AMPCO Interrogatory #139

Interrogatory

Reference: Ex D3 T1 S1 P1

The evidence states Business Units may request the addition of higher priority out-of-plan projects driven by changing priorities.

a) Please discuss how OPG works within the constraints of an OEB approved budget to accommodate new priorities.

b) How many IT projects were cancelled, deferred or re-scoped during the 2016 to 2020 period?

Response

a) Effective portfolio management enables OPG to focus its limited resources on the highest overall value projects by implementing project selection, prioritization and optimization decisions in alignment with the overall corporate strategy. The process for managing and prioritizing IT investments within budgets, including the value framework used to assess projects, is described in Ex. D3-1-1, p. 4, line 4 to p. 5, line 9. OPG's portfolio approach for IT projects is similar to that used for Nuclear projects, which is described in detail in Ex. L-D2-01-AMPCO-017, and also follows Project Management Institute standards.

b) Relative to the EB-2016-0152 identified projects >$5M, three IT projects were cancelled, deferred or re-scoped during the 2016-2020 period.