	Filename	Document Title
1	_Gate 3a - BOP Approval.pdf	OPG NR Gate 3 Progress Form Document Number D-GRB-00120-0777331
2	_Gate 3a - BOP Presentation.pdf	Darlington Refurbishment Gate Review Board; Balance of Plant, Shutdown & Layup, Refurb Support Facilities & Steam
3	_Gate 3a - FH Presentation.pdf	Darlington Refurbishment Gate Review Board; Defueling and Fuel Handling
4	_Gate 3a - RFR Approval.pdf	OPG NR Gate 3 Progress Form, Bundle: RFR & Islanding
5	_Gate 3a - RFR Presentation.pdf	U3 RFR GRB Gate 3A
6	_Gate 3a - SP Approvals -2.pdf	OPG NR Gate 3 Progression Form: SDS Computer Replacement U3SP OPG PM & Overnight U3SP Contingency U3SP
7	_Gate 3a - SP Approvals.pdf	OPG NR Gate 3 Progression Form: Defueling Execution Work U3DF; OPG PM & Oversight U3DF; Defueling (Eng'g & Proc) U3DF; Contingency Defueling U3DF; Contingency Fuel Handling
8	_Gate 3a - SP Presentation.pdf	Darlington Refurbishment Gate Review Board; Specialized Projects Gate 3a: Unit 3; Gate 2: Unit 1 & 4
9	_Gate 3a - TG Approval.pdf	OPG NR Gate 3 Progression Form; Unit 3 TGR Projects
10	_Gate 3a - TG Presentation.pdf	Darlington Refurbishment Gate Review Board Turbine
11	_Health of EcoSys Examples.pdf	Health of EcoSys Metric Dashboard Report
12	01-1 Post U3RR Roadmap Draft.pdf	Road Map to Gate 3a Performance Baseline - Subsequent Unit
13	01-2 Road Map to Rel6c Rev1.pdf	Road Map to Release 6c ("U3EE) - Subsequent Unit Planning
14	01-3 Unit 3 Status Dashboard.pdf	OPG Unit 3 - Status Dashboard
15	02-1 Lessons Learned Overview.pdf	Did We Learn Our Lesson?
16	02-10 - N-GUID-09701-10123 Nuc Projects Risk Mgmt and Oversight (RMO) Tool R000.pdf	Nuclear Projects Risk Management and Oversight (RMO) Tool
17	02-11 - NK38-MAN-09701 - 10005 MLST Refurbishment Unit Planning Milestones.pdf	Refurbishment Unit Planning Milestones
18	02-12 - N-MAN-00120-10001 INT Nuc Project Integration Mgmt R001.pdf	Nuclear Project Integration Management
19	02-2 What is Lessons Learned Excellence (Department Presentation).pptx	Darlington Refurbishment Lessons Learned
20	02-3 NK38-GUID-09701-10054 R001 (Lessons Learned).pdf	Nuclear Refurbishment Lessons Learned
21	02-4 April 2019 LL Status Report.pdf	Monthly Lessons Learned Status Report For: March 2019
22	02-5 COG - Safety Lessons Learned - April 08 2019.pptx	Refurbishment and Return to Service Sharing of Lessons Learned Session
23	02-6 CWP 2124 Bulkheads - Lessons Learned Report (Tiered).pdf	RFR Lessons Learned Report
24	02-7 FC Install Lesson Learned Meeting Presentation.pptx	Fuel Channel Install Lessons Learned
25	02-8 Lessons Learned - BP Collaboration - April 2019.pptx	Lessons Learned
26	02-9 Darlington Refurbishment Lessons Learned (Database only - June 18 2019).xlsx	Unit 2 & 3 Planning - Key Lessons Learned Tracking Log
27	03-1 U3EE Risk and Contingency Calc - V2.pdf	Risk Management & Contingency Unit 3 Execution Estimate
28	03-2 U3 Risk Registry - 05-22-2019.pdf	Risk Report by Project
29	04-1 NK38-REP-09701-0761466 (U3EE Master File).pdf	U3EE Board Funding Release 6c

30	04-2 Unit 3 Execution Board Memo approved.pdf	Darlington Refurbishment - Unit 3 Execution
31	04-3 U3EE - DRC FINAL with Appendices.pptx	Unit 3 Readiness and Unit 3 Execution Estimate (U3EE)
32	04-4 U3 Readiness - RCRB March 2019.pptx	Unit 3 Readiness
33	04-5 U3EE - RFR Gate.pptx	Unit 3 Execution Estimate RFR & Islanding
34	04-6 U3EE -MS Gate.pptx	Unit 3 Execution Estimate Turbine Generators, Defueling, Fuel Handling & Specialized Projects
35	04-7 U3EE - BOP Gate.pptx	Unit 3 Execution Estimate Balance of Plant, Shutdown & Layup, Refurb Support Facilities & Steam Generators
36	101 - OPG-PROC-0094 R004.pdf	Enterprise Risk Management Reporting
37	102 - OPG-STD-0017 R016.pdf	Organizational Authority Register
38	114 - NK38-DAI-09701 - 10008 R004.pdf	Retube Feeder Replacement Project Contractor/Owner Interface Requirements
39	119 - N-MAN-00120-10001-SCOPE R003.pdf	Nuclear Project Scope Management
40	119_COR_MAN_OPG-MAN-00120-0011_0002.pdf	Project Scope Management OPG-MAN-00120-0011-NA-R001
41	13 - RFR EOS Briefing September 6 2019.pdf	OPG RFR Unit 2 Executive Performance Report, Sep 6, 2019
42	14 - Financial Briefing Note - August 2019.pdf	Refurbishment OM&A and Capital Financial Highlights - August 2019
43	15 - DRP Project Assurance Update.pdf	OPG Darlington Refurbishment Program Oversight and Assurance: U2/U3 Plan
44	16 - D-PCH-09701-10000 R005.Charter.pdf	Darlington Refurbishment Charter
45	16 - RROC May 2019.pdf	Risk Management Oversight Committee Meeting, May 28,
46	18 - BOPO Master Tracker LL.xlsx	
47	18 - Lessons Learned Dashboard August 2019.pdf	BOP & Other Lessons Learned - August 2019
48	18 - NK38-GUID-09701-10038 R002.pdf	Darlington Refurbishment Program Quality Surveillance Guide
49	18 - RFR Master Tracker LL.xlsx	
50	18 - TGR Master Tracker LL.xlsx	
51	18 - Window 501 VVRS Unit 3 Pre-Meeting Package and Minutes	Refurbishment Post Execution Lessons Learned meeting - Meeting Package VVRS: Jan 16th 2019
52	19 - CNSC Type II Reactive Insection - DNRU2 FME.pdf	Darlington NGS - CNSC Type II Inspection Report: DRPD-2019-04074 - Darlington Unit 2 Refurbishment Foreign Material Exclusion, New Action Item 19668
53	19-1 - OPG-STD-0148 Project Management.pdf	Project Management
54	19-1_COR_STD_OPG-STD-0148_002.pdf	Ontario Power Generation Standard Project Management
55	19-2 - OPG-MAN-00120-0019 R000 Project Phase-Gate Management.pdf	Project Phase-Gate Management
56	19-3 - N-GUID-00120-10131 Nuclear Project Scheduling Guide.pdf	Nuclear Project Scheduling Guide
57	19-4 - N-MAN-00120-10001 COST Nuclear Project Cost Management.pdf	Nuclear Project Cost Management
58	19-4_COR_MAN_OPG-MAN-00120-0013_001.pdf	Project Cost Management OPG-MAN-00120-0013-R001
59	19-5 - N-MAN-00120-10001 CHNG Nuclear Project Change Management.pdf	Nuclear Project Change Management
60	19-5_COR_MAN_OPG-MAN-00120-0016_001.pdf	Project Integrated Change Control OPG-MAN-00120-0016-R001

61	19-6 - N-MAN-00120-10001 SCH8 Nuclear Projects P6 Schedulers Users Guide.pdf	Nuclear Project P6 Scheduler's User Manual
62	19-7 - NK38-NR-PLAN-09701-10001 SHT 0025 R000.pdf	Darlington Refurbishment Project Office Program Management Plan
63	2.14.2020_VAC DRY_FOAK Proceduress.docx	Nuclear Refurbishment, Unit 3 Heat Transport System Vacuum Dry Project preperations
64	20 - CCF Change Levels Flowchart.pdf	CCF Change Levels Flowchart for Darlington Nuclear
65	2020 Project Assurance Outlook Plan (FINAL R02).docx	Darlington Refurbishment Project Assurance: 2020 Update & 3-YEAR Outlook
66	2020 Project Assurance Outlook Plan DR Signed.pdf	Darlington Refurbishment Project Assurance: 2020 Update & 3-Year Outlook
67	22 - Project Management Governance Map.pdf	Project Management - Governaance Map
68	23 - Phase - Gate Roadmap.pdf	Phase-Gating Roadmap
69	25 - Unit 3 S1 CP Lessons Learned - June 2019 rollup.pptx	
70	26 - RCRB Visit 12 Jun 2019 Final Report.docx	Refurbishment Consturction Review Board Review (June 17 - 20, 2019) Confidential
71	27 - D3IP Tooling Improvements (June Cornerstone, Updated Aug 7)	Update on D3IP Tooling Projects for June 2019 Cornerstone Retube and Feeder Replacement (RFR) Innovation
72	28 - NK38-NR-PLAN-09701-10001 SHT 23 R002.pdf	Darlington Refurbishment Quality Program Management Plan
73	28 0 Refurb Assurance Activities Oct 2016 to Aug 2019.xlsx	
74	29 - Proj Communication and Stakeholder Mgmt (OPG-MAN-00120-0017 R000)	OPG Project Communication and Stakeholder Management
75	50 - NK38-NR-PLAN-09701-10001 SHT 0001 R003.pdf	Darlington Refurbishment Program Management Plan Structure
76	51 - NK38-NR-PLAN-09701-10001 SHT 0002 R003.pdf	Darlington Refurbishment Project Planning and Controls Program Management Plan
77	51_D_PLAN_NK38-NR-PLAN-09701-10001_0002_004.pdf	Darlington Refurbishment Project Planning and Controls Program Management Plan
78	52 - NK38-NR-PLAN-09701-10001 SHT 0003 R002.pdf	Darlington Refurbishment Return to Service Program Management Plan
79	53 - NK38-NR-PLAN-09701-10001 SHT 0004 R002.pdf	Darlington Refurbishment - Environmental Program Management Plan
80	53_D_PLAN_NK38-NR-PLAN-09701-10001_0004_003.pdf	Darlington Refurbishment - Environmental Program Management Plan
81	54 - NK38-NR-PLAN-09701-10001 SHT 0005 R002.pdf	Darlington Refurbishment Health and Safety Program Management
82	54_D_PLAN_NK38-NR-PLAN-09701-10001_0005_003.pdf	Darlington Refurbishment Health and Safety Program Management
83	55 - NK38-NR-PLAN-09701-10001 SHT 0006 R003.pdf	Darlington Refurbishment - Chemistry Program Management Plan
84	55_D_PLAN_NK38-NR-PLAN-09701-10001_0006_004.pdf	Darlington Refurbishment - Chemistry Program Management Plan
85	56 - NK38-NR-PLAN-09701-10001 SHT 0007 R002.pdf	Darlington Refurbishment Licensing Management Plan
86	57 - NK38-NR-PLAN-09701-10001 SHT 0008 R003.pdf	Darlington Refurbishment Engineering Program Management Plan
87	59 - NK38-NR-PLAN-09701-10001 SHT 0010 R004.pdf	Darlington Refurbishment Management Systems and Performance Improvement Program Management Plan

88	60 - NK38-NR-PLAN-09701-10001 SHT 0011 R003.pdf	Darlington Refurbishment Program Assurance Program Management Plan
89	61 - NK38-NR-PLAN-09701-10001 SHT 0012 R007.pdf	Darlington Refurbishment Construction Program Management Plan
90	61_D_PLAN_NK38-NR-PLAN-09701-10001_0012_008.pdf	Darlington Refurbishment Construction Program Management Plan
91	63 - NK38-NR-PLAN-09701-10001 SHT 0014 R003.pdf	Darlington Refurbishment Communications Program Management Plan
92	63_D_PLAN_NK38-NR-PLAN-09701-10001_0014_004.pdf	Darlington Refurbishment Communications Program Management Plan
93	64 - NK38-NR-PLAN-09701-10001 SHT 0015 R002.pdf	Darlington Refurbishment Supply Chain Program Management Plan
94	65 - NK38-NR-PLAN-09701-10001 SHT 0016 R004.pdf	Darlington Refurbishment Staffing Program Management Plan
95	66 - NK38-NR-PLAN-09701-10001 SHT 0017 R003.pdf	Darlington Refurbishment - Operations Program Management Plan
96	67 - NK38-NR-PLAN-09701-10001 SHT 0018 R002.pdf	Darlington Refurbishment - Radiation Protection Program Management Plan
97	68 - NK38-NR-PLAN-09701-10001 SHT 0019 R004.pdf	Darlington Refurbishment - Training Program Management Plan
98	69 - NK38-NR-PLAN-09701-10001 SHT 0020 R004.pdf	Nuclear Refurbishment Human Performance Management Plan
99	70 - NK38-NR-PLAN-09701-10001 SHT 0023 R002.pdf	Darlington Refurbishment Quality Program Management Plan
100	70 - NK38-NR-PLAN-09701-10001 SHT 0023 R002.pdf	Darlington Refurbishment Quality Program Management Plan (duplicate?)
101	71 - NK38-PLAN-00300-10000 R004.pdf	Darlington Refurbishment Program Milestone & Integrated Master Schedule
102	73 - NK38-PLAN-09701 - 10074 R004.pdf	Retube & Feeder Replacement (RFR) Project Management Plan
103	74 - NK38-PLAN-09701 - 10134 R002.pdf	Defueling Project Management Plan
104	75 - NK38-PLAN-09701 - 10159 R005.pdf	Islanding Project Management Plan
105	76 - NK38-PLAN-09701 - 10164 SHT 001 R004.pdf	Steam Generator - Project Management Plan
106	77 - NK38-PLAN-09701 - 10166 R005.pdf	Balance of Plant Project Management Plan
107	80 - NK38-PLAN-09701 - 10238 R002.pdf	Shutdown & Layup / Services / Refurbishment Support Facilities Project Management Plan
108	81 - NK38-PLAN-41000-10001 SHT 0001 R004.pdf	Turbine Generator Project Management Plan
109	83 - N-MAN-00120-10001-EST R003.pdf	Nuclear Project Cost Estimating
110	92 - N-MAN-00120-10001-RISK R004.pdf	Nuclear Project Risk Management
111	93 - N-MAN-00120-10001-SCH R002.pdf	Nuclear Nuclear Project Schedule Management
112	August 2020 U3EE	Darlington Refurbishment - Final Unit 3 Execution Estimate
113	CanAtom RFR Resource Mangement Plan R00 2012.pdf	DNGS RFR Project - Resource Management Plan
114	D_PLAN_NK38-NR-PLAN-09701-10001_0002_004.pdf	OPG Darlington Refurbishment Project Planning and Controls Program Management Plan: NK38-NR-PLAN-09701-10001-
115	D_PLAN_NK38-NR-PLAN-09701-10001_0013_002.pdf	Darlington Refurbishment Contract Program Management Plan
116	D3IP - Cornerstone Update - June2019.pptx	Update on Two Key D3IP Projects for June 2019 Cornerstone Retube and Feeder Replacement (RFR) Innovations
117	Darlington - Generator Rewind & HP-LP Centerline Resources_Redacted.pdf	Darlington - Generator Rewind & HP-LP Centerline Resources

118	Darlington U3 Gen Blowdown Lessons Learned (20200922).pdf	OPG Darlington U3 Gen Blow Down Lessons Learned
119	DNR2 RP Lessons Learned.pdf	DNR2 RP Lessons Learned
120	DNR2 RP Lessons Learned.pdf	DNR2 RP Lessons Learned
121	DNRU2 Consolidated Lessons Learned Aug 2018.pdf	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report Aug 2018
122	DNRU2 Consolidated Lessons Learned Dec 2018.pdf	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report Dec 2018
123	DNRU2 Consolidated LL April 2019.pdf	Darlington Nuclear Refurbishment Program Monthly lessons Learned Status Report Mar 2019
124	DNRU2 Consolidated LL July 2019.pdf	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report Jul 2019
125	DNRU2 Consolidated LL June 2019.pdf	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Reprot Jun 2019
126	DNRU2 Consolidated LL May 2019.pdf	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report May 2019
127	DNRU2 Lessons Learned Report Mar 2019.pdf	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report Mar 2019
128	DNRU2 LL Sept 2020 R5.pdf	Ontario Power Generation Lessons Learned (LL) Monthly Report - September 2020
129	DRAS 1011 - 4 month deferral for DNRU3 (FINAL with attachment).pdf	Decision Record and Analysis Summary Form: 4-month Deferral of DNRU3, DNRU 1 and DNRU 4 in Response to the
130	DRAS 975 - 24x7 Schedule vs. Hybrid with Appendices.pdf	Decision Record and Analysis Summary Form: 24x7 Schedule vs. Hybrid Shift Schedule Assessment for U3, U1, U4 Critical
131	DRAS CenterLine Final 2020 03 30.pdf	Decision Record and Analysis Summary Form
132	DRAS In-situ Rewind 2020 03 30 Final.pdf	Decision Record and Analysis Summary Form
133	DRNU2 Consolidated Lessons Learned Feb 2019.pdf	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report Feb 2019
134	DRP External Oversight Advisor RFP SOW Feb 2020.pdf	Scope of Services Schedule
135	DRP_2019_Q1_U3_BOARD Subsequent Units.pdf	OPG Darlington Refurbishment Program - Unit 3 Status Report May 15th, 2019
136	DRP_2019_Q2_U2_BOARD.pdf	Darlington Refurbishment Program Summary - Unit 2 Status Aug 14th, 2019
137	DRP_2019_Q2_U2_U3_BOARD_SUMMARY.pdf	Darlignton Refurbishment Program Summary Quarterly Report Q2 - April to June 2019
138	DRP_2019_Q2_U3_BOARD Subsequent Units.pdf	OPG Darlington Refurbishment Program - Unit 3 Status Report August 14th, 2019
139	DRP_reorganizaiton.pdf	Reorganization - What it means to Refurb?
140	Executive Endorsement Package.pdf	Executive Endorsement Package.pdf; Enterprise Projects (PMCoE) - Implementation Strategy
141	Feb 1, 2019 U3 LR Plan - BLANK.xlsx	Succession Planning - Refurb Leadership Long Range View
142	FME - Presentation Aug 2019.pptx	U2 Foreign Material Exclusion (FME) U2 Refurbishment FME Program Overview for Primary Heat Transport System
143	FME Presentation Aug 2019.pptx	U2 Foreign Material Exclusion (FME) U2 Refurbishment FME Program Overview for Primary Heat Transport System
144	FME Presentation Aug 2019.pptx	U2 Foreign Material Exclusion (FME) U2 Refurbishement FME Program Overview for Primary Heat Transport System
145	N_PLAN_NK38-PLAN-09701-10291_003.pdf	Unit 2 Return to Service (RTS) Training Strategy
146	N_PLAN_NK38-PLAN-09701-10291_003.pdf	Unit 2 Return to Service (RTS) Training Strategy
147	OPG Engineering Support.pdf	Refurbishment Support Org Chart

148	OPG Functional Org Chart_August-2020.pdf	OPG Functional Org Chart
149	OPG Talent Placemat_2019.pdf	Talent Assessment and the 9-box defined
150	Organizational Realignment.pdf	Organizational Realigment Email to All OPG Employees
151	Project Centrism - Leading Metrics Update-Sep2020.pptx	Strategic Imperatives Steering Committee Meeting: Improved Project Controls Framework Update
152	Project Excellence Implementation Plan.pdf	Project Excellence Initiative: Enterprise Projects Organization (EPO) Implementation Plan
153	RAD Protection - DNR2 RP Lessons Learned.pdf	DNR2 RP Lessons Learned
154	RCRB Focus Area White Paper Template Aug 31 2017 (002).docx	Succession Planning White Paper
155	RCRB Scope of Work Document Feb 2020.pdf	Consulting Services for Refurbishment Construction Review Board
156	RCRB Scope of Work for DRC Draft to GS Oct2`20.docx	OVERSIGHT SERVICES BY THE REFURBISHMENT CONSTRUCTION REVIEW BOARD SCOPE OF WORK
157	RCRB Scope of Work.pdf	OVERSIGHT SERVICES BY THE REFURBISHMENT CONSTRUCTION REVIEW BOARD SCOPE OF WORK
158	Refurb Change Control Process.pdf	EPET Brief: Revised Refurbishment Change Control Process
159	RFR Amendment 11 (3 November 2020).pdf	AMENDMENT AGREEMENT NUMBER 11 BETWEEN OPG AND SNC-LAVALIN NUCLEAR & AECON CONSTRUCTION GROUP
160	Risk Mgmnt & Contingency (Updated Monte Carlo Analysis).pdf	Risk Management & Contingency Unit 3
161	Skilled Trades initiative Overview.pdf	Skilled Trades Risk Review December 2019
162	Succession Planning @ OPG Workshop.pdf.pptx	Succession Planning @ OPG
163	Succession Planning Guide.pdf	Welcome to your succession planning and talent review guide
164	Training - RTS Strategy N_PLAN_NK38-PLAN-09701-10291_003.pdf	UNIT 2 RETURN TO SERVICE (RTS) TRAINING STRATEGY
165	U3Rev0BaselineScheduleDec9_2019.pdf	Unit 3 Refurbishment - DNRU3 Level 1 Overview
166	Unit 3 Contingency as a Percentage of the Unit 3 Base Estimate.pdf	Unit 3 Contingency as a Percentage of the Unit 3 Base Estimate Less Actuals and Fixed Costs
167	VVRS_Lessons Learned Effectiveness Summary_2.11.2020.pptx	Lesson Learned - VVRS (Vault Vapor Recovery Systems)
168	X_DNRU2 Consolidated Lessons Learned Aug 2018.xlsx	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report Aug 2018
169	X_DNRU2 Consolidated Lessons Learned Dec 2018.xlsx	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report Dec 2018
170	X_DNRU2 Consolidated Lessons Learned Jan 2019.xlxs	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report Jan 2019
171	X_DNRU2 Consolidated Lessons Learned Nov 2018.xlxs	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report Nov 2018
172	X_DNRU2 Consolidated Lessons Learned Oct 2018.xlsx	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report Oct 2018
173	X_DNRU2 Consolidated Lessons Learned Sep 2018.xlsx	Darlington Nuclear Refurbishment Program Monthly Lessons Learned Status Report Sep 2018