SEC Interrogatory #57

Interrogatory

Reference: D2-1-1, p.13

OPG notes that it made changes in 2020 to move to a scaled delivery model which provides for a common project valuation method. Please explain what a scaled delivery model is and what the common project evaluation method that is used. Please provide a copy of any overarching internal guides that are used to explain this delivery model within the company.

Response

As described in Ex. D2-1-1, p. 13, lines 22 -28, the scaled project delivery model is a risk based approach to match the level of project management rigor and planning commensurate with the value and complexity of the project. This includes a project level classification process that considers both the project complexity and the estimated total project cost.

A project level is determined for a project based on this classification which then determines the level (scale) for which the project should be planned, executed, monitored and controlled, and closed out, as well as the associated project management processes that apply. The guide to explain this delivery model including the project level classification (evaluation method) is included in Attachment 1.