June 18, 2021

Delivered by Email & RESS

Ms. Christine Long, Registrar Ontario Energy Board 27 - 2300 Yonge Street Toronto, ON M4P 1E4

Dear Ms. Long:

EB-2020-0043 - NORTH BAY HYDRO DISTRIBUTION LIMITED

Pursuant to Procedural Order No. 3 dated May 31, 2021 and regarding the oral hearing scheduled for June 22, 2021, please find a compendium containing the references that I will be relying upon during my interrogatories as well as additional files containing figures and information already on file with the Board.

References

EB-2020-0043 – Exhibit 1 – Administration EB-2020-0043 – Exhibit 4 – Rate Base EB-2015- 0099 – Exhibit 1 – Administrative Documents Handbook for Utility Rate Applications – 2016 Elenchus report - Corporate Governance for Regulated Natural Gas and Electricity Utilities – Dec 19, 2016 G20/OECD Report - Principles of Corporate Governance – 2015

NBHDL Response to Interrogatories – April 1, 2021 as follows:

- 1-DDR-2
- 1-DDR-3
- 1-DDR-5
- 1-DDR-7
- 1-DDR-8
- 1-DDR-9
- 1-DDR-10
- 1-DDR-15
- 1-DDR-17

1-DDR-21 1-DDR-21 1-DDR-22 1-DDR-25 1-DDR-26 1-DDR-27 Phase 3 Survey – Question 4

Additional files

Lean Organization (PDF Document) Data Comparisons (Excel Document) April and May 2021 Facebook Postings (PDF Document) RP- 2004 - 0020 - Consultation on Efficiencies in the LDC Sector (PDF document)

Yours truly

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Enclosures: Lean Organization Data Comparisons April and May 2021 Facebook Postings RP- 2004 - 0020 - Consultation on Efficiencies in the LDC Sector

CC: Intervenors of record