UTILIA AMARAL

99 Wakelin Court, Vaughan ON L4L 2P1

April 12, 2021

Ms. Christine E. Long Registrar Ontario Energy Board 2300 Yonge Street, 27th Floor P.O. Box 2319 Toronto, ON, M4P 1E4

Dear Ms. Long:

Re: Framework for Energy Innovation, Distributed Resources and Utility Incentives (EB-2021-0118) Nomination

Please accept this letter as my expression of interest to participate in the Framework for Energy Innovation Working Group (FEI WG). I have been working in the regulatory and government affairs space for the last two decades. I believe that my skills and experience would benefit the FEI WG as the Ontario Energy Board develops integral roadmap for energy innovation. For the purposes of the FEI WG I would act on behalf of Google Nest (developed world-leading smart thermostat technology), Stem Energy (a behind-the-meter energy storage provider) and Nature Fresh (an indoor agriculture provider), all of whom are keenly interested in this engagement.

During the last 20 years I have gained experience across various energy segments. I have obtained extensive subject matter dealing with renewable energy, energy storage, nuclear (small modular reactors), sustainable conservation policies and efforts designed to confront climate change across Canada. Today, I run my own consulting practice (www.marketstep.ca) focused on the aforementioned themes supporting private sector corporations doing business in Canada. In addition to the abovementioned companies, I also serve Alectra (Ontario's second-largest electric utility) and the Canadian Nuclear Association (developing a path for small nuclear reactors). In parallel to starting my own business, I completed my Executive MBA in 2019 through the University of Toronto's Rotman School of Management.

In addition, my board and advocacy experience is extensive. I was appointed to serve on the Board of Directors of the Canadian Solar Industries Association from 2014 to 2020, and Chaired the Board in 2016-2017. I am currently an active member of Energy Storage Canada, the Ontario Energy Association and the Advanced Energy Management Alliance. Further, I have recently been selected as a volunteer Advisor to the MaRS Cleantech Venture Services Team. In this capacity, I will provide policy and regulatory advice to the team as they seek to connect start-ups in the cleantech sector with potential venture capital opportunities. In 2020, I was asked to serve as a reviewer for Natural Resources Canada as part of the Canada-UK Power Forward Challenge – an initiative that is tasked with assessing proposals designed to reduce carbon emissions to meet our 2030 targets. Lastly, in 2019, I Co-Founded StepUp—Energy, an organization with a mandate to increase equity, diversity and inclusion within the energy management sector.

In summary, I am a strategic thinker with requisite breadth of experience and connections to make a valuable contribution to the FEI WG. I sincerely hope to have the opportunity to put my enthusiasm, energy and drive into practice on the working group.

Thank you again for considering me for this role. I look forward to discussing my nomination. You can reach me at 416 802-8041.

Sincerely,

Itilia fmanal

Utilia Amaral

E: utilial@marketstep.ca