Energy Probe Interrogatory #34

Interrogatory

Reference:
Exhibit D2, Tab 2, Schedule 8, Page 20

Preamble: "Given the completion of Unit 2, OPG's Board of Directors re-assessed the type of oversight required and decided to engage the Refurbishment Construction Review Board ("RCRB") to continue to provide independent oversight services for the remainder of the Program. RCRB members have experience in senior oversight and/or advisory capacities, with project management related to a "mega-projects", experience with nuclear plant operations, other extensive nuclear power, regulatory, construction management, major contract 8 management, and project controls experience. The RCRB is normally comprised of three to five external members, typically with support from one internal OPG member. It meets approximately three to four times per year, depending on Program status and schedule."

a) Why was the type of oversight re-assessed? Please describe the original oversight type and explain its deficiencies.

b) Does the new oversight type reduce the risk that the program will not be completed on time or on budget?

c) Please provide the names of members of RCRB with the descriptions of their qualifications and experience.

Response

a) There were no deficiencies identified in the oversight provided by Burns/Modus. See Ex. L-D2-02-Staff-132 part a) for further information on the change in oversight.

b) OPG continues to have a robust oversight plan in place that is appropriate for the current stage of the DRP. OPG's oversight plan remains largely the same as it was during EB-2016-0152 with minor adjustments to reflect the maturation of the DRP, including the OPG Board of Directors' appointment of the RCRB as independent oversight advisor to the Darlington Refurbishment Committee ("DRC") of the OPG Board.

   OPG believes that effective oversight has been a significant factor in successful project execution to date. OPG also believes RCRB oversight on behalf of the DRC will contribute to OPG's successful management and mitigation of project risks that

will enable OPG to deliver the DRP on time and on budget. Oversight of the DRP by a highly experienced group of independent project experts who are not immersed in the day-to-day project execution, and their identification of potential risks and opportunities, is expected to be valuable to the Board and to the DRP.

c) Please refer to Ex. L-D2-02-SEC-085, Attachment 1 (confidential).