), NAV Canada, Indigenous Services Canada (ISC), Transport Canada (TC), Indigenous engagement, and others, in order to maintain the current schedule.

Key Status	Summary
	<ul style="list-style-type: none"> • Construction startup delay due to a lag in permitting, and an inability to recover this time during the winter period due to the temporary suspension of construction activities on the Project as a result of the COVID-19 global pandemic, have resulted in less construction activities completed during the 2019-2020 winter season than were originally planned. <ul style="list-style-type: none"> - The delay in the release of the overall benefits permit (OBP) has prevented the completion of work in the Caribou Zone during the winter season. - Crews will have to re-mobilize to these areas in the fall of 2020 when the permit allows. - Inability to access federal reserve and Additions to Reserve (ATR) lands has resulted in a modification of schedule and numerous construction skips to work around unpermitted tower locations. • Additional information on this topic can be found throughout this Report.
<p>Emerging Risks</p>	<p>Impacts of COVID-19 Global Pandemic on the Project.</p> <p>Construction Impacts</p> <ul style="list-style-type: none"> • NextBridge and its Indigenous and local partners consider the health and safety of their employees, contractors, and the general public to be their top priority. • NextBridge recognizes the unique challenges faced by Northern communities and their local health and access to resources amidst the COVID-19 global pandemic. • On March 23, 2020, NextBridge provided an Intermediate Notice to the Board that in order to help contain the spread of COVID-19, NextBridge was temporarily closing the work camps associated with the construction of the East-West Tie for the safety and health of the workers. • After additional discussions with the local municipalities and Indigenous communities in Northwestern Ontario regarding the possible spread of COVID-19 and its potential impact on the safety and health of its workers and communities, NextBridge decided to temporarily suspend all construction activities as of April 3, 2020. • NextBridge, in consultation with local municipalities and Indigenous communities and under the advisement of local health authorities, will decide when it is appropriate to re-start construction.

Key Status	Summary
	<ul style="list-style-type: none"> - When the decision to restart construction is made, NextBridge will notify the Board. <p>Permitting and Authorization Impacts</p> <ul style="list-style-type: none"> • During the temporary suspension of construction activities, NextBridge will continue to work with applicable ministries, agencies, and Indigenous groups to ensure outstanding permits and authorizations are acquired prior to the re-start of construction. • At this time, many ministries, agencies, and Indigenous groups are also facing impacts due to the global pandemic, including office closures, and may not be able to process NextBridge’s requests in a timely manner. <ul style="list-style-type: none"> - NextBridge has already encountered circumstances with ECCC and ISC where NextBridge has been informed that responses to requests could be delayed due to the COVID-19 global pandemic. <p>Continued negotiations regarding overhead crossing of existing utility.</p> <ul style="list-style-type: none"> • NextBridge is negotiating a crossing agreement with a private company that holds a land use permit issued by MNR for Crown land on which the company owns and operates an existing hydroelectric transmission line. • Despite engaging in good faith discussions, NextBridge has not been able to reach agreement on key terms of the crossing agreement. • In the event that the parties are unable to reach agreement, NextBridge may seek relief from the OEB pursuant to section 101 of the <i>Ontario Energy Board Act</i> for authority to construct the Project over the existing transmission line, which may result in schedule delays. • At this time, this matter is not expected to affect the progression of construction activities.
<p>Indigenous Activities</p>	<p>Engagement continuing.</p> <ul style="list-style-type: none"> • NextBridge continues to engage with the 18 identified Indigenous groups in the Project area. • Engagement highlights include robust consultations on emerging information associated with culturally significant sites, provincial park, and conservation reserve specific permitting and Section 28.2 Permits.

Key Status	Summary
	<ul style="list-style-type: none"> • Ongoing engagement continues on capacity funding agreement for several communities to retain third party experts, where required. • Section 28.2 Permit negotiations are continuing with the two communities in which the Project crosses First Nations lands and progressing towards conclusion. • Negotiations are taking place among Pic Mobert First Nation, NextBridge, and the Federal Government to secure approvals for access requirements over ATR Lands where the Project requires temporary use. • NextBridge and its partners deployed 11 facilitators from seven communities into the field on a daily basis until mid-March 2020 to monitor the construction activities. • NextBridge continues to engage in ongoing communication with Project partners, facilitators, and Indigenous communities to improve the Indigenous Facilitator Program structure and delivery. • On March 24, 2020, in response to the evolving COVID-19 global pandemic, NextBridge, in partnership and collaboration with Supercom Industries, made the decision to temporarily suspend the Indigenous Facilitator Program. • This decision was made in recognition of an inability to uphold social distancing requirements, the closure or lockdown of Indigenous communities, and the Provincial Declaration of Emergency. • NextBridge engaged with the six proximate Bamkushwada Limited Partnership (BLP) communities during the COVID-19 decision making process. • BLP Chiefs and senior community staff were involved closely with NextBridge on the actions taken to protect the health and safety of workers on the Project. • Additional information on this topic can be found in Section 1. C. below.

Key Status	Summary
<p>HONI Coordination</p>	<ul style="list-style-type: none"> • NextBridge continued engagement and coordination activities with HONI on multiple fronts. <ul style="list-style-type: none"> - Positive progress has been made in relation to longitudinal (land) access and transmission line crossing agreements. - NextBridge executed amended longitudinal (land) access agreements with HONI to capture recent adjustments to NextBridge’s access road alignments located within HONI’s right of way (ROW) lands. - Outstanding matters pertaining to the location of NextBridge structures at all three HONI Transformer Stations (TSs) were resolved. - HONI approved final reference plans for the Grant of Easements at the TS lands. - HONI provided Grant of Easement documents to NextBridge to finalize land rights at the TS lands. - NextBridge has requested certain amendments to these documents which are currently under review by HONI. - NextBridge expects to finalize outstanding items regarding the TS lands, including one remaining overhead crossing at the Lakehead TS, with HONI in early 2Q 2020. - NextBridge received preliminary draft of the Construction Cost Recovery Agreement from HONI in 1Q 2020. <ul style="list-style-type: none"> ○ Additional information on this topic can be found in Section 1. C. below.

B. Table of Activities In Work Fronts¹ for the Reporting Period

Work Front	Environmental Permit Submissions	Land-ROW ²	Land-Access ³	Clearing Progress	Construction
1	<ul style="list-style-type: none"> Detailed Project Plan (DPP) package submitted and 30-day review period has concluded. All related permit applications submitted and received. 	99%	100%	99%	<ul style="list-style-type: none"> 90% tower assembly completed. 77% tower foundations completed. 77% of towers erected.
7	<ul style="list-style-type: none"> DPP package re-submitted⁴ and 30-day review period has concluded. Related permit applications submitted and received. 	79%	95%	48%	<ul style="list-style-type: none"> 20% tower assembly completed. 3% foundations completed.
2	<ul style="list-style-type: none"> DPP Package submitted and 30-day review period has concluded. Related permit applications submitted and received. 	100%	100%	84%	<ul style="list-style-type: none"> 25% structures hauled to site. 36% foundation pads prepared.
6	<ul style="list-style-type: none"> DPP Package submitted and 30-day review period has concluded. All related permit applications have been received. Seasonal crossing applications to support next year's winter crossings to be submitted in 2Q 2020. 	99.8%	100%	89%	<ul style="list-style-type: none"> 32% structures assembled. 32% foundations installed. 43% foundation pads prepared.
8	<ul style="list-style-type: none"> DPP Package submitted and 30-day review period has 	100%	100%	27%	<ul style="list-style-type: none"> No access to Pic Moberg ATR lands.

¹ This is the currently proposed order of strategic WF execution and is subject to change.

² Percentage of linear distance of route acquired in kilometers. Unencumbered Provincial Crown Land (Unpatented Land, Conservation Reserves, Parks) are assumed secured, but are still subject to receiving Provincial Government approvals.

³ Percentage of parcels with construction access requirements acquired. Construction access requirements on unencumbered Provincial Crown Land (Unpatented Land, Conservation Reserves, Parks) are subject to receiving Provincial Government approvals.

⁴ Comments were received from the MNRF in regards to the submission of the DPP for WF 7 and the DPP package was re-submitted based on this feedback.

Work Front	Environmental Permit Submissions	Land-ROW ²	Land-Access ³	Clearing Progress	Construction
	<ul style="list-style-type: none"> concluded. All related permit applications have been received. 				
3	<ul style="list-style-type: none"> DPP Package submitted and 30-day review period has concluded. Kama Cliffs Conservation Reserve and Gravel River Provincial Park DPPs are under review by MECP. All related permit applications received. 	95%	91%	50%	<ul style="list-style-type: none"> Nipigon camp closed. Awaiting approval from Township of Nipigon.
9	<ul style="list-style-type: none"> DPP Package submitted and 30-day review period has concluded. All related permit applications received. 	100%	100%	15%	<ul style="list-style-type: none"> MTO encroachment permit received.
5	<ul style="list-style-type: none"> DPP Package submitted and 30-day review period has concluded. All permit applications have been received. 	96%	100%	5%	<ul style="list-style-type: none"> Site plan amendment request submitted to MNRF. No access to Pays Plat Reserve lands.
10	<ul style="list-style-type: none"> DPP Package submitted and 30-day review period has concluded. Nimoosh Provincial Park DPP has been submitted. Permit applications have been partially received. 	98%	80%	-	<ul style="list-style-type: none"> Awaiting results of MLT hearing and decision.
4	<ul style="list-style-type: none"> DPP Package submitted and 30-day review period has concluded. Gravel River PP DPP under review by MECP. 	100%	100%	-	

Work Front	Environmental Permit Submissions	Land-ROW ²	Land-Access ³	Clearing Progress	Construction
	<ul style="list-style-type: none"> All MNRF permit applications have been submitted and partial approvals have been received. 				
11	<ul style="list-style-type: none"> DPP Package submitted and 30-day review period has concluded. Permit applications have been submitted. 	73%	91%	-	<ul style="list-style-type: none"> Longitudinal access approval received from HONI. No access to Michipicoten Reserve.

C. Summary of Activities Within Reporting Period

Environment

- Species at Risk (SAR)
 - Received Overall Benefits Permit (OBP) for SAR from the MECP on December 24, 2019.
 - The Permit included multiple conditions requiring actions to avoid impact to SAR and mitigate for impacts to habitat.
 - The pre-construction conditions are being met and the post construction activities are in the process of being reviewed to understand the scope of the requirements.
 - The federal SARA Permit review process is nearing completion with permit issuance anticipated in Q2 2020 in conjunction with the Section 28.2 Permit.
- DPPs
 - DPPs have been submitted on all WFs.
 - All DPPs for Provincial Parks and Conservation Reserves have been submitted.
- WF Packages
 - Permit applications for all WFs were submitted.
 - Permits were issued for WFs 1, 2, 3, 5, 6, 7, 8, and 9.
 - Partial issuance of permits for WFs 4 and 10.
 - WF 11 permits have not been issued.
 - Continued productive discussions with:
 - MECP on Provincial Parks and Conservation Reserves Management Plan amendments; and,
 - MNRF on work and land use permits, etc.
- Permitting Requirements
 - Continued consultation with MECP, MNRF, DFO, CWS, and other agencies regarding the Environmental Assessment (EA) and upcoming permitting requirements.
- EA Conditions
 - Internal and contractor resources have been deployed to ensure continuous compliance with the conditions of the EA Approval using a comprehensive Construction Compliance Matrix for tracking purposes.

- NextBridge is preparing an annual compliance report outlining the results of the compliance monitoring program to be submitted June 1, 2020, to the Director of the Environmental Assessment and Permissions Branch of the MECP.
- Environment-Related Indigenous Discussions
 - Continued solicitation and incorporation of feedback and Traditional Ecologic Knowledge information provided by Indigenous groups and agencies.
 - Documented and responded to inquiries received from Indigenous groups with respect to the Project.
 - Indigenous Facilitators have been present along the ROW since the commencement of construction, up until the temporary suspension of the Indigenous Facilitator Program on March 24, 2020.
 - This measure was taken in response to the evolving COVID-19 global pandemic and requirements for social distancing.
 - NextBridge continues to work with Project partners and Indigenous communities to improve the Indigenous Facilitator Program structure and delivery.

Land

- Privately Held Land
 - Negotiated settlement with one additional property owner, resulting in reduction of parcels subject to expropriation proceedings from five to four.
 - NextBridge continues to work with the remaining property owners included in the expropriation application to reach negotiated settlements.
 - Corresponded with the Township of Nipigon to finalize easement agreements on affected Township owned lands.
 - Township administration is satisfied with the forms of easement agreements and NextBridge expects to receive Council approval in early 2Q 2020.
- Government Land and Permits
 - Continued engagement with the MTO to obtain permits.
 - Obtained remaining entrance, land use and building, and encroachment permit approvals from the MTO for locations within WFs 3, 4, 5, 6, 9, 10, and 11 in line with Post LTC Decision Baseline Target Dates.
 - Obtained Crown land use permit and work permit approvals from the MNRF for WFs 3, 4, 5, 8, 9, and portions of 10.
 - Permit applications for WF 11 and the remainder of WF10 are under review by the MNRF with the remaining approvals expected by the end of the 2Q 2020.

- NextBridge filed applications with the MNRF to amend site plans of permitted aggregate pits on Crown land in WF 5 to allow for the crossing of the EWT project.
- NextBridge worked with the MNRF to support the surrender of certain lands administered by Transport Canada and held by Her Majesty the Queen, in the Right of Canada to the Province of Ontario.
- The lands are in WF 11 and are needed for the Project.
- The MNRF expects to complete this process by the end of 3Q 2020.
- Continued engagement with third party utility and rail companies to secure required access and overhead crossing approvals.
- Agreements securing approximately 98% of required third party crossings have been completed. NextBridge anticipates completing the remaining third-party crossing agreements in 2Q 2020.
- Continued engagement with Transport Canada to obtain clearances.
 - Obtained aeronautical clearances confirming compliance with standards.
- Delay in Finalizing Acquisition with Outstanding Mining Leaseholders
 - NextBridge continues to work towards mutually acceptable agreements to obtain required consent agreements and easements.
 - NextBridge has substantially completed negotiations with all outstanding mining leaseholders and is in the process of finalizing forms of agreement for execution.
 - NextBridge anticipates resolution by the end of the 2Q 2020.
 - Delay of finalizing acquisition with mining leaseholders may require construction to skip certain areas.
 - While the construction contract anticipated skipping certain areas for potential issues, the length of delay may result in increased cost to NextBridge.
 - These conditions place uncertainty in the timing of permitting approvals, which could impact construction execution plans.
 - The Project team is working on mitigating the realization of this risk by continuing engagement with the impacted rights holders and relevant Government agencies to ensure timely approval of the required permits and evaluating construction execution plans in impacted areas.
- General Updates
 - Continued legal surveys to support the land acquisition and permitting programs.
 - Responded to and tracked directly affected property owner and Crown interest holder inquiries and complaints regarding construction activities.
 - Obtained settlements with property owners and Crown interest holders pertaining to damage and disturbance claims as a result of construction activities.

Regulatory

- Expropriation Application
 - On January 30, 2020, the Board issued a Vary Order to vary its September 12, 2019, Decision and Order regarding NextBridge's expropriation application.
 - The Vary Order revises the legal descriptions of certain of the expropriation parcels in accordance with updated surveys provided by NextBridge and removes 8 of the 12 expropriation parcels to reflect the voluntary settlements NextBridge reached in relation to those 8 parcels.
 - On March 6, 2020, as required under the *Expropriations Act*, NextBridge served the landowners offers of compensation and appraisal reports in relation to the remaining 4 expropriation parcels.
 - NextBridge gained possession of the parcels for construction purposes on March 11 and March 16, 2020.

- Mining and Land Tribunal (MLT) Proceedings
 - On December 10, 2019, the MLT issued Notices of Hearing outlining the dates and location for hearings on the two outstanding mining claim matters, stating that the hearings were scheduled to take place on April 21/22 and April 23/24 in Thunder Bay, Ontario.
 - On January 20, 2020, one of the mining claim holders (Respondent A) filed an interim motion, requesting various relief, including: a pre-hearing conference, that the application materials be provided in French, that the hearing be conducted in French, allowing additional time to file responding documents, and that NextBridge provide additional materials.
 - On January 27, 2020, the MLT held a pre-hearing conference with NextBridge and Respondent A.
 - The MLT advised NextBridge that the other mining claim holder (Respondent B) was unable to participate in a pre-hearing conference.
 - On February 12, 2020, the MLT issued a Procedural Order stating that the two mining claim matters would be heard together on May 5-7, 2020, in Toronto.
 - The Respondents were directed to advise the MLT in writing if they intended to participate in the hearing.
 - On February 25, 2020, the MLT issued an Order respecting the interim motion filed by Respondent A.
 - The Order provided (among other things) that the issue to be decided is the fair compensation to be paid by NextBridge for its use of the surface rights on the unpatented mining claims held by Respondent A.
 - Further, Respondent A was directed to deliver his expert report, if any, on the issue of compensation together with a curriculum vitae of the expert witness by March 17, 2020.
 - Respondent A did not file any materials by the deadline of March 17, 2020.

- NextBridge reached agreement with Respondent B and on March 16, 2020, Respondent B executed and filed a consent to grant NextBridge's application.
- On March 20, 2020, the MLT granted NextBridge's application regarding Respondent B's mining claim matter.
- Although outside of this reporting period, on April 16, 2020 NextBridge reached an agreement with Respondent A and has notified the MLT. NextBridge is awaiting formal notification of the cancellation of the hearings in May.

Indigenous Engagement

- Continued Engagement Activities
 - NextBridge has documented and responded to inquiries and questions received from Indigenous groups with respect to the Project.
 - Ongoing engagement has promoted open dialogue with communities.
 - NextBridge is regularly engaged with interested communities consulting on Project permitting.
 - Biinjitiwabik Zaaging Anishnabek (BZA) Engagements
 - Additional consultation and engagement was undertaken with BZA through the MNRF regarding permitting requirements in WFs 1 through 7.
 - January 15, 2020 – Permitting workshop held with BZA First Nation representatives and third-party reviewers to discuss ongoing issues associated with the permit review process.
 - January 16, 2020 - Permitting workshop held in BZA First Nation and third-party reviewers to discuss the overarching approach to permitting and the specific concerns of the community with respect to permitting.
 - January 23, 2020 – Permitting workshop held with Provincial representatives and BZA community representatives to address outstanding permitting questions and concerns.
 - February 11, 2020 - Teleconference call held with BZA community representative to discuss the appointment process for the Indigenous Facilitator.
 - March 23, 2020 – NextBridge collaborated with BZA to appoint a new community Indigenous Facilitator to represent the community in the program prior to its temporary suspension as a result of the COVID-19 global pandemic.
 - NextBridge remains engaged with BZA and will continue such engagement for the life of the Project.
 - At this point, NextBridge has addressed the issues raised by BZA and the MNRF is moving forward with remaining Project permitting.
 - BZA continues to pursue a judicial review on the issuance of the LTC and OIC to NextBridge.

- Pic Mobert Engagements
 - January 14, 2020 – In person meeting with NextBridge and Pic Mobert representatives in Thunder Bay to discuss construction in the White Lake and Nursery Lake area.
 - Pic Mobert expressed they have some traditional knowledge related to construction in this area and committed to providing additional information.
 - January 23, 2020 – In person meeting with NextBridge and Pic Mobert representatives in Toronto to follow up on discussions related to construction in the area of White Lake and Nursery Lake.
 - At this meeting, Pic Mobert identified a potential for cultural resources in the area.
 - NextBridge committed to the immediate suspension of construction in the area within a 1km buffer of both areas.
 - NextBridge remains engaged with Pic Mobert on the development of a mitigation plan for construction in the area to ensure risk of impacts to cultural/traditional resources is minimized.
 - While the construction contract anticipated skipping certain areas for potential cultural issues, the length of delay and potential design changes for crossing of White Lake may result in increased cost to NextBridge.
- Notifications to the 18 identified First Nation and Métis Communities
 - January 20, 2020 - Notification that the final Provincial Parks & Conservation Reserves DPPs documentation would be uploaded to the SharePoint site for community access.
- Capacity Funding Agreements (CFAs)
 - CFAs had previously been offered to the 18 identified Indigenous groups to ensure adequate resources to continue with engagement on the Project during the construction phase.
 - Progress has been made on finalizing more than half of the agreements.
 - In some cases, communities were not interested in additional capacity funding.
 - NextBridge continues to provide project information whether a CFA is in place or not.
- Impacts of COVID-19 Global Pandemic on Indigenous Communities
 - The evolving risk of COVID-19 was discussed during numerous conversations with Chiefs and Indigenous community representatives during the Reporting Period.
 - Early conversations in March-April 2020 revolved around the potential for community-imposed access restrictions to protect their populations from the potential introduction and spread of COVID-19 within their communities.
 - NextBridge and other Project partners developed and shared COVID-19 mitigation and safety measures to protect Project workers and reduce the likelihood of community transmission.

- Ultimately, to protect their community members, Indigenous communities along the Project route began implementing restricted access measures⁵, and in some cases, total lockdowns, which prevented a significant percentage of Project construction workers from continuing to work on the Project.
- Further information on this topic can be found in the COVID-19 Global Pandemic segment later in this section.

Community/Municipal Engagement

- Continued Engagement Activities
 - Discussions with local and provincial snowmobile clubs to address concerns related to shared use of ROW and access roads during winter construction.
 - Construction awareness signage indicating possible trail and road access impacts and NextBridge Project Community Liaison contact information deployed to areas where the ROW crosses Provincial Parks beginning the week of February 10, 2020.
 - Signs have been posted at Park entrances and will continue to be posted on the ROW as construction crews progress and gain access.
 - Burn Notices were published in local newspapers on February 11 and 18 in Nipigon and Terrace Bay, and on February 13 and 20, 2020, in Thunder Bay and Marathon indicating that slash pile burning would be conducted from February 17, 2020, to March 31, 2020, in specified areas on the ROW.
 - Burn Notices were also posted on the Project website and Facebook Group.
 - Provided a statement to the Thunder Bay Chronicle-Journal on March 13, 2020, on the Project's wood burning practices in response to a letter to the editor inquiring about said practices.
 - Provided a response to the Mayor of Marathon and MPP Michael Gravelle on March 13, 2020, regarding chipping and burning of wood on the ROW given that constituents had expressed concerns about these activities to both parties.
 - Issued a statement to local media outlets and ROW elected and administrative officials on March 23, 2020, indicating that work camps in Nipigon and Marathon would be closing prematurely for the season to protect workers and community members from the spread of COVID-19.
 - The statement was posted on the Project website and Facebook Group.
 - Posted a statement on the Project website and Facebook page on March 27, 2020, stating that the Province of Ontario had determined construction projects such as the East-West Tie were an essential service and could continue while other workplaces were required to close in response to COVID-19.
 - Posted Nimoosh Provincial Park DPP to the Project website on February 11, 2020.

⁵ Copies of Indigenous community COVID-19 notices can be found in Section 5 Appendix G

- Project Facebook Group continued to grow steadily with approximately 80 members as of the end of Reporting Period.
- Monitored the Project email address and hotline for Project inquiries.
- Complaint Resolution Process
 - No formal complaints were submitted during this Reporting Period.
- Community Investment
 - Applications received to date in 2020 have been put on hold, while the community investment program considers more immediate local needs resulting from COVID-19.

Engineering & Construction

- Materials
 - Deliveries to a storage yard in Thunder Bay of conductor, Overhead Ground Wire, and Optical Ground Wire reels are ongoing and well in advance of conductor stringing schedule.
 - These materials will be stored until the project resumes construction and materials are shipped to community laydown yards.
 - Minimal workers are on site to accept these deliveries during the COVID-19 global pandemic.
 - Similarly, tower deliveries are also ongoing and NextBridge continues to work through congestion at the Port of Montreal.
 - The congestion is due to a series of rail blockades that forced CN Rail to shut down its eastern network in February 2020.
 - NextBridge worked with the tower vendor to unload containers at the Port of Montreal and truck towers directly to the Project site avoiding transportation by rail.
 - Although the blockades were lifted, the Port of Montreal remains congested.
 - This congestion is now due to the COVID-19 global pandemic and the subsequent reduction of workers and drivers created by government restrictions.
 - Tower manufacturing remains on schedule although the COVID-19 global pandemic is limiting shipments out of Turkey due to a global scarcity of shipping containers and the overall slowdown of international shipping.
 - NextBridge continues to receive towers and is working closely with its tower vendor to minimize potential cost and schedule impacts to the Project.

- Detailed Engineering
 - Transmission line design Issued for Construction Review (IFCR) packages for all WFs have been issued and Issued for Construction (IFC) packages are being issued as ROW is cleared and ground-truthing is being performed.
 - Performing grounding studies to optimize the grounding design.
 - In response to Pic Moberg's concerns, NextBridge is evaluating options to avoid the island while crossing the White Lake narrows.
 - The options will require additional ROW and may require an additional structure type.
 - Working with vendors to potentially supply lighting for 35 towers which have been prescribed by Transport Canada.
 - These newly-proposed requirements related to the installation of lights and application of safety paint on a selection towers.
 - Proposals for lights and power sources have been requested from suppliers in order to estimate potential costs.
 - NextBridge is requesting rationale from Transport Canada to confirm their newly-proposed requirements.
 - Conducting a feasibility study of a potential bypass of a HONI transmission line outside of the Wawa station to mitigate the need for an extended outage period.

Coordination Efforts with HONI

- Status and Changes to Access Road and Transmission Line Crossings
 - Continued engagement with HONI to acquire necessary land rights and/or obtain permits.
 - Obtained amended approvals from HONI for longitudinal (land) access associated with all WFs.
 - Met with HONI and IESO regarding overhead transmission line crossing designs.
 - The crossing outside of the Lakehead TS is outstanding.
 - Expect to execute the agreement by the end of 2Q 2020.
 - NextBridge is working with HONI through legal due diligence for the agreement.
 - Work sequence has been adjusted to address timing of crossing agreement and no schedule impacts are expected as a result of this outcome.
- Overview of Key Negotiations, Agreements, and Coordination Efforts Between NextBridge and HONI
 - Continued discussions related to HONI's Staging Plan which includes the coordination of facility upgrades with cable connections and outage requirements.
 - Discussions with HONI regarding the negotiation of the Construction Cost Recovery Agreement.

- NextBridge received the preliminary draft of the Construction Cost Recovery Agreement from HONI in 1Q 2020.
- The document is under internal review and will undergo a subsequent review by HONI and NextBridge in 2Q 2020.
- Other Material Developments, Issues, or Risks Related to the Coordination Between NextBridge and HONI
 - Expect to conclude Grant of Easements by the end of 2Q 2020.
 - NextBridge is working with HONI through legal due diligence for the agreement.

Risks related to the Coordination efforts between NextBridge and HONI can be found below in Section 4. A.

COVID-19 Global Pandemic

Preamble

- On March 23, 2020, NextBridge provided an Intermediate Notice to the Board that, in order to help contain the spread of COVID-19, NextBridge was temporarily closing the work camps associated with the construction of the Project for the safety and health of the workers. (See Section 5 Appendix A).
- At the time, NextBridge committed to provide a more detailed explanation of the cost and schedule impacts, if any, to the Project resulting from the closure of the work camps due to COVID-19 in its next Quarterly OEB Report.
- After additional discussions with the local municipalities and Indigenous communities in Northwestern Ontario regarding the possible spread of COVID-19 and its potential impact on the safety and health of its workers and communities, NextBridge decided to temporarily suspend all construction activities as of April 3, 2020.
- Since the submission of the Intermediate Notice, the COVID-19 situation escalated, as outlined in more detail below resulting in NextBridge making the decision to temporarily suspend construction activities on the Project.
- Due to the temporary suspension of construction activities and the continuing nature and yet-unknown duration of the impacts associated with the global pandemic, NextBridge is unable to determine the schedule and/or cost impact(s) at this time.
- NextBridge will track any incremental construction costs related to the COVID-19 global pandemic and requests the Board approve the creation of a subaccount of Account 2055 to do so, consistent with its April 22, 2020 request to the Board.

Local Context

- During the first week of March 2020, numerous staff members from local companies supporting the Project, as well as many Indigenous representatives, attended a mining conference in Toronto.
- On March 10, 2020, it was reported that a Northern Ontario resident who attended the mining conference tested positive for COVID-19.
 - This announcement brought a heightened awareness to many local communities about the unique vulnerabilities to the limited health and supply-chain resources in Northwestern Ontario.
- In response to the increasing prevalence of COVID-19, local communities began to build strategies to prevent the spread into their communities.

Local Indigenous Communities

- Due to limited access to medical facilities, and to protect vulnerable members of their communities, a number of local Indigenous Communities announced varying levels of restricted access⁶, ranging in degrees of severity from controlled access to total lockdowns⁷.
- The resulting restricted access decisions impacted a significant portion of NextBridge's 339-person construction workforce, which includes an Indigenous workforce of 222 people⁸, 71 of whom live on-reserve.
- Many of the subcontractors supporting construction are also based on-reserve, and their ability to procure materials and mobilize their equipment and workforce was compromised due to access restrictions.

Local Non-Indigenous Communities

- All organized townships, municipalities, and towns along the Project route, with the exception of the Municipality of Shuniah⁹, declared a State of Emergency due to the COVID-19 global pandemic.
 - State of Emergency notices can be found in Section 5 Appendix B below.
- Healthcare facilities in the area have limited resources to deal with a potential surge of COVID-19 patients.
- The Thunder Bay Regional Hospital is preparing a 36-bed isolation ward for COVID-19 patients.
- The Nipigon District Memorial Hospital in Nipigon, Ontario, has 15 acute care beds, 15 long term care beds, and seven chronic care beds.

⁶ Indigenous Nations maintain rights over lands in which they occupy with their communities that allow them to control who enters.

⁷ Total lockdowns restricted movement of community residents but allowed for essential services to continue through checkpoints and barricades.

⁸ NextBridge considers the participation of Indigenous communities to be an essential component of successful transmission projects in Northwestern Ontario and is committed to working with Indigenous communities along the Project to provide sustainable benefits to those communities.

⁹ The City of Thunder Bay, which is located near the Lakehead Transformer Station, but outside of the Project, area did not declare a State of Emergency.

- North of Superior Healthcare Group has 22 beds available for COVID-19 patients in their combined facilities;
 - The McCausland Hospital in Terrace Bay, Ontario; and,
 - Wilson Memorial General Hospital in Marathon, Ontario.
- The Lady Dunn Health Centre in Wawa has ten acute care, two respite, and 16 long-term care beds.
- The Provincial Declaration of State of Emergency and associated restrictions on business activities have further strained resource availability for contractors and subcontractors.
- After additional discussions with the local municipalities and Indigenous communities in Northwestern Ontario on the possible spread of COVID-19 and its potential impact on the safety and health of its workers and communities, NextBridge, consistent with the requests of these communities, temporarily suspended all construction activities as of April 3, 2020.
- NextBridge, in consultation with local municipalities and Indigenous communities and under the advisement of local health authorities, will decide when it is appropriate to re-start construction.
 - When the decision to re-start construction is made, NextBridge will notify the Board.

Additional Provincial Context and Timeline

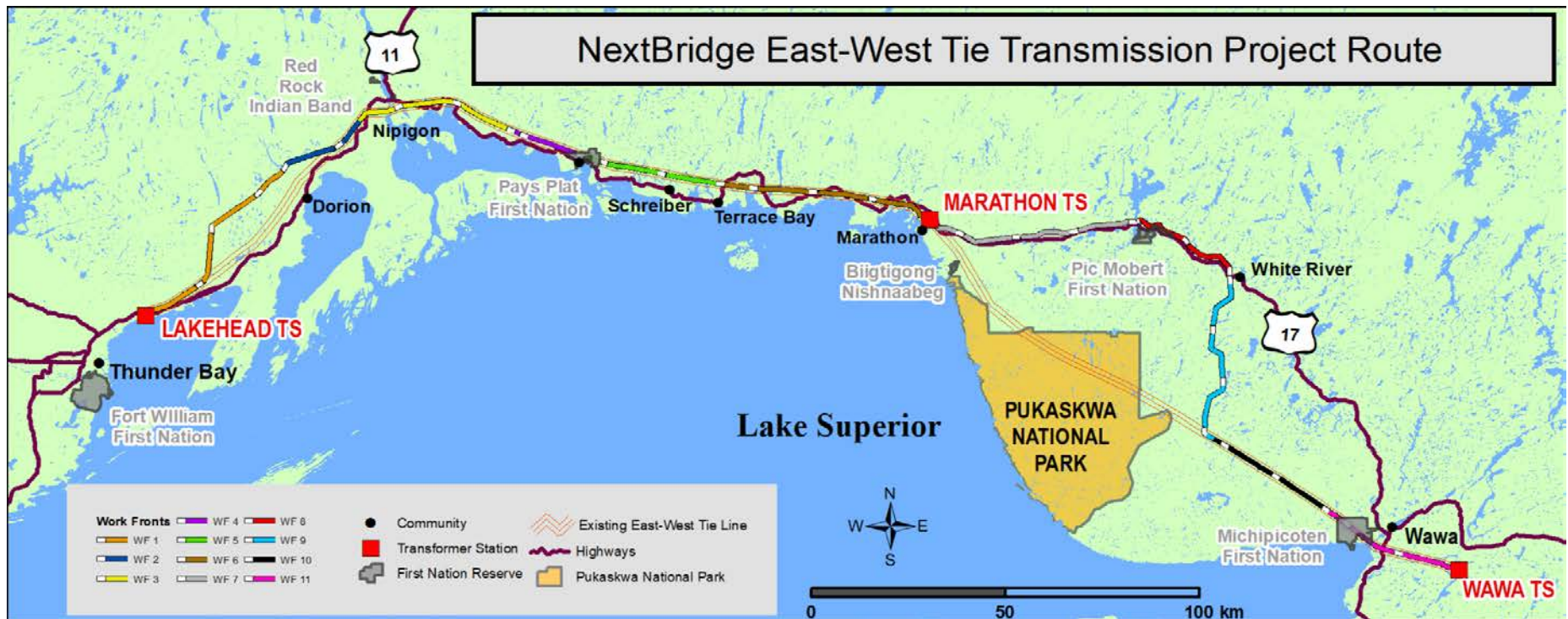
- January 25, 2020 - First positive COVID-19 case was confirmed in Toronto, Ontario.
- March 10, 2020 – First confirmed case of COVID-19 in Northern Ontario (Sudbury, Ontario).
- March 12, 2020 – OEB issues “Ontario Energy Board’s precautionary measures concerning COVID-19” (See Section 5 Appendix C).
- March 17, 2020 - Premier Ford declares a province-wide state of emergency, including the prohibition of public events over 50 people, and the closure of many public places of gatherings.
- March 23, 2020 - NextBridge announces temporary closure of work camps to protect the health and safety of workers (See Section 5 Appendix D).
 - The workers in the camps were primarily engaged in foundation and anchor installation, tower assembly, and tower erection activities.
 - At the time, other construction activities, such as clearing, which were unaffected by the temporary work camp closures would continue.
- March 23, 2020 - Government of Ontario Orders the Mandatory Closure of All Non-Essential Workplaces to Fight Spread of COVID-19 (See Section 5 Appendix E).
- March 27, 2020 - First confirmed case of COVID-19 in Thunder Bay, Ontario.

- March 30, 2020 - First confirmed case of COVID-19 in Nipigon, Ontario.
- April 3, 2020 – 12 total confirmed cases of COVID-19 in the Thunder Bay area, including four cases in Nipigon.
- April 3, 2020 – Government of Ontario extends business closures to stop the spread of COVID-19 (See Section 5 Appendix F).

Risks related to the COVID-19 global pandemic can be found below in Section 4. A.

2. Construction Schedule Update

A. Project Map



B. Milestone Updates

Following the OEB Decision and Order approving the LTC application the February 11, 2019, milestone dates were revised to meet a new construction schedule based on the new in-service date. Updates on the progress of these milestones are found in the table below.

Activity	Post-LTC Decision Baseline Target Date ¹⁰	Revised Date	Variance Reason/Potential Impact
Regulatory			
Oral Hearing Start	Completed		
OEB LTC Decision and Order	Completed		
OEB approval of authority to expropriate	September 2019		• Completed in 3Q 2019
Register approved Plan of Expropriation and issue relevant Expropriation Act Notices/Offer	December 2019	1Q 2020	• Completed in 1Q 2020
Obtain possession of expropriated lands for construction purposes	March 2020		• Completed in 1Q 2020
Environmental¹¹			
Approval of the Amended EA	Completed		
Approval by MECP of ECA - Camp Wastewater	2Q 2020		
Approval by MNRF of Water Crossing Permits	3Q 2019 to Q1 2020	2Q 2020	• Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
Approval by MECP of Species at Risk Permits (Bat maternity roosts, Eastern whip-poor-will)	3Q 2019		• Completed in 3Q 2019

¹⁰ Schedule dates were revised to meet a new construction schedule following the Leave to Construct award based on the new in-service date.

¹¹ Apart from the EA which has been issued, based on the WF approach to construction, not all permits are needed at start of construction on the Project as some WFs will have all necessary permits to start construction.

Activity	Post-LTC Decision Baseline Target Date ¹⁰	Revised Date	Variance Reason/Potential Impact
Approval by MECP of Species at Risk Permits (Caribou, Bat hibernacula)	4Q 2019		<ul style="list-style-type: none"> Completed in 4Q 2019
Approval of ECCC SARA Bat hibernacula and caribou permit	4Q 2019	2Q 2020	<ul style="list-style-type: none"> Awaiting review by ECCC. Delay due to ECCC office closures caused by COVID-19. Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
Approval of MECP Provincial Park & Conservation Reserve Management Plan Amendments	4Q 2019		<ul style="list-style-type: none"> Completed in 4Q 2019
Lakehead Region Conservation Authority Permit	3Q 2019		<ul style="list-style-type: none"> Completed in 3Q 2019
Transport Canada Section 67 for Transport Canada Lands	3Q-4Q 2019	1Q 2020	<ul style="list-style-type: none"> Land is in the process of being surrendered to the Province. Section 67 will no longer be applicable.
Transport Canada Navigation Protection Act Canada permit	3Q-4Q 2019	2Q 2020	<ul style="list-style-type: none"> Partially completed; <ul style="list-style-type: none"> Lake Superior crossings approved; and, Public consultation complete. Nipigon River crossing requires a design change and additional time required for public consultation.
Fisheries and Oceans Canada Letters of Advice	3Q 2019 to 1Q 2020	2Q 2020	<ul style="list-style-type: none"> Delay in referrals and protracted review process has delayed approvals into 2Q 2020 7 of the 11 reviews are complete.
Indigenous Service Canada Section 67 for Reserve Lands	3Q-4Q 2019	1Q 2020	<ul style="list-style-type: none"> Environmental Review Process by ECCC ongoing.

Activity	Post-LTC Decision Baseline Target Date ¹⁰	Revised Date	Variance Reason/Potential Impact
			<ul style="list-style-type: none"> • Delay due to ECCC office closures caused by COVID-19.
Infrastructure Ontario Class Environmental Assessment	4Q 2019	1Q 2020	<ul style="list-style-type: none"> • Completed in 1Q 2020
MHSTCI– Heritage, Sport, Tourism and Cultural Industries acceptance	4Q 2019	2Q-3Q 2020	<ul style="list-style-type: none"> • Additional archeological field work will now be required in the 2020 Spring field season. • Revised milestone date not anticipated to impact construction schedule.
Land Acquisition			
Substantial completion of signing of option agreements	Completed		
Crown Land Disposition Application filed	3Q-4Q 2019		<ul style="list-style-type: none"> • Completed in 4Q 2019
Third party Crossing agreements complete	3Q-4Q 2019	1Q-2Q 2020	<ul style="list-style-type: none"> • Additional time required to finalize agreements with remaining third-party owners. • Milestone substantially complete. • Revised milestone date not anticipated to impact construction schedule.
MNRF approval of Crown Lease/Land Use Permits	3Q 2019 to 1Q 2020	2Q 2020	<ul style="list-style-type: none"> • Land Use Permit approval for WF 11 outstanding. • Additional time required for MNRF to process remaining WF 11 application. • Revised milestone date not anticipated to impact construction schedule.
MNRF approval of Crown Land Work Permits	3Q 2019 to 1Q 2020	2Q 2020	<ul style="list-style-type: none"> • Work Permits for WF 11 and portions of WF 10 outstanding.

Activity	Post-LTC Decision Baseline Target Date ¹⁰	Revised Date	Variance Reason/Potential Impact
			<ul style="list-style-type: none"> • Additional time required for MNRF to process remaining WF 11 and WF 10 applications. • Revised milestone date not anticipated to impact construction schedule.
MTO approval of Land Use and Building Permits	3Q-4Q 2019	1Q 2020	<ul style="list-style-type: none"> • Completed in 1Q 2020
MTO approval of Entrance Permits	3Q-4Q 2019	1Q 2020	<ul style="list-style-type: none"> • Completed in 1Q 2020
MTO approval of Encroachment Permits	3Q-4Q 2019	1Q 2020	<ul style="list-style-type: none"> • Completed in 1Q 2020
Indigenous Relations			
Indigenous Service Canada (ISC) approval of Land Related Permits	4Q 2019	2Q 2020	<ul style="list-style-type: none"> • The first of two required Section 28.2 Permits required for the ROW is expected to be finalized in early 2Q 2020. • In relation to the second of the two required Section 28.2 permits, NextBridge plans to file the necessary application with the Federal government in early 2Q 2020. • Delay due to COVID-19 impacts on ISC. • Revised milestone date is not anticipated to impact the construction schedule.
HONI - Related			
HONI approves Longitudinal Access	3Q 2019		<ul style="list-style-type: none"> • Completed in 3Q 2019
HONI Approves Transmission Crossing Application	3Q 2019	2Q 2020	<ul style="list-style-type: none"> • Additional time required to finalize agreement at Lakehead TS.

Activity	Post-LTC Decision Baseline Target Date ¹⁰	Revised Date	Variance Reason/Potential Impact
			<ul style="list-style-type: none"> • Milestone substantially complete. • Revised milestone date not anticipated to impact construction schedule.
NextBridge files Sec 101 Application (If not approved by HONI)	4Q 2019	N/A	<ul style="list-style-type: none"> • HONI has approved the majority of the HONI line crossings including the crossing of the T1M lines. • NextBridge continues to work with HONI regarding one outstanding overhead crossing agreement at the Lakehead TS and expects to receive this agreement in 2Q 2020. • Accordingly, a Section 101 application will likely not be required.
HONI Substations commissioned ¹²	4Q 2021		
Engineering & Construction			
Commence Clearing & Access	3Q 2019		<ul style="list-style-type: none"> • Commenced in 3Q 2019
Commence Geotech and Foundations	4Q 2019		<ul style="list-style-type: none"> • Commenced in 4Q 2019.
Commence Towers Assembly	4Q 2019		<ul style="list-style-type: none"> • Commenced in 4Q 2019.
Commence Towers Erection	1Q 2020		<ul style="list-style-type: none"> • Commenced in 1Q 2020.
Commence Conductor Stringing	2Q 2020		
Work Front 1 - Commence Clearing & Access	3Q 2019		<ul style="list-style-type: none"> • Commenced in 3Q 2019.
Work Front 1 - Commence Geotech and Foundations	4Q 2019		<ul style="list-style-type: none"> • Commenced in 4Q 2019.
Work Front 1 - Commence Towers Assembly	4Q 2019		<ul style="list-style-type: none"> • Commenced in 4Q 2019.
Work Front 1 - Commence Towers Erection	1Q 2020		<ul style="list-style-type: none"> • Commenced in 1Q 2020.

¹² Per Exhibit B, Tab 11, Schedule 1 of Hydro One Station work LTC application.

Activity	Post-LTC Decision Baseline Target Date ¹⁰	Revised Date	Variance Reason/Potential Impact
Work Front 1 - Commence Conductor Stringing	1Q 2020	2Q 2020	• Delay in permits and access to structures A001 & A002.
Work Front 2 - Commence Clearing & Access	1Q 2020		• Commenced in 1Q 2020.
Work Front 2 - Commence Geotech and Foundations	1Q 2020	2Q 2020	• Foundations were started in alternate WFs.
Work Front 2 - Commence Towers Assembly	1Q 2020	2Q 2020	• Assembly was started in alternate WFs.
Work Front 2 - Commence Towers Erection	1Q 2020	3Q 2020	• Delay in start of erection activities in WF 1.
Work Front 2 - Commence Conductor Stringing	2Q 2020		
Work Front 3 - Commence Clearing & Access	1Q 2020		
Work Front 3 - Commence Geotech and Foundations	1Q 2020	2Q 2020	• Foundations were started in alternate WFs.
Work Front 3 - Commence Towers Assembly	2Q 2020		
Work Front 3 - Commence Towers Erection	2Q 2020		
Work Front 3 - Commence Conductor Stringing	3Q 2020		
Work Front 4 - Commence Clearing & Access	2Q 2020		
Work Front 4 - Commence Geotech and Foundations	2Q 2020		
Work Front 4 - Commence Towers Assembly	3Q 2020		
Work Front 4 - Commence Towers Erection	3Q 2020		
Work Front 4 - Commence Conductor Stringing	3Q 2020		
Work Front 5 - Commence Clearing & Access	1Q 2020		• Commenced in 1Q 2020.
Work Front 5 - Commence Geotech and Foundations	1Q 2020		• Foundations were started in alternate WFs.
Work Front 5 - Commence Towers Assembly	4Q 2020		
Work Front 5 - Commence Towers Erection	1Q 2021		
Work Front 5 - Commence Conductor Stringing	1Q 2021		
Work Front 6 - Commence Clearing & Access	1Q 2020		• Commenced in 1Q 2020.
Work Front 6 - Commence Geotech and Foundations	1Q 2020		• Commenced in 1Q 2020.

Activity	Post-LTC Decision Baseline Target Date ¹⁰	Revised Date	Variance Reason/Potential Impact
Work Front 6 - Commence Towers Assembly	1Q 2020		• Commenced in 1Q 2020.
Work Front 6 - Commence Towers Erection	1Q 2020	4Q 2020	• Delay in start of erection activities in WF 1. • Access to WF 6 closed due to OBP.
Work Front 6 - Commence Conductor Stringing	3Q 2020		
Work Front 7 - Commence Clearing & Access	1Q 2020		• Commenced in 4Q 2019.
Work Front 7 - Commence Geotech and Foundations	2Q 2020		• Commenced in 1Q 2020.
Work Front 7 - Commence Towers Assembly	3Q 2020		• Commenced in 1Q 2020.
Work Front 7 - Commence Towers Erection	3Q 2020		
Work Front 7 - Commence Conductor Stringing	4Q 2020		
Work Front 8 - Commence Clearing & Access	1Q 2020		• Commenced in 1Q 2020.
Work Front 8 - Commence Geotech and Foundations	3Q 2020		
Work Front 8 - Commence Towers Assembly	4Q 2020		
Work Front 8 - Commence Towers Erection	4Q 2020		
Work Front 8 - Commence Conductor Stringing	1Q 2021		
Work Front 9 - Commence Clearing & Access	1Q 2020		• Commenced in 1Q 2020.
Work Front 9 - Commence Geotech and Foundations	3Q 2020		
Work Front 9 - Commence Towers Assembly	4Q 2020		
Work Front 9 - Commence Towers Erection	4Q 2020		
Work Front 9 - Commence Conductor Stringing	2Q 2021		
Work Front 10 - Commence Clearing & Access	3Q 2020		
Work Front 10 - Commence Geotech and Foundations	3Q 2020		
Work Front 10 - Commence Towers Assembly	4Q 2020		
Work Front 10 - Commence Towers Erection	1Q 2021		
Work Front 10 - Commence Conductor Stringing	3Q 2021		
Work Front 11 - Commence Clearing & Access	3Q 2020		
Work Front 11 - Commence Geotech and Foundations	3Q 2020		
Work Front 11 - Commence Towers Assembly	1Q 2021		

Activity	Post-LTC Decision Baseline Target Date ¹⁰	Revised Date	Variance Reason/Potential Impact
Work Front 11 - Commence Towers Erection	2Q 2021		
Work Front 11 - Commence Conductor Stringing	3Q 2021		
Project Construction Substantially Complete	4Q 2021		
Project Commissioning Commences	4Q 2021		
Project Commissioning Complete - In Service	4Q 2021		
Final acceptance and release of General Contractor	4Q 2021		

Permit and Approval/Authorization Requirements by Work Front

Work Front	Remaining Major Permits and Approvals/Authorizations ¹³	Original Target Date Reported in 1 st OEB Quarterly Report	Revised Target Date	Variance Reason/Potential Impact
1	0 Species at Risk 0 Water Body Crossings 1 Overhead Crossings 0 Work Permit and Land Use Permit 0 Access	September 2019		<ul style="list-style-type: none"> NextBridge continues to work with HONI regarding one outstanding overhead crossing agreement at the Lakehead TS and expects to receive this agreement in 2Q 2020. Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
7	0 Species at Risk 0 Water Body Crossings 3 Overhead Crossings 0 Work Permit and Land Use Permit 0 Access	September 2019	May 2020	<ul style="list-style-type: none"> Awaiting overhead crossings tied to leasehold negotiations which are anticipated to be received in May 2020. Awaiting resolution of mining leaseholders' interests. Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
2	0 Species at Risk 0 Water Body Crossings 0 Overhead Crossings 0 Work Permit and Land Use Permit 0 Access	September 2019	January 2020	<ul style="list-style-type: none"> Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
6	0 Species at Risk (including Caribou)	December 2019	May 2020	<ul style="list-style-type: none"> Awaiting necessary renewals of provincial permits and approvals.

¹³ The number of Major Permits and Approvals/Authorizations are subject to change as access plans evolve.

Work Front	Remaining Major Permits and Approvals/Authorizations ¹³	Original Target Date Reported in 1 st OEB Quarterly Report	Revised Target Date	Variance Reason/Potential Impact
	14 Water Body Crossings (Seasonal crossings for 2020/2021) 0 Overhead Crossings 0 Work Permit and Land Use Permit 1 Phase I ESA 0 Access			<ul style="list-style-type: none"> • Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
8	0 Species at Risk 0 Water Body Crossings 0 Overhead Crossings 1 Work Permit and Land Use Permit 0 Access	September 2019	May 2020	<ul style="list-style-type: none"> • Awaiting necessary federal permits and approvals on Pic Moberg ATR lands as mentioned earlier in the Report. • Awaiting approval for Pic Moberg ATR Land from ISC in order to apply for necessary work permit. • Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
3	0 Species at Risk 8 Water Body Crossings (Including 1 Federal Permit) 1 Overhead Crossings 8 Work Permit and Land Use Permit 1 Phase I ESA 5 Access	September 2019	May 2020	<ul style="list-style-type: none"> • Awaiting necessary federal and provincial permits and approvals. • Awaiting Township of Nipigon Council approval of easement and road use agreements expected in May 2020. • Kama Cliffs DPP is currently under review by MECP and associated land use permit and work permits will not be issued until the DPP is approved.

Work Front	Remaining Major Permits and Approvals/Authorizations ¹³	Original Target Date Reported in 1 st OEB Quarterly Report	Revised Target Date	Variance Reason/Potential Impact
				<ul style="list-style-type: none"> Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
9	0 Species at Risk 0 Water Body Crossings 0 Overhead Crossings 0 Work Permit and Land Use Permit 0 Access	September 2019	February 2020	<ul style="list-style-type: none"> Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
5	1 Species at Risk 38 Water Body Crossings (Seasonal access) 1 Overhead Crossings 0 Work Permit and Land Use Permit 1 Access	December 2019	May 2020	<ul style="list-style-type: none"> Awaiting necessary federal and provincial permits and approvals. Remaining overhead crossing and permits expected in May 2020. If NextBridge is unable to secure remaining overhead crossing agreement, relief from the OEB pursuant to section 101 of the <i>Ontario Energy Board Act</i> may be sought. Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
10	0 Species at Risk 29 Water Body Crossings 0 Overhead Crossings 2 Work Permit and Land Use Permit 9 Access	November 2019	May 2020	<ul style="list-style-type: none"> Awaiting necessary federal and provincial permits and approvals. Awaiting resolution of mining claim holders' interests.

Work Front	Remaining Major Permits and Approvals/Authorizations ¹³	Original Target Date Reported in 1 st OEB Quarterly Report	Revised Target Date	Variance Reason/Potential Impact
				<ul style="list-style-type: none"> • Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
4	0 Species at Risk 12 Water Body Crossings 0 Overhead Crossings 12 Work Permit and Land Use Permit 0 Access	November 2019	May 2020	<ul style="list-style-type: none"> • Awaiting necessary federal and provincial permits and approvals. • Remaining permits expected in 2Q 2020. • Gravel River DPP has been revised and is under review by MECP. Associated land use permit and work permits will not be issued until the DPP has been approved. • Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.

Work Front	Remaining Major Permits and Approvals/Authorizations ¹³	Original Target Date Reported in 1 st OEB Quarterly Report	Revised Target Date	Variance Reason/Potential Impact
11	1 Species at Risk 30 Water Body Crossings 3 Overhead Crossings 10 Work Permit and Land Use Permit 27 Access	December 2019	May 2020	<ul style="list-style-type: none"> • Awaiting necessary federal and provincial permits and approvals. • The federal SARA permit will not be released until ISC approval is received. • Remaining overhead crossings and permits expected in May 2020. • Additional time required for MNRF to process remaining WF 11 and WF 10 applications. • Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.

3. Construction Cost Update

A. Project Cost Update Summary

Construction costs for the EWT Project are forecasted to be on budget when compared to the LTC application budget. While increases have been identified in certain budget areas, the use of the previously-budgeted value for contingency allows for sufficient allocation of funds to address areas where budget increases were identified. However, at this point in time the costs related to the pandemic are unknown.

B. Project Cost Update Table

Cost Categories for NextBridge's Construction Costs Reporting	Actuals Spent		Budget			Forecast Budget Variance			Reasons For Change
	A Spent This Reporting Period \$	B Total Spent To Date \$	C Budget Per LTC Application \$	D=C-B Budget Remaining	E=D/C*100 Budget Remaining %	F Forecast Budget Change \$	G Forecast Budget Change %	H Revised Total Budget	
Engineering & Construction	77,018,636	176,011,270	572,761,388	396,750,118	69%	41,505,901	7%	614,267,289	Revised based on in-service date
1 Engineering, Design and Procurement	1,046,595	4,833,941	19,342,245	14,508,304	75%	(10,808,892)	-56%	8,533,353	
2 Materials and Equipment	8,961,454	20,203,464	89,408,231	69,204,767	77%	(22,538,717)	-25%	66,869,514	
8 Site Clearing, Access	39,974,002	48,425,505	107,463,339	59,037,834	55%	33,828,145	31%	141,291,484	
9 Construction	27,036,585	102,548,360	356,547,573	253,999,213	71%	41,025,365	12%	397,572,938	
Environmental & Remediation Activities	2,342,212	13,202,901	26,929,260	13,726,359	51%	4,348,606	16%	31,277,866	Revised based on in-service date
3 Environmental and Regulatory Approvals	2,342,212	13,202,901	13,030,561	(172,340)	-1%	5,894,505	45%	18,925,066	
10 Site Remediation	-	-	13,898,699	13,898,699	100%	(1,545,899)	-11%	12,352,800	
Indigenous Activities	1,645,851	11,981,091	20,211,000	8,229,909	41%	3,442,555	17%	23,653,555	Revised based on in-service date
5 Indigenous Economic Participation	624,118	5,368,461	7,000,000	1,631,539	23%	2,730,362	39%	9,730,362	
6 Indigenous Consultation	1,021,734	6,612,630	13,211,000	6,598,370	50%	712,193	5%	13,923,193	
4 Land Rights (excludes Aboriginal)	2,931,002	13,690,707	23,830,512	10,139,805	43%	-	0%	23,830,512	
7 Other Consultation	377,646	916,301	2,530,194	1,613,893	64%	-	0%	2,530,194	
11 Contingency	-	-	49,399,445	49,399,445	100%	(49,297,062)	-100%	102,383	Allocation of Contingency
12 Regulatory	150,442	3,164,135	5,405,078	2,240,943	41%	-	0%	5,405,078	
13 EWT Management	55,000	3,570,120	4,900,644	1,330,524	27%	-	0%	4,900,644	
Total Project Spend	84,520,789	222,536,524	705,967,521	483,430,997	68%	-	0%	705,967,521	
14 Interest During Construction (IDC) ¹	1,435,702	7,116,802	31,003,000	23,886,198	77%	-	0%	31,003,000	
Total Construction Costs^{2,3}	85,956,491	229,653,326	736,970,521	507,317,195	69%	-	0%	736,970,521	

¹ IDC has not been reforecasted as interest rates will vary based on the OEB prescribed rates

² On the record (EB-2017-0182)

³ Development Costs eligible for consideration as construction costs of \$5.3 MM not reflected in column B. (OEB Decision, December 20, 2018)

C. Project Cost Update Summary by Department

Engineering & Construction (E&C)

- The Project cost forecast for this department has not changed since the last reporting period.

Environment & Remediation Activities

- The Project cost forecast for this department has not changed since the last reporting period.

Indigenous Activities

- The Project cost forecast for this department has not changed since the last reporting period.

Land Rights (Excludes Aboriginal Engagement)

- The Project cost forecast for this department has not changed since the last reporting period.

Other Consultation

- The Project cost forecast for this department has not changed since the last reporting period.

Regulatory

- The Project cost forecast for this department has not changed since the last reporting period.

EWT Management

- The Project cost forecast for this department has not changed since the last reporting period.

D. OEB Accounting Order

- On April 22, 2020, in a separate submittal, NextBridge requested that the OEB issue an order approving a subaccount to track COVID-19 costs.
- NextBridge has requested that the subaccount be made effective March 23, 2020 when NextBridge first notified the Board of the impact of COVID-19 on construction.

4. Risk Management

A. Risk Management Issues, Potential Impacts and Mitigation Measures

Risk Item #	Risk Description	Likelihood of Risk Occurring (High, Medium, Low)	Description of Impact of the Risk on the Project	Risk on the Project (High, Medium, Low)	Mitigation of Risk and/or Impact
1	MECP delay in issuing caribou and bat hibernacula SAR permit	High	<ul style="list-style-type: none"> Delay in receipt of the caribou and bat hibernacula permit will force schedule compression in later years to meet the in-service date. Delay in issuance of the permit past December 1, 2019, may require the Project to work in restricted activity periods that were planned to be avoided. 	High	<ul style="list-style-type: none"> Schedule risk can be mitigated through compression of construction activities in 2020-2021. MECP issued the OBP for bat hibernacula and caribou on December 24, 2019. This risk item will be removed for the next Reporting Period.
2	Agency delay in issuance of other environmental permit(s)	High	<ul style="list-style-type: none"> Delay in issuance of required approvals listed in table 2.C. to start clearing in new WFs would increase cost due to schedule compression required to mitigate schedule slip. Recent office closures and 	High	<ul style="list-style-type: none"> WF approach is designed to allow staggered issuance of permit approvals to facilitate staging of the start of construction in multiple segments simultaneously. Modified work sequence to maintain clearing activities,

Low

Medium /
Moderate

High

Unknown

Risk Item #	Risk Description	Likelihood of Risk Occurring (High, Medium, Low)	Description of Impact of the Risk on the Project	Risk on the Project (High, Medium, Low)	Mitigation of Risk and/or Impact
		High	remote work environments due to the COVID-19 global pandemic has slowed permit issuance.	High	foundation installation, and tower assembly progress. <ul style="list-style-type: none"> Delays experienced to date will be analyzed to determine if there are any cost and/or schedule impacts.
3	Delay in access to private, provincial, and federal lands	Medium	<ul style="list-style-type: none"> Lands not accessible in time for construction commencement date will affect Project schedule. <ul style="list-style-type: none"> Private lands not accessible through expropriation. Public lands not accessible through MNRF process. Federal lands not accessible through reserve crossing permits. 	High	<ul style="list-style-type: none"> Pursue regulatory avenues available (e.g. expropriation with OEB, provincial mining recorder order) where access is not granted. Establish work around/ accommodation plan for “no access” parcels in construction planning. Work with government on public and federal land access.
4	Delay in HONI station work	Low	<ul style="list-style-type: none"> If stations are not ready for energization it will delay Project in-service date. 	High	<ul style="list-style-type: none"> Communication and coordination with HONI during construction.
5	Delay in accessing	Low	<ul style="list-style-type: none"> Significant portions of lands 	Medium	<ul style="list-style-type: none"> Continue to work with HONI

Risk Item #	Risk Description	Likelihood of Risk Occurring (High, Medium, Low)	Description of Impact of the Risk on the Project	Risk on the Project (High, Medium, Low)	Mitigation of Risk and/or Impact
	<p>HONI's crossings of access roads and transmission lines</p>		<p>not accessible in time for access road construction and stringing across HONI ROW lands will affect Project schedule.</p>		<p>to resolve crossing and access issues.</p> <ul style="list-style-type: none"> • HONI has approved the bulk of the HONI line crossings including the crossing of the T1M lines. • NextBridge continues to work with HONI regarding one outstanding overhead crossing agreement at the Lakehead TS and expect to receive this agreement in 2Q 2020. • While a Section 101 application will likely not be required, this option remains in the event that NextBridge is unable to reach agreement on all required crossings.

Low

Medium /
Moderate

High

Unknown

Risk Item #	Risk Description	Likelihood of Risk Occurring (High, Medium, Low)	Description of Impact of the Risk on the Project	Risk on the Project (High, Medium, Low)	Mitigation of Risk and/or Impact
6	Legal challenges		<ul style="list-style-type: none"> Parties may file applications for judicial review or appeal of OEB decisions or other permit approvals and seek to stay construction. Risk has materialized, as BZA First Nation has filed both a judicial review of the Jan 30, 2019 Order in Council and an appeal of the Dec 20, 2018 and Feb 11, 2019 OEB decisions. There may be some cost risk involved with defending these legal challenges. 		<ul style="list-style-type: none"> Continue to proactively engage with First Nation and Métis communities, landowners and all other stakeholders in order to identify and address concerns. Actively engaged in continued negotiations with BZA related to the judicial review and appeal. Commit to addressing concerns at any point, even post issuance of permits and engage communities on an issue by issue basis.
7	Public protests and/or displays of Project opposition		<ul style="list-style-type: none"> Potential for reputational impacts but is unlikely to prevent forward progress given provincial approvals have been obtained. Potential for reputation impact of continuing construction activities during COVID-19 		<ul style="list-style-type: none"> Additional discussion and attempts to satisfy concerns. Attentive and responsive to local needs related to COVID-19, such as premature closure of work camps viewed favourably by local communities.

Risk Item #	Risk Description	Likelihood of Risk Occurring (High, Medium, Low)	Description of Impact of the Risk on the Project	Risk on the Project (High, Medium, Low)	Mitigation of Risk and/or Impact
			<ul style="list-style-type: none"> Potential for reputation impact related to burning of wood on ROW. 		<ul style="list-style-type: none"> Timely and effective response to wood burning concerns through media statements and direct communication with communities.
8	Labour strikes		<ul style="list-style-type: none"> Potential for labour actions and disruption/shutdown of construction activities, which could lead to cost and schedule impacts. Potential for media coverage and undesirable project optics. 		<ul style="list-style-type: none"> Follow Project labour protocols as per master agreement with Canadian Union of Skilled Workers (CUSW). Foster and maintain good relations and communication with CUSW and its members. Be cognizant of and manage potential for other unions to approach and recruit any non-CUSW members. Media response would be developed to provide public response as appropriate.

Low

Medium /
Moderate

High

Unknown

Risk Item #	Risk Description	Likelihood of Risk Occurring (High, Medium, Low)	Description of Impact of the Risk on the Project	Risk on the Project (High, Medium, Low)	Mitigation of Risk and/or Impact
9	Delays in acquisition/resolution of mining leaseholders' interests	High	<ul style="list-style-type: none"> Impacts to schedule and costs associated with timely acquisition/resolution of required interests. 	High	<ul style="list-style-type: none"> NextBridge developed an approach to compensate for these types of interests and continues to work towards obtaining required mutual agreements and easements where required. Construction skips may be required in order to maintain construction activity progress. NextBridge anticipates resolution of mining leaseholders' rights in 2Q 2020.

Low

Medium /
Moderate

High

Unknown

Risk Item #	Risk Description	Likelihood of Risk Occurring (High, Medium, Low)	Description of Impact of the Risk on the Project	Risk on the Project (High, Medium, Low)	Mitigation of Risk and/or Impact
10	Delay in finalizing acquisition with outstanding mining claim holders	High	<ul style="list-style-type: none"> Delayed access to the subject lands for construction, which may result in increased cost to NextBridge. 	High	<ul style="list-style-type: none"> MLT has scheduled hearing for the remaining mining claim matter to take place in May 2020. Construction skips may be required in order to maintain construction activity progress. Continuing engagement with the impacted rights holders and relevant Government agencies.
11	Delay in resolution of overhead crossing agreement for existing utility	Medium	<ul style="list-style-type: none"> Impacts to schedule and costs associated with timely acquisition/resolution of required interests. 	Medium	<ul style="list-style-type: none"> NextBridge continues to work with private utility owner regarding one outstanding overhead crossing agreement and expect to resolve this agreement in 2Q 2020. While a Section 101 application will likely not be required, this option remains in the event that NextBridge is unable to

Low

Medium /
Moderate

High

Unknown

Risk Item #	Risk Description	Likelihood of Risk Occurring (High, Medium, Low)	Description of Impact of the Risk on the Project	Risk on the Project (High, Medium, Low)	Mitigation of Risk and/or Impact
					reach agreement on required crossings.
12	COVID-19 Global Pandemic		<ul style="list-style-type: none"> Global pandemic has caused the shutdown of work camps and temporary suspension of construction activities will lead to cost and schedule impacts. Potential for workers testing positive for COVID-19, while working in communities where health facilities are limited. 		<ul style="list-style-type: none"> Developed COVID-19 Task Force to ensure the safety of staff, contractors, subcontractors, partners, and the general public and mitigate the impacts of the pandemic on the Project. Temporarily closed both active work camps impacting 219 workers and temporarily suspending construction activities. Material receipt is still taking place to ensure product availability once construction activities resume. Working with tower vendor to mitigate potential delivery delay impacts. Indigenous and stakeholder engagement continues in order to address concerns as

Risk Item #	Risk Description	Likelihood of Risk Occurring (High, Medium, Low)	Description of Impact of the Risk on the Project	Risk on the Project (High, Medium, Low)	Mitigation of Risk and/or Impact
					<p>they arise.</p> <ul style="list-style-type: none"> Schedule risk may be mitigated through acceleration of construction activities in 2020-2021; however, the duration and associated impacts of the COVID-19 global pandemic are unknown at this time.
13	Difficulty to obtain timely outages to cross existing transmission lines		<ul style="list-style-type: none"> The Project crosses several exiting transmission lines, some of which require outages in order to perform construction works. Timing and duration of outages may not align with construction schedule activities. 		<ul style="list-style-type: none"> Working closely with HONI to obtain outage coordination information and schedules. Conducting a feasibility study of a potential bypass of an existing HONI line which may provide a mitigation of this risk.

5. Reference Materials

APPENDIX A

NextBridge Intermediate Notice to the Board



March 23, 2020

VIA EMAIL AND RESS

Ms. Christine E. Long
Board Secretary
Ontario Energy Board
Suite 2700, 2300 Yonge Street
P.O. Box 2319
Toronto, ON M4P 1E4

Dear Ms. Long:

Re: EB-2017-0182: Intermediate Notice to Upper Canada Transmission (a/d/a NextBridge Infrastructure) Quarterly Construction Progress Report

The Ontario Ministry of Health has issued a Declaration of Emergency to help contain the spread for COVID-19. To support these efforts, NextBridge is temporarily closing the work camps associated with the construction of the East-West Tie for the safety and health of the workers. The workers in the camps were primarily engaged in foundation and anchor installation, tower assembly, and tower erection activities. At this time, other construction activities, such as clearing, which are unaffected by the work camps will continue. NextBridge will reassess potential impacts of the closure of the work camps in the coming weeks and provide a more detailed explanation of the cost and schedule impacts, if any, to the East West Tie Line resulting from the closure of the work camps due to COVID-19 in its next quarterly report, which is due to be filed on April 21, 2020.

Sincerely,

Jennifer Tidmarsh
Project Director, NextBridge

APPENDIX B

Non-Indigenous Community State of Emergency Declarations



TOWNSHIP OF DORION
MEDIA RELEASE
Declaration of Emergency

For Immediate Release – March 26, 2020

The Township of Dorion has declared an emergency to the Province of Ontario due to Public Health Concerns associated with COVID-19.

The Township of Dorion Municipal Emergency Control Group (MECG) held a teleconference call on March 26th, 2020 to discuss the current health crisis and agreed this action was deemed necessary to protect the health, safety and welfare of our residents.

This declaration is a precaution in order to ensure that the Township of Dorion will have the necessary resources and funding available during this Public Health pandemic.

At this time, the Declaration of Emergency does not impact the overall essential services of the Township of Dorion.

This declaration also supports the current Public Health recommendations that need to be followed.

In addition, all Pubic Meetings (Council, Committee Meetings) have been cancelled until further notice.

We encourage our residents to visit our municipal website www.doriontownship.ca for updated information.

Robert Beatty, Deputy Reeve
Community Emergency Management Co-Ordinator (CEMC)
Township of Dorion

Township of Red Rock Update

The Township of Red Rock Mayor and Council has initiated a **Declaration of Emergency** in accordance with the Emergency Management and Civil Protection Act 1990, s.4.(1) due to COVID-19, effective Friday March 27, 2020. This is a precaution in order to access additional resources and funding during this pandemic when and if required in order to protect the health and safety of our residents and businesses.

At this time, the Declaration of Emergency does not impact operations of the Township of Red Rock; except for our Recreation Centre, Fitness Centre, Interpretive Centre, Marina and Library. The Municipal Office, Public Works Garage, and Fire Department are closed to the public, but still operational. The Landfill Site is fully operational.

It is important to note that there are no confirmed cases of COVID-19 within the Township of Red Rock. To support and reduce the health severity of COVID-19, Red Rock residents and families are requested to ensure the following measures are adhered too.

Precautions to follow:

- All residents are reminded that there are precautions and actions they need to seriously follow in order to protect their health and health of others.
- If you or any family member contract flu like symptoms, please shelter in place and do not visit any business to get groceries, mail and/or other staple goods. Conduct your business by phone and/or electronically. Groceries and other items required can be delivered on your behalf. Visit community web site for community individuals prepared to assist.
- Wash hands often with soap and water and/or alcohol-base hand sanitizer.
- If you sneeze or cough use your sleeve or Kleenex.
- Practice social distancing (2 meters, 6 ft) as much as possible (avoid shaking hands).
- Avoid touching your eyes, nose and mouth.
- Self-isolate if you are exhibiting any symptoms fever, cough or shortness of breath. Contact your health professionals.

Important Message:

Red Rock residents returning from vacation and/or business from out of the country, it is now **MANDATORY** to self-isolate for 14 days. Failing to adhere to this order under the Federal Quarantine Act will result in appropriate agencies and officials being notified. Fines will be issued.

To all residents traveling from anywhere outside of the NWO Region, it is **HIGHLY RECOMMENDED** that you self-isolate for 14 days upon return. This includes social visits and public places.

It is vital that our residents undertake all public health precautions and follow the directions of our District Health Care Units/facilities, assessment centers as not to exceed the capacity of our local health-care system.

If you have any questions or concerns, please contact the Municipal Office at (807) 886-2245.



News Around Town

NOTICE

MARCH 25

The Township of Nipigon has issued a Declaration of Emergency for COVID-19. This is a precaution in order to access additional resources and funding during this pandemic when and if required.

At this time, the Declaration of Emergency does not impact the overall operations of the Township of Nipigon.

If you have any questions or concerns, please contact the Municipal Office at 887-3135.



CORPORATION OF THE
TOWNSHIP OF SCHREIBER

Declaration of Emergency

THE CORPORATION OF THE TOWNSHIP OF SCHREIBER
P.O. Box 40, 204 Alberta Street | Schreiber, ON, P0T 2S0
Office 807-824-2711 | Fax 807-8243231
info@schreiber.ca | www.schreiber.ca

I, Mayor Dave Hamilton of the Township of Schreiber in the Province of Ontario, hereby declare an Emergency in accordance with the Emergency Management and Civil Protection Act 1990, s.4.(1) due to the emergency described herein:

For the Emergency Area of the Township of Schreiber.

WHEREAS the outbreak of a communicable disease namely COVID-19 coronavirus disease constitutes a danger of major proportions that could result in serious harm to persons.

The Township of Schreiber has issued a Declaration of Emergency for COVID-19. This is a precaution in order to access additional resources and funding during this pandemic, when and if to protect the health and safety of our residents and business.

While precautionary, the Township is taking the current situation very seriously and is taking every step we can to protect our community.

Signed: *Dave Hamilton*

Title: Mayor, Township of Schreiber

Dated: Saturday March 28, 2020 at 1:00 p.m.
In the Township of Schreiber

PO Box 40 • 204 Alberta Street • Schreiber, Ontario • P0T 2S0
Phone 807-824-2711 • E-mail • info@schreiber.ca
Fax 807-824-3231
Visit us @ www.schreiber.ca

Page 1 of 1

MAR 28 2020 PUBLIC NOTICE: COVID-19 UPDATE DECLARATION OF EMERGENCY

Posted on March 28, 2020

Public Notice

COVID-19 Pandemic Update: Declaration of Emergency

TERRACE BAY, ON March 28, 2020 The Township of Terrace Bay has issued a Declaration of Emergency for COVID-19. This is a precaution in order to access additional resources and funding during this pandemic, when and if to protect the health and safety of our residents and businesses. While precautionary, the Township is taking the current situation very seriously and is taking every step that we can to protect the community from the threat.

Mayor Jody Davis, on behalf of the Township of Terrace Bay, has declared an emergency to the Province of Ontario dated March 28, 2020, due to Public Health Concerns. This action is deemed necessary to protect the health, safety, and welfare of our residents and properties. Our declaration is made in support of the North of Superior Healthcare Group (NOSH) and in/with the support of our neighbouring community, the Township of Schreiber.

The Township of Terrace Bay remains diligent in monitoring the situation as it pertains to COVID-19. We continue to evaluate all communications from local and regional health agencies, as well as communications from other Federal and Provincial Government Health Authorities. The health and well-being of our residents and community is of great importance.

Mayor Jody Davis
mayor@terracebay.ca

J. Hall, CAO/Clerk
cao@terracebay.ca



FOR IMMEDIATE RELEASE

**The Corporation of the Town of Marathon Pandemic Planning
Declaration of a Local Emergency**

MARATHON, ON; March 23, 2020 – The Town of Marathon remains diligent in monitoring the situation as it pertains to COVID-19. We continue to evaluate all Public Health Agency communications as well as communications from other Federal and Provincial Government Health Authorities. The health and well-being of our residents and community is of great importance.

Town of Marathon Council and the Emergency Control Group met today with Dr. Sarah Newbery and NOSH CEO Adam Brown. Based on the outcomes of these discussions, via resolution of Town Council, the Town of Marathon has declared an emergency to the Province of Ontario dated March 23, 2020, due to Public Health Concerns. This action is deemed necessary to protect property and the health, safety, and welfare of our residents.

"We must continue to implement preventative and proactive measures to mitigate the spread of this virus. I commend everyone for your efforts to date, however, we have much more work to do. I ask all community members to continue to do their part in mitigating the risks associated with COVID-19. I cannot stress strongly enough how important social distancing is at this time." Mayor Rick Dumas.

"The entire medical team in our community - from clinic and hospital and public health, and from nurses to physicians, maintenance, housekeeping, IT, reception and all our allied health providers – are working very hard to be prepared for COVID19 patients. All of our clinical systems have changed, in the span of a week. We want to commend everyone who is working to keep our community as safe as possible. We are relying on individual community members to join us in our efforts, by following strict social distancing practices and self-isolating whenever they are told to." Dr. Sarah Newbery.

"This is a serious and potentially overwhelming situation. At the hospital we are following all of the provincial guidance, and planning to make difficult decisions as we need to. We know that this will be very difficult for many in our area, but we are confident that if we can "flatten the curve" now, we will be able to minimize the need to make difficult decisions in the weeks that come." Adam Brown, CEO, NOSH.

The Municipality will continue to closely monitor the situation and will provide updates to the community when new information is available to us.

The Town of Marathon has set up a web page on the municipal website dedicated to COVID-19. For more information, please contact the Municipal office during regular business hours between 10:00am – 2:00pm at 229-1340; after hours at 229-6125. We encourage our residents to visit our Municipal website (www.marathon.ca) and Municipal Facebook page for updated information.

- 30 -

For more information, please contact:

Mayor Rick Dumas
(807) 229-6842

Daryl Skworchinski, CAO/Clerk
(807) 228-0059



*The Corporation of the
Township of White River
102 Durham Street, P.O. Box 307
White River, Ontario, P0M 3G0
Telephone: 807-822-2450
Fax: 807-822-2719*

Declaration of Emergency

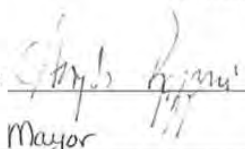
Municipality: TOWNSHIP OF WHITE RIVER

I, MAYOR ANGELO BAZZONI, hereby declare a state of local Emergency
in accordance with the Emergency Management and Civil Protection Act,
R.S.O. 1990, c E.9 s.4. (1) due to the emergency described herein:

HEALTH EMERGENCY – COVID-19 PANDEMIC

for an Emergency Area or part thereof described as: *(geographic boundary)*

TOWNSHIP OF WHITE RIVER

Signed: 

Title: Mayor

Dated: March 25, 2020 at 8:00 pm (time)

in the Municipality/First Nation of:

White River, Ontario

A copy of this declaration is to be forwarded to OFMEM
Duty Operations Officer Tel: 1-866-314-0472 or 416-314-0472 or 3723
e-mail: psocto01@ontario.ca Fax (416)-314-6220 and/or (416)-314-0474

Based on the White River Profile: Copyright © A. White and L.H. Simpson © Disney



FOR IMMEDIATE RELEASE – MONDAY, MARCH 30, 2020

WAWA MAYOR DECLARES A STATE OF EMERGENCY

Mayor Rody has advised that the Municipality of Wawa has officially declared a State of Emergency effective Monday, March 30, 2020, at 1:45 p.m. This declaration follows similar actions taken by the Province of Ontario and several communities in Northern Ontario including White River and Manitouwadge.

The Emergency Declaration provides more flexibility for the Municipality to take local action such as reassigning its workforce to maintain essential services and to support local organizations as the Pandemic situation continues to quickly evolve. The Mayor also declared this emergency to send a strong message to all residents that they must strictly adhere to public health guidelines such as practicing physical distancing and entering self-isolation if they have travelled out of country. The emergency declaration is a precautionary and proactive measure.

"It is important that Wawa residents and visitors strictly adhere to Algoma Public Health physical distancing and safety requirements to stop the spread of COVID-19. Anyone who has returned from travelling abroad must isolate at home and not enter any local businesses in Wawa to protect all of our health. Along with Members of Council, municipal staff and our local partners, I am concerned about the impact to the capacity of our community health and emergency services should the virus spread to the area. We service a regional population and preserving the integrity of Lady Dunn Health Centre services in an emergency situation is of paramount importance," said Mayor Ron Rody. "I wish to thank everyone for taking every precaution to keep our residents healthy and safe during this time."

"These are unprecedented times that call for increased action to reduce the spread of COVID-19. Everyone has a role to play by practicing good hand hygiene, physical distancing, self-monitoring and self-isolating for 14 days after international travel. By enacting a state of emergency, the Municipality of Wawa is doing its part to enhance prevention efforts that assist in keeping us safe," stated Dr. Christopher Stampler, Lady Dunn Health Centre's Chief of Staff.

The state of emergency allows the Municipality to use all available options to protect the health, safety and welfare of its residents. The state of emergency will remain in effect until further notice.

For further information contact:

Mayor Ron Rody
rrody@wawa.cc
Municipality of Wawa
705-856-2244 ex. 231

Cathy Cyr, Clerk
ccyr@wawa.cc
Municipality of Wawa
705-856-2244 ex. 222

APPENDIX C

Ontario Energy Board's precautionary measures concerning COVID-19



Ontario
Energy
Board | Commission
de l'énergie
de l'Ontario

MARY ANNE ALDRED
CHIEF OPERATING OFFICER & GENERAL COUNSEL
CHEF DE L'EXPLOITATION & AVOCATE GÉNÉRALE

BY EMAIL and WEB POSTING

March 12, 2020

To: All Regulated Entities
All Other Interested Parties

Re: Ontario Energy Board's precautionary measures concerning COVID-19

I am writing to you today to advise that the Ontario Energy Board is taking steps to help protect our staff, stakeholders and consumers with regard to COVID-19. The situation is evolving rapidly and my team continues to monitor public health authority websites. We are following recommended guidelines and are taking responsible precautions in light of the World Health Organization's pandemic declaration yesterday.

The OEB is continuing the execution of our work and decision-making with operational changes as follows below, effective immediately. Stakeholders affected by the changes to the timing or format of OEB events will receive further direction in due course as the date of the event approaches. Stakeholders should contact the OEB staff lead for a given matter if they have any questions about event schedule or format changes.

- We will not schedule oral hearings or technical conferences in the near term.
- Other events at the OEB's offices like settlement conferences and multi-stakeholder meetings, including working groups and consultation sub-committee meetings, will be conducted via webinar or conference call, or rescheduled to a later date.
- All other planned meetings at the OEB's offices between staff and representatives of regulated entities or other stakeholders will be conducted by webinar or conference call.
- We have suspended business travel, as well as staff attendance at conferences, seminars and other work-related events, including those in Toronto.
- OEB attendance at community outreach events has also been suspended.

P.O. Box 2313, 2500 Yonge Street, 27th Floor, Toronto, Ontario, Canada M4P 1E4
C.P. 2313, 2500 rue Yonge, 27^{ème} étage, Toronto, (Ontario) Canada M4P 1E4

T 416 440-7735 1 877 632-2527
F 416 440-7700 OEB.ca

Ontario Energy Board

- 2 -

We ask that visitors to OEB offices who have travelled to high-risk areas, or think they may have been exposed to COVID-19 or are showing symptoms of it, to refrain from attending our offices for the applicable quarantine period.

We will continue to monitor the situation as it evolves. The OEB will communicate updates to these operational changes as needed.

Yours truly,



Mary Anne Aldred
Chief Operating Officer & General Counsel
Ontario Energy Board

APPENDIX D

NextBridge announcement of temporary closure of work camps to protect the health and safety of workers



Temporary Closure of East-West Tie Camps due to COVID-19

NextBridge, Valard, and Supercom consider the health and safety of their employees, contractors, and the general public to be of prime importance. This means that we're taking the COVID-19 Pandemic very seriously as it relates to the East-West Tie Project and everyone connected to it.

The Ontario Ministry of Health has issued a Declaration of Emergency to help contain the spread of COVID-19. To support these efforts, NextBridge is temporarily closing the work camps associated with the construction of the East-West Tie for the safety and health of the workers.

Camp Specifics

1. The Nipigon and Marathon camps will be affected – the planned White River camp has not yet been built
 - a. The Nipigon camp currently has 126 workers.
 - b. The Marathon camp currently has 93 workers
2. These camps would have been seasonally closed in the coming months due to spring thaw and the end of the winter construction season, however we have decided to close the camps early out of the abundance of caution considering the potential spread of COVID-19.
3. Crews will be traveling home over the coming days after they complete activities and cleanup, and as we get a better understanding of when all crews will be leaving site, we will be able to provide an accurate date for a full shutdown of each camp.
4. Workers leaving the work camps will be laid off temporarily and will receive Records of Employment.
5. To date, there are no confirmed cases of COVID-19 in the work camps – and Valard, the general contractor for NextBridge, has been taking preventative measures, some of which are shown below:
 - All business travel has been suspended for all employees unless specifically required for a project (i.e., project critical). Project critical work must be approved in advance by Valard;



- Any worker returning from travels, business, or pleasure from outside of Canada must self-quarantine for 14 days before returning to work.
- Any worker showing any signs or symptoms of COVID-19 (e.g., common flu symptoms) is to stay home or will be immediately sent home.
- Clear communication has been provided to all workers regarding means of compensation should they have to self-isolate.

Project Specifics

1. The workers in the camps were primarily engaged in foundation and anchor installation, tower assembly, and tower erection activities.
2. NextBridge is continuing to employ local companies and people to clear the right of way.
 - a. Currently there are approximately 70 individuals employed doing clearing, none of which are staying in our work camps.
3. All clearing and access works are being carried out by local subcontractors, who are required to follow all provincial, federal, and WHO COVID-19 pandemic guidelines with regard to self-management. Additionally, Valard has shared its own management protocols and strategies with subcontractors.

Contacts

Please let us know if you have questions about this action or any other aspects of the project.

- Project Hotline: 1-888-767-3006
- Project Email: info@nextbridge.ca

APPENDIX E

Government of Ontario Orders the Mandatory Closure of All Non-Essential Workplaces to Fight Spread of COVID-19



Ontario Orders the Mandatory Closure of All Non-Essential Workplaces to Fight Spread of COVID-19

New Measures to Further Protect the Health and Safety of the People of Ontario
March 23, 2020 1:30 P.M.

TORONTO — To further contain the spread of COVID-19, the Ontario Government will order the mandatory closure of all non-essential workplaces effective as of Tuesday, March 24th at 11:59 p.m. This closure will be in effect for 14 days with the possibility of extending this order as the situation evolves. A full list of businesses that are permitted to stay open will be released tomorrow.

"This was a tough decision, but the right decision, as this is no time for half measures," said Premier Doug Ford. "But I have said from day one we will, and we must, take all steps necessary to slow the spread of COVID-19. The health and safety of every Ontarian must come first. The health of you, your children, your grandparents and friends depends on all of us doing our part."

Businesses that can continue operations with employees working remotely, or through other contingency measures, are being given approximately 36 hours to prepare and adapt. Essential services may continue their operations to maintain supply chains and ensure the people of Ontario have access to necessities, including groceries, medicines and other essential products.

A 1-800 number and website will be made available on Wednesday for any inquiries.

"Based on the advice of Dr. Williams, Ontario's Chief Medical Officer of Health, and the experts at our Command Table, Ontario is taking further action to contain the spread of COVID-19," said Christine Elliott, Deputy Premier and Minister of Health. "These enhanced measures are necessary to protect the health and well-being of Ontarians. Nothing is more important."

"Our top priority must be to protect the health of the people of Ontario," said Rod Phillips, Minister of Finance. "Slowing the spread of COVID-19 will allow the people and the businesses of Ontario to move forward from this unprecedented situation."

"Our government is listening to our public health officials to ensure we take the right actions to support the health and safety of Ontario job creators and workers," said Vic Fedeli, Minister of Economic Development, Job Creation and Trade. "We are working directly with businesses and workers across all sectors to support them in any way possible through this crisis. We urge the business community to share their innovative ideas and capabilities to fight COVID-19 through our new portal Ontario Together at www.ontario.ca/OntarioTogether."

LEARN MORE

- Visit Ontario's [website](#) to learn more about how the province continues to protect Ontarians from COVID-19.

Ivana Yelich Premier's Office
Ivana.Yelich@ontario.ca

[Available Online](#)
[Disponible en Français](#)

APPENDIX F

Government of Ontario extends business closures to stop the spread of COVID-19



Office of the Premier

Ontario Extends Business Closures to Stop the Spread of COVID-19

Additional Measures Necessary to Protect the Health and Safety of the People of Ontario

April 3, 2020 2:15 P.M.

TORONTO — Following the advice of the Chief Medical Officer of Health, the Ontario government is reducing the list of businesses classified as essential and ordering more workplaces to close. This measure is necessary to prevent the spread of COVID-19 and protect the health of the people of Ontario, while ensuring that necessary goods and services remain available.

The government is ordering all businesses not covered by the updated Emergency Order to close effective as of Saturday, April 4, 2020 at 11:59 p.m. This closure will be in effect for 14 days, with the possibility of an extension as the situation evolves. Teleworking, online commerce and other innovative ways of working remotely are permitted at all times and are strongly encouraged for all businesses. All supply chains necessary for the production of vital food and healthcare supplies are being protected and remain intact.

The updated essential businesses list can be found [here](#).

"We are facing a critical moment in the fight against COVID-19 and we must do everything in our power to keep everyone safe and healthy and prevent our health care system from being overwhelmed," said Premier Ford. "Everyone must do their part to stop the spread and flatten the curve. If you are not an essential business, you need to close your doors, work from home if possible and play a role to help contain this outbreak. This is a matter of life and death."

As a temporary measure the Ontario government has revised the list of essential businesses. The updated list will direct additional businesses to close and restricts specified businesses to providing services by alternate methods such as curb side pick up and delivery, except in exceptional circumstances. This includes stores that sell hardware products, vehicle parts and supplies, pet and animal supplies, office supplies and computer products and repairs and safety supplies.

"We have now reached a critical time in our fight against COVID-19," said Christine Elliott, Deputy Premier and Minister of Health "Every step taken by the province and every effort made by each of us to avoid close contact with others are the key to our success as a province to stop the spread of this virus."

Only critical construction projects will continue, including industrial projects such as refineries and petrochemical plants and infrastructure projects such as new hospitals, roads and bridges. New starts in residential projects will stop, while residential construction that is near completion will continue. Business-owners with questions concerning their essential business status are encouraged to call the Stop the Spread hotline at 1-888-444-3659. The hotline is available from 8:30 a.m.— 9:00 p.m. Monday to Friday and 8:30 a.m.— 5:00 p.m. Saturday and Sunday.

"We recognize the toll this outbreak is taking on business owners and workers," said Vic Fedeli, Minister of Economic Development, Job Creation and Trade. "Ontario businesses are top of mind during this unprecedented time. We know that the only way to ensure the health of our businesses and our economy is to ensure the health of all Ontarians."

The government is implementing additional measures to protect frontline workers in essential businesses by adding more than 60 special consultants and officers and doubling the number of phone agents at its Health and Safety Call Centre to 50 to make it easier for workers to report safety concerns. Workers worried their workplaces are unsafe can phone 1-877-202-0008 to speak with an agent.

"If you're a worker on the frontlines of this outbreak, you should know we're doing everything in our power to keep you safe at work," said Monte McNaughton, Minister of Labour, Training and Skills Development. "We're beefing up our inspectors and making it easier for you to report your concerns. We're working around the clock."

QUICK FACTS

- Everyone in Ontario should stay home unless absolutely necessary and practice physical distancing to reduce their exposure to other people. Avoid close contact (within 2 metres) with people outside of your immediate families.
- If you think you may have COVID-19 symptoms or have been in close contact with someone who has it, first self-isolate and then use [Ontario's Self-Assessment Tool](#) to see if you need to seek further care.
- Take these everyday steps to reduce exposure to the virus and protect your health: wash your hands often with soap and water or alcohol-based hand sanitizer; sneeze and cough into your sleeve; avoid touching your eyes, nose or mouth; avoid contact with people who are sick; and stay home if you are sick.

LEARN MORE

- Learn more about these [temporary measures and see a list of the essential services](#).
- [See how your organization can help fight COVID-19](#).
- Learn more about [Ontario's Action Plan: Responding to COVID-19](#).
- Visit Ontario's [website](#) to learn more about how the province continues to protect Ontarians from COVID-19.

[Available Online](#)
[Disponible en Français](#)

APPENDIX G

Restricted access notices, closures and declarations of State of Emergency from Indigenous communities and services



COMMUNITY
MEMO | 2020-03

Department: OFFICE OF THE CHIEF

Date Prepared: March 23, 2020

Subject: COVID-10 COMMUNITY NOTICE

Prepared by: Kristy Boucher-
Communications Office & Executive
Assistant Office of the Chief.



NOTICE TO COMMUNITY FWFN LOOKS TO CLOSE COMMUNITY ACCESS

In the interest of helping to prevent further spread of COVID-19 for the health of our community, staff, and the general public, Fort William First Nation will be closed to the general public

This will be discussed at tonight's Council Meeting and will need BCR approval.

We will announce the date this will effective in the coming days and are announcing this today so that those that are affected by this can start to prepare. The First Nation also needs time to organize and implement this new safety measure that will help protect the community during this difficult time.

The following are those that will be allowed to access the community:

- FWFN Members and Community Members that live on the reserve.
- Those who work in the community and have offices located on reserve land.

We are in the process of developing vehicle tags for those workers and will be contacting those offices to set this up.

Essential services will continue to be provided and the Pandemic Response Team will continue providing updates.

Respectfully,

Chief Peter Collins
Fort William First Nation



MEMO | 2020-CHIEF

Department: Chief and Council

Date Prepared: March 24th, 2020

Subject: Residential Area Closure

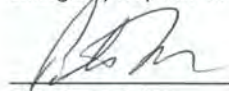
Prepared by: Michael D. Pelletier, CEO

NOTICE TO THE PUBLIC

Fort William First Nation (FWFN) is taking every effort to ensure the safety of all its band members, on and off reserve, and residents of its territory against the spread of the COVID-19 virus. As a temporary preventive measure, FWFN's Chief and Council has approved a band council resolution (BCR) that will temporarily restrict access to its residential areas. BCR20-10 makes the following residential access restrictions which will be in place until rescinded by the Chief and Council of FWFN:


- Effective Wednesday, March 25th, 2020, nightly starting at 8:00 p.m. and continuing until 6:00 a.m. the next day, security check points will be active at three locations restricting vehicle and pedestrian access to the residential areas of FWFN. These checkpoints will restrict access in and out of these residential areas. The three locations that each security checkpoint will be placed are:
 1. Mission Road – north end at City Road
 2. Mountain Road – north and south end of road on our territory.
 3. City Road - at Darrel Avenue intersection (turn-off to Resolute Forest Products)
- Road blocks will also be placed at the start of Little Lake Road (at City Road) and the start of Back Street Road (at City Road) to help facilitate vehicle flow through the Mission Road security checkpoint.
- All residents that live within the residential areas of FWFN and emergency response vehicles will be exempt from these access restrictions.
- All businesses are ordered to be closed during these noted times.

These are first steps in many that may be coming and we will keep the public informed as we further develop our emergency response to COVID-19. Respectfully, Fort William First Nation's Chief and Council,


Chief Peter Collins

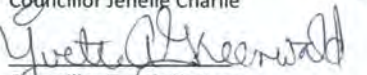

Councillor Leo Bannon

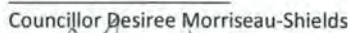

Councillor Sheldon Bannon


Councillor Jenelle Charlie

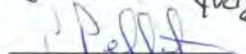

Councillor Anthony Collins



Councillor Yvette Greenwald


Councillor Tannis Kastern


Councillor Desiree Morriseau-Shields


Councillor Kyle MacLaurin


Councillor Phillip Pelletier


Councillor Sherry Pelletier


Councillor Michele Solomon

Any inquiries regarding this notice can be forwarded to:
Michael D. Pelletier, Chief Executive Officer, Fort William First Nation
90 Anemki Drive, Suite 200, Fort William First Nation, ON, P7J 1L3
Office: 807-623-9543 extension 233; Cell Phone: 807-629-0471;
Fax: 807-623-5190; Email: ceo@fwfn.com



MEMO

2020-CEO-06

Department: Fort William First Nation CEO

Date Prepared: April 3, 2020

Subject: Twenty-Four (24) hour Security Checkpoint

Prepared by: Christina Thiessen
Executive Assistant - Office of the CEO

NOTICE TO COMMUNITY

By motion of Chief and Council, effective at 6:00 p.m. on Friday, April 3rd, 2020, Fort William First Nation (FWFN) will be imposing a twenty-four (24) hour security checkpoint at the north end of Mission Road. Also, Council has approved this security checkpoint to restrict total access nightly between the times of 6:00 p.m. and 6 a.m. (only emergency services will be allowed to access in and out of the security checkpoint).

Fort William First Nation band members will not be restricted from entering or exiting the reserve at all times, but will be encouraged to practice social distancing and only leaving the reserve for essential reasons. Furthermore, individuals who do not live or work on the reserve will be restricted to their places of employment or business daily between the times of 6:00 a.m. and 6:00 p.m. Non band members are not permitted to access these checkpoints without proof of residence or the express permission by Fort William First Nation.

If you would like to register someone that does not have proof of residence on reserve and who is not a band member of Fort William First Nation, please provide your full name, address, and date of birth. You can send in this information via email to Courtney Lee at membership@fwfn.com who will forward your information to our Securities Department. Only special circumstances which warrant access through our security checkpoints will be registered and determined on a case by case basis.

Once the COVID-19 pandemic has ended, we look forward to welcoming back all patrons to our community. Please accept our apologies for any inconvenience. If you have any questions regarding this notice, contact myself at the below noted information.

Respectfully,

Michael D. Pelletier
Chief Executive Officer
Fort William First Nation
90 Anemki Drive, Suite 200
Fort William First Nation, ON, P7J 1L3
P: 807.623.9543 Ext. 233
C: 807-629-0471
F: 807-623-5190



**RED ROCK
INDIAN BAND**

Strength. Tradition. Empowerment.

Lake Helen Reserve # 53A
P.O. Box 1030
Nipigon, Ontario P0T 2J0
Tel. (807) 887-2510
Fax (807) 887-3446
Toll Free (877) 887-2510

March 31, 2020

RE: COVID-19 Pandemic Community Response

To Red Rock Indian Band Members and Lake Helen Community Members,

With the confirmation of a positive COVID-19 test in the Town of Nipigon, Chief and Council of the Red Rock Indian Band want to ensure you that we are taking all necessary steps to keep the community safe during these uncertain times including the following;

1. Shelter in Place Order
2. Declaration of State of Emergency
3. LIMITING access to reserve
4. Reduced Hours at Lake Helen Gas & Variety

To begin, the community of Lake Helen Reserve #53A will be under a **Shelter in Place Order beginning April 1st, 2020** for no less than 4 weeks. A Shelter in Place order is a tool used to keep people indoors and is generally used by local officials during or immediately after an emergency like a natural disaster. In recent weeks, officials retooled this measure to help limit the spread of COVID-19 by mandating residents to stay in their homes and to limit their travel to essential trips, like picking up groceries or receiving medical care. Conditions of the Shelter in Place Order are:

Whereas, the Chief and Council take the care and concern for their members very seriously and want to keep the community safe by preserving health and saving lives;

Whereas, First Nation communities have many vulnerable people due to high prevalence of:

- Diabetes;
- Respiratory illness;
- Elderly;
- Autoimmune-deficiencies;

Whereas, health officials have deemed the following as appropriate measures to limit or slow down the spread of the Coronavirus (COVID-19):

- Maintain a distance of at least 2 metres from others who are not your immediate family living under the same roof;
- Wash hands for 20 seconds;
- Stay in your own home with your own family;
- Do not gather in groups;

Whereas, not all First Nation Community members are adhering to these directives;

Therefore the Chief and Council of Red Rock Indian Band resolve to put a "Shelter in Place" order for the community into effect immediately;

Finally be it resolved that this order for "Shelter in Place" to be in place for a period of no less than 4 weeks commencing this 1st day of April 2020.

In addition to the Shelter in Place Order, Chief and Council have also **Declared a State of Emergency** under the *Emergency Measures Act*. This is a precaution in order to access additional resources and funding during this pandemic when and if required.

With the State of Emergency and Shelter in Place Order, we will also be **LIMITING** access to Lake Helen Reserve #53A by placing complete blockades at 6 access points to the reserve with partial barriers at the remaining 2 access points. Complete concrete blockades will be placed at the following access points;

- Intersection at Mission Bay Road & Gas Road
- Intersection at Chalet Road & Hwy 11
- Intersection at Main St. & Hwy 11
- Intersection at Creekside Dr. & Hwy 11
- Pit Access Road
- Pit Driveway & Hwy 17

Vehicle traffic will have limited access through partial concrete & wooden barriers at the following access points;

- Intersection at New Street & Hwy 11
- Intersection at New Street East & Highway 11

These access points will have signage and will be unmanned at this point.

Lastly, we have made the difficult decision to further reduce the hours at Lake Helen Gas & Variety. We are working with Pelletier's Gas Bar to try to ensure that the community has access to fuel 4 day per week at this point in time. **Lake Helen Gas and Variety will only open TUESDAYS and THURSDAYS from 12pm-6pm beginning TODAY, Tuesday March 31st, 2020.** "No Trucks" & "Local Traffic Only" signs will also be posted to reduce the flow of highway traffic coming into the store.

We understand the difficulty and uncertainty facing our families and communities during this unprecedented time in history and assure you that we are doing everything in our power as your Chief and Council to protect the health, safety and wellbeing of the community. Please do your part in staying home and staying safe.

Miigwech! Sincerely,

Red Rock Indian Band Chief and Council



10 Central Place Pays Plat, ON P0T 3C0 PH: (807) 824-2541 FAX: (807) 824-2206

ATTENTION: PAYS PLAT COMMUNITY MEMBERS

Please be advised that the Administration, Business Centre, and Health offices of Pays Plat First Nation are being closed effective today, Monday March 16th 2019 and re-opening in 2 weeks, Monday March 30th 2019. The COVID 19 virus is the reason for the temporary closure. All staff are expected to work from home during the shutdown. All community members will be responsible for their own transportation to medical or dental appointments during the 2 week shutdown. Prescriptions will be picked up and delivered on both Fridays during the shutdown.

The Winter Carnival activities are being re-scheduled to start Monday March 30th 2019. Chief and Council respectfully encourage all Community Members to take the necessary precautions to ensure safety for themselves and their family.

Meegwetch

Chief and Council



10 Central Place Pays Plat, ON P0T 3C0 PH: (807) 824-2541 FAX: (807) 824-2206

March 28, 2020

ATTENTION: PAYS PLAT COMMUNITY MEMBERS

Further to our update on March 16th and in light of the growing health concerns of the population as a whole with respect the spread of the COVID-19 virus please be advised that the Administration, Business Centre, and Health offices of Pays Plat First Nation are being **closed indefinitely until further notice**. All staff members are still expected to work from home during the shutdown. Medical prescriptions will continue to be picked up and delivered on Fridays during the extended shutdown.

The Winter Carnival activities are being cancelled for obvious reasons. Chief and Council respectfully encourage all Community Members to continue to take the necessary precautions to ensure safety for themselves and their family.....please stay home!!!

Meegwetch

Chief and Council



10 Central Place Pays Plat, ON P0T 3C0 PH: (807) 824-2541 FAX: (807) 824-2206

April 4, 2020

ATTENTION: Pays Plat First Nation Members & Community Members

Further to our update on March 28th, Chief and Council have considered the circumstances created by the COVID-19 Pandemic and determined that it constitutes a dire and immediate threat to the lives, health, safety, and welfare of the residents of Pays Plat First Nation. Subsequently, Pays Plat First Nation has declared a State of Emergency effective April 3, 2020.

Pays Plat First Nation Chief & Council are advising its members to stay indoors and to practice social distancing and recognize that children are at great risk and are dependent on adults/guardians for their protection. Pays Plat First Nation will support any laws from Ontario and Canada which may apply to its First Nation in order to contain the COVID-19 virus.

Pays Plat First Nation may implement further measures to protect the residents of the First Nation's reserve land and its residents from exposure to and illness and/or fatalities from the COVID-19 virus. These further measures may include a requirement for persons to isolate or remain quarantined; to control traffic in and out of the reserve; to identify and implement measures to support the suppression of the pandemic, including prohibiting persons from entry or residency on reserve who pose a threat to the First Nation and its members.

Chief and Council respectfully encourage all Community Members to continue to take the necessary precautions to ensure safety for themselves and their family.....please stay home and be safe!!!!

Meegwetch

Chief and Council



**BIIGTIGONG
NISHNAABEG**

MEMO TO COMMUNITY MARCH 23, 2020

BIIGTIGONG NISHNAABEG DECLARES A STATE OF EMERGENCY AND WILL RESTRICT ACCESS TO THE COMMUNITY

In on-going efforts to protect the community of Biigtigong Nishnaabeg, Chief and Council have declared a State of Emergency and will be implementing a 24-hour checkpoint at a singular point of entry to the community, located at the northern corner of Highway 627 and Pic River Road, to limit the access. These preventative measures are necessary to protect the health and well-being of our members during this COVID19 pandemic.

Band Council Resolutions (19.20.39), (19.20.40) and (19.20.41) were passed tonight at the Council meeting that supports this decision. As such, Kimberley McWatch and Lisa Michano-Courchene were appointed as the Incident Commanders and Kimberley McWatch and Daniel Michano were appointed as the Emergency Response Coordinators to enact the Pandemic Response as per the community's Emergency Response Plan. The Pandemic Response team have been meeting daily to determine next steps and continue to monitor COVID19 developments provided by Ontario and Canada. They will continue to do so and provide updates to our members, where needed.

The restricted access point to the community will be set up as of **6:00 pm on March 24, 2020**, only people residing within the boundaries of the reserve land, essential service providers, goods & services deliveries and emergency response personnel will be granted access to the community until further notice. Staff will be stationed at the access point to complete mandatory screening procedures.

Residents that need to obtain essential supplies in Marathon, will be able to do so. However, we recommend that only one member of your household go and most importantly, to practice social distancing while out in the general public.

These are unprecedented times for our community, our country and the world. We must each do our part in ensuring we protect everyone we love especially our vulnerable population.

Miigwetch for your understanding and cooperation!

Chief Duncan Michano

BIIGTIGONG NISHNAABEG

VIA HERON BAY, ONTARIO P0T 1R0 PHONE (807) 229-1749 FAX (807) 229-1944 [HTTP://WWW.PICRIVER.COM](http://www.picriver.com)

Notice to Community



Phase 2 – Controlled Access

Effective Date: Tuesday, March 31, 2020 (6:00 p.m. EST) to TBD

What does Phase 2 mean?

Same measures as in Phase 1 with the following changes:

- Off-reserve non-essential Biigtigong employees will no longer have access to the community. The First Nation has deemed the following as essential for Phase 2: IT technical services (PRDC), Med Van Drivers, Mkwā Timber, Cress Contracting.
- Residents who work for external employers will not be able to access the community from the effective date unless they are deemed essential and provided clearance by the Incident Command team. Employees without clearance must make their own living arrangements outside of the community should you choose to continue to work.
- Community zoning will take effect. Households, in their respective zone and allocated day, will be limited to one trip per week (groceries, pharmacy, appointments) until such time its deemed unsafe to continue. Community zoning map is attached is for groceries.
- There is a limit of one person per vehicle only. Exceptions will be made for members without a license or a vehicle. At that time only 2 people max will be allowed.
- To reduce number of trips to Marathon, a grocery delivery service will have test runs to start on Monday, March 30, 2020. More information about this service will be circulated to the community via online and mail outs. We encourage you to try out this service and learn about it as it will be mandatory once fully implemented. Also, household are asked to place a bin outside their households for drop off.
- Pharmacy pick up service will also be in test-run during Phase 2. More information will be available soon.
- Essential goods and services deliveries will be allowed with conditions provided at the gate. This includes regular food, supplies, mail, fuel and supplies deliveries. Access will be for those purposes only. Emergency services personnel will also be permitted as they are deemed essential.
- Any Biigtigong Nishnaabeg employees who demonstrate activities/behaviours that do not support the emergency measures put in place by the emergency response team, will be subject to disciplinary action.

Reminders

Continue to practice physical distancing (6 meters) and hand washing as much as possible.

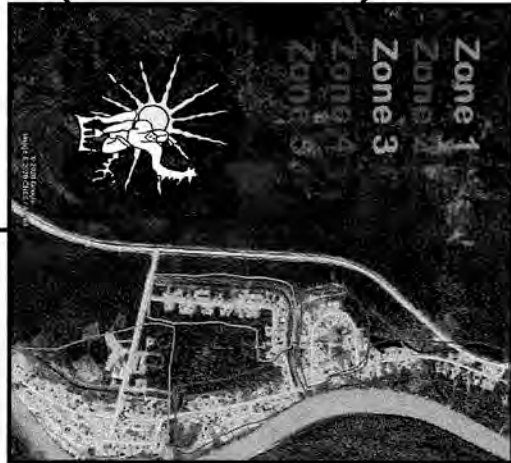
As much as we as a people love to do it, there should be no visiting among the community especially to households with our vulnerable population (elders, babies, those with health conditions that will be compromised). If you don't live in the house, you shouldn't be there.

It is important to remember that Phase 2 is designed to prepare our members the last phase. These transitions will help the community adjust to the major changes that their households potentially face. Again, it is in the best interest of community health and well-being and paramount to reduce the risks of COVID19 to Biigtigong Nishnaabeg. We appreciate your patience and understanding.

**You will only be permitted to leave the community on the zone days your household resides in for Phase 2.*



Community Zones
Effective: Phase 2 - March 31, 2020 (6:00 pm EST)



No. 82



NETMIZAAGGAMIG NISHNAABEG

P.O. Box 717 Moberg, Ontario P0M 2J0

Phone : (807) 822-2134
Toll Free: 1-888-797-1123
Fax: (807) 822-2850

Friday, March 13, 2020

Message from Chief Johanna Desmoulin

RE: COVID-19

It has come to our attention that the Corona-virus has become a worldwide concern; according to the World Health Organization it has become a Global Pandemic. With this in mind, we are taking proactive measures to deal with this at community level.

Yesterday our Band General Manager, my-self, program managers, and our frontline workers gathered together to identify concerns, high risk activities/programs, and also to put a communique out to the community members to alleviate "panic." We met in two groups to put a plan in place that is very simple and doable. They are also identifying supplies needed to keep the virus at bay. This plan will be delivered to homes and posted onto our website. Please note that Councilors Chris Bananish, Hannah Desmoulin, Clyde Jacobs, Thurston Kwissiwá and my-self are on site and in the community. We will ensure we do our utmost to keep the community safe.

We would like to thank our membership for your understanding and support. We also ask that you speak clear and concise with your family members and community members to inform them that we, as our community leadership is and with the assistance of our partnerships with NHIB and ISC are dealing with this to the best of our ability.

Sincerely,
Johanna
PMFN Chief

No. 82



Netmizaaggamig Nishnaabeg

P.O. Box 717 Mobert, Ontario P0M 2J0

Phone : (807) 822-2134
Toll Free: 1-888-797-1123
Fax: (807) 822-2850

For Immediate Release

March 20, 2020

Mobert, Ontario

The Chief and Council of the Netimizaaggamig Nishnaabeg (formerly Pic Mobert First Nation), today passed a band council resolution closing the community to non-residents, effective immediately.

Chief Johanna Desmoulin said, “This was a necessary and timely decision to make in light of the global pandemic and the state of emergency in place in Ontario, and means that our Council is doing all it can in order to protect our citizens and prevent the spread of this dangerous virus.”

An Emergency Pandemic Team has been established and meets daily to monitor local, regional and provincial/national developments, and to propose and implement local measures.

As part of the Council decision, a 24-hour manned road block will be established at the entrance to the community. All persons wishing to enter the community will be subject to screening, and only persons who are currently residents of the community will be allowed to enter.

Non-residents are requested not to attempt to enter and visit the community until further notice. The screening will include requiring evidence of residency, completing a screening questionnaire and being subjected to infrared scan to identify a potential fever.

Deliveries that are determined to be providing essential services to the community (e.g. heating oil, propane, septic pumping services, food and medical supplies) may be exempted from the entry ban, with the condition that drivers have no or minimal contact with residents, and only with precautionary conditions including an escort in and out of the community.

Also, access by patients of the OATC clinic be allowed for the time being on the condition that patients complete a screening process, and if they are eligible to enter, that they are limited to entering with an escort. Persons who are denied access to the community will be asked to immediately leave, and any persons who attempt to enter the community after being refused entry, will be reported to the police and charged with trespassing.

The Council is also requesting that its resident members practice social distancing, including avoiding any non-essential visits, practicing frequent hand washing and keeping at least 2 metres (about 6’) away from others as much as possible. Based on the experience of other countries globally, social distancing has been proven to be an effective means of slowing the spread of the virus and “flattening the curve”.

The Council will continue to monitor the circumstances closely and will provide notification of any changes to this decision and related procedures as they are approved

For further information, updates and key contact information, please visit our web-site (www.picmiobert.ca) or our Facebook page.

The First Nation offices are either closed or on limited operations for essential services until further notice.

No. 82



Netimizaagamig Nishnaabeg

P.O. Box 717 Mobert, Ontario P0M 2J0

Phone : (807) 822-2134
Toll Free: 1-888-797-1123
Fax: (807) 822-2850

For Immediate Release

March 23, 2020
Mobert, Ontario

The Chief and Council of the Netimizaagamig Nishnaabeg (formerly Pic Mobert First Nation), today enacted additional precautionary measures in light of the global COVID-19 pandemic. Chief and Council are asking residents to stay indoors as the rest of Canada and Ontario are being asked to do to prevent the spread of the covid-19. If you do go out, practice social distancing 6 feet apart or 2 meters. As Prime Minister Justin Trudeau said, “Enough is enough!”

1. CURFEW IN EFFECT TO PROTECT OUR PEOPLE - KIDS, FAMILIES AND OUR ELDERS. 10PM TO 6AM DAILY

First, Chief and Council has implemented a **curfew effective on Monday, March 23, 2020** commencing at 10 p.m. The curfew applies to all residents of Mobert of all ages and will require all persons to remain in their homes between **10 p.m. nightly until 6 a.m. the following morning.**

To be clear, **NO ONE** should leave their residence during these hours, except to access urgent or emergency medical aid, during these hours. We ask residents to please abide by these procedures for the safety and health of our community.

To be clear, this is to keep our community and members safe. We ask you all to think of our kids, elders, and vulnerable people who have compromised immune systems and other serious health issues. We must work together to fight for our future and for the lives of the people who we love.

2. TEMPORARY LOCKDOWN – WE NEED TO BE VERY SURE TO PROTECT THE COMMUNITY RESIDENTS ON RESERVE EFFECTIVE MARCH 24, 2020 AT 8PM.

Second, Chief and Council decided to put the community on total **lock-down effective at 8 p.m. on Tuesday, March 24, 2020.** A full community lock down means that residents will not be permitted to travel between Netimizaagamig Nishnaabeg and any other community. Residents of Netimizaagamig Nishnaabeg will not be permitted to leave the community at any time, except to access urgent or emergency medical aid.

Further, residents who choose to leave after 8 p.m. on March 24, 2020, will not be permitted to return to the community until this order is lifted. It is anticipated that this could be in place for several weeks. Chief and Council, along with staff team, will ensure that residents are provided with food and other essential services. Further details on this will be posted over the next 24 hours.

We ask residents please do everything you can to help us keep our community members safe. That's where you need to ask yourself, "Am I doing everything I can to keep people safe?"

We need you now, you're power is here with us – please stay indoors, stay in isolation for 14 days if you are under quarantine and practice social distancing and wash hands. There is power and strength in isolation, this is where we need you. Please stay home as much as possible and 6 feet apart only if you must go out.

3. MEASURES DURING FULL LOCKDOWN

Until the lock-down takes effect, only residents are allowed to enter the community until the full lock-down takes effect, and **any persons entering are subject to a mandatory screening**. The screening will include requiring evidence of residency, completing a screening questionnaire and being subjected to infrared scan to identify a potential fever.

Deliveries that are determined to be providing essential services to the community (e.g. heating oil, propane, septic pumping services, food and medical supplies) may continue to be exempted from the entry ban, with the condition that drivers have no contact with residents, and only with precautionary conditions including an escort in and out of the community. Emergency and essential medical personnel will also be allowed into the community to respond to emergency situations, but with extreme precautions and an escort.

Access by non-resident patients of the OATC clinic will be allowed subject to screening procedures and only with mandatory escorts. Patients will not be allowed any other stops in the community and will need to leave directly and immediately after their appointment.

Persons who are denied access to the community will be asked to immediately leave, and any persons who attempt to enter the community after being refused entry, will be reported to the police and charged with trespassing.

4. SOCIAL DISTANCING AND STAYING INDOORS TO STOP THE SPREAD OF COVID-19

Chief and Council are also asking resident members continue to stay indoors and if you are out, you **MUST** practice social distancing, including avoiding any non-essential visits, practicing frequent hand washing and keeping at least 2 metres (about 6') away from others as much as possible. Based on the experience of other countries globally, social distancing has been proven to be an effective means of slowing the spread of the virus and "flattening the curve". This is the only effective way to keep our community members safe.

5. SELF ISOLATION

Carriers of this virus do not necessarily present any symptoms at all, and citizens are reminded that although there are no known cases currently present in the community, the entry of a single case would be catastrophic causing illness and fatalities.

If you are already in self isolation and think you are fine because you have no symptoms, you will not know until at least 14 days. This is why we are asking you to self-isolate and monitor yourself and stay away from others. We do not want to take any chances with the lives of our community members and the kids and elders.

Chief Johanna Desmoulin said, "We know that these further measures are difficult and distressing but they are absolutely necessary to protect our citizens and prevent the spread of this dangerous virus within our community."

The Emergency Pandemic Team continues to meet on a minimum daily basis to monitor local, regional and provincial/national developments, and to propose, implement and evaluate the effectiveness of local measures. A 24-hour road block manned by security officers is in place at the entrance to the community, and police authorities are providing patrols and other support as required.

Chief and Council and staff team want to extend their thanks to all of our residents who are doing the right thing and following these procedures; you are part of the solution to protect our community. We appreciate and honour your efforts.

Finally, Chief and Council wishes to extend its most sincere thanks to our pandemic team in the community who have been delivering services and supports on the ground. You are valued and appreciated and doing an incredible service to your community.

Chief and Council will continue to monitor the circumstances closely and will provide notification of any changes to this decision and related procedures as they are approved. The First Nation offices are either closed or on limited operations for essential services until further notice.

For further information, updates and key contact information, please visit our web-site (www.picmobert.com) or our Facebook page.

Chief & Council
Pandemic Response Team
Netimizaagamig Nishnaabeg (formerly known as Pic Mobert First Nation)

No. 82



Netmizaaggamig Nishnaabeg

P.O. Box 717 Moberg, Ontario P0M 2J0

Phone : (807) 822-2134
Toll Free: 1-888-797-1123
Fax: (807) 822-2850

As you may now know, the Council is implementing a complete lock down of Moberg effective at 8 p.m. on Tuesday, March 24, 2020.

This lock-down means that residents of Moberg who work at Barrick will not be able to travel back and forth to the mine from Moberg after 8 p.m. tomorrow; instead, you will need to remain in Moberg, or take up residence in another community.

The purpose of this lock-down is to protect our most vulnerable residents in Moberg from potentially coming in contact with the COVID-19 virus.

As a result, all scheduled shifts after the day shift on Tuesday, March 24 are cancelled for the next 14 days.

Please be advised that out of concern for our non-resident workers and their families, the offer that is being extended to our employees living in Moberg will be available to you.

If you feel concerned about the health and safety of your families and yourself, after tomorrow's day shift, you will not be required to report to work for the next 14 days. You will be paid for this time off. Please advise your supervisor and myself at ceo@whitelakelp.ca of your intentions.

This situation will be re-evaluated over the next week or so and we will advise you of any changes.

All our staff need to be aware that circumstances in Ontario and Canada are changing rapidly and that Ontario today announced an order that all non-essential businesses in Ontario will be required to close by midnight Tuesday, March 24. We do not know if this will effect the mines, but it may.

The current arrangement is for 14 days only and may not be available after this time. Canada has announced other supports for workers whose employment has been affected by the pandemic, and we will provide information and support on these if and when it is necessary.

This difficult measure is intended to keep the virus out of Moberg. We hope you will understand that we cannot control the movement of people on the mine site, Marathon and other communities. We can only manage our own borders, and that's what our leadership is doing.

We really need your cooperation at this time. We have been in regular contact with mine management and are urging them to consider shutting down their entire operations as other companies have, but we cannot force them to. It seems that the mine has implemented many protective measures, and it's a relief that there are no confirmed cases at this time in our community or any of the surrounding communities.

We have limited staff and many of our staff are working hard to provide emergency support in the community. Please understand that we just won't be able to answer all of your calls or messages quickly.

However, the situation is changing daily and rapidly. Ontario is going to announce new measures tomorrow concerning the closure of non-essential businesses and we not sure yet how this will impact the mine. Please keep watching this site for further updates.

For further information, please email to : ceo@whitelakelp.ca

Miigwetch



MEMO TO: All MFN Citizens

FROM: Gimaa Kwe Patricia Tangie

CC: Council, Diane Purser, Interim Finance Director, Jessica Labranche, Executive Officer, Lisa Belanger, Human Resources

DATE: March 24, 2020

SUBJECT: COVID-19 – Modified Services For Citizens

COVID-19 or the corona virus is having us rethink the way to service our community while keeping citizens and staff safe. Council met via conference call yesterday afternoon and a decision was made to have all MFN staff work from home until April 6, 2020.

HOW DOES THIS AFFECT YOU?

Reaching Staff

Staff who can work from home will be on call. You can call their regular work number and it will be forwarded to their cell phones or call their cell numbers. Whichever number has worked best for you in the past will continue to allow you to reach them in the future.

Medical Van

There will be a modified schedule for the medical van. Lena will be the driver. If you have a medical appointment or need to pick up prescriptions, please call Lena for a ride to town. Lena and her team will also call you during the week to ensure you are ok.

Medical Cheques

If cheques are required, they will be prepared every Wednesday. Please continue to send your requests to Lena.

COVID-19: April 1, 2020

Update from Chief & Council

We are happy to report that we continue to be blessed in this changing time. There are no positive cases of COVID-19 reported by Michipicoten citizens.

Please remember that throughout the history of our Nation, we have experienced great illnesses and pandemics. Our Ancestors survived those illnesses and at some point, this too shall pass. Until it does, we need to look out for each other. Our staff are working to keep people safe in a number of ways.

We are developing a Neighbourhood Watch program. As soon as our coloured bristol board arrives, staff and volunteers will be bringing citizens coloured bristol board to give us a visual for people to put in their windows. One colour will signal that everything is ok, the other colour will mean you need help. Everyone in the community is encouraged to watch for these signs in the windows.

A sign has been put up at Black Thunder before entering the community, advising that MFN is asking people not to enter the community, residents only. Council is looking to keep our people safe.

We have been sourcing suppliers to stock our shelves of food supplies. Care packages went out last week to our Elders and disabled people. Next week, care packages will be delivered to every household on reserve.

We are also looking at providing laptops or tablets and internet services to school aged children so they can go online to do their school work. More to come on this next week.

Social distancing is a concept we don't normally align ourselves with however, in this instance, it's imperative that we avoid contact with anyone other than our immediate family members. We also need to maintain the proper distance between people when tending to needs that may take us into public settings. We remind everyone to only venture out when absolutely necessary.

Elders, please use the modified shopping hours provided by Valu Mart, taking place between 9am-10am. MFN departments are doing their best to ensure all Elders are provided with essential items needed and have been delivering staples when appropriate.

We cannot stress enough the importance of hand-washing before eating, before leaving the house, returning home and after any human contact. As well as social distancing and self-isolating as often as possible.

All of our community events have been cancelled until further notice, although we will still be providing essential services which are by appointment only. As well, we will be doing daily wellness checks on our Elders and those who are vulnerable within our communities.

We will continue with regular communication updates and encourage you to visit our website www.michipicoten.com and Facebook page.

In closing, I want to encourage you to get out on the land as an alternative to social isolating. Our Mother the Earth would appreciate that.



Information

- Home
- Who is Red Sky Métis Independent Nation™?
- RSMIN Community Citizenship
- RSMIN Citizen Rights and Privileges

Heritage

- RSMIN History
- Community Heritage Wiki
- Traditional Knowledge
- Traditional Knowledge Participation Form

News

- News
- Archived Old News

Consultation

- Consultation
 - Active Consultation
 - Mining
 - Forestry
 - Past Consultation
- Hunting, Fishing and Gathering Questionnaire
- NWMO Consultation

Services

- Community Businesses Exchange
- Indigenous Business

[Highway 17 Fully Paved Shoulders from East of Nipigon to West of Peninsula at various locations. »](#)

COVID-19

March 22, 2020

Dear Citizens,

Over the last several weeks, we have been closely monitoring the evolving COVID-19 health situation and have been working to ensure that we are keeping the health of RSMIN staff and citizens the focus of every decision we make. The situation has been very fluid and has been changing daily.

As a result, effective March 21, 2020, our staff will be working remotely and our main office shall be closed until advisories and guidelines put out by the Public Health Agency of Canada (PHAC) as well as provincial and municipal public health authorities indicate that it is safe to return to face-to-face business as usual.

We would like to inform the community that during these changes, we are still available for communications online, by email, and by phone, and are operational during normal business hours.

We would like to express our deepest appreciation to the community for doing their best to assist their local health care providers and not overwhelming our shared health resources. And for helping your neighbours and those in need. These trying times, but together we shall prevail.

For more information about COVID-19 please see the following links:

[Canada's COVID-19 Updates](#)

[Self Assessment App](#)

[Ontario's COVID-19 Updates](#)

[Thunder Bay's COVID-19 Updates](#)

[Salute et Meegwetch](#)

News

- Community Councils
- Culture & Heritage
- Economic Development
- Education & Training
- Environment
- Governance
- Harvesting
- Healing & Wellness
- Housing
- Registry
- Métis Rights
- Traditional Knowledge
- Veterans
- Youth
- The Métis Voyageur
- Louis Riel Day

COVID-19: MNO Employees Working Remotely

The Métis Nation of Ontario (MNO) is continuing to monitor the COVID-19 situation closely to ensure that informed decisions are being made based upon the advice and direction of health professionals. The health and well-being of Métis Nation of Ontario (MNO) staff, citizens, families and communities throughout the province is our utmost priority and therefore out of an abundance of caution and as part of the effort to reduce the likelihood of workplace or community transmission of COVID-19, the Senior Management Team is directing all Métis Nation of Ontario employees to work remotely between March 16 - April 3, 2020.

MNO employees are well equipped to use a wide range of technology to continue business as usual on Monday morning. Furthermore, each branch is developing comprehensive community and client access plans that will detail specific instructions on ensuring seamless frontline services to our citizens and communities. More details will be provided in the coming days. MNO will re-assess both in-office and remote working requirements as new information is received.

We want to remind everyone of the steps we all can take, every day, to help reduce exposure, protect your health, and prevent the spread of germs that cause respiratory illnesses:

- Wash your hands often with soap and water or use an alcohol-based hand sanitizer
- Avoid touching your eyes, nose, and mouth with unwashed hands
- Avoid shaking hands or hugging in work or social settings
- Maintain a social distance where possible (3ft distance between yourself and anyone coughing or sneezing)
- Cover your cough or sneeze with a tissue, or sneeze or cough into your sleeve or arm, and wash your hands, or use hand sanitizer, after handling the tissue

This is a time for all of us to come together, care for one another and do our part to slow the spread – here's just a few examples of some concrete steps our families and communities can take by practicing Social Distancing:

- Avoid in-person meetings. Use online conferencing, email or the phone when possible, even when people are in the same building.
- Unavoidable in-person meetings should be short, in a large meeting room where people can sit at least three feet from each other; avoid shaking hands.
- Pick up the phone and check in on a friend and loved one
- Set up regular check in calls with family

For the most up-to-date information on the steps you can take to protect your health, we recommend the following provincial or national resources, or your local public health unit in your community:

- [Public Health Ontario](#)
- [Public Health Agency of Canada](#)

We will continue to monitor the situation and provide updates as new information comes available.

Posted March 15, 2020

The MNO Movie



[Celebrating 20 Years of Achievement](#)

ANISHINABEK POLICE SERVICE

1436 Highway 17B • Garden River, Ontario • P6A 6Z1 • Tel. 705-946-2539 • Fax 705-946-2589

Beausoleil First Nation

Bligtigong Nishnaabeg

Biinjitiwaabik Zaaging

Anishinaabek

Curve Lake First Nation

Dokis First Nation

Fort William First Nation

Garden River First
Nation

Ginoogaming First Nation

Kettle & Stony Point
First Nation

Magnetawan First Nation

Nipissing First Nation

Pic Mobert First Nation

Sagamok Anishinabek

Shawanaga First Nation

Wahnapiitae First Nation

Wasauksing First Nation

NEWS RELEASE

Broadcast time: 2:00 p.m.

Date: March 16, 2020

Anishinabek Police Service Response to COVID-19

(Garden River) - The Anishinabek Police Service continues to actively monitor the COVID-19 situation in collaboration with national, provincial and local community health partners. The APS is working to ensure the safety & wellbeing of all employees.

The Anishinabek Police Service will be following the recommendations and guidelines of public health officials to prevent the spread of COVID 19 in our detachments and communities.

Effective immediately APS Detachments will be closed to the public except for emergency situations.

If you require a police officer for an incident please call the Provincial Communications Center at 1-800-310-1122. For emergent situations, please call 911.

Detachment telephones are operational and all of our detachments and headquarters remain open for emergent situations. We ask that the public only attend our detachments if absolutely necessary.

All non-essential fingerprinting and CPIC checks will be suspended until further notice. The Anishinabek Police Service services 16 communities across north central and southern Ontario. We have 12 detachment locations.

Media Contact – A/Police Chief Marc Lesage
Telephone – 1-705-946-2539

-30-