SEC Interrogatory #56

Interrogatory

Reference: D2-1-1, p.13

In the evidence, OPG notes that the estimating of nuclear project costs and schedules was enhanced in 2018. Please explain in greater detail the changes made to the estimating process in 2018. If possible, please provide illustrative examples of how a nuclear project would have been estimated before and after the 2018 changes.

Response

The estimating of nuclear project cost and schedule was enhanced in 2018 through the establishment of industry recommended estimating practices, including a dedicated estimating department, standardized estimating techniques, templates, checklists for preparation of project estimates, and by incorporating lessons learned from previous projects within and outside of OPG. See Ex. D2-1-1, Section 3.5.1.2, p. 12.

Prior to 2018, estimates were prepared by the project manager or a third party outside of OPG at the discretion of the project manager and not through the support provided by the dedicated estimating department.