

May 3, 2021

Christine Long
Board Registrar
Ontario Energy Board
2300 Yonge Street
27th floor
Toronto, ON M4P 1E4

By electronic filing

Dear Ms. Long

Re: Utility Remuneration and Responding to Distributed Energy Resources
Board File #: EB-2018-0287 & EB-2018-0288

As per the Board's Notice of Hearing for Cost Awards dated April 22, 2021, please find enclosed the Ontario Chamber of Commerce's (OCC) cost claim.

Please contact the undersigned if the Board requires any further information in connection with these requests.

Yours very truly,

Strategic Policy Economics



Marc Brouillette
Principal Consultant
marc@strapolec.ca

enclosure

cc. Claudia Dessanti, OCC

Ontario Energy Board
COST CLAIM FOR CONSULTATIONS



Affidavit and Summary of Fees and Disbursements

This form should be used by a party (defined in the Practice Direction on Cost Awards as including a participant in a consultation process) in a consultation before the Board to identify the fees and disbursements that form the party's cost claim. Paper and electronic copies of this form and itemized receipts must be filed with the Board and served on one or more other parties as directed by the Board in the applicable Board Notice of Hearing for Cost Awards. Please ensure all required fields are filled in and the Affidavit portion is signed and sworn or affirmed.

Instructions

- Required data input is indicated by yellow-shaded fields. Formulas are present in the document to assist with the calculation of the cost claim.
- All claims must be in Canadian dollars. If applicable, state exchange rate and country of initial currency.
Rate: _____ Country: _____
- A separate "Statement of Disbursements Being Claimed" is required for each consultant or lawyer/articling student/paralegal. However only one "Statement of Fees Being Claimed" and one "Summary of Fees and Disbursements Being Claimed" covering the whole of the party's cost claim should be provided.
- The cost claim must be supported by a completed Affidavit signed by a representative of the party.
- A CV for each consultant must be attached unless, for a given consultant, a CV has been provided to the Board in another process within the last 24 months.
- **Except as provided in section 7.03 of the Practice Direction on Cost Awards, itemized receipts must be provided.**

File # EB-	2018-0287/0288	Process:	Utility Remuneration and Responding to DERs
Party:	Ontario Chamber of Commerce	Affiant's Name:	Marc Brouillette
HST Number:	850246133RT0001	HST Rate Ontario:	13.00%
	Full Registrant <input checked="" type="checkbox"/>	Qualifying Non-Profit	<input type="checkbox"/>
	Unregistered <input type="checkbox"/>	Tax Exempt	<input type="checkbox"/>
	Other <input type="checkbox"/>		

Affidavit

I, **Marc Brouillette**, of the City/Town of **Toronto**
in the Province/State of **Ontario**, swear or affirm that:

1. I am a representative of the above-noted party (the "Party") and as such have knowledge of the matters attested to herein.
2. I have examined all of the documentation in support of this cost claim, including the attached "Summary of Fees and Disbursements Being Claimed", "Statement of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed".
3. The attached "Summary of Fees and Disbursements Being Claimed", "Statement of Fees Being Claimed" and "Statement(s) of Disbursements Being Claimed" include only costs incurred and time spent directly for the purposes of the Party's participation in the Ontario Energy Board process referred to above.
4. This cost claim does not include any costs for work done, or time spent, by a person that is an employee or officer of the Party as described in sections 6.05 and 6.09 of the Board's Practice Direction on Cost Awards.

Sworn remotely by Marc Brouillette stated as being in Toronto, Ontario before me in Toronto, Ontario on May 3, 2021 in accordance with O Reg 431/20 Administering Oath or Declaration Remotely



Signature of Affiant

Sworn or affirmed before me at the City/Town of **Toronto**,
in the Province/State of **Ontario**, on **May 3, 2021**
(date)





Ontario Energy Board
COST CLAIM FOR CONSULTATIONS
Affidavit and Summary of Fees and Disbursements



Commissioner for taking Affidavits

File # EB- 2018-0287/0288 **Process:** Utility Remuneration and Responding to DERs

Party: Ontario Chamber of Commerce

Summary of Fees and Disbursements Being Claimed

Legal/consultant fees	\$6,942.90
Disbursements	\$0.00
HST	\$902.58
Total Cost Claim	\$7,845.48

Payment Information

Make cheque payable to: Strapolec, Inc.

Send payment to this address: Marc Brouillette
Strategic Policy Economics
148 Westminster Avenue
Toronto, Ontario, M6R 1N7

Detail of Fees and Disbursements Being Claimed

Statement of Fees Being Claimed

Statement of Fees being claimed for Eligible Activity is found on the second tab of this workbook.

Statement(s) of Disbursements Being Claimed

Statement of Disbursements being claimed is found on the third tab of this workbook.

G.R. M.B.

Ontario Energy Board



COST CLAIM FOR CONSULTATIONS

Affidavit and Summary of Fees and Disbursements

Individual Whose Costs are Being Claimed

Name: Marc Brouillette		
	Year Called to Bar	Completed Years Practicing/Years of Relevant Experience
Counsel/Articling Student/Paralegal: <input type="checkbox"/>	[]	[]
Analyst/Consultant: <input checked="" type="checkbox"/>		35+
CV attached: <input type="checkbox"/>	CV not required: <input checked="" type="checkbox"/>	

Name: Marty Tzolov		
	Year Called to Bar	Completed Years Practicing/Years of relevant experience
Counsel/Articling Student/Paralegal: <input type="checkbox"/>	[]	[]
Analyst/Consultant: <input checked="" type="checkbox"/>		4
CV attached: <input type="checkbox"/>	CV not required: <input checked="" type="checkbox"/>	

Name: Scott Lawson		
	Year Called to Bar	Completed Years Practicing/Years of relevant experience
Counsel/Articling Student/Paralegal: <input type="checkbox"/>	[]	[]
Analyst/Consultant: <input checked="" type="checkbox"/>		4
CV attached: <input checked="" type="checkbox"/>	CV not required: <input type="checkbox"/>	

Name: []		
	Year Called to Bar	Completed Years Practicing/Years of relevant experience
Counsel/Articling Student/Paralegal: <input type="checkbox"/>	[]	[]
Analyst/Consultant: <input type="checkbox"/>		[]
CV attached: <input type="checkbox"/>	CV not required: <input type="checkbox"/>	

Name: []		
	Year Called to Bar	Completed Years Practicing/Years of relevant experience
Counsel/Articling Student/Paralegal: <input type="checkbox"/>	[]	[]
Analyst/Consultant: <input type="checkbox"/>		[]
CV attached: <input type="checkbox"/>	CV not required: <input type="checkbox"/>	

Ontario Energy Board
COST CLAIM FOR CONSULTATIONS
Statement of Fees Being Claimed



File # EB- 2018-0287/0288

Process Utility Remuneration and Responding to DERs

Party Ontario Chamber of Commerce

HST Rate: 13%

Preparation for, attendance at and reporting at the February 3, 2021 virtual stakeholder meeting	Written comments on expert reports and implications for next steps
Eligible Participant	Eligible Participant

Individual Whose Fees are Being Claimed	Hourly rate	Up to 15 hours	Up to 20 hours	Subtotal	HST	Total
Marc Brouillette	\$330.00	6.75	2.25	\$2,970.00	\$386.10	\$3,356.10
Marty Tzolov	\$170.00	5.62	10.25	\$2,697.90	\$350.73	\$3,048.63
Scott Lawson	\$170.00	0.00	7.50	\$1,275.00	\$165.75	\$1,440.75
				\$0.00	\$0.00	\$0.00
				\$0.00	\$0.00	\$0.00

Totals: **\$6,942.90** **\$902.58**
Total legal/consultant fees: \$7,845.48

M.B.

Ontario Energy Board
COST CLAIM FOR CONSULTATIONS
Statement of Disbursements Being Claimed



File # EB-	<u>2018-0287/0288</u>	Process:	<u>Utility Remuneration and Responding to DERs</u>
Party:	<u>Ontario Chamber of Commerce</u>		

Name of individual whose disbursements are being claimed:

HST Rate Ontario: 13.00%

	Net Cost	HST	Total
Scanning/Photocopy		\$0.00	\$0.00
Printing		\$0.00	\$0.00
Courier		\$0.00	\$0.00
Telephone/Fax		\$0.00	\$0.00
Transcripts		\$0.00	\$0.00
Travel: Air		\$0.00	\$0.00
Travel: Car		\$0.00	\$0.00
Travel: Rail		\$0.00	\$0.00
Travel (Other):		\$0.00	\$0.00
Parking		\$0.00	\$0.00
Taxi		\$0.00	\$0.00
Accommodation		\$0.00	\$0.00
Meals		\$0.00	\$0.00
Other:		\$0.00	\$0.00
Other:		\$0.00	\$0.00
Other:		\$0.00	\$0.00
TOTAL DISBURSEMENTS:			
	\$0.00	\$0.00	\$0.00

1/

G.R. M.B.

Ontario Energy Board
COST CLAIM FOR CONSULTATIONS
Statement of Disbursements Being Claimed



File # EB-	<u>2018-0287/0288</u>	Process:	<u>Utility Remuneration and Responding to DERs</u>
Party:	<u>Ontario Chamber of Commerce</u>		

Name of individual whose disbursements are being claimed:

HST Rate Ontario: 13.00%

	Net Cost	HST	Total
Scanning/Photocopy		\$0.00	\$0.00
Printing		\$0.00	\$0.00
Courier		\$0.00	\$0.00
Telephone/Fax		\$0.00	\$0.00
Transcripts		\$0.00	\$0.00
Travel: Air		\$0.00	\$0.00
Travel: Car		\$0.00	\$0.00
Travel: Rail		\$0.00	\$0.00
Travel (Other):		\$0.00	\$0.00
Parking		\$0.00	\$0.00
Taxi		\$0.00	\$0.00
Accommodation		\$0.00	\$0.00
Meals		\$0.00	\$0.00
Other:		\$0.00	\$0.00
Other:		\$0.00	\$0.00
Other:		\$0.00	\$0.00
TOTAL DISBURSEMENTS:			
	\$0.00	\$0.00	\$0.00

2/

G.R. M.B.

Ontario Energy Board
COST CLAIM FOR CONSULTATIONS
Statement of Disbursements Being Claimed



File # EB-	<u>2018-0287/0288</u>	Process:	<u>Utility Remuneration and Responding to DERs</u>
Party:	<u>Ontario Chamber of Commerce</u>		

Name of individual whose disbursements are being claimed:

HST Rate Ontario: 13.00%

	Net Cost	HST	Total
Scanning/Photocopy		\$0.00	\$0.00
Printing		\$0.00	\$0.00
Courier		\$0.00	\$0.00
Telephone/Fax		\$0.00	\$0.00
Transcripts		\$0.00	\$0.00
Travel: Air		\$0.00	\$0.00
Travel: Car		\$0.00	\$0.00
Travel: Rail		\$0.00	\$0.00
Travel (Other):		\$0.00	\$0.00
Parking		\$0.00	\$0.00
Taxi		\$0.00	\$0.00
Accommodation		\$0.00	\$0.00
Meals		\$0.00	\$0.00
Other:		\$0.00	\$0.00
Other:		\$0.00	\$0.00
Other:		\$0.00	\$0.00
TOTAL DISBURSEMENTS:			
	\$0.00	\$0.00	\$0.00

3/

G.R. M.B.

Ontario Energy Board
COST CLAIM FOR CONSULTATIONS
Statement of Disbursements Being Claimed



File # EB-	<u>2018-0287/0288</u>	Process:	<u>Utility Remuneration and Responding to DERs</u>
Party:	<u>Ontario Chamber of Commerce</u>		

Name of individual whose disbursements are being claimed: _____

HST Rate Ontario: 13.00%

	Net Cost	HST	Total
Scanning/Photocopy		\$0.00	\$0.00
Printing		\$0.00	\$0.00
Courier		\$0.00	\$0.00
Telephone/Fax		\$0.00	\$0.00
Transcripts		\$0.00	\$0.00
Travel: Air		\$0.00	\$0.00
Travel: Car		\$0.00	\$0.00
Travel: Rail		\$0.00	\$0.00
Travel (Other):		\$0.00	\$0.00
Parking		\$0.00	\$0.00
Taxi		\$0.00	\$0.00
Accommodation		\$0.00	\$0.00
Meals		\$0.00	\$0.00
Other:		\$0.00	\$0.00
Other:		\$0.00	\$0.00
Other:		\$0.00	\$0.00
TOTAL DISBURSEMENTS:			
	\$0.00	\$0.00	\$0.00

4/ _____

G.R. M.B.

Ontario Energy Board
COST CLAIM FOR CONSULTATIONS
Statement of Disbursements Being Claimed



File # EB-	<u>2018-0287/0288</u>	Process:	<u>Utility Remuneration and Responding to DERs</u>
Party:	<u>Ontario Chamber of Commerce</u>		

Name of individual whose disbursements are being claimed:

HST Rate Ontario: 13.00%

	Net Cost	HST	Total
Scanning/Photocopy		\$0.00	\$0.00
Printing		\$0.00	\$0.00
Courier		\$0.00	\$0.00
Telephone/Fax		\$0.00	\$0.00
Transcripts		\$0.00	\$0.00
Travel: Air		\$0.00	\$0.00
Travel: Car		\$0.00	\$0.00
Travel: Rail		\$0.00	\$0.00
Travel (Other):		\$0.00	\$0.00
Parking		\$0.00	\$0.00
Taxi		\$0.00	\$0.00
Accommodation		\$0.00	\$0.00
Meals		\$0.00	\$0.00
Other:		\$0.00	\$0.00
Other:		\$0.00	\$0.00
Other:		\$0.00	\$0.00
TOTAL DISBURSEMENTS:			
	\$0.00	\$0.00	\$0.00

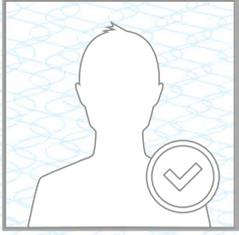
5/

G.R. M.B.

Signature Certificate

Document Ref.: GMJEB-UPMYW-YPGWG-GFHU

Document signed by:

	Marc Brouillette Verified E-mail: marc@strapolec.ca	
IP: 99.225.41.59		Date: 03 May 2021 21:09:12 UTC
		

	Gledis Rada Verified E-mail: grada@downtownnotarytoronto.com	
IP: 70.31.18.139		Date: 03 May 2021 21:09:18 UTC
		

Document completed by all parties on:

03 May 2021 21:09:18 UTC

Page 1 of 1



Signed with PandaDoc.com

PandaDoc is the document platform that boosts your company's revenue by accelerating the way it transacts.





Billing Address

Strategic Policy Economics
 148 Westminster Avenue
 Toronto, Ontario
 M6R 1N7

INVOICE

HST 850246133RT0001

Transaction Date:
 April 30, 2021

Client Name: Ontario Energy Board		Transaction Type: Invoice	Invoice #: OB-09
Bill to: Ontario Energy Board 2300 Yonge Street 27th Floor Toronto, Ontario M4P 1E4		Payment Terms: Due 30 days	
Line	Invoice Line Description	Line Amount	
	Ref OEB File #: EB-2018-0287/0288 on behalf of OCC		
1	M. Brouillette = 9hrs @ \$330.00/hour (details on page 2)	\$	2,970.00
2	M. Tzolov = 15.87hrs @ \$170.00/hour (details on page 2)	\$	2,697.90
3	S. Lawson = 7.5hrs @ \$170.00/hour (details on page 2)	\$	1,275.00
		Subtotal	\$ 6,942.90
		HST	\$ 902.58
		Total Invoice Amount	\$ 7,845.48
Notes:			

Please make cheque payable to Strapolec, Inc.



Billing Address

Strategic Policy Economics
 148 Westminster Avenue
 Toronto, Ontario
 M6R 1N7

Cost Claim Invoice

OEB File #: EB-2019-0207

Consultation: EB-2018-0287 & EB-2018-0288

Utility Remuneration and Responding to Distributed Energy Resources

Name: Marc Brouillette

Rate: \$330.00

Date	Description	Hours	Total
2021-02-01	Preparation for and reporting on the stakeholder meeting	2	
2021-02-02	Preparation for and reporting on the stakeholder meeting	2.75	
2021-02-03	Preparation for and reporting on the stakeholder meeting	1	
2021-02-03	Attending stakeholder meeting (after 50% shared with CME)	1	
2021-02-24	Written comments on expert reports and implications for next steps	1.75	
2021-02-25	Written comments on expert reports and implications for next steps	0.25	
2021-02-26	Written comments on expert reports and implications for next steps	0.25	
Fees for Marc Brouillette		9	\$2,970.00

Name: Marty Tzolov

Rate: \$170.00

Date	Description	Hours	Total
2021-02-02	Preparation for and reporting on the stakeholder meeting	2	
2021-02-03	Preparation for and reporting on the stakeholder meeting	1	
2021-02-03	Attending stakeholder meeting (after 50% shared with CME)	1.12	
2021-02-04	Preparation for and reporting on the stakeholder meeting	1.5	
2021-02-09	Written comments on expert reports and implications for next steps	1	
2021-02-10	Written comments on expert reports and implications for next steps	0.75	
2021-02-12	Written comments on expert reports and implications for next steps	1.5	
2021-02-16	Written comments on expert reports and implications for next steps	1	
2021-02-17	Written comments on expert reports and implications for next steps	1.5	
2021-02-18	Written comments on expert reports and implications for next steps	0.5	
2021-02-19	Written comments on expert reports and implications for next steps	1	
2021-02-22	Written comments on expert reports and implications for next steps	2	
2021-02-24	Written comments on expert reports and implications for next steps	1	
Fees for Marty Tzolov		15.87	\$2,697.90

Name: Scott Lawson

Rate: \$170.00

Date	Description	Hours	Total
2021-02-16	Written comments on expert reports and implications for next steps	3.5	
2021-02-17	Written comments on expert reports and implications for next steps	3	



Billing Address

Strategic Policy Economics
148 Westminster Avenue
Toronto, Ontario
M6R 1N7

2021-02-23	Written comments on expert reports and implications for next steps	1	
	Fees for Scott Lawson	7.5	\$1,275.00
	Grand Total	32.37	\$6,942.90

Scott Lawson

scott.lawson@dal.ca

(416) 786-3303

scottlawson.ca

Professional Profile

- 5 years professional data analysis experience.
- Advanced excel and data modelling skills.
- 3.92 Cumulative GPA through university.
- Canadian Securities Certification.
- Member of Golden Key International Honors Society.

Education

Bachelor of Management with Distinction; Minor in Economics Dalhousie University Halifax, Nova Scotia	Graduate 2015
Lawrence Park Collegiate Institute Toronto, Ontario	Graduate 2011

Work Experience

Consultant Strategic Policy Economics; Toronto, Ontario	November 2015 – Present
--	----------------------------

Reporting directly with the principal consultant, I was responsible for analyzing electricity system data for several projects and policy reports, with the primary goal of identifying strategic opportunities for system advancement, cost savings, and emission reductions in Ontario's electricity system. Recently, I have become the project lead for dealing with innovation and business opportunities surrounding hydrogen in Ontario.

Key Successes

- Developed complex models to forecast electricity demand growth in Ontario under multiple different demand assumptions.
- Developed innovative algorithms to model electricity supply scenarios consisting of multiple different supply solutions, aimed at finding the lowest cost solution for Ontario that also works to reduce emissions.
- Provided feedback on numerous government consultations centered around Ontario's electricity system, aimed at increasing electricity system performance in Ontario and reducing costs for all consumers.
- Specialized in the applications that hydrogen can play in Ontario and globally as a low carbon fuel, and identified opportunities for it to benefit the electricity system and reduce costs for both the production of hydrogen, as well as the overall electricity system.
- Used Excel to perform data analyses on very large and complex databases to identify key insights, forecast future electricity trends, and find areas of improvement in Ontario's electricity system.

- Created professional graphs, charts, and tables to highlight important findings and trends identified in the analysis.
- Conducted primary research for various projects and reports.

PC Support Analyst

Summer 2014

AGF Management Limited; Toronto, Ontario

Working closely with a team of 7, I provided client centered desktop support to all employees throughout the company.

Key Successes

- Project lead for 3 separate company-wide initiatives aimed at upgrading the IT capabilities of the company, involving careful planning and scheduling with multiple different contacts.
- Co-project lead for multiple desktop refresh projects that saw to the upgrading of all computers throughout the company.
- Provided desktop computer support to over 500 employees located in different locations around Canada.

Inventory Specialist

Summers 2012;
2013

North American Fur Auction; Toronto, Ontario

Working on a team of 6, I was responsible for the packaging of merchandise and ensuring that each order was correct and complete before shipment.

Key Successes

- Assisted over 500 delegates from around the world in purchasing over \$300 million in product.
- Collaborated with 6 peers to successfully package over 100,000 units of product.

COMMUNITY INVOLVEMENT

JDRF Fundraising Campaign

Summer 2014

AGF Management Limited; Toronto, Ontario

- Participated in planning, fundraising, and execution of a summer fair which raised over \$5000.
- Collaborated with over 20 peers to maximize fundraising capabilities and ensure success.

Indoor Games Assistant Manager

May 2009,
2010, 2011

John Ross Robertson Public School Fun Fair; Toronto, Ontario

- Helped the indoor games section to become the most profitable of the fair.
- Managed multiple activities over the course of the day, changing roles to fill in where required.

CERTIFICATIONS

Canadian Securities Course

2014

AWARDS AND ACHIEVEMENTS

6x Dalhousie Deans List – Dalhousie University

2013-2015

- For maintaining a GPA of 3.70 over the semester
- 3x Dalhousie In-Course Scholarship** – Dalhousie University 2012-2014
- For maintaining a 3.70 GPA while completing 30 credit hours over two terms
- Dalhousie Intramural Champion** – Dalhousie University 2014
- 2014-2015 Coed Soccer Champion
- Dalhousie Entrance Scholarship** – Dalhousie University 2012