AMPCO Interrogatory #21

Interrogatory

Reference: Ex D2 T1 S1 P12

OPG indicates that as part of the realignment of the organization structure in 2020, major project execution groups from across the Nuclear and Renewable Generation business units have now been integrated into the EPO which will further align and leverage organizational expertise for improved project management and execution performance.

a) Please identify all of the major project execution groups that have been integrated into EPO and indicate where they came from within the organization.

b) Please provide the performance metrics established by OPG for the EPO.

Response

a) The major project execution groups that have been integrated into the EPO and where they came from are:

- Darlington Refurbishment – this project was integrated into the EPO in 2018 and previously reported directly to the President & CEO.
- Nuclear Projects – this organization (formerly Projects and Modifications) was integrated into the EPO in the fourth quarter of 2020 and previously reported to the Nuclear Operations organization.
- Renewable Generation Projects – this organization was integrated into the EPO in the fourth quarter of 2020 and previously reported to the Renewable Generation organization.

b) The following are established OPG performance measures currently applicable to the EPO categorized by OPG's strategic imperatives and consistent with OPG's Corporate Balanced Scorecard (see Ex. L-F4-03-AMPCO-176):

- Social Licence – Serious Incident Injury Rate ("SIIR") and Total Recordable Injury Frequency Rate ("TRIF")
- Financial Strength – Annual Budget Targets ($M) and Annual Regular Headcount Targets
- Project Excellence – Refurbishment Cost – Unit 3 Cost ($M), Refurbishment Schedule – Unit 3 Schedule % Complete, and Total In-Service Capital targets ($M)