Table 1: Total OPG Corporate Support & Administrative Costs Allocated to Nuclear (%)

Line No.	Corporate Group	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)
	Base OM&A										
1	Chief Infornmation Office	80.4%	80.7%	82.2%	87.9%	87.8%	87.3%	87.4%	86.5%	83.8%	75.3%
2	Real Estate	97.5%	98.8%	98.8%	97.5%	98.2%	98.4%	98.4%	97.0%	96.3%	93.3%
3	Supply Chain	89.7%	91.4%	89.4%	91.0%	92.9%	92.6%	92.6%	92.2%	89.4%	85.1%
4	Finance	76.0%	74.2%	68.5%	65.1%	70.7%	69.5%	70.4%	69.8%	66.1%	59.1%
5	Human Resources	77.6%	76.1%	77.4%	76.7%	77.8%	76.9%	77.0%	74.8%	72.0%	63.3%
6	Environment, Health & Safety	70.6%	70.8%	66.9%	69.2%	68.8%	65.9%	66.3%	64.4%	63.0%	52.0%
7	Corporate Centre	63.2%	66.2%	64.0%	63.2%	60.0%	53.6%	53.3%	51.6%	48.7%	40.4%
8	**Total Base OM&A**	**79.4%**	**80.3%**	**79.3%**	**81.4%**	**81.5%**	**80.2%**	**80.4%**	**79.1%**	**76.2%**	**67.1%**
9	**Leases & Utilities**	89.3%	86.5%	82.7%	84.4%	91.2%	85.9%	86.3%	89.3%	89.0%	85.7%
10	**Project OM&A**	**77.2%**	**75.8%**	**87.0%**	**78.7%**	**78.1%**	**76.5%**	**73.0%**	**77.7%**	**75.5%**	**68.9%**
11	**Total OM&A**	80.0%	80.5%	79.9%	81.5%	81.9%	80.3%	80.3%	79.6%	76.7%	68.1%

Table 2: Total OPG Corporate Support & Administrative Costs Allocated to Nuclear (OEB Approved %)

Line No.	Corporate Group	2017 OEB Approved	2018 OEB Approved	2019 OEB Approved	2020 OEB Approved	2021 OEB Approved
		(a)	(b)	(c)	(d)	(e)
	Base OM&A					
1	Chief Infornmation Office	78.7%	78.8%	78.8%	78.7%	79.0%
2	Real Estate	94.3%	95.0%	94.1%	93.9%	93.8%
3	Supply Chain	87.3%	88.8%	87.9%	88.2%	88.3%
4	Finance	68.9%	69.5%	68.0%	68.6%	68.8%
5	Human Resources	73.9%	75.4%	74.2%	74.2%	74.9%
6	Environment, Health & Safety	66.6%	67.2%	66.4%	66.5%	67.1%
7	Corporate Centre	60.0%	59.9%	61.8%	61.9%	60.7%
8	**Total Base OM&A**	**76.6%**	**77.0%**	**76.7%**	**77.3%**	**78.6%**
9	**Leases & Utilities**	86.6%	86.7%	86.7%	86.8%	88.9%
10	**Project OM&A**	**79.2%**	**76.7%**	**74.7%**	**77.7%**	**85.9%**
11	**Total OM&A**	77.2%	77.5%	77.3%	77.5%	77.9%

Table 3: Total OPG Corporate Support & Administrative Costs Allocated to Nuclear- Variance

Line No.	Corporate Group	2017 OEB Approved	2018 OEB Approved	2019 OEB Approved	2020 OEB Approved	2021 OEB Approved
		(a)	(b)	(c)	(d)	(e)
	Base OM&A					
1	Chief Infornmation Office	1.6%	1.9%	3.4%	9.2%	8.7%
2	Real Estate	3.2%	3.8%	4.6%	3.6%	4.3%
3	Supply Chain	2.4%	2.6%	1.5%	2.8%	4.6%
4	Finance	7.1%	4.7%	0.6%	-3.4%	1.9%
5	Human Resources	3.7%	0.7%	3.2%	2.5%	2.9%
6	Environment, Health & Safety	4.0%	3.6%	0.5%	2.7%	1.7%
7	Corporate Centre	3.2%	6.3%	2.2%	1.3%	-0.7%
8	**Total Base OM&A**	**2.8%**	**3.2%**	**2.6%**	**4.2%**	**2.9%**
9	**Leases & Utilities**	2.7%	-0.3%	-4.1%	-2.3%	2.3%
10	**Project OM&A**	**-2.0%**	**-1.0%**	**12.3%**	**0.9%**	**-7.7%**
11	**Total OM&A**	2.8%	3.0%	2.6%	3.9%	4.0%