Numbers may not add due to rounding.

Table 1a

Comparison of Project OM&A - Nuclear ($M) 2016-2021

Line No.	Business Unit	2016 Budget	(c)-(a) Change[2]	2016 Actual	(g)-(c) Change	2017 OEB Approved [1]	(g)-(e) Change	2017 Actual	(k)-(g) Change	2018 OEB Approved [1]	(k)-(i) Change	2018 Actual
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
	Portfolio Projects (Allocated)											
1	**Darlington NGS**	29.2	(10.5)	18.8	4.2	23.1	(0.1)	23.0	(8.0)	24.1	(9.2)	15.0
2	**Pickering NGS**	13.4	(6.3)	7.1	5.9	10.3	2.8	13.0	(2.2)	11.9	(1.1)	10.8
3	**Operations and Project Support**	9.4	(5.4)	4.0	(1.7)	4.7	(2.4)	2.3	2.2	0.3	4.1	4.4
4	**Subtotal Portfolio Projects (Allocated)**	52.0	(22.2)	29.9	8.4	38.0	0.3	38.3	(8.1)	36.4	(6.2)	30.2
5	**Infrastructure**	35.8	5.3	41.1	28.8	44.0	25.9	69.9	(3.4)	37.0	29.6	66.5
6	**Portfolio Projects (Unallocated)**	(11.8)	11.8	0.0	0.0	11.6	(11.6)	0.0	0.0	15.7	(15.7)	0.0
7	**Subtotal Project OM&A (Portfolio)**	76.0	(5.1)	70.9	37.2	93.5	14.6	108.2	(11.5)	89.0	7.6	96.7
8	**Pickering Extended Operations**	4.0	(2.8)	1.2	(1.0)	2.5	(2.3)	0.2	6.1	18.0	(11.7)	6.3
9	**Pickering Optimization of Shutdown**	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
10	**Fuel Channel Life Cycle Mgmt Project**	0.4	(0.1)	0.3	(0.3)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11	**Fuel Channel Life Extension Project**	15.6	(0.7)	14.9	(3.9)	12.3	(1.3)	11.0	(2.9)	0.7	7.4	8.1
12	**Darlington Spacer Retrieval [3]**	2.2	***(0.4)***	1.8	(0.6)	5.4	(4.2)	1.2	(0.5)	1.4	(0.7)	0.7
13	**Darlington Spacer Life Management [4]**	0.0	0.0	0.0	2.1	0.0	2.1	2.1	4.8	0.0	6.9	6.9
14	**Darlington Unit 3 F/C Comp Retrieval [5]**	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.4	0.0	0.4	0.4
15	**Total Project OM&A**	98.2	(9.1)	89.1	33.6	113.7	9.0	122.7	(3.6)	109.1	10.0	119.1

Line No.	Business Unit	2018 Actual	(e)-(a) Change	2019 OEB Approved [1]	(e)-(c) Change	2019 Actual	(i)-(e) Change	2020 OEB Approved [1]	(i)-(g) Change	2020 Actual	(k)-(i) Change	2021 Budget
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
	Portfolio Projects (Allocated)											
16	**Darlington NGS**	15.0	3.3	7.6	10.7	18.3	(4.3)	0.8	13.2	13.9	18.0	32.0
17	**Pickering NGS**	10.8	(1.6)	0.0	9.2	9.2	(8.2)	0.0	1.0	1.0	1.1	2.0
18	**Operations and Project Support**	4.4	(0.4)	0.0	4.0	4.0	3.8	0.0	7.8	7.8	(3.8)	4.0
19	**Subtotal Portfolio Projects (Allocated)**	30.2	1.3	7.6	23.9	31.5	(8.8)	0.8	22.0	22.7	15.3	38.0
20	**Infrastructure**	66.5	(26.0)	37.0	3.5	40.5	0.5	33.0	8.0	41.0	3.0	44.0
21	**Portfolio Projects (Unallocated)**	0.0	0.0	37.2	(37.2)	0.0	0.0	47.8	(47.8)	0.0	10.8	10.8
22	**Subtotal Project OM&A (Portfolio)**	96.7	***(24.7)***	81.7	(9.8)	72.0	(8.3)	81.5	(17.8)	63.7	29.1	92.8
24	**Non Portfolio Projects**											
25	**Pickering Extended Operations**	6.3	19.1	18.4	7.0	25.4	4.6	18.7	11.3	30.0	(12.4)	17.6
26	**Pickering Optimization of Shutdown**	0.0	0.0	0.0	0.0	0.0	0.3	0.0	0.3	0.3	1.7	2.0
27	**Fuel Channel Life Cycle Mgmt Project**	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
28	**Fuel Channel Life Extension Project**	8.1	(4.2)	0.0	3.9	3.9	(3.2)	0.0	0.7	0.7	3.7	4.4
29	**Darlington Spacer Retrieval [3]**	0.7	(0.7)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
30	**Darlington Spacer Life Management [4]**	6.9	(3.2)	0.0	3.7	3.7	(0.7)	0.0	3.0	3.0	0.1	3.1
31	**Darlington Unit 3 F/C Comp Retrieval [5]**	0.4	0.8	0.0	1.2	1.2	0.8	0.0	1.9	1.9	0.6	2.5
32	**Total Project OM&A**	119.1	***(13.0)***	100.1	6.0	106.1	(6.6)	100.2	(0.6)	99.6	22.8	122.3

Notes:

1 As OEB Approved adjustments are applied to Base OM&A in Ex. F2-2-2 Table 1a and Table 1b, the figures presented here are 2017 Plan - 2021 Plan (from EB-2016-0152, Ex. F2-3-2, Table 1)

2 Bold italic font indicates variance of 10% or greater.

3 Project #80112 DN X-750 Spacer Retrieval

4 Project #83280 - DN Annulus Spacer Life Mgmt

5 Project #83926 - IRI DNRU3 FC Component Retrieval

Numbers may not add due to rounding.

Table 1b

Comparison of Project OM&A - Nuclear ($M) 2021-2026

Line No.	Business Unit	2021 OEB Approved [1]	(c)-(a) Change	2021 Budget	(e)-(c) Change	2022 Plan	(g)-(e) Change	2023 Plan	(i)-(g) Change	2024 Plan	(k)-(i) Change	2025 Plan
		(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
	Portfolio Projects (Allocated)											
33	**Darlington NGS**	0.0	32.0	32.0	(13.0)	19.0	(4.8)	14.2	(7.1)	7.1	(2.5)	4.6
34	**Pickering NGS**	0.0	2.0	2.0	(1.5)	0.6	(0.6)	0.0	0.0	0.0	0.0	0.0
35	**Operations and Project Support**	0.0	4.0	4.0	(2.2)	1.8	(1.8)	0.0	0.0	0.0	0.0	0.0
36	**Subtotal Portfolio Projects (Allocated)**	0.0	38.0	38.0	(16.6)	21.4	(7.1)	14.2	(7.1)	7.1	(2.5)	4.6
37	**Infrastructure**	29.0	15.0	44.0	(2.5)	41.5	7.5	49.0	0.0	49.0	(2.5)	46.5
38	**Portfolio Projects (Unallocated)**	57.9	(47.1)	10.8	7.2	18.0	3.8	21.8	2.7	24.5	1.1	25.6
39	**Subtotal Project OM&A (Portfolio)**	86.9	5.9	92.8	(12.0)	80.8	4.2	85.0	(4.4)	80.6	(3.9)	76.7
41	**Non Portfolio Projects**											
42	**Pickering Extended Operations**	0.0	17.6	17.6	(17.6)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
43	**Pickering Optimization of Shutdown**	0.0	2.0	2.0	5.8	7.8	(7.8)	0.0	0.0	0.0	0.0	0.0
44	**Fuel Channel Life Cycle Mgmt Project**	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
45	**Fuel Channel Life Extension Project**	0.0	4.4	4.4	(4.0)	0.4	(0.4)	0.0	0.0	0.0	0.0	0.0
46	**Darlington Spacer Retrieval [3]**	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
47	**Darlington Spacer Life Management [4]**	0.0	3.1	3.1	(3.1)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
48	**Darlington Unit 3 F/C Comp Retrieval [5]**	0.0	2.5	2.5	(2.5)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
49	**Total Project OM&A**	86.9	***35.4***	122.3	(33.3)	89.1	(4.1)	85.0	(4.4)	80.6	(3.9)	76.7

Line No.	Business Unit	2025 Plan	(c)-(a) Change	2026 Plan
		(a)	(b)	(c)
	Portfolio Projects (Allocated)			
46	**Darlington NGS**	4.6	(3.8)	0.8
47	**Pickering NGS**	0.0	0.0	0.0
48	**Operations and Project Support**	0.0	0.0	0.0
49	**Subtotal Portfolio Projects (Allocated)**	4.6	(3.8)	0.8
50	**Infrastructure**	46.5	(4.0)	42.5
51	**Portfolio Projects (Unallocated)**	25.6	(6.9)	18.7
52	**Subtotal Project OM&A (Portfolio)**	76.7	(14.7)	62.0
53	**Non Portfolio Projects**			
54	**Pickering Extended Operations**	0.0	0.0	0.0
55	**Pickering Optimization of Shutdown**	0.0	0.0	0.0
56	**Fuel Channel Life Cycle Mgmt Project**	0.0	0.0	0.0
57	**Fuel Channel Life Extension Project**	0.0	0.0	0.0
58	**Darlington Spacer Retrieval [3]**	0.0	0.0	0.0
59	**Darlington Spacer Life Management [4]**	0.0	0.0	0.0
60	**Darlington Unit 3 F/C Comp Retrieval [5]**	0.0	0.0	0.0
61	**Total Project OM&A**	76.7	(14.7)	62.0

Notes:

1 As OEB Approved adjustments are applied to Base OM&A in Ex. F2-2-2 Table 1a and Table 1b, the figures presented here are 2017 Plan - 2021 Plan (from EB-2016-0152, Ex. F2-3-2, Table 1)

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3 Project #80112 DN X-750 Spacer Retrieval

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